Monroe County, Florida
Board of County Commissioners

Fiscal Year 2013

Adopted Annual Operating & Capital Budget

Monroe County
Florida

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Board of County Commissioners

Mayor David Rice, District 4
Mayor Pro Tem Kim Wigington, District 1
Commissioner George Neugent, District 2
Commissioner Heather Carruthers, District 3
Commissioner Sylvia J. Murphy, District 5

Roman Gastesi
County Administrator and Chief Budget Officer

Debbie Frederick
Deputy County Administrator

Office of Management and Budget Staff

Tina Boan, Sr. Budget Director
Penny Jonscher-Kipp, Sr. Budget Administrator
Emie Coughlin, Sr. Budget Analyst
Lisa Tennyson, Sr. Administrator Grants
Michelle Grillo, Grants Analyst

MISSION STATEMENT

The mission of Monroe County is to provide outstanding public service responsive to the needs of our citizens, our unique community, and our environment.

VISION STATEMENT

Utopia in the Florida Keys

Working and learning together to maintain the diverse community by preserving the natural resources and habitat that makes us a unique and preferred place to live and visit!

VALUE STATEMENTS

We Believe in the Highest of Ethical Behavior as we Sail the Seven "C"'s.

Competence – knowledge. We encourage a competent workforce through continuing education and training. Knowledge adds value to the services we provide and increases employee and citizen satisfaction.

Creative – new ideas. We are open to new ideas. We believe in taking fresh approaches to overcome challenges while striving to add value to the services we provide to our community.

Committed – career as a calling to public service. We believe that service to government is the highest career calling. A professional attitude imposes a pledge of excellent performance with a commitment to the organization.

Concern – fiscal responsibility. We believe fiscal responsibility demonstrates our respect for the citizens whose taxes support our organization. Fiscal responsibility recognizes that most problems cannot be solved by money alone; however, take seriously our task to safeguard the public trust.

Care – positive and supportive work environment. We provide a positive work environment for our employees by recognizing their needs and allowing a balance with their professional and personal lives. We treat everyone with respect. We are compassionate and responsive to the needs of all citizens.

Communication – exchange of ideas. We believe that two way communications amongst our organization, our employees, and our citizens is essential. We encourage feedback and the sharing of ideas. By working together, we can share information and improve our services through open government.

Continuity – fairness, equality and sustainability. We believe in fairness and equality and place emphasis on truth and honesty in all of our actions. Through the use of strategic planning we ensure the continuity and sustainability of County services and programs.

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INTRODUCTION

COUNTY of MONROE
KEY WEST FLORIDA 33040
(305) 294-4641

BOARD OF COUNTY COMMISSIONERS
Mayor David Rice, District 4
Mayor Pro Tem Kim Wigington, District 1
George Neugent, District 2
Heather Carruthers, District 3
Sylvia J. Murphy, District 5

Monroe County
Board of County Commissioners
Office of the County Administrator
The Historic Gato Cigar Factory
1100 Simonton Street, Suite 205
Key West, FL 33040

Dear Mayor and Commissioners,

I am pleased to present to you the Adopted Monroe County Fiscal Year 2013 Budget. It details a complete plan for expenditures and revenues for the fiscal year October 1, 2012 to September 30, 2013.

This budget marks the fourth consecutive budget prepared under weak economic conditions, and the fourth consecutive year that we have reduced property taxes. Monroe County has weathered the economic downturn with intelligent, conservative budgeting and fiscal discipline. Besides this body, the budget is the product of a collaborative effort of the County Administration, Division Directors, Department Directors and staff, and the Constitutional Officers to produce a fiscally sound and sustainable budget that preserves service levels.

This year's total budget is $374,162,061. This includes an ad valorem tax levy of $75.2M, reduced by almost $2.9M from last year, and 2.62% below the rolled-back rate.

By using a combination of management initiatives, expenditure reductions, revenue increase, and utilization of surplus fund balance, Monroe County has been able to absorb $5M in unforeseen expenses and unfunded mandates such as Medicaid billing charges, changes to FRS, requirements for ADA compliance, and FWS/FEMA litigation and response expenses.

We are also able to recommend funding for new initiatives that will continue to improve quality of life, protect the Key's environment, and help us realize new cost savings. These include new technology for construction permitting to improve performance and responsiveness, completion of the Monroe County 2010-2030 Comprehensive Plan, a new health insurance plan that cuts costs and guarantees savings, a space planning study to identify ways to consolidate and reduce operational costs, physical renovation to parks and beaches, a canal clean-up plan, energy efficiency retrofits for facilities and fleet, new bike lanes and ADA retrofits.

The Adopted Budget was developed in consideration of the continuation of the economic stabilization, and continued slow gains in economic activity over the remainder of 2012 and into 2013. Even as we see indications of a recovery, and upticks in important economic indices, the budget reflects our desire to continue to budget conservatively and to main a proactive approach to keep expenses in check.

Summary of Significant Features in the Adopted Budget

With guidance from the Board of County Commissioner, Administration used the following considerations while developing this year's budget:

1) Reserves

We are happy to report the Fund Balance in the General Fund is very healthy. As of September 30, 2011, the fund balance in the General Fund is $37.3 million, an increase of $3.8M over FY10. This was accomplished by controlled spending, implemented a purchasing freeze, and utilized conservative revenue and expenditure estimates.

The adopted budget uses a conservative and responsible utilization of $5.8M of surplus fund balance. Inclusive of this drawdown, the budget maintains $20M in Reserves, slightly more than five months of general operating fund needs, and exceeding 4 month minimum level, a policy set by the BOCC. These surplus funds are available to meet unplanned or unforeseen contingencies and other operating capital requirements. All other funds' fund balances continue to be stable, and meet the 3 month minimum requirement.

In addition, and also in accordance with Board policy, the budget includes $10,000,000 in Reserves set aside for disaster/emergency situations.

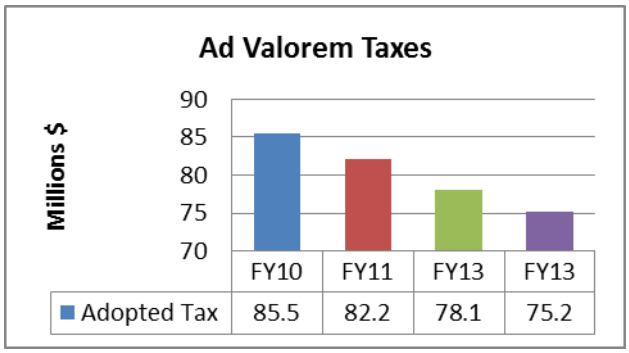
General Operating Fund-Fund Balance

Audited FY11 Fund Balance	Estimated FY12 Fund Balance	Projected FY13 Fund Balance	Operating Capital 4 Months	Operating Capital 5 Months	Operating Capital 6 Months
37,334,692	36,532,727	30,727,067			
Adopted FY13 Operating Budget		45,206,326	15,068,775	18,835,969	22,603,163
Hurricane/Disaster Reserve			10,000,000	10,000,000	10,000,000
	Minimum Fund Balance		25,068,775	28,835,969	32,603,163

2) Ad Valorem Taxes

Ad valorem taxes (property taxes) represent the single largest revenue source for the County's General Fund and they also support five other funds. Over the past four years, (including this year) through a series of cuts, consolidations and savings, Monroe County has reduced its ad valorem tax levy substantially.

The FY2013 budget adopted an aggregate millage rate of 4.0356, which is 2.62% lower than the rolled back rate. The budget includes an ad valorem tax levy of $75,252,320, which is a reduction of $2,877,412 from last year. Since FY 2010, we have reduced the ad valorem tax levy by over $10 million.



3) Revenue Trends

The FY 2013 Budget was developed in consideration of the economic stabilization and the resulting moderate increases to sales tax revenues. The County's major sales tax revenues account for 16% of the total budget and they support general operations and help offset the burden of property taxes. Administration will continue to estimate revenues in a conservative but reasonable manner, based on current economic trends and historical data which appear to indicate a continued slow rate of recovery.

After property tax, the Local Government Half-Cent Sales Tax is the single, largest revenue source in the General Fund. This important sales tax source equates to 51.7% of sales tax revenue received in the General Fund, and additionally serves as the largest revenue source used to support Growth Management activities in the Planning, Zoning, and Code Enforcement Fund. Consistent with the modest upward trend of economic activities, the revenue received from the Half Cent Sales Tax in FY 2012 increased by 5.6%. This was the third consecutive year that we experienced another increase.

Other local tax revenue sources that have indicated an economic rise are the Tourist Impact Tax, tourist Development Bed Taxes and the Total State Shared Revenue proceeds which include Fuel Taxes. The Tourist Impact and Development Bed Taxes showed a significant increase in FY12; 12.8% and 12.2% respectively and a slight increase of 2.9% was recorded in Total State Shared Revenues.

4) Legislative Impacts to the Budget: Medicaid Reimbursements and FRS

As of July 1, 2012, the Florida Legislature enacted new legislation to require all counties to remit past due Medicaid reimbursements owed to the State going back as far as 10 years. Monroe County had a "back log" of almost $3.5 in contested billings that we would not approve for payment because of questioned residency issues. However, the State reduced the repayment amount by approximately 46% to $1.9 million. The budget addresses is impact.

As of July 1, 2011, the Florida Legislature enacted new legislation that reduces the County's contribution to employee retirement payments to the Florida Retirement System by 3%, shifting that cost to employees. In addition, the retirement contribution rates set annually by the state legislature were reduced this year. These two actions result in an overall savings to the County of approximately $1.4 million. A law suit was filed to challenge this 3% cost shift burden to employees. The Florida Supreme Court heard the case and has not issued an opinion yet. The FY13 budget includes $1.8M in Reserves to address the Court's opinion should it rule that the legislation is unconstitutional and the uncertainty of subsequent State action in response to such ruling.

5) Wastewater

As the result of much hard work on the part of the County Commission, staff and county lobbyists, the Florida legislature included in its budget, and the Governor approved, an allocation of $50 million for Florida Keys wastewater projects. Monroe County will receive $30 million. This will enable us to move forward on the construction of the Cudjoe regional Wastewater System which is the final and largest wastewater project for the County. In addition to this State appropriation, other revenue sources must be found to complete this state mandated project.

On the November Presidential ballot will be a question for Monroe County residents to approve an extension of the One Cent Infrastructure Sales Surtax to 2030. If this is approved, the process can begin to apply for Clean Water State Revolving Loan Funds and revenue bonds.

6) Group Insurance Fund

Health insurance is provided to all employees' and this is a large cost to the benefits package. During FY2012, the BOCC approved to abolish the policy that every employee would have to take this benefit regardless if the employee could be covered by another health insurance policy. A handful of employees opted out of the group insurance plan. Another decision by the Board was to switch plan administrators, since the County is self-insured. Since the switch on January 1, 2012, there have been savings from the new provider and there have been some run off claims from the old provider, thus in FY 2012 there was a total decrease of $692,245 in claims. We anticipate greater savings in FY 2013 and those savings will enable us to replenish the Group Insurance Fund.

7) Budgeted Service Enhancements and Capital Projects

While developing the budget, the guidance communicated to the organization was the following: to continue cost-reduction strategies, to continue to implement organizational and operational changes to improve productivity, and to propose service or programmatic enhancements.

The FY 2013 adopted budget preserves and even enhances County services, while coming in under roll-back. Significant components within approved budget expenditures include:

- Construction of the Cudjoe Regional Wastewater system.
- Waste water treatment plants upgrades at County-owned facilities to comply with State DEP regulations.
- Improve efficiency and capabilities of Growth Management Permitting Process, with purchase of Interactive Voice Recognition (IVR) and Electronic Plan Review software.
- Funding for response program to the FWS/FEMA Biological Opinion Study, including new Biologist position (1 FTE)
- Further enhance and upgrade the County's computer network and phone system and new Systems Data Analyst position (1FTE).
- Completion of the Monroe County 2010-2030 Comprehensive Plan
- Continued implementation of ADA compliance retrofits for County Facilities (buildings, parks, and beaches) to meet federal mandates
- Construction/renovation of fire facilities on Stock Island, Conch Key and Crawl Key.
- Renovations for Marathon Courthouse, Freeman Justice Center, and Drug Court.
- Higgs Beach Park Master Plan Phase I- Playground
- Upgrades to County parks, beaches, boat ramps, and museums
- Space Planning Study
- Design of County Road 905 bicycle lane (on Gulf and bay sides)
- Road paving Master Plan
- Implementation of Phase II of Monroe County Canal Management Master Plan which includes a detailed scope of work underway for prioritization of canal clean-up and retrofit work.
- Continued energy efficiency and conservation strategies such as smart metering and energy cost-saving retrofits for county facilities, and planning for electric vehicle charging stations at County facilities.
- Customs and Border Protection facility at the Marathon Airport

Planning for Future Challenges

Despite the challenges, including some lingering uncertainty about the economy, the financial outlook for Monroe County remains sound. Though we are seeing a modest rebounding of property values, slow gains in consumer spending and declining unemployment, we remain vigilant in our fiscal management of current costs and anticipation of future expenditures, a substantial portion of which are beyond our control such as retirement rates, health care costs and energy.

We also continue to carefully monitor and anticipate liabilities associated with unfunded mandates from the State. Actions of the State that financially impact the County have become increasingly unpredictable, while trending toward increased shifting of problems to local government. Simultaneously, revenue options available to us are limited and controlled by the State. This and reductions in federal spending will continue to be challenges in the years ahead.

Nevertheless, this budget reflects a cautious optimism. We are fortunate to live in a community that is attractive to residents, businesses and visitors. Tourism, our main economic engine is healthy; revenues continue to reflect increases; and property values have stabilized, with a modest improvement projected for next year.

Final thoughts

The FY 2013 budget reflects the work of our dedicated and professional staff providing their best input in all facets of our operation. I would like to thank all of the division directors and department heads and staff for their cooperation and responsiveness in developing the budget.

I am also pleased to bring to your attention that our budgets for the past fifteen years have been awarded the prestigious national Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA). In order to qualify for this, the County's budget document is judged to be proficient as a policy document, financial plan, operations guide and communications device. This award is the highest form of recognition in governmental budgeting and represents a continued significant achievement by the Office of Management and Budget.

Respectfully submitted,

Roman Gastesi
County Administrator

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Monroe County

Florida

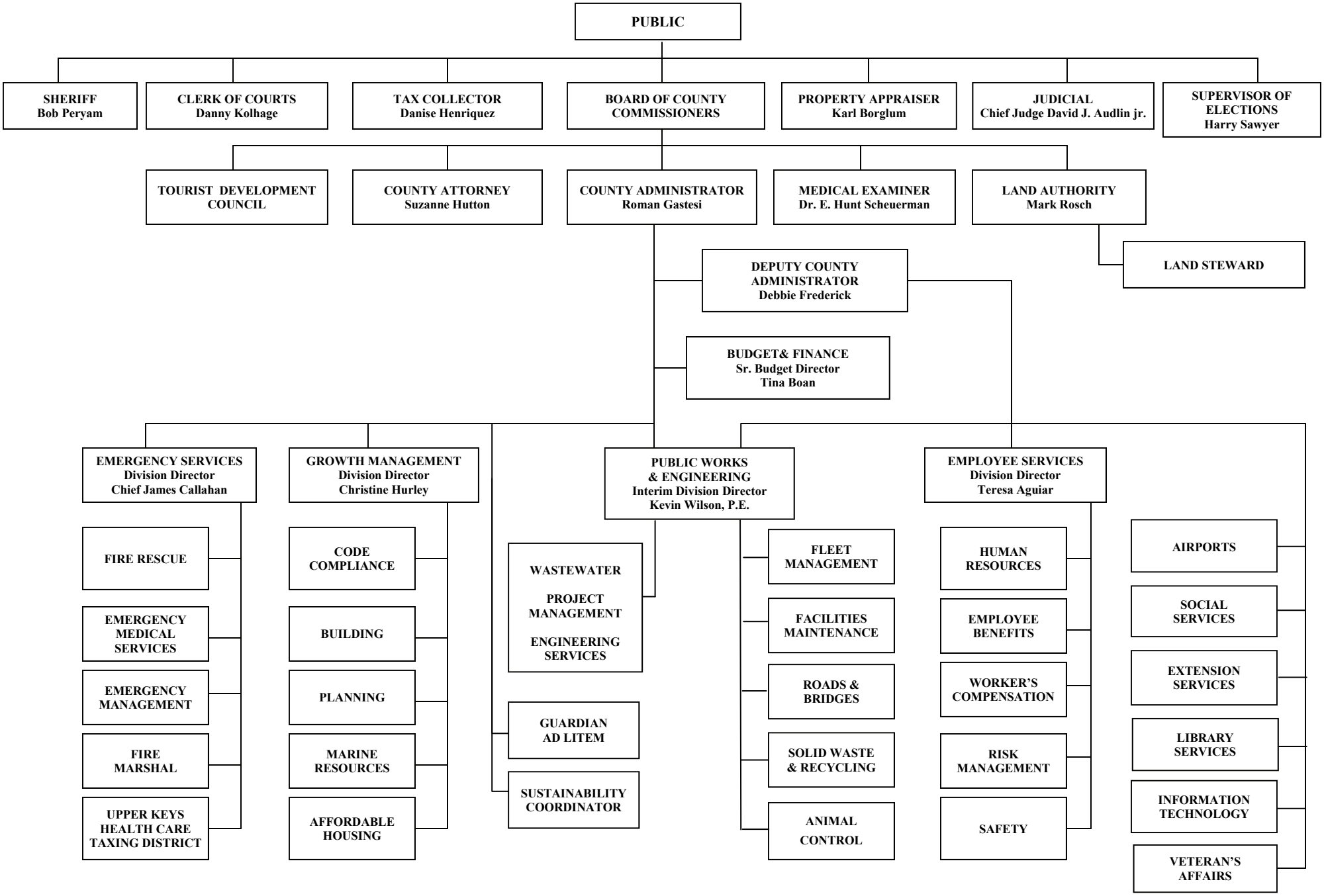
For the Fiscal Year Beginning

October 1, 2011

President Executive Director

Adopted Monroe County Organizational Chart

9/2012



Statistical and Supplemental Data

GEOGRAPHIC AREA

Monroe County is the southernmost county in Florida and the United States. It is made up of the Florida Keys and portions of the Everglades National Park and Big Cypress National Preserve. These parks are mostly uninhabited mainland areas. Most known are the Florida Keys with its string of islands connected by U.S. Highway 1, which ends in Key West, 150 miles southwest of Miami. Key West is the largest island in the chain with a natural deep water harbor.

In total area, Monroe County is comprised of 3,737 square miles, 27% land area and 73% water area[1]. The Florida Keys proper are an elongated, curved bow like chain of low lying rocky islands over 220 miles in length. They extend from the southeastern tip of the Florida peninsula to the Dry Tortugas and lie between the Gulf of Mexico and the Atlantic Ocean. Just miles offshore on the Atlantic side of the keys is the only living coral reef in the continental United States. No point, in the keys, is more than four miles from water.

HISTORY

1513- On his search for the "Fountain of Youth", Spanish Explorer Juan Ponce de Leon first landed near St. Augustine and then sailed south passing along the Florida Keys. The "Age of Exploration" helped create a trade route between Europe and Central and South America with a port stop in Cuba, which is 90 miles south of Key West.

1822-A small naval depot was created in Key West to help rid the area of pirates. Due to its' location between the Atlantic Ocean and the Gulf of Mexico and a deepwater channel, Key West today remains an important military post.

July 2, 1823-An act of the Territorial Legislature established Monroe County as the 6th county in the Florida territory. Monroe County was named after then President James Monroe, our 5th U.S. President, who served between 1817 and 1825.

1828-The City of Key West was incorporated and became the county seat. Population at that time was less than 600 people and the main industries were salvaging shipwrecks from the reef and fishing.

Late 1800's-The economy in Key West evolved from ship salvaging to cigar production. At the height of the cigar industry there were approximately 200 cigar factories in Key West producing 100 million hand rolled cigars annually[2]. One of those cigar factories, the E. H. Gato Building, today is home to Monroe County government offices.

1912-The Florida Keys were changed when Henry Flagler's railroad (Florida East Coast Railway) was completed and the first train arrived from Miami to Key West. This meant that the islands were connected by rail instead of using a ferry system to get from island to island.

By 1930- Manufacturing competition from Tampa and Ybor City put an end of Key West's hand rolled cigar industry.

The Hurricane of 1935 ended rail service in the Keys when portions of the tracks in the Upper and Middle Keys were destroyed. Due to costs, those tracks were never rebuilt. Still today, you can see a rail bridge at Bahia Honda State Park.

[1]Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research
[2]Source: www.en.wikipedia.org/wiki/Key_West

1938-The United States Government rebuilt the rail lines as an automobile highway and became an extension of U.S. Highway 1. This meant that there was a highway along the East Coast of the United States linking Key West to Maine. Tourism was able to evolve into the major industry that it is today.

1940's-At the beginning of World War II, the U.S. Navy increased its presence around Key West. Naval Air Station (NAS) Key West is now a training site for Navy pilots. Trumbo Annex is now a docking area for the U.S. Coast Guard. Truman Annex was a submarine pen and used for the Fleet Sonar School[2].

1969-The first cruise ship docked at the Navy's pier in the Truman Annex[2]. Key West is now a port of call for many cruise ships.

Demographics

Population[1]	1990 Census	2000 Census	2010 Census	Census '10 vs '00 Change	% change
Unicorp. Area	52,032	36,036	33,044	(2,992)	-8.3%
Key West	24,832	25,478	24,649	(829)	-3.3%
Marathon		10,255	8,297	(1,958)	-19.1%
Islamorada		6,846	6,119	(727)	-10.6%
Key Colony Beach	977	788	797	9	1.1%
Layton	183	186	184	(2)	-1.1%
Population Total	78,024	79,589	73,090	(6,499)	-8.2%

Islamorada incorporated in 1998 Marathon incorporated in 2000

2010 Census Demographic Profile

General Characteristics[1]	
Total Population	73,090
Male	39,000
Female	34,100
Median Age	46.2 years
Under 17 years	11,001
18 to 34 years	13,886
35 to 54 years	22,763
55 to 64 years	12,971
65 years & over	12,469

Housing Characteristics[3]	
Total Housing Units	52,764
Occupied Units	32,629
Owner occupied units	18,501
Population owner occup.	39,904
Average household size	2.16
Renter occupied units	14,128
Population renter occup.	31,166
Average household size	2.21
Vacant Units	20,135

Social Characteristics[3]	
Population 25 years & Over	56,634
High school graduate or higher	89.8%
Bachelor's degree or higher	28.7%
Civilian population (18 years & over)	60,990
Civilian veterans	13.2%
Place of Birth- Native	61,238
Foreign Born	11,827
Latin America	67%

Economic Characteristics[3]	
In labor force (16 years & older)	40,854
Median household income	$53,821
Median family income	$66,152
Per capita income	$35,516
Families below poverty level-last12 months	6.9%
Individuals below poverty level	10.8%

[1]Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research
[2]Source: www.en.wikipedia.org/wiki/Key_West
[3]Source:www.factfinder2.census.gov

2010 Census Demographic Profile (cont.)

Housing Characteristics[3]

Owner-occupied homes	18,501
Median value (dollars)	$463,100
Units with a mortgage	56.8%
Units without a mortgage	43.2%
Median of selected monthly owner costs	
With a mortgage (dollars) - Median	$2,471
Not mortgaged (dollars) – Median	$635

Registered Voters[4], as of 11/30/2012

Affiliation	
Republican	19,564
Democrat	18,032
Other	15,275
Total Active Voters	52,871

Personal Bankruptcy Filing Rate[5]

(per 1,000 population)	Monroe County	Florida
2000	2.10	4.45
2009	3.30	4.87
2010	3.89	5.72

Total Personal Income [1]			Per Capita Income [1]		
	in Dollars	% Change		in Dollars	% Change
2009	4,402,566	0.5	2009	60,173	0.6
2008	4,577,905	0.5	2008	62,456	0.6
2007	4,487,860	5.2	2007	61,126	6.2
2006	4,287,433	10.8	2006	57,857	13.9
2005	3,868,332	9.7	2005	50,809	12.2
2004	3,526,669	12.3	2004	45,271	13.7

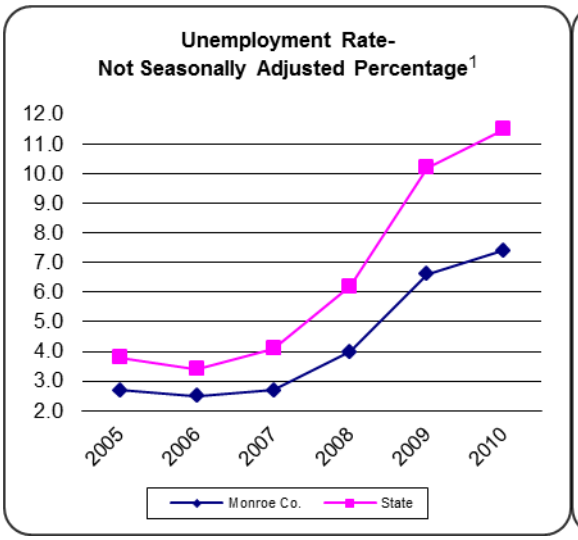
Economy

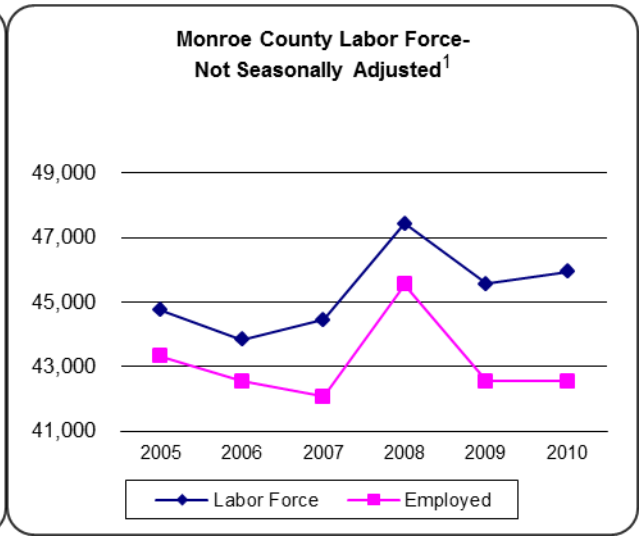
2011 Quarterly Census of Employment and Wages[6]

Industry	Establishment	Employment	Total Wage	Average Weekly Wage
Total, all industries	4,158	35,226	$1,341,068,251	$732
Goods- Producing	590	2,384	$84,388,840	$681
Construction	499	1,977	$70,350,885	$684
Manufacturing	61	186	$7,001,890	$723
Natural Resoures & Mining	30	221	$7,036,066	$612
Services- Producing	3,568	32,842	$1,256,679,411	$736
Trade, Transprtn & Utilities	957	7,182	$252,430,846	$676
Prof. & Bus. Services	681	2,673	$149,662,003	$1,077
Leisure & Hospitality	675	12,152	$355,718,468	$563
Financial Activities	463	2,000	$81,157,959	$780
Other Services	365	1,292	$40,761,956	$607
Education & Health Services	287	4,082	$185,851,906	$876
Public Administration	72	3,034	$165,233,876	$1,047
Information	63	426	$25,813,127	$1,165

[1] Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research
[3]Source:www.factfinder.census.gov
[4]Source: www.keys-elections.org
[5]Source: www.EDR.state.fl.us/county%20profiles/monroe.pdf
[6]Source:www.freida.labormarketinfo.com/analyzer

Economy (cont.)





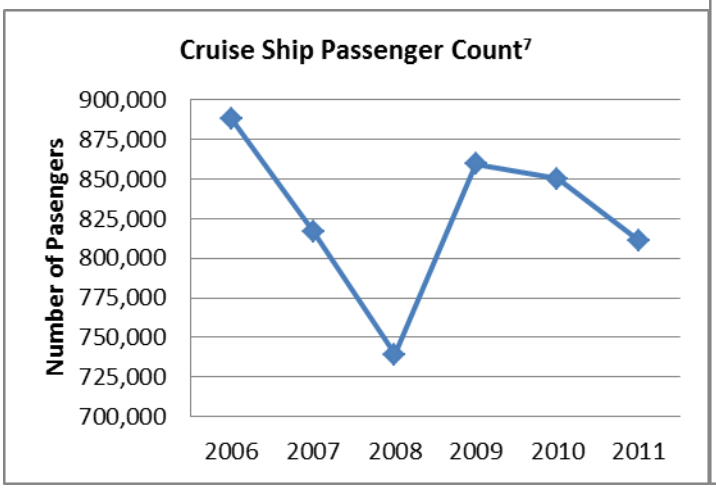
Fishing Industry

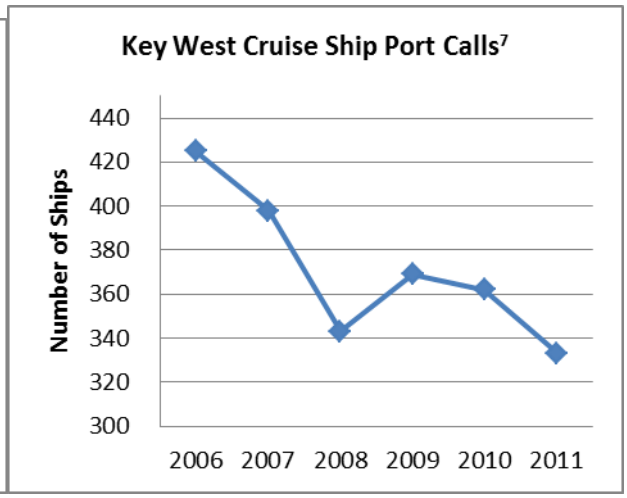
Fish and Shellfish Landed by Pounds[1]

	2006	2007	2008	2009	2010	'10 vs '09 change
Fish	5,653,845	4,089,441	3,501,677	4,305,970	4,918,600	612,630
Shellfish	6,761,433	5,389,424	4,553,244	2,869,806	7,643,179	4,773,373
Total	12,415,278	9,478,865	8,054,920	7,175,775	12,561,779	5,386,004
# of Trips	33,907	34,268	24,780	17,298	29,335	12,037

Tourism

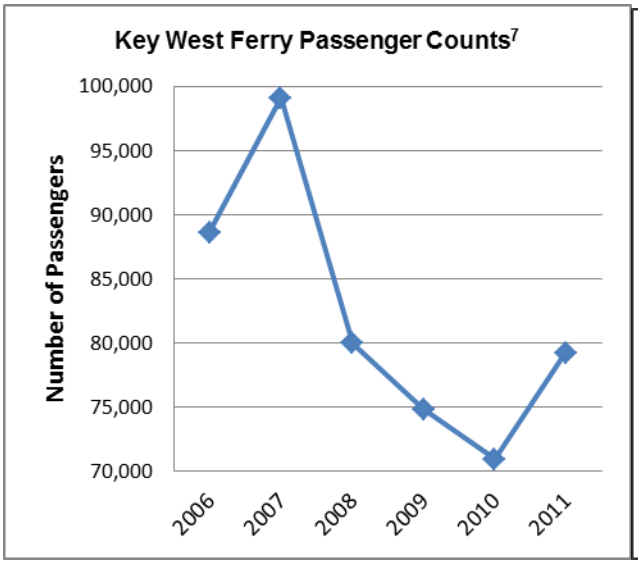
2011 saw a slight decrease in the number of cruise ships docking and a number of passengers disembarking in Key West. However, there was an increase in the number of passengers at the Key West Ferry Port. The Key West International Airport saw a 20% increase in the number of passengers disembarking from 5 commercial airline services and driving to the Key's jumped up by 2.6% in 2011.

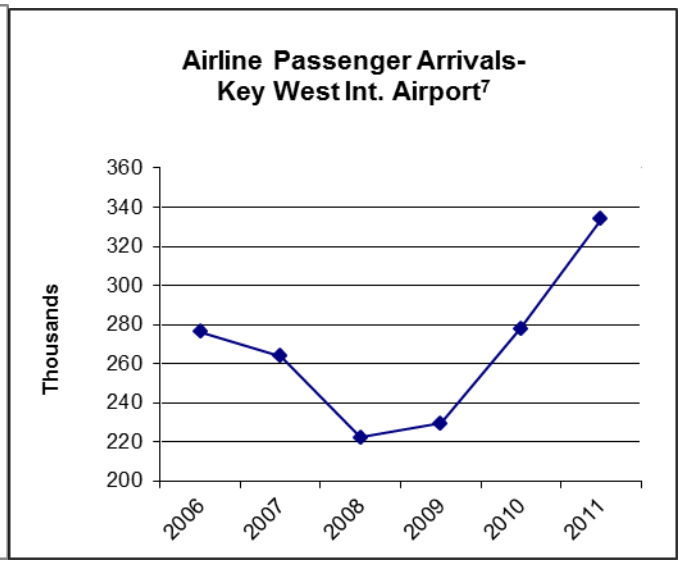


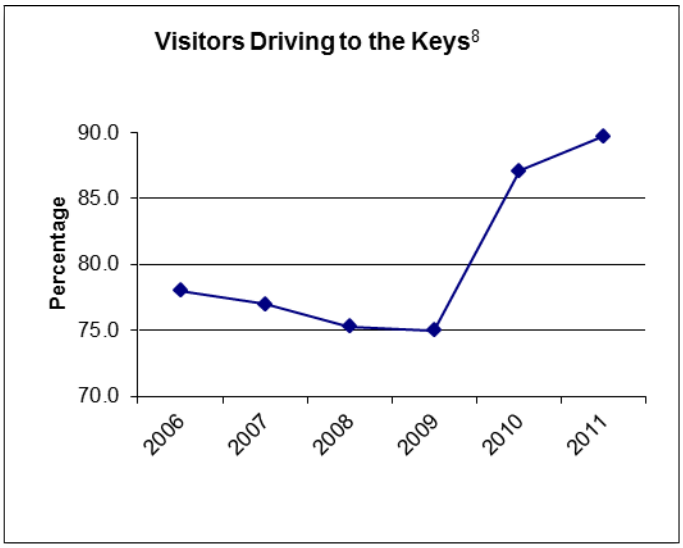


[1] Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research
[7] Source: Keywestchamber.org/cominfo/trends.pdf

Tourism (cont.)







Public Lodgings- 2011[1]				Tourist Facilities- 2011[1]			
	# of		# of		# of		
Apartment Buildings	101	Units	1,901	Licensed Hotels	33	# of Units	2,680
Rooming Houses	4	Units	35	Licensed Motels	193	# of Units	5,295
Rental Condominiums*	678	Units	4,429	Licensed Food Estb.	437	Seating Capacity	44,602
Transient Apartment Bldgs**	159	Units	968				

*/Rental condominiums include resort condominiums and resort dwellings.
**/Apartments with rent for 6 months of less.

[1] Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research
[7]Source: Keywestchamber.org/cominfo/trends.pdf
[8]Source: Monroe County Tourist Development Council; Smith Travel Research

In the Monroe County Tourist Development Council (TDC) Fiscal Year 2011 Visitor Profile Survey, it reports that 18.6% of the visitors to the Florida Keys are other Floridians, followed by visitors from New York, Michigan, Georgia and New Jersey. 33% of the visitors are from other countries. The average length of stay was 6.8 nights and the average visitor spent $378 a day toward their share of trip expenses. While here, those surveyed ranked Dining Out as their favorite recreational activity. Other top recreational activities include (in order by ranking) sightseeing, nightlife/going out to bars, viewing wildlife and beach activities.

Other Facts

Monroe County State Sales Tax Collections[9]

	Gross Sales	Taxable Sales	State Sales & Use Taxes
7/11-6/12	3,926,075,920	2,687,300,654	164,676,010
7/10-6/11	3,618,402,672	2,435,165,779	148,732,703
7/09-6/10	3,351,709,558	2,299,149,929	141,091,136
7/08-6/09	3,464,379,615	2,286,360,367	140,376,697
7/07-6/08	3,878,474,578	2,622,059,301	162,503,803
7/06-6/07	3,874,241,656	2,636,062,389	163,008,180

Local Government Tax Receipts[9]

	Local Option Sales Tax	Tourist Development Tax	Convention & Tourist Impact Tax	Voted One Cent Local Gas Tax-Ninth Cent	Non Voted Local Option Gas Tax
7/11-6/12	38,597,120	24,760,796	6,319,233	521,573	3,122,536
7/10-6/11	35,038,617	22,602,771	5,385,588	493,707	2,954,249
7/09-6/10	33,272,239	19,447,518	4,870,711	238,328	3,216,989
7/08-6/09	32,776,015	14,480,757	4,716,639	45,487	3,203,467
7/07-6/08	36,158,551	16,204,567	5,401,522	53,733	3,558,859
7/06-6/07	36,012,488	14,596,878	4,925,628	60,687	3,640,214

Assessed Value and Estimated Actual Value of Taxable Property [10]

	Real Property				
Year	Residential Property	Commercial Property	Commercial Personal Property	Less: Tax Exempt Property	Total Taxable Assessed Value
2011	$17,856,125,062	$8,699,361,452	$828,515,769	$7,830,116,847	$19,553,885,436
2010	$21,215,584,170	$9,788,898,986	$868,306,307	$9,548,521,981	$22,324,267,482
2009	$26,415,781,465	$10,012,549,128	$848,143,322	$10,710,450,011	$26,566,023,904
2008	$29,832,407,840	$10,159,577,233	$832,432,665	$12,278,283,098	$28,546,134,640
2007	$29,148,380,910	$9,525,652,503	$838,832,346	$12,995,937,305	$26,516,928,454
2006	$22,987,248,461	$8,515,526,423	$771,401,532	$10,526,309,471	$21,747,866,945
2005	$17,419,554,907	$8,117,316,077	$707,161,448	$8,908,126,876	$17,335,905,556

[9]Source: www.myflorida.com/dor/taxes
[10] Source: Monroe County Comprehensive Financial Report 2011

Other Facts

Government Structure

Governing Body	Board of County Commissioners (BOCC)
# of Elected Officials	5
Length of Terms	4 Years
Mayor	Chosen annually by fellow commissioners at November meeting
Chief Administrative Position	County Administrator
Form of government	Constitutional County
Date originally established constitutionally	July 3, 1823

County Employees*	1,243
Board of County Commissioners	508
Sheriff	463
Clerk of Circuit Court	97
Tax Collector	64
Property Appraiser	52
Judicial Administration	26
Tourist Development Council	18
Supervisor of Elections	12
Public Defender	2
State Attorney	1

*Positions funded by BOCC

Police Protection	
# of stations	5
Law Enforcement	294
Corrections	188
Court Security	22

Fire & Ambulance Services*	
# of stations	8
# of vehicles/apparatus	31
# of employees	94
# of volunteers	69

*(for unincorporated areas)

# of positions at Key West Airport	13
Trauma Star Medical Helicopter	
# of employees	8

Education[11]	
High Schools	3
Middle Schools	1
Elementary Schools	4
Middle/Elementary Schools	3
Charter/Other	9
# of Students	8,334
# of Teachers	536
Community College	1
# of Campuses	3

Health Care	
# of Hospitals	3
# of Beds	218
County Owned Assisted Living Facility	1
# of Beds	16

Recreation

# of Federal National Park System's[1]	1
Dry Torugas Park- 2010 Attend.	53,890
Dry Torugas Park- 2009 Attend.	52,011
# of State Parks[1]	10
State Park Attendance[1]	
2010-2011	1,951,053
2009-2010	1,756,553
2008-2009	1,950,024
County Owned Parks	17
County Owned Beaches	4
# of County roads maintained	1,537
Miles of roads maintained	389

County Owned Pool- Jacob Aquatic Ctr.	1
# of Libraries	5
Collection volumes	189,866
County Owned Boat Ramps	8
# of Registered Boats -Pleasure Boats[1]	
2009-2010	20141
2008-2009	21087
# of Registered Boats -Commercial Boats[1]	
2009-2010	2,230
2008-2009	2,183

[1]Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research
[11]Source: www.keysschools.com/district Info

EXECUTIVE SUMMARY

Introduction to County Budgeting

Defining a Budget

In simple terms, a budget is an entity's plan for its financial resources. It is an estimate of proposed expenses for a given period and the proposed means of paying for them. Two basic components of the budget are the revenue section and the expenditure section.

Defining Revenue and Expenditure

Revenue is an increase in the financial resources of a government. Some examples of local government revenues are property taxes, assessments, permits and fees, licenses, fines, charges for service, grants, and payments from other governments. Monroe County has a large variety of revenue sources.

An expenditure is a decrease in the financial resources of a government. Expenditures include, for example, current day-to-day expenses such as salaries, payment of principal and interest on long term debt and bonds, utilities and material costs, and purchase of vehicles, equipment or property.

Budget Structure – Fund Accounting

An important concept in government accounting and budgeting is subdividing the budget into what are called "funds". This is called fund accounting. Fund accounting allows a government to budget and account for funds restricted by law or policy. These funds allow the County to segregate certain revenues and then account for expenditures from these revenues.

The County budget has approximately 62 funds. These funds can be compared to a company spreading its business among 62 banks. The County uses these funds for example, to make payments on different types of County debt or to track fees collected to pay for certain County services.

Each of these funds must balance - that is, revenues must equal expenditures - and each must be separately monitored. The County budget, adopted each year by the Board of County Commissioners (BOCC), is actually the total of the separate funds or accounts.

Rationale for the Budget Structure

Monroe County produces its budget in conformance with rules and regulations developed for local governments. While it does not take an accountant to understand a local government budget, the reader should understand the County develops its budget in accordance with uniform accounting concepts and budgeting standards. Some of the more important standards are:

- ***National Accounting Standards* -** Just as businesses follow what are known as generally accepted accounting principles (abbreviated as "GAAP"), governments follow national standards for financial reporting. A government using consistent standards can look at itself over time to measure its financial strengths. Comparative measures of performance can then be made with other units of government. Some of the standards Monroe County uses are those of the Government Finance Officers Association (GFOA) and the Governmental Accounting Standards Board (GASB).

- ***State of Florida Budgeting Standards* -** The State of Florida establishes budgeting and financial rules for local Florida governments. An example is its rule for timing of the annual budget cycle. The fiscal year for counties begins October 1st and ends September 30th of the following calendar year. Another example is its rule about how a county adopts a budget and how a county sets property tax rates.

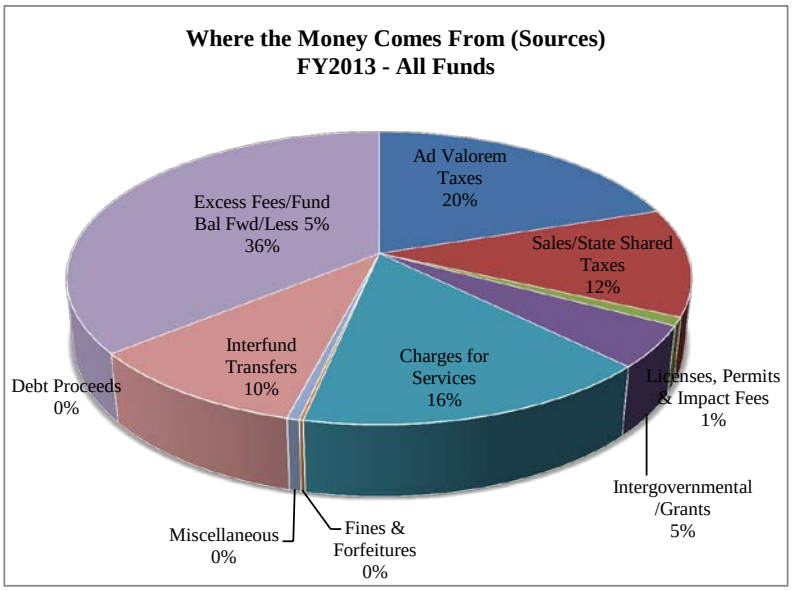
- ***Federal and State Grant Requirements* -** Monroe County receives grants from several federal and state agencies. To insure the County uses these funds for specific programs, these agencies require the County to keep these grant funds separate from other County revenues. This segregation requires a more complex financial structure to manage these “restricted” dollars.

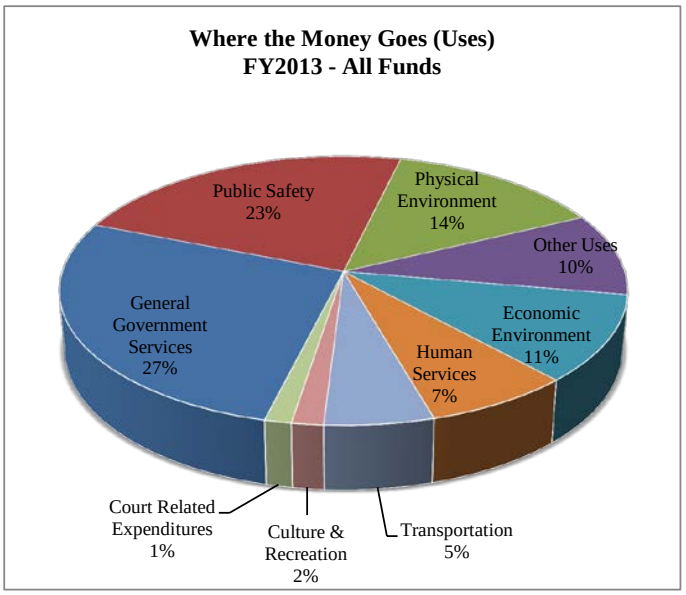
- ***Local Budgeting Standards* -** Finally, the Board of County Commissioners establishes uses for some fees collected by the County to insure they are spent on specific programs. Impact fees and permit fees are examples of revenues with such self-imposed restrictions.

Introduction to County Budgeting

Balancing the County Budget

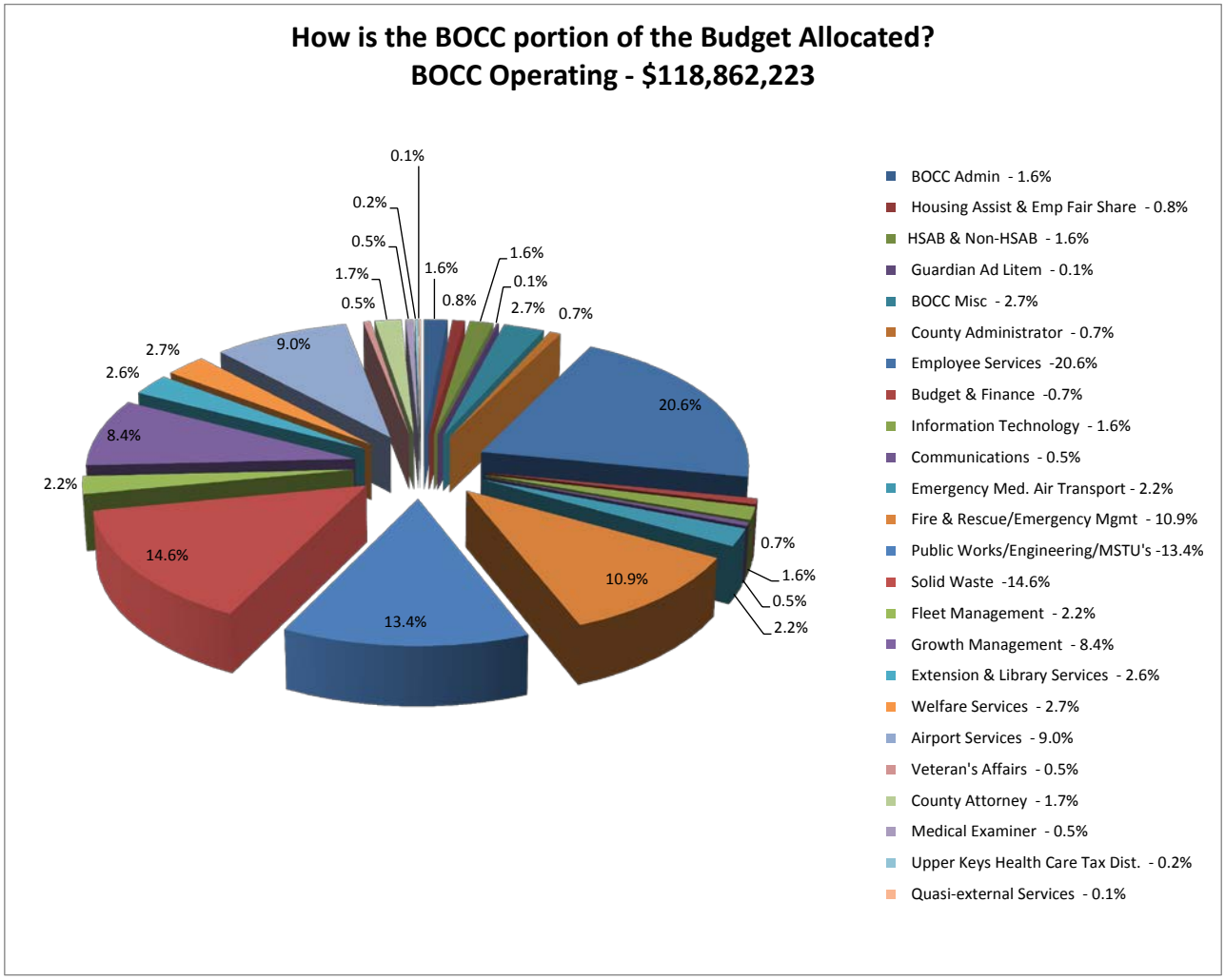
Unlike the federal government, Florida law states a county must have a balanced budget. The amount of the proposed revenues must equal the expenditures for 62 funds. When OMB "balances the budget," the revenues must balance the appropriations for each fund and thereby for the entire budget. This means Monroe County has no budget deficit.

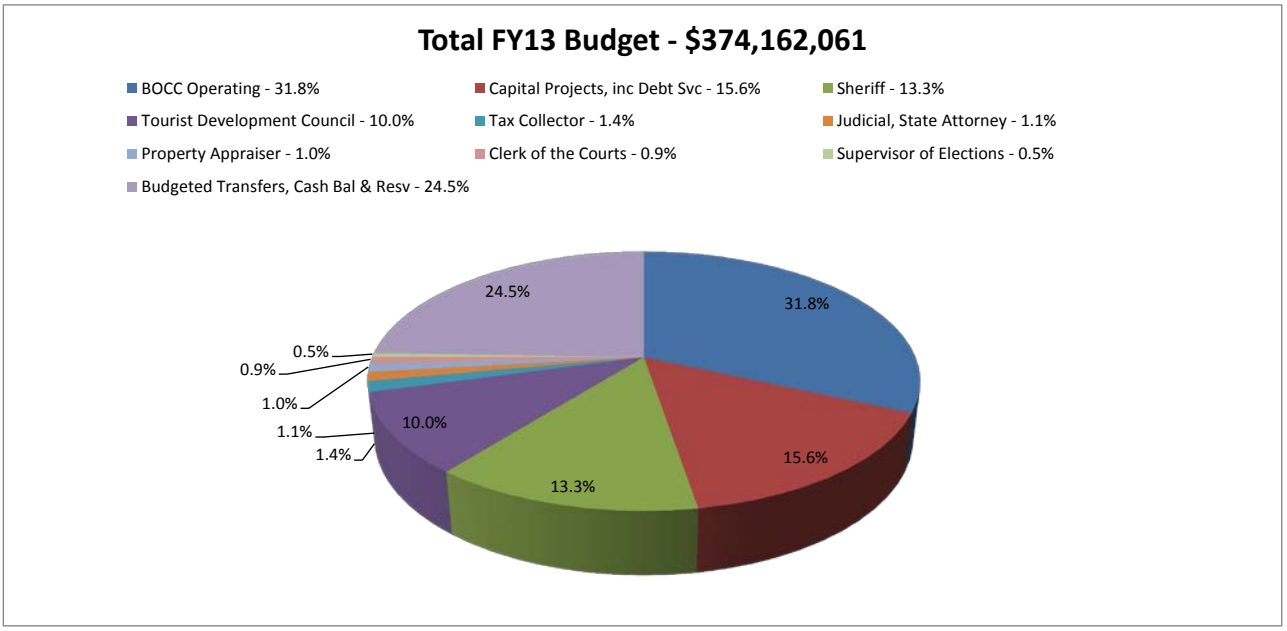




Sources	FY12 Adopted	FY13 Adopted	% of Total
Ad Valorem Taxes	77,411,101	74,694,890	20%
Sales/State Shared Taxes	39,774,060	44,481,106	12%
Licenses, Permits & Impact Fees	3,467,641	3,439,709	1%
Intergovernmental/Grants	15,566,239	17,269,972	5%
Charges for Services	58,455,095	59,572,078	16%
Fines & Forfeitures	530,420	672,400	0%
Miscellaneous	2,620,852	2,024,987	1%
Interfund Transfers	20,374,193	37,819,842	10%
Debt Proceeds	0	0	0%
Excess Fees/Fund Bal Fwd/Less 5%	101,278,803	134,187,077	36%
Total Sources	**$319,478,404**	**$374,162,061**	**100%**

Uses	FY12 Adopted	FY13 Adopted	% of Total
General Government Services	93,746,828	101,605,443	27%
Public Safety	84,318,983	84,861,244	23%
Physical Environment	28,475,311	52,797,849	14%
Other Uses	21,683,033	37,072,156	10%
Economic Environment	34,157,017	39,082,676	10%
Human Services	29,757,239	27,440,441	7%
Transportation	16,954,184	20,373,740	5%
Culture & Recreation	5,902,866	5,910,416	2%
Court Related Expenditures	4,482,943	5,018,096	1%
Total Uses	**$319,478,404**	**$374,162,061**	**100%**


How is the BOCC portion of the Budget Allocated?
BOCC Operating - $118,862,223
0.1%
0.2%
0.5%
1.7%
0.5%
1.6%
0.8%
1.6%
0.1%
2.7%
0.7%
2.7%
2.6%
9.0%
20.6%
8.4%
2.2%
14.6%
13.4%
10.9%
0.7%
1.6%
0.5%
2.2%
BOCC Admin - 1.6%
Housing Assist & Emp Fair Share - 0.8%
HSAB & Non-HSAB - 1.6%
Guardian Ad Litem - 0.1%
BOCC Misc - 2.7%
County Administrator - 0.7%
Employee Services -20.6%
Budget & Finance -0.7%
Information Technology - 1.6%
Communications - 0.5%
Emergency Med. Air Transport - 2.2%
Fire & Rescue/Emergency Mgmt - 10.9%
Public Works/Engineering/MSTU's -13.4%
Solid Waste -14.6%
Fleet Management - 2.2%
Growth Management - 8.4%
Extension & Library Services - 2.6%
Welfare Services - 2.7%
Airport Services - 9.0%
Veteran's Affairs - 0.5%
County Attorney - 1.7%
Medical Examiner - 0.5%
Upper Keys Health Care Tax Dist. - 0.2%
Quasi-external Services - 0.1%


Total FY13 Budget - $374,162,061
BOCC Operating - 31.8%
Capital Projects, inc Debt Svc - 15.6%
Sheriff - 13.3%
Tourist Development Council - 10.0%
Tax Collector - 1.4%
Judicial, State Attorney - 1.1%
Property Appraiser - 1.0%
Clerk of the Courts - 0.9%
Supervisor of Elections - 0.5%
Budgeted Transfers, Cash Bal & Resv - 24.5%
24.5%
31.8%
0.5%
0.9%
1.0%
1.1%
1.4%
10.0%
15.6%
13.3%

Introduction to County Budgeting

An Important Revenue – Property Taxes

A "property tax," more specifically called an "ad valorem" tax, is a tax based on the value of the property. We derive the term, "ad valorem" from the Latin phrase meaning "according to value."

In Florida, there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax, and the tax rate. Each county's Property Appraiser's Office calculates property values and Florida law dictates the exemptions. The tax rates are set by the various local governments authorized to collect property taxes according to Florida law.

The ad valorem tax rate is expressed in "mills." A mill equals $0.001. The rate at which the tax is charged is called the "millage rate". If the ad valorem tax rate is 8 mills, the "millage rate" is 8 mills. This means that per dollar of property value, a property or ad valorem tax of $0.008 is paid. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at $10,000 and the millage rate is 8 mills, you would pay $8 per $1,000 value or $80.

The Monroe County Board of County Commissioners sets the Ad Valorem Millage rate for the General Fund, Fine & Forfeiture, Lower & Middle Keys Fire Rescue, General Purpose MSTU, Parks and Beaches and Municipal Policing Funds along with the County's portion of the Health Department.

Other Major Revenue Sources

Revenue sources that are authorized by the Florida legislature include Constitutional and County Fuel Taxes, County Revenue Sharing Program, Local Government Half-Cent Sales Tax Program, and State Housing Initiative Partnership Program. Other revenue sources that are authorized by local governments include Communications Services Tax, Local Business Tax, One Cent Infrastructure Surtax, Motor and Diesel Fuel Taxes and Tourist Impact Tax. These local revenues sources are approved by the Monroe County BOCC.

Other Sources of County Revenues

Also Monroe County raises revenues from sources such as licenses and permits, other federal and state sources, charges for services, fines and forfeitures, grants, rents and interest.

It is important to understand the County has the ability to combine property taxes and other revenues to support a broad range of activities. The County also uses property taxes and other revenues to supplement programs receiving grant funds from the state and federal government. If grant or other funding decrease, the County must decide whether to raise tax revenues to support these various programs rather than reduce service.

The Dual Roles Florida Counties Serve

In Florida, a county may serve a dual role. It can provide some services to all county residents regardless of whether or not the residents live in a city. These services are called "countywide" and use the *Countywide Property Tax* as a means of financing. It may also provide municipal-type services to residents in the unincorporated areas. These areas are portions of the county, which are not incorporated as cities. These services are called "MSTU" services and use *Municipal Services Taxing Unit Property Tax* as one of the means of financing these services.

Multiple Taxing Authorities - Florida law allows a county to charge one property tax rate countywide for services provided to the entire county population. State law also requires a county to charge another property tax rate in only the unincorporated area for the city-type services supplied by the county. If you look carefully at your annual tax bill, you will see several lines for the various property taxes:

The General Revenue Fund - The "General Revenue Fund" line in your tax bill is a county-wide tax that finances a diverse number of services such as environmental protection, shelter and care for impounded animals, general assistance for the indigent, public facilities maintenance, and libraries. It also pays for a variety of administrative functions required of a large organization: computer systems, communications purchasing, budget, human resources, finance and legal services.

The Law Enforcement, Jail, Judicial Fund - The "Law Enforcement, Jail, Judicial Fund" line on your tax bill is a countywide tax that pays for operation of the Sheriff's Department, jail maintenance and the County's court support system.

Introduction to County Budgeting

The Health Clinic - This is a countywide tax used to support the operation of the County's public health clinic.

The General Purpose MSTU - Another name for the property tax on the unincorporated area is the *Municipal Services Taxing Unit Property Tax*, or General Purpose MSTU tax. This line in your tax bill pays for services normally provided by municipalities. MSTU services and includes land use planning, zoning, fire marshal, code enforcement, emergency medical services, fire services, and maintain county parks.

There are also separate property taxes levied for special assessment tax districts such as ***Fire and Ambulance, Mosquito Control and South Florida Water Management***. Monroe County also taxes for the operation of its schools under the separate authority of the ***School Board***.

Special Assessment Property Tax

A non-ad valorem assessment, also called a special assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties. The value of the property is not considered when calculating a special assessment. Instead, the cost of the facility or the service is allocated to the properties in a defined area. This allocation is based on the degree to which the property will reasonably benefit from the facility or service. It is important to note that Monroe County is not the only jurisdiction levying these special assessments in the unincorporated area. There are a number of separate special assessment districts and with the ability to levy these assessments.

Other Governments in Monroe County

One frequent misunderstanding is that the Monroe County Board of County Commissioners oversees the local school system. While school boards in other states have their budgets approved by the county commissioners or the county board of supervisors, school districts in Florida are *separate taxing authorities*. The property tax levy for the school system is separate from the County's on the annual tax bill. Other units of government which levy property tax separately from Monroe County are the *Mosquito Control District* and a multi-county district -- the *South Florida Water Management District.* There are also five cities in the county: Key West, Islamorada, Marathon, Layton and Key Colony Beach. These cities have separate budgets and revenue sources.

Tracking the County's Budget

With 5,000 line items and dozens of organizations within its purview, Monroe County relies on computers with sophisticated budgeting software to help with budgeting and accounting.

Like many counties in Florida, the Monroe County Clerk of the Circuit Court performs the day-to-day accounting such as writing checks to vendors and processing payroll. The Monroe County Office of Management and Budget under the County Administrator prepares the budget using a computerized budget preparation system.

Developing the Budget

The process of compiling the annual budget is actually a year-round activity. The basis for the process is a framework of statutory deadlines established by the State of Florida. The County Administrator and the OMB Department staff establish the remainder of the process. County administration sets interim deadlines to insure necessary information is collected, priorities are determined, and recommendations can be made by the County Administrator to the Board of County Commissioners. The County Administrator has been designated to serve as the official budget officer for Monroe County, to the Board of County Commissioners, which, in turn establishes tax rates and adopts the annual budget.

While the process may change somewhat from year to year, an examination of the process illustrates the many steps to adopting an annual budget. An annual budget, including all such funds as required by law, shall be prepared and approved each fiscal year. The budget process is conducted in accordance with Chapters 125, 129, 200 and 218 of the Florida Statutes as amended. Monroe County processes the budget in four basic phases:

1. Planning Phase (January - March)
2. Preparation Phase (April - July)
3. Adoption Phase (July - September)
4. Implementation and Adjustment Phase (Year-round)

Planning Phase - Early in the budget process, OMB staff prepares budget instruction packages which are used by County departments to submit their annual budget requests. Departments are asked to develop statistical measures to describe the levels of services they offer. Management evaluates the statistical measures to determine what services

can be maintained at a particular level of operational funding. During the planning phase, departments are also asked to estimate their capital needs for the upcoming fiscal year as well as estimated needs for an additional six years. These estimates form the basis for the long-range *Capital Projects Plan*.

Preparation Phase – For all departments funded by the Board of County Commissioners (BOCC), the County Administrator gave the Division Directors their budget instructions during their March 29, 2012 Division Directors meeting. Internal service fund departments provide their revenue and expense estimates. All other departments were required to submit their expense estimates to OMB by April 13th. Most Constitutional Officers submit their budgets by June 1. The County Administrator conducts a series of budget review meetings with the departments and makes final decisions on a proposed *Tentative Budget* to be presented to the BOCC.

Adoption Phase - The County Administrator presents a proposed *Tentative Budget* to the BOCC at policy workshops in July. All policy workshops, as well as public hearings, are televised live and videotaped for re-broadcast. After receiving priorities from the BOCC in the policy workshops, the *Tentative Budget* is modified and a public hearing is held between 65 and 80 days following certification of taxable value. This hearing serves to explain the budget components and to receive requests and complaints from the public and amend the budget as they see fit. In accordance with State "Truth-in-Millage" (TRIM) requirements, the BOCC establishes tentative property tax millages which are publicly announced and mailed to all property owners in August. The BOCC schedules three public budget hearings in September: Key Largo, Key West and Marathon. The *Adopted Budget* and all final millages are formally approved at the last public hearing.

Implementation and Adjustment - Once the *Adopted Budget* is implemented on October 1, OMB monitors actual spending versus the budgeted spending. Changing circumstances usually require minor adjustments within department budgets during the year which are handled by requests to OMB. Any major adjustments that require movement of budgeted funds between departments must be approved by the BOCC by resolution or formal budget amendment in a properly noticed public meeting.

The multi-year *Capital Projects Plan* which is approved during the September public hearings should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally approved as a part of the *Adopted Budget* in September. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted in the process described above.

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Monroe County for its annual budget for the fiscal year beginning October 1, 2011. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Finding Information About the Budget

The budget for Monroe County is available in draft form any time after presentation of the tentative budget by the County Administrator to the Board of County Commissioners in July. Based on the County Administrator's recommendations, OMB produces a budget summary. Copies of the summary document are available in the public libraries in July and August. Changes may be made in the **COUNTY ADMINISTRATOR'S TENTATIVE BUDGET PRIOR** to the public budget hearings in September.

In accordance with Florida law, the County also advertises a summary budget in a newspaper of general circulation prior to final adoption. After the Board of County Commissioners approves the budget in September, the OMB Department compiles the final budget document. Information on where detailed budget documents are available for public review can be obtained by calling the Monroe County OMB Department at (305) 292-4470.

Budget information is also available on the internet at the County's world-wide web site **www.monroecounty-fl.gov.**

The following is the schedule that was followed to adopt the Fiscal Year 2013 Budget:

MONROE COUNTY BOARD OF COUNTY COMMISSIONERS
BUDGET CALENDAR, FISCAL YEAR 2013
Adopted Timetable

Date 2012,	Day	RESPONSIBLE PARTY	REQUIRED ACTIVITY	REQUIREMENT REFERENCE
March 21,	Wednesday	Board of County Commissioners	Approval of the FY13 Budget Timetable. Agenda item for a recommendation on FY13 HSAB and non-profit organizations funding. **Regular** BOCC meeting Marathon	
March 29,	Thursday	County Administrator, Division Directors	County Administrator will give Division Directors their budget instructions during the weekly Division Director's meeting.	Section 129.025 Florida Statutes
April 13,	Friday	Division Directors, Department Directors, TDC Executive Director	OMB deadline for submission- budget requests for all Internal Service Funds and departments including TDC.	
May 7-10	Monday-Thursday	County Administrator, Division and Department Directors, OMB	County Administrator's internal budget review with Divisions/Departments and OMB. Capital Planning with be scheduled with Project Management	Section 129.025 Florida Statutes
May 13-18	Sunday-Friday		Governor's Hurricane Conference	
May 24,	Thursday	Division Directors, Department Directors, TDC Executive Director	Deadline for *final submission* of budgets to OMB from departments.	
May 31,	Thursday	Human Service Advisory Board	This is the last date to receive input from the Human Service Advisory Board.	
On or before June 1,	Friday	Constitutional Officers, State Attorney, Housing Authority, Judicial, and Health Dept.	Submission of budget requests to the County Administrator.	Section 129.03(2) Florida Statutes
July 1,	Sunday	Property Appraiser	The Property Appraiser certifies, to each taxing authority, the taxable value withing the jurisdiction of the taxing authority on Form DR-420.	Section 129.03(1) Florida Statutes
July 13-17	Friday-Tuesday		National Association of Counties (Naco) Annual Conference	
July 18,	Wednesday	Board of County Commissioners	Tentative budget to be delivered at **Regular** BOCC Meeting Key West	Section 129.03(3) Florida Statutes
July 26,	Thursday	Board of County Commissioners	Special Meeting for discussion of Budget and Capital Improvement Plan. Announcement of Proposed Millage Rates and selection of dates, times and places for public hearings. Approval to advise the Property Appraiser of proposed millage rates. 10 A.M. Key West	Sections 129.03(3)(a) and 200.065(2)(b) Florida Statutes
August 4,	Saturday	Office of Management and Budget	Last day to advise the Property Appraiser of the Proposed Millage Rates, current year rolled-back rate and the date, times and place of the Tentative Budget Hearing.	Section 200.065(2)(b), Florida Statutes
No later than August 24, Wednesday		Property Appraiser	Property Appraiser to mail out the Notice of Proposed Property Taxes to each taxpayer listed on the current year assessment roll. (TRIM Notices)	Sections 200.065(2)(b) and 200.069 Florida Statutes
September 5,	Wednesday	Board of County Commissioners	First Public Hearing Adoption of Tentative Budget and Millage Rate 5:05 P.M. Key Largo	Sections 129.03(3)(c), 200.065(2c) and 200.065(2)(e), Florida Statutes
September 10,	Monday	Board of County Commissioners	Second Public Hearing 5:05 P.M. Marathon	Not Required- Done as a public service.
September 10,	Monday	Office of Management and Budget	Budget Ad to be published in newpaper for final budget hearing	Section 200.065(2), Florida Statutes
September 13,	Thursday	Board of County Commissioners	Final Public hearing Adoption of Final Budget and Millage Rate 5:05 P.M. Key West	Sections 129.03(3)(c), 200.065(2)(d) and 200.065(2)(e), Florida Statutes
Following final budget adoption		Board of County Commissioners	Notify the Sheriff, in writing, of the specific action taken on the proposed fiscal year 2010-2011 budget appropriations of the Sheriff.	Section 30.49(4), Florida Statutes
September 16,	Saturday	Office of Management and Budget	Within 3 days of Final Hearing, the Resolution adopting final millage and budget to Property Appraier, Tax Collector and the Dept. of Revenue	Required by the Dept. of Rev., TRIM
October 13,	Saturday	Office of Management and Budget	Within 30 days of adoption of final millage and budget, submit TRIM package (DR-487) to Dept. of Revenue. Certify final millages to Property Appraiser via DR-422 and DR-422DEBT (if any debt). Post summary budget on website.	Section 129.03(3)(c) Required by the Dept. of Rev., TRIM

Goals and Policies

Introduction

Monroe County's short and long-term goals and policies are developed during the budget process each year. The BOCC discusses trends, capital projects and policy priorities at public meetings held during the budget planning phase and these priorities are further refined and clarified during the budget preparation and adoption phases of the budget process in the late spring and summer of each year. The BOCC tries to strike a prudent balance between service needs and financial ability to pay for those services. Following is discussion of the primary goals and policies adopted by the BOCC:

County-wide Long-term Goals and Policies

The County developed and received approval from the State of Florida for the *Monroe County Year 2010 Comprehensive Plan.* An update of the 2010 Comprehensive Plan is underway. Major goals articulated in the plan are:

- **Future Land Use -** Monroe County shall provide an effective and efficient balance of future anticipated growth in order to enhance the quality of life, maintain community character, economic development, ensure the safety of County residents and visitors, and protect valuable natural resources.

  -Create a Preservation FLUM (Future Land Use Measures) for publicly owned lands that do not allow for recreation uses.
  -Limit residential uses in the Industrial FLUM.
  -Evaluate to assure non-conforming structures, that are part of the "community character" are preserved.

- **Conservation and Coastal Management** – To promote the conservation, use, and protection of natural resources and to plan for, and where appropriate, restrict development activities where such activities would damage or destroy coastal resources and threatened and endangered species habitat; and protect human life and limit public expenditures in areas that are subject to destruction by natural disaster.

  -Continue to address existing wastewater and storm water projects.
  -Revise and update the Marina Siting Plan.
  -Prepare beach management plans.
  -Consider policy revisions to encourage working waterfront preservation.

- **Traffic Circulation -** To provide a safe, convenient, efficient, and environmentally compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County. The Florida Department of Transportation (FDOT) is responsible for maintaining and improving U.S.1 and in Key West, South Roosevelt Boulevard/ S.R.A1A. The county's Public Works/Engineering Division are responsible for maintaining and improving county roads along with planning, overseeing and administering road and bridge improvement/repair contracts.

  -Incorporate the FDOT's Five Year work Program into the Capital Improvement Schedule.
  -Consider developing a Transportation Strategy Master Plan.

- **Mass Transit -** To provide a coordinated surface transportation system for transportation disadvantaged people within Monroe County and to encourage such a system for all residents and guests.

  -Continue to develop strategies to reduce trips on U.S. 1.
  -Continue to coordinate with the municipalities to further facilitate mass transit in the Florida Keys.

- **Ports, Aviation and Related Facilities -** Monroe County shall provide a safe, convenient, efficient, and environmentally-compatible motorized and non-motorized transportation system for the movement of people and goods in the County.

  -To preserve existing airports, airstrips and related activities; and to coordinate surface transportation access to existing and new public airport facilities.

Goals and Policies

-To preserve and enhance existing ports and port related activities which are addressed in the Stock Island/Key Haven Livable CommuniKeys Plan.

- **Housing** – To provide guidance for the development of plans and policies to meet housing deficits and summarize existing and future housing needs. Decision tools include an assessment of existing housing conditions and characteristics, a future housing needs assessment based on population projections, and a determination of available vacant land for residential development purposes.

  -Continue to coordinate with the municipalities and Department of Economic Opportunity(DEO) regarding the provision of affordable housing.

- **Potable Water** - The County shall support Florida Keys Aqueduct Authority (FKAA) in the fulfillment of their statutory obligation and authority to provide for a safe, high quality and adequate supply, treatment, distribution, and conservation of potable water to meet the needs of present and future residents.

  -Address the capacity issue related to fire flows with installation and maintenance of fire hydrants.

- **Solid Waste** - The County shall provide for the adequate collection, disposal and resource recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents. The county's Solid Waste Department oversees the solid waste disposal and recovery program.
  -Monitor the haul out contract with Waste Management Inc. (WMI).
  -Monitor contract to remove, crush and haul abandoned vehicles and vessels.
  -Maintain, develop and improve the County's recycling program.

- **Sanitary Sewer** - The County shall provide for the adequate, economically sound collection, treatment, and disposal of sewage which meets the needs of present and future residents while ensuring the protection of public health, and the maintenance and protection of ground, nearshore, and offshore water quality.

  -Implement the Cudjoe Regional Waste Water System Plan.

- **Drainage** - Monroe County shall provide a stormwater management system, which protects real and personal properties, and which promotes and protects ground and nearshore water quality. The County has adopted a *Stormwater Master Plan*, a *Stormwater Management Ordinance* and prepared a *Manual of Stormwater Management Practices.*

- **Natural Groundwater Aquifer Recharge** - The County shall protect the quality and quantity of water in the potable water aquifer and in the freshwater lens systems so as to ensure public health, conserve the public water supply, and preserve ecosystems dependent upon freshwater.

- **Recreation and Open Space** - Monroe County shall provide a recreation and open space system to conserve valuable natural resources and to provide recreational opportunities adequate to serve the present and future population of Monroe County; including permanent residents and visitors.

  -Undertake the development of a Parks and Recreation Management and Maintenance Master Plan for each existing county-owned park.
  -Ensure access to publicly-owned recreation and open space areas, including the handicapped and disable.

- **Intergovernmental Coordination** - The County shall promote and encourage intergovernmental coordination between the County, the County municipalities, neighboring Dade and Collier counties, regional, state, and federal governments and private entities in order to anticipate and resolve present and future concerns and conflicts. Also to increase the effectiveness, efficiency, and responsiveness of government; provide for consistency in decisions and actions between various departments and agencies; and to improve citizen awareness and participation.

Goals and Policies

- **Capital Improvements** - Monroe County shall provide and maintain, in a timely and efficient manner, adequate public facilities for both existing and future populations, consistent with available financial resources. The Capital Improvement Element (CIE) provides for review criteria of capital improvements, coordination with the budget, level of service standards, and concurrency management.

  -Revise the Level of Service (LOS) standards for Recreation and Open Space and adopt sanitary sewer LOS standard to ensure that adequate facility capacity will be provided for future development.

County-wide Short-term Goals and Policies

In order to achieve long-term goals, several key short-term goals and associated policies are established by the BOCC each budget year. The key short-term goals are:

- Passage of Infrastructure Sales Tax referendum for critical wastewater construction funding.

- Construction of the Cudjoe Regional wastewater system.

- Update waste water treatment plants at County owned facilities to comply with State DEP regulations. Connections to central sewer are underway for:
  - Marathon Courthouse
  - Marathon Library
  - Sheriff's Office

- Maintain fund contingencies, reserves and fund balances forward for each of the ad valorem tax supported funds.

- Maintain and continue to strengthen the Worker's Compensation and Group Insurance funds.

- Completion of the Monroe County 2010-2030 Comprehensive Plan

- Enhanced code compliance for transient rentals and FEMA downstairs enclosure issues.

- Improve efficiency and capabilities of Growth Management Permitting Process, with purchase of:
  - Interactive Voice Recognition (IVR)
  - Electronic Plan Review

- Further enhance and upgrade the County's computer network and phone systems.

- Over the next 4 years, continue to implement an ADA Transition Plan to meet federal mandates. ADA compliance retrofits for County Facilities (buildings, parks, and beaches):
  - Segment 2: implementation is underway
  - Segment 1, 3: implementation to begin
  - Segment 4: project scope development underway

- Construct/ Renovate fire facilities throughout Monroe County:
  - Conch Key Fire Station : new addition/remodeling of existing facility
  - Stock Island Fire Station: design and construction for brand new facility
  - Crawl Key Fire Training Facility: addition of showers and bathrooms to existing facility

- Enhance fire rescue services, with additional professional personnel, fire rescue vehicles and equipment.

Goals and Policies

- Renovations for Courthouse facilities:
  - Marathon Courthouse: Renovation nearing completion
  - Freeman Justice Center: Renovation of Drug Court underway
  - Freeman Justice Center: Design for lobby expansion underway

- Continued implementation of Higgs Beach Park Master Plan (Playground recently completed)

- Upgrades to existing County parks. The following sites are currently scheduled for minor renovations:
  - Big Coppitt Park
  - Big Pine Key Park
  - Baypoint Park
  - Palm Village Playground

- Blimp Road Boat Ramp: Design and reconstruction underway

- Restoration work on County's cultural facilities:
  - AIDS Memorial: Expansion underway
  - East and West Martello Towers: Continuation of bricks and mortar restoration

- Completion of Space Planning Study

- Design of County Road 905 bicycle path (on Gulf and bay sides)

- Implementation of Phase II of Monroe County Canal Management Master Plan
  - Detailed scope of work underway for prioritization of canal clean-up and retrofit work

- Continued Energy Efficiency and Conservation strategies
  - Smart metering of Jackson Square complex buildings recently completed
  - Smart metering of 5 county additional facilities underway (Harvey Government Center, Marathon Government Center, Murray Nelson Government Center, Gato Building, and Monroe County Detention Center.)
  - Assessment/planning for electric vehicle charging stations at County facilities

Financial Policies

General

The Operating Budget authorizing expenditure of County funds will be adopted annually by the Board at the Fund Level. The budgeted expenditures and reserves of each fund (including the reserve for contingencies, reserve for cash, cash carry forward, and all other purposes) will equal the sum of projected beginning balances for the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year. In simple terms; the revenues and expenditures must be equal on a fund by fund basis in order to present a "balanced budget". Budget & Finance shall estimate 95% of all receipts reasonably anticipated from all sources. This will be the basis for budgeted revenues. [F.S. 129.01(2)(b)]

Reserves for contingency may be budgeted in any fund, not to exceed 10% of the total fund budget, for reallocation by the Board as needed during the year to fund unexpected operations. Reserve for cash should be set between 5% and 20%. A reserve for cash will be budgeted in any fund that requires monies to be carried forward into the following year to support operations until sufficient current revenues are received.

The policy allows for transfers among expenditure and revenue accounts that may be made during the fiscal year within a fund and with a department. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment.

Cash and Cash Equivalents

Cash balances for the majority of funds are pooled for investment purposes. Earnings from such investments are allocated to the respective funds based on applicable cash participation by each fund. The investment pools are managed such that all participating funds have the ability to deposit and withdraw cash as if they were demand deposit accounts and therefore all balances representing participants' equity in the investment pools are classified as cash equivalents on the Board's financial statements. For investments which are held separately from the pools, those which are highly liquid (including restricted assets), which an original or remaining maturity of 90 days or less, are considered to be cash equivalents.

Investments

Florida Statute 218.415 authorizes local governments to invest its funds pursuant to a written investment plan. The County's Investment Policy (policy) allows investment of surplus funds and the Clerk of the Court as the Chief Financial Officer acts as the County's Treasury Manager. The County invests in various conservative funds that are generally backed by the full faith and credit of the United States.

The County's Investment Policy limits credit risk by restricting authorized investments to the following: Florida Local Government Surplus Funds Trust Fund Investment Pool administered by Florida's State Board of Administration (a 2a7-like pool), direct obligations of the United States or its agencies and instrumentalities, money market mutual funds, and Intergovernmental Investment Pools authorized by the Florida Statutes.

The Policy requires that investments in federal instrumentality debt be guaranteed by the full faith and credit of the U.S. Government sponsored agency, and that investments in money market mutual funds have a rating of AAAm or AAAm-G or better by Standard & Poor's (S&P or other nationally recognized rating agency.

The Policy requires bank deposits secured as provided by Chapter 280, Florida Statutes. This law requires local governments to deposit funds only in financial institutions designated as qualified public depositories by the Chief Financial Officer of the State of Florida.

The Policy requires execution of a third-party custodial safe keeping agreement for all purchased securities, and requires that securities be held in the County's name.

The Policy limits the investment of three months of operating expenditures to twelve months. The Policy limits the investment of non current operating funds to five years.

Financial Policies

Long-Term Obligations
In the government-wide financial statements, and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the application governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

Measurement Focus
All Governmental Funds and Expendable Trust Funds are accounted for using a current financial resources measurement focus. Only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases and decreases in net total assets.

Basis of Accounting
Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds, expendable trust, and agency funds are accounted for on the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become available and measurable. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for (1) unmatured interest on general long-term debt, which is recognized when due; (2) prepaid items, which are reported only on the Balance Sheet and do not affect expenditures; and (3) the long term portion of accumulated sick pay, vacation pay, and compensatory time, which is not recorded as an expenditure.

All proprietary funds are accounted for using the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recognized in the period incurred, if measurable.

Budgetary Basis
Annual budgets are prepared to be consistent with the basis of accounting. There are certain exceptions where it is known that final expenditures will be less than the initial budget. The budget reflects the exclusion of five percent of anticipated collections of certain general revenues, in accordance with Florida Statutes. Actual revenues may exceed the budget. Since budgeted expenditures represent a ceiling, actual expenditures normally fall short of the budget. The excess revenues and under expenditures, carry forward as fund balance to the following year. For Proprietary Funds, depreciation expenses are not budgeted, but are recorded and reported for financial purposes.

All annual appropriations lapse at fiscal year end. Under the County's budgetary process, outstanding encumbrances are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be re-appropriated and honored the subsequent fiscal year.

Budgetary Control
Separate accounting systems and budgets are maintained by the Board of County Commissioners, Sheriff, Tax Collector, Property Appraiser, Supervisor of Elections, and Clerk of Courts.

Florida Statutes require that the County adopt a balanced budget. Managerial budgetary control for the Board of County Commissioners is maintained at the fund, department and account level by the

encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Purchase orders, which result in an overrun of cost center balances, are not released until additional appropriations are made available. Encumbrances at fiscal year-end are canceled and, if required, are then re-encumbered in the new budget year based on allowable appropriations.

Expenditures by the Constitutional Officers who maintain separate budgets are controlled by appropriations in accordance with budget requirements set forth in Florida Statutes.

Fund Balances

The Board has a policy to appropriate between 70% and 82.5% of the estimated ending fund balance across the funds and approved the appropriation of 95% of the fund balance in the One Cent Infrastructure Surtax Fund for the fiscal year 2009 Capital Plan. In light of the recent legislative developments, the Board will be unable to fully adhere to this policy as fund balances will have to serve as revenues in certain funds, but will comply with GFOA recommendations of keeping at least two months of operating expenditures in an unappropriated fund balance.

An updated Financial Policy was approved by the Board at the December 2011 BOCC meeting. Here is the adopted policy:

General Policy

1.0 The Operating Budget authorizing the expenditure of county funds will be adopted annually by the BOCC at the fund level.

2.0 The Budgeted expenditures and reserves of each fund including the reserve for contingencies, reserve for cash, cash carry forward, and all other purposes will equal the sum of projected beginning balances for the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year. That is, the budget shall be balanced; the total estimated revenue including balances brought forward, shall equal the total of the appropriations and reserves.

3.0 The Office of Management & Budget (OMB) shall estimate 100% of all revenue reasonably anticipated from all sources, a 5% holdback for non-collection will be applied. This will be the basis for budgeted revenue (95% of anticipated receipts).

Budgetary Control Policy

4.0 Adoption and amendment of the budget during each fiscal year will be in accordance with the laws of Florida.

4.1.1 Transfers among expenditures and revenue accounts may be made during the fiscal year within a cost center. All transfers must be approved by OMB or the County/Deputy Administrator.

4.1.2 The BOCC has increased the level of control for cost center (departmental) budgetary changes by requiring a County Commission resolution for cost center transfers.

Revenue Policy

5.0 The use of ad Valorem tax revenues will be limited to the General Fund, Fine & Forfeiture Fund, General Purpose Municipal Service Taxing Unit funds, Local Road Patrol Law Enforcement District, Lower & Middle Keys Fire & Ambulance Dist.1, and Municipal Service Taxing Districts.

6.0 The use of Gas taxes will be limited to the Road & Bridge Fund for operating and capital projects as authorized by statute.

7.0 Tourist Development Tax Proceeds will be appropriated in accordance with the formula contained in the Tourist Development Tax Ordinance.

8.0 All other Sales Tax Revenue will be used as statutorily authorized.

9.0 The use of revenues that have been pledged to bondholders will conform in every respect to the bond covenants that commit those revenues.

10.0 Fee revenues will be anticipated for purposes of budget preparation conservatively using fee schedules that have been adopted by the Board and historical collection rates.

11.0 Cash balances remaining in any fund at year-end will stay in that fund for subsequent years.

12.0 Revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year shall revert to fund balance.

13.0 Special Revenues collected for specific purpose will be used as statutorily authorized.

14.0 Impact Fee Revenue shall always be used for projects related to "growth" and not be used to correct existing deficiencies.

Capital Improvement Projects Policy

15.0 The Capital Improvement Plan (CIP) Budget showing estimated annualized costs of capital projects will be updated on an annual basis.

16.0 A capital project may not be added or deleted without approval of the Board.

17.0 An adopted capital project may not be amended or changed more than necessary to fulfill the original intent of the project. No funds may be added or deleted which change the outcome of the project without Board approval.

COMPREHENSIVE FUND BALANCE POLICIES

The Governmental Accounting Standards Board ("GASB") issued Statement No. 54, *Fund balance Reporting and Governmental Fund Type Definitions ("GASB-54").* One objective of this standard was to improve , including the understandability, the usefulness of fund balance information by providingclear fund balance classifications. GASB-54 abandons the reserved, unreserved, and designated classifications of fund balance and replaced them with five classifications: non-spendable, restricted, committed, assigned, and unassigned. The requirements of this statement are effective for the BOCC's financial statements for the fiscal year ending September 30, 2011.

GASB-54 requires local governments to focus on the constraints imposed upon resources when reporting fund balance in governmental funds. The fund balance classifications indicate the level of constraints placed upon how resources can be spent and identify the sources of those constraints. The following five classifications serve to inform readers of the financial statements of the extent to which the County is bound to honor constraints on the specific purposes for which resources in a fund can be spent.

Definitions

Non-spendable Fund Balance- Fund balance reported as "non-spendable" represents fund balance that is (a) not in a spendable form such as prepaid items or (b) legally or contractually required to be maintained intact such as an endowment.

Restricted Fund Balance- Fund balance reported as "restricted" consists if amounts that can be spent only

on the specific purposes stipulated by law or by the external providers of those resources.

Committed Fund Balance- Fund balance reported as "committed" are self-imposed limitations set in place prior to the end of the fiscal period. These amounts can be used only for the specific purposes determined by a formal action of the governing body, which is the highest level of decision-making authority, and that require the same level of formal action to remove the constraint.

Assigned Fund Balance- Fund balance reported as "assigned" consists of amounts that are subject to a purpose of constraint that represents an intended use established by the BOCC or by their designated body or official. The purpose of the assignment must be narrower than the purpose of the General Fund. Formal action is not necessary to impose, remove, or modify a constraint in Assigned Fund Balance. Additionally, this category is used to reflect the appropriation of a portion of existing fund balance to eliminate a projected deficit in the subsequent year's budget.

Unassigned Fund Balance- Fund balance reported as "unassigned" represents the residual classification of fund balance and includes all spendable amounts not contained within the other classifications.

18.0 Policy on committing funds

In accordance with GASB-54, it is the policy of the Monroe County Board of County Commissioners ("BOCC") that fund balance amounts will be reported as "Committed Fund Balance" only after formal action and approval by the Board. The action to constrain amounts in such a manner must occur prior to year end; however, the actual dollar amount may be determined in the subsequent period.

For example, the BOCC may approve a motion prior to year end to report within the year-end financial statements , if available, up to a specified dollar amount as Committed Fund balance for capital projects. The exact dollar amount to be reported as Committed Fund Balance for capital projects may not be known at the time of approval due to the annual financial audit not yet being completed. This amount can be determined at a later date when known and appropriately reported within the year-end financial statements due to the governing body approving this action before year-end.

It is the policy of the BOCC that the County may commit fund balance for any reason that is consistent with the definition of Committed Fund Balance contained within GASB-54. Examples of reasons to commit fund balance would be to display intentions to use portions of fund balance for future capital projects, stabilization funds, or to earmark special General Fund revenue streams unspent at year-end that are intended to be used for specific purposes.

After approval by the BOCC, the amount reported as Committed Fund Balance cannot be reversed without utilizing the same process required to commit the funds. Therefore, in accordance with GASB-54, it is the policy of the BOCC that funds can only be removed from the Committed Fund Balance category after motion and approval by the BOCC.

19.0 Policy on Committed General Fund Balance fund balance

The BOCC has the responsibility of responding to emergency disaster and will set a goal of $10 million dollars in disaster reserve funds to ensure adequate cash flow is available in post-disaster situations. In the event these funds fall below the set amount, an action plan to begin the replenishment to the appropriate level will be addressed in the ensuing budget year.

20.0 Policy on assigning funds

In accordance with GASB-54, funds that are intended to be used for a specific purpose but have not received the formal approval action at the governing body level may be recorded as Assigned Fund Balance. Likewise, redeploying assigned resources to an alternative use does not require formal action by

the governing body. GASB-54 states that resources can be assigned by the governing body or by another internal body or person whom the governing body gives the authority to do so, such as a committee or employee of the County. Therefore, having considered the requirements to assign fund balance, it is the policy of the BOCC that the County Administrator will have the authority to assign fund balance of this organization based on intentions for use of fund balance communicated by the BOCC.

21.0 Policy on Unassigned General Fund fund balance

It is the goal of the BOCC to achieve and maintain an unassigned General Fund fund balance equal to four months of budgeted expenditures. The County considers a balance of less than four months to be a cause for concern, barring unusual or deliberate circumstances, and a balance of more than six months as excessive. An amount in excess of six months is to be considered for reservation to accumulate funding for capital projects and equipment, and /or to reduce the tax levy requirements, and shall be determined in conjunction with the annual budget process. In the event that the unassigned General Fund fund balance is less than the policy anticipates, the County shall plan to adjust budget resources in the subsequent fiscal years to restore the balance. Appropriation from unassigned General Fund fund balance shall require the approval of the BOCC and shall be only for one-time expenditures, such as capital purchases, and not for ongoing expenditures unless a viable plan designated to sustain the expenditures is simultaneously adopted.

Fund Descriptions

General Fund (001)

General Fund - Used to account for all financial resources except those accounted for in other funds. Funding sources include Ad Valorem taxes, other major and county revenues and is balanced by the expenditures of the operation and activities of many Monroe County divisions and departments.

Special Revenue Funds (100's) - Used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Affordable Housing Programs - Accounts for various low-income housing grants.
Law Enforcement, Jail, Judicial - Accounts for the operation of the Sheriff's Department, Trauma Star and County court system and is funded by Ad Valorem taxes and other county revenue sources.
Roads & Bridges – Major revenue funds include State and County fuel taxes and accounts for the operation and capital improvements of the County's Road Department.
Tourist Development – Revenues that are collected by the local option three-cent bed tax and encompasses the operations and activities of the Tourist Development Council.
Governmental Grants – Captures the various state and federal grants that Monroe County has been awarded.
Impact Funds - Improvement projects of roadways, parks, libraries, solid waste, police facilities, fire & EMS and housing, due to increased population growth and funded by construction permit fees.
Fire & Ambulance Districts – Primarily funded by Ad Valorem taxes, this fund accounts for the operation of 6 fire and ambulance stations.
Upper Keys Trauma District – Accounts for transportation and hospitalization of County patients in Dade County.
Unincorporated Parks & Beaches – Funded by Ad Valorem taxes and park fees, it accounts for the operations/maintenance of the unincorporated parks (17), beaches (4), boat ramps (8) and the Jacob's Aquatic Center.
MSTD – Planning, Building, Code Compliance & Fire Marshal – Encompasses the Growth Management Division (Planning, Code Compliance, Zoning), Fire & Rescue Administration and Fire Marshal and is funded by Ad Valorem taxes, and other major and county revenue sources.
Municipal Policing – Over and above the Sheriff's County-wide costs, this fund accounts for other Sheriff's Department services to the unincorporated areas of Monroe County and contracts with municipalities for additional services. It is funded primarily by Ad Valorem taxes.
911 Enhancement Fund - Accounts for fees levied for the 911 emergency phone system.
Special Taxing Districts - Accounts for special, small area security, culvert, and neighborhood operations and funded by special assessments to those special districts.
Boating Improvement – Accounts for boating related activities and funded partially by vessel registration fees.
Miscellaneous Special Revenue – Accounts for expenditures from any other restricted revenue sources.
Environmental Restoration – Accounts for expenditures related to habitat restoration and funded by mitigation judgments and fines.
Law Enforcement Trust, Courthouse Facilities and Clerk's Drug Abuse Funds- Captures the restricted revenues of fines and fees and balanced with operations of each respective revenue stream.
Municipal Service Taxing Units- Funded by Ad Valorem taxes, these funds account for improvements that benefit property owners in the unit of taxation.
Building Fund – Is used to account for the Building Department operation and the revenue primarily based on building fees.

Debt Service Funds (200's) - Accounts for the revenue received and payment of, general long-term debt principal and interest.

Revenue Bond Funds - Accounts for the payment of interest and principal of the long-term debt associated with the County's Infrastructure Sales Tax 2003 and 2007 Revenue Bonds, which are accounted for in Capital Project Funds, Fund 307 and Fund 308 (respectively).
Clean Water SRF Loan – Used to account for the Big Coppitt Wastewater Construction Project.
Variable Rate Obligation Bond - Used to account for the renovation and expansion of the Airport terminal.

Capital Project Funds (300's) - Used to account for the acquisition or construction of major capital facilities/infrastructure other than those financed by proprietary and trust funds.

Fund Descriptions

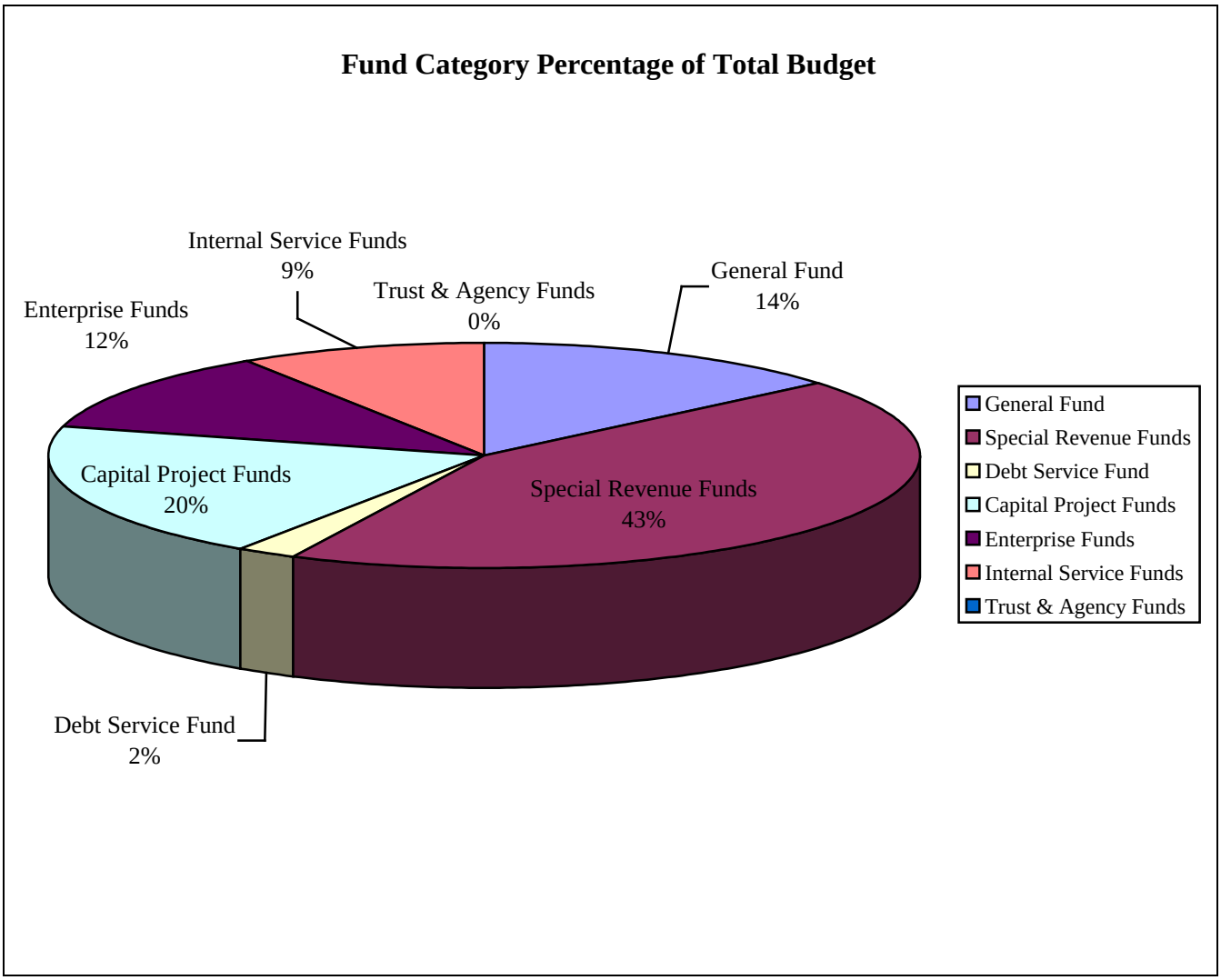
One Cent Infrastructure Surtax Capital Projects – This major revenue fund accounts for capital improvement projects and Engineering services and is funded by the One-Cent Infrastructure Sales Tax. The Sales tax is set to expire on January 1, 2018.
Sales Tax Revenue Bond Capital Improvements – Accounts for infrastructure projects financed by the sales tax 2003and 2007 revenue and refunding bonds.
Wastewater Construction Projects – Accounts for the wastewater projects in Big Coppitt, Duck Key and Cudjoe Regional area, funded by local and state monies.

Enterprise Funds (400's) - Accounts for operations that are financed and operated similar to private business enterprises.

Card Sound Bridge - Accounts for the operations of the Card Sound toll bridge and funded by tolls.
Airports - Accounts for the operations of the Marathon and Key West airports.
Solid Waste - Accounts for the operations of Monroe County's solid waste services and funded by fees and residential and business assessments.

Internal Service Funds (500's) - Accounts for **Worker's Compensation**, **Group Insurance**, **Risk Management** and **Fleet Management** provided by the County to other County departments and agencies.

Trust and Agency Funds (600's) - Used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, or other governmental units.



Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Fund Summary

General Fund

Fund Number: **001**

Description: The General Fund is the principal fund of the County and accounts for the receipt and expenditure of resources that are traditionally associated with local government and that are not required to be accounted for in another fund.

Appropriations by Department	FY 2013 Adopted
Animal Shelters	962,925
Bayshore Manor	764,129
BOCC Administrative	1,845,769
BOCC Miscellaneous	1,875,626
Budgeted Transfers	250,000
Clerk of Courts	3,291,688
County Administrator	873,829
County Attorney	1,528,977
County Engineer	830,505
Emergency Management	289,849
Employee Services - Personnel	358,360
Extension Services	189,895
Facilities Maintenance	7,800,584
Fire & Rescue Coordinator/Fire Academy	569,707
Grants Management	175,803
Guardian Ad Litem	167,005
Human Service Advisory Board Funding	1,752,600
Information Technology	1,909,897
Judicial Administration	1,535,977
Libraries	2,920,706
Medical Examiner	589,505
Office of Management & Budget	456,115
Other Non-profit Funding (Not HSAB)	107,790
Property Appraiser	3,526,738
Public Defender	567,100
Public Works Management	125,723
Purchasing	214,217
Quasi-external Services	125,000
Reserves	6,891,299
Social Service Transportation	842,100
State Attorney	317,167
Supervisor of Elections	1,753,086
Tax Collector	4,500,000
Veteran Affairs	565,883
Welfare Services	1,622,071
Total Budget	**52,097,625**

Revenue Source	FY 2013 Adopted
Taxes	20,829,155
Intergovernmental Revenue	7,339,188
Charges For Services	883,400
Fines And Forfeits	9,200
Misc. Revenues	679,400
Other Sources	22,357,282
Total Revenue	**52,097,625**

Affordable Housing Programs

Fund Number: **100**

Description: This fund accounts for revenues and expenditures of various low income housing programs.

Appropriations by Department	FY 2013 Adopted
Housing Assistance	290,000
Reserves	15,223
Total Budget	**305,223**

Revenue Source	FY 2013 Adopted
Misc. Revenues	1,450
Other Sources	303,773
Total Revenue	**305,223**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Fund Summary

Fine & Forfeiture Fund

Fund Number: **101**

Description: This fund accounts for the operation of the Sheriff's Department, Detention Facility, County Court Security, Traumastar and Juvenile Justice Detention Cost Share (State Mandate).

Appropriations by Department	FY 2013 Adopted
BOCC Miscellaneous	951,448
Budgeted Transfers	16,667
Emergency Medical Air Transport	2,600,413
Facilities Maintenance	2,925,118
LEEA	75,000
Monroe County Sheriff	42,205,547
Reserves	10,586,846
Total Budget	**59,361,039**

Revenue Source	FY 2013 Adopted
Taxes	40,420,585
Charges For Services	3,795,600
Fines And Forfeits	92,200
Misc. Revenues	138,500
Other Sources	14,914,154
Total Revenue	**59,361,039**

Road And Bridge Fund

Fund Number: **102**

Description: This fund accounts for the operation and capital improvements of the County's Road Department. The two major revenue sources include: State Shared Fuel Taxes, as defined and distributed by Section 9(c), Art. XII, State Constitution and Section 206.47(6), Florida Statutues (F.S.) and Local Option Fuel Taxes, as defined and distributed by Sections 336.021 and 336.025, F.S. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	537,399
County Engineer	502,057
Reserves	2,683,653
Road Department	5,417,759
Total Budget	**9,140,868**

Revenue Source	FY 2013 Adopted
Taxes	2,250,000
Intergovernmental Revenue	3,256,000
Charges For Services	42,000
Misc. Revenues	70,000
Other Sources	3,522,868
Total Revenue	**9,140,868**

TDC District Two Penny

Fund Number: **115**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	47,645
TDC Special Projects	614,168
TDC Two Penny Events	5,755,221
Total Budget	**6,417,034**

Revenue Source	FY 2013 Adopted
Taxes	3,647,152
Other Sources	2,769,882
Total Revenue	**6,417,034**

TDC Admin & Promo 2 Cent

Fund Number: **116**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council.

Appropriations by Department	FY 2013 Adopted	Revenue Source	FY 2013 Adopted
Budgeted Transfers	131,300	Taxes	7,557,617
TDC Two Penny Generic	12,050,202	Other Sources	4,623,885
Total Budget	**12,181,502**	**Total Revenue**	**12,181,502**

TDC District 1 Third Cent

Fund Number: **117**

Description: To account for the local option three cent bed tax in district one (Key West City limits).

Appropriations by Department	FY 2013 Adopted	Revenue Source	FY 2013 Adopted
Budgeted Transfers	49,101	Taxes	6,827,637
TDC District 1 Third Penny	10,867,561	Other Sources	4,089,025
Total Budget	**10,916,662**	**Total Revenue**	**10,916,662**

TDC District 2 Third Cent

Fund Number: **118**

Description: To account for the local option three cent bed tax in district two (Key West to the west end of the Seven Mile Bridge).

Appropriations by Department	FY 2013 Adopted	Revenue Source	FY 2013 Adopted
Budgeted Transfers	21,277	Taxes	584,491
TDC District 2 Third Cent	818,145	Other Sources	254,931
Total Budget	**839,422**	**Total Revenue**	**839,422**

TDC District 3 Third Cent

Fund Number: **119**

Description: To account for the local option three cent bed tax in district three (west end of the Seven Mile Bridge to the Long Key Bridge).

Appropriations by Department	FY 2013 Adopted	Revenue Source	FY 2013 Adopted
Budgeted Transfers	11,431	Taxes	1,685,225
TDC District 3 Third Cent	2,920,228	Other Sources	1,246,434
Total Budget	**2,931,659**	**Total Revenue**	**2,931,659**

TDC District 4 Third Cent

Fund Number: **120**

Description: To account for the local option three cent bed tax in district four (Long Key Bridge to Mile Maker 90.939).

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	13,208
TDC District 4 Third Cent	1,988,443
Total Budget	**2,001,651**

Revenue Source	FY 2013 Adopted
Taxes	1,247,738
Other Sources	753,913
Total Revenue	**2,001,651**

TDC District 5 Third Cent

Fund Number: **121**

Description: To account for the local option three cent bed tax in district five (Mile Maker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County).

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	31,088
TDC District 5 Third Cent	2,460,000
Total Budget	**2,491,088**

Revenue Source	FY 2013 Adopted
Taxes	1,419,917
Other Sources	1,071,171
Total Revenue	**2,491,088**

Impact Fees Fund - Roadway

Fund Number: **130**

Description: This fund accounts for roadway impact fees (Licenses & Permits) collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's major road network system in the district from where the moneys are collected. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	48,374
Impact Fees Roadways	4,422,724
Total Budget	**4,471,098**

Revenue Source	FY 2013 Adopted
Licenses And Permits	61,915
Misc. Revenues	16,699
Other Sources	4,392,484
Total Revenue	**4,471,098**

Impact Fees Fund - Parks & Rec

Fund Number: **131**

Description: This fund accounts for park impact fees (License & Permits) collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's community park facilities in the subdistrict from which the moneys have been collected. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2013 Adopted
Impact Fees Parks & Recreation	438,033
Total Budget	**438,033**

Revenue Source	FY 2013 Adopted
Licenses And Permits	26,520
Misc. Revenues	1,785
Other Sources	409,728
Total Revenue	**438,033**

Impact Fees Fund - Libraries

Fund Number: **132**

Description: This fund accounts for library impact fees collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's library facilities. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2013 Adopted
Impact Fees Libraries	701,197
Total Budget	**701,197**

Revenue Source	FY 2013 Adopted
Licenses And Permits	20,981
Misc. Revenues	3,300
Other Sources	676,916
Total Revenue	**701,197**

Impact Fees Fund - Solid Waste

Fund Number: **133**

Description: This fund accounts for solid waste impact fees collected within the County's Impact Fee Districts. The funds can be used for the purpose of construction and expansion of solid waste facilities in Monroe County and also the purchase of new incinerators and equipment. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2013 Adopted
Impact Fees Solid Waste	49,843
Total Budget	**49,843**

Revenue Source	FY 2013 Adopted
Licenses And Permits	6,144
Misc. Revenues	300
Other Sources	43,399
Total Revenue	**49,843**

Impact Fees Fund - Police Fac

Fund Number: **134**

Description: This fund accounts for police impact fees collected within the County's Impact Fee Districts. Funds are used for the purpose of capital expansion of police and jail facilities and the acquistion of new patrol cars. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2013 Adopted
Impact Fees Police Facilities	104,598
Total Budget	**104,598**

Revenue Source	FY 2013 Adopted
Licenses And Permits	10,801
Misc. Revenues	300
Other Sources	93,497
Total Revenue	**104,598**

Impact Fees Fund - Fire & EMS

Fund Number: **135**

Description: This fund accounts for fire facility impact fees collected within the County's Impact Fee Districts. Funds can be used for the capital expansion of the County's fire facilities including wells and hydrants. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2013 Adopted
Impact Fees Fire & EMS	71,780
Total Budget	**71,780**

Revenue Source	FY 2013 Adopted
Licenses And Permits	8,137
Other Sources	63,643
Total Revenue	**71,780**

Employee Fair Share Housing

Fund Number: **136**

Description: This fund accounts for employee fair share housing impact fees collected in the County's impact fee districts.

Appropriations by Department	FY 2013 Adopted
Emp Fair Shr Hsing	234,650
Reserves	100,563
Total Budget	**335,213**

Revenue Source	FY 2013 Adopted
Licenses And Permits	6,000
Misc. Revenues	1,400
Other Sources	327,813
Total Revenue	**335,213**

Fire & Ambulance District 1 L&M Key

Fund Number: **141**

Description: To account for revenues and expenditures related to District One Fire and Ambulance services.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	951,744
EMS Administration	5,779,323
Facilities Maintenance	12,400
Fire & Rescue Central	3,824,425
Property Appraiser	171,874
Reserves	3,367,627
Tax Collector	362,820
Total Budget	**14,470,213**

Revenue Source	FY 2013 Adopted
Taxes	10,952,418
Intergovernmental Revenue	39,250
Charges For Services	385,000
Misc. Revenues	32,500
Other Sources	3,061,045
Total Revenue	**14,470,213**

Upper Keys Healthcare Taxing District

Fund Number: **144**

Description: This fund is used to account for expenditures related to transportation and hospitalization of County patients in Dade County.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	14,779
Reserves	130,044
Upper Keys Health Care Taxing District	289,752
Total Budget	**434,575**

Revenue Source	FY 2013 Adopted
Misc. Revenues	5,000
Other Sources	429,575
Total Revenue	**434,575**

Unincorporated Svc Dist Parks & Rec

Fund Number: **147**

Description: This fund is used to account for unincorporated parks and recreation operations.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	183,953
Facilities Maintenance	1,639,697
Reserves	408,382
Total Budget	**2,232,032**

Revenue Source	FY 2013 Adopted
Taxes	1,462,725
Charges For Services	30,000
Misc. Revenues	48,862
Other Sources	690,445
Total Revenue	**2,232,032**

Mstd - Plng/bldg/code/fire Mar

Fund Number: **148**

Description: This fund is used to account for revenue and expenditures related to unincorporated planning, code enforcement, zoning and Fire Marshal.

Appropriations by Department	FY 2013 Adopted
2010 Comp Plan	270,000
Budgeted Transfers	1,369,024
Code Compliance	1,329,423
County Attorney	550,707
Environmental Resources	592,251
Fire & Rescue Coordinator/Fire Academy	802,993
Fire Marshal	322,452
Growth Management Administration	928,078
Planning Commission	82,002
Planning Department	1,240,239
Planning/Building Refunds	3,000
Property Appraiser	40,597
Reserves	2,682,692
Tax Collector	75,000
Total Budget	**10,288,458**

Revenue Source	FY 2013 Adopted
Taxes	1,220,763
Intergovernmental Revenue	4,863,101
Charges For Services	584,918
Fines And Forfeits	400,000
Misc. Revenues	26,500
Other Sources	3,193,176
Total Revenue	**10,288,458**

Municipal Policing

Fund Number: **149**

Description: This fund accounts for Sheriff's Department operation for services to unincorporated Monroe County and contracts with municipalities for additional services, over and above the Sheriff's Countywide costs.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	10,215
Monroe County Sheriff	7,052,486
Property Appraiser	64,822
Reserves	1,294,407
Tax Collector	121,903
Total Budget	**8,543,833**

Revenue Source	FY 2013 Adopted
Taxes	4,070,573
Charges For Services	3,190,463
Misc. Revenues	10,900
Other Sources	1,271,897
Total Revenue	**8,543,833**

911 Enhancement Fee

Fund Number: **150**

Description: This fund accounts for fees levied for the 911 emergency phone system.

Appropriations by Department	FY 2013 Adopted
Communications	555,400
Total Budget	**555,400**

Revenue Source	FY 2013 Adopted
Charges For Services	555,000
Misc. Revenues	400
Total Revenue	**555,400**

Duck Key Security District

Fund Number: **152**

Description: To account for the revenues and expenditures in providing security services for the Duck Key District. Special assessment revenues (Licenses & Permits) are collected from Duck Key property owners as pursuant to Florida Statute 125.01(q)(1) and codified by Monroe County Ordinance 005-1992.

Appropriations by Department	FY 2013 Adopted
BOCC Miscellaneous	224,958
Reserves	97,371
Tax Collector	2,250
Total Budget	**324,579**

Revenue Source	FY 2013 Adopted
Licenses And Permits	75,000
Misc. Revenues	1,700
Other Sources	247,879
Total Revenue	**324,579**

Local Housing Assistance Trust Fund

Fund Number: **153**

Description: This program is funded by an increase in the documentary stamps, as approved by the State Legislature in the Affordable Housing Act. The revenue available to Monroe County is administered by the Housing Authority.

Appropriations by Department	FY 2013 Adopted
Housing Assistance	478,175
Reserves	30,000
Total Budget	**508,175**

Revenue Source	FY 2013 Adopted
Other Sources	508,175
Total Revenue	**508,175**

Boating Improvement Fund

Fund Number: **157**

Description: To account for revenues and expenditures providing boating-related activities, for removal of vessels and floating structures deemed a hazard to public safety and health, and for manatee and marine mammal protection and recovery.

Appropriations by Department	FY 2013 Adopted
Marine Resources	2,151,394
Reserves	550,000
Total Budget	**2,701,394**

Revenue Source	FY 2013 Adopted
Charges For Services	693,000
Misc. Revenues	10,000
Other Sources	1,998,394
Total Revenue	**2,701,394**

Misc Special Revenue Fund

Fund Number: **158**

Description: To account for revenues and expenditures earmarked for specific purposes. Included are funds to be used exclusively for court-related and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trial courts, state attorney, public defender, and criminal conflict and civil reginal counsel in the county. These funds are collected pursuant to Section 28.24 (12)(e)1, of the Florida Statutes.

Appropriations by Department	FY 2013 Adopted
BOCC Miscellaneous	81,467
Building Department	36,400
Court Technology Fund	42,800
Judicial Administration	110,128
Public Defender	11,500
Reserves	1,347,670
State Attorney	375,000
Total Budget	**2,004,965**

Revenue Source	FY 2013 Adopted
Other Sources	2,004,965
Total Revenue	**2,004,965**

Environmental Restoration Fund

Fund Number: **160**

Description: This fund accounts for expenditures related to habitat restoration.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	2,000
Environmental Resources	884,163
Reserves	92,632
Total Budget	**978,795**

Revenue Source	FY 2013 Adopted
Fines And Forfeits	170,000
Misc. Revenues	5,000
Other Sources	803,795
Total Revenue	**978,795**

Law Enforcement Trust (600)

Fund Number: **162**

Description: To account for the funds used for the purpose of training police officers and supporting personnel in the prevention, investigation, detection, and identification of crime.

Appropriations by Department	FY 2013 Adopted
Law Enforcement Trust	401,572
Reserves	172,101
Total Budget	**573,673**

Revenue Source	FY 2013 Adopted
Misc. Revenues	2,000
Other Sources	571,673
Total Revenue	**573,673**

Court Facilities Fees Trust (602)

Fund Number: **163**

Description: To account for revenues collected upon the institution of any civil action, suit or proceeding to be used exclusively in providing and maintaining existing and future courthouse facilities that are used for Circuit and County Court systems.

Appropriations by Department	FY 2013 Adopted
Judicial Administration	1,145,700
Reserves	489,000
Total Budget	**1,634,700**

Revenue Source	FY 2013 Adopted
Charges For Services	600,000
Misc. Revenues	10,000
Other Sources	1,024,700
Total Revenue	**1,634,700**

Clerk's Drug Abuse Trust (603)

Fund Number: **164**

Description: To account for assessments collected for drug abuse programs and to disburse assistance grants for drug abuse treatment and/or educational programs which meet the standards for qualification of such programs by the Department of Health and Rehabilitative Services.

Appropriations by Department	FY 2013 Adopted
BOCC Miscellaneous	88,052
Reserves	37,700
Total Budget	**125,752**

Revenue Source	FY 2013 Adopted
Charges For Services	20,000
Misc. Revenues	500
Other Sources	105,252
Total Revenue	**125,752**

Marathon Municipal Service Taxing Unit

Fund Number: **166**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities within the City of Marathon.

Appropriations by Department	FY 2013 Adopted
Reserves	55
Wastewater MSTUs	497
Total Budget	**552**

Revenue Source	FY 2013 Adopted
Other Sources	552
Total Revenue	**552**

Bay Point Wastewater Municipal Service Taxing Unit

Fund Number: **168**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Bay Point.

Appropriations by Department	FY 2013 Adopted
Reserves	8,688
Wastewater MSTUs	34,753
Total Budget	**43,441**

Revenue Source	FY 2013 Adopted
Misc. Revenues	250
Other Sources	43,191
Total Revenue	**43,441**

Big Coppitt Wastewater Municipal Service Taxing Unit

Fund Number: **169**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Big Coppitt.

Appropriations by Department	FY 2013 Adopted
Reserves	400
Wastewater MSTUs	3,773
Total Budget	**4,173**

Revenue Source	FY 2013 Adopted
Other Sources	4,173
Total Revenue	**4,173**

Key Largo Wastewater Municipal Service Taxing Unit

Fund Number: **170**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Key Largo.

Appropriations by Department	FY 2013 Adopted
Reserves	497
Wastewater MSTUs	4,476
Total Budget	**4,973**

Revenue Source	FY 2013 Adopted
Other Sources	4,973
Total Revenue	**4,973**

Stock Island Wastewater MSTU

Fund Number: **171**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Stock Island.

Appropriations by Department	FY 2013 Adopted
Planning/Building Refunds	5,000
Reserves	149,778
Tax Collector	1,410
Wastewater MSTUs	343,077
Total Budget	**499,265**

Revenue Source	FY 2013 Adopted
Licenses And Permits	47,000
Misc. Revenues	2,350
Other Sources	449,915
Total Revenue	**499,265**

Cudjoe-Sugarloaf Municipal Service Taxing Unit

Fund Number: **172**

Description: This taxing unit was enacted by Ordinance 038-2004, revised by Ordinance 010-2005 to provide wastewater and reclaimed water services and facilities and ecncompasses the unicorporated area bounded on the west by Shark Key Channel and on the east by Kemp Channel, less the area encompassed in the Baypoint MSTU described in Ordinance 037-2002.

Appropriations by Department	FY 2013 Adopted
Reserves	1,000
Wastewater MSTUs	64,246
Total Budget	**65,246**

Revenue Source	FY 2013 Adopted
Other Sources	65,246
Total Revenue	**65,246**

Conch Key Municipal Service Taxing Unit

Fund Number: **174**

Description: This taxing unti was created to provide wastewater and reclaimed water services and facilities on Conch Key.

Appropriations by Department	FY 2013 Adopted
Reserves	50
Wastewater MSTUs	681
Total Budget	**731**

Revenue Source	FY 2013 Adopted
Other Sources	731
Total Revenue	**731**

Long Key, Layton Municipal Service Taxing Unit

Fund Number: **175**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Long Key and Layton.

Appropriations by Department	FY 2013 Adopted
Reserves	5,046
Wastewater MSTUs	11,773
Total Budget	**16,819**

Revenue Source	FY 2013 Adopted
Other Sources	16,819
Total Revenue	**16,819**

Duck Key Municipal Service Taxing Unit

Fund Number: **176**

Description: This taxing unit was created to provide wastewater services to the Duck Key service district.

Appropriations by Department	FY 2013 Adopted
Reserves	15,605
Wastewater MSTUs	46,813
Total Budget	**62,418**

Revenue Source	FY 2013 Adopted
Misc. Revenues	400
Other Sources	62,018
Total Revenue	**62,418**

Building Fund

Fund Number: **180**

Description: This fund is used to account for Building Department operations related to restricted building fee revenues.

Appropriations by Department	FY 2013 Adopted
Building Department	2,422,701
Planning/Building Refunds	10,000
Reserves	495,600
Total Budget	**2,928,301**

Revenue Source	FY 2013 Adopted
Licenses And Permits	2,118,500
Charges For Services	52,000
Misc. Revenues	12,000
Other Sources	745,801
Total Revenue	**2,928,301**

Debt Service Fund

Fund Number: **207**

Description: To account for accumulation of resources for, and payment of, interest and principal on long-term debt.

Appropriations by Department	FY 2013 Adopted	Revenue Source	FY 2013 Adopted
2003 Revenue Bond	6,271,340	Misc. Revenues	9,000
Reserves	1,847,633	Other Sources	8,109,973
Total Budget	**8,118,973**	**Total Revenue**	**8,118,973**

One Cent Infra-structure Sales Tax

Fund Number: **304**

Description: The One Cent Infra-structure Sales Tax Fund accounts for capital improvment projects funded by the Infrastructure Surtax (also called the One Cent Local Option Sales Tax) revenue.

Appropriations by Department	FY 2013 Adopted	Revenue Source	FY 2013 Adopted
Budgeted Transfers	29,929,349	Taxes	15,000,000
County Engineer	640,909	Misc. Revenues	100,000
General Gov Cap Projects	1,490,000	Other Sources	23,708,766
Physical Environment Projects	1,133,025	**Total Revenue**	**38,808,766**
Public Safety Capital Projects	2,589,283		
Reserves	3,026,200		
Total Budget	**38,808,766**		

Clerks Rev Note, Capital

Fund Number: **306**

Description: This fund is used to account for the Clerks network system.

Appropriations by Department	FY 2013 Adopted	Revenue Source	FY 2013 Adopted
Court Services Network System	100,000	Other Sources	100,000
Total Budget	**100,000**	**Total Revenue**	**100,000**

2003 Revenue Bonds

Fund Number: **307**

Description: This fund is used to account for capital improvement projects financed by the 2003 revenue bonds.

Appropriations by Department	FY 2013 Adopted	Revenue Source	FY 2013 Adopted
General Gov Cap Projects	626,787	Other Sources	626,787
Total Budget	**626,787**	**Total Revenue**	**626,787**

Infr Sls Srtx Rev Bds 2007

Fund Number: **308**

Description: This fund is used to account for Capital Infrastructure projects financed by the 2007 Revenue Bonds.

Appropriations by Department	FY 2013 Adopted
Physical Environment Projects	1,912,002
Public Safety Capital Projects	4,050,000
Reserves	626,700
Total Budget	**6,588,702**

Revenue Source	FY 2013 Adopted
Misc. Revenues	15,000
Other Sources	6,573,702
Total Revenue	**6,588,702**

Big Coppitt Waste Water Project

Fund Number: **310**

Description: This fund accounts for the revenue and expenditures related to the construction of the Big Coppitt Waste Water Project.

Appropriations by Department	FY 2013 Adopted
Physical Environment Projects	150,000
Wastewater MSTUs	3,005,663
Total Budget	**3,155,663**

Revenue Source	FY 2013 Adopted
Licenses And Permits	550,000
Misc. Revenues	10,000
Other Sources	2,595,663
Total Revenue	**3,155,663**

Duck Key Waste Water Project

Fund Number: **311**

Description: This fund accounts for the revenues and expenditures related to the construction of the Duck Key Waste Water Project.

Appropriations by Department	FY 2013 Adopted
Physical Environment Projects	5,258,354
Planning/Building Refunds	5,000
Reserves	214,064
Wastewater MSTUs	95,700
Total Budget	**5,573,118**

Revenue Source	FY 2013 Adopted
Licenses And Permits	32,345
Misc. Revenues	1,941
Other Sources	5,538,832
Total Revenue	**5,573,118**

Cudjoe Regional WW Project

Fund Number: **312**

Description: This fund accounts for the revenue and expenditures related to the construction of the Cudjoe Regional Wastewater Project.

Appropriations by Department	FY 2013 Adopted
Physical Environment Projects	19,404,000
Total Budget	**19,404,000**

Revenue Source	FY 2013 Adopted
Other Sources	19,404,000
Total Revenue	**19,404,000**

Card Sound Bridge

Fund Number: **401**

Description: This fund accounts for the revenue and expenditures related to operations of the Card Sound toll bridge.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	121,362
County Engineer	66,262
Reserves	535,048
Road Department	1,061,884
Total Budget	**1,784,556**

Revenue Source	FY 2013 Adopted
Charges For Services	1,000,000
Misc. Revenues	28,500
Other Sources	756,056
Total Revenue	**1,784,556**

Marathon Airport

Fund Number: **403**

Description: This fund accounts for the revenue and expenditures related to the operations of the Marathon Airport.

Appropriations by Department	FY 2013 Adopted
Marathon Airport	1,353,648
Reserves	400,000
Total Budget	**1,753,648**

Revenue Source	FY 2013 Adopted
Charges For Services	810,000
Misc. Revenues	7,000
Other Sources	936,648
Total Revenue	**1,753,648**

Key West Intl Airport

Fund Number: **404**

Description: This fund accounts for the revenue and expenditures related to the operations of the Key West Airport.

Appropriations by Department	FY 2013 Adopted
Fire & Rescue Key West Airport	1,311,530
Key West Airport	5,155,778
Reserves	962,634
Total Budget	**7,429,942**

Revenue Source	FY 2013 Adopted
Charges For Services	5,720,000
Fines And Forfeits	1,000
Misc. Revenues	32,000
Other Sources	1,676,942
Total Revenue	**7,429,942**

Key West AIP Series 2006 Bonds

Fund Number: **405**

Description: This fund is used to account for the Principal, Interest and Other Debt Service Costs of The Airport Terminal Project

Appropriations by Department	FY 2013 Adopted
Key West Airport	1,772,433
Key West Airport Debt Service - Interest & Other Debt Costs	2,270,000
Reserves	4,900,000
Total Budget	**8,942,433**

Revenue Source	FY 2013 Adopted
Intergovernmental Revenue	1,772,433
Charges For Services	1,400,000
Misc. Revenues	37,000
Other Sources	5,733,000
Total Revenue	**8,942,433**

PFC & Oper Restrictions

Fund Number: **406**

Description: This fund accounts for all PFC (Passenger Facility Charge) funded projects & demonstrates compliance with the bond issue covenants for the KWIA (Key West International Airport).

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	250,000
PFC	150,000
Reserves	100,000
Total Budget	**500,000**

Revenue Source	FY 2013 Adopted
Other Sources	500,000
Total Revenue	**500,000**

MSD Solid Waste Management

Fund Number: **414**

Description: This fund is restricted in use to collection, disposal, and recycling of solid waste. The primary funding sources are annual assessments charged to home owners and businesses, franchise fees and tipping scale fees.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	179,303
Facilities Maintenance	49,500
Reserves	5,658,082
Solid Waste	17,352,170
Total Budget	**23,239,055**

Revenue Source	FY 2013 Adopted
Licenses And Permits	476,366
Charges For Services	17,496,944
Misc. Revenues	67,800
Other Sources	5,197,945
Total Revenue	**23,239,055**

Worker's Compensation

Fund Number: **501**

Description: The Worker's Compensation Fund accounts for the operation of the County's worker's compensation program. Fund revenues are generated through internal charges to departments.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	57,190
Employee Services - Loss Control	28,472
Employee Services - Worker's Comp	4,126,846
Reserves	818,751
Total Budget	**5,031,259**

Revenue Source	FY 2013 Adopted
Charges For Services	2,297,615
Misc. Revenues	120,000
Other Sources	2,613,644
Total Revenue	**5,031,259**

Group Insurance Fund

Fund Number: **502**

Description: The Group Insurance Fund accounts for the operation of the County's self insured group insurance program. Fund revenues are generated through internal charges to departments based upon the number of employees covered under the insurance program.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	76,101
Employee Services - Group Insurance	15,941,583
Reserves	3,836,281
Total Budget	**19,853,965**

Revenue Source	FY 2013 Adopted
Charges For Services	14,323,583
Misc. Revenues	315,000
Other Sources	5,215,382
Total Revenue	**19,853,965**

Risk Management Fund

Fund Number: **503**

Description: The Risk Management Fund accounts for the operation of the County's risk management program. Fund revenues are generated through internal charges to departments.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	31,170
Employee Services - Loss Control	42,145
Employee Services - Risk Mgmt.	3,939,716
Reserves	1,611,258
Total Budget	**5,624,289**

Revenue Source	FY 2013 Adopted
Charges For Services	2,817,938
Misc. Revenues	151,000
Other Sources	2,655,351
Total Revenue	**5,624,289**

Fleet Management Fund

Fund Number: **504**

Description: The Central Services Fund accounts for the operation of the County's Fleet Management program. Fund revenues are generated through internal charges to user departments.

Appropriations by Department	FY 2013 Adopted
Budgeted Transfers	468,476
Facilities Maintenance	5,500
Fleet Management	2,604,016
Reserves	629,665
Total Budget	**3,707,657**

Revenue Source	FY 2013 Adopted
Charges For Services	2,874,617
Misc. Revenues	10,800
Other Sources	822,240
Total Revenue	**3,707,657**

Fire & EMS LOSAP TRUST FUND

Fund Number: **610**

Description: To account for contributions and benefits paid on behalf of, for the benefit of the volunteer firefighters and the EMS volunteers (also called the Fire and EMS Pension Trust Fund).

Appropriations by Department	FY 2013 Adopted
LOSAP	45,000
Reserves	16,250
Total Budget	**61,250**

Revenue Source	FY 2013 Adopted
Misc. Revenues	38,450
Other Sources	22,800
Total Revenue	**61,250**

Projected Changes in Fund Balances

In reviewing Monroe County's adopted budget, the reader will notice that the County practice is to appropriate all of the beginning fund balances, and all revenues and other sources of income. As a result, it appears the County intends to spend all available funds by the end the fiscal year. That is not the case. Although Florida statutes require the appropriation of fund balances as a part of each year's budget, differences between estimates of spending and actual spending, as well as conservative estimates of revenues will normally result in some surplus funds each year. Monroe County attempts to prepare prudent estimates of revenues and spending each year to ensure the financial stability of our funds. The process of estimating actual revenues and spending and the projection of fund balances is very difficult but nonetheless, a very important part of the County budget.

The County estimates or projects its fund balances throughout the fiscal year using the following process:

First, since the County must prepare its annual budget prior to the time that the previous year's financial books are closed and audited, we must estimate the projected actual prior-year ending fund balances. These estimates serve as the basis for projecting the coming budget year ending fund balances.

Second, we estimate the percentage of *budgeted* revenues that will actually be received. This percentage is the result of analysis of prior year budget versus actual revenues. Typically, revenues are conservatively estimated and will likely exceed budgeted figures by a small amount each year. For example, under Florida Statutes, only 95% of estimated revenues are appropriated. While a 95% factor may be reasonable for ad valorem collections, where adjustments to the tax roll and discounts for early payment result in collections of about 95%, it tends to understate collections from other revenues. This 5% safety margin results in excess revenues from non-ad valorem revenues.

Third, OMB estimates the percentage of *budgeted* appropriations, excluding budgeted reserves, that will actually be expended. This percentage is the result of analysis of prior year budget versus actual spending. As might be expected, actual spending typically falls below the budgeted amounts by a small fraction each year and there is generally a surplus of budget funds remaining at the end of the year.

The end-of-year fund balances are then calculated by adding the *estimated actual* revenues, and subtracting the *estimated actual* expenditures from the estimated beginning fund balances to yield the projected year-end fund balances.

The projected year-end fund balances are a useful tool because they help predict the financial condition of each fund and help County staff predict and prepare for unusual situations in advance. The estimated balances also help us avoid large swings in taxation and other fee assessments one year over the next and, in the case of capital funds, it helps to monitor the accumulation of capital over a number of years for large infrastructure projects.

The following table summarizes, in the manner described above, the fund balance projections for the major Monroe County funds.

Projected Changes in Fund Balances

		Audited	Fiscal Year 2012		Projected Impact	Estimated	% Change	Reasons for the	Fiscal Year 2013		Projected Impact	Estimated	% Change	Reasons for the
		9/30/2011	Projected Actual		of Operations	9/30/2012	in Fund	changes in FY12	Projected Actual		of Operations	9/30/2013	in Fund	changes in FY13
	Fund	Fund Bal	Revenues	Expenses	Positive/Negative	Fund Bal	Balance	Fund Balance	Revenues	Expenses	Positive/Negative	Fund Bal	Balance	Fund Balance
	GENERAL FUND													
001	General Fund	37,334,692	39,552,418	40,642,369	(1,089,951)	36,244,741	-3%	Revenue decrease due to a reduction of Ad Valorem Taxes. Expenditures $1.7 M over FY11 (State Mandated Medicaid Pymt).	37,012,698	42,299,430	(5,286,732)	30,958,009	-15%	Decrease due to a reduction of Ad Valorem taxes over FY12. Use of fund balance. Increased expenditures for Medicaid payments, PW projects, Space Plan and FJC Lobby.
	Total General Fund	**37,334,692**	**39,552,418**	**40,642,369**	**(1,089,951)**	**36,244,741**	**-3%**		37,012,698	**42,299,430**	**(5,286,732)**	**30,958,009**	**-15%**	
	SPECIAL REVENUE FUNDS													
100	Affordable Housing Programs	378,352	1,308	0	1,308	379,660	0%		1,378	0	1,378	381,038	0%	
101	Law Enforcement, Jail, Judicial	20,235,322	45,270,164	45,775,464	(505,300)	19,730,022	-2%	Revenue decrease due to a reduction of Ad Valorem Taxes.	43,519,871	48,555,930	(5,036,059)	14,693,963	-26%	Decrease due to a reduction of Ad Valorem Taxes and conservative revenue estimates. Also there are additional expenditures for Correction Facility projects and the Sheriff's budget.
102	Roads and Bridges	8,828,684	5,912,033	4,657,966	1,254,067	10,082,751	14%	Increased Fuel Tax Revenue over prior year.	5,385,474	6,295,188	(909,714)	9,173,037	-9%	Additional expenditures budgeted for road paving projects.
115	TDC Two Penny	3,280,246	4,129,326	3,489,206	640,120	3,920,366	20%	Revenue increase over FY11 due to add'l Bed Tax collection.	3,647,152	5,024,741	(1,377,589)	2,542,777	-35%	Additional expenditure budgets for promoting cultural, diving and special events in the District. Conservative revenue budgeting.
116	TDC Two Penny Generic	5,946,546	8,574,021	7,431,296	1,142,725	7,089,271	19%	Revenue increase over FY11 due to add'l Bed Tax collection.	7,557,617	9,098,402	(1,540,785)	5,548,486	-22%	Additional expenditure budgets for promotion, TDC Admin. and Special Projects. Conservative revenue budgeting.
117	TDC District 1 Third Penny	5,654,857	7,410,810	7,686,519	(275,709)	5,379,148	-5%	Expenditure increase over FY11 due to add'l Promotional & Advertsing spending.	6,827,637	10,370,829	(3,543,192)	1,835,956	-66%	Extra $2.M budgeted for Bricks & Mortar and Special Events expenditures over FY12 and conservative revenue budgeting.
118	TDC District 2 Third Penny	231,043	604,428	514,983	89,445	320,488	39%	Revenue increase over FY11 due to add'l Bed Tax collection.	584,491	629,567	(45,076)	275,412	-14%	Conservative revenue budgeting and additional expenditures for District advertising and special events.
119	TDC District 3 Third Penny	1,110,876	1,771,583	1,354,287	417,296	1,528,172	38%	Revenue increase over FY11 due to add'l Bed Tax collection.	1,685,225	2,521,227	(836,002)	692,170	-55%	Extra $900k budgeted over FY12 for Promo & Adv, Special Events and Bricks & Mortar projects.
120	TDC District 4 Third Penny	537,352	1,393,986	950,193	443,793	981,145	83%	Revenue increase over FY11 due to add'l Bed Tax collection.	1,247,738	1,801,486	(553,748)	427,397	-56%	Conservative revenue budeting. Extra $500k budgeted for Special Events and Bricks & Mortar projects.
121	TDC District 5 Third Penny	703,975	1,474,566	1,100,481	374,085	1,078,060	53%	Revenue increase over FY11 due to add'l Bed Tax collection.	1,419,917	1,992,870	(572,953)	505,107	-53%	Conservative revenue budeting. Extra $500k budgeted for Promotion & Advertising.
125	Grants	1,883,645	7,785,563	7,865,592	(80,029)	1,803,616	-4%							
130	Impact Fees Fund-Roadways	6,037,980	97,075	272,631	(175,556)	5,862,424	-3%	Expenditure increase for design projects in District 3.	74,684	1,940,610	(1,865,926)	3,996,498	-32%	Projected increase in expenditures for design and construction projects in Districts 2 & 3.
131	Impact Fees Fund-Parks	469,768	27,184	23,795	3,389	473,157	1%		26,890	126,580	(99,690)	373,467	-21%	Additional expenditures over prior year because of on-going park projects.
132	Impact Fees Fund-Libraries	822,915	25,049	(1,000)	26,049	848,964	3%		23,067	0	23,067	872,031	3%	
133	Impact Fees Fund-Solid Waste	42,046	6,559	0	6,559	48,605	16%	No projects approved for FY12	6,122	0	6,122	54,727	13%	No projects approved for FY13
134	Impact Fees Fund-Police	91,868	14,620	0	14,620	106,488	16%	No projects approved for FY12	10,546	0	10,546	117,034	10%	No projects approved for FY13
135	Impact Fees Fund-Fire Facilities	71,279	10,497	61,805	(51,308)	19,971	-72%	FY12 projects completed. A total of 8 hydrants were installed in all 4 Districts.	8,137	0	8,137	28,108	41%	No projects approved for FY13
136	Employee Fair Share Housing	400,240	14,101	0	14,101	414,341	4%		7,400	0	7,400	421,741	2%	

Projected Changes in Fund Balances

		Audited	Fiscal Year 2012		Projected Impact	Estimated	% Change	Reasons for the	Fiscal Year 2013		Projected Impact	Estimated	% Change	Reasons for the
		9/30/2011	Projected Actual		of Operations	9/30/2012	in Fund	changes in FY12	Projected Actual		of Operations	9/30/2013	in Fund	changes in FY13
	Fund	Fund Bal	Revenues	Expenses	Positive/Negative	Fund Bal	Balance	Fund Balance	Revenues	Expenses	Positive/Negative	Fund Bal	Balance	Fund Balance
141	Fire & Ambulance District 1	3,912,604	10,358,138	10,246,928	111,210	4,023,814	3%		10,938,710	10,863,204	75,506	4,099,320	2%	Ad Valorem Tax Budget increased over FY12. No SAFER Grant receipts.
144	Upper Keys Trauma Care District	1,357,088	32,690	125,945	(93,255)	1,263,833	-7%	There are plans to deplete this fund in 5 to 7 years depending on Rev. & Exp.	4,750	202,779	(198,029)	1,065,804	-16%	There are plans to deplete this fund in 5 to 7 years depending on Rev. & Exp.
147	Unincorporated Parks & Beaches	1,317,518	1,517,520	1,713,079	(195,559)	1,121,959	-15%	Decreased Ad Valorem taxes from prior year and Park Fees. Sewer assessments paid for the Key Largo Park.	1,484,878	1,721,960	(237,082)	884,877	-21%	Continuing use of fund balance and conservative revenue estimates. Add'l estm. expenditures in Other Contract Svc. & Utilities.
148	MSTD-Plng/Bldg/Code/Fire Mar	5,258,089	7,112,156	6,514,350	597,806	5,855,895	11%	Add'l 1/2 Cent State Shared revenue received over last year. Decreased Outside Legal Fee expenses.	6,927,775	7,430,922	(503,147)	5,352,748	-9%	Conservative revenue estimates. Extra $313K budgeted in GMD over FY12. Included is $189K for Bldg. Dept. equipment purchases.
149	Municipal Policing	1,811,601	6,789,048	6,946,515	(157,467)	1,654,134	-9%	Decreased Ad Valorem taxes and other service charges from prior year.	7,208,711	7,246,988	(38,277)	1,615,857	-2%	Additional Sheriff's budget over FY12.
150	911 Enhancement Fund	0	528,770	528,770	(0)	(0)	0%		527,630	527,630	0	(0)	0%	
152	Duck Key Security District	370,920	77,707	48,470	29,237	400,157	8%		76,445	77,025	(580)	399,577	0%	
153	Local Housing Assist Trust Fund	1,096,026	36,494	477,383	(440,890)	655,136	-40%	Use of Fund Balance because there are no State Revenues.	35,788	468,612	(432,824)	222,313	-66%	Use of Fund Balance because there are no State Revenues.
157	Boating Improvement Fund	2,175,858	684,557	481,987	202,570	2,378,428	9%	Reduced expenditures from prior year.	688,550	2,108,366	(1,419,816)	958,612	-60%	FY13 expenditures include a Boating Improvement project, either a mooring field or boat ramp repairs.
158	Misc Special Revenue Fund	2,120,390	684,049	535,916	148,133	2,268,523	7%	More revenue brought in than what was spent.	670,368	670,368	0	2,268,523	0%	
160	Environmental Restoration Fund	1,325,656	245,399	120,893	124,506	1,450,162	9%	More revenue brought in than what was spent.	171,500	875,637	(704,137)	746,025	-49%	Key Largo Wastewater mitigation
162	Law Enforcement Trust Fund	654,978	2,046	85,004	(82,958)	572,020	-13%	Increase of expenditures over FY11.	100,000	100,000	0	572,020	0%	
163	Court Facilities Fees Trust (602)	2,448,729	603,623	722,084	(118,461)	2,330,268	-5%	Transfer of $410K to Fund 304 for the Mthn Courthouse Prj.	579,500	1,135,415	(555,915)	1,774,353	-24%	Freeman Justice Center construction project- Drug Court Offices
164	Clerk's Drug Abuse Trust (603)	128,882	28,190	17,063	11,127	140,009	9%	Additional Revenues over last year.	20,075	61,523	(41,448)	98,561	-30%	Estimated expenditures higher than last year's actual.
166	Marathon MSTU	638	1,348	39	1,309	1,947	205%	Increased Interest Income revenues with little expenditures.	0	0	0	1,947	0%	
168	Bay Point MSTU	105,088	339	52,738	(52,400)	52,688	-50%	Payment balance to FKAA for WW construction	237	0	237	52,925	0%	
169	Big Coppitt MSTU	30,467	274	26,097	(25,823)	4,644	-85%	Administrative cost of finalizing the Wastewater System	0	3,773	(3,773)	871	-81%	Administrative cost of finalizing the Wastewater System
170	Key Largo MSTU	14,003	1,582	6,917	(5,336)	8,667	-38%	Administrative cost of finalizing the Wastewater System	0	4,476	(4,476)	4,191	-52%	Administrative cost of finalizing the Wastewater System
171	Stock Island MSTU	537,429	54,370	38,733	15,637	553,066	3%		49,350	50,000	(650)	552,416	0%	
172	Cudjoe/Sugarloaf MSTU	155,526	862	78,935	(78,072)	77,454	-50%	developing a Wastewater System	500	64,246	(63,746)	13,708	-82%	Administrative cost of developing a Wastewater System
174	Conch Key MSTU	2,993	1	1,814	(1,813)	1,180	-61%	Payment balance to FKAA for WW construction	0	0	0	1,180	0%	Administrative cost of developing a Wastewater System
175	Long Key/Layton MSTU	24,937	74	4,066	(3,992)	20,945	-16%	developing a Wastewater System	0	11,773	(11,773)	9,172	-56%	Administrative costs of developing a Wastewater System
176	Duck Key MSTU	115,447	653	29,607	(28,953)	86,494	-25%	developing a Wastewater System	380	46,813	(46,433)	40,061	-54%	Administrative costs of developing a Wastewater System
180	Building Fund	956,559	2,146,609	2,210,097	(63,488)	893,071	-7%	Decrease in Building Permit revenue over FY11. Per GMD, permits down by 1,700.	2,163,375	2,449,820	(286,445)	606,626	-32%	Estimated $180K for equipment purchases and $90K for possible Employee repayment of 3% FRS contributions.
	Total Special Revenue Funds	**82,648,420**	**115,429,372**	**112,196,647**	3,232,724	**85,881,144**	**4%**		**103,681,868**	**124,478,759**	**(20,796,891)**	**65,084,254**	**-24%**	

Projected Changes in Fund Balances

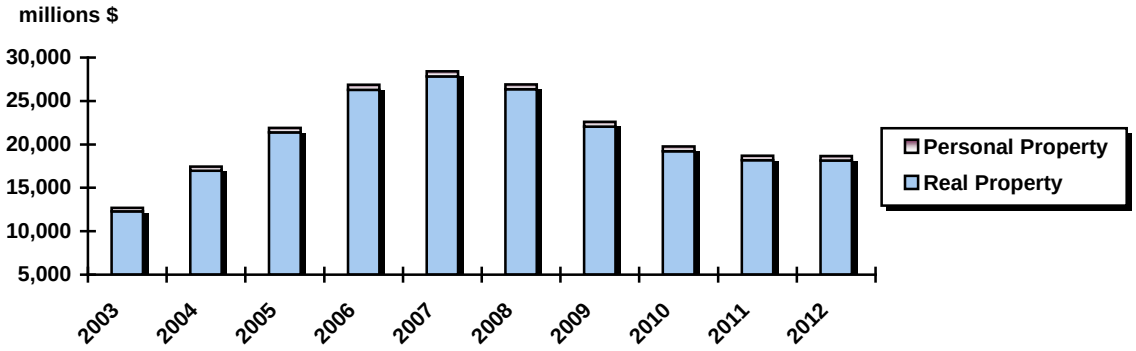
	Fund	Audited 9/30/2011 Fund Bal	Fiscal Year 2012 Projected Actual Revenues	Fiscal Year 2012 Projected Actual Expenses	Projected Impact of Operations Positive/Negative	Estimated 9/30/2012 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY12 Fund Balance	Fiscal Year 2013 Projected Actual Revenues	Fiscal Year 2013 Projected Actual Expenses	Projected Impact of Operations Positive/Negative	Estimated 9/30/2013 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY13 Fund Balance
	CAPITAL PROJECT FUNDS													
304	1 Cent Infrastructure Surtax	22,311,153	16,822,535	14,267,625	2,554,910	24,866,063	11%	One Cent Sales Tax increased by 6.1% over FY11. Add'l funds expensed in Phy. Env.	15,095,000	32,051,267	(16,956,267)	7,909,796	-68%	Budgeted transfer of $4.6 M-Duck Key WW project & $19.4 M-Cudjoe Reg WW project.
307	2003 Revenue Bond	754,007	3,773	14,592	(10,819)	743,188	-1%		3,698	600,000	(596,302)	146,886	-80%	Expenditure increase over prior year due to on-going litigation.
308	2007 Revenue Bond	11,353,238	21,376	3,752,636	(3,731,260)	7,621,978	-33%	Expenditure increase over prior year due to on-going construction projects.	15,000	5,852,706	(5,837,706)	1,784,272	-77%	Expenditure increase over prior year due to on-going construction projects.
310	Big Coppitt Wastewater Project	2,902,910	692,181	21,538	670,643	3,573,553	23%	Special Assessment fees are collected and will be used for Debt Service in future years.	709,500	862,000	(152,500)	3,421,053	-4%	Special Assessment fees are collected and will be used for Debt Service in future years.
311	Duck Key Wastewater Project	970,444	3,127,940	2,301,649	826,291	1,796,735	85%	Increase is the result of the timing of revenue collection and on-going construction projects.	4,703,500	6,016,152	(1,312,652)	484,083	-73%	Decrease is the result of the timing of on-going WW construction projects.
312	Cudjoe Regional WW Project	0	3,203,081	853	3,202,228	3,202,228	#DIV/0!	Start of the WW construction project	19,719,000	19,454,000	265,000	3,467,228	8%	Special Assessment fees are collected and will be used for Debt Service in future years.
	Total Capital Projects Funds	**38,291,752**	**23,870,886**	**20,358,893**	**3,511,993**	**41,803,745**	9%		**40,245,698**	**64,836,125**	**(24,590,427)**	**17,213,317**	**-59%**	
	ENTERPRISE FUNDS													
401	Card Sound	6,571,479	953,532	1,144,927	(191,395)	6,380,084	-3%	Declining toll revenue.	977,075	1,254,644	(277,569)	6,102,515	-4%	Declining toll revenue and $33K for possible Employee repayment of 3% FRS contributions.
403	Marathon Airport	1,169,965	844,900	1,133,019	(288,119)	881,846	-25%	Grants funds not yet received for project work.	1,486,795	1,489,555	(2,760)	879,086	0%	
404	Key West Airport	2,151,996	7,108,664	6,820,870	287,794	2,439,790	13%	Revenue increase in Fees & Rents.	6,751,350	6,721,219	30,131	2,469,921	1%	
414	MSD Solid Waste	6,886,333	18,076,609	16,145,585	1,931,024	8,817,357	28%	Residential assessments went up 8% over prior year and operating expenditures decreased.	17,748,842	17,150,542	598,300	9,415,657	7%	No revenue fees were changed from FY12.
	Total Enterprise Funds	**16,779,773**	**26,983,705**	**25,244,401**	**2,738,988**	**19,518,761**	**16%**		**26,964,062**	**26,615,960**	**348,102**	**19,866,863**	**2%**	
	INTERNAL SERVICE FUNDS													
501	Worker's Comp	3,210,379	2,896,706	2,489,227	407,479	3,617,858	13%	An increase of revenues over last year in Excess Claim reimbursement	2,563,372	2,629,562	(66,190)	3,551,668	-2%	
502	Group Insurance	9,704,725	14,357,710	16,115,880	(1,758,170)	7,946,555	-18%	Runoff medical claims from Wells Fargo and add'l Contract Svc charges from prior year.	14,345,811	13,988,705	357,106	8,303,661	4%	
503	Risk Management	6,157,739	3,625,717	2,943,403	682,313	6,840,052	11%	Increase in Misc. Insurance Proceeds & Recovery over FY11.	2,961,388	2,740,866	220,522	7,060,574	3%	
504	Fleet Management	911,402	2,982,688	2,685,441	297,247	1,208,649	33%	Charges for Services increased by 7% over FY11.	2,884,877	2,952,419	(67,542)	1,141,107	-6%	Possible Employee repayment of 3% FRS contributions.
	Total Internal Service Funds	**19,984,245**	**23,862,821**	**24,233,952**	**(371,131)**	**19,613,114**	**-2%**		**22,755,448**	**22,311,552**	**443,896**	**20,057,010**	**2%**	
	AGENCY TRUST FUND													
610	LOSAP Fire & EMS	822,167	2,293	1,293	1,000	823,167	0%		38,288	29,660	8,628	831,795	1%	
	Total Agency Trust Fund	**822,167**	**2,293**	**1,293**	**1,000**	**823,167**	**0%**		**38,288**	**29,660**	**8,628**	**831,795**	**1%**	
	Grand Total	##########	**229,701,495**	**222,677,556**	**7,023,939**	**169,476,341**	**4%**		**230,698,062**	**280,571,486**	**(49,873,424)**	**119,602,917**	**-29%**	

Revenue Sources and Trends

While property taxes are used to finance a variety of services, other County revenues are linked to specific programs; solid waste assessments finance the waste disposal programs, gasoline taxes finance public transportation, roadway construction and maintenance, and impact fees finance capital improvements related to transportation, parks, police, fire and solid waste programs. The use of standard definitions is mandated by Florida Statute Section 218.33 and ensures consistency among the various financial reports.

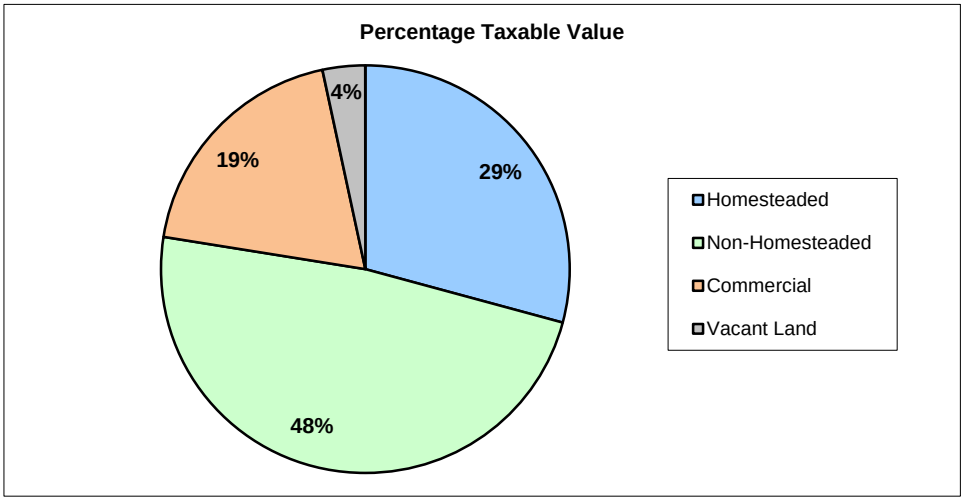
Taxes - Charges levied by the County, including ad valorem taxes net of discounts, penalties and interest. This category includes sales, gas taxes, and local tourist taxes, which are estimated based on State supplied forecasts.

Revenue: Property Taxes
Description: Revenue derived from taxes levied on all real and personal property located in Monroe County
Legal Authority: Florida Statute, Chapter 200.
Fees: See "Ad Valorem Millage Summary."
Constraints: F.S. Section 200.081 states: "No municipality shall levy ad valorem taxes against real properties and tangible personal properties and tangible personal property in excess of 10 mills, except for voted levies."



Based on the 2012 Preliminary Tax Roll values the County-Wide taxable values are as follows:

Homesteaded taxable value (majority of these are residential properties)	**$5.2 Billion**
Non-Homesteaded residential properties taxable value	**$8.6 Billion**
Commercial properties	**$3.4 Billion**
Vacant land taxable value	**$0.6 Billion**
	$17.8 Billion



Revenue: Local Government Infrastructure Surtax

Fund/Account Number: 304/312600GN

Description: The Infrastructure Surtax may be levied countywide, with referendum approval, by the governing board of the county or the governing bodies of municipalities representing a majority of the county population.

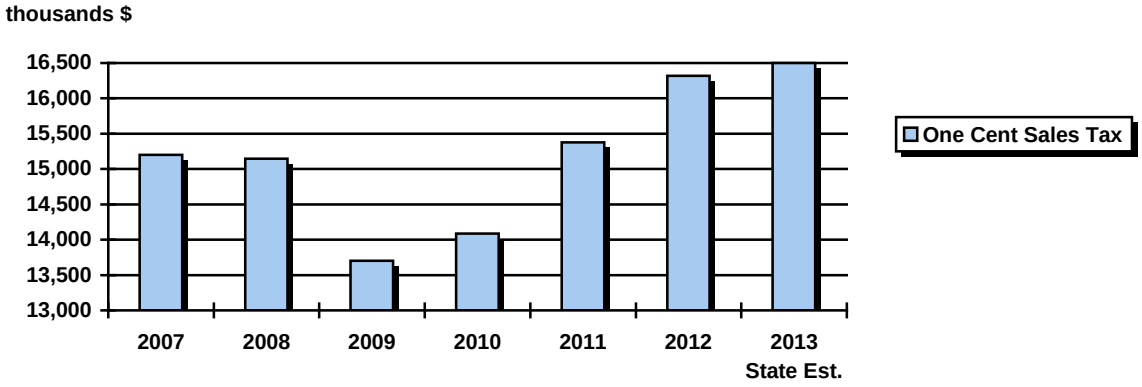
Legal Authority: Florida Statute, Chapter 212.055 (2), Monroe County Code of Ordinances Chapter 23, Article IV, Section 23-142 to 147.

Fees: One- percent sales tax.

Restrictions: The Infrastructure Surtax is set to expire on January 1, 2033. In the 2012 Presidential Election, the voters in Monroe County approved a referendum question to extend the Sales Tax for another 15 years. These revenues can be used to finance, plan, and construct infrastructure and to acquire land for public recreation or conservation or protection of natural resources. In addition, Monroe County may use up to 10% these proceeds for any public purpose provided the debt service obligations are met; the County's comprehensive plan is in compliance with the Growth Management Act; and the County adopted an amendment to the ordinance levying the surtax.

History/Trends: Before the national economic downturn in late 2008, the sales tax collection rate showed an increase for 5 years. Monroe County only experienced 2 years (2008-2009) of decreasing sales tax revenue of 9%. It began to increase in early 2010, with a gain of 2.8% over 2009 and it hasn't stopped since. For 2012, we anticipate a 6.1% gain over the prior year and for 2013, the State estimates are $16,498,000 or 1.1% increase over 2012 actuals.

Forecast: If the national economy takes another downturn and the fiscal cliff happens, we could see another drop in revenues. It is hard to estimate how much sales tax revenue we would loss with a decrease in people visiting the Florida Keys. One other potential factor for a decline would be the decrease of tourists from the New England States as they struggle to clean up after Super Storm Sandy. But as long as the economy continues, as is, we project the same amount or slightly higher than 2012.



Revenue: Constitutional Gas Tax

Fund/Account Number: 102/335492GG and 102/335498GG

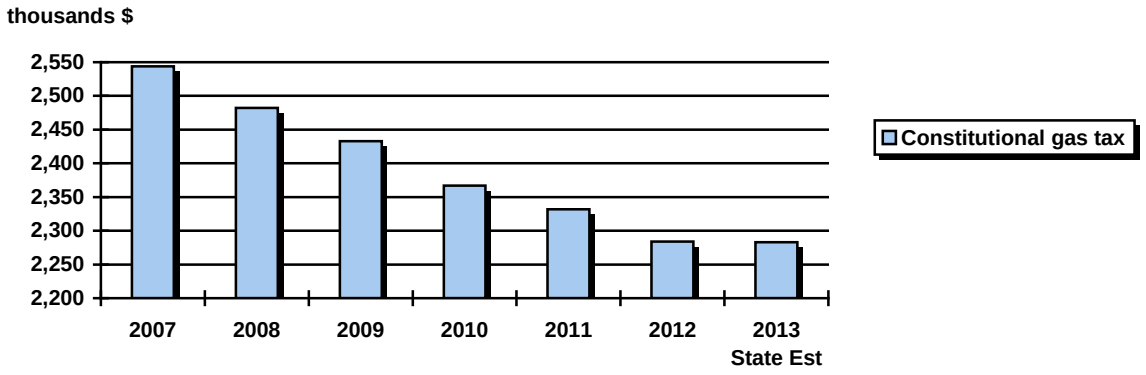
Description: The two cents per gallon tax is placed on motor fuel that is collected by the Florida State Department of Revenue (DOR) and is transferred to the State Board of Administration (SBA) for monthly disbursements. The allocation formula is based on the geographic area, population and a collection component. This factor is then calculated annually for each county in the form of weighted county-to-state ratios. To determine each county's monthly distribution, monthly statewide tax receipts are multiplied by each county's distribution factor.

Legal Authority: Florida Constitution Article XII, section 9(c) (4), Florida Statutes 206.41 and 206.47.

Restrictions: Besides meeting debt service obligations, this tax can be used for the acquisition, construction, and maintenance of roads.

History/Trends: Over the last 5 years (2007-2011), this State Shared Gas Tax has been decreasing. For 2012, we show another slight decrease of 2% over 2011.

Forecast: The Florida Department of Revenue estimates that there will be another slight decrease of nearly 0.6% in FY13. This decline is a result of a shrinking distribution factor, from 1.2352% in FY2008 to 1.174% for FY2013. The negative change in the distribution factor can be attributed to a decreasing county population and taxable gallons of motor fuel sold. Once again the national economy has impact on this revenue source and it has hard to predict what will happen during 2013.



Revenue: County Fuel Tax

Fund/Account Number: 102/335490GG

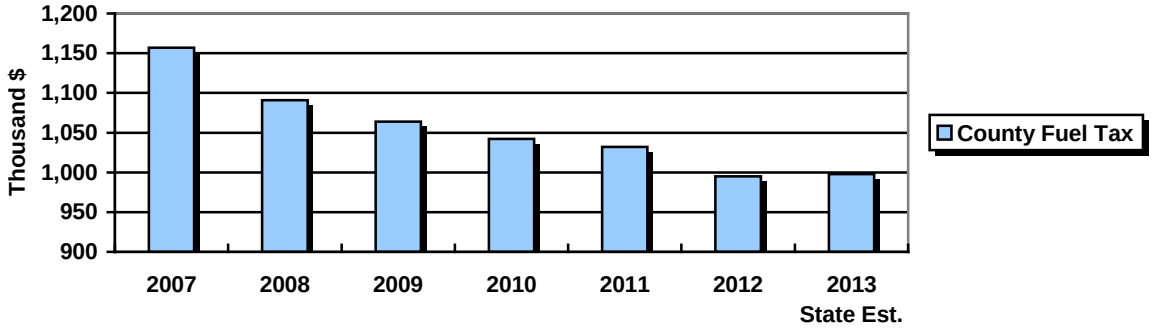
Description: The Florida Legislature has levied a one cent per gallon tax on motor fuel for distribution to county governments pursuant to the same formula used to distribute the Constitutional Gas Tax.

Legal Authority: Florida Statute, Chapter 206.60(6).

Restrictions: The funds from this fuel tax can be used by counties for transportation related expenses, including the reduction of bond debt incurred for transportation purposes.

History/Trends: Over the last 5 years (2007-2011), this State Shared Gas Tax has been decreasing. For 2012, we show another decrease of nearly 3% over FY2011.

Forecast: Since the distribution formula is the same as the Constitutional Gas Tax and our distribution factor continue to show a negative change, we project that we will see no or little change in the revenue receipts over 2012. However, the Florida Department of Revenue estimates that we could see a slight increase of 0.3% and the future of the national economy is uncertain.



Revenue: Local Option and Ninth-Cent Fuel Taxes

Fund/Account Number: 102/312301GG and 102/312401GG

Description: In addition to the two cent constitutional gas tax and the one cent County Gas Tax, counties may impose up to 12 cents of local option fuel taxes in the form of three separate levies. The first is a tax of 1 cent on every net gallon of motor and diesel fuel sold within the county. This is known as the "Ninth" cent fuel tax. The second is a tax of 1 to 6 cents on every net gallon of motor and diesel fuel sold within the

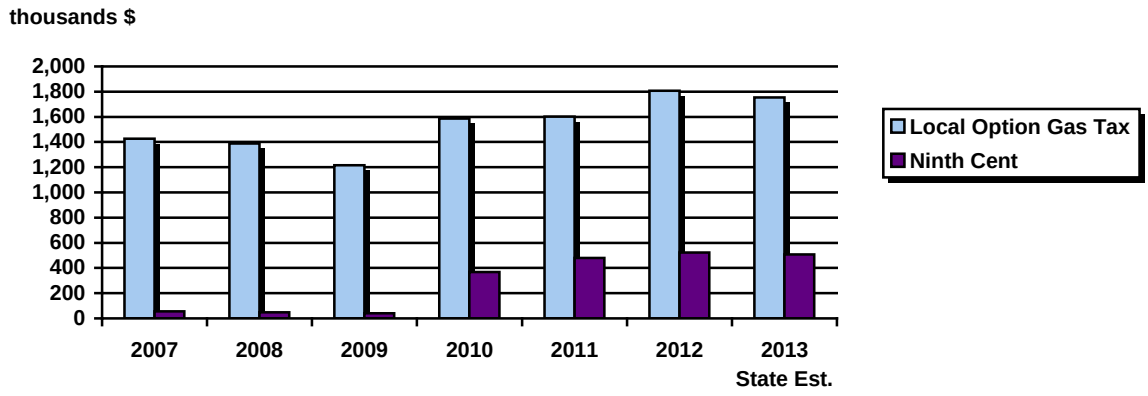
county. The third tax is a 1 to 5 cents levy upon every net gallon of motor fuel sold within the county. The third tax is not subject to diesel fuel. Monroe County now levies ten of the twelve cents on motor fuel and seven of the seven cents on diesel fuel. Monthly distribution on motor fuel is based on reports from terminal suppliers, wholesalers and importers as the destination of the gallons distributed for retail sale or use. Taxes on diesel are distributed according to Florida Statute proceeds.

Legal Authority: Florida Statute, Chapters 336.025 (1) (a), 336.025 (1) (b), 336.021 (1) (d) and 336.021 respectively along with Monroe County Code of Ordinances Chapter 23, Article VII.

Restrictions: The statutorily authorized uses of the three taxes differ, as do the methods of imposition and the requirement that the revenue be shared with municipalities. The Ninth Cent and 1 to 6 cents taxes may be used to fund transportation expenditures. In addition to transportation expenditures, the 1 to 5 cents can be used to meet the requirements of the capital improvements element of an adopted local government comprehensive plan. Those capital improvement expenditures include the construction of new roads, the reconstruction or resurfacing of existing paved roads or the paving of existing graded roads.

History/Trends: From 2004 to 2009, the Local Option and Ninth-Cent Fuel Taxes were decreasing. The Monroe County Board of Commissioners approved to raise the tax rate an additional 1 cent to motor fuel on the Ninth-Cent Fuel Tax and an additional 3 cents to the Local Option Fuel Tax. This gas tax increase came into effect on January 1, 2010. Thus there was an upward trend since 2009. For 2012, we continued to show an increase for both revenues: 9.4% in the Ninth-Cent account and 12.9% in the Local Option account.

Forecast: For 2013, the Florida Department of Revenue projects a decrease of 3.1% for the Ninth Cent tax and a decrease of 2.9% for the Local Option tax.



Revenue: Tourist Development Taxes

Description: After being suggested by the Tourist Development Council, whose members are appointed by the BOCC, the initial tourist development tax received referendum approval prior to imposition. A rate of four percent of each whole and major fraction of each dollar of the total rental charged every person who rents, leases or lets, for consideration any living quarters or accommodations in hotels, motels, apartment houses, rooming houses, mobile home parks, condominiums, etc. for a term of six months or less. The County shall collect and administer the tax locally.

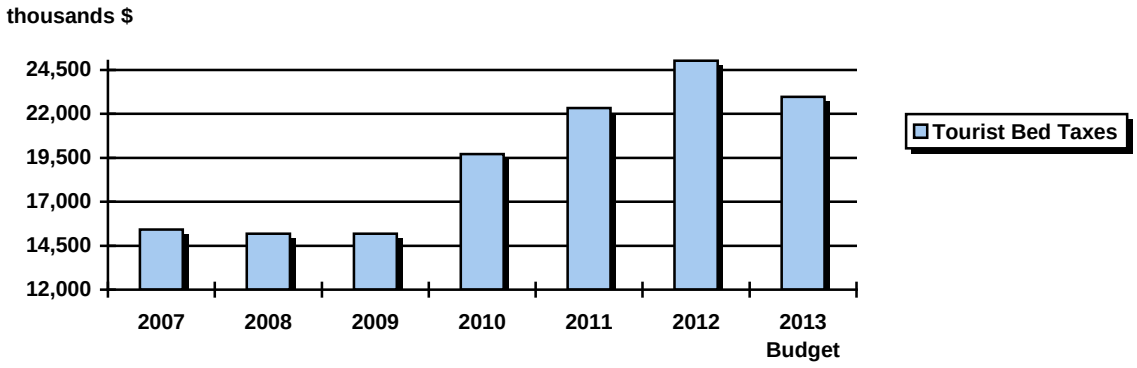
Legal Authority: Florida Statute, Chapter 125.0104 and Monroe County Code of Ordinances Chapter 23, Article VI.

Restrictions: The revenue must generally be used to promote tourism, to build convention and tourist bureaus, and to finance beach improvements. Smaller counties may also use the revenue to build and upgrade fishing piers, museums, parks and nature centers.

History/Trends: Over the last 10 years, bed tax revenues collected saw an increase except for when the national economy took a downturn in late 2008. Since 2010, Monroe County has seen an increase in visitors. Also the Monroe County Board of County Commissioners approved to increase the bed tax by 1cent in 2009.

Forecast: If the national economy takes another downturn by the fiscal cliff, we could see another drop in tourism but as long as the economy continues, as is, we project the same revenue receipts as 2012. Many of the visitors to the Florida Keys come from Europe and Asia, so we also pay close attention to the economy of foreign countries.

Revenue Sources and Trends



Revenue: Local Business Tax, formerly known as County Occupation License

Fund/Account Number: 001/316000GO

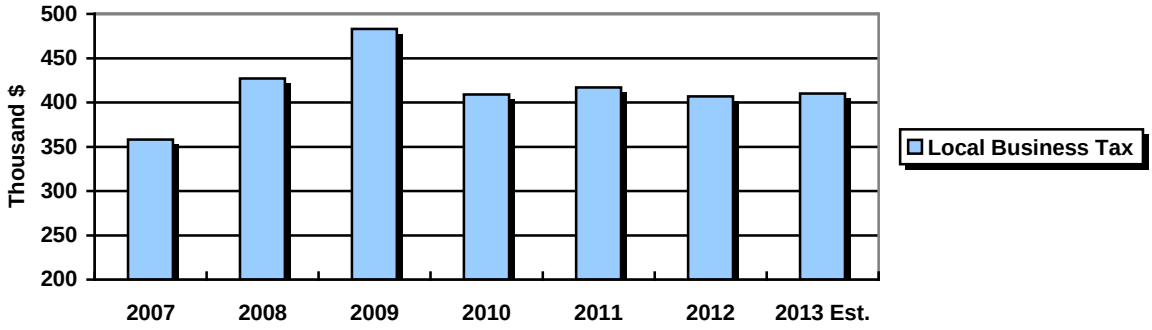
Description: Florida law authorizes a county to levy a business tax granting the privilege of engaging in or managing any business, profession or occupation within its jurisdiction. The tax proceeds are considered general revenue for the local government.

Legal Authority: Florida Statutes, Section 205.032 and 205.033 and Monroe Code of Ordinances Chapter 23, Article III. Recent Legislation (HB 7125) created s. 205.607, F.S., to exempt any individual who is licensed and operating as a real estate sales or broker associate, from applying for an exemption from a local business tax, paying a local business tax or obtaining a local business tax receipt when operating in the employ of another. This change becomes effective, October 1, 2012.

Restrictions: None

History/Trends: Prior to 1972, the State had imposed an occupational license tax and shared the revenues with counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax, but capped the rate of increase.

Forecast: With the recent legislative change, we will see a slight negative impact.



<u>Permits, Fees and Special Assessments</u> – Under Florida's Constitution, local governments possess strong home rule powers. Given these powers, local governments may utilize a variety of revenue sources for funding services and improvements without express statutory authorization. Franchise fees, impact fees, special assessments and user fees are examples of these home rule revenue sources.

Revenue: Building Permits

Fund/Account Number: 180/322005SG

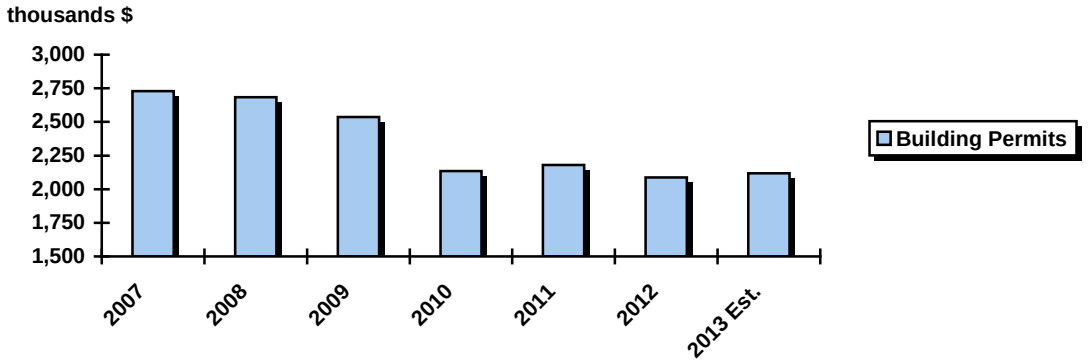
Description: Florida law authorizes the County to levy building permit charges to be used for carrying out the local government's responsibilities in enforcing the Florida Building Code. The Monroe County BOCC revised the Building Department Fee Schedule by adopting Resolution 217-2012 on August 15, 2012.

Legal Authority: Monroe County Code of Ordinances 6-27., F.S. 553.8, F.S. 125.56 (2), or F.S. 166.222.

Restrictions: For use in unincorporated areas.

History/Trends: Since 2009, there has been a steady decline in this revenue source. Over the last 5 years, the decline has been a -27% change. Total Permits issued: FY08 6,190; FY09 5,859; FY10 7,410; FY11 7,495; FY12 5,796.

Forecast: With a declining population rate and the impact of the national economy, we can forecast that the Building Permit revenue will continue to slightly decrease until the Fiscal Cliff is dealt with and the State and National economies start improving.



Intergovernmental Revenue - Includes revenues received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes. The latter two categories are estimated using State supplied calculations.

Revenue: Local Government 1/2 cent Sales Tax

Fund/Account Numbers: 001 & 148/335180GS

Description: The primary purpose of this revenue source is to provide relief from ad valorem and itlity taxes in addition to providing counties and municipalities with revenues for local programs.

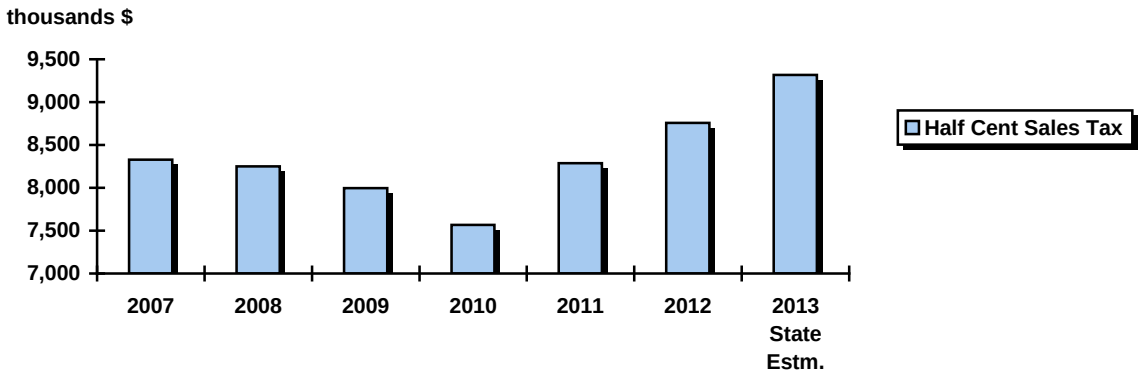
Legal Authority: Florida Statutes Chapter 218. Part IV. Distribution formulas F.S.218.64

Restrictions: A proportion of the sales tax shall be expended only for countywide tax relief or countywide programs. The remaining portion shall be deemed revenues derived on behalf of the unincorporated area but may be expended on a countywide basis.

History/Trends: Up through fiscal year 1999, this revenue source was placed entirely in the General Fund to be used for countywide tax relief. In fiscal year 2000, the portion of this revenue source that by law is considered to be “derived on behalf of the unincorporated area” started to go into the general purpose municipal service taxing unit fund to be used for unincorporated area tax relief. Two years before the national housing bubble burst in late 2008, our revenue receipts were declining. However, they began to increase during 2010 with an increase of 1.7% over 2009. For 2011, we saw a 9.6% gain over 2010 and for 2012 we saw an 5.6% gain.

Forecast: The Florida Department of Revenue projects an increase of 6% for 2013.

Revenue Sources and Trends



Revenue: County Revenue Sharing Program (also known as State Shared Revenue Proceeds)

Fund/Account Number: 001/335120GR

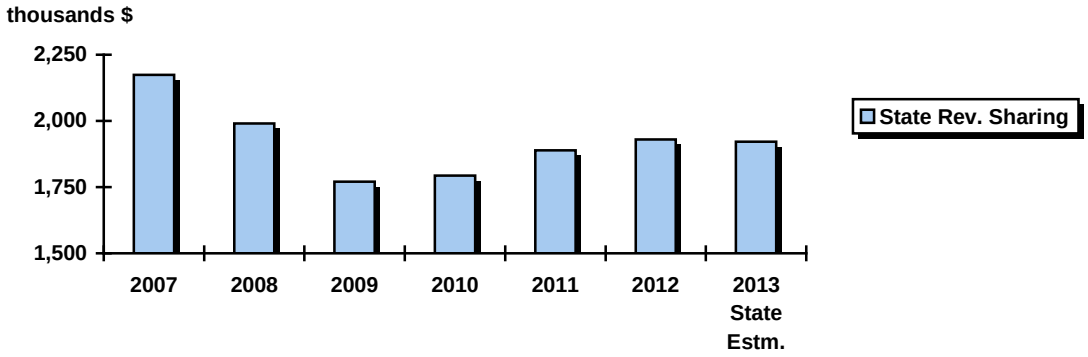
Description: The state shares 2.9 percent of the net cigarette tax collections and 2.044 percent of sales and use tax collections. An allocation formula serves as the basis for the distribution of these revenues to each county that meets the strict eligibility requirements. The apportionment factor comprises of weighted factors of county population, unincorporated county population and county sales tax collections.

Legal Authority: Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972.

Restrictions: There are no use restrictions on these revenues other than some statutory limitations regarding funds that can be used as a pledge for indebtedness.

History/Trends: During FY2006-2009, there was an overall decline of nearly 24%. Since FY2010, there has been a steady increase of 9%.

Forecast: The Florida Department of Revenue projects no increase in this revenue source.



Charges for Services - Reflects all revenues stemming from charges for current services including solid waste annual service assessments, tipping fees, airport fees, recording fees, county officer fees and county and circuit court fees. These sources are estimated using trend analysis.

Revenue: Solid Waste Assessments and Tipping Fees

Fund/Account Number: 414/343405 (annual assessment), 414/343420 (other tipping), 414/343421 (sludge tipping), 414/343450 (commercial tipping).

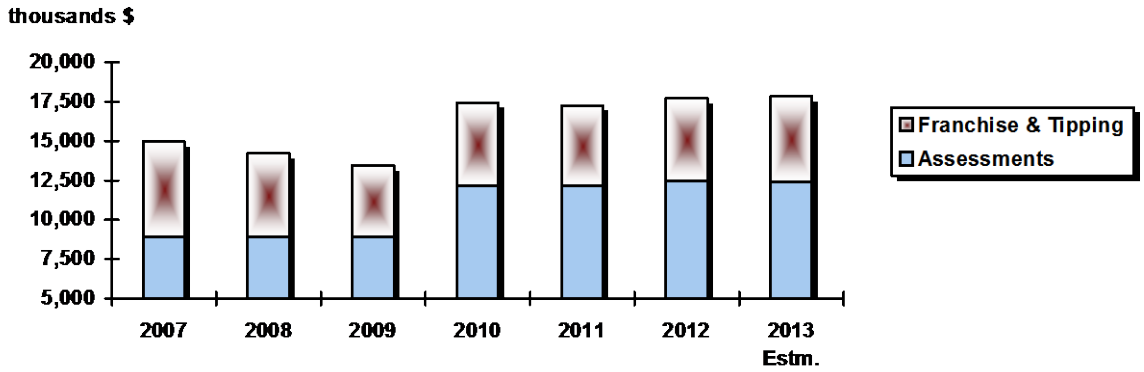
Description: The annual special assessment imposed upon lots or parcels of improved property in the Monroe County Solid Waste Municipal Service Benefit Unit was created under section 8-94of the Code of Ordinances. It is the intent of the Board of County Commissioners to require owners and occupants of all improved property within the unit to have domestic solid waste and special waste generated, on such improved property, collected and disposed of in a proper, sanitary and efficient manner.

Legal Authority: Florida Statute 125, Monroe County Code Article IV, Sections 8-71 through, 8-107.

Restrictions: These funds are restricted in use to collection, disposal, and recycling of solid wastes and to debt service payments for solid waste facilities.

History/Trends: For over ten years, (1999-2010) there were no residential nor commercial assessment rate increases along with an increase in franchise fees. In 2010, residential fees went up from $292.00 to $396.00/year/residence, commercial rates were increased by .2% in accordance with the CPI and franchise fees increased 2%. There were no rate hikes in 2011. In 2012, there was an approved increase of $8.00 from $396.00 to $404.00/year for residential assessment along with an increase in the Tipping Fees from $120/ton to $123.50/ton and Franchise Fees remained the same. With those increases, annual solid waste assessments rose 2.5% over FY2011 and 2.8% increase in Tipping Fees. For FY2013, there are no increases for residential assessments and tipping fees.

Forecast: With no increases in FY2013, we estimate that the revenue receipts will be the same as last year. There are proposed increases for FY2014 in fees and assessments.



Revenue: Airport Fees

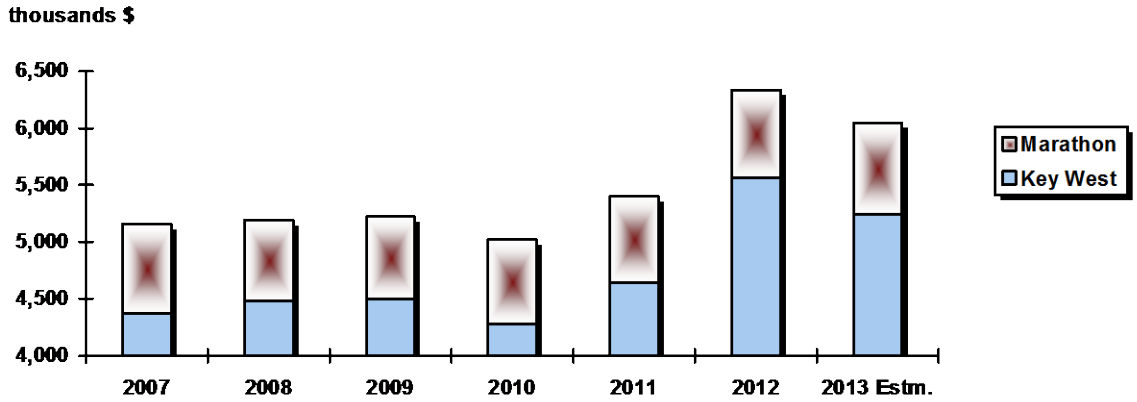
Fund/Account Number: 403/344104, 403/344106, 404/344101, 404/344103, 404/344104, 404/344105 and 404/344106.

Description: Passenger fees, airport leases, and other airport fees collected for the operation of Monroe County's two municipal airports, in Key West and Marathon.

Restrictions: These funds are restricted to support airport operations and maintenance.

History/Trends: Marathon Airport has had difficulty in attracting and retaining regular air carrier services. Key West Airport went thru a major construction project and was completed in 2008. Since then, one major discount air carrier has scheduled arrivals and departures from Key West. Thus a total of 5 major airlines now serve the Florida Keys.

Forecast: As long as national and world economies continue to increase, our tourism economy should increase as well. We should see the same revenue amount as last year or slightly better. Our estimate is on the conservative side.



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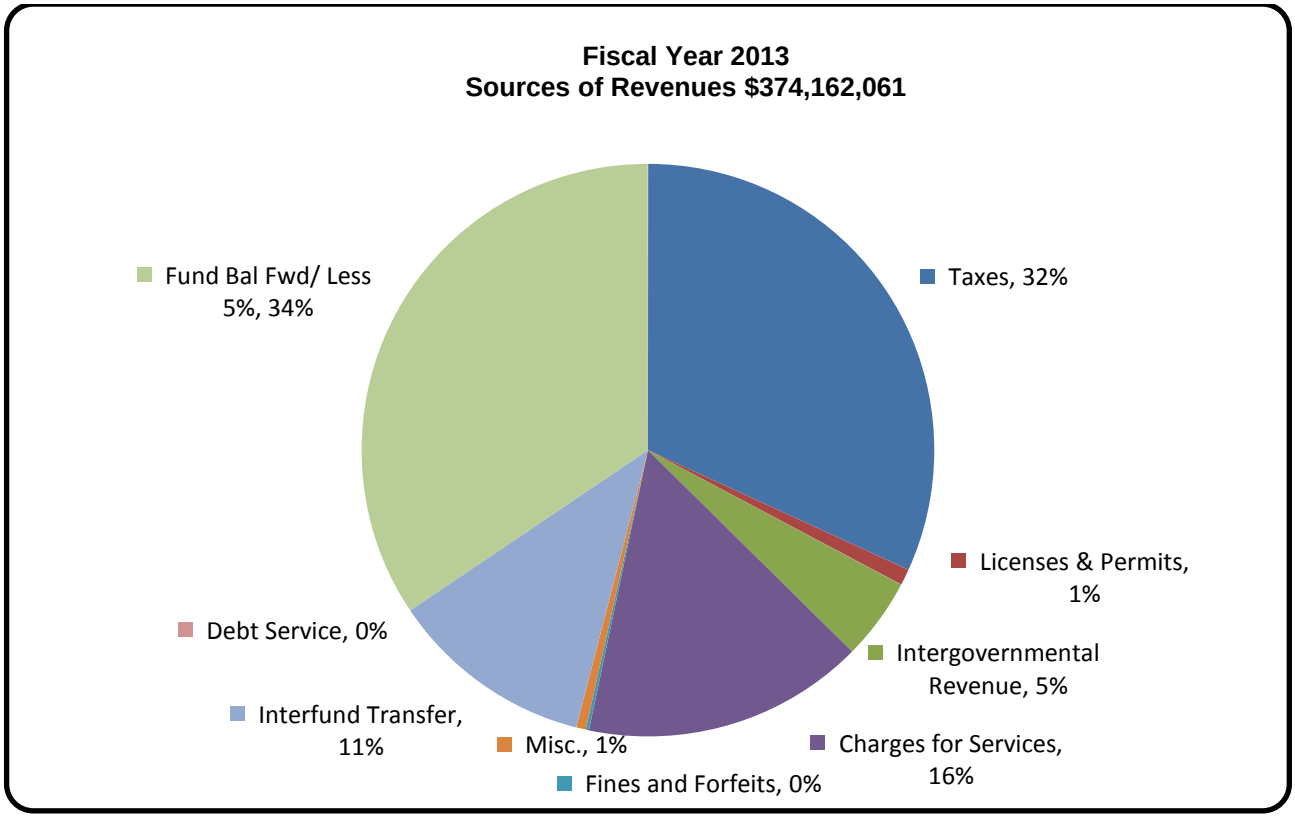
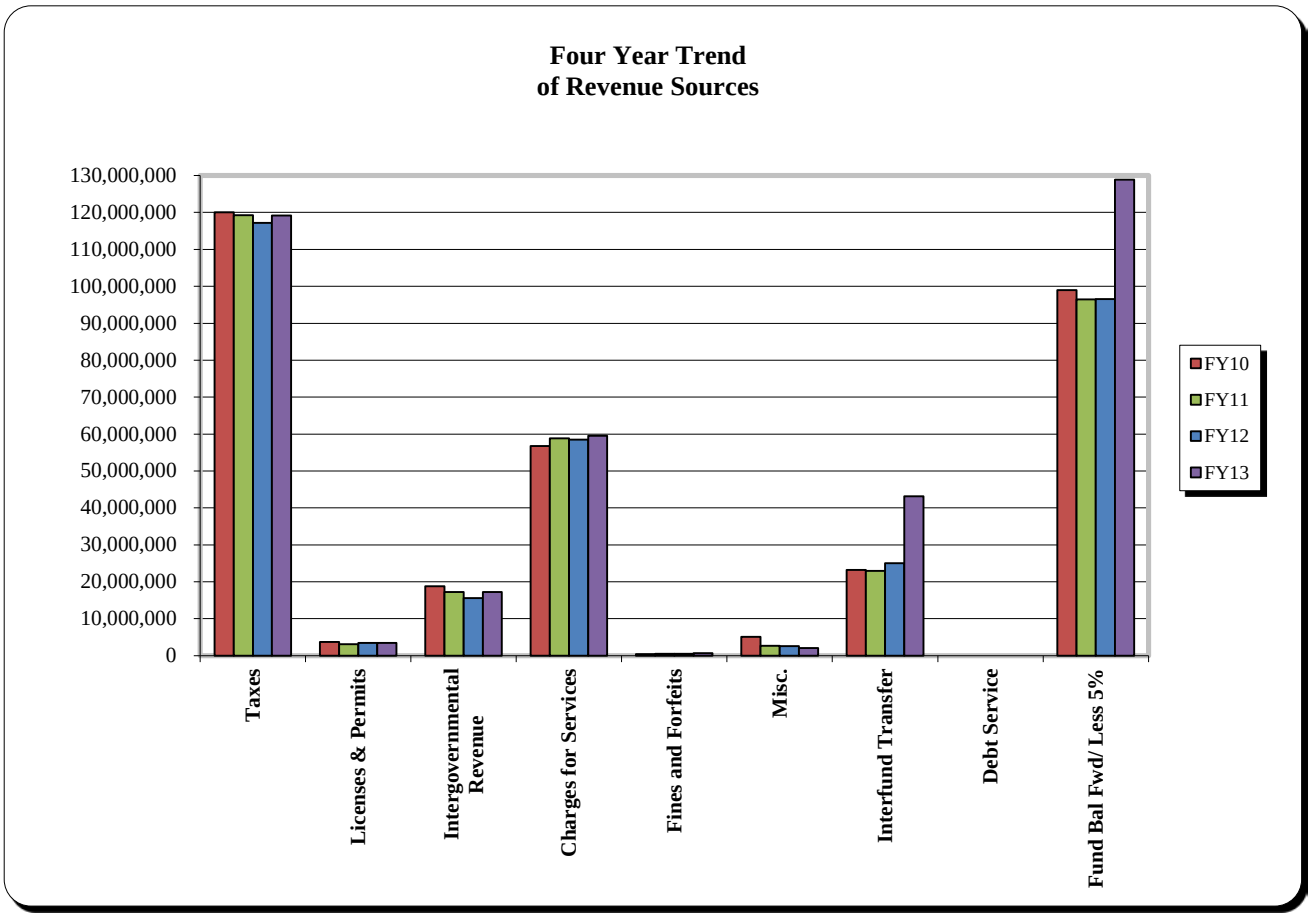
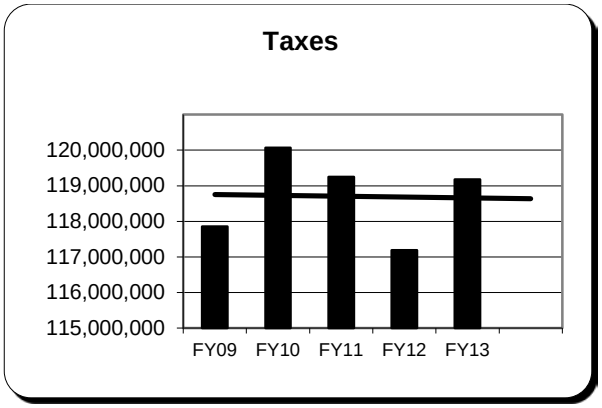
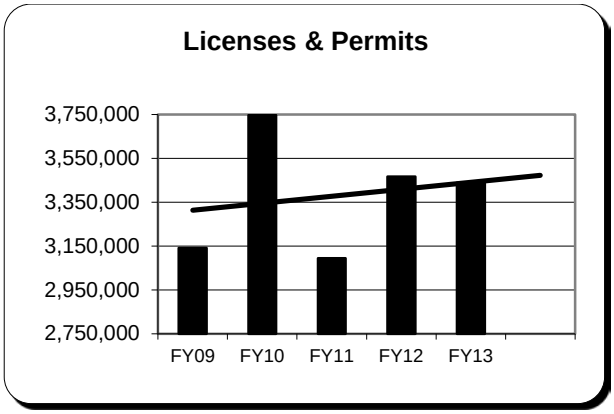
Revenue Budget Trends

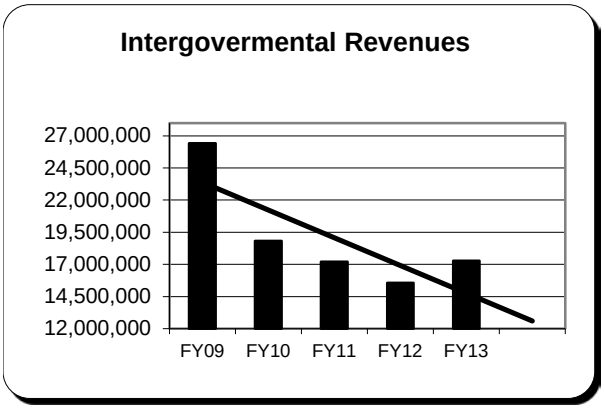


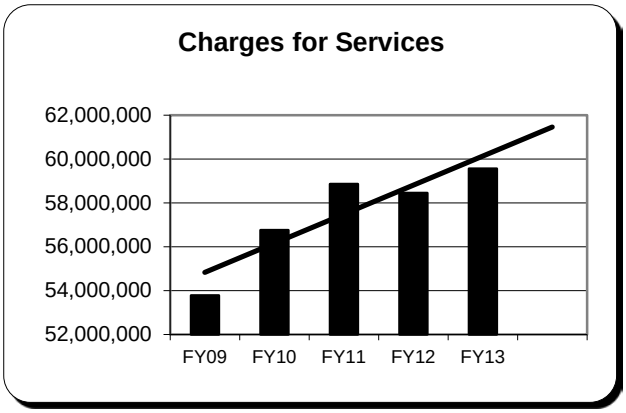


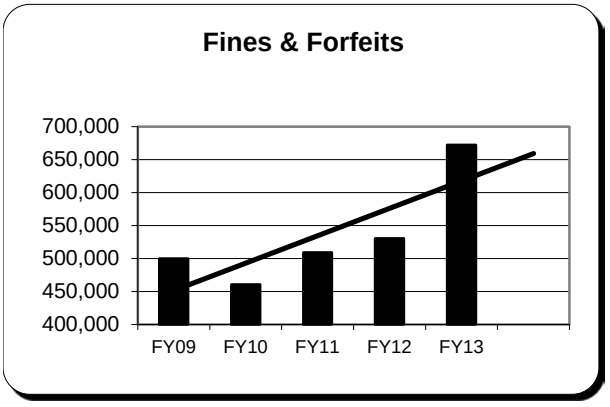
Revenue Budget Trends

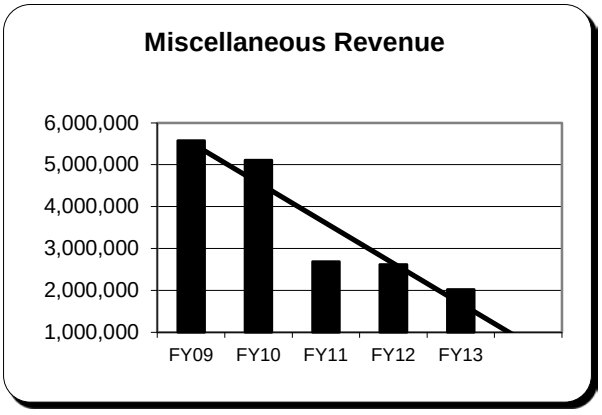


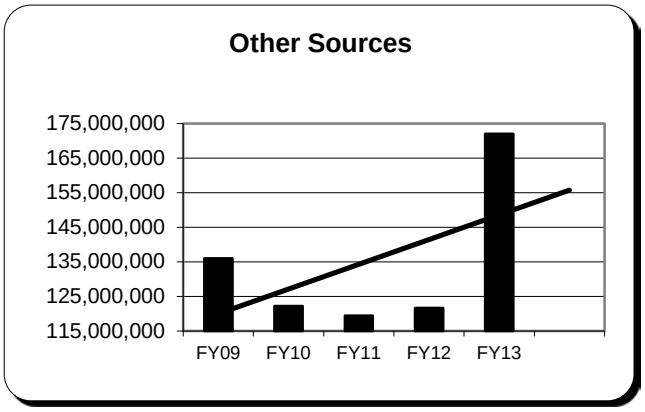












Monroe County B.O.C.C
FISCAL YEAR 2013
FINAL MILLAGE

Final Millage
September 13, 2012
Key West, FL

Description	Fiscal Year 2011 Adopted Millage Rate	Fiscal Year 2011 Adopted Total Ad Valorem Tax	Fiscal Year 2011 Adopted Total Tax Over/(Under) Last Year	Fiscal Year 2012 Adopted Millage Rate	Fiscal Year 2012 Adopted Total Ad Valorem Tax	Fiscal Year 2012 Adopted Total Tax Over/(Under) Last Year	Fiscal Year 2013 Adopted Rolled-Back Rate	Fiscal Year 2013 Adopted Millage Rate	Fiscal Year 2013 Adopted Percent Over Prev. Year	Fiscal Year 2013 Adopted Percent Over Rolled-back	Fiscal Year 2013 Adopted Total Ad Valorem Tax	Fiscal Year 2013 Adopted Total Tax Over/(Under) Last Year	
County-wide Services													
Total General Fund	1.0971	21,667,067	(2,668,401)	1.1009	20,575,548	(1,091,519)	1.0881	0.9172	-16.7%	-15.71%	17,104,155	(3,471,393)	001
Law Enforcement, Jail, Judicial	2.2060	43,566,649	(1,121,804)	2.1959	41,042,553	(2,524,096)	2.1714	2.1553	-1.8%	-0.74%	40,190,585	(851,968)	101
Local Health Unit	0.0414	817,247	193,527	0.0502	939,070	121,823	0.0502	0.0504	0.4%	0.40%	939,070	0	
Total County-wide Services	3.3445	66,050,963	(3,596,678)	3.3470	62,063,179	(3,493,792)	3.3097	3.1229	-6.7%	-5.64%	58,233,810	(3,829,369)	
							3.3097	3.1229					
General Purpose Municipal Serv.													
Planning, Code Enf, Fire Marshal	0.0820	770,747	(124,014)	0.0641	566,934	(203,813)	0.0636	0.0635	-0.9%	-0.16%	566,934	0	148
Parks And Beaches	0.1682	1,581,843	(16,213)	0.1649	1,457,725	(124,118)	0.1782	0.1632	-1.0%	-8.42%	1,457,725	0	147
Municipal Policing	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	
Total General Purpose MSTU	0.2502	2,352,590	(140,227)	0.2290	2,012,514	(327,931)	0.2272	0.2267	-1.0%	-13.57%	2,024,659	12,145	
Local Road Patrol Law Enforcement	0.3995	3,756,434	(162)	0.4073	3,579,462	(155,360)	0.4042	0.4549	11.7%	12.54%	4,063,433	483,971	149
L & M Keys Fire & Ambulance	2.2526	9,946,828	499,930	2.3799	9,946,828	0	2.3537	2.5879	8.7%	9.95%	10,930,418	983,590	141
Wastewater Districts:													
Marathon Municipal Service Taxing Unit		0	0	0.0000	0		0.0000	0.0000	0.00%	0.00%	0	0	166
Conch Key Municipal Service Taxing	0.0000	0	0	0.0000	0		0.0000	0.0000	0.00%	0.00%	0	0	167
Cudjoe-Sugarloaf MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	172
Big Pine Key MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	173
Conch Key MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	174
Long Key/Layton MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	175
Duck Key MSTU	0.4105	101,454	101,454	0.4105	0	(101,454)	0.0000	0.0000	-100.0%	0.00%	0	0	176
Total Municipal Services, L & M	2.9023			3.0162			2.9851	3.2695	102.22%	9.53%			
Aggregate	4.1627	82,208,269	(3,135,683)	4.1802	78,129,732	(4,078,537)	4.1443	4.0356	-3.05%	-2.62%	75,252,320	(2,877,412)	

Ad Valorem Millage Summary
Adopted Fiscal Year 2013

	Rollback Millage	Millage	Taxes per $100,000 of taxable value	Increase per $100,000 of taxable value	Increase Per Month $100,000
Unincorporated, Dist 1, MM 4-95 Stock Island-Tavernier					
Countywide Services	3.3097	3.1229	$312.29	-$18.68	-$1.56
Lower & Middle Keys Fire & Ambulance	2.3537	2.5879	$258.79	$23.42	$1.95
Planning, Code Compl, Fire Marshal, Fire Administration	0.0636	0.6350	$63.50	$57.14	$4.76
Parks & Beaches	0.1782	0.1632	$16.32	-$1.50	-$0.13
Local Road Patrol	0.4042	0.4549	$45.49	$5.07	$0.42
Total	6.3094	6.9639	$696.39	$65.45	$5.45

Unincorporated,Dist 6

(Mile Marker 95 up US 1 to County line and up 905 to intersection of Card Sound Road)

Countywide Services	3.3097	3.1229	$312.29	-$18.68	-$1.56
Fire & Ambulance, Dist 6	0.0000	0.0000	$0.00	$0.00	$0.00
Planning, Building, Code Enf, Fire Marshal	0.0636	0.0635	$6.35	-$0.01	$0.00
Parks & Beaches	0.1782	0.1632	$16.32	-$1.50	-$0.13
Local Road Patrol	0.4042	0.4549	$45.49	$5.07	$0.42
Total	3.9557	3.8045	$380.45	-$15.12	-$1.26

Unincorporated, Dist 7

(From intersection of 905 and Card Sound Road up Card Sound Road to the County line)

Countywide Services	3.3097	3.1229	$312.29	-$18.68	-$1.56
Planning, Building, Code Enf, Fire Marshal	0.0636	0.0635	$6.35	-$0.01	$0.00
Parks & Beaches	0.1782	0.1632	$16.32	-$1.50	-$0.13
Local Road Patrol	0.4042	0.4549	$45.49	$5.07	$0.42
Total	3.9557	3.8045	$380.45	-$15.12	-$1.26

Key West, Key Colony Beach, Islamorada, & Marathon

Countywide Services	3.3097	3.1229	$312.29	-$18.68	-$1.56

Layton

Countywide Services	3.3097	3.1229	$312.29	-$18.68	-$1.56
Lower & Middle Keys Fire & Ambulance	2.3537	2.5879	$258.79	$23.42	$1.95
Total	5.6634	5.7108	$571.08	$4.74	$0.40

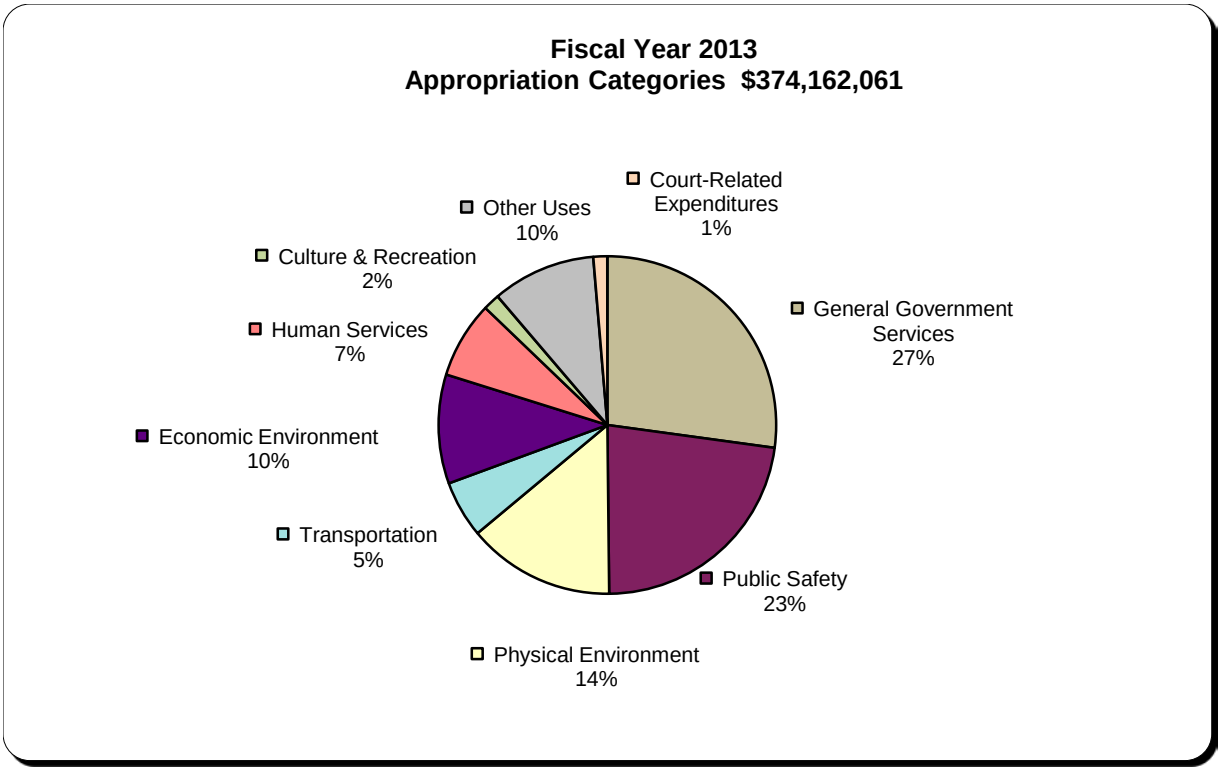
Marathon

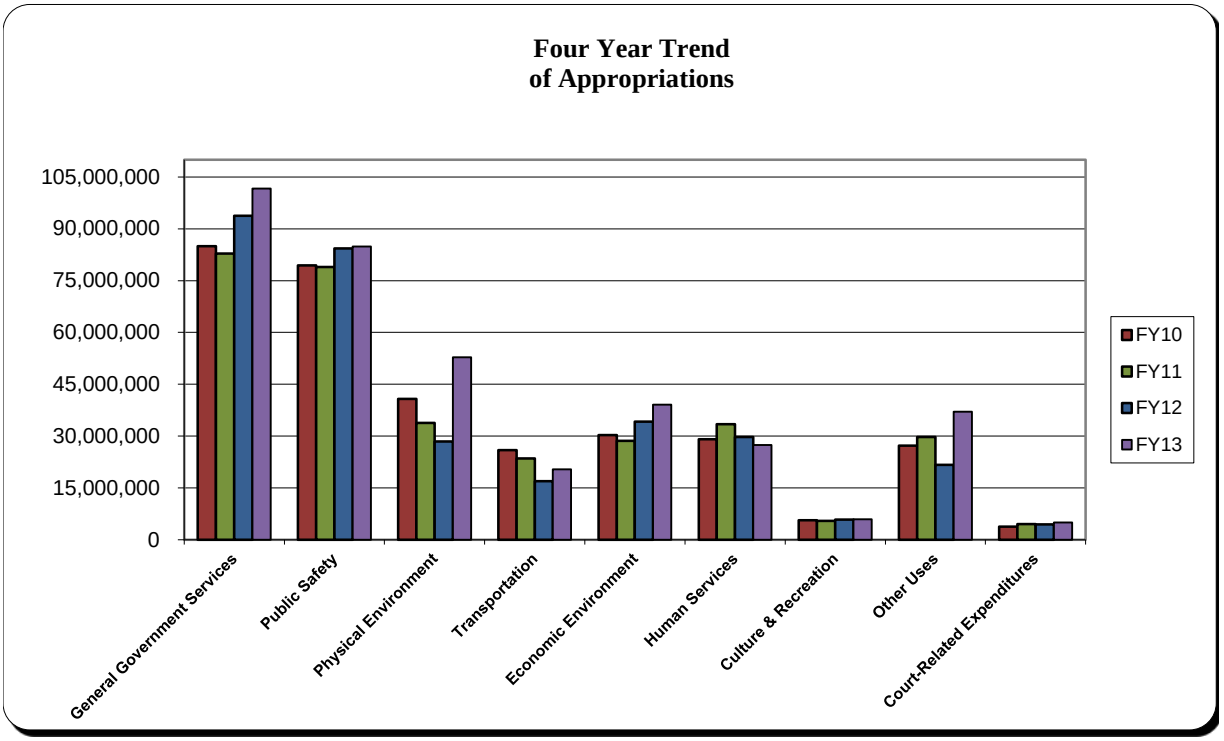
Countywide Services	3.3097	3.1229	$312.29	-$18.68	-$1.56
Total	3.3097	3.1229	$312.29	-$18.68	-$1.56

Ad Valorem Millage Summary
Adopted Fiscal Year 2013

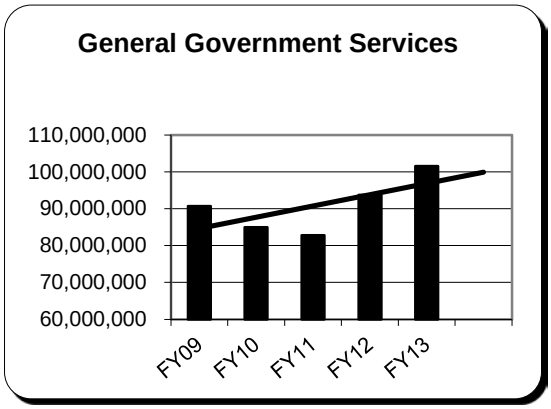
	Rollback Millage	Millage	Taxes per $100,000 of taxable value	Increase per $100,000 of taxable value	Increase Per Month $100,000
Bay Point					
Unincorporated, Dist 1 Subtotal	6.3094	6.9639	$696.39	$65.45	$5.45
Wastewater	0.0000	0.0000	$0.00	$0.00	$0.00
Total	6.3094	6.9639	$696.39	$65.45	$5.45
Big Coppitt					
Unincorporated, Dist 1 Subtotal	6.3094	6.9639	$696.39	$65.45	$5.45
Wastewater	0.0000	0.0000	$0.00	$0.00	$0.00
Total	6.3094	6.9639	$696.39	$65.45	$5.45
Key Largo					
Unincorporated,Dist 6 Subtotal	3.9557	3.8045	$380.45	-$15.12	-$1.26
Wastewater	0.0000	0.0000	$0.00	$0.00	$0.00
Total	3.9557	3.8045	$380.45	-$15.12	-$1.26
Stock Island					
Unincorporated, Dist 1 Subtotal	6.3094	6.3632	$696.39	$65.45	$5.45
Wastewater	0.0000	0.0000	$0.00	$0.00	$0.00
Total	6.3094	6.3632	$696.39	$65.45	$5.45
Cudjoe-Sugarloaf					
Unincorporated, Dist 1 Subtotal	6.3094	6.3632	$696.39	$65.45	$5.45
Wastewater	0.0000	0.0000	$0.00	$0.00	$0.00
	6.3094	6.3632	$696.39	$65.45	$5.45
Big Pine Key					
Unincorporated, Dist 1 Subtotal	6.3094	6.3632	$696.39	$65.45	$5.45
Wastewater	0.0000	0.0000	$0.00	$0.00	$0.00
	6.3094	6.3632	$696.39	$65.45	$5.45
Conch Key					
Unincorporated, Dist 1 Subtotal	6.3094	6.3632	$696.39	$65.45	$5.45
Wastewater	0.0000	0.0000	$0.00	$0.00	$0.00
	6.3094	6.3632	$696.39	$65.45	$5.45
Long Key - Layton					
Unincorporated, Dist 1 Subtotal	6.3094	6.3632	$696.39	$65.45	$5.45
Wastewater	0.0000	0.0000	$0.00	$0.00	$0.00
	6.3094	6.3632	$696.39	$65.45	$5.45
Duck Key					
Unincorporated, Dist 1 Subtotal	6.3094	6.3632	$0.00	$0.00	$0.00
Wastewater	0.0000	0.0000	$0.00	$0.00	$0.00
	6.3094	6.3632	$0.00	$0.00	$0.00

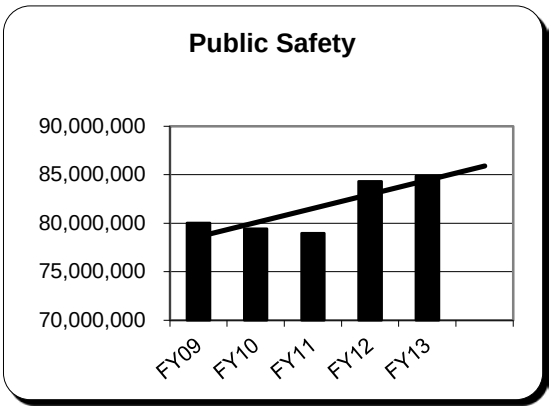
Appropriation Budget Trends

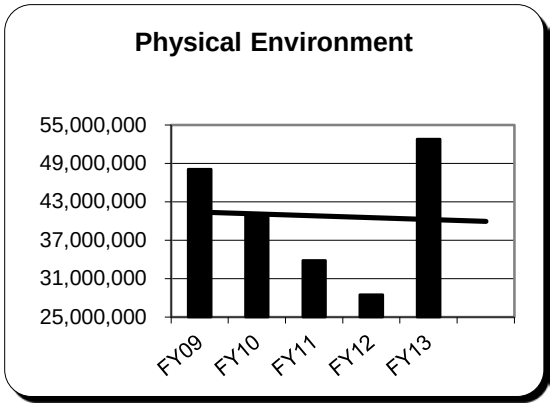


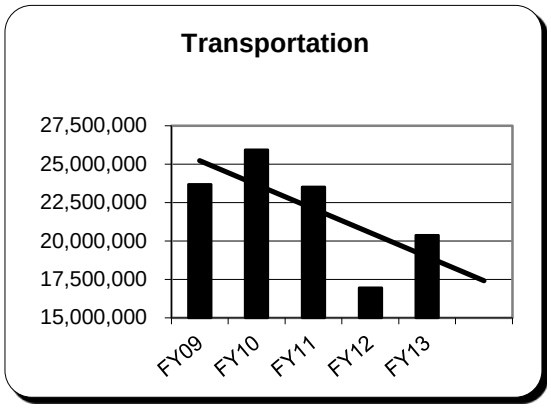


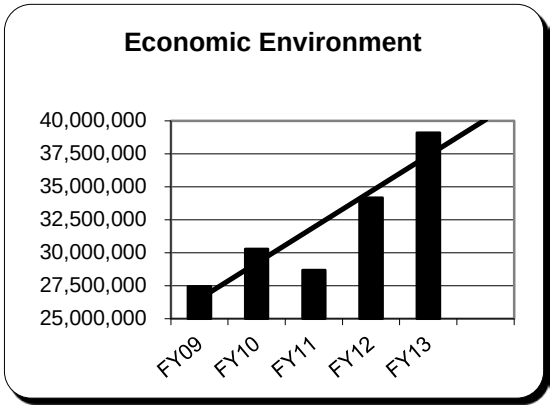
Appropriation Budget Trends

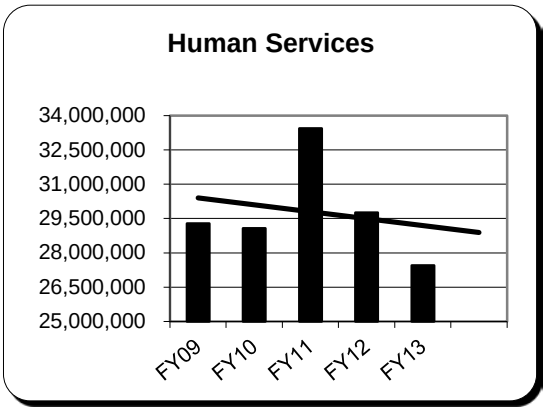




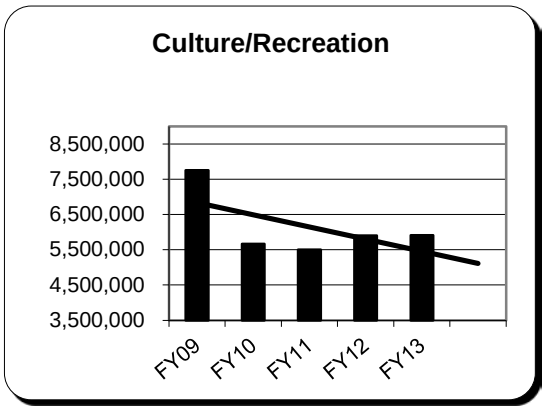


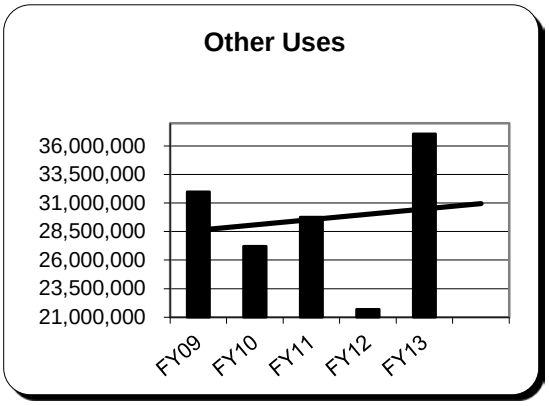


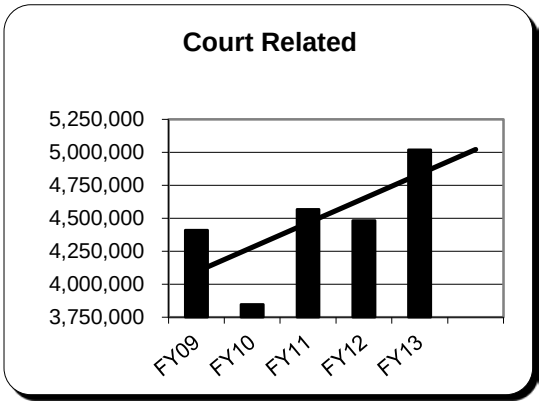




Appropriation Budget Trends







Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Taxes						
Ad Valorem Taxes	81,685,080	78,492,821	77,411,101	77,411,101	74,694,890	(3.5)%
Sales & Use Taxes	38,157,355	42,667,584	38,760,235	38,760,235	43,419,777	12.0 %
Franchise Fees	344,694	-	-	-	-	0 %
Local Communications Service Tax	721,601	628,408	614,000	614,000	651,329	6.1 %
Local Business Tax	-	417,496	399,825	399,825	410,000	2.5 %
Total Taxes	**120,908,729**	**122,206,308**	**117,185,161**	**117,185,161**	**119,175,996**	**1.7 %**
Licenses And Permits						
Prof/occup Licenses	409,108	-	-	-	-	0 %
Building Permits	2,330,354	2,219,372	2,155,000	2,192,738	2,118,500	(1.7)%
Franchise Fees	118,437	476,366	463,131	463,131	476,366	2.9 %
Impact Fees	241,456	163,670	127,510	128,958	140,498	10.2 %
Special Assessments	966,286	918,886	722,000	1,447,175	704,345	(2.4)%
Total Licenses And Permits	**4,065,642**	**3,778,294**	**3,467,641**	**4,232,002**	**3,439,709**	**(0.8)%**
Intergovernmental Revenue						
Federal Grants	9,733,706	8,121,351	-	27,260,299	-	0 %
Fed Pmts In Lieu Of Taxes	1,292,037	1,285,311	1,230,536	1,230,536	1,241,500	0.9 %
State Grants	4,098,382	3,288,763	-	8,810,231	1,772,433	0 %
State Shared Revenues	15,303,563	14,292,695	14,335,703	14,335,703	14,256,039	(0.6)%
Grants from other Local Units	-	9,188	-	18,750	-	0 %
Total Intergovernmental Revenue	**30,427,689**	**26,997,309**	**15,566,239**	**51,655,518**	**17,269,972**	**10.9 %**
Charges For Services						
General Government	20,892,889	22,304,675	23,147,956	23,342,300	22,605,424	(2.3)%
Public Safety	6,067,924	8,471,153	7,069,343	7,268,402	7,837,063	10.9 %
Physical Environment	17,007,569	16,964,596	17,351,615	17,351,615	17,499,944	0.9 %
Transportation	7,898,168	8,070,406	8,492,614	8,492,614	9,033,000	6.4 %
Economic Environment	598,739	630,954	596,647	596,647	640,247	7.3 %
Human Services	452,930	440,752	416,084	424,618	471,600	13.3 %
Culture/recreation	690,389	725,154	641,064	641,064	725,800	13.2 %
Court-related Revenues	709,664	809,567	600,000	712,817	600,000	0 %
Otr Charges For Svces	143,820	144,377	139,772	139,772	159,000	13.8 %
Total Charges For Services	**54,462,091**	**58,561,635**	**58,455,095**	**58,969,848**	**59,572,078**	**1.9 %**
Fines And Forfeits						
Court Cases	227,356	260,659	201,920	201,920	269,200	33.3 %
Library Fines	13,741	16,380	-	15,506	-	0 %
Violation-lcl Ordin	642,865	725,261	328,500	485,649	403,200	22.7 %
Other Fines And/or Forfeits	12,932	27,529	-	-	-	0 %
Total Fines And Forfeits	**896,894**	**1,029,829**	**530,420**	**703,075**	**672,400**	**26.8 %**
Misc. Revenues						
Interest Earnings	2,070,908	1,638,801	1,144,591	1,144,442	903,375	(21.1)%
Rent/royalties	555,488	531,104	504,029	504,019	487,362	(3.3)%
Special Assessments	-	19	-	-	-	0 %
Sale/comp-loss Of Assets	18,326	17,065	1,074	1,074	5,000	365.5 %
Contrib From Priv Sources	525,117	482,102	-	127,775	-	0 %
Undefined	28,914	30,379	40,000	40,000	35,200	(12.0)%
Other Misc Revenues	1,227,219	2,677,948	931,158	1,897,936	594,050	(36.2)%
Total Misc. Revenues	**4,425,972**	**5,377,417**	**2,620,852**	**3,715,245**	**2,024,987**	**(22.7)%**
Other Sources						
Interfund Transfer	20,597,851	24,514,029	20,374,193	28,867,697	37,819,842	85.6 %
Debt Proceeds	14,494,806	5,005,734	-	-	-	0 %
Transfer in Excess Fees	6,071,725	7,021,490	4,695,000	4,695,000	5,331,250	13.6 %

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Other Non-revenues	-	-	96,583,803	105,406,636	128,855,827	33.4 %
Total Other Sources	**41,164,382**	**36,541,253**	**121,652,996**	**138,969,332**	**172,006,919**	**41.4 %**
County Total Revenue	**256,351,399**	**254,492,045**	**319,478,404**	**375,430,181**	**374,162,061**	**17.1%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund						
Taxes						
Ad Valorem Taxes	23,458,259	20,903,140	20,650,887	20,650,887	17,219,155	(16.6)%
Sales & Use Taxes	2,461,331	2,802,820	2,671,876	2,671,876	3,200,000	19.8 %
Local Business Tax	-	417,496	399,825	399,825	410,000	2.5 %
Total Taxes	25,919,590	24,123,456	23,722,588	23,722,588	20,829,155	(12.2)%
Licenses And Permits						
Prof/occup Licenses	409,108	-	-	-	-	- %
Total Licenses And Permits	409,108	-	-	-	-	- %
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	1,217,636	1,225,200	1,214,536	1,214,536	1,225,000	0.9 %
State Shared Revenues	5,786,037	5,923,919	5,880,004	5,880,004	6,114,188	4.0 %
Total Intergovernmental Revenue	7,003,673	7,149,119	7,094,540	7,094,540	7,339,188	3.4 %
Charges For Services						
General Government	200,981	210,486	188,816	188,816	203,000	7.5 %
Transportation	60,611	68,859	65,614	65,614	61,000	(7.0)%
Human Services	439,994	425,714	416,084	416,084	471,600	13.3 %
Culture/recreation	7,082	5,235	5,064	5,064	5,800	14.5 %
Otr Charges For Svces	116,432	118,968	115,472	115,472	142,000	23.0 %
Total Charges For Services	825,100	829,261	791,050	791,050	883,400	11.7 %
Fines And Forfeits						
Court Cases	6,970	10,318	10,920	10,920	9,200	(15.8)%
Violation-lcl Ordin	-	11	-	-	-	- %
Total Fines And Forfeits	6,970	10,329	10,920	10,920	9,200	(15.8)%
Misc. Revenues						
Interest Earnings	283,014	237,583	240,842	240,842	160,900	(33.2)%
Rent/royalties	529,226	497,492	476,019	476,019	446,250	(6.3)%
Sale/comp-loss Of Assets	7,250	1,063	1,074	1,074	2,000	86.2 %
Contrib From Priv Sources	132,274	56,822	-	52,919	-	- %
Other Misc Revenues	114,919	692,482	207,958	207,958	70,250	(66.2)%
Total Misc. Revenues	1,066,683	1,485,442	925,893	978,812	679,400	(26.6)%
Other Sources						
Interfund Transfer	4,798,356	4,364,026	4,336,757	4,336,757	4,336,757	- %
Transfer in Excess Fees	3,850,095	4,783,941	3,500,000	3,500,000	4,000,000	14.3 %
Other Non-revenues	-	-	9,671,803	11,571,803	14,020,525	45.0 %
Total Other Sources	8,648,451	9,147,967	17,508,560	19,408,560	22,357,282	27.7 %
Total Administration Revenue	43,879,574	42,745,573	50,053,551	52,006,470	52,097,625	4.08
Affordable Housing Programs						
Misc. Revenues						
Interest Earnings	3,563	2,601	2,500	2,500	1,450	(42.0)%
Other Misc Revenues	-	4,560	-	-	-	- %
Total Misc. Revenues	3,563	7,161	2,500	2,500	1,450	(42.0)%
Other Sources						
Other Non-revenues	-	-	298,947	298,947	303,773	1.6 %
Total Other Sources	-	-	298,947	298,947	303,773	1.6 %
Total Administration Revenue	3,563	7,161	301,447	301,447	305,223	1.25

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Fine & Forfeiture Fund						
Taxes						
Ad Valorem Taxes	43,061,878	42,017,308	41,142,553	41,142,553	40,420,585	(1.8)%
Total Taxes	43,061,878	42,017,308	41,142,553	41,142,553	40,420,585	(1.8)%
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	28,365	20,663	-	-	-	- %
Total Intergovernmental Revenue	28,365	20,663	-	-	-	- %
Charges For Services						
General Government	106,997	87,125	92,000	92,000	72,000	(21.7)%
Public Safety	1,791,683	4,066,881	3,100,000	3,100,000	3,706,600	19.6 %
Otr Charges For Svces	23,351	22,565	23,000	23,000	17,000	(26.1)%
Total Charges For Services	1,922,031	4,176,571	3,215,000	3,215,000	3,795,600	18.1 %
Fines And Forfeits						
Court Cases	87,019	95,298	91,000	91,000	90,000	(1.1)%
Violation-lcl Ordin	92,257	3,221	2,000	2,000	2,200	10.0 %
Other Fines And/or Forfeits	12,932	27,529	-	-	-	- %
Total Fines And Forfeits	192,208	126,048	93,000	93,000	92,200	(0.9)%
Misc. Revenues						
Interest Earnings	202,849	160,618	171,000	171,000	135,500	(20.8)%
Sale/comp-loss Of Assets	261	-	-	-	-	- %
Contrib From Priv Sources	-	-	-	7,060	-	- %
Other Misc Revenues	2,372	1,760	1,500	12,571	3,000	100.0 %
Total Misc. Revenues	205,482	162,378	172,500	190,631	138,500	(19.7)%
Other Sources						
Transfer in Excess Fees	1,477,049	1,488,529	1,000,000	1,000,000	1,100,000	10.0 %
Other Non-revenues	-	-	10,386,872	10,386,872	13,814,154	33.0 %
Total Other Sources	1,477,049	1,488,529	11,386,872	11,386,872	14,914,154	31.0 %
Total Administration Revenue	46,887,014	47,991,497	56,009,925	56,028,056	59,361,039	5.98

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Road And Bridge Fund						
Taxes						
Sales & Use Taxes	1,952,593	2,080,227	1,945,000	1,945,000	2,250,000	15.7 %
Total Taxes	1,952,593	2,080,227	1,945,000	1,945,000	2,250,000	15.7 %
Intergovernmental Revenue						
State Shared Revenues	3,409,310	3,355,160	3,421,000	3,421,000	3,256,000	(4.8)%
Total Intergovernmental Revenue	3,409,310	3,355,160	3,421,000	3,421,000	3,256,000	(4.8)%
Charges For Services						
Transportation	56,827	86,350	17,000	17,000	42,000	147.1 %
Otr Charges For Svces	1,558	-	-	-	-	- %
Total Charges For Services	58,385	86,350	17,000	17,000	42,000	147.1 %
Misc. Revenues						
Interest Earnings	58,117	56,439	55,000	55,000	37,000	(32.7)%
Sale/comp-loss Of Assets	6,974	10,597	-	-	-	- %
Other Misc Revenues	42,245	24,272	40,000	40,000	33,000	(17.5)%
Total Misc. Revenues	107,335	91,308	95,000	95,000	70,000	(26.3)%
Other Sources						
Interfund Transfer	-	475,574	104,672	104,672	48,374	(53.8)%
Other Non-revenues	-	-	2,887,689	2,887,689	3,474,494	20.3 %
Total Other Sources	-	475,574	2,992,361	2,992,361	3,522,868	17.7 %
Total Administration Revenue	5,527,624	6,088,618	8,470,361	8,470,361	9,140,868	7.92
TDC District Two Penny						
Taxes						
Sales & Use Taxes	3,199,405	3,647,152	3,296,682	3,296,682	3,647,152	10.6 %
Total Taxes	3,199,405	3,647,152	3,296,682	3,296,682	3,647,152	10.6 %
Misc. Revenues						
Interest Earnings	25,825	21,032	-	-	-	- %
Other Misc Revenues	127	225,761	-	-	-	- %
Total Misc. Revenues	25,952	246,793	-	-	-	- %
Other Sources						
Transfer in Excess Fees	61,758	72,048	-	-	-	- %
Other Non-revenues	-	-	2,146,154	2,146,154	2,769,882	29.1 %
Total Other Sources	61,758	72,048	2,146,154	2,146,154	2,769,882	29.1 %
Total Administration Revenue	3,287,115	3,965,994	5,442,836	5,442,836	6,417,034	17.90

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC Admin & Promo 2 Cent						
Taxes						
Sales & Use Taxes	6,629,796	7,557,617	6,454,408	6,454,408	7,557,617	17.1 %
Total Taxes	6,629,796	7,557,617	6,454,408	6,454,408	7,557,617	17.1 %
Intergovernmental Revenue						
State Grants	399,930	-	-	-	-	- %
Total Intergovernmental Revenue	399,930	-	-	-	-	- %
Misc. Revenues						
Interest Earnings	34,069	34,945	-	-	-	- %
Other Misc Revenues	205	467,931	-	-	-	- %
Total Misc. Revenues	34,274	502,876	-	-	-	- %
Other Sources						
Transfer in Excess Fees	127,976	149,298	-	-	-	- %
Other Non-revenues	-	-	4,500,118	4,500,118	4,623,885	2.8 %
Total Other Sources	127,976	149,298	4,500,118	4,500,118	4,623,885	2.8 %
Total Administration Revenue	7,191,975	8,209,792	10,954,526	10,954,526	12,181,502	11.20
TDC District 1 Third Cent						
Taxes						
Sales & Use Taxes	5,678,913	6,502,511	5,898,200	5,898,200	6,827,637	15.8 %
Total Taxes	5,678,913	6,502,511	5,898,200	5,898,200	6,827,637	15.8 %
Misc. Revenues						
Interest Earnings	33,163	32,410	-	-	-	- %
Other Misc Revenues	-	208,443	-	-	-	- %
Total Misc. Revenues	33,163	240,854	-	-	-	- %
Other Sources						
Transfer in Excess Fees	80,304	91,673	-	-	-	- %
Other Non-revenues	-	-	4,341,101	4,341,101	4,089,025	(5.8)%
Total Other Sources	80,304	91,673	4,341,101	4,341,101	4,089,025	(5.8)%
Total Administration Revenue	5,792,380	6,835,038	10,239,301	10,239,301	10,916,662	6.62
TDC District 2 Third Cent						
Taxes						
Sales & Use Taxes	526,890	556,658	520,974	520,974	584,491	12.2 %
Total Taxes	526,890	556,658	520,974	520,974	584,491	12.2 %
Misc. Revenues						
Interest Earnings	1,718	1,396	-	-	-	- %
Other Misc Revenues	-	21,653	-	-	-	- %
Total Misc. Revenues	1,718	23,049	-	-	-	- %
Other Sources						
Transfer in Excess Fees	8,150	8,885	-	-	-	- %
Other Non-revenues	-	-	150,493	150,493	254,931	69.4 %
Total Other Sources	8,150	8,885	150,493	150,493	254,931	69.4 %
Total Administration Revenue	536,758	588,592	671,467	671,467	839,422	25.01

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District 3 Third Cent						
Taxes						
Sales & Use Taxes	1,364,777	1,604,976	1,193,646	1,193,646	1,685,225	41.2 %
Total Taxes	1,364,777	1,604,976	1,193,646	1,193,646	1,685,225	41.2 %
Misc. Revenues						
Interest Earnings	9,609	7,702	-	-	-	- %
Other Misc Revenues	-	53,234	-	-	-	- %
Total Misc. Revenues	9,609	60,937	-	-	-	- %
Other Sources						
Transfer in Excess Fees	22,805	26,845	-	-	-	- %
Other Non-revenues	-	-	806,867	806,867	1,246,434	54.5 %
Total Other Sources	22,805	26,845	806,867	806,867	1,246,434	54.5 %
Total Administration Revenue	1,397,191	1,692,757	2,000,513	2,000,513	2,931,659	46.55
TDC District 4 Third Cent						
Taxes						
Sales & Use Taxes	1,045,438	1,188,322	1,164,600	1,164,600	1,247,738	7.1 %
Total Taxes	1,045,438	1,188,322	1,164,600	1,164,600	1,247,738	7.1 %
Misc. Revenues						
Interest Earnings	6,341	4,365	-	-	-	- %
Other Misc Revenues	-	46,980	-	-	-	- %
Total Misc. Revenues	6,341	51,346	-	-	-	- %
Other Sources						
Transfer in Excess Fees	18,467	21,372	-	-	-	- %
Other Non-revenues	-	-	337,031	337,031	753,913	123.7 %
Total Other Sources	18,467	21,372	337,031	337,031	753,913	123.7 %
Total Administration Revenue	1,070,247	1,261,040	1,501,631	1,501,631	2,001,651	33.30
TDC District 5 Third Cent						
Taxes						
Sales & Use Taxes	1,213,183	1,352,302	1,114,849	1,114,849	1,419,917	27.4 %
Total Taxes	1,213,183	1,352,302	1,114,849	1,114,849	1,419,917	27.4 %
Misc. Revenues						
Interest Earnings	5,389	3,916	-	-	-	- %
Other Misc Revenues	-	52,354	-	-	-	- %
Total Misc. Revenues	5,389	56,270	-	-	-	- %
Other Sources						
Transfer in Excess Fees	18,650	21,057	-	-	-	- %
Other Non-revenues	-	-	306,040	306,040	1,071,171	250.0 %
Total Other Sources	18,650	21,057	306,040	306,040	1,071,171	250.0 %
Total Administration Revenue	1,237,222	1,429,629	1,420,889	1,420,889	2,491,088	75.32

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Governmental Fund Type Grants						
Intergovernmental Revenue						
Federal Grants	3,977,186	5,208,612	-	24,089,419	-	- %
State Grants	3,015,153	1,541,895	-	5,577,579	-	- %
Grants from other Local Units	-	-	-	18,750	-	- %
Total Intergovernmental Revenue	6,992,338	6,750,507	-	29,685,748	-	- %
Charges For Services						
Public Safety	125,000	117,535	-	132,465	-	- %
Human Services	12,936	15,039	-	8,534	-	- %
Total Charges For Services	137,936	132,574	-	140,998	-	- %
Misc. Revenues						
Interest Earnings	30,159	10,902	-	-	-	- %
Sale/comp-loss Of Assets	878	-	-	-	-	- %
Contrib From Priv Sources	-	-	-	39,861	-	- %
Other Misc Revenues	289,088	39,827	-	15,928	-	- %
Total Misc. Revenues	320,125	50,729	-	55,788	-	- %
Other Sources						
Interfund Transfer	115,885	435,158	-	2,550,865	-	- %
Total Other Sources	115,885	435,158	-	2,550,865	-	- %
Total Administration Revenue	7,566,284	7,368,967	-	32,433,399	-	0.00
Impact Fees Fund - Roadway						
Licenses And Permits						
Impact Fees	72,975	68,031	55,500	55,500	61,915	11.6 %
Total Licenses And Permits	72,975	68,031	55,500	55,500	61,915	11.6 %
Misc. Revenues						
Interest Earnings	60,818	42,468	10,000	10,000	16,699	67.0 %
Total Misc. Revenues	60,818	42,468	10,000	10,000	16,699	67.0 %
Other Sources						
Other Non-revenues	-	-	4,642,417	4,642,417	4,392,484	(5.4)%
Total Other Sources	-	-	4,642,417	4,642,417	4,392,484	(5.4)%
Total Administration Revenue	133,793	110,500	4,707,917	4,707,917	4,471,098	-5.03
Impact Fees Fund - Parks & Rec						
Licenses And Permits						
Impact Fees	32,640	34,680	28,560	28,560	26,520	(7.1)%
Total Licenses And Permits	32,640	34,680	28,560	28,560	26,520	(7.1)%
Misc. Revenues						
Interest Earnings	4,332	3,212	2,900	2,900	1,785	(38.4)%
Total Misc. Revenues	4,332	3,212	2,900	2,900	1,785	(38.4)%
Other Sources						
Other Non-revenues	-	-	351,757	351,757	409,728	16.5 %
Total Other Sources	-	-	351,757	351,757	409,728	16.5 %
Total Administration Revenue	36,972	37,892	383,217	383,217	438,033	14.30

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Impact Fees Fund - Libraries						
Licenses And Permits						
Impact Fees	98,750	29,416	23,000	23,000	20,981	(8.8)%
Total Licenses And Permits	98,750	29,416	23,000	23,000	20,981	(8.8)%
Misc. Revenues						
Interest Earnings	7,914	5,587	4,000	4,000	3,300	(17.5)%
Total Misc. Revenues	7,914	5,587	4,000	4,000	3,300	(17.5)%
Other Sources						
Other Non-revenues	-	-	635,526	635,526	676,916	6.5 %
Total Other Sources	-	-	635,526	635,526	676,916	6.5 %
Total Administration Revenue	106,663	35,003	662,526	662,526	701,197	5.84
Impact Fees Fund - Solid Waste						
Licenses And Permits						
Impact Fees	6,342	5,128	3,500	3,500	6,144	75.5 %
Total Licenses And Permits	6,342	5,128	3,500	3,500	6,144	75.5 %
Misc. Revenues						
Interest Earnings	346	269	250	250	300	20.0 %
Total Misc. Revenues	346	269	250	250	300	20.0 %
Other Sources						
Other Non-revenues	-	-	32,815	32,815	43,399	32.3 %
Total Other Sources	-	-	32,815	32,815	43,399	32.3 %
Total Administration Revenue	6,688	5,397	36,565	36,565	49,843	36.31
Impact Fees Fund - Police Fac						
Licenses And Permits						
Impact Fees	14,773	11,965	9,250	9,250	10,801	16.8 %
Total Licenses And Permits	14,773	11,965	9,250	9,250	10,801	16.8 %
Misc. Revenues						
Interest Earnings	707	583	450	450	300	(33.3)%
Total Misc. Revenues	707	583	450	450	300	(33.3)%
Other Sources						
Other Non-revenues	-	-	71,244	71,244	93,497	31.2 %
Total Other Sources	-	-	71,244	71,244	93,497	31.2 %
Total Administration Revenue	15,480	12,547	80,944	80,944	104,598	29.22

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Impact Fees Fund - Fire & EMS						
Licenses And Permits						
Impact Fees	10,314	8,322	6,700	8,148	8,137	21.4 %
Total Licenses And Permits	10,314	8,322	6,700	8,148	8,137	21.4 %
Misc. Revenues						
Interest Earnings	2,217	1,542	450	300	-	(100.0)%
Total Misc. Revenues	2,217	1,542	450	300	-	(100.0)%
Other Sources						
Other Non-revenues	-	-	46,870	63,332	63,643	35.8 %
Total Other Sources	-	-	46,870	63,332	63,643	35.8 %
Total Administration Revenue	12,532	9,864	54,020	71,780	71,780	32.88
Employee Fair Share Housing						
Licenses And Permits						
Impact Fees	5,662	6,128	1,000	1,000	6,000	500.0 %
Total Licenses And Permits	5,662	6,128	1,000	1,000	6,000	500.0 %
Misc. Revenues						
Interest Earnings	3,767	2,741	2,100	2,100	1,400	(33.3)%
Total Misc. Revenues	3,767	2,741	2,100	2,100	1,400	(33.3)%
Other Sources						
Other Non-revenues	-	-	314,723	314,723	327,813	4.2 %
Total Other Sources	-	-	314,723	314,723	327,813	4.2 %
Total Administration Revenue	9,429	8,869	317,823	317,823	335,213	5.47
Fire & Ambulance District 1 L&M Key						
Taxes						
Ad Valorem Taxes	9,117,935	9,591,297	9,974,828	9,974,828	10,952,418	9.8 %
Total Taxes	9,117,935	9,591,297	9,974,828	9,974,828	10,952,418	9.8 %
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	42,690	37,105	16,000	16,000	16,500	3.1 %
State Shared Revenues	19,872	21,641	22,245	22,245	22,750	2.3 %
Total Intergovernmental Revenue	62,562	58,746	38,245	38,245	39,250	2.6 %
Charges For Services						
Public Safety	502,784	522,822	400,000	400,000	385,000	(3.8)%
Total Charges For Services	502,784	522,822	400,000	400,000	385,000	(3.8)%
Misc. Revenues						
Interest Earnings	60,570	50,283	51,500	51,500	32,500	(36.9)%
Other Misc Revenues	2,628	-	-	-	-	- %
Total Misc. Revenues	63,198	50,283	51,500	51,500	32,500	(36.9)%
Other Sources						
Interfund Transfer	468,269	381,241	227,970	227,970	-	(100.0)%
Transfer in Excess Fees	136,588	153,670	95,000	95,000	100,000	5.3 %
Other Non-revenues	-	-	2,175,487	2,175,487	2,961,045	36.1 %
Total Other Sources	604,857	534,911	2,498,457	2,498,457	3,061,045	22.5 %
Total Administration Revenue	10,351,336	10,758,059	12,963,030	12,963,030	14,470,213	11.63

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Upper Keys Healthcare Taxing District						
Misc. Revenues						
Interest Earnings	15,149	9,788	9,000	9,000	5,000	(44.4)%
Other Misc Revenues	-	41	-	-	-	- %
Total Misc. Revenues	15,149	9,830	9,000	9,000	5,000	(44.4)%
Other Sources						
Other Non-revenues	-	-	427,860	427,860	429,575	0.4 %
Total Other Sources	-	-	427,860	427,860	429,575	0.4 %
Total Administration Revenue	15,149	9,830	436,860	436,860	434,575	-0.52
Unincorporated Svc Dist Parks & Rec						
Taxes						
Ad Valorem Taxes	1,540,295	1,516,230	1,462,225	1,462,225	1,462,725	- %
Total Taxes	1,540,295	1,516,230	1,462,225	1,462,225	1,462,725	- %
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	2,145	1,575	-	-	-	- %
Total Intergovernmental Revenue	2,145	1,575	-	-	-	- %
Charges For Services						
Culture/recreation	34,090	36,005	36,000	36,000	30,000	(16.7)%
Otr Charges For Svces	1,432	1,844	500	500	-	(100.0)%
Total Charges For Services	35,522	37,849	36,500	36,500	30,000	(17.8)%
Misc. Revenues						
Interest Earnings	17,537	13,180	13,000	13,000	7,750	(40.4)%
Rent/royalties	26,262	33,612	28,000	28,000	41,112	46.8 %
Total Misc. Revenues	43,799	46,792	41,000	41,000	48,862	19.2 %
Other Sources						
Other Non-revenues	-	-	861,760	861,760	690,445	(19.9)%
Total Other Sources	-	-	861,760	861,760	690,445	(19.9)%
Total Administration Revenue	1,621,760	1,602,447	2,401,485	2,401,485	2,232,032	-7.06

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Mstd - Plng/bldg/code/fire Mar						
Taxes						
Ad Valorem Taxes	866,416	746,800	569,434	569,434	569,434	- %
Local Communications Service Tax	721,601	628,408	614,000	614,000	651,329	6.1 %
Total Taxes	1,588,017	1,375,208	1,183,434	1,183,434	1,220,763	3.2 %
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	1,201	768	-	-	-	- %
State Shared Revenues	3,946,767	4,641,976	4,662,454	4,662,454	4,863,101	4.3 %
Total Intergovernmental Revenue	3,947,968	4,642,744	4,662,454	4,662,454	4,863,101	4.3 %
Charges For Services						
General Government	638,496	638,375	545,000	545,000	584,918	7.3 %
Physical Environment	2,575	-	-	-	-	- %
Total Charges For Services	641,071	638,375	545,000	545,000	584,918	7.3 %
Fines And Forfeits						
Violation-lcl Ordin	279,978	439,306	325,000	325,000	400,000	23.1 %
Total Fines And Forfeits	279,978	439,306	325,000	325,000	400,000	23.1 %
Misc. Revenues						
Interest Earnings	56,135	42,122	45,000	45,000	24,200	(46.2)%
Sale/comp-loss Of Assets	800	-	-	-	-	- %
Other Misc Revenues	1,630	295	1,500	1,500	2,300	53.3 %
Total Misc. Revenues	58,564	42,417	46,500	46,500	26,500	(43.0)%
Other Sources						
Transfer in Excess Fees	36,410	35,605	-	-	31,250	- %
Other Non-revenues	-	-	2,709,298	2,709,298	3,161,926	16.7 %
Total Other Sources	36,410	35,605	2,709,298	2,709,298	3,193,176	17.9 %
Total Administration Revenue	6,552,008	7,173,655	9,471,686	9,471,686	10,288,458	8.62
Municipal Policing						
Taxes						
Ad Valorem Taxes	3,630,701	3,617,065	3,609,074	3,609,074	4,070,573	12.8 %
Total Taxes	3,630,701	3,617,065	3,609,074	3,609,074	4,070,573	12.8 %
Charges For Services						
Public Safety	3,083,502	3,208,504	3,044,343	3,044,343	3,190,463	4.8 %
Total Charges For Services	3,083,502	3,208,504	3,044,343	3,044,343	3,190,463	4.8 %
Misc. Revenues						
Interest Earnings	20,390	13,126	13,500	13,500	10,900	(19.3)%
Total Misc. Revenues	20,390	13,126	13,500	13,500	10,900	(19.3)%
Other Sources						
Transfer in Excess Fees	190,125	106,325	100,000	100,000	100,000	- %
Other Non-revenues	-	-	1,065,152	1,065,152	1,171,897	10.0 %
Total Other Sources	190,125	106,325	1,165,152	1,165,152	1,271,897	9.2 %
Total Administration Revenue	6,924,719	6,945,020	7,832,069	7,832,069	8,543,833	9.09

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
911 Enhancement Fee						
Charges For Services						
Public Safety	564,955	555,411	525,000	591,594	555,000	5.7 %
Total Charges For Services	564,955	555,411	525,000	591,594	555,000	5.7 %
Misc. Revenues						
Interest Earnings	1,171	580	300	300	400	33.3 %
Total Misc. Revenues	1,171	580	300	300	400	33.3 %
Other Sources						
Other Non-revenues	-	-	(26,265)	(26,265)	-	(100.0)%
Total Other Sources	-	-	(26,265)	(26,265)	-	(100.0)%
Total Administration Revenue	566,125	555,991	499,035	565,629	555,400	11.29
Duck Key Security District						
Licenses And Permits						
Special Assessments	75,325	75,665	75,000	75,000	75,000	- %
Total Licenses And Permits	75,325	75,665	75,000	75,000	75,000	- %
Misc. Revenues						
Interest Earnings	3,345	2,687	2,000	2,000	1,700	(15.0)%
Total Misc. Revenues	3,345	2,687	2,000	2,000	1,700	(15.0)%
Other Sources						
Transfer in Excess Fees	502	504	-	-	-	- %
Other Non-revenues	-	-	238,997	238,997	247,879	3.7 %
Total Other Sources	502	504	238,997	238,997	247,879	3.7 %
Total Administration Revenue	79,171	78,856	315,997	315,997	324,579	2.72
Local Housing Assistance Trust Fund						
Intergovernmental Revenue						
State Shared Revenues	2,141,578	350,000	350,000	350,000	-	(100.0)%
Total Intergovernmental Revenue	2,141,578	350,000	350,000	350,000	-	(100.0)%
Misc. Revenues						
Interest Earnings	9,952	12,305	4,000	4,000	-	(100.0)%
Other Misc Revenues	19,688	31,897	16,000	16,000	-	(100.0)%
Total Misc. Revenues	29,640	44,203	20,000	20,000	-	(100.0)%
Other Sources						
Other Non-revenues	-	-	697,137	697,137	508,175	(27.1)%
Total Other Sources	-	-	697,137	697,137	508,175	(27.1)%
Total Administration Revenue	2,171,218	394,203	1,067,137	1,067,137	508,175	-52.38

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Boating Improvement Fund						
Charges For Services						
Physical Environment	-	3,079	3,000	3,000	3,000	- %
Culture/recreation	649,218	683,914	600,000	600,000	690,000	15.0 %
Total Charges For Services	649,218	686,993	603,000	603,000	693,000	14.9 %
Misc. Revenues						
Interest Earnings	17,886	14,522	12,000	12,000	10,000	(16.7)%
Other Misc Revenues	1,000	1,500	-	-	-	- %
Total Misc. Revenues	18,886	16,022	12,000	12,000	10,000	(16.7)%
Other Sources						
Other Non-revenues	-	-	457,351	457,351	1,998,394	336.9 %
Total Other Sources	-	-	457,351	457,351	1,998,394	336.9 %
Total Administration Revenue	668,103	703,015	1,072,351	1,072,351	2,701,394	151.91
Misc Special Revenue Fund						
Licenses And Permits						
Building Permits	34,540	38,932	-	37,738	-	- %
Total Licenses And Permits	34,540	38,932	-	37,738	-	- %
Charges For Services						
General Government	171,030	169,758	-	194,344	-	- %
Court-related Revenues	152,296	151,802	-	112,817	-	- %
Total Charges For Services	323,326	321,560	-	307,160	-	- %
Fines And Forfeits						
Library Fines	13,741	16,380	-	15,506	-	- %
Violation-lcl Ordin	268,654	281,458	-	157,149	-	- %
Total Fines And Forfeits	282,395	297,839	-	172,655	-	- %
Misc. Revenues						
Interest Earnings	18,882	14,535	-	-	-	- %
Contrib From Priv Sources	-	375,279	-	27,935	-	- %
Other Misc Revenues	72	-	-	-	-	- %
Total Misc. Revenues	18,954	389,814	-	27,935	-	- %
Other Sources						
Other Non-revenues	-	-	1,335,482	1,335,482	2,004,965	50.1 %
Total Other Sources	-	-	1,335,482	1,335,482	2,004,965	50.1 %
Total Administration Revenue	659,215	1,048,145	1,335,482	1,880,970	2,004,965	50.13
Environmental Restoration Fund						
Fines And Forfeits						
Court Cases	133,368	155,042	100,000	100,000	170,000	70.0 %
Total Fines And Forfeits	133,368	155,042	100,000	100,000	170,000	70.0 %
Misc. Revenues						
Interest Earnings	12,857	9,036	8,000	8,000	5,000	(37.5)%
Total Misc. Revenues	12,857	9,036	8,000	8,000	5,000	(37.5)%
Other Sources						
Other Non-revenues	-	-	245,957	245,957	803,795	226.8 %
Total Other Sources	-	-	245,957	245,957	803,795	226.8 %
Total Administration Revenue	146,225	164,078	353,957	353,957	978,795	176.53

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Law Enforcement Trust (600)						
Fines And Forfeits						
Court Cases	-	1	-	-	-	- %
Total Fines And Forfeits	-	1	-	-	-	- %
Misc. Revenues						
Interest Earnings	6,058	3,752	3,500	3,500	2,000	(42.9)%
Other Misc Revenues	-	-	-	279,556	-	- %
Total Misc. Revenues	6,058	3,752	3,500	283,056	2,000	(42.9)%
Other Sources						
Transfer in Excess Fees	37,685	55,203	-	-	-	- %
Other Non-revenues	-	-	416,361	416,361	571,673	37.3 %
Total Other Sources	37,685	55,203	416,361	416,361	571,673	37.3 %
Total Administration Revenue	43,743	58,956	419,861	699,417	573,673	36.63
Court Facilities Fees Trust (602)						
Charges For Services						
Court-related Revenues	557,368	657,765	600,000	600,000	600,000	- %
Total Charges For Services	557,368	657,765	600,000	600,000	600,000	- %
Misc. Revenues						
Interest Earnings	15,603	14,993	12,000	12,000	10,000	(16.7)%
Other Misc Revenues	-	88	-	-	-	- %
Total Misc. Revenues	15,603	15,081	12,000	12,000	10,000	(16.7)%
Other Sources						
Other Non-revenues	-	-	622,371	622,371	1,024,700	64.6 %
Total Other Sources	-	-	622,371	622,371	1,024,700	64.6 %
Total Administration Revenue	572,971	672,846	1,234,371	1,234,371	1,634,700	32.43
Clerk's Drug Abuse Trust (603)						
Charges For Services						
General Government	13,236	17,676	14,000	14,000	20,000	42.9 %
Total Charges For Services	13,236	17,676	14,000	14,000	20,000	42.9 %
Misc. Revenues						
Interest Earnings	1,415	828	800	800	500	(37.5)%
Total Misc. Revenues	1,415	828	800	800	500	(37.5)%
Other Sources						
Other Non-revenues	-	-	93,731	93,731	105,252	12.3 %
Total Other Sources	-	-	93,731	93,731	105,252	12.3 %
Total Administration Revenue	14,652	18,504	108,531	108,531	125,752	15.87

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Marathon Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	6,668	119	-	-	-	- %
Total Taxes	6,668	119	-	-	-	- %
Misc. Revenues						
Interest Earnings	495	23	-	-	-	- %
Total Misc. Revenues	495	23	-	-	-	- %
Other Sources						
Transfer in Excess Fees	100	2	-	-	-	- %
Other Non-revenues	-	-	508	508	552	8.7 %
Total Other Sources	100	2	508	508	552	8.7 %
Total Administration Revenue	7,263	144	508	508	552	8.66
Bay Point Wastewater Municipal Service Taxing Unit						
Misc. Revenues						
Interest Earnings	1,014	712	500	500	250	(50.0)%
Other Misc Revenues	-	2,052	-	-	-	- %
Total Misc. Revenues	1,014	2,764	500	500	250	(50.0)%
Other Sources						
Other Non-revenues	-	-	70,909	70,909	43,191	(39.1)%
Total Other Sources	-	-	70,909	70,909	43,191	(39.1)%
Total Administration Revenue	1,014	2,764	71,409	71,409	43,441	-39.17
Big Coppitt Wastewater Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	2	18	-	-	-	- %
Total Taxes	2	18	-	-	-	- %
Misc. Revenues						
Interest Earnings	1,144	367	200	200	-	(100.0)%
Total Misc. Revenues	1,144	367	200	200	-	(100.0)%
Other Sources						
Other Non-revenues	-	-	29,196	29,196	4,173	(85.7)%
Total Other Sources	-	-	29,196	29,196	4,173	(85.7)%
Total Administration Revenue	1,146	385	29,396	29,396	4,173	-85.80

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Key Largo Wastewater Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	1,385	1,069	-	-	-	- %
Total Taxes	1,385	1,069	-	-	-	- %
Misc. Revenues						
Interest Earnings	730	138	100	100	-	(100.0)%
Total Misc. Revenues	730	138	100	100	-	(100.0)%
Other Sources						
Transfer in Excess Fees	21	16	-	-	-	- %
Other Non-revenues	-	-	12,138	12,138	4,973	(59.0)%
Total Other Sources	21	16	12,138	12,138	4,973	(59.0)%
Total Administration Revenue	2,135	1,223	12,238	12,238	4,973	-59.36
Stock Island Wastewater MSTU						
Taxes						
Ad Valorem Taxes	153	135	100	100	-	(100.0)%
Total Taxes	153	135	100	100	-	(100.0)%
Licenses And Permits						
Special Assessments	47,003	61,107	47,000	47,000	47,000	- %
Total Licenses And Permits	47,003	61,107	47,000	47,000	47,000	- %
Misc. Revenues						
Interest Earnings	4,528	3,612	2,500	2,500	2,350	(6.0)%
Total Misc. Revenues	4,528	3,612	2,500	2,500	2,350	(6.0)%
Other Sources						
Transfer in Excess Fees	502	506	-	-	-	- %
Other Non-revenues	-	-	252,221	252,221	449,915	78.4 %
Total Other Sources	502	506	252,221	252,221	449,915	78.4 %
Total Administration Revenue	52,185	65,361	301,821	301,821	499,265	65.42
Cudjoe-Sugarloaf Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	31	1,184	-	-	-	- %
Total Taxes	31	1,184	-	-	-	- %
Misc. Revenues						
Interest Earnings	2,308	1,274	1,000	1,000	-	(100.0)%
Total Misc. Revenues	2,308	1,274	1,000	1,000	-	(100.0)%
Other Sources						
Transfer in Excess Fees	9	18	-	-	-	- %
Other Non-revenues	-	-	91,423	91,423	65,246	(28.6)%
Total Other Sources	9	18	91,423	91,423	65,246	(28.6)%
Total Administration Revenue	2,348	2,476	92,423	92,423	65,246	-29.41

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Conch Key Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	-	9	-	-	-	- %
Total Taxes	-	9	-	-	-	- %
Misc. Revenues						
Interest Earnings	1	1	-	-	-	- %
Total Misc. Revenues	1	1	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	2,668	2,668	731	(72.6)%
Total Other Sources	-	-	2,668	2,668	731	(72.6)%
Total Administration Revenue	1	10	2,668	2,668	731	-72.60
Long Key, Layton Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	-	40	-	-	-	- %
Total Taxes	-	40	-	-	-	- %
Misc. Revenues						
Interest Earnings	341	143	100	100	-	(100.0)%
Total Misc. Revenues	341	143	100	100	-	(100.0)%
Other Sources						
Other Non-revenues	-	-	11,982	11,982	16,819	40.4 %
Total Other Sources	-	-	11,982	11,982	16,819	40.4 %
Total Administration Revenue	341	183	12,082	12,082	16,819	39.21
Duck Key Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	801	97,944	2,000	2,000	-	(100.0)%
Total Taxes	801	97,944	2,000	2,000	-	(100.0)%
Misc. Revenues						
Interest Earnings	723	903	600	600	400	(33.3)%
Total Misc. Revenues	723	903	600	600	400	(33.3)%
Other Sources						
Transfer in Excess Fees	12	1,451	-	-	-	- %
Other Non-revenues	-	-	59,043	59,043	62,018	5.0 %
Total Other Sources	12	1,451	59,043	59,043	62,018	5.0 %
Total Administration Revenue	1,536	100,298	61,643	61,643	62,418	1.26

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Building Fund						
Licenses And Permits						
Building Permits	2,295,814	2,180,440	2,155,000	2,155,000	2,118,500	(1.7)%
Total Licenses And Permits	2,295,814	2,180,440	2,155,000	2,155,000	2,118,500	(1.7)%
Charges For Services						
General Government	4,920	53,078	49,000	49,000	52,000	6.1 %
Total Charges For Services	4,920	53,078	49,000	49,000	52,000	6.1 %
Misc. Revenues						
Interest Earnings	14,348	7,980	7,000	7,000	4,000	(42.9)%
Other Misc Revenues	10,050	10,836	10,000	10,000	8,000	(20.0)%
Total Misc. Revenues	24,399	18,816	17,000	17,000	12,000	(29.4)%
Other Sources						
Interfund Transfer	-	-	-	-	90,000	- %
Other Non-revenues	-	-	488,006	488,006	655,801	34.4 %
Total Other Sources	-	-	488,006	488,006	745,801	52.8 %
Total Administration Revenue	2,325,132	2,252,334	2,709,006	2,709,006	2,928,301	8.10
Debt Service Fund						
Misc. Revenues						
Interest Earnings	63,360	27,657	13,500	13,500	9,000	(33.3)%
Total Misc. Revenues	63,360	27,657	13,500	13,500	9,000	(33.3)%
Other Sources						
Interfund Transfer	12,013,266	13,580,257	8,484,470	8,484,470	6,271,340	(26.1)%
Debt Proceeds	14,494,806	-	-	-	-	- %
Other Non-revenues	-	-	1,699,325	1,699,325	1,838,633	8.2 %
Total Other Sources	26,508,072	13,580,257	10,183,795	10,183,795	8,109,973	(20.4)%
Total Administration Revenue	26,571,433	13,607,914	10,197,295	10,197,295	8,118,973	-20.38
One Cent Infra-structure Sales Tax						
Taxes						
Sales & Use Taxes	14,085,030	15,374,998	14,500,000	14,500,000	15,000,000	3.4 %
Total Taxes	14,085,030	15,374,998	14,500,000	14,500,000	15,000,000	3.4 %
Misc. Revenues						
Interest Earnings	168,779	133,003	100,000	100,000	100,000	- %
Rent/royalties	-	-	10	-	-	(100.0)%
Total Misc. Revenues	168,779	133,003	100,010	100,000	100,000	- %
Other Sources						
Interfund Transfer	282,184	21,282	1,965,801	2,430,448	2,011,017	2.3 %
Other Non-revenues	-	-	2,692,444	7,281,199	21,697,749	705.9 %
Total Other Sources	282,184	21,282	4,658,245	9,711,647	23,708,766	409.0 %
Total Administration Revenue	14,535,992	15,529,282	19,258,255	24,311,647	38,808,766	101.52

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Clerks Rev Note, Capital						
Misc. Revenues						
Interest Earnings	943	676	-	-	-	- %
Total Misc. Revenues	943	676	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	100,000	100,000	100,000	- %
Total Other Sources	-	-	100,000	100,000	100,000	- %
Total Administration Revenue	943	676	100,000	100,000	100,000	0.00
2003 Revenue Bonds						
Misc. Revenues						
Interest Earnings	3,695	3,508	-	-	-	- %
Total Misc. Revenues	3,695	3,508	-	-	-	- %
Other Sources						
Interfund Transfer	292,188	-	-	-	-	- %
Other Non-revenues	-	-	600,000	600,000	626,787	4.5 %
Total Other Sources	292,188	-	600,000	600,000	626,787	4.5 %
Total Administration Revenue	295,883	3,508	600,000	600,000	626,787	4.46
Infr Sls Srtx Rev Bds 2007						
Misc. Revenues						
Interest Earnings	62,826	43,768	35,000	35,000	15,000	(57.1)%
Total Misc. Revenues	62,826	43,768	35,000	35,000	15,000	(57.1)%
Other Sources						
Other Non-revenues	-	-	7,125,398	9,080,841	6,573,702	(7.7)%
Total Other Sources	-	-	7,125,398	9,080,841	6,573,702	(7.7)%
Total Administration Revenue	62,826	43,768	7,160,398	9,115,841	6,588,702	-7.98
Big Coppitt Waste Water Project						
Taxes						
Ad Valorem Taxes	555	385	-	-	-	- %
Total Taxes	555	385	-	-	-	- %
Licenses And Permits						
Special Assessments	703,231	642,518	500,000	500,000	550,000	10.0 %
Total Licenses And Permits	703,231	642,518	500,000	500,000	550,000	10.0 %
Misc. Revenues						
Interest Earnings	111,626	22,157	20,000	20,000	10,000	(50.0)%
Total Misc. Revenues	111,626	22,157	20,000	20,000	10,000	(50.0)%
Other Sources						
Interfund Transfer	960,711	-	-	-	150,000	- %
Debt Proceeds	-	5,005,734	-	-	-	- %
Transfer in Excess Fees	502	421	-	-	-	- %
Other Non-revenues	-	-	2,309,052	2,309,052	2,445,663	5.9 %
Total Other Sources	961,213	5,006,155	2,309,052	2,309,052	2,595,663	12.4 %
Total Administration Revenue	1,776,625	5,671,216	2,829,052	2,829,052	3,155,663	11.54

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Duck Key Waste Water Project						
Taxes						
Ad Valorem Taxes	-	76	-	-	-	- %
Total Taxes	-	76	-	-	-	- %
Licenses And Permits						
Special Assessments	140,728	139,597	100,000	100,000	32,345	(67.7)%
Total Licenses And Permits	140,728	139,597	100,000	100,000	32,345	(67.7)%
Intergovernmental Revenue						
Grants from other Local Units	-	9,188	-	-	-	- %
Total Intergovernmental Revenue	-	9,188	-	-	-	- %
Misc. Revenues						
Interest Earnings	5,802	11,520	5,999	6,000	1,941	(67.6)%
Total Misc. Revenues	5,802	11,520	5,999	6,000	1,941	(67.6)%
Other Sources						
Interfund Transfer	1,500,000	5,000,000	4,500,000	7,600,000	5,258,354	16.9 %
Transfer in Excess Fees	-	83	-	-	-	- %
Other Non-revenues	-	-	408,882	771,055	280,478	(31.4)%
Total Other Sources	1,500,000	5,000,083	4,908,882	8,371,055	5,538,832	12.8 %
Total Administration Revenue	1,646,530	5,160,464	5,014,881	8,477,055	5,573,118	11.13
Cudjoe Regional WW Project						
Licenses And Permits						
Special Assessments	-	-	-	725,175	-	- %
Total Licenses And Permits	-	-	-	725,175	-	- %
Other Sources						
Interfund Transfer	-	-	-	1,450,000	19,404,000	- %
Total Other Sources	-	-	-	1,450,000	19,404,000	- %
Total Administration Revenue	-	-	-	2,175,175	19,404,000	0.00
Card Sound Bridge						
Charges For Services						
Transportation	1,022,599	1,007,465	1,000,000	1,000,000	1,000,000	- %
Otr Charges For Svces	200	200	-	-	-	- %
Total Charges For Services	1,022,799	1,007,665	1,000,000	1,000,000	1,000,000	- %
Misc. Revenues						
Interest Earnings	107,834	49,265	50,000	50,000	28,500	(43.0)%
Total Misc. Revenues	107,834	49,265	50,000	50,000	28,500	(43.0)%
Other Sources						
Other Non-revenues	-	-	1,146,616	1,146,616	756,056	(34.1)%
Total Other Sources	-	-	1,146,616	1,146,616	756,056	(34.1)%
Total Administration Revenue	1,130,633	1,056,930	2,196,616	2,196,616	1,784,556	-18.76

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Marathon Airport						
Intergovernmental Revenue						
Federal Grants	274,570	146,828	-	375,770	-	- %
State Grants	155,429	53,640	-	531,780	-	- %
Total Intergovernmental Revenue	429,999	200,468	-	907,550	-	- %
Charges For Services						
Transportation	737,428	757,079	780,000	780,000	810,000	3.8 %
Otr Charges For Svces	846	800	800	800	-	(100.0)%
Total Charges For Services	738,275	757,879	780,800	780,800	810,000	3.7 %
Misc. Revenues						
Interest Earnings	17,979	10,441	10,000	10,000	6,000	(40.0)%
Sale/comp-loss Of Assets	50	-	-	-	-	- %
Other Misc Revenues	1,156	430	-	-	1,000	- %
Total Misc. Revenues	19,185	10,871	10,000	10,000	7,000	(30.0)%
Other Sources						
Interfund Transfer	166,992	6,964	150,000	186,528	-	(100.0)%
Other Non-revenues	-	-	1,075,924	1,075,924	936,648	(12.9)%
Total Other Sources	166,992	6,964	1,225,924	1,262,452	936,648	(23.6)%
Total Administration Revenue	1,354,451	976,182	2,016,724	2,960,802	1,753,648	-13.04
Key West Intl Airport						
Intergovernmental Revenue						
Federal Grants	163,305	(100,000)	-	1,507,323	-	- %
State Grants	395,414	1,676,817	-	909,998	-	- %
Total Intergovernmental Revenue	558,719	1,576,817	-	2,417,321	-	- %
Charges For Services						
Transportation	5,058,534	4,869,884	5,380,000	5,380,000	5,720,000	6.3 %
Total Charges For Services	5,058,534	4,869,884	5,380,000	5,380,000	5,720,000	6.3 %
Fines And Forfeits						
Violation-lcl Ordin	1,976	1,264	1,500	1,500	1,000	(33.3)%
Total Fines And Forfeits	1,976	1,264	1,500	1,500	1,000	(33.3)%
Misc. Revenues						
Interest Earnings	13,508	13,498	10,000	10,000	25,000	150.0 %
Contrib From Priv Sources	342,842	-	-	-	-	- %
Other Misc Revenues	5,709	4,327	4,200	4,200	7,000	66.7 %
Total Misc. Revenues	362,060	17,826	14,200	14,200	32,000	125.4 %
Other Sources						
Interfund Transfer	-	249,527	-	779,423	250,000	- %
Other Non-revenues	-	-	1,712,038	1,712,038	1,426,942	(16.7)%
Total Other Sources	-	249,527	1,712,038	2,491,461	1,676,942	(2.0)%
Total Administration Revenue	5,981,288	6,715,318	7,107,738	10,304,482	7,429,942	4.53

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Key West AIP Series 2006 Bonds						
Intergovernmental Revenue						
Federal Grants	750,000	755,561	-	1,133,974	-	- %
State Grants	-	-	-	1,720,285	1,772,433	- %
Total Intergovernmental Revenue	750,000	755,561	-	2,854,259	1,772,433	- %
Charges For Services						
Transportation	962,169	1,280,770	1,250,000	1,250,000	1,400,000	12.0 %
Total Charges For Services	962,169	1,280,770	1,250,000	1,250,000	1,400,000	12.0 %
Misc. Revenues						
Interest Earnings	75,167	198,838	12,000	12,000	35,000	191.7 %
Other Misc Revenues	-	-	-	-	2,000	- %
Total Misc. Revenues	75,167	198,838	12,000	12,000	37,000	208.3 %
Other Sources						
Other Non-revenues	-	-	7,218,000	7,218,000	5,733,000	(20.6)%
Total Other Sources	-	-	7,218,000	7,218,000	5,733,000	(20.6)%
Total Administration Revenue	1,787,335	2,235,169	8,480,000	11,334,259	8,942,433	5.45
PFC & Oper Restrictions						
Intergovernmental Revenue						
Federal Grants	4,558,206	2,110,350	-	153,813	-	- %
State Grants	53,671	16,412	-	-	-	- %
Total Intergovernmental Revenue	4,611,877	2,126,762	-	153,813	-	- %
Misc. Revenues						
Other Misc Revenues	-	2	-	-	-	- %
Total Misc. Revenues	-	2	-	-	-	- %
Other Sources						
Interfund Transfer	-	-	604,523	716,564	-	(100.0)%
Other Non-revenues	-	-	400,000	400,000	500,000	25.0 %
Total Other Sources	-	-	1,004,523	1,116,564	500,000	(50.2)%
Total Administration Revenue	4,611,877	2,126,764	1,004,523	1,270,377	500,000	-50.23

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
MSD Solid Waste Management						
Taxes						
Franchise Fees	344,694	-	-	-	-	- %
Total Taxes	344,694	-	-	-	-	- %
Licenses And Permits						
Franchise Fees	118,437	476,366	463,131	463,131	476,366	2.9 %
Total Licenses And Permits	118,437	476,366	463,131	463,131	476,366	2.9 %
Intergovernmental Revenue						
State Grants	78,787	-	-	70,588	-	- %
Total Intergovernmental Revenue	78,787	-	-	70,588	-	- %
Charges For Services						
Physical Environment	17,004,994	16,961,517	17,348,615	17,348,615	17,496,944	0.9 %
Total Charges For Services	17,004,994	16,961,517	17,348,615	17,348,615	17,496,944	0.9 %
Misc. Revenues						
Interest Earnings	97,773	78,678	27,000	27,000	63,300	134.4 %
Special Assessments	-	19	-	-	-	- %
Sale/comp-loss Of Assets	2,113	4,122	-	-	3,000	- %
Contrib From Priv Sources	50,000	50,000	-	-	-	- %
Other Misc Revenues	2,629	3,867	-	-	1,500	- %
Total Misc. Revenues	152,515	136,685	27,000	27,000	67,800	151.1 %
Other Sources						
Transfer in Excess Fees	4,013	4,036	-	-	-	- %
Other Non-revenues	-	-	4,072,515	4,072,515	5,197,945	27.6 %
Total Other Sources	4,013	4,036	4,072,515	4,072,515	5,197,945	27.6 %
Total Administration Revenue	17,703,441	17,578,604	21,911,261	21,981,849	23,239,055	6.06
Worker's Compensation						
Charges For Services						
General Government	1,871,240	2,315,092	2,570,242	2,570,242	2,297,615	(10.6)%
Total Charges For Services	1,871,240	2,315,092	2,570,242	2,570,242	2,297,615	(10.6)%
Misc. Revenues						
Interest Earnings	52,910	28,535	25,000	25,000	20,000	(20.0)%
Other Misc Revenues	132,617	100,537	100,000	100,000	100,000	- %
Total Misc. Revenues	185,527	129,072	125,000	125,000	120,000	(4.0)%
Other Sources						
Other Non-revenues	-	-	2,039,317	2,039,317	2,613,644	28.2 %
Total Other Sources	-	-	2,039,317	2,039,317	2,613,644	28.2 %
Total Administration Revenue	2,056,767	2,444,164	4,734,559	4,734,559	5,031,259	6.27

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Group Insurance Fund						
Intergovernmental Revenue						
Federal Grants	10,439	-	-	-	-	- %
Total Intergovernmental Revenue	10,439	-	-	-	-	- %
Charges For Services						
General Government	13,222,611	13,822,804	14,693,819	14,693,819	14,323,583	(2.5)%
Total Charges For Services	13,222,611	13,822,804	14,693,819	14,693,819	14,323,583	(2.5)%
Misc. Revenues						
Interest Earnings	150,836	103,195	100,000	100,000	65,000	(35.0)%
Other Misc Revenues	399,639	307,278	350,000	400,000	250,000	(28.6)%
Total Misc. Revenues	550,474	410,473	450,000	500,000	315,000	(30.0)%
Other Sources						
Other Non-revenues	-	-	6,685,604	6,685,604	5,215,382	(22.0)%
Total Other Sources	-	-	6,685,604	6,685,604	5,215,382	(22.0)%
Total Administration Revenue	13,783,524	14,233,277	21,829,423	21,879,423	19,853,965	-9.05
Risk Management Fund						
Charges For Services						
General Government	2,703,100	2,849,982	2,707,993	2,707,993	2,817,938	4.1 %
Total Charges For Services	2,703,100	2,849,982	2,707,993	2,707,993	2,817,938	4.1 %
Misc. Revenues						
Interest Earnings	54,455	47,197	40,000	40,000	35,000	(12.5)%
Other Misc Revenues	200,871	374,612	200,000	810,223	116,000	(42.0)%
Total Misc. Revenues	255,326	421,810	240,000	850,223	151,000	(37.1)%
Other Sources						
Other Non-revenues	-	-	2,307,069	2,307,069	2,655,351	15.1 %
Total Other Sources	-	-	2,307,069	2,307,069	2,655,351	15.1 %
Total Administration Revenue	2,958,426	3,271,792	5,255,062	5,865,285	5,624,289	7.03
Fleet Management Fund						
Charges For Services						
General Government	1,960,278	2,140,299	2,287,086	2,287,086	2,234,370	(2.3)%
Economic Environment	598,739	630,954	596,647	596,647	640,247	7.3 %
Total Charges For Services	2,559,017	2,771,254	2,883,733	2,883,733	2,874,617	(0.3)%
Misc. Revenues						
Interest Earnings	19,249	13,642	15,000	15,000	10,800	(28.0)%
Sale/comp-loss Of Assets	-	1,283	-	-	-	- %
Other Misc Revenues	575	927	-	-	-	- %
Total Misc. Revenues	19,824	15,852	15,000	15,000	10,800	(28.0)%
Other Sources						
Other Non-revenues	-	-	724,379	724,379	822,240	13.5 %
Total Other Sources	-	-	724,379	724,379	822,240	13.5 %
Total Administration Revenue	2,578,841	2,787,106	3,623,112	3,623,112	3,707,657	2.33

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Fire & EMS LOSAP TRUST FUND						
Misc. Revenues						
Interest Earnings	7,668	6,021	5,000	5,000	3,250	(35.0)%
Undefined	28,914	30,379	40,000	40,000	35,200	(12.0)%
Total Misc. Revenues	36,582	36,400	45,000	45,000	38,450	(14.6)%
Other Sources						
Other Non-revenues	-	-	-	-	22,800	- %
Total Other Sources	-	-	-	-	22,800	- %
Total Administration Revenue	36,582	36,400	45,000	45,000	61,250	36.11
County Total Revenue	**256,351,399**	**254,492,045**	**319,478,404**	**375,430,181**	**374,162,061**	**17.1%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
B.O.C.C.						
BOCC Administrative	1,536,713	1,999,359	1,847,820	1,847,820	1,845,769	(0.1)%
Housing Assistance	2,207,109	429,112	1,233,203	4,041,325	768,175	(37.7)%
Other Non-profit Funding (Not HSAB)	915,230	867,526	132,062	103,562	107,790	(18.4)%
Human Service Advisory Board Funding	1,765,960	1,747,156	2,221,777	2,221,777	1,752,600	(21.1)%
BOCC Miscellaneous	3,940,031	2,048,628	2,537,376	15,750,951	3,221,551	27.0%
Office of Management & Budget	215,909	88,798	-	122,319	-	
Emp Fair Shr Hsing	-	-	286,000	286,000	234,650	(18.0)%
Reserves	-	-	47,675,001	47,159,338	56,836,495	19.2%
Budgeted Transfers	14,819,572	19,508,295	19,403,033	27,522,823	34,802,156	79.4%
2003 Revenue Bond	27,910,245	13,504,305	8,484,470	8,484,470	6,271,340	(26.1)%
Quasi-external Services	115,824	112,648	125,000	125,000	125,000	
Total Budget	**53,426,593**	**40,305,827**	**83,945,742**	**107,665,384**	**105,965,526**	**26.2%**
County Administrator						
County Administrator	551,860	551,061	577,776	637,376	873,829	51.2%
Total Budget	**551,860**	**551,061**	**577,776**	**637,376**	**873,829**	**51.2%**
Employee Services						
Employee Services - Loss Control	61,472	59,246	95,591	95,591	70,617	(26.1)%
Employee Services - Personnel	333,636	327,424	335,937	340,937	358,360	6.7%
Employee Services - Worker's Comp	2,280,505	2,218,193	4,195,482	4,195,482	4,126,846	(1.6)%
Employee Services - Group Insurance	15,065,183	16,235,738	18,980,896	19,030,896	15,941,583	(16.0)%
Employee Services - Risk Mgmt.	2,245,679	2,061,953	3,752,043	3,582,843	3,939,716	5.0%
Total Budget	**19,986,475**	**20,902,554**	**27,359,949**	**27,245,749**	**24,437,122**	**(10.7)%**
Growth Mgmt						
Growth Management Administration	674,567	1,143,924	959,250	917,250	928,078	(3.2)%
Planning Department	1,210,266	1,463,569	1,189,798	2,731,174	1,240,239	4.2%
2010 Comp Plan	380,766	265,720	252,000	252,000	270,000	7.1%
Planning Commission	80,564	81,844	84,191	84,191	82,002	(2.6)%
Environmental Resources	607,486	600,949	539,891	677,441	1,476,414	173.5%
Building Department	2,170,406	2,370,601	2,373,417	2,418,243	2,459,101	3.6%
Marine Resources	459,251	480,954	752,881	965,513	2,151,394	185.8%
Planning/Building Refunds	13,471	3,344	6,000	29,980	13,000	116.7%
Code Compliance	1,157,050	995,331	1,292,751	1,292,751	1,329,423	2.8%
Total Budget	**6,753,827**	**7,406,235**	**7,450,179**	**9,368,543**	**9,949,651**	**33.5%**
Veterans Affairs						
Veteran Affairs	584,340	575,297	582,767	582,767	565,883	(2.9)%
Total Budget	**584,340**	**575,297**	**582,767**	**582,767**	**565,883**	**(2.9)%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Airport Services						
Key West Airport	8,189,130	8,361,181	5,042,083	10,204,103	6,928,211	37.4%
Marathon Airport	2,220,575	2,061,138	1,486,724	2,548,155	1,353,648	(9.0)%
PFC	4,812,518	2,458,224	250,000	515,854	150,000	(40.0)%
Key West Airport Debt Service - Interest & Other	254,203	177,383	2,280,000	3,473,657	2,270,000	(0.4)%
Total Budget	**15,476,425**	**13,057,926**	**9,058,807**	**16,741,769**	**10,701,859**	**18.1%**
Emergency Services						
Emergency Medical Air Transport	2,227,181	2,253,572	2,512,649	2,512,649	2,600,413	3.5%
Fire & Rescue Central	4,061,514	3,555,754	3,793,737	3,801,712	3,824,425	0.8%
Fire & Rescue Coordinator/Fire Academy	938,635	1,034,112	1,231,242	1,365,127	1,372,700	11.5%
EMS Administration	5,225,290	5,482,758	5,820,600	5,820,600	5,779,323	(0.7)%
Emergency Management	1,204,648	1,006,023	284,442	1,614,791	289,849	1.9%
Fire Marshal	321,996	252,328	358,205	359,705	322,452	(10.0)%
LOSAP	28,298	29,018	45,000	45,000	45,000	
Impact Fees Fire & EMS	-	173,800	54,020	71,780	71,780	32.9%
Fire & Rescue Key West Airport	-	-	1,362,667	1,362,667	1,311,530	(3.8)%
Upper Keys Health Care Taxing District	130,963	147,610	290,252	290,252	289,752	(0.2)%
Total Budget	**14,138,526**	**13,934,975**	**15,752,814**	**17,244,283**	**15,907,224**	**1.0%**
Guardian Ad Litem						
Guardian Ad Litem	155,343	160,966	166,816	166,816	167,005	0.1%
Total Budget	**155,343**	**160,966**	**166,816**	**166,816**	**167,005**	**0.1%**
Housing & Community Development						
Housing Assistance	-	-	-	855,045	-	
Total Budget	**-**	**-**	**-**	**855,045**	**-**	
Budget & Finance						
Office of Management & Budget	814,893	644,854	508,371	3,840,911	456,115	(10.3)%
Grants Management	3,960	51,579	166,536	179,036	175,803	5.6%
Purchasing	202,855	202,646	215,644	215,644	214,217	(0.7)%
Total Budget	**1,021,708**	**899,079**	**890,551**	**4,235,591**	**846,135**	**(5.0)%**
Information Technology						
Information Technology	1,725,085	1,792,667	1,951,264	1,951,264	1,909,897	(2.1)%
Total Budget	**1,725,085**	**1,792,667**	**1,951,264**	**1,951,264**	**1,909,897**	**(2.1)%**
County Attorney						
County Attorney	1,416,162	1,562,798	1,912,324	1,940,282	2,079,684	8.8%
Total Budget	**1,416,162**	**1,562,798**	**1,912,324**	**1,940,282**	**2,079,684**	**8.8%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Social Services						
Welfare Services	3,014,893	2,726,243	1,017,448	5,070,508	1,622,071	59.4%
Social Service Transportation	719,937	734,688	757,031	801,919	842,100	11.2%
Bayshore Manor	689,574	735,346	722,147	722,147	764,129	5.8%
Total Budget	**4,424,404**	**4,196,277**	**2,496,626**	**6,594,574**	**3,228,300**	**29.3%**
Extension Services						
Extension Services	181,088	179,708	189,306	189,306	189,895	0.3%
Total Budget	**181,088**	**179,708**	**189,306**	**189,306**	**189,895**	**0.3%**
Library Services						
Impact Fees Libraries	128,703	-	662,526	662,526	701,197	5.8%
Libraries	2,434,538	2,477,543	3,286,042	3,538,983	2,920,706	(11.1)%
Total Budget	**2,563,241**	**2,477,543**	**3,948,568**	**4,201,509**	**3,621,903**	**(8.3)%**
Public Works/Engineering						
Public Works Management	399,838	121,866	120,892	120,892	125,723	4.0%
Facilities Maintenance	9,410,335	9,345,308	11,380,735	11,384,245	12,432,799	9.2%
Animal Shelters	957,153	967,504	963,598	963,598	962,925	(0.1)%
County Engineer	569,681	853,718	1,347,495	1,430,564	2,039,733	51.4%
Road Department	5,456,993	5,400,756	4,935,312	9,618,386	6,479,643	31.3%
Physical Environment Projects	10,433,087	12,129,429	6,713,939	14,206,547	27,857,381	314.9%
Fleet Management	2,307,662	2,322,961	2,541,418	2,541,418	2,604,016	2.5%
General Gov Cap Projects	683,312	337,758	2,175,657	2,490,010	2,116,787	(2.7)%
Parks & Recreation Capital Projects	523	63	-	-	-	
Public Safety Capital Projects	333,525	1,121,551	8,382,903	6,555,677	6,639,283	(20.8)%
Human Services Capital Projects	7,114	6,366	-	-	-	
Impact Fees Roadways	-	4,066	4,603,245	4,603,245	4,422,724	(3.9)%
Impact Fees Parks & Recreation	8,800	6,600	383,217	383,217	438,033	14.3%
Impact Fees Solid Waste	-	-	36,565	36,565	49,843	36.3%
Solid Waste	15,441,211	15,414,473	16,440,485	16,460,485	17,352,170	5.5%
Recycling	78,787	70,588	-	70,588	-	
Planning Department	-	-	-	250,000	-	
Planning/Building Refunds	-	-	10,000	10,000	10,000	
Wastewater MSTUs	208,281	230,985	3,357,292	4,092,874	3,611,452	7.6%
Total Budget	**46,296,300**	**48,333,990**	**63,392,753**	**75,218,311**	**87,142,512**	**37.5%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Elected Officials						
Clerk of Courts	3,189,678	3,341,349	3,293,043	3,293,043	3,291,688	- %
Court Services Network System	-	-	100,000	100,000	100,000	
Communications	727,864	698,606	499,035	722,629	555,400	11.3%
Impact Fees Police Facilities	-	-	80,944	80,944	104,598	29.2%
Monroe County Sheriff	47,033,046	48,260,382	48,218,425	48,264,760	49,258,033	2.2%
LEEA	75,000	75,000	75,000	75,000	75,000	
Law Enforcement Trust	84,362	47,000	294,118	573,674	401,572	36.5%
Tax Collector	5,069,066	5,003,910	5,447,142	5,447,142	5,063,383	(7.0)%
Property Appraiser	3,672,626	3,681,431	3,871,828	3,871,828	3,804,031	(1.8)%
Supervisor of Elections	1,409,341	1,680,589	1,899,073	1,979,073	1,753,086	(7.7)%
State Attorney	369,543	302,614	719,795	782,594	692,167	(3.8)%
Public Defender	577,478	571,365	578,778	617,981	578,600	- %
Judicial Administration	1,651,454	1,606,356	2,050,928	2,079,132	2,791,805	36.1%
Court Technology Fund	184,275	170,093	167,968	181,726	42,800	(74.5)%
Total Budget	**64,043,732**	**65,438,695**	**67,296,077**	**68,069,527**	**68,512,163**	**1.8%**
Tourist Development Council						
TDC District 4 Third Cent	1,108,047	1,461,404	1,488,423	1,488,423	1,988,443	33.6%
TDC District 5 Third Cent	1,277,123	1,299,312	1,389,801	1,389,801	2,460,000	77.0%
TDC Two Penny Events	2,955,685	2,956,185	4,776,799	4,776,799	5,755,221	20.5%
TDC Special Projects	346,268	358,924	618,392	618,392	614,168	(0.7)%
TDC Two Penny Generic	6,489,498	6,061,399	10,823,226	10,823,226	12,050,202	11.3%
TDC District 1 Third Penny	4,870,393	5,272,278	10,190,200	10,190,200	10,867,561	6.6%
TDC District 2 Third Cent	577,061	511,886	650,190	650,190	818,145	25.8%
TDC District 3 Third Cent	1,373,876	1,695,101	1,989,082	1,989,082	2,920,228	46.8%
Total Budget	**18,997,949**	**19,616,488**	**31,926,113**	**31,926,113**	**37,473,968**	**17.4%**
Medical Examiner						
Medical Examiner	565,302	566,369	579,972	595,972	589,505	1.6%
Total Budget	**565,302**	**566,369**	**579,972**	**595,972**	**589,505**	**1.6%**
County Total Budget	**252,308,361**	**241,958,454**	**319,478,404**	**375,430,181**	**374,162,061**	**17.1%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
B.O.C.C.						
BOCC Administrative						
Personnel Expenditures	694,250	698,114	715,751	715,751	715,020	(0.1)%
Operating Expenditures	842,464	1,301,245	1,132,069	1,132,069	1,130,749	(0.1)%
	1,536,713	**1,999,359**	**1,847,820**	**1,847,820**	**1,845,769**	**(0.1)%**
Housing Assistance						
Operating Expenditures	2,207,109	429,112	1,233,203	4,041,325	768,175	(37.7)%
	2,207,109	**429,112**	**1,233,203**	**4,041,325**	**768,175**	**(37.7)%**
Other Non-profit Funding (Not HSAB)						
Operating Expenditures	912,932	866,276	132,062	103,562	107,790	(18.4)%
Capital Outlay Expenditures	2,298	1,250	-	-	-	- %
	915,230	**867,526**	**132,062**	**103,562**	**107,790**	**(18.4)%**
Human Service Advisory Board Funding						
Operating Expenditures	1,765,960	1,747,156	2,221,777	2,221,777	1,752,600	(21.1)%
	1,765,960	**1,747,156**	**2,221,777**	**2,221,777**	**1,752,600**	**(21.1)%**
BOCC Miscellaneous						
Personnel Expenditures	385	129	-	190,320	-	- %
Operating Expenditures	3,939,646	2,048,499	2,537,376	15,091,303	3,221,551	27.0%
Capital Outlay Expenditures	-	-	-	469,328	-	- %
	3,940,031	**2,048,628**	**2,537,376**	**15,750,951**	**3,221,551**	**27.0%**
Office of Management & Budget						
Operating Expenditures	215,909	88,798	-	122,319	-	- %
	215,909	**88,798**	**-**	**122,319**	**-**	**- %**
Emp Fair Shr Hsing						
Operating Expenditures	-	-	286,000	286,000	234,650	(18.0)%
	-	**-**	**286,000**	**286,000**	**234,650**	**(18.0)%**
Reserves						
Operating Expenditures	-	-	47,675,001	47,159,338	56,836,495	19.2%
	-	**-**	**47,675,001**	**47,159,338**	**56,836,495**	**19.2%**
Budgeted Transfers						
Operating Expenditures	7,523,468	9,336,757	8,901,775	13,451,775	28,645,775	221.8%
Interfund Transfers	7,296,104	10,171,538	10,501,258	14,071,048	6,156,381	(41.4)%
	14,819,572	**19,508,295**	**19,403,033**	**27,522,823**	**34,802,156**	**79.4%**
2003 Revenue Bond						
Operating Expenditures	27,910,245	13,504,305	8,484,470	8,484,470	6,271,340	(26.1)%
	27,910,245	**13,504,305**	**8,484,470**	**8,484,470**	**6,271,340**	**(26.1)%**
Quasi-external Services						
Operating Expenditures	115,824	112,648	125,000	125,000	125,000	- %
	115,824	**112,648**	**125,000**	**125,000**	**125,000**	**- %**
B.O.C.C. Total Budget	**53,426,593**	**40,305,827**	**83,945,742**	**107,665,384**	**105,965,526**	**26.2%**
County Administrator						
County Administrator						
Personnel Expenditures	523,330	520,082	527,869	587,469	626,085	18.6%
Operating Expenditures	28,529	30,979	49,907	49,907	47,744	(4.3)%
Capital Outlay Expenditures	-	-	-	-	200,000	- %
	551,860	**551,061**	**577,776**	**637,376**	**873,829**	**51.2%**
County Administrator Total Budget	**551,860**	**551,061**	**577,776**	**637,376**	**873,829**	**51.2%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Employee Services						
Employee Services - Loss Control						
Personnel Expenditures	43,598	42,495	52,666	52,666	50,140	(4.8)%
Operating Expenditures	17,874	16,751	20,425	20,425	20,477	0.3%
Capital Outlay Expenditures	-	-	22,500	22,500	-	(100.0)%
	61,472	**59,246**	**95,591**	**95,591**	**70,617**	**(26.1)%**
Employee Services - Personnel						
Personnel Expenditures	307,722	296,154	301,938	302,838	321,487	6.5%
Operating Expenditures	24,843	31,269	33,999	35,999	36,873	8.5%
Capital Outlay Expenditures	1,071	-	-	2,100	-	- %
	333,636	**327,424**	**335,937**	**340,937**	**358,360**	**6.7%**
Employee Services - Worker's Comp						
Personnel Expenditures	451,342	444,646	411,395	525,395	411,398	- %
Operating Expenditures	1,829,163	1,773,547	3,784,087	3,670,087	3,715,448	(1.8)%
	2,280,505	**2,218,193**	**4,195,482**	**4,195,482**	**4,126,846**	**(1.6)%**
Employee Services - Group Insurance						
Personnel Expenditures	201,731	191,948	205,145	205,145	205,218	- %
Operating Expenditures	14,862,381	16,043,790	18,775,751	18,825,751	15,736,365	(16.2)%
Capital Outlay Expenditures	1,071	-	-	-	-	- %
	15,065,183	**16,235,738**	**18,980,896**	**19,030,896**	**15,941,583**	**(16.0)%**
Employee Services - Risk Mgmt.						
Personnel Expenditures	146,191	147,583	150,644	149,349	150,717	- %
Operating Expenditures	2,085,739	1,899,011	3,601,399	3,411,089	3,788,999	5.2%
Capital Outlay Expenditures	13,749	15,360	-	22,405	-	- %
	2,245,679	**2,061,953**	**3,752,043**	**3,582,843**	**3,939,716**	**5.0%**
Employee Services Total Budget	**19,986,475**	**20,902,554**	**27,359,949**	**27,245,749**	**24,437,122**	**(10.7)%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Growth Mgmt						
Growth Management Administration						
Personnel Expenditures	389,010	424,119	420,695	420,695	413,668	(1.7)%
Operating Expenditures	273,078	716,919	538,555	473,793	514,410	(4.5)%
Capital Outlay Expenditures	12,479	2,886	-	22,762	-	- %
	674,567	**1,143,924**	**959,250**	**917,250**	**928,078**	**(3.2)%**
Planning Department						
Personnel Expenditures	1,000,973	1,068,681	1,034,387	1,173,540	1,010,433	(2.3)%
Operating Expenditures	209,293	328,617	154,311	504,317	173,806	12.6%
Capital Outlay Expenditures	-	66,270	1,100	1,053,318	56,000	4,990.9%
	1,210,266	**1,463,569**	**1,189,798**	**2,731,174**	**1,240,239**	**4.2%**
2010 Comp Plan						
Operating Expenditures	380,766	265,720	252,000	252,000	270,000	7.1%
	380,766	**265,720**	**252,000**	**252,000**	**270,000**	**7.1%**
Planning Commission						
Personnel Expenditures	57,790	56,690	55,189	55,189	55,000	(0.3)%
Operating Expenditures	22,774	25,154	29,002	29,002	27,002	(6.9)%
	80,564	**81,844**	**84,191**	**84,191**	**82,002**	**(2.6)%**
Environmental Resources						
Personnel Expenditures	423,338	439,760	419,390	503,612	486,112	15.9%
Operating Expenditures	184,148	161,188	120,501	173,829	988,502	720.3%
Capital Outlay Expenditures	-	-	-	-	1,800	- %
	607,486	**600,949**	**539,891**	**677,441**	**1,476,414**	**173.5%**
Building Department						
Personnel Expenditures	1,936,372	2,085,529	2,104,483	2,103,983	1,974,486	(6.2)%
Operating Expenditures	232,540	267,806	267,309	310,350	271,715	1.6%
Capital Outlay Expenditures	1,494	17,266	1,625	3,910	212,900	13,001.5%
	2,170,406	**2,370,601**	**2,373,417**	**2,418,243**	**2,459,101**	**3.6%**
Marine Resources						
Personnel Expenditures	97,726	49,601	103,173	194,173	61,061	(40.8)%
Operating Expenditures	336,552	431,353	624,708	746,340	590,333	(5.5)%
Capital Outlay Expenditures	24,973	-	25,000	25,000	1,500,000	5,900.0%
	459,251	**480,954**	**752,881**	**965,513**	**2,151,394**	**185.8%**
Planning/Building Refunds						
Operating Expenditures	13,471	3,344	6,000	29,980	13,000	116.7%
	13,471	**3,344**	**6,000**	**29,980**	**13,000**	**116.7%**
Code Compliance						
Personnel Expenditures	1,045,963	888,898	1,068,145	1,068,145	1,121,291	5.0%
Operating Expenditures	111,088	103,991	207,406	201,206	201,332	(2.9)%
Capital Outlay Expenditures	-	2,442	17,200	23,400	6,800	(60.5)%
	1,157,050	**995,331**	**1,292,751**	**1,292,751**	**1,329,423**	**2.8%**
Growth Mgmt Total Budget	**6,753,827**	**7,406,235**	**7,450,179**	**9,368,543**	**9,949,651**	**33.5%**
Veterans Affairs						
Veteran Affairs						
Personnel Expenditures	563,091	550,863	561,639	561,848	543,865	(3.2)%
Operating Expenditures	21,249	22,540	21,128	20,919	22,018	4.2%
Capital Outlay Expenditures	-	1,893	-	-	-	- %
	584,340	**575,297**	**582,767**	**582,767**	**565,883**	**(2.9)%**
Veterans Affairs Total Budget	**584,340**	**575,297**	**582,767**	**582,767**	**565,883**	**(2.9)%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Airport Services						
Key West Airport						
Personnel Expenditures	1,643,211	1,747,092	853,931	873,431	826,763	(3.2)%
Operating Expenditures	5,837,962	6,404,948	3,768,152	5,528,961	4,897,248	30.0%
Capital Outlay Expenditures	707,957	209,141	420,000	3,801,710	1,204,200	186.7%
	8,189,130	**8,361,181**	**5,042,083**	**10,204,103**	**6,928,211**	**37.4%**
Marathon Airport						
Personnel Expenditures	374,289	363,083	371,267	410,841	366,245	(1.4)%
Operating Expenditures	1,274,748	1,602,209	470,457	1,135,634	412,403	(12.3)%
Capital Outlay Expenditures	571,537	95,846	645,000	1,001,680	575,000	(10.9)%
	2,220,575	**2,061,138**	**1,486,724**	**2,548,155**	**1,353,648**	**(9.0)%**
PFC						
Personnel Expenditures	25,608	21,202	-	-	-	- %
Operating Expenditures	2,626,864	1,024,666	-	168,792	-	- %
Capital Outlay Expenditures	2,160,046	1,412,357	250,000	347,063	150,000	(40.0)%
	4,812,518	**2,458,224**	**250,000**	**515,854**	**150,000**	**(40.0)%**
Key West Airport Debt Service - Interest & Other Debt Costs						
Operating Expenditures	254,203	177,383	2,280,000	3,473,657	2,270,000	(0.4)%
	254,203	**177,383**	**2,280,000**	**3,473,657**	**2,270,000**	**(0.4)%**
Airport Services Total Budget	**15,476,425**	**13,057,926**	**9,058,807**	**16,741,769**	**10,701,859**	**18.1%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Emergency Services						
Emergency Medical Air Transport						
Personnel Expenditures	786,431	823,914	1,015,676	1,015,676	941,658	(7.3)%
Operating Expenditures	1,408,567	1,397,760	1,480,973	1,483,373	1,642,755	10.9%
Capital Outlay Expenditures	32,184	31,897	16,000	13,600	16,000	- %
	2,227,181	**2,253,572**	**2,512,649**	**2,512,649**	**2,600,413**	**3.5%**
Fire & Rescue Central						
Personnel Expenditures	2,227,611	2,484,590	2,328,265	2,328,265	2,300,609	(1.2)%
Operating Expenditures	979,407	1,019,980	1,164,101	1,310,106	1,312,816	12.8%
Capital Outlay Expenditures	854,496	51,184	301,371	163,341	211,000	(30.0)%
	4,061,514	**3,555,754**	**3,793,737**	**3,801,712**	**3,824,425**	**0.8%**
Fire & Rescue Coordinator/Fire Academy						
Personnel Expenditures	764,257	780,006	962,315	957,315	948,083	(1.5)%
Operating Expenditures	140,591	180,466	233,627	233,459	233,966	0.1%
Capital Outlay Expenditures	33,788	73,640	35,300	174,353	190,651	440.1%
	938,635	**1,034,112**	**1,231,242**	**1,365,127**	**1,372,700**	**11.5%**
EMS Administration						
Personnel Expenditures	4,557,864	4,885,924	5,041,380	5,041,380	4,970,527	(1.4)%
Operating Expenditures	542,771	564,600	715,920	715,920	766,796	7.1%
Capital Outlay Expenditures	124,655	32,234	63,300	63,300	42,000	(33.6)%
	5,225,290	**5,482,758**	**5,820,600**	**5,820,600**	**5,779,323**	**(0.7)%**
Emergency Management						
Personnel Expenditures	359,010	352,375	151,727	457,961	149,280	(1.6)%
Operating Expenditures	708,998	635,487	117,215	1,138,954	117,569	0.3%
Capital Outlay Expenditures	136,641	18,161	15,500	17,876	23,000	48.4%
	1,204,648	**1,006,023**	**284,442**	**1,614,791**	**289,849**	**1.9%**
Fire Marshal						
Personnel Expenditures	284,187	216,330	262,720	269,418	277,047	5.5%
Operating Expenditures	35,069	35,999	43,485	38,671	45,405	4.4%
Capital Outlay Expenditures	2,740	-	52,000	51,616	-	(100.0)%
	321,996	**252,328**	**358,205**	**359,705**	**322,452**	**(10.0)%**
LOSAP						
Operating Expenditures	28,298	29,018	45,000	45,000	45,000	- %
	28,298	**29,018**	**45,000**	**45,000**	**45,000**	**- %**
Impact Fees Fire & EMS						
Operating Expenditures	-	173,800	-	71,780	71,780	- %
Capital Outlay Expenditures	-	-	54,020	-	-	(100.0)%
	-	**173,800**	**54,020**	**71,780**	**71,780**	**32.9%**
Fire & Rescue Key West Airport						
Personnel Expenditures	-	-	1,074,099	1,074,099	1,049,427	(2.3)%
Operating Expenditures	-	-	214,118	228,843	233,893	9.2%
Capital Outlay Expenditures	-	-	74,450	59,725	28,210	(62.1)%
	-	**-**	**1,362,667**	**1,362,667**	**1,311,530**	**(3.8)%**
Upper Keys Health Care Taxing District						
Personnel Expenditures	63,481	63,637	65,021	65,021	65,134	0.2%
Operating Expenditures	67,483	83,973	224,231	224,231	224,618	0.2%
Capital Outlay Expenditures	-	-	1,000	1,000	-	(100.0)%
	130,963	**147,610**	**290,252**	**290,252**	**289,752**	**(0.2)%**
Emergency Services Total Budget	**14,138,526**	**13,934,975**	**15,752,814**	**17,244,283**	**15,907,224**	**1.0%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Guardian Ad Litem						
Guardian Ad Litem						
Personnel Expenditures	116,971	103,259	112,453	110,953	59,967	(46.7)%
Operating Expenditures	36,211	48,942	54,363	52,712	103,738	90.8%
Capital Outlay Expenditures	2,161	8,765	-	3,151	3,300	- %
	155,343	**160,966**	**166,816**	**166,816**	**167,005**	**0.1%**
Guardian Ad Litem Total Budget	**155,343**	**160,966**	**166,816**	**166,816**	**167,005**	**0.1%**
Housing & Community Development						
Housing Assistance						
Operating Expenditures	-	-	-	855,045	-	- %
	-	**-**	**-**	**855,045**	**-**	**- %**
Housing & Community Development Total Budget	**-**	**-**	**-**	**855,045**	**-**	**- %**
Budget & Finance						
Office of Management & Budget						
Personnel Expenditures	415,226	390,338	432,748	481,686	379,768	(12.2)%
Operating Expenditures	399,668	254,515	69,623	3,353,225	70,347	1.0%
Capital Outlay Expenditures	-	-	6,000	6,000	6,000	- %
	814,893	**644,854**	**508,371**	**3,840,911**	**456,115**	**(10.3)%**
Grants Management						
Personnel Expenditures	-	47,986	159,236	159,236	157,103	(1.3)%
Operating Expenditures	3,960	3,593	7,300	19,800	18,700	156.2%
	3,960	**51,579**	**166,536**	**179,036**	**175,803**	**5.6%**
Purchasing						
Personnel Expenditures	125,779	126,286	129,184	129,340	129,404	0.2%
Operating Expenditures	77,076	76,359	86,460	86,304	84,813	(1.9)%
	202,855	**202,646**	**215,644**	**215,644**	**214,217**	**(0.7)%**
Budget & Finance Total Budget	**1,021,708**	**899,079**	**890,551**	**4,235,591**	**846,135**	**(5.0)%**
Information Technology						
Information Technology						
Personnel Expenditures	800,753	787,465	782,285	783,985	855,018	9.3%
Operating Expenditures	783,767	922,321	958,979	1,031,066	836,879	(12.7)%
Capital Outlay Expenditures	140,565	82,881	210,000	136,213	218,000	3.8%
	1,725,085	**1,792,667**	**1,951,264**	**1,951,264**	**1,909,897**	**(2.1)%**
Information Technology Total Budget	**1,725,085**	**1,792,667**	**1,951,264**	**1,951,264**	**1,909,897**	**(2.1)%**
County Attorney						
County Attorney						
Personnel Expenditures	1,187,124	1,260,910	1,269,369	1,298,452	1,441,983	13.6%
Operating Expenditures	194,649	264,081	604,205	603,080	601,451	(0.5)%
Capital Outlay Expenditures	34,390	37,808	38,750	38,750	36,250	(6.5)%
	1,416,162	**1,562,798**	**1,912,324**	**1,940,282**	**2,079,684**	**8.8%**
County Attorney Total Budget	**1,416,162**	**1,562,798**	**1,912,324**	**1,940,282**	**2,079,684**	**8.8%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Social Services						
Welfare Services						
Personnel Expenditures	1,013,387	1,039,730	404,032	1,291,287	424,837	5.1%
Operating Expenditures	2,001,506	1,682,523	613,416	3,779,220	1,181,234	92.6%
Capital Outlay Expenditures	-	3,990	-	-	16,000	- %
	3,014,893	**2,726,243**	**1,017,448**	**5,070,508**	**1,622,071**	**59.4%**
Social Service Transportation						
Personnel Expenditures	437,427	452,350	475,047	492,165	493,818	4.0%
Operating Expenditures	282,510	282,338	273,984	309,754	340,282	24.2%
Capital Outlay Expenditures	-	-	8,000	-	8,000	- %
	719,937	**734,688**	**757,031**	**801,919**	**842,100**	**11.2%**
Bayshore Manor						
Personnel Expenditures	523,801	550,952	550,831	550,131	557,073	1.1%
Operating Expenditures	165,773	183,332	171,316	172,016	203,809	19.0%
Capital Outlay Expenditures	-	1,062	-	-	3,247	- %
	689,574	**735,346**	**722,147**	**722,147**	**764,129**	**5.8%**
Social Services Total Budget	**4,424,404**	**4,196,277**	**2,496,626**	**6,594,574**	**3,228,300**	**29.3%**
Extension Services						
Extension Services						
Personnel Expenditures	64,279	64,576	66,029	66,029	66,143	0.2%
Operating Expenditures	116,809	115,132	123,277	123,277	123,752	0.4%
	181,088	**179,708**	**189,306**	**189,306**	**189,895**	**0.3%**
Extension Services Total Budget	**181,088**	**179,708**	**189,306**	**189,306**	**189,895**	**0.3%**
Library Services						
Impact Fees Libraries						
Operating Expenditures	128,703	-	-	-	-	- %
Capital Outlay Expenditures	-	-	662,526	662,526	701,197	5.8%
	128,703	**-**	**662,526**	**662,526**	**701,197**	**5.8%**
Libraries						
Personnel Expenditures	1,887,970	1,889,968	2,422,429	2,395,569	2,413,296	(0.4)%
Operating Expenditures	403,760	398,847	332,128	466,462	364,060	9.6%
Capital Outlay Expenditures	142,807	188,728	531,485	676,952	143,350	(73.0)%
	2,434,538	**2,477,543**	**3,286,042**	**3,538,983**	**2,920,706**	**(11.1)%**
Library Services Total Budget	**2,563,241**	**2,477,543**	**3,948,568**	**4,201,509**	**3,621,903**	**(8.3)%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Public Works/Engineering						
Public Works Management						
Personnel Expenditures	336,407	119,917	118,754	118,854	122,870	3.5%
Operating Expenditures	63,430	1,949	2,138	2,038	2,853	33.4%
	399,838	**121,866**	**120,892**	**120,892**	**125,723**	**4.0%**
Facilities Maintenance						
Personnel Expenditures	3,830,950	3,768,412	3,788,679	3,776,729	3,661,910	(3.3)%
Operating Expenditures	5,555,012	5,305,500	6,482,249	6,568,106	6,785,676	4.7%
Capital Outlay Expenditures	24,373	271,396	1,109,807	1,039,410	1,985,213	78.9%
	9,410,335	**9,345,308**	**11,380,735**	**11,384,245**	**12,432,799**	**9.2%**
Animal Shelters						
Operating Expenditures	957,153	964,218	963,598	963,598	941,925	(2.2)%
Capital Outlay Expenditures	-	3,286	-	-	21,000	- %
	957,153	**967,504**	**963,598**	**963,598**	**962,925**	**(0.1)%**
County Engineer						
Personnel Expenditures	374,340	612,443	855,873	726,197	940,868	9.9%
Operating Expenditures	187,680	241,276	476,122	657,462	768,865	61.5%
Capital Outlay Expenditures	7,661	-	15,500	46,905	330,000	2,029.0%
	569,681	**853,718**	**1,347,495**	**1,430,564**	**2,039,733**	**51.4%**
Road Department						
Personnel Expenditures	2,325,697	2,294,418	2,361,069	2,416,184	2,317,377	(1.9)%
Operating Expenditures	2,204,739	2,226,573	1,956,243	4,049,151	1,986,745	1.6%
Capital Outlay Expenditures	926,557	879,765	618,000	3,153,051	2,175,521	252.0%
	5,456,993	**5,400,756**	**4,935,312**	**9,618,386**	**6,479,643**	**31.3%**
Physical Environment Projects						
Personnel Expenditures	-	312	-	-	-	- %
Operating Expenditures	-	-	-	-	19,404,000	- %
Capital Outlay Expenditures	4,650,195	7,123,383	6,713,939	14,206,547	8,453,381	25.9%
Interfund Transfers	5,782,892	5,005,734	-	-	-	- %
	10,433,087	**12,129,429**	**6,713,939**	**14,206,547**	**27,857,381**	**314.9%**
Fleet Management						
Personnel Expenditures	1,071,673	1,007,211	1,028,212	1,014,995	1,021,794	(0.6)%
Operating Expenditures	1,229,246	1,312,107	1,507,206	1,520,423	1,554,722	3.2%
Capital Outlay Expenditures	6,743	3,642	6,000	6,000	27,500	358.3%
	2,307,662	**2,322,961**	**2,541,418**	**2,541,418**	**2,604,016**	**2.5%**
General Gov Cap Projects						
Personnel Expenditures	46,292	41,376	17,300	32,750	-	(100.0)%
Operating Expenditures	-	-	-	-	185,000	- %
Capital Outlay Expenditures	637,019	296,383	2,158,357	2,457,260	1,931,787	(10.5)%
	683,312	**337,758**	**2,175,657**	**2,490,010**	**2,116,787**	**(2.7)%**
Parks & Recreation Capital Projects						
Personnel Expenditures	523	63	-	-	-	- %
	523	**63**	**-**	**-**	**-**	**- %**
Public Safety Capital Projects						
Personnel Expenditures	59,733	36,025	17,500	81,329	-	(100.0)%
Operating Expenditures	-	354,269	-	-	-	- %
Capital Outlay Expenditures	273,792	731,257	8,365,403	6,474,348	6,639,283	(20.6)%
	333,525	**1,121,551**	**8,382,903**	**6,555,677**	**6,639,283**	**(20.8)%**
Human Services Capital Projects						
Personnel Expenditures	7,114	2,191	-	-	-	- %
Capital Outlay Expenditures	-	4,175	-	-	-	- %
	7,114	**6,366**	**-**	**-**	**-**	**- %**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Public Works/Engineering						
Impact Fees Roadways						
Personnel Expenditures	-	3,827	23,330	35,130	-	(100.0)%
Operating Expenditures	-	239	-	788,200	-	- %
Capital Outlay Expenditures	-	-	4,579,915	3,779,915	4,422,724	(3.4)%
	-	**4,066**	**4,603,245**	**4,603,245**	**4,422,724**	**(3.9)%**
Impact Fees Parks & Recreation						
Operating Expenditures	8,800	6,600	-	50,201	12,150	- %
Capital Outlay Expenditures	-	-	383,217	333,016	425,883	11.1%
	8,800	**6,600**	**383,217**	**383,217**	**438,033**	**14.3%**
Impact Fees Solid Waste						
Capital Outlay Expenditures	-	-	36,565	36,565	49,843	36.3%
	-	**-**	**36,565**	**36,565**	**49,843**	**36.3%**
Solid Waste						
Personnel Expenditures	1,320,177	1,147,655	1,202,390	1,212,390	1,173,023	(2.4)%
Operating Expenditures	14,111,959	14,209,354	15,238,095	15,246,995	15,758,647	3.4%
Capital Outlay Expenditures	9,075	57,464	-	1,100	420,500	- %
	15,441,211	**15,414,473**	**16,440,485**	**16,460,485**	**17,352,170**	**5.5%**
Recycling						
Operating Expenditures	78,787	70,588	-	70,588	-	- %
	78,787	**70,588**	**-**	**70,588**	**-**	**- %**
Planning Department						
Operating Expenditures	-	-	-	250,000	-	- %
	-	**-**	**-**	**250,000**	**-**	**- %**
Planning/Building Refunds						
Operating Expenditures	-	-	10,000	10,000	10,000	- %
	-	**-**	**10,000**	**10,000**	**10,000**	**- %**
Wastewater MSTUs						
Personnel Expenditures	138,875	153,974	112,112	132,050	67,334	(39.9)%
Operating Expenditures	69,405	68,433	321,128	356,367	447,755	39.4%
Capital Outlay Expenditures	-	8,578	2,924,052	3,604,457	2,414,363	(17.4)%
Interfund Transfers	-	-	-	-	682,000	- %
	208,281	**230,985**	**3,357,292**	**4,092,874**	**3,611,452**	**7.6%**
Public Works/Engineering Total Budget	**46,296,300**	**48,333,990**	**63,392,753**	**75,218,311**	**87,142,512**	**37.5%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Elected Officials						
Clerk of Courts						
Interfund Transfers	3,189,678	3,341,349	3,293,043	3,293,043	3,291,688	- %
	3,189,678	**3,341,349**	**3,293,043**	**3,293,043**	**3,291,688**	**- %**
Court Services Network System						
Operating Expenditures	-	-	100,000	100,000	100,000	- %
	-	**-**	**100,000**	**100,000**	**100,000**	**- %**
Communications						
Operating Expenditures	727,864	698,606	499,035	722,629	555,400	11.3%
	727,864	**698,606**	**499,035**	**722,629**	**555,400**	**11.3%**
Impact Fees Police Facilities						
Capital Outlay Expenditures	-	-	80,944	80,944	104,598	29.2%
	-	**-**	**80,944**	**80,944**	**104,598**	**29.2%**
Monroe County Sheriff						
Personnel Expenditures	30,243,338	31,376,971	31,457,374	31,457,374	32,215,742	2.4%
Operating Expenditures	16,230,386	16,324,088	16,201,729	16,235,242	16,482,969	1.7%
Capital Outlay Expenditures	559,322	559,322	559,322	572,144	559,322	- %
	47,033,046	**48,260,382**	**48,218,425**	**48,264,760**	**49,258,033**	**2.2%**
LEEA						
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	- %
	75,000	**75,000**	**75,000**	**75,000**	**75,000**	**- %**
Law Enforcement Trust						
Operating Expenditures	84,362	47,000	294,118	573,674	401,572	36.5%
	84,362	**47,000**	**294,118**	**573,674**	**401,572**	**36.5%**
Tax Collector						
Personnel Expenditures	491,003	511,819	563,289	563,289	562,650	(0.1)%
Operating Expenditures	4,578,062	4,492,092	4,883,853	4,883,853	4,500,733	(7.8)%
	5,069,066	**5,003,910**	**5,447,142**	**5,447,142**	**5,063,383**	**(7.0)%**
Property Appraiser						
Personnel Expenditures	466,063	482,927	554,184	554,184	550,098	(0.7)%
Operating Expenditures	3,206,562	3,198,504	3,317,644	3,317,644	3,253,933	(1.9)%
	3,672,626	**3,681,431**	**3,871,828**	**3,871,828**	**3,804,031**	**(1.8)%**
Supervisor of Elections						
Personnel Expenditures	107,901	116,290	116,362	116,362	116,161	(0.2)%
Operating Expenditures	1,301,440	1,564,299	1,782,711	1,862,711	1,636,925	(8.2)%
	1,409,341	**1,680,589**	**1,899,073**	**1,979,073**	**1,753,086**	**(7.7)%**
State Attorney						
Personnel Expenditures	58,756	42,851	60,203	60,203	60,335	0.2%
Operating Expenditures	296,660	256,413	292,751	297,751	281,832	(3.7)%
Capital Outlay Expenditures	14,127	3,350	366,841	424,640	350,000	(4.6)%
	369,543	**302,614**	**719,795**	**782,594**	**692,167**	**(3.8)%**
Public Defender						
Personnel Expenditures	136,320	136,581	139,971	139,971	140,262	0.2%
Operating Expenditures	441,158	433,474	424,307	448,807	425,609	0.3%
Capital Outlay Expenditures	-	1,310	14,500	29,203	12,729	(12.2)%
	577,478	**571,365**	**578,778**	**617,981**	**578,600**	**- %**
Judicial Administration						
Personnel Expenditures	1,356,920	1,400,761	1,419,204	1,399,037	1,378,888	(2.8)%
Operating Expenditures	274,154	199,693	231,724	560,577	411,117	77.4%
Capital Outlay Expenditures	20,379	5,901	400,000	119,518	1,001,800	150.5%
	1,651,454	**1,606,356**	**2,050,928**	**2,079,132**	**2,791,805**	**36.1%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Elected Officials						
Court Technology Fund						
Operating Expenditures	170,049	165,950	150,968	108,194	25,800	(82.9)%
Capital Outlay Expenditures	14,226	4,143	17,000	73,532	17,000	- %
	184,275	**170,093**	**167,968**	**181,726**	**42,800**	**(74.5)%**
Elected Officials Total Budget	**64,043,732**	**65,438,695**	**67,296,077**	**68,069,527**	**68,512,163**	**1.8%**
Tourist Development Council						
TDC District 4 Third Cent						
Personnel Expenditures	2,146	2,337	2,411	2,422	2,477	2.7%
Operating Expenditures	1,105,901	1,459,067	1,486,012	1,486,001	1,985,966	33.6%
	1,108,047	**1,461,404**	**1,488,423**	**1,488,423**	**1,988,443**	**33.6%**
TDC District 5 Third Cent						
Personnel Expenditures	84,056	81,345	79,215	80,867	83,200	5.0%
Operating Expenditures	1,193,067	1,217,967	1,310,586	1,308,934	2,376,800	81.4%
	1,277,123	**1,299,312**	**1,389,801**	**1,389,801**	**2,460,000**	**77.0%**
TDC Two Penny Events						
Personnel Expenditures	17,270	29,213	30,123	30,159	30,966	2.8%
Operating Expenditures	2,938,414	2,926,972	4,746,676	4,746,640	5,724,255	20.6%
	2,955,685	**2,956,185**	**4,776,799**	**4,776,799**	**5,755,221**	**20.5%**
TDC Special Projects						
Operating Expenditures	346,268	358,924	618,392	618,392	614,168	(0.7)%
	346,268	**358,924**	**618,392**	**618,392**	**614,168**	**(0.7)%**
TDC Two Penny Generic						
Personnel Expenditures	18,042	9,348	9,640	9,676	9,909	2.8%
Operating Expenditures	6,463,361	6,048,923	10,806,586	10,806,950	12,032,793	11.3%
Capital Outlay Expenditures	8,094	3,127	7,000	6,600	7,500	7.1%
	6,489,498	**6,061,399**	**10,823,226**	**10,823,226**	**12,050,202**	**11.3%**
TDC District 1 Third Penny						
Personnel Expenditures	111,428	112,529	115,613	126,022	117,060	1.3%
Operating Expenditures	4,758,965	5,159,749	10,074,587	10,064,178	10,750,501	6.7%
	4,870,393	**5,272,278**	**10,190,200**	**10,190,200**	**10,867,561**	**6.6%**
TDC District 2 Third Cent						
Personnel Expenditures	53,507	50,651	50,847	53,813	55,531	9.2%
Operating Expenditures	523,554	461,235	599,343	596,377	762,614	27.2%
	577,061	**511,886**	**650,190**	**650,190**	**818,145**	**25.8%**
TDC District 3 Third Cent						
Personnel Expenditures	2,146	2,337	2,411	2,423	2,477	2.7%
Operating Expenditures	1,371,731	1,692,764	1,986,671	1,986,659	2,917,751	46.9%
	1,373,876	**1,695,101**	**1,989,082**	**1,989,082**	**2,920,228**	**46.8%**
Tourist Development Council Total Budget	**18,997,949**	**19,616,488**	**31,926,113**	**31,926,113**	**37,473,968**	**17.4%**
Medical Examiner						
Medical Examiner						
Personnel Expenditures	16,749	18,828	32,417	32,417	9,388	(71.0)%
Operating Expenditures	548,553	547,542	547,555	563,555	580,117	5.9%
	565,302	**566,369**	**579,972**	**595,972**	**589,505**	**1.6%**
Medical Examiner Total Budget	**565,302**	**566,369**	**579,972**	**595,972**	**589,505**	**1.6%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan by Department

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
County Total Budget	**252,308,361**	**241,958,454**	**319,478,404**	**375,430,181**	**374,162,061**	**17.1%**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Position Summary

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Variance
B.O.C.C.						
BOCC Administrative	11.00	11.00	11.00	11.00	11.00	0.00
B.O.C.C. Total FTE	**11.00**	**11.00**	**11.00**	**11.00**	**11.00**	**0.00**
County Administrator						
County Administrator	4.00	4.00	4.00	4.00	5.00	1.00
County Administrator Total FTE	**4.00**	**4.00**	**4.00**	**4.00**	**5.00**	**1.00**
Employee Services						
Employee Services - Loss Control	1.26	0.25	0.25	0.25	0.75	0.50
Employee Services - Personnel	4.22	5.01	5.01	5.01	5.01	0.00
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	2.28	0.00
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	3.30	0.00
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	2.23	0.00
Employee Services Total FTE	**13.29**	**13.06**	**13.06**	**13.06**	**13.56**	**0.50**
Public Works						
Public Works Management	4.39	0.94	-	-	-	0.00
Facilities Maintenance	63.51	67.76	-	-	-	0.00
Road Department	40.31	42.05	-	-	-	0.00
Fleet Management	17.00	17.00	-	-	-	0.00
Solid Waste	19.50	18.50	-	-	-	0.00
Public Works Total FTE	**144.71**	**146.25**	**-**	**-**	**-**	**0.00**
Growth Mgmt						
Growth Management Administration	4.97	4.97	4.97	4.97	4.97	0.00
Planning Department	13.50	14.00	14.00	14.00	14.00	0.00
Environmental Resources	5.00	5.00	6.00	6.00	7.00	1.00
Building Department	28.75	27.00	29.00	29.00	28.00	-1.00
Marine Resources	0.50	-	2.00	2.00	1.00	-1.00
Code Compliance	16.21	16.00	16.00	16.00	17.00	1.00
Marine Projects	1.00	2.00	-	-	-	0.00
Growth Mgmt Total FTE	**69.93**	**68.97**	**71.97**	**71.97**	**71.98**	**0.00**
Veterans Affairs						
Veteran Affairs	9.63	10.00	10.00	10.00	9.50	-0.50
Veterans Affairs Total FTE	**9.63**	**10.00**	**10.00**	**10.00**	**9.50**	**-0.50**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Position Summary

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Variance
Airport Services						
Key West Airport	18.73	19.35	10.35	10.35	10.35	0.00
Marathon Airport	4.35	4.45	4.45	4.45	4.55	0.10
Airport Services Total FTE	**23.08**	**23.80**	**14.80**	**14.80**	**14.90**	**0.10**
Emergency Services						
Emergency Medical Air Transport	8.00	9.00	8.00	8.00	8.00	0.00
Fire & Rescue Central	31.00	32.00	31.00	31.00	31.00	0.00
Fire & Rescue Coordinator/Fire Academy	7.00	8.00	9.00	9.00	9.00	0.00
EMS Administration	54.00	54.00	58.00	58.00	58.00	0.00
Emergency Management	1.75	1.75	1.75	1.75	1.75	0.00
Fire Marshal	3.00	3.00	3.00	3.00	3.00	0.00
Fire & Rescue Key West Airport	-	-	13.00	13.00	13.00	0.00
Upper Keys Health Care Taxing District	1.00	1.00	1.00	1.00	1.00	0.00
Emergency Services Total FTE	**105.75**	**108.75**	**124.75**	**124.75**	**124.75**	**0.00**
Guardian Ad Litem						
Guardian Ad Litem	2.00	4.00	2.00	2.00	1.00	-1.00
Guardian Ad Litem Total FTE	**2.00**	**4.00**	**2.00**	**2.00**	**1.00**	**-1.00**
Project Management						
County Engineer	7.21	9.56	-	-	-	0.00
Project Management Total FTE	**7.21**	**9.56**	**-**	**-**	**-**	**0.00**
Budget & Finance						
Office of Management & Budget	5.00	6.00	6.00	6.00	5.00	-1.00
Grants Management	2.00	2.00	2.00	2.00	2.00	0.00
Purchasing	2.00	2.00	2.00	2.00	2.00	0.00
Budget & Finance Total FTE	**9.00**	**10.00**	**10.00**	**10.00**	**9.00**	**-1.00**
Information Technology						
Information Technology	11.00	11.00	11.00	11.00	12.00	1.00
Information Technology Total FTE	**11.00**	**11.00**	**11.00**	**11.00**	**12.00**	**1.00**
County Attorney						
County Attorney	10.75	11.50	11.50	11.50	12.58	1.08
County Attorney Total FTE	**10.75**	**11.50**	**11.50**	**11.50**	**12.58**	**1.08**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Position Summary

	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Variance
Social Services						
Welfare Services	26.61	29.51	8.92	8.92	8.87	-0.05
Social Service Transportation	-	-	9.04	9.04	9.56	0.52
Bayshore Manor	-	-	10.40	10.40	10.50	0.10
Social Services Total FTE	**26.61**	**29.51**	**28.36**	**28.36**	**28.93**	**0.57**
Extension Services						
Extension Services	1.00	1.00	1.00	1.00	1.00	0.00
Extension Services Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**0.00**
Library Services						
Libraries	31.51	34.96	41.59	41.59	41.34	-0.25
Library Services Total FTE	**31.51**	**34.96**	**41.59**	**41.59**	**41.34**	**-0.25**
Waste Water						
Wastewater MSTUs	0.84	0.84	-	-	-	0.00
Waste Water Total FTE	**0.84**	**0.84**	**-**	**-**	**-**	**0.00**
Public Works/Engineering						
Public Works Management	-	-	0.94	0.94	0.99	0.05
Facilities Maintenance	-	-	65.69	65.69	65.59	-0.10
County Engineer	-	-	9.16	9.16	11.02	1.86
Road Department	-	-	40.00	40.00	40.25	0.25
Fleet Management	-	-	15.00	15.00	15.05	0.05
Solid Waste	-	-	18.10	18.10	18.20	0.10
Wastewater MSTUs	-	-	0.84	0.84	0.64	-0.21
Public Works/Engineering Total FTE	**-**	**-**	**149.73**	**149.73**	**151.73**	**2.00**
Elected Officials						
Clerk of Courts	97.00	97.00	97.00	97.00	97.00	0.00
Monroe County Sheriff	472.50	462.50	462.50	462.50	462.50	0.00
Tax Collector	64.00	64.00	64.00	64.00	64.00	0.00
Property Appraiser	52.00	52.00	52.00	52.00	52.00	0.00
Supervisor of Elections	12.00	12.00	12.00	12.00	12.00	0.00
State Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Public Defender	2.00	2.00	2.00	2.00	2.00	0.00
Judicial Administration	24.00	25.63	25.63	25.63	26.00	0.37
Elected Officials Total FTE	**724.50**	**716.13**	**716.13**	**716.13**	**716.50**	**0.37**

Monroe County Board of County Commissioners
FY 2013 Adopted Fiscal Plan Position Summary

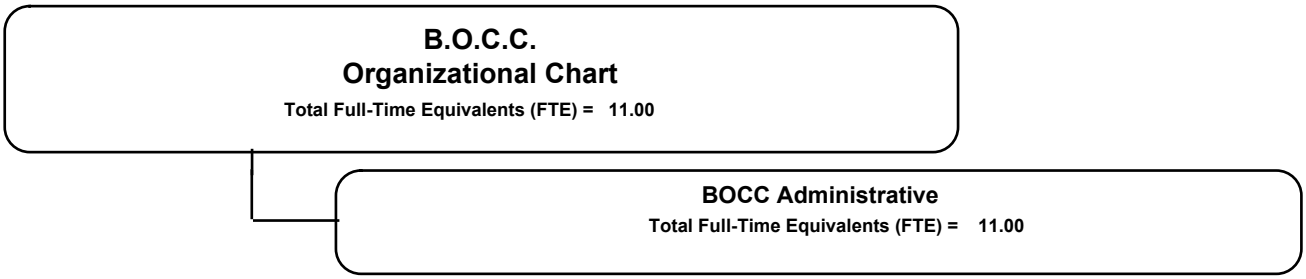
	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Variance
Tourist Development Council						
TDC District 4 Third Cent	12.52	12.52	12.52	12.52	12.52	0.00
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	1.77	0.00
TDC Two Penny Events	0.16	0.25	0.25	0.25	0.25	0.00
TDC Two Penny Generic	0.17	0.08	0.08	0.08	0.08	0.00
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	2.10	0.00
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	1.01	0.00
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	0.02	0.00
Tourist Development Council Total FTE	**17.75**	**17.75**	**17.75**	**17.75**	**17.75**	**0.00**
Medical Examiner						
Medical Examiner	0.18	0.20	0.20	0.20	0.10	-0.10
Medical Examiner Total FTE	**0.18**	**0.20**	**0.20**	**0.20**	**0.10**	**-0.10**
County Total FTE	**1,223.74**	**1,232.29**	**1,238.85**	**1,238.85**	**1,242.62**	**3.77**

FULL TIME EQUIVALENT CHANGES
BY BUSINESS CENTER, BUSINESS UNIT

Employee Services		
Employee Services-Loss Control	0.50	Staff Assistant position increased from partial FTE to full FTE.
	0.50	
County Administrator		
County Administrator	1.00	Addition of one new Sustainability Program Manager position.
	1.00	
Growth Management		
Environmental Resources	1.00	Addition of one new Senior Biologist to develop the wetland mitigation program. .
Building Department	-1.00	Deletion of the Acting Building Official position.
Marine Resources	-1.00	Adjustment of fulltime Pump-out Boat Captain to a part time position, and addition of one new Marine Resources Planner.
Code Compliance	1.00	Addition of one new Code Compliance Inspector for wastewater hookup enforcement.
	0.00	
Veterans Affairs		
Veterans Affairs	-0.50	As a result of partial FTE adjustments to two Transportation Driver position.
	-0.50	
Airport Services		
Marathon Airport	0.10	Re-allocation of partial FTE from Medical Examiner.
	0.10	
Guardian Ad Litem		
Guardian Ad Litem	-1.00	As a result of one FTE correction/adjustment made from prior fiscal year.
	-1.00	
Budget & Finance		
Office of Management & Budget	-1.00	As a result of one FTE correction/adjustment made from prior fiscal year.
	-1.00	
Information Technology		
Information Technology	1.00	Addition of one new Systems Analyst position for Upper Keys.
	1.00	
County Attorney		
County Attorney	1.08	Addition of one new Paralegal position for Growth Management , and adjustments of two partial FTE's.
	1.08	
Social Services		
Welfare Services	-0.05	Adjustment of one partial FTE.
Social Service Transportation	0.52	Adjustments of partial FTE Transportation Drivers to full FTE's.
Bayshore Manor	0.10	Adjustment of one partial FTE.
	0.57	
Library Services		
Libraries	-0.25	Adjustment of one partial FTE.
	-0.25	
Public Works/Engineering		
Public Works Management	0.05	As a result of partial FTE splits charged to different cost centers.
Facilities Maintenance	-0.10	As a result of FTE adjustment to part time position.
County Engineer	1.86	Addition of one new Sr. Project Manager position, and two new Staff Assistant (temporary and fulltime), and partial FTE splits charged to different cost centers.
Road Department	0.25	As a result of partial FTE adjustments to the Toll Collector positions.
Fleet Management	0.05	As a result of partial FTE split for the Interim Div Director.
Solid Waste	0.10	As a result of partial FTE split for the Interim Div Director.
Wastewater MSTUs	-0.21	As a result of partial FTE splits charged to different cost centers.
	2.00	
Elected Officials		
Clerk of Courts	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Monroe County Sheriff	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Tax Collector	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Property Appraiser	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Supervisor of Elections	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
State of Attorney	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Public Defender	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Judicial Administration	0.37	As a result of partial FTE split charged to grants.
	0.37	
Medical Examiner		
Medical Examiner	-0.10	Re-allocation of one partial FTE to Marathon Airport.
	-0.10	
Total BCC Positions	3.40	
Elected & Appointed Positions	0.37	
Total	3.77	

B.O.C.C

B.O.C.C.


B.O.C.C.
Organizational Chart
Total Full-Time Equivalents (FTE) = 11.00
BOCC Administrative
Total Full-Time Equivalents (FTE) = 11.00

Monroe County Board of County Commissioners
Fiscal Year 2013 Adopted Fiscal Plan

B.O.C.C.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	694,635	698,243	715,751	906,071	715,020	(0.1%)
Operating Expenditures	45,433,556	29,434,796	72,728,733	92,218,938	99,094,125	36.3%
Capital Outlay Expenditures	2,298	1,250	-	469,328	-	- %
Interfund Transfers	7,296,104	10,171,538	10,501,258	14,071,048	6,156,381	(41.4%)
Total Budget	**53,426,593**	**40,305,827**	**83,945,742**	**107,665,384**	**105,965,526**	**26.2%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
2003 Revenue Bond	27,910,245	13,504,305	8,484,470	8,484,470	6,271,340	(26.1%)
BOCC Administrative	1,536,713	1,999,359	1,847,820	1,847,820	1,845,769	(0.1%)
BOCC Miscellaneous	3,940,031	2,048,628	2,537,376	15,750,951	3,221,551	27.0%
Budgeted Transfers	14,819,572	19,508,295	19,403,033	27,522,823	34,802,156	79.4%
Emp Fair Shr Hsing	-	-	286,000	286,000	234,650	(18.0%)
Housing Assistance	2,207,109	429,112	1,233,203	4,041,325	768,175	(37.7%)
Human Service Advisory Board Funding	1,765,960	1,747,156	2,221,777	2,221,777	1,752,600	(21.1%)
Office of Management & Budget	215,909	88,798	-	122,319	-	- %
Other Non-profit Funding (Not HSAB)	915,230	867,526	132,062	103,562	107,790	(18.4%)
Quasi-external Services	115,824	112,648	125,000	125,000	125,000	- %
Reserves	-	-	47,675,001	47,159,338	56,836,495	19.2%
Total Budget	**53,426,593**	**40,305,827**	**83,945,742**	**107,665,384**	**105,965,526**	**26.2%**

Monroe County Board of County Commissioners
Fiscal Year 2013 Adopted Fiscal Plan

B.O.C.C.

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	5,188,844	5,276,103	12,556,873	12,170,691	12,848,084	2.3%
Affordable Housing Programs	10,000	-	301,447	301,447	305,223	1.3%
Fine & Forfeiture Fund	896,402	986,909	9,512,500	9,512,500	11,554,961	21.5%
Road And Bridge Fund	537,813	857,200	4,284,199	3,756,584	3,221,052	(24.8%)
TDC District Two Penny	47,645	47,645	47,645	47,645	47,645	- %
TDC Admin & Promo 2 Cent	66,282	66,282	131,300	131,300	131,300	- %
TDC District 1 Third Cent	49,101	49,101	49,101	49,101	49,101	- %
TDC District 2 Third Cent	21,277	21,277	21,277	21,277	21,277	- %
TDC District 3 Third Cent	11,431	11,431	11,431	11,431	11,431	- %
TDC District 4 Third Cent	13,208	13,208	13,208	13,208	13,208	- %
TDC District 5 Third Cent	31,088	31,088	31,088	31,088	31,088	- %
Governmental Fund Type Grants	3,906,038	1,182,835	-	18,267,437	-	- %
Impact Fees Fund - Roadway	-	475,574	104,672	104,672	48,374	(53.8%)
Employee Fair Share Housing	-	-	317,823	317,823	335,213	5.5%
Fire & Ambulance District 1 L&M Key	979,180	951,744	2,836,670	2,828,695	4,319,371	52.3%
Upper Keys Healthcare Taxing District	14,779	14,779	146,608	146,608	144,823	(1.2%)
Unincorporated Svc Dist Parks & Rec	183,953	183,953	611,569	611,569	592,335	(3.1%)
Mstd - Plng/bldg/code/fire Mar	1,299,434	1,304,024	3,570,131	3,530,673	4,051,716	13.5%
Municipal Policing	10,215	10,215	858,183	858,183	1,304,622	52.0%
Duck Key Security District	48,017	48,188	313,747	313,747	322,329	2.7%
Local Housing Assistance Trust Fund	2,152,825	42,555	1,067,137	1,067,137	508,175	(52.4%)
Boating Improvement Fund	-	-	319,470	294,639	550,000	72.2%
Misc Special Revenue Fund	214,975	223,300	249,767	377,819	1,429,137	472.2%
Environmental Restoration Fund	-	1,191	182,795	182,795	94,632	(48.2%)
Law Enforcement Trust (600)	-	-	125,743	125,743	172,101	36.9%
Court Facilities Fees Trust (602)	-	-	809,281	809,281	489,000	(39.6%)
Clerk's Drug Abuse Trust (603)	30,480	22,250	108,531	108,531	125,752	15.9%
Marathon Municipal Service Taxing Unit	-	-	153	153	55	(64.1%)
Bay Point Wastewater Municipal Service Taxing Unit	-	-	21,423	14,282	8,688	(59.4%)
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	5,196	3,196	400	(92.3%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	3,671	3,671	497	(86.5%)
Stock Island Wastewater MSTU	-	-	90,051	90,051	149,778	66.3%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	6,386	5,386	1,000	(84.3%)
Conch Key Municipal Service Taxing Unit	-	-	800	534	50	(93.8%)
Long Key, Layton Municipal Service Taxing Unit	-	-	3,624	3,624	5,046	39.2%
Duck Key Municipal Service Taxing Unit	-	-	18,164	18,164	15,605	(14.1%)
Building Fund	368,870	-	364,977	350,997	495,600	35.8%
Debt Service Fund	27,910,245	13,504,305	10,197,295	10,197,295	8,118,973	(20.4%)
One Cent Infra-structure Sales Tax	8,215,900	13,760,532	13,670,479	18,140,669	32,955,549	141.1%
Infr Sls Srtx Rev Bds 2007	-	-	-	1,856,195	626,700	- %
Duck Key Waste Water Project	-	-	409,881	113,701	214,064	(47.8%)
Card Sound Bridge	121,362	121,362	1,085,933	1,052,933	656,410	(39.6%)
Marathon Airport	64,942	-	530,000	412,647	400,000	(24.5%)
Key West Intl Airport	-	-	1,052,988	748,314	962,634	(8.6%)
Key West AIP Series 2006 Bonds	-	-	5,850,000	5,850,000	4,900,000	(16.2%)
PFC & Oper Restrictions	159,664	256,491	754,523	754,523	350,000	(53.6%)
MSD Solid Waste Management	239,689	209,350	5,421,276	5,401,276	5,837,385	7.7%
Worker's Compensation	57,190	57,190	498,175	498,175	875,941	75.8%
Group Insurance Fund	76,101	76,101	2,848,527	2,848,527	3,912,382	37.3%
Risk Management Fund	31,170	31,170	1,448,330	2,227,753	1,642,428	13.4%
Fleet Management Fund	468,476	468,476	1,081,694	1,081,694	1,098,141	1.5%
Fire & EMS LOSAP TRUST FUND	-	-	-	-	16,250	- %

B.O.C.C.

Total Revenue	**53,426,593**	**40,305,827**	**83,945,742**	**107,665,384**	**105,965,526**	**26.2%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
BOCC Administrative	11.00	11.00	11.00	11.00	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	**11.00**	**11.00**	**11.00**	**11.00**	**-**

B.O.C.C.

BOCC Administrative

Mission Statement

Serve as the chief legislative and policy-making body for Monroe County, Florida. The five- member body enacts legislation and sets policy to improve the County and the welfare of its residents.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	694,250	698,114	715,751	715,751	715,020	(0.1%)
Operating Expenditures	842,464	1,301,245	1,132,069	1,132,069	1,130,749	(0.1%)
Total Budget	**1,536,713**	**1,999,359**	**1,847,820**	**1,847,820**	**1,845,769**	**(0.1%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	1,536,713	1,999,359	1,847,820	1,847,820	1,845,769	(0.1%)
Total Revenue	**1,536,713**	**1,999,359**	**1,847,820**	**1,847,820**	**1,845,769**	**(0.1%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	6.00	6.00	6.00	6.00	-
Officials & Administrators	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	**11.00**	**11.00**	**11.00**	**11.00**	**-**

B.O.C.C.

Housing Assistance

Services Provided

This program (SHIP) is under the Key West Housing Authority operating as the Monroe County Housing Authority.

Major Variances

The Grant under this program is the Community Development Block Grant (CDBG), FY2008 Disaster Recovery Program Agreement. The FY13 budget will be set up upon reconciliation of prior fiscal year expenditures.
Additional funds are for Homebuyer Assistance.

This will be the 3rd consecutive year that there will be no State funding.

Advisory Board

• Housing Financial Authority

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	2,207,109	429,112	1,233,203	4,041,325	768,175	(37.7%)
Total Budget	**2,207,109**	**429,112**	**1,233,203**	**4,041,325**	**768,175**	**(37.7%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Affordable Housing Programs	10,000	-	290,000	290,000	290,000	- %
Governmental Fund Type Grants	44,284	386,557	-	2,808,122	-	- %
Local Housing Assistance Trust Fund	2,152,825	42,555	943,203	943,203	478,175	(49.3%)
Total Revenue	**2,207,109**	**429,112**	**1,233,203**	**4,041,325**	**768,175**	**(37.7%)**

B.O.C.C.

Other Non-profit Funding (Not HSAB)

Mission Statement

To provide support to essential non-profit service providers.

Services Provided

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

The following Agencies receive additional funding from Monroe County through other programs:

•Council of the Arts- $72,500 TDC, $57,000 B.O.C.C Direct funding, for a total of $129,500 in county funding. In addition the Board provides free office space to the Arts Council.
•Guidance Care Center- $32,290 B.O.C.C. Direct Non-HSAB funding, $570,792 B.O.C.C. Direct Misc. funding for Substance Abuse Mental Health, $205,000 B.O.C.C. Temporary direct misc. funding for pending justification, and $146,000 B.O.C.C. Direct Misc. funding for Baker Act Transportation for a total of 954,082 in county funding.

Major Variances

This budget includes the following funding:

•AARP Big Pine $4,500
•AARP Lower Keys $4,500
•AARP Middle Keys $4,500
•AARP Upper Keys $4,500
•Council of the Arts $57,000
•Guidance Care Center-Transportation Disadv. Comm. Program $32,290
•Older American Volunteer Program $500

Total $107,790

See the next page for the other programs that the HSAB has recommended for funding.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	912,932	866,276	132,062	103,562	107,790	(18.4%)
Capital Outlay Expenditures	2,298	1,250	-	-	-	- %
Total Budget	**915,230**	**867,526**	**132,062**	**103,562**	**107,790**	**(18.4%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	915,230	867,526	132,062	103,562	107,790	(18.4%)
Total Revenue	**915,230**	**867,526**	**132,062**	**103,562**	**107,790**	**(18.4%)**

B.O.C.C.

Human Service Advisory Board Funding

Mission Statement

The mission of the Human Service Advisory Board (H.S.A.B.) is to annually make funding recommendations to the BOCC for county-wide human services from eligible non-profit organizations. These services include medical and health services, child care and mentoring, food, clothing, literacy training and services for the elderly and disabled. To form their recommendation, the H.S.A.B. accepts and reviews numerous applications from Monroe County non-profit human service organizations.

Major Variances

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

This budget includes the following funding:

- AIDS Help $30,000
- American Red Cross $15,000
- Anchors Away $2,200 (New in FY13)
- Be the Change-Kids Come First $25,000
- Be the Change- MYC $25,000
- Big Pine Athletic $44,000
- Boys and Girls Club $65,000
- Domestic Abuse Shelter $30,000
- Fla. Keys Area Health Education Ctr $45,000
- Florida Keys Children's Shelter $159,000
- Florida Keys Healthy Start Coalition $30,000
- Florida Keys Outreach Coalition $43,000
- Good Health Clinic $63,400
- Grace Jones Community Center $40,000
- Guidance Clinic/Middle Keys $0 Funding moved to BOCC Misc.
- GCC-Keys to Recovery $0
- Heart of the Keys Youth $34,000
- Helpline $10,000
- Heron/Peacock $35,000
- Hospice of the FL Keys $141,000
- Independence Cay $25,000
- Keys Area Interdenom Resources $25,000
- Literacy Volunteers $10,000
- Monroe Assoc for Retarded Citizens $155,000
- MCEF The Keys Center (PACE) $0
- Rural Health Net $300,000
- Samuel's House $90,000
- SHAL $0
- Star of the Sea Foundation $55,000
- Wesley House $160,000
- Womankind $96,000

Total $ 1,752,600

Advisory Board

Human Service Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	1,765,960	1,747,156	2,221,777	2,221,777	1,752,600	(21.1%)
Total Budget	**1,765,960**	**1,747,156**	**2,221,777**	**2,221,777**	**1,752,600**	**(21.1%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	1,765,960	1,747,156	2,221,777	2,221,777	1,752,600	(21.1%)
Total Revenue	**1,765,960**	**1,747,156**	**2,221,777**	**2,221,777**	**1,752,600**	**(21.1%)**

B.O.C.C.

BOCC Miscellaneous

Services Provided

To account for State mandated and miscellaneous programs.

Major Variances

This budget includes the following funding:

•Promotional Advertising $5,000 (Conch certificates and other awards)
•Duck Key Security Special District $224,958 (Governed by the Duck Key Security Advisory Board)
•Value Adjustment Board $35,000
•Hurricane $300,000
•Tax Increment Payments $850,000 (Budgeted in Fund 001 $300,000 & Fund 101 $550,000)
•Drug Abuse Trust $88,052
•Juvenile Detention Cost Share $401,448 (State mandate)
•Health Department Lease $66,000 (Revenue comes back from the State)
Employee Suggestion Plan $10,000
Historic FL Keys Foundation $28,500
•Lobbyist $126,000
•Lower Keys Medical Center-Baker Act $83,334 (State Mandate)
•Guidance Care Center-Substance Abuse Mental Health (State Mandate FS 394.76) $657,066
Guidance Care Center- Jail Incarceration Program (JIP) $118,726
•Guidance Care Center-Baker Act Transportation $146,000 (State Mandate)
Ord 021-2002 Traffic $81,467

Total $3,221,551

Governmental Fund Type Grants will be rolled over into the FY2013 budget when the prior year expenditures are reconciled.
No budget will be set up for the MSD Solid Waste Management, due to the final loan payment made during FY11.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	385	129	-	190,320	-	- %
Operating Expenditures	3,939,646	2,048,499	2,537,376	15,091,303	3,221,551	27.0%
Capital Outlay Expenditures	-	-	-	469,328	-	- %
Total Budget	**3,940,031**	**2,048,628**	**2,537,376**	**15,750,951**	**3,221,551**	**27.0%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	799,545	476,915	1,330,214	1,417,714	1,875,626	41.0%
Fine & Forfeiture Fund	879,735	970,242	896,522	896,522	951,448	6.1%
Governmental Fund Type Grants	1,934,681	304,957	-	13,090,036	-	- %
Duck Key Security District	48,017	48,188	218,948	218,948	224,958	2.7%
Misc Special Revenue Fund	187,187	196,030	71,551	107,590	81,467	13.9%
Clerk's Drug Abuse Trust (603)	30,480	22,250	20,141	20,141	88,052	337.2%
MSD Solid Waste Management	60,386	30,047	-	-	-	- %
Total Revenue	**3,940,031**	**2,048,628**	**2,537,376**	**15,750,951**	**3,221,551**	**27.0%**

B.O.C.C.

Emp Fair Shr Hsing

Services Provided

To account for capital expenditures associated with the provisions of affordable and employee housing as defined by Monroe County's Land Development Code, sections 126-13 and 130-161.

Major Variances

Annual budgets are set up with the availabilty of funds.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	-	-	286,000	286,000	234,650	(18.0%)
Total Budget	**-**	**-**	**286,000**	**286,000**	**234,650**	**(18.0%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Employee Fair Share Housing	-	-	286,000	286,000	234,650	(18.0%)
Total Revenue	**-**	**-**	**286,000**	**286,000**	**234,650**	**(18.0%)**

B.O.C.C.

Reserves

Services Provided

Each fund is set up with a Reserves budget, generally with a contingency and cash balance items. Contingency items can be budgeted up to 10% of the total budget. For unexpected expenditures, the BOCC, by resolutions, can approve transfers from contingency. 3 months of operating budgets are appropriated in Cash Balance. In addition, and also in accordance with BOCC policy, Reserves in the General Fund include an additional $10M for disaster and/or emergency situations.

Major Variances

Approximately $1.8 million has been appropriated in Reserves to address the Florida State Supreme Court opinion on the constitutionality of shifting retirement costs from the employer to the employee. The case has been heard by the Court but no opinion has been issued yet. A budget was setup if the Court finds the 3% employee contribution to FRS to be unconstitutional and the uncertainity of subsequent State action in response to such ruling.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	-	-	47,675,001	47,159,338	56,836,495	19.2%
Total Budget	**-**	**-**	**47,675,001**	**47,159,338**	**56,836,495**	**19.2%**

B.O.C.C.

Reserves

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	-	-	6,400,000	5,716,775	6,891,299	7.7%
Affordable Housing Programs	-	-	11,447	11,447	15,223	33.0%
Fine & Forfeiture Fund	-	-	8,599,311	8,599,311	10,586,846	23.1%
Road And Bridge Fund	-	-	3,379,828	2,638,789	2,683,653	(20.6%)
Employee Fair Share Housing	-	-	31,823	31,823	100,563	216.0%
Fire & Ambulance District 1 L&M Key	-	-	1,884,926	1,876,951	3,367,627	78.7%
Upper Keys Healthcare Taxing District	-	-	131,829	131,829	130,044	(1.4%)
Unincorporated Svc Dist Parks & Rec	-	-	427,616	427,616	408,382	(4.5%)
Mstd - Plng/bldg/code/fire Mar	-	-	2,291,107	2,188,105	2,682,692	17.1%
Municipal Policing	-	-	847,968	847,968	1,294,407	52.6%
Duck Key Security District	-	-	94,799	94,799	97,371	2.7%
Local Housing Assistance Trust Fund	-	-	123,934	123,934	30,000	(75.8%)
Boating Improvement Fund	-	-	319,470	294,639	550,000	72.2%
Misc Special Revenue Fund	-	-	178,216	242,024	1,347,670	656.2%
Environmental Restoration Fund	-	-	182,795	182,795	92,632	(49.3%)
Law Enforcement Trust (600)	-	-	125,743	125,743	172,101	36.9%
Court Facilities Fees Trust (602)	-	-	489,850	389,850	489,000	(0.2%)
Clerk's Drug Abuse Trust (603)	-	-	88,390	88,390	37,700	(57.3%)
Marathon Municipal Service Taxing Unit	-	-	153	153	55	(64.1%)
Bay Point Wastewater Municipal Service Taxing Unit	-	-	21,423	14,282	8,688	(59.4%)
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	5,196	3,196	400	(92.3%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	3,671	3,671	497	(86.5%)
Stock Island Wastewater MSTU	-	-	90,051	90,051	149,778	66.3%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	6,386	5,386	1,000	(84.3%)
Conch Key Municipal Service Taxing Unit	-	-	800	534	50	(93.8%)
Long Key, Layton Municipal Service Taxing Unit	-	-	3,624	3,624	5,046	39.2%
Duck Key Municipal Service Taxing Unit	-	-	18,164	18,164	15,605	(14.1%)
Building Fund	-	-	364,977	350,997	495,600	35.8%
Debt Service Fund	-	-	1,712,825	1,712,825	1,847,633	7.9%
One Cent Infra-structure Sales Tax	-	-	500,000	500,000	3,026,200	505.2%
Infr Sls Srtx Rev Bds 2007	-	-	-	1,856,195	626,700	- %
Duck Key Waste Water Project	-	-	409,881	113,701	214,064	(47.8%)
Card Sound Bridge	-	-	964,571	931,571	535,048	(44.5%)
Marathon Airport	-	-	530,000	412,647	400,000	(24.5%)
Key West Intl Airport	-	-	448,465	163,791	962,634	114.7%
Key West AIP Series 2006 Bonds	-	-	5,850,000	5,850,000	4,900,000	(16.2%)
PFC & Oper Restrictions	-	-	650,000	650,000	100,000	(84.6%)
MSD Solid Waste Management	-	-	5,241,973	5,221,973	5,658,082	7.9%
Worker's Compensation	-	-	440,985	440,985	818,751	85.7%
Group Insurance Fund	-	-	2,772,426	2,772,426	3,836,281	38.4%
Risk Management Fund	-	-	1,417,160	1,417,160	1,611,258	13.7%
Fleet Management Fund	-	-	613,218	613,218	629,665	2.7%
Fire & EMS LOSAP TRUST FUND	-	-	-	-	16,250	- %
Total Revenue	**-**	**-**	**47,675,001**	**47,159,338**	**56,836,495**	**19.2%**

B.O.C.C.

Budgeted Transfers

Services Provided

To account for interfund transfers such as Workers Comp, Group Insurance, Risk Management, Fleet Management, Cost Allocation and Debt Service charges along with grant matches.

Major Variances

$19,404,000 has been budgeted to move funds from Fund 304 One Cent Infrastructure Sales Surtax to Fund 312 Cudjoe Regional Wastewater Project. $4,600,000 has been budgeted to move funds from Fund 304 One Cent Infrastructure Sales Surtax to Fund 311 Duck Key Wastewater Project.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	7,523,468	9,336,757	8,901,775	13,451,775	28,645,775	221.8%
Interfund Transfers	7,296,104	10,171,538	10,501,258	14,071,048	6,156,381	(41.4%)
Total Budget	**14,819,572**	**19,508,295**	**19,403,033**	**27,522,823**	**34,802,156**	**79.4%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	55,572	72,499	500,000	738,043	250,000	(50.0%)
Fine & Forfeiture Fund	16,667	16,667	16,667	16,667	16,667	- %
Road And Bridge Fund	537,813	857,200	904,371	1,117,795	537,399	(40.6%)
TDC District Two Penny	47,645	47,645	47,645	47,645	47,645	- %
TDC Admin & Promo 2 Cent	66,282	66,282	131,300	131,300	131,300	- %
TDC District 1 Third Cent	49,101	49,101	49,101	49,101	49,101	- %
TDC District 2 Third Cent	21,277	21,277	21,277	21,277	21,277	- %
TDC District 3 Third Cent	11,431	11,431	11,431	11,431	11,431	- %
TDC District 4 Third Cent	13,208	13,208	13,208	13,208	13,208	- %
TDC District 5 Third Cent	31,088	31,088	31,088	31,088	31,088	- %
Governmental Fund Type Grants	1,711,164	402,523	-	2,246,961	-	- %
Impact Fees Fund - Roadway	-	475,574	104,672	104,672	48,374	(53.8%)
Fire & Ambulance District 1 L&M Key	979,180	951,744	951,744	951,744	951,744	- %
Upper Keys Healthcare Taxing District	14,779	14,779	14,779	14,779	14,779	- %
Unincorporated Svc Dist Parks & Rec	183,953	183,953	183,953	183,953	183,953	- %
Mstd - Plng/bldg/code/fire Mar	1,299,434	1,304,024	1,279,024	1,342,568	1,369,024	7.0%
Municipal Policing	10,215	10,215	10,215	10,215	10,215	- %
Misc Special Revenue Fund	27,787	27,269	-	28,204	-	- %
Environmental Restoration Fund	-	1,191	-	-	2,000	- %
Court Facilities Fees Trust (602)	-	-	319,431	419,431	-	(100.0%)
Building Fund	368,870	-	-	-	-	- %
One Cent Infra-structure Sales Tax	8,215,900	13,760,532	13,170,479	17,640,669	29,929,349	127.2%
Card Sound Bridge	121,362	121,362	121,362	121,362	121,362	- %
Marathon Airport	64,942	-	-	-	-	- %
Key West Intl Airport	-	-	604,523	584,523	-	(100.0%)
PFC & Oper Restrictions	159,664	256,491	104,523	104,523	250,000	139.2%
MSD Solid Waste Management	179,303	179,303	179,303	179,303	179,303	- %
Worker's Compensation	57,190	57,190	57,190	57,190	57,190	- %
Group Insurance Fund	76,101	76,101	76,101	76,101	76,101	- %
Risk Management Fund	31,170	31,170	31,170	810,593	31,170	- %
Fleet Management Fund	468,476	468,476	468,476	468,476	468,476	- %
Total Revenue	**14,819,572**	**19,508,295**	**19,403,033**	**27,522,823**	**34,802,156**	**79.4%**

B.O.C.C.

2003 Revenue Bond

Services Provided

Debt Service for 2003 Revenue Bond (Fund 307 Capital Improvement Projects), 2007 Revenue Bond (Fund 308 Capital Improvement Projects) and Clean Water State Revolving Fund (SRF) Loan (Fund 310 Big Coppitt Wastewater Project). See the Debt Service section for details.

Major Variances

The SRF loan was amended and BOCC approved on March 21, 2012 which lowered the principal amount. Debt Service funds are mostly appropriated from Fund 304 One Cent Infrastructure Sales Surtax. In FY13 (first year), we will utilize Special Assessment fees collected in Fund 310 Big Coppitt WW to be applied towards the Debt Service of the Clean Water SRF loan.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	27,910,245	13,504,305	8,484,470	8,484,470	6,271,340	(26.1%)
Total Budget	**27,910,245**	**13,504,305**	**8,484,470**	**8,484,470**	**6,271,340**	**(26.1%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Debt Service Fund	27,910,245	13,504,305	8,484,470	8,484,470	6,271,340	(26.1%)
Total Revenue	**27,910,245**	**13,504,305**	**8,484,470**	**8,484,470**	**6,271,340**	**(26.1%)**

B.O.C.C.

Quasi-external Services

Services Provided

General Fund expenditures (postage, phone, and courier services) that are reimbursed by outside agencies

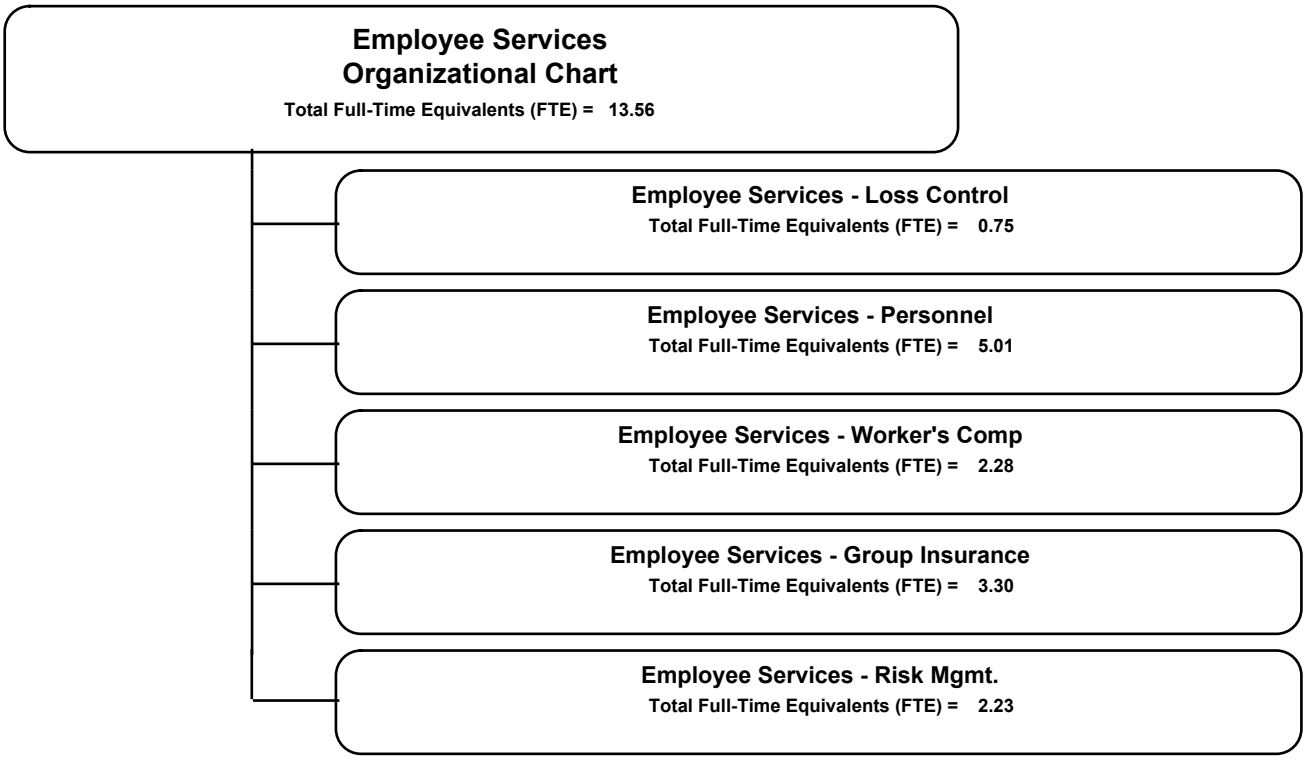
Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	115,824	112,648	125,000	125,000	125,000	- %
Total Budget	**115,824**	**112,648**	**125,000**	**125,000**	**125,000**	**- %**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	115,824	112,648	125,000	125,000	125,000	- %
Total Revenue	**115,824**	**112,648**	**125,000**	**125,000**	**125,000**	**- %**

BUDGET BY DIVISION/DEPARTMENT

Employee Services



Employee Services

Business Center Vision

Working and learning together to maintain the diverse community by preserving the natural habitat that makes us a unique and preferred place to live and visit.

Mission Statement

Provide guidance and essential information to our employees and the public as we navigate through the challenges of a changing workforce by proactive management of our services.

Services Provided

• Recruit and retain a highly qualified work force.
• Administer the group health benefit and worker's compensation program.
• Reduce risk to Monroe County.

MANDATES:
County Code Article I Section 2-4 Vehicle Liability Insurance
Article XVII Risk Management Program Sections 2-457 - 2-463
Florida Statute Title XXXVII Insurance Requirements
Resolution 407-2011 Risk Management Policy and Procedures Contract Administration Manual, 2011 Edition

Major Variances

The overall reduction can be accounted for in Group Insurance with the change in Claims Administrator.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,150,584	1,122,826	1,121,788	1,235,393	1,138,960	1.5%
Operating Expenditures	18,820,000	19,764,368	26,215,661	25,963,351	23,298,162	(11.1%)
Capital Outlay Expenditures	15,891	15,360	22,500	47,005	-	(100.0%)
Total Budget	**19,986,475**	**20,902,554**	**27,359,949**	**27,245,749**	**24,437,122**	**(10.7%)**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Employee Services - Group Insurance	15,065,183	16,235,738	18,980,896	19,030,896	15,941,583	(16.0%)
Employee Services - Loss Control	61,472	59,246	95,591	95,591	70,617	(26.1%)
Employee Services - Personnel	333,636	327,424	335,937	340,937	358,360	6.7%
Employee Services - Risk Mgmt.	2,245,679	2,061,953	3,752,043	3,582,843	3,939,716	5.0%
Employee Services - Worker's Comp	2,280,505	2,218,193	4,195,482	4,195,482	4,126,846	(1.6%)
Total Budget	**19,986,475**	**20,902,554**	**27,359,949**	**27,245,749**	**24,437,122**	**(10.7%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	333,636	327,424	335,937	340,937	358,360	6.7%
Worker's Compensation	2,304,432	2,241,898	4,236,384	4,236,384	4,155,318	(1.9%)
Group Insurance Fund	15,065,183	16,235,738	18,980,896	19,030,896	15,941,583	(16.0%)
Risk Management Fund	2,283,224	2,097,494	3,806,732	3,637,532	3,981,861	4.6%
Total Revenue	**19,986,475**	**20,902,554**	**27,359,949**	**27,245,749**	**24,437,122**	**(10.7%)**

Employee Services

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Employee Services - Loss Control	1.26	0.25	0.25	0.75	0.50
Employee Services - Personnel	4.02	5.01	5.01	5.01	-
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	-
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	-
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	-
Total Full-Time FTE	13.09	13.06	13.06	13.56	0.50
Employee Services - Personnel	0.20	-	-	-	-
Total Part-Time FTE	0.20	-	-	-	-
Total FTE	**13.29**	**13.06**	**13.06**	**13.56**	**0.50**

Employee Services

Employee Services - Loss Control

Mission Statement

To provide leadership, training and professional support to promote a safe and heatlhy work environment.

Services Provided

Provide occupational safety training, inspections and investigations of accidents and analyze trends. Produce and enforce Safety Policies that ensure compliance of the driving policy and provide professional safety consultation to staff including constitutional officers.
MANDATES:
County Code Article XVII Risk Management Program
Section 2-457(c)

Major Variances

No Capital Outlay expenditures for FY13.

Advisory Board

Safety Accident Review Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	43,598	42,495	52,666	52,666	50,140	(4.8%)
Operating Expenditures	17,874	16,751	20,425	20,425	20,477	0.3%
Capital Outlay Expenditures	-	-	22,500	22,500	-	(100.0%)
Total Budget	**61,472**	**59,246**	**95,591**	**95,591**	**70,617**	**(26.1%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Worker's Compensation	23,927	23,706	40,902	40,902	28,472	(30.4%)
Risk Management Fund	37,546	35,541	54,689	54,689	42,145	(22.9%)
Total Revenue	**61,472**	**59,246**	**95,591**	**95,591**	**70,617**	**(26.1%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	-	-	-	0.50	0.50
Officials & Administrators	0.26	0.25	0.25	0.25	-
Professionals	1.00	-	-	-	-
Total Full-Time FTE	1.26	0.25	0.25	0.75	0.50
Total FTE	**1.26**	**0.25**	**0.25**	**0.75**	**0.50**

Employee Services

Employee Services - Loss Control

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Defensive driving classes to minimize accidents					
• Defensive Driving Classes January - December	#	12	-	-	-
Investigated incidents/accidents					
• Investigated incidents/accidents	#	-	-	-	-
Safety training sessions to minimize risk					
• Safety Training Sessions January - December	#	12	-	-	-
Vehicle incidents/accidents					
• Vehicle incidents/accidents (occupied or not)	#	-	-	-	-

Employee Services

Employee Services - Personnel

Mission Statement

Dedicated to providing quality services to the public and employees in the areas of policies and procedures and employment opportunities with utmost respect and consideration to their needs.

Services Provided

Apply and carry out personnel policies and regulations as adopted by the Board of County Commissioners for recruiting, hiring, and career advancement of qualified personnel.

MANDATES:
Federal Labor Laws
County Code Article II 2-213 Policies and Procedures Board
69 Career Service
Florida Statute Title X Public Officers, Employees and Records
Title XXXI Labor

Major Variances

A change in the Staff Assistant postion from Part-time to Full-time.

Advisory Board

•Personnel Policies and Procedures Board
•Employee Grievance Council
•Career Service Council
•Sick Leave Pool Committee

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	307,722	296,154	301,938	302,838	321,487	6.5%
Operating Expenditures	24,843	31,269	33,999	35,999	36,873	8.5%
Capital Outlay Expenditures	1,071	-	-	2,100	-	- %
Total Budget	**333,636**	**327,424**	**335,937**	**340,937**	**358,360**	**6.7%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	333,636	327,424	335,937	340,937	358,360	6.7%
Total Revenue	**333,636**	**327,424**	**335,937**	**340,937**	**358,360**	**6.7%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	0.67	1.63	1.63	1.63	-
Officials & Administrators	1.35	1.35	1.35	1.35	-
Paraprofessionals	-	0.04	0.04	0.04	-
Technicians	1.00	1.00	1.00	1.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	4.02	5.01	5.01	5.01	-
Administrative Support	0.20	-	-	-	-
Total Part-Time FTE	0.20	-	-	-	-
Total FTE	**4.22**	**5.01**	**5.01**	**5.01**	**-**

Employee Services

Employee Services - Personnel

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Annual Performance Appraisals					
• Annual Performance Appraisals - January - December	#	500	-	-	-
Employee Turnover					
• Employee Turnover - January - December	%	-	-	-	-
Employment Applications Procssed					
• Employment Applications Processed - January - December	#	-	-	-	-
Grievances Filed					
• Grievances filed - January - December	#	-	-	-	-
In House Promotions					
• In House Promotions - January - December	#	-	-	-	-
Number of new hires					
• New Hires - January - December	#	-	-	-	-
Resignations of those employed less than three years					
• Resignations of those employed less than three years - Jan-Dec	#	-	-	-	-

Employee Services

Employee Services - Worker's Comp

Mission Statement

To secure equitable and timely administration of the provisions of the Florida Worker's Compensation Law on behalf of our injured workers by providing an efficient forum with the ultimate goal of ensuring that all injured workers receive all services that are provided in accordance with governmental regulations.

Services Provided

Ensure that any injured worker gets medical treatment and is returned to work at the first available opportunity. Work in tandem with the Loss Control Department to ensure a safe work environment.

MANDATES:
Florida Statute Title XXXI Labor Chapter 440
Title XXXVII Insurance Requirements

Major Variances

Change in contract fees with claim's administrator.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	451,342	444,646	411,395	525,395	411,398	- %
Operating Expenditures	1,829,163	1,773,547	3,784,087	3,670,087	3,715,448	(1.8%)
Total Budget	**2,280,505**	**2,218,193**	**4,195,482**	**4,195,482**	**4,126,846**	**(1.6%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Worker's Compensation	2,280,505	2,218,193	4,195,482	4,195,482	4,126,846	(1.6%)
Total Revenue	**2,280,505**	**2,218,193**	**4,195,482**	**4,195,482**	**4,126,846**	**(1.6%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.15	1.15	1.15	1.15	-
Officials & Administrators	0.13	0.13	0.13	0.13	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.28	2.28	2.28	2.28	-
Total FTE	**2.28**	**2.28**	**2.28**	**2.28**	**-**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Medical claim dollars					
• Medical claim dollars	$	-	-	-	-
Medical claims					
• Medical claims	#	-	-	-	-
Non-medical claims					
• Non-medical claims	#	-	-	-	-

Employee Services

Employee Services - Group Insurance

Mission Statement

Providing individualized quality customer service in an empathetic manner to employees and retirees, simplifying the complex world of employee benefit program administration by delivering their benefit needs efficiently and effectively.

Services Provided

Provide insurance benefits to active employees, retirees, and their eligible dependents in accordance with BOCC policies.
MANDATES:
County Code Article II Chapter 63 & 76 Group Insurance
Florida Statute Chapter 112 - General Provisions
Title XXXVII Insurance Requirements
Resolution 354-2003 Retirees
081-1998 Domestic Partners
120-2010 AFLAC
369-2011 Wellness

Major Variances

A decrease in health insurance claims, due to a change in Claim's Administrator.

Advisory Board

Employee Benefits Committee - County Administrator, Employee Services Director, Sr. Administrator, Benefits
Health Benefits Review and Recommendations Team

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	201,731	191,948	205,145	205,145	205,218	- %
Operating Expenditures	14,862,381	16,043,790	18,775,751	18,825,751	15,736,365	(16.2%)
Capital Outlay Expenditures	1,071	-	-	-	-	- %
Total Budget	**15,065,183**	**16,235,738**	**18,980,896**	**19,030,896**	**15,941,583**	**(16.0%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Group Insurance Fund	15,065,183	16,235,738	18,980,896	19,030,896	15,941,583	(16.0%)
Total Revenue	**15,065,183**	**16,235,738**	**18,980,896**	**19,030,896**	**15,941,583**	**(16.0%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.15	1.15	1.15	1.15	-
Officials & Administrators	0.15	0.15	0.15	0.15	-
Technicians	1.00	1.00	1.00	1.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	3.30	3.30	3.30	3.30	-
Total FTE	**3.30**	**3.30**	**3.30**	**3.30**	**-**

Employee Services

Employee Services - Group Insurance

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Employee medical claims					
• Employee medical claims (excluding prescription)	$	-	-	-	-
Employee's Spouses & Children medical claims					
• Employee's Spouses & Children medical claims (excl prescription)	$	-	-	-	-
Health Fair Participants					
• Health Fair participants	#	-	-	-	-
Medical Claims					
• Medical Claims (excluding prescription)	$	-	-	-	-
Retiree & Surviving Spouses medical claims					
• Retirees & Surviving Spouses medical claims (excl prescription)	$	-	-	-	-
Retiree Spouses & Children medical claims					
• Retiree Spouses & Children medical claims (excl: prescription)	$	-	-	-	-

Employee Services

Employee Services - Risk Mgmt.

Mission Statement

Create and implement decisions that will avoid hazardous risk to the citizens and employees. We also strive to minimize the adverse effects of any accidental losses of the County.

Services Provided

Review all contractual relationships to ensure that the County is adequately protected and to actively pursue measures to reduce any risk to the County. Ensure that the County is adequately insured and protected against claims which are filed against the County.

Major Variances

Additional $189,600 (10%) budgeted for Insurance premiums to cover rising windstorm, flood and property policies.

Advisory Board

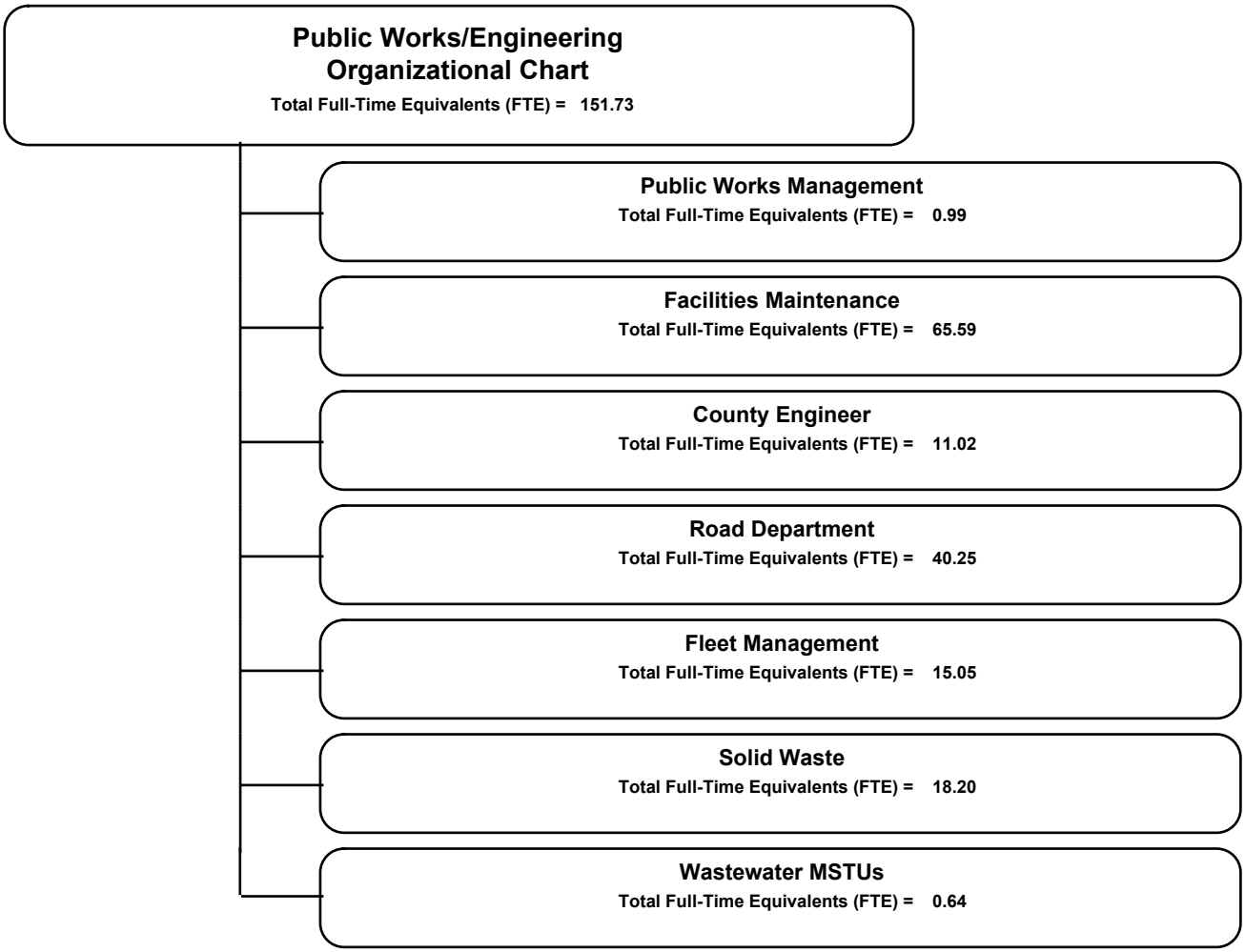
Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	146,191	147,583	150,644	149,349	150,717	- %
Operating Expenditures	2,085,739	1,899,011	3,601,399	3,411,089	3,788,999	5.2%
Capital Outlay Expenditures	13,749	15,360	-	22,405	-	- %
Total Budget	**2,245,679**	**2,061,953**	**3,752,043**	**3,582,843**	**3,939,716**	**5.0%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Risk Management Fund	2,245,679	2,061,953	3,752,043	3,582,843	3,939,716	5.0%
Total Revenue	**2,245,679**	**2,061,953**	**3,752,043**	**3,582,843**	**3,939,716**	**5.0%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.10	1.10	1.10	1.10	-
Officials & Administrators	0.13	0.13	0.13	0.13	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.23	2.23	2.23	2.23	-
Total FTE	**2.23**	**2.23**	**2.23**	**2.23**	**-**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Auto Liability Claims					
• Auto Liability Claims FY	#	-	-	-	-
Auto Physical Claims					
• Auto Physical Claims FY	#	-	-	-	-
General Liability Claims					
• General Liability Claims FY	#	-	-	-	-
Property Claims					
• Property Claims FY	#	-	-	-	-

Public Works/Engineering



Public Works/Engineering

Business Center Vision

Maintain and improve Monroe County infrastructure to best serve the health, safety and welfare of the residents and visitors of Monroe County at the best value.

Mission Statement

To maximize services in the most cost effective manner through teamwork, sufficient staffing and training.

Services Provided

Assist the County Administrator with implementing the policies and programs of the Board of County Commissioners as they relate to the following departments or sections:

Animal Shelters
Card Sound Toll Authority
Detention Facilities
Engineering Services
Facilities Maintenance
Fleet Management
Higgs Beach
Project Management
Roads & Bridges
Solid Waste Management
Unincorporated Parks & Beaches
Wastewater

Major Variances

The major variance can be attributed to Physical Environment- Cudjoe Regional Wastewater Project.

During the FY 2012 budget process, the BOCC approved to merge Project Managment and Wastewater Departments with Public Works to create a new divison, Public Works/Engineering.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	9,511,782	9,187,821	9,525,219	9,546,608	9,305,176	(2.3%)
Operating Expenditures	24,466,211	24,761,106	26,956,779	30,533,129	47,858,338	77.5%
Capital Outlay Expenditures	6,535,415	9,379,328	26,910,755	35,138,574	29,296,998	8.9%
Interfund Transfers	5,782,892	5,005,734	-	-	682,000	- %
Total Budget	**46,296,300**	**48,333,990**	**63,392,753**	**75,218,311**	**87,142,512**	**37.5%**

Public Works/Engineering

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Animal Shelters	957,153	967,504	963,598	963,598	962,925	(0.1%)
County Engineer	569,681	853,718	1,347,495	1,430,564	2,039,733	51.4%
Facilities Maintenance	9,410,335	9,345,308	11,380,735	11,384,245	12,432,799	9.2%
Fleet Management	2,307,662	2,322,961	2,541,418	2,541,418	2,604,016	2.5%
General Gov Cap Projects	683,312	337,758	2,175,657	2,490,010	2,116,787	(2.7%)
Human Services Capital Projects	7,114	6,366	-	-	-	- %
Impact Fees Parks & Recreation	8,800	6,600	383,217	383,217	438,033	14.3%
Impact Fees Roadways	-	4,066	4,603,245	4,603,245	4,422,724	(3.9%)
Impact Fees Solid Waste	-	-	36,565	36,565	49,843	36.3%
Parks & Recreation Capital Projects	523	63	-	-	-	- %
Physical Environment Projects	10,433,087	12,129,429	6,713,939	14,206,547	27,857,381	314.9%
Planning Department	-	-	-	250,000	-	- %
Planning/Building Refunds	-	-	10,000	10,000	10,000	- %
Public Safety Capital Projects	333,525	1,121,551	8,382,903	6,555,677	6,639,283	(20.8%)
Public Works Management	399,838	121,866	120,892	120,892	125,723	4.0%
Recycling	78,787	70,588	-	70,588	-	- %
Road Department	5,456,993	5,400,756	4,935,312	9,618,386	6,479,643	31.3%
Solid Waste	15,441,211	15,414,473	16,440,485	16,460,485	17,352,170	5.5%
Wastewater MSTUs	208,281	230,985	3,357,292	4,092,874	3,611,452	7.6%
Total Budget	**46,296,300**	**48,333,990**	**63,392,753**	**75,218,311**	**87,142,512**	**37.5%**

Public Works/Engineering

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	7,507,655	7,443,736	8,506,444	8,581,954	9,719,737	14.3%
Fine & Forfeiture Fund	1,647,894	1,687,926	2,491,152	2,491,152	2,925,118	17.4%
Road And Bridge Fund	3,310,716	3,404,460	4,186,162	4,713,777	5,919,816	41.4%
Governmental Fund Type Grants	1,062,616	991,230	-	4,472,459	-	- %
Impact Fees Fund - Roadway	-	4,066	4,603,245	4,603,245	4,422,724	(3.9%)
Impact Fees Fund - Parks & Rec	8,800	6,600	383,217	383,217	438,033	14.3%
Impact Fees Fund - Solid Waste	-	-	36,565	36,565	49,843	36.3%
Fire & Ambulance District 1 L&M Key	6,388	-	38,500	38,500	12,400	(67.8%)
Unincorporated Svc Dist Parks & Rec	1,393,281	1,405,930	1,789,916	1,789,916	1,639,697	(8.4%)
Misc Special Revenue Fund	9,234	-	-	-	-	- %
Marathon Municipal Service Taxing Unit	33,660	24,866	345	345	497	44.1%
Bay Point Wastewater Municipal Service Taxing Unit	-	1,595	49,986	57,127	34,753	(30.5%)
Big Coppitt Wastewater Municipal Service Taxing Unit	88,732	46,882	24,200	26,200	3,773	(84.4%)
Key Largo Wastewater Municipal Service Taxing Unit	11,924	19,486	8,567	8,567	4,476	(47.8%)
Stock Island Wastewater MSTU	7,309	9,581	210,360	210,360	348,077	65.5%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	29,213	72,837	86,037	87,037	64,246	(25.3%)
Conch Key Municipal Service Taxing Unit	132	1,339	1,868	2,134	681	(63.5%)
Long Key, Layton Municipal Service Taxing Unit	3,618	3,443	8,458	8,458	11,773	39.2%
Duck Key Municipal Service Taxing Unit	33,693	42,377	43,419	43,419	46,813	7.8%
One Cent Infra-structure Sales Tax	816,507	1,178,994	5,587,776	6,170,978	5,853,217	4.8%
2003 Revenue Bonds	622,744	35,184	600,000	600,000	626,787	4.5%
Infr Sls Srtx Rev Bds 2007	2,683,118	2,276,141	7,160,398	7,259,646	5,962,002	(16.7%)
Big Coppitt Waste Water Project	6,681,043	5,874,455	2,829,052	2,829,052	3,155,663	11.5%
Duck Key Waste Water Project	1,142,379	4,699,267	4,605,000	8,363,354	5,359,054	16.4%
Cudjoe Regional WW Project	-	-	-	2,175,175	19,404,000	- %
Card Sound Bridge	1,362,219	1,295,572	1,110,683	1,143,683	1,128,146	1.6%
MSD Solid Waste Management	15,525,763	15,485,061	16,489,985	16,580,573	17,401,670	5.5%
Fleet Management Fund	2,307,662	2,322,961	2,541,418	2,541,418	2,609,516	2.7%
Total Revenue	**46,296,300**	**48,333,990**	**63,392,753**	**75,218,311**	**87,142,512**	**37.5%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Public Works Management	-	-	0.94	0.99	0.05
Facilities Maintenance	-	-	65.69	65.59	(0.10)
County Engineer	-	-	9.16	11.02	1.86
Road Department	-	-	40.00	40.25	0.25
Fleet Management	-	-	15.00	15.05	0.05
Solid Waste	-	-	18.10	18.20	0.10
Wastewater MSTUs	-	-	0.84	0.64	(0.21)
Total Full-Time FTE	-	-	149.73	151.73	2.00
Total FTE	**-**	**-**	**149.73**	**151.73**	**2.00**

Public Works/Engineering

Public Works Management

Mission Statement

To guide and direct Public Works with integrity and fiscal responsibility.

Services Provided

Budgeting, planning, evaluation and review of programs and departments within the Division.

Major Variances

• Increase due to salary allocation/benefits & travel for Interim Division Director
• no capital expenditures anticipated in coming year

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	336,407	119,917	118,754	118,854	122,870	3.5%
Operating Expenditures	63,430	1,949	2,138	2,038	2,853	33.4%
Total Budget	**399,838**	**121,866**	**120,892**	**120,892**	**125,723**	**4.0%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	121,280	121,866	120,892	120,892	125,723	4.0%
Road And Bridge Fund	261,044	-	-	-	-	- %
Card Sound Bridge	17,513	-	-	-	-	- %
Total Revenue	**399,838**	**121,866**	**120,892**	**120,892**	**125,723**	**4.0%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Officials & Administrators	-	-	0.47	0.47	-
Professionals	-	-	0.47	0.52	0.05
Total Full-Time FTE	-	-	0.94	0.99	0.05
Total FTE	**-**	**-**	**0.94**	**0.99**	**0.05**

Public Works/Engineering

Facilities Maintenance

Mission Statement

To maintain all County buildings, grounds, constitutional offices, parks and beaches at the highest level of quality and in the most efficient manner to provide the employees, citizens and visitors with clean, safe and comfortable facilities.

Services Provided

Maintenance and repair of County buildings and grounds, including Detention Facilities, Higgs Beach and Unincorporated Parks & Beaches.

Public Works/Engineering

Facilities Maintenance

Major Variances

> Facilities Maintenance budget includes:
• $218,962 in estimated wastewater assessments:
$85,523 for County property located in the Village of Islamorada, and
$130,939 for County property located in Marathon
• $50,000 rollover from FY12 for 50% of new/upgraded work order system
• $843,758 for capital repairs:
$ 90,000 for Fire Suppression System @ KW Clerk's Computer Room
$ 20,000 for New vinyl tile in KW Library History Room
$250,000 to Repair spalling columns/beams at HGC Nutrition Bldg.
$20,000 to Repair steel roof framing & panels at Marathon Garage
$ 8,360 to Replace A/C #1 at KL Library
$ 5,874 to Replace A/C #1 at PK Courthouse
$ 5,874 to Replace A/C #2 at PK Courthouse
$ 4,840 to Replace A/C #3 at PK Courthouse
$ 8,360 to Replace A/C #4 at KL Library
$ 4,975 to Replace A/C at Islamorada Library
$ 8,000 to Replace A/C at Marathon Library (Children's area)
$ 4,975 to Replace A/C at PK AARP
$276,000 to Replace Roof at Lester/Records Storage Bldg.
$ 70,000 to Replace Roof at Marathon Garage
$ 36,500 to Replace Roof at Old PW Bldg. in PK
$ 30,000 for Transfer switch for ER generator at 63rd St. Annex
• $16,875 for capital equipment:
$ 7,500 for five (5) 800 MHz radios for emergency communications during hurricanes/events
$ 9,375 for one turf mower for the Facilities grass mowing from KW to BP Key
• $90,000 for capital vehicles:
$18,000 for a Van to replace a 1999 model
$40,000 for a HD Dump Truck to replace a 2003 model, and
$32,000 for two pickup trucks to replace a 2003 and 2005 model

> Higgs Beach:
• Includes $80,000 for Deputy Patrol
• $8,000 for a Gator Utility maintenance vehicle

> Unincorporated Parks & Beaches budget is down, but includes:
• $10,000 rollover from FY12 for 10% of new/upgraded work order system
• $40,000 to replace roof on BPK Deputy rental house
• $12,000 to replace roof on HH Park bathrooms
• $18,750 for capital equipment (two turf mowers for park maintenance staff from Stock Island to BP Key)
• $16,000 for one pickup truck to replace a 2003 model

> Correction Facilities budget includes:
• $169,565 for estimated wastewater assessment for Marathon Jail
• $10,000 rollover from FY12 for 10% of new/upgraded work order system
• $866,000 for capital building repairs:
$200,000 for MCDC Air Handler A4, B1 & B2
$ 20,000 for MCDC – FKAA/Reuse crossover
$ 55,000 for MCSO Admin. Bldg. Roof Top Air Handler, and
• $591,000 rollover from FY12:
$ 90,000 to replace roof at Mthn. Jail
$ 70,000 for MCDC Fire Alarm upgrade Phase 1
$100,000 for MCDC Fire Alarm upgrade Phase 2
$230,000 to paint MCDC
$ 55,000 to replace three boilers at MCDC
$ 46,000 to replace MCDC VAV Heater Coils
• $16,000 for one pickup truck to replace a 2001 model

> ADA Compliance - no change (remains at $10,000/yr. for minor repairs)

> School Board ILA for Sugarloaf School Athletic Field - no change (remains at $32,000/yr.)

Public Works/Engineering

Facilities Maintenance

> Jacobs Aquatic Pool - no change (remains at $180,000/yr.)

> $55,000 for wastewater upgrades to County facilities:
• FUND 414 – $49,500 for KL Transfer Station;
• FUND 504 – $5,500 for PK Garage

Advisory Board
•Beach Advisory Board
•Parks & Recreation Board
•Florida Keys Council for People with Disabilities

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	3,830,950	3,768,412	3,788,679	3,776,729	3,661,910	(3.3%)
Operating Expenditures	5,555,012	5,305,500	6,482,249	6,568,106	6,785,676	4.7%
Capital Outlay Expenditures	24,373	271,396	1,109,807	1,039,410	1,985,213	78.9%
Total Budget	**9,410,335**	**9,345,308**	**11,380,735**	**11,384,245**	**12,432,799**	**9.2%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	6,347,772	6,251,452	7,011,667	7,015,177	7,800,584	11.3%
Fine & Forfeiture Fund	1,647,894	1,687,926	2,491,152	2,491,152	2,925,118	17.4%
Fire & Ambulance District 1 L&M Key	6,388	-	38,500	38,500	12,400	(67.8%)
Unincorporated Svc Dist Parks & Rec	1,393,281	1,405,930	1,789,916	1,789,916	1,639,697	(8.4%)
Misc Special Revenue Fund	9,234	-	-	-	-	- %
MSD Solid Waste Management	5,765	-	49,500	49,500	49,500	- %
Fleet Management Fund	-	-	-	-	5,500	- %
Total Revenue	**9,410,335**	**9,345,308**	**11,380,735**	**11,384,245**	**12,432,799**	**9.2%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	-	-	5.33	5.33	-
Officials & Administrators	-	-	1.33	1.33	-
Paraprofessionals	-	-	6.78	6.78	-
Protective Service Workers	-	-	4.00	3.00	(1.00)
Service - Maintenance	-	-	17.00	20.00	3.00
Skilled Craft Workers	-	-	12.25	12.00	(0.25)
Technicians	-	-	10.00	7.00	(3.00)
Service Maintenance	-	-	7.00	8.00	1.00
Professionals	-	-	2.00	2.15	0.15
Total Full-Time FTE	-	-	65.69	65.59	(0.10)
Total FTE	**-**	**-**	**65.69**	**65.59**	**(0.10)**

Public Works/Engineering

Facilities Maintenance

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Capital Equipment costs per square footage of buildings maintained					
• Capital Equipment costs - Buildings maintained	$	0.34	0.03	-	0.03
Capital Equipment costs per square footage of Correction facilities maintained					
• Capital Equipment costs - Correction facilities	$	0.84	1.94	-	1.94
Capital Equipment costs per square footage of parks & beaches maintained					
• Capital Equipment costs - Parks & Beaches maintained	$	0.08	0.11	-	0.11
Operating costs per square footage of buildings maintained					
• Operating costs - Buildings maintained	$	8.21	8.47	-	8.47
Operating costs per square footage of Correction facilities maintained					
• Operating costs - Correction Facilities maintained	$	3.21	3.43	-	3.43
Operating costs per square footage of parks & beaches maintained					
• Operating costs - Parks & Beaches maintained	$	0.34	0.32	-	0.32
Personnel costs per square foot of buildings maintained					
• Personnel costs - Buildings maintained	$	5.33	4.90	-	4.90
Personnel costs per square foot of Correction facilities maintained					
• Personnel costs - Correction Facilities maintained	$	2.29	2.30	-	2.30
Personnel costs per square foot of parks & beaches maintained					
• Personnel costs - Parks & Beaches maintained	$	0.20	0.18	-	0.18

Public Works/Engineering

Animal Shelters

Mission Statement

To promote responsible pet ownership, animal care, community safety, increase adoptions, and reduce pet overpopulation. To treat the symptoms of irresponsible pet ownership while seeking to eliminate the causes by compassionately using education and enforcement.

Services Provided

Animal care, receiving surrendered and abandoned pets, return of lost pets, pet adoptions, animal law enforcement, education, licensing, and low-cost spay and neuter programs.

Major Variances

> The budget is down from FY12, but includes $16,000 for one (1) pickup truck, to replace a 2001 pickup truck.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	957,153	964,218	963,598	963,598	941,925	(2.2%)
Capital Outlay Expenditures	-	3,286	-	-	21,000	- %
Total Budget	**957,153**	**967,504**	**963,598**	**963,598**	**962,925**	**(0.1%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	957,153	967,504	963,598	963,598	962,925	(0.1%)
Total Revenue	**957,153**	**967,504**	**963,598**	**963,598**	**962,925**	**(0.1%)**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Animal Adoptions					
• Animal Adoptions	#	811	827	-	827
Animal Intakes					
• Animal Intakes	#	2,358	2,259	-	2,259

Public Works/Engineering

County Engineer

Mission Statement

To effectively manage projects within contract budget and time constraints, ensuring the coordination, preparation and presentation of contracts, amendments, change orders, work authorizations and payments, while protecting the best interests of Monroe County and the safety of its citizens and visitors.

Services Provided

Engineering services, including construction management, surveying, and inspection of a variety of county projects, and management of the County's 7-Year Roadway /Bicycle Path Plan, ADA Transition Plan and Capital Improvement Projects.

Major Variances

> Engineering ad valorem:
• Includes $100,000 rollover from FY12 for 1st year, plus $100,000 for 2nd year, of Facilities Space Study

> Engineering Roads & Bridges:
• Includes $200,000 for a Road Condition & Assessment Report

> Engineering Card Sound:
• Includes salary allocation/benefits for Interim Division Director

> Engineering Project Management
• Includes salary/benefits for Senior Project Manager added in FY12
• additional $12,500 for professional services

> Med Exam Env. Mitigation - no change (remains at $5,500)

> ADA Transition Plan Projects - for FY13 to be funded by grants

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	374,340	612,443	855,873	726,197	940,868	9.9%
Operating Expenditures	187,680	241,276	476,122	657,462	768,865	61.5%
Capital Outlay Expenditures	7,661	-	15,500	46,905	330,000	2,029.0%
Total Budget	**569,681**	**853,718**	**1,347,495**	**1,430,564**	**2,039,733**	**51.4%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	81,450	102,915	410,287	482,287	830,505	102.4%
Road And Bridge Fund	-	270,305	301,600	301,600	502,057	66.5%
Governmental Fund Type Grants	-	-	-	100,000	-	- %
One Cent Infra-structure Sales Tax	488,231	460,297	575,675	486,744	640,909	11.3%
Card Sound Bridge	-	20,202	59,933	59,933	66,262	10.6%
Total Revenue	**569,681**	**853,718**	**1,347,495**	**1,430,564**	**2,039,733**	**51.4%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	-	-	3.00	4.00	1.00
Officials & Administrators	-	-	0.76	0.84	0.08
Technicians	-	-	1.00	1.00	-
Professionals	-	-	4.40	5.18	0.78
Total Full-Time FTE	-	-	9.16	11.02	1.86
Total FTE	**-**	**-**	**9.16**	**11.02**	**1.86**

Public Works/Engineering

Road Department

Mission Statement

To maintain and improve all 1,537 county roads and 26 bridges for the ease of movement of the people and goods in Monroe County and to provide all citizens and visitors with a safe and visually enjoyable right-of-way in which to travel.

Services Provided

Plan, oversee and administer road and bridge improvement/repair contracts. Incorporate the Florida Department of Transportation's 5 Year Work Program into the Capital Improvement Plan and when needed, find the necessary Grant matches for those State projects. Maintenance of 389 county miles include: cleaning and mowing of the rights-of-way, street patching, guardrail maintenance, street sweeping, stormwater drainage installation, and maintain signs and markings.

Major Variances

> Roads & Bridges budget is an increase over last year due to:
- Increased fuel and vehicle maintenance costs;
- Capital Outlay Equipment - $419,500 ($42,000 for a Bandit Brush, $170,000 for 2 Buzzbar mowers, $50,000 for 2 tractors with flails, $150,000 for 2 backhoes and $7,500 for 5-800MHz radios);
- $600,000 for in-house drainage projects;
- $950,000 for bridge & culvert projects (includes $63K for No Name Bridge grant match; $425K for Tom's Harbor Bridge grant match);
- Capital Outlay Vehicles - $120,000 ($64K for 4 pickup trucks, $30K for a flatbed truck and $26K for a crewcab pickup (to replace vehicles that are beyond economicial repair);

> Card Sound Toll Authority budget:
- Includes $50,000 to hire a consultant to review toll operations and charges to assist w/short-term and long-term repair and maintenance needs for Card Sound Road and its five (5) bridges;
- Capital Outlay Vehicle - $40,000 (1-flatbed dump truck to replace a 1999 vehicle that is beyond economicial repair)

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	2,325,697	2,294,418	2,361,069	2,416,184	2,317,377	(1.9%)
Operating Expenditures	2,204,739	2,226,573	1,956,243	4,049,151	1,986,745	1.6%
Capital Outlay Expenditures	926,557	879,765	618,000	3,153,051	2,175,521	252.0%
Total Budget	**5,456,993**	**5,400,756**	**4,935,312**	**9,618,386**	**6,479,643**	**31.3%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Road And Bridge Fund	3,049,672	3,134,156	3,884,562	4,412,177	5,417,759	39.5%
Governmental Fund Type Grants	1,062,616	991,230	-	4,122,459	-	- %
Card Sound Bridge	1,344,705	1,275,370	1,050,750	1,083,750	1,061,884	1.1%
Total Revenue	**5,456,993**	**5,400,756**	**4,935,312**	**9,618,386**	**6,479,643**	**31.3%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	-	-	10.02	10.02	-
Officials & Administrators	-	-	0.95	0.95	-
Protective Service Workers	-	-	4.00	4.00	-
Service - Maintenance	-	-	8.00	8.00	-
Skilled Craft Workers	-	-	13.75	14.00	0.25
Service Maintenance	-	-	2.00	2.00	-
Professionals	-	-	1.28	1.28	-
Total Full-Time FTE	-	-	40.00	40.25	0.25
Total FTE	**-**	**-**	**40.00**	**40.25**	**0.25**

Public Works/Engineering

Physical Environment Projects

Mission Statement

Provide cost effective wastewater treatment systems to comply with statutory requirements. Represent the County's interest with all regulatory agencies considering water quality related rules which might impact the County's water quality, treatment levels required, and the cost of delivering that service. Ensure the wastewater treatment systems provided are consistent with the County's Comprehensive land use plans.

Services Provided

Provide sanitary wastewater treatment for unincorporated Monroe County.
Provide funding plans to support implementation of the Wastewater Master Plan

Major Variances

Wastewater Capital Improvements Budgets for FY13:
Fund 304 Long Key Wastewater PE1101 $700,000
Fund 304 Upgrade County owned facilities PE1301 $433,025
Fund 308 Key Largo WWTD PE0805 $153,876
Fund 308 Cudjoe Reg. WW Sys PE0902 $1,758,126
Fund 310 Big Coppitt WW Prj. PE0803 $150,000
Fund 311 Duck Key WW Proj PE0804 $5,258,354
Fund 312 Cudjoe Regional WW Prj PE1202 $19,404,000

See the Capital Improvement Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	-	312	-	-	-	- %
Operating Expenditures	-	-	-	-	19,404,000	- %
Capital Outlay Expenditures	4,650,195	7,123,383	6,713,939	14,206,547	8,453,381	25.9%
Interfund Transfers	5,782,892	5,005,734	-	-	-	- %
Total Budget	**10,433,087**	**12,129,429**	**6,713,939**	**14,206,547**	**27,857,381**	**314.9%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
One Cent Infra-structure Sales Tax	(23,208)	-	700,000	1,184,776	1,133,025	61.9%
Infr Sls Srtx Rev Bds 2007	2,632,872	1,564,284	1,513,939	3,313,417	1,912,002	26.3%
Big Coppitt Waste Water Project	6,681,043	5,865,878	-	-	150,000	- %
Duck Key Waste Water Project	1,142,379	4,699,267	4,500,000	8,258,354	5,258,354	16.9%
Cudjoe Regional WW Project	-	-	-	1,450,000	19,404,000	- %
Total Revenue	**10,433,087**	**12,129,429**	**6,713,939**	**14,206,547**	**27,857,381**	**314.9%**

Public Works/Engineering

Fleet Management

Mission Statement

Provide fleet management services in the most effective and efficient means possible.

Services Provided

• Maintain the fleet of vehicles and equipment in a safe operating condition;
• Perform and document preventative maintenance, safety inspections and repairs to the BOCC's and other government agencies' fleet, which includes small vehicles and trucks, rolling equipment and emergency generators;
• Provide fuel 24 hours a day, 365 days per year;
• Provide emergency generator service;
• Provide related management services, i.e., vehicle acquisition and disposal, parts procurement, etc.

Major Variances

Fleet's budget includes:
• $38,500 for possible increases in unleaded and diesel fuels
• $ 3,000 for two (2) 800 MHz radios for emergency communications during hurricanes/events
• $18,500 for proposed replacement of KW & Marathon fuel pumps

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,071,673	1,007,211	1,028,212	1,014,995	1,021,794	(0.6%)
Operating Expenditures	1,229,246	1,312,107	1,507,206	1,520,423	1,554,722	3.2%
Capital Outlay Expenditures	6,743	3,642	6,000	6,000	27,500	358.3%
Total Budget	**2,307,662**	**2,322,961**	**2,541,418**	**2,541,418**	**2,604,016**	**2.5%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Fleet Management Fund	2,307,662	2,322,961	2,541,418	2,541,418	2,604,016	2.5%
Total Revenue	**2,307,662**	**2,322,961**	**2,541,418**	**2,541,418**	**2,604,016**	**2.5%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	-	-	2.00	2.00	-
Officials & Administrators	-	-	1.00	1.00	-
Service - Maintenance	-	-	3.00	3.00	-
Skilled Craft Workers	-	-	7.00	7.00	-
Technicians	-	-	1.00	1.00	-
Service Maintenance	-	-	1.00	1.00	-
Professionals	-	-	-	0.05	0.05
Total Full-Time FTE	-	-	15.00	15.05	0.05
Total FTE	**-**	**-**	**15.00**	**15.05**	**0.05**

Public Works/Engineering

General Gov Cap Projects

Services Provided

Services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole.

Projects in this category include courthouses and administrative offices.

Major Variances

General Government Capital Projects for FY13:

Fund 304 CG0603 Courthouse Renovation $1,490,000
Fund 307 CE0601 New Judicial Bldg $626,787 pending completion of contractor closeout

See Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	46,292	41,376	17,300	32,750	-	(100.0%)
Operating Expenditures	-	-	-	-	185,000	- %
Capital Outlay Expenditures	637,019	296,383	2,158,357	2,457,260	1,931,787	(10.5%)
Total Budget	**683,312**	**337,758**	**2,175,657**	**2,490,010**	**2,116,787**	**(2.7%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
One Cent Infra-structure Sales Tax	67,560	308,940	1,575,657	1,890,010	1,490,000	(5.4%)
2003 Revenue Bonds	615,630	28,818	600,000	600,000	626,787	4.5%
Infr Sls Srtx Rev Bds 2007	122	-	-	-	-	- %
Total Revenue	**683,312**	**337,758**	**2,175,657**	**2,490,010**	**2,116,787**	**(2.7%)**

Public Works/Engineering

Parks & Recreation Capital Projects

Major Variances

No projects are funded at this time until all wastewater projects are completed, in order to meet the 2015 D.E.P. deadline.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	523	63	-	-	-	- %
Total Budget	**523**	**63**	**-**	**-**	**-**	**- %**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Infr Sls Srtx Rev Bds 2007	523	63	-	-	-	- %
Total Revenue	**523**	**63**	**-**	**-**	**-**	**- %**

Public Works/Engineering

Public Safety Capital Projects

Mission Statement

Provide capital facilities to support the public safety functions of the County (Fire/Rescue, Law Enforcement).

Services Provided

Projects in this category include fire/ambulance stations, Emergency Operations Center (EOC) and detention facilities.

Major Variances

Public Safety Capital Projects for FY13:

Fund 304 CP9902 Marathon EOC $2,589,283
Fund 308 CP0801 Stock Island Fire Station $3,300,000
CP0803 Conch Key Fire Station $750,000

See the Capital Improvement Projects section for project details.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	59,733	36,025	17,500	81,329	-	(100.0%)
Operating Expenditures	-	354,269	-	-	-	- %
Capital Outlay Expenditures	273,792	731,257	8,365,403	6,474,348	6,639,283	(20.6%)
Total Budget	**333,525**	**1,121,551**	**8,382,903**	**6,555,677**	**6,639,283**	**(20.8%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
One Cent Infra-structure Sales Tax	283,924	409,757	2,736,444	2,609,448	2,589,283	(5.4%)
Infr Sls Srtx Rev Bds 2007	49,601	711,794	5,646,459	3,946,229	4,050,000	(28.3%)
Total Revenue	**333,525**	**1,121,551**	**8,382,903**	**6,555,677**	**6,639,283**	**(20.8%)**

Public Works/Engineering

Human Services Capital Projects

Major Variances

The environmental mitigation at the Medical Examiners Facility is appropriated under Fund 304 Admin. & Misc.
No projects are scheduled at this time so that all wastewater projects can be funded and completed by the 2015 deadline.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	7,114	2,191	-	-	-	- %
Capital Outlay Expenditures	-	4,175	-	-	-	- %
Total Budget	**7,114**	**6,366**	**-**	**-**	**-**	**- %**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
2003 Revenue Bonds	7,114	6,366	-	-	-	- %
Total Revenue	**7,114**	**6,366**	**-**	**-**	**-**	**- %**

Public Works/Engineering

Impact Fees Roadways

Mission Statement

Provide a safe network of County streets and roads to serve the residents that takes into account the changes in where development is occurring.

Services Provided

Funds are used exclusively for the capital expansion of the county's major road network system in the district from which the moneys were collected, with the exception that a portion of the funds from each district may be allocated to projects outside of the district, on U.S. 1, Card Sound Road, and C-905 in Key Largo, and the proceeds are used in a manner consistent with the capital improvements plan of the comprehensive plan.

The funds shall be used solely for the purpose of acquisition, expansion and development of the major road network system determined to be needed to serve new development, including but not limited to:

1) Planning, design and construction plan preparation;
2) Right-of-way acquisition;
3) Construction of new through lanes;
4) Construction of new turn lanes;
5) Construction of new bridges;
6) Construction of new drainage facilities in conjunction with new roadway construction;
7) Purchase and installation of traffic signalization;
8) Construction of new curbs, medians and shoulders;
9) Construction of new bicycle paths;
10) Construction of new pedestrian pathways and sidewalks;
11) Installation of new landscaping in conjunction with any of the projects listed above.

The disbursal of such funds requires the approval of the Board of County Commissioners.

Major Variances

Budgets are adjusted to reflect available funding. Impact Fees Roadways Fund 130 budgets are listed under the Capital Improvement Plan section.

Approved Budgeted Projects:
Florida Keys Overseas Highway Trail-Bike Path MM15-16.5 $450,000 FDOT FY2014 work plan
Truman Pedestrian Bridge in Duck Key $950,000
Bike/Shared Use Path in Key Largo $1,800,000
Reimbursement to Fund 102 for the Key Deer Blvd Project, total $702,703 over 5 years

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	-	3,827	23,330	35,130	-	(100.0%)
Operating Expenditures	-	239	-	788,200	-	- %
Capital Outlay Expenditures	-	-	4,579,915	3,779,915	4,422,724	(3.4%)
Total Budget	**-**	**4,066**	**4,603,245**	**4,603,245**	**4,422,724**	**(3.9%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Impact Fees Fund - Roadway	-	4,066	4,603,245	4,603,245	4,422,724	(3.9%)
Total Revenue	**-**	**4,066**	**4,603,245**	**4,603,245**	**4,422,724**	**(3.9%)**

Public Works/Engineering

Impact Fees Roadways

Impact Fees Parks & Recreation

Mission Statement

Provide continual improvement of the County's park and recreational facilities.

Services Provided

Funds are used exclusively for the capital expansion of the county's community park facilities. Funds must be expended in the sub-district from which they are collected. Expenditures must be consistent with the capital improvements plan of the comprehensive plan. The expenditure of such funds requires the approval of the Board of County Commissioners

Major Variances

Budgets are adjusted to reflect available funding. Impact Fees Parks & Recreation Fund 131 budgets are listed under the Capital Improvement Plan.

Appropriated Project budgets for FY13
District 1:
Bay Point Park $50,000 for shade structure, irrigation system and playground equipment.
Big Coppitt Park $20,000 for shade structure.
Bernstein Park $25,401
Bay Point Park $12,150 to resurface the tennis courts.
District 2:
Palm Villa Park $25,000 for shade structure and playground equipment.
District 3:
Key Largo Park $19,430 for lighting.

Advisory Board

The Board of County Commissioners appoints the Parks and Recreation Board to provide advice and direction on the needs of the community.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	8,800	6,600	-	50,201	12,150	- %
Capital Outlay Expenditures	-	-	383,217	333,016	425,883	11.1%
Total Budget	**8,800**	**6,600**	**383,217**	**383,217**	**438,033**	**14.3%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Impact Fees Fund - Parks & Rec	8,800	6,600	383,217	383,217	438,033	14.3%
Total Revenue	**8,800**	**6,600**	**383,217**	**383,217**	**438,033**	**14.3%**

Public Works/Engineering

Impact Fees Solid Waste

Services Provided

Funds are used solely for the purpose of construction and expansion of solid waste facilities in Monroe County, including but not limited to:

1) Design and construction plan preparation;
2) Land acquisition;
3) Acquisition of new incinerators; and
4) Acquisition of trucks and housing building equipment.

The funds shall not be used to maintain existing solid waste facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

The Public Works/Engineering Division, Department of Solid Waste/Recycling overseas the solid waste disposal and recovery program for the County.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Solid Waste Fund 133 budgets are also listed under the Capital Plan.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Capital Outlay Expenditures	-	-	36,565	36,565	49,843	36.3%
Total Budget	**-**	**-**	**36,565**	**36,565**	**49,843**	**36.3%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Impact Fees Fund - Solid Waste	-	-	36,565	36,565	49,843	36.3%
Total Revenue	**-**	**-**	**36,565**	**36,565**	**49,843**	**36.3%**

Public Works/Engineering

Solid Waste

Mission Statement

Provide for cost efficient and environmentally proper collection, transportation and disposition of solid waste, recyclables, hazardous waste and electronic waste generated in the County (excluding the muncipalities) as defined by various statutes, ordinances, and agreements.

Services Provided

The Solid Waste Program provides comprehensive, convenient and reliable services/programs, residential and commercial, for the collection and disposal of the different types of waste, including garbage, recyclables, yard waste, white goods, tires, household hazardous waste, electronic waste, and litter.

Major Variances

Solid Waste Mgmt.'s budget includes:
• $350,000 to replace two (2) hazardous materials storage sheds ($175K/ea @ Cudjoe & Long Key Transfer Stations)
• $ 7,500 for five (5) 800 MHz radios for emergency communications during hurricanes/events
• $ 16,000 for one pickup truck to replace a 2005 model, and
• Approx. $519K for CPI adjustments on contracts (four franchise agreements, garbage, recycling, e-waste and hazardous waste haul out contracts, ground water testing, MCHD, etc.)
• NOTE: The haul out contracts, franchise agreements, and various other contracts total approx. $15.1 million or 87% of the total Solid Waste Mgmt. budget

Current FY12 and FY13 Proposed Residential Rate is $404/yr. ($33.67/mo.)

Current FY12 tipping fee is $123.50/ton
(as of 10/1/2010, City of KW tipping fee is $165.97/ton)

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,320,177	1,147,655	1,202,390	1,212,390	1,173,023	(2.4%)
Operating Expenditures	14,111,959	14,209,354	15,238,095	15,246,995	15,758,647	3.4%
Capital Outlay Expenditures	9,075	57,464	-	1,100	420,500	- %
Total Budget	**15,441,211**	**15,414,473**	**16,440,485**	**16,460,485**	**17,352,170**	**5.5%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
MSD Solid Waste Management	15,441,211	15,414,473	16,440,485	16,460,485	17,352,170	5.5%
Total Revenue	**15,441,211**	**15,414,473**	**16,440,485**	**16,460,485**	**17,352,170**	**5.5%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	-	-	7.60	7.60	-
Officials & Administrators	-	-	0.25	0.25	-
Skilled Craft Workers	-	-	4.00	4.00	-
Technicians	-	-	6.00	6.00	-
Professionals	-	-	0.25	0.35	0.10
Total Full-Time FTE	-	-	18.10	18.20	0.10
Total FTE	**-**	**-**	**18.10**	**18.20**	**0.10**

Public Works/Engineering

Recycling

Services Provided

For several years, the County has been awarded the Consolidated Small County Solid Waste Management Grant under the FL Dept. of Environmental Protection. The amount of the grant depends on the State's budget and the number of counties that qualify and apply for this grant. The purpose of the grant is to help offset the operating costs of the solid waste management program.

Major Variances

Monroe County received $277,000 in FY09; $78,787 in FY10, and $70,588 in FY11 & FY12.

SW Mgmt. has applied for the FY13 Recycling Grant. The funding will be budgeted if/when the grant is awarded by FDEP.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	78,787	70,588	-	70,588	-	- %
Total Budget	**78,787**	**70,588**	**-**	**70,588**	**-**	**- %**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
MSD Solid Waste Management	78,787	70,588	-	70,588	-	- %
Total Revenue	**78,787**	**70,588**	**-**	**70,588**	**-**	**- %**

Public Works/Engineering

Wastewater MSTUs

Mission Statement

Provide design and support services for implementation of the Sanitary Wastewater Master Plan implementation in the areas designated.

Services Provided

Engineering/Administrative work for district waste water projects.

Big Coppitt WW MSTU District: The area generally bounded on the west by Boca Chica Channel and on the east by Shark Channel, including Shark Key. MC Code Article IV, section 22-81

Key Largo WW MSTU District: The area shall embrace and include territory consisting of Key Largo, including all lands east of Tavernier Creek, including Tavernier, Key Largo and Cross Key with the exception of Ocean Reef. MC Code Article V, section 22-101

Stock Island WW MSTU: The area shall encompass all of Stock Island located south of the centerline of U.S. 1 (State Raod No. 5) and lying east of Cow Key Channel and west of Boca Chica Channel. MC Code Article VI, section 22-121

Summerland/Cudjoe-Sugarloaf WW MSTU: The area shall encompass that portion of the unincorporatted area bounded on the west by the Harris Channel "Meander" and on the east by Niles Channel. MC Code Article VI, section 22-122

Big Pine WW MSTU: The area shall encompass that portion of the unincorporated area bounded on the west by Niles Channel and on the east by the west end of the Seven Mile Bridge less No Name Key. MC Code Article VI, section 22-123

Duck Key WW MSTU: The area shall encompass that portion of the unincorporated county bounded on the north by U.S. 1, on the west by Torn's Harbor Channel, on the south by Hawk's Channel, and on the east by Tom's Harbor Cut, an area commonly known as "Duck Key", including islands known as Center Island, Harbor Island, Plantation Island, and Yacht Club Island, but excluding Indies Island and parcel 1 of RE#00378380. MC Code Article VI, section 22-124

Long Key-Layton WW MSTU: The area shall encompass that portion of the unincorporated area of the county bounded on the west by Long Key Channel, on the east by Channel Five, on the south by the Atlantic Ocean, and on the north by the Gulf of Mexico (between mile makers 65 and 71), less and except all property within the corporate limits of the City of Layton. MC Code Article VI, section 22-125

Conch Key WW MSTU: The area shall encompass the portion of the unincorporated area bounded on the west by Tom's Harbor Cut and on the east by Long Key Channel. MC Code Article VI, section 22-126

Major Variances

No Ad valorem tax millage rates will be assessed to any district in FY13. MSTU expenditures are based on the availability of funds.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	138,875	153,974	112,112	132,050	67,334	(39.9%)
Operating Expenditures	69,405	68,433	321,128	356,367	447,755	39.4%
Capital Outlay Expenditures	-	8,578	2,924,052	3,604,457	2,414,363	(17.4%)
Interfund Transfers	-	-	-	-	682,000	- %
Total Budget	**208,281**	**230,985**	**3,357,292**	**4,092,874**	**3,611,452**	**7.6%**

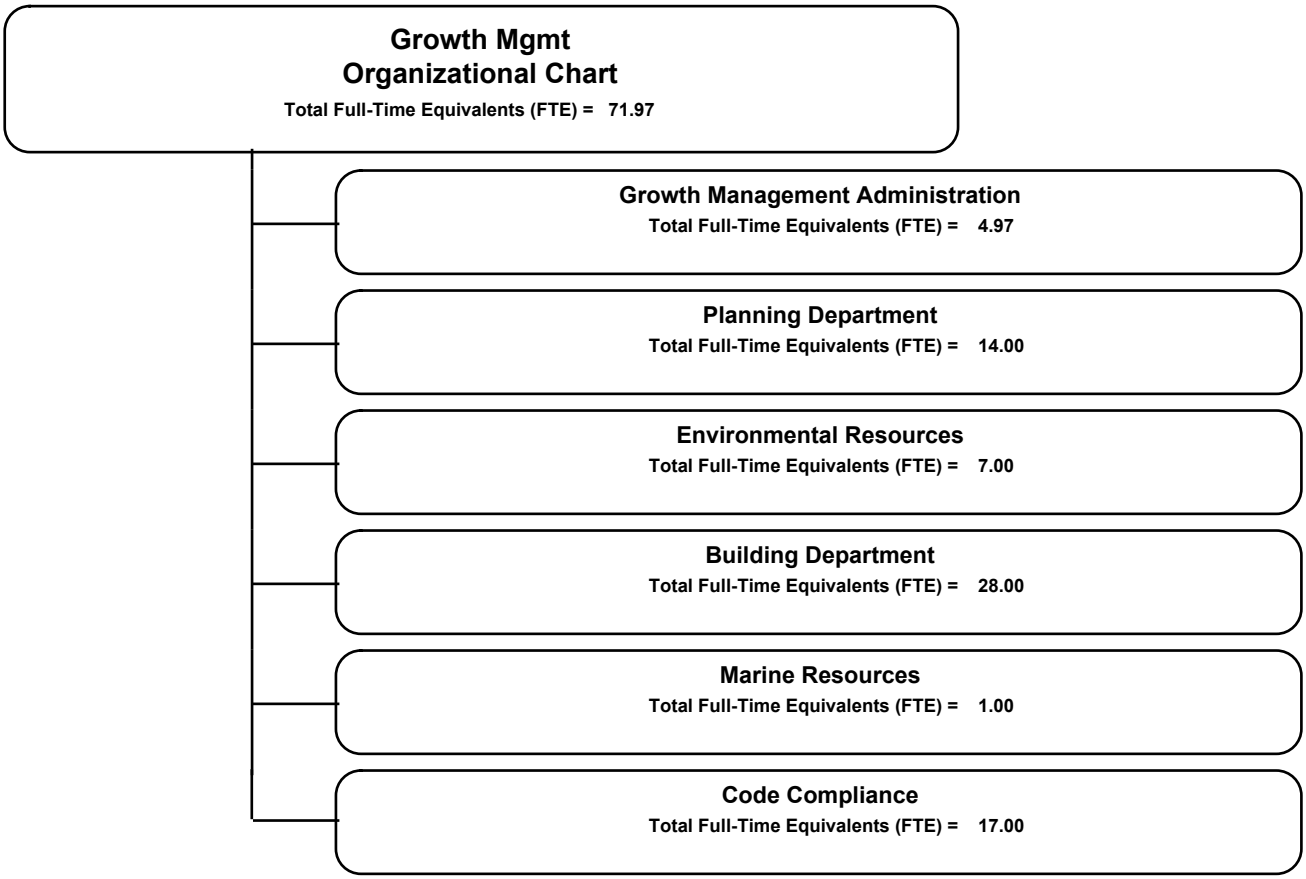
Public Works/Engineering

Wastewater MSTUs

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Marathon Municipal Service Taxing Unit	33,660	24,866	345	345	497	44.1%
Bay Point Wastewater Municipal Service Taxing Unit	-	1,595	49,986	57,127	34,753	(30.5%)
Big Coppitt Wastewater Municipal Service Taxing Unit	88,732	46,882	24,200	26,200	3,773	(84.4%)
Key Largo Wastewater Municipal Service Taxing Unit	11,924	19,486	8,567	8,567	4,476	(47.8%)
Stock Island Wastewater MSTU	7,309	9,581	205,360	205,360	343,077	67.1%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	29,213	72,837	86,037	87,037	64,246	(25.3%)
Conch Key Municipal Service Taxing Unit	132	1,339	1,868	2,134	681	(63.5%)
Long Key, Layton Municipal Service Taxing Unit	3,618	3,443	8,458	8,458	11,773	39.2%
Duck Key Municipal Service Taxing Unit	33,693	42,377	43,419	43,419	46,813	7.8%
Big Coppitt Waste Water Project	-	8,578	2,829,052	2,829,052	3,005,663	6.2%
Duck Key Waste Water Project	-	-	100,000	100,000	95,700	(4.3%)
Cudjoe Regional WW Project	-	-	-	725,175	-	- %
Total Revenue	**208,281**	**230,985**	**3,357,292**	**4,092,874**	**3,611,452**	**7.6%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Officials & Administrators	-	-	0.24	0.16	(0.08)
Professionals	-	-	0.60	0.48	(0.13)
Total Full-Time FTE	-	-	0.84	0.64	(0.21)
Total FTE	**-**	**-**	**0.84**	**0.64**	**(0.21)**

Growth Mgmt


Growth Mgmt
Organizational Chart
Total Full-Time Equivalents (FTE) = 71.97
Growth Management Administration
Total Full-Time Equivalents (FTE) = 4.97
Planning Department
Total Full-Time Equivalents (FTE) = 14.00
Environmental Resources
Total Full-Time Equivalents (FTE) = 7.00
Building Department
Total Full-Time Equivalents (FTE) = 28.00
Marine Resources
Total Full-Time Equivalents (FTE) = 1.00
Code Compliance
Total Full-Time Equivalents (FTE) = 17.00

Growth Mgmt

Business Center Vision

To achieve organizational excellence through fiscal responsibility and the profession of services from the departments of Planning and Environmental resources, Building and Code Enforcement and the offices of the Land Steward, GIS and Marine resources that is caring, professional and fair.

Mission Statement

The mission of the Growth Management Division is to safeguard the community vision by providing caring, professional and fair services to our citizenry while being dependable stewards of the public trust as we administer the Monroe County Code intended to protect our community's natural resources and property rights.

Services Provided

The Growth Management Division is the third largest Division within Monroe County's organizational structure. The Division is home to a large scope of work that is accomplished within three departments (Planning and Environmental Resources, Building, and Code Enforcement) and three offices (Geographic Information Services, Marine Resources, and the Land Steward).

The complex structure of Growth Management is due the varied tasks associated with our mission. The Division, often considered the backbone of the County, provides both individual services to our citizenry and at large services to our communities. These services include:

Departments:
Planning and Environmental Resources - Current Planning - Development review and application processing
Comprehensive Planning - Community visioning and statutory compliance
Environmental Resources - Development review and habitat protection
Building Department - Development review and permit issuance
Code Enforcement - County regulation compliance

Offices:
Marine Resources - Administration and maintenance of our coastal waters
GIS - Digital data tracking, storage and delivery
Land Steward - Administration and maintenance of our conservation lands

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	4,951,172	5,013,277	5,205,462	5,519,336	5,122,051	(1.6%)
Operating Expenditures	1,763,709	2,304,093	2,199,792	2,720,817	3,050,100	38.7%
Capital Outlay Expenditures	38,946	88,864	44,925	1,128,390	1,777,500	3,856.6%
Total Budget	**6,753,827**	**7,406,235**	**7,450,179**	**9,368,543**	**9,949,651**	**33.5%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
2010 Comp Plan	380,766	265,720	252,000	252,000	270,000	7.1%
Building Department	2,170,406	2,370,601	2,373,417	2,418,243	2,459,101	3.6%
Code Compliance	1,157,050	995,331	1,292,751	1,292,751	1,329,423	2.8%
Environmental Resources	607,486	600,949	539,891	677,441	1,476,414	173.5%
Growth Management Administration	674,567	1,143,924	959,250	917,250	928,078	(3.2%)
Marine Resources	459,251	480,954	752,881	965,513	2,151,394	185.8%
Planning Commission	80,564	81,844	84,191	84,191	82,002	(2.6%)
Planning Department	1,210,266	1,463,569	1,189,798	2,731,174	1,240,239	4.2%
Planning/Building Refunds	13,471	3,344	6,000	29,980	13,000	116.7%
Total Budget	**6,753,827**	**7,406,235**	**7,450,179**	**9,368,543**	**9,949,651**	**33.5%**

Growth Mgmt

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Governmental Fund Type Grants	436,933	567,601	-	1,824,727	-	- %
Mstd - Plng/bldg/code/fire Mar	3,674,822	3,836,366	4,148,719	4,158,719	4,444,993	7.1%
Boating Improvement Fund	306,309	472,086	752,881	777,712	2,151,394	185.8%
Misc Special Revenue Fund	26,042	19,221	33,388	78,214	36,400	9.0%
Environmental Restoration Fund	153,612	158,230	171,162	171,162	884,163	416.6%
Building Fund	2,156,109	2,352,731	2,344,029	2,358,009	2,432,701	3.8%
Total Revenue	**6,753,827**	**7,406,235**	**7,450,179**	**9,368,543**	**9,949,651**	**33.5%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Growth Management Administration	4.97	4.97	4.97	4.98	-
Planning Department	13.50	14.00	14.00	14.00	-
Environmental Resources	5.00	5.00	6.00	7.00	1.00
Building Department	28.75	27.00	29.00	28.00	(1.00)
Marine Resources	0.50	-	2.00	1.00	(1.00)
Code Compliance	16.21	16.00	16.00	17.00	1.00
Marine Projects	1.00	2.00	-	-	-
Total Full-Time FTE	69.93	68.97	71.97	71.98	-
Total FTE	**69.93**	**68.97**	**71.97**	**71.98**	**-**

Growth Mgmt

Growth Management Administration

Mission Statement

To promote the Division while providing an entertaining and challenging work experience for our employee base allowing for both professional and personal growth to propel the Division to the forefront of Monroe County establishing our Division as a model for other Divisions to follow.

Services Provided

- Provide management oversight and budgetary and personnel management support to departments.
- Process, review, approve, and distribute the Division's BOCC agenda items.
- Provide policy recommendations to BOCC, County Administrator, County agencies and state agencies on growth management issues affecting the County.
- Provide management oversight of County's Flood Insurance Inspection and Compliance Program.
- Prepare Annual Assessment of Comprehensive Work Program for Governor and Cabinet and coordinate County's efforts and responsibilities for maintenance and implementation of the Comprehensive Plan and Work Program and other requirements under Chapters 163 and 380, Florida Statutes.
- Provide for the maintenance and restoration of the County's conservation lands in coordination with Public Works Division and Monroe County Land Authority.
- Provide administrative support to County Intergovernmental Task Force.
  Provide Geographic Information System (GIS) services.

Major Variances

Budget decreases can be attributed to reduced Legal and Court Reporter Service appropriation in Growth Mgmt. Admin. Also a decrease in Other Contractual Services under GIS.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	389,010	424,119	420,695	420,695	413,668	(1.7%)
Operating Expenditures	273,078	716,919	538,555	473,793	514,410	(4.5%)
Capital Outlay Expenditures	12,479	2,886	-	22,762	-	- %
Total Budget	**674,567**	**1,143,924**	**959,250**	**917,250**	**928,078**	**(3.2%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Mstd - Plng/bldg/code/fire Mar	674,567	1,143,924	959,250	917,250	928,078	(3.2%)
Total Revenue	**674,567**	**1,143,924**	**959,250**	**917,250**	**928,078**	**(3.2%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.97	1.97	1.97	1.98	-
Officials & Administrators	-	1.00	1.00	1.00	-
Protective Service Workers	1.00	-	-	-	-
Technicians	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	4.97	4.97	4.97	4.98	-
Total FTE	**4.97**	**4.97**	**4.97**	**4.98**	**-**

Growth Mgmt

Planning Department

Mission Statement

Foster sustainable, quality development in the County while conserving and promoting stewardship of the County's fragile environment and the unique character of its' diverse island communities.

Key Objectives:

• Compile and disseminate policy, demographic, environmental and planning information to citizens, developers, other departments and governmental agencies within 5 working days of request.
• Encourage pre-application meetings and issue letters of understanding.
• Expand the availability and ease of use of the GIS system to improve staff efficiency and productivity.
• Finish development of and maintain the department website to include Liveable CommuniKeys, other reports and proposed regulatory and policy changes.
• Prepare and meet schedules for required State reports and submittals.
• Maintain and update Comprehensive Plan, including completion of studies and tasks for implementation.
• Process and review permit and development applications in an efficient and effective manner consistent with the Comprehensive Plan and Land Development Regulations.
• Provide for professional administration of grants and project management of consultant studies.
• Complete comprehensive revisions to Land Development Regulations to make the regulations more user-friendly and easier to interpret and apply.
• Continue to coordinate with FDOT and FDEP on development of the Overseas Heritage Trail.
• Continue coordination with FDOT and the Florida Keys Scenic Corridor Alliance.
• Continue work tasks for the Liveable CommuniKeys Program (LCP) master planning for the Lower Keys.
• Complete the LCP master plan process for Stock Island and Key Largo.
• Continue implementing the Carrying Capacity Study and the Rule where appropriate.
• Provide staff support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial and Vesting Hearing Officer and special Ad Hoc Committees.

Services Provided

• Provide development review services for projects to ensure compliance with Comprehensive Plan and Land Development Regulations.
• Enhance and maintain the County’s permit allocation system for residential and non-residential development.
• Prepare community master plans for individual islands or groups of islands under the Livable CommuniKeys Program and implement adopted community master plans through amendments to Land Development Regulations and other actions identified in these plans.
• Maintain and update the County Comprehensive Plan in accordance with Chapters 163 and 380 Florida Statutes and Chapter 9J-5, Florida Administrative Code.
• Maintain and amend the Land Development Regulations in accordance with the Comprehensive Plan, requirements resulting from community master planning efforts and regulatory streamlining efforts.
• Prepare revised policy and regulatory framework, including amendments to the Comprehensive Plan and Land Development Regulations needed to implement Goal 105, Smart Growth/Tier System and appropriate recommendations of the Florida Keys Carrying Capacity.
• Coordinate development of Overseas Heritage Trail with FDOT and FDEP.
• Provide policy recommendations on the Comprehensive Plan and County’s compliance with State Comprehensive Plan mandates to the BOCC, County Administrator, Division Directors and other County agencies.
• Compile and disseminate policy, demographic, socio-economic, environmental and planning information to public and other County and public agencies.
• Provide staff administrative support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial Use and Vesting Officer and special ad hoc committees.

Major Variances

Budget increase is due to the proposed replacement of three vehicles.

Advisory Board

• Planning Commission
• Parks and Recreation Advisory Board
• Historic Preservation Commissio

Growth Mgmt

Planning Department

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,000,973	1,068,681	1,034,387	1,173,540	1,010,433	(2.3%)
Operating Expenditures	209,293	328,617	154,311	504,317	173,806	12.6%
Capital Outlay Expenditures	-	66,270	1,100	1,053,318	56,000	4,990.9%
Total Budget	**1,210,266**	**1,463,569**	**1,189,798**	**2,731,174**	**1,240,239**	**4.2%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Governmental Fund Type Grants	220,098	411,191	-	1,499,376	-	- %
Mstd - Plng/bldg/code/fire Mar	990,168	1,052,378	1,189,798	1,231,798	1,240,239	4.2%
Total Revenue	**1,210,266**	**1,463,569**	**1,189,798**	**2,731,174**	**1,240,239**	**4.2%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	5.00	5.00	5.00	5.00	-
Skilled Craft Workers	1.00	1.00	1.00	1.00	-
Technicians	1.00	-	-	-	-
Professionals	6.50	8.00	8.00	8.00	-
Total Full-Time FTE	13.50	14.00	14.00	14.00	-
Total FTE	**13.50**	**14.00**	**14.00**	**14.00**	**-**

Growth Mgmt

2010 Comp Plan

Mission Statement

To prepare and implement the goals, objectives and policies of the adopted Comprehensive Plan.

The adopted Comprehensive Plan guides future growth and community development. The Monroe County 2010 Comprehensive Plan provides for an established land use management system that protects the natural environment of the Florida Keys; conserves and promotes the community character of the Florida Keys; promotes orderly and balanced growth in accordance with the capacity of available and planned public facilities and services; promotes affordable housing in close proximity to places of employment in the Florida Keys; promotes and supports a diverse and sound economic base; protects the constitutional rights of property owners to own, use and dispose of their real property; and promotes coordination and efficiency among governmental agencies with permitting jurisdiction over land use activities in the Florida Keys.

Services Provided

- Maintain the Comprehensive Plan and ensure the goals, objectives and policies are internally consistent, consistent with the Principles for Guiding Development, and further the goals and needs of the community.
- Respond to inquiries and offer customer service to the community.
- Process comprehensive plan amendments.
- Complete research, studies and other tasks for the implementation of the comprehensive plan and the development of policy recommendations.
- Update the comprehensive plan to ensure it is consistent with all current statutory and rule requirements. The 2010-2030 Comp Plan should be finished next fiscal year.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	380,766	265,720	252,000	252,000	270,000	7.1%
Total Budget	**380,766**	**265,720**	**252,000**	**252,000**	**270,000**	**7.1%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Mstd - Plng/bldg/code/fire Mar	380,766	265,720	252,000	252,000	270,000	7.1%
Total Revenue	**380,766**	**265,720**	**252,000**	**252,000**	**270,000**	**7.1%**

Growth Mgmt

Planning Commission

Mission Statement

It is the mission of the Monroe County Planning Commission to ensure the protection of the Florida Keys environment and conservation of natural resources, and facilitate sustainable economic development for the benefit of all residents and visitors through a coordinated and cooperative planning process at the County level.

Services Provided

The primary function of the Planning Commission and planning staff members is serving the needs of the residents by following the Goals and Objectives of the Monroe County 2010 Comprehensive Plan and the Land Development Regulations as follows:

- Process all applications
- Schedule meetings
- Prepare all paperwork for the Commissioners
- Provide updates and maintain agenda on website for each meeting
- Maintain and update forms and applications on website
- Provide staff support to the public via phone calls and emails regarding meetings

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	57,790	56,690	55,189	55,189	55,000	(0.3%)
Operating Expenditures	22,774	25,154	29,002	29,002	27,002	(6.9%)
Total Budget	**80,564**	**81,844**	**84,191**	**84,191**	**82,002**	**(2.6%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Mstd - Plng/bldg/code/fire Mar	80,564	81,844	84,191	84,191	82,002	(2.6%)
Total Revenue	**80,564**	**81,844**	**84,191**	**84,191**	**82,002**	**(2.6%)**

Growth Mgmt

Environmental Resources

Mission Statement

To provide environmentally related services to the citizens of Monroe County and ensure compliance with the requirements of the State of Florida, Year 2010 Comprehensive Plan, and Land Development Regulations in order to protect and sustain the natural environments of the Florida Keys.

Services Provided

- Review and processing of development applications
- Customer assistance
- Pre & post development site analyses and inspections
- Habitat analyses and delineations
- Conditional use, administrative relief variances, beneficial use determination reviews and reports
- Intradivisional coordination with Building Dept., Code Enforcement, Marine Resources
- Interdepartmental coordination with Engineering, Public Works, County Attorney, Airports
- Interagency coordination (FWS, ACOE, DEP, FWC, DCA, SFWMD, EPA, DOD) on environmentally related issues
- Tier designation reviews and updates
- Key Deer HCP monitoring and reporting
- Comprehensive Plan amendments and updates

Major Variances

$713,635 is planned for the Key Largo Wastewater Treatment Plant site mitigation project.
$67,000 is appropriated for 1 FTE position- Senior Biologist- to implement the FEMA Biological opinion process and to develop the wetland mitigation program.

Advisory Board

Tier Designation Review Committee
SE Florida Climate Compact
CCAC

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	423,338	439,760	419,390	503,612	486,112	15.9%
Operating Expenditures	184,148	161,188	120,501	173,829	988,502	720.3%
Capital Outlay Expenditures	-	-	-	-	1,800	- %
Total Budget	**607,486**	**600,949**	**539,891**	**677,441**	**1,476,414**	**173.5%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Governmental Fund Type Grants	173,766	147,577	-	137,550	-	- %
Mstd - Plng/bldg/code/fire Mar	280,108	295,142	368,729	368,729	592,251	60.6%
Environmental Restoration Fund	153,612	158,230	171,162	171,162	884,163	416.6%
Total Revenue	**607,486**	**600,949**	**539,891**	**677,441**	**1,476,414**	**173.5%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Technicians	-	-	1.00	2.00	1.00
Professionals	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	5.00	5.00	6.00	7.00	1.00
Total FTE	**5.00**	**5.00**	**6.00**	**7.00**	**1.00**

Growth Mgmt

Building Department

Mission Statement

Protect public health and safety, property and the environment by providing an efficient, effective and considerate permitting and code administration system in accordance with Monroe County Code and the Florida Statutes, that is consistent with and furthers the Monroe County Comprehensive Plan.

Services Provided

- Provide plans review and permitting services for compliance with the Building and other life safety codes.
- Coordinate unsafe structure abatement with the Code Enforcement Dept. and the office of the County Attorney.
- Provide inspection services in accordance with the Building Code.
- Provide a contractor licensing and testing program.
- Provide staff support for the Contractors Examining Board and the Board of Adjustment and Appeals.
- Provide coordinated administration and enforcement of County's floodplain regulations including management of the County's Flood Insurance Inspection and Compliance Program.

Major Variances

The increase can be attributed to the purchase of the Interactive Voice Recognition (IVR) and the Electronic Plan Review (EPR) systems. Year one of two years to finance this project.
Also, one vehicle is slated to be replaced.

Advisory Board

- Construction Board of Adjustments and Appeals
- Contractor's Examining Board
- Code Compliance Review Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,936,372	2,085,529	2,104,483	2,103,983	1,974,486	(6.2%)
Operating Expenditures	232,540	267,806	267,309	310,350	271,715	1.6%
Capital Outlay Expenditures	1,494	17,266	1,625	3,910	212,900	13,001.5%
Total Budget	**2,170,406**	**2,370,601**	**2,373,417**	**2,418,243**	**2,459,101**	**3.6%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Misc Special Revenue Fund	26,042	19,221	33,388	78,214	36,400	9.0%
Building Fund	2,144,364	2,351,380	2,340,029	2,340,029	2,422,701	3.5%
Total Revenue	**2,170,406**	**2,370,601**	**2,373,417**	**2,418,243**	**2,459,101**	**3.6%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	8.00	7.00	7.00	7.00	-
Officials & Administrators	2.00	1.00	2.00	1.00	(1.00)
Technicians	9.00	8.00	11.00	10.00	(1.00)
Service Maintenance	1.75	2.00	1.00	2.00	1.00
Professionals	8.00	9.00	8.00	8.00	-
Total Full-Time FTE	28.75	27.00	29.00	28.00	(1.00)
Total FTE	**28.75**	**27.00**	**29.00**	**28.00**	**(1.00)**

Growth Mgmt

Marine Resources

Mission Statement

The mission of the Marine Resources office is to help protect and conserve the marine environment of the Florida Keys within Monroe County in a manner consistent with the Monroe County 2010 Comprehensive Plan and to provide for the adequate and appropriate use of the Keys' marine resources.

Services Provided

The focus of the Marine Resources office is on: 1. Protection of the marine environment; 2. Provision of maritime infrastructure; and 3. Public water access.

In surrport of these objectives, the office maintains a Keys-wide system of aids to navigation and boating regulatory zones designed to both assist boaters and protect valuable shallow-water resources.

In coordination with other county offices and state and federal agencies, the Marine Resources office also: 1. Addrtesses a wide variety of public concerns regarding boating issues and shoreline protection; 2. Disposes of derelict and abandoned vessels; and, 3. Provides vessel launching facilities.

Major Variances

An additional $2M has been budgeted for lower keys land acquisition (boat ramp) and mooring field design, permitting and construction.

Advisory Board

Marine and Port Advisory Board
Key West Port Authority
Marathon Nearshore Waters Committee
Islamorada Nearshore Waters Committee
Florida Boating Advisory Council
Water Quality Protection Program Technical Advisory Committee

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	97,726	49,601	103,173	194,173	61,061	(40.8%)
Operating Expenditures	336,552	431,353	624,708	746,340	590,333	(5.5%)
Capital Outlay Expenditures	24,973	-	25,000	25,000	1,500,000	5,900.0%
Total Budget	**459,251**	**480,954**	**752,881**	**965,513**	**2,151,394**	**185.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Governmental Fund Type Grants	43,069	8,834	-	187,801	-	- %
Mstd - Plng/bldg/code/fire Mar	109,873	34	-	-	-	- %
Boating Improvement Fund	306,309	472,086	752,881	777,712	2,151,394	185.8%
Total Revenue	**459,251**	**480,954**	**752,881**	**965,513**	**2,151,394**	**185.8%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Technicians	-	-	2.00	1.00	(1.00)
Professionals	0.50	-	-	-	-
Total Full-Time FTE	0.50	-	2.00	1.00	(1.00)
Total FTE	**0.50**	**-**	**2.00**	**1.00**	**(1.00)**

Growth Mgmt

Planning/Building Refunds

Services Provided

A budget is setup to account for refunds of permit fees.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	13,471	3,344	6,000	29,980	13,000	116.7%
Total Budget	**13,471**	**3,344**	**6,000**	**29,980**	**13,000**	**116.7%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Mstd - Plng/bldg/code/fire Mar	1,726	1,993	2,000	12,000	3,000	50.0%
Building Fund	11,745	1,351	4,000	17,980	10,000	150.0%
Total Revenue	**13,471**	**3,344**	**6,000**	**29,980**	**13,000**	**116.7%**

Growth Mgmt

Code Compliance

Mission Statement

To promote, protect and improve the health, safety and welfare of citizens and the environment by providing an equitable, expeditious and effective enforcement of all County Codes and establishing a working partnership with Monroe County neighborhoods.

Services Provided

- Perform field investigations for complaints relating to ordinance violations both reactively and proactively.
- Issue courtesy warning notices, notices of violations, citations (for ordinance violations) and contractor licensing violations. conspectors place an emphasis on voluntary compliance measures, but also provide enforcement where required to obtain compliance.
- Conduct inspections under the County's Flood Insurance Inspection and Compliance Program.
- Present ordinance violation cases in special master hearings, the court system, and in contractors examining board meetings.
- Coordinate the removal of abandoned vehicles, vessels, debris, and vegetative debris from private property, County and State Rights of way.
- Coordinate unsafe structure enforcement with the County Building Official.
- Coordinate foreclosure proceedings with the County Attorney.
- Provide staff assistance to the Special Master.
- Provide information to public regarding Monroe County Code and compliance.

Major Variances

The addition of 1 FTE position- Sewer Hook-up Inspector.

Advisory Board

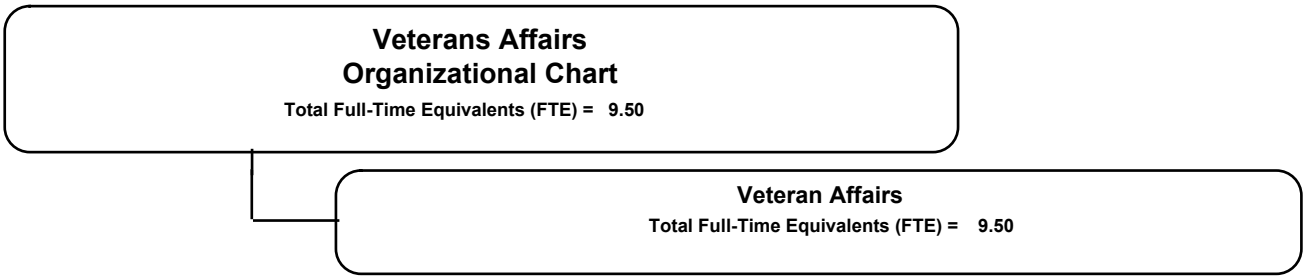
Special Magistrate

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,045,963	888,898	1,068,145	1,068,145	1,121,291	5.0%
Operating Expenditures	111,088	103,991	207,406	201,206	201,332	(2.9%)
Capital Outlay Expenditures	-	2,442	17,200	23,400	6,800	(60.5%)
Total Budget	**1,157,050**	**995,331**	**1,292,751**	**1,292,751**	**1,329,423**	**2.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Mstd - Plng/bldg/code/fire Mar	1,157,050	995,331	1,292,751	1,292,751	1,329,423	2.8%
Total Revenue	**1,157,050**	**995,331**	**1,292,751**	**1,292,751**	**1,329,423**	**2.8%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	4.96	5.00	5.00	5.00	-
Officials & Administrators	3.00	1.00	1.00	1.00	-
Technicians	2.00	2.00	2.00	2.00	-
Service Maintenance	0.25	-	-	-	-
Professionals	6.00	8.00	8.00	9.00	1.00
Total Full-Time FTE	16.21	16.00	16.00	17.00	1.00
Total FTE	**16.21**	**16.00**	**16.00**	**17.00**	**1.00**

Veterans Affairs



Veterans Affairs

Business Center Vision

Develop and maintain a dedicated staff committed to professional and compassionate delivery of quality service to the veteran community throughout Monroe County.

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veterans benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide.The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and a VSC. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, Social Security claims, transition assistance (monthly TAP briefing), veterans “homeless” outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veterans benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	563,091	550,863	561,639	561,848	543,865	(3.2%)
Operating Expenditures	21,249	22,540	21,128	20,919	22,018	4.2%
Capital Outlay Expenditures	-	1,893	-	-	-	- %
Total Budget	**584,340**	**575,297**	**582,767**	**582,767**	**565,883**	**(2.9%)**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Veteran Affairs	584,340	575,297	582,767	582,767	565,883	(2.9%)
Total Budget	**584,340**	**575,297**	**582,767**	**582,767**	**565,883**	**(2.9%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	584,340	575,297	582,767	582,767	565,883	(2.9%)
Total Revenue	**584,340**	**575,297**	**582,767**	**582,767**	**565,883**	**(2.9%)**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Veteran Affairs	9.63	10.00	10.00	9.50	(0.50)
Total Full-Time FTE	9.63	10.00	10.00	9.50	(0.50)
Total FTE	**9.63**	**10.00**	**10.00**	**9.50**	**(0.50)**

Veterans Affairs

Veteran Affairs

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veteran's benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide. The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and a VSC. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, social security claims, transition assistance (monthly TAMP briefing), veterans "homeless" outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veteran's benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

Advisory Board

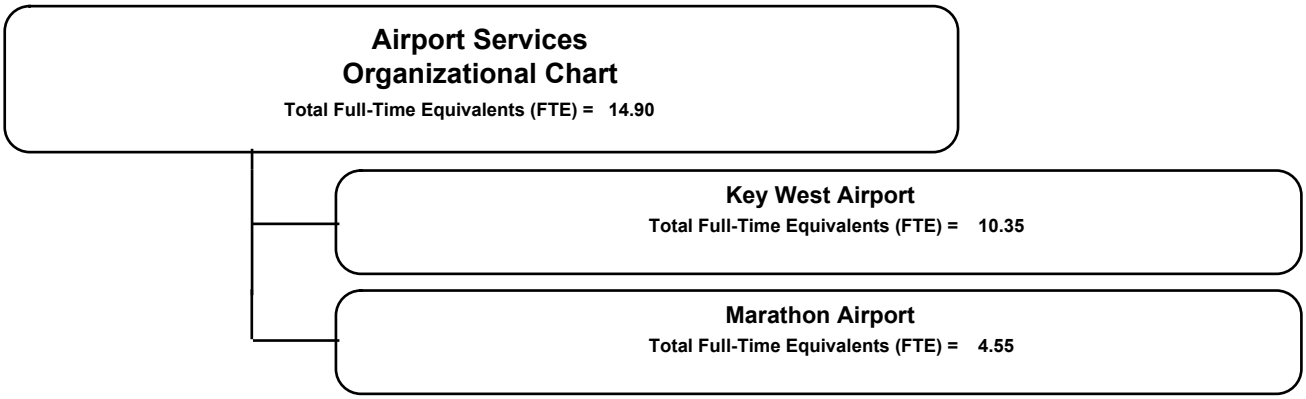
The Veterans Affairs Department does not have an Advisory Board at this time.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	563,091	550,863	561,639	561,848	543,865	(3.2%)
Operating Expenditures	21,249	22,540	21,128	20,919	22,018	4.2%
Capital Outlay Expenditures	-	1,893	-	-	-	- %
Total Budget	**584,340**	**575,297**	**582,767**	**582,767**	**565,883**	**(2.9%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	584,340	575,297	582,767	582,767	565,883	(2.9%)
Total Revenue	**584,340**	**575,297**	**582,767**	**582,767**	**565,883**	**(2.9%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.88	2.00	2.00	3.00	1.00
Officials & Administrators	1.00	1.00	1.00	1.00	-
Service - Maintenance	1.75	2.00	2.00	1.50	(0.50)
Technicians	4.00	4.00	4.00	3.00	(1.00)
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	9.63	10.00	10.00	9.50	(0.50)
Total FTE	**9.63**	**10.00**	**10.00**	**9.50**	**(0.50)**

Airport Services



Airport Services

Mission Statement

Operate the airport in a safe, efficient and profitable manner.

Services Provided

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Major Variances

• Operating expenditures have been adjusted to reflect the anticipated cost to the Key West Airport of the contract with the Sheriff's Department for security. Additional security costs may be funded through grants.
• Capital outlay expenditures have been adjusted to reflect available funds.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	2,043,109	2,131,377	1,225,198	1,284,272	1,193,008	(2.6%)
Operating Expenditures	9,993,776	9,209,205	6,518,609	10,307,044	7,579,651	16.3%
Capital Outlay Expenditures	3,439,540	1,717,344	1,315,000	5,150,453	1,929,200	46.7%
Total Budget	**15,476,425**	**13,057,926**	**9,058,807**	**16,741,769**	**10,701,859**	**18.1%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Key West Airport	8,189,130	8,361,181	5,042,083	10,204,103	6,928,211	37.4%
Key West Airport Debt Service - Interest & Other Debt Costs	254,203	177,383	2,280,000	3,473,657	2,270,000	(0.4%)
Marathon Airport	2,220,575	2,061,138	1,486,724	2,548,155	1,353,648	(9.0%)
PFC	4,812,518	2,458,224	250,000	515,854	150,000	(40.0%)
Total Budget	**15,476,425**	**13,057,926**	**9,058,807**	**16,741,769**	**10,701,859**	**18.1%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Marathon Airport	2,220,575	2,061,138	1,486,724	2,548,155	1,353,648	(9.0%)
Key West Intl Airport	6,504,103	7,325,812	4,692,083	8,193,501	5,155,778	9.9%
Key West AIP Series 2006 Bonds	1,939,230	1,212,752	2,630,000	5,484,259	4,042,433	53.7%
PFC & Oper Restrictions	4,812,518	2,458,224	250,000	515,854	150,000	(40.0%)
Total Revenue	**15,476,425**	**13,057,926**	**9,058,807**	**16,741,769**	**10,701,859**	**18.1%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Key West Airport	18.73	19.35	10.35	10.35	-
Marathon Airport	4.35	4.45	4.45	4.55	0.10
Total Full-Time FTE	23.08	23.80	14.80	14.90	0.10
Total FTE	**23.08**	**23.80**	**14.80**	**14.90**	**0.10**

Airport Services

Key West Airport

Mission Statement

Operate the airport in a safe, efficient and profitable manner.

Services Provided

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Major Variances

• Operating expenditures have been adjusted to reflect the anticipated cost to the Key West Airport of the contract with the Sheriff's Department for security. Additional security costs may be funded through grants.
• Capital outlay expenditures have been adjusted to reflect available funds.
Additional funds are budgeted for the Debt Service of the 2006 Airport Variable Rate Revenue Bond.

Advisory Board

• KWIA Ad Hoc Committee on Noise

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,643,211	1,747,092	853,931	873,431	826,763	(3.2%)
Operating Expenditures	5,837,962	6,404,948	3,768,152	5,528,961	4,897,248	30.0%
Capital Outlay Expenditures	707,957	209,141	420,000	3,801,710	1,204,200	186.7%
Total Budget	**8,189,130**	**8,361,181**	**5,042,083**	**10,204,103**	**6,928,211**	**37.4%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Key West Intl Airport	6,504,103	7,325,812	4,692,083	8,193,501	5,155,778	9.9%
Key West AIP Series 2006 Bonds	1,685,027	1,035,369	350,000	2,010,602	1,772,433	406.4%
Total Revenue	**8,189,130**	**8,361,181**	**5,042,083**	**10,204,103**	**6,928,211**	**37.4%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	0.50	1.00	1.00	1.00	-
Officials & Administrators	1.00	1.50	1.50	1.50	-
Paraprofessionals	1.00	1.00	1.00	1.00	-
Protective Service Workers	10.00	10.00	-	-	-
Service - Maintenance	2.00	1.00	-	-	-
Skilled Craft Workers	-	1.00	2.00	3.00	1.00
Technicians	1.00	1.00	1.00	-	(1.00)
Professionals	2.23	2.85	3.85	3.85	-
Other	1.00	-	-	-	-
Total Full-Time FTE	18.73	19.35	10.35	10.35	-
Total FTE	**18.73**	**19.35**	**10.35**	**10.35**	**-**

Airport Services

Marathon Airport

Mission Statement

Operate the Airport in a safe, efficient, and fiscally responsible manner.

Services Provided

1. Part 139 Certificate Airport
2. Runway 07-25: H5008X100
3. Aircraft Charter Services Available
4. Contract Fixed Base Operations (FBO) w/ fuel 100 gasoline (low lead) & Jet A
5. Contract T-Hangars & Leased Shade Hangars
6. Contract Rental Cars & Trucks

Major Variances

Capital Outlay expenditures for capital improvement projects funded through the Federal Aviation Administration (FAA), Florida Department of Transportation (FDOT) and/or Passenger Facility Charges are not reflected in the Adopted budget, but subsequently are included in the Actual figures.

Advisory Board

• Florida Keys Marathon Airport Master Plan Advisory Committee
• Marathon Airport Ad Hoc Committee

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	374,289	363,083	371,267	410,841	366,245	(1.4%)
Operating Expenditures	1,274,748	1,602,209	470,457	1,135,634	412,403	(12.3%)
Capital Outlay Expenditures	571,537	95,846	645,000	1,001,680	575,000	(10.9%)
Total Budget	**2,220,575**	**2,061,138**	**1,486,724**	**2,548,155**	**1,353,648**	**(9.0%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Marathon Airport	2,220,575	2,061,138	1,486,724	2,548,155	1,353,648	(9.0%)
Total Revenue	**2,220,575**	**2,061,138**	**1,486,724**	**2,548,155**	**1,353,648**	**(9.0%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	0.91	0.90	0.90	2.00	1.10
Officials & Administrators	0.91	1.40	1.40	1.40	-
Service - Maintenance	1.00	1.00	1.00	1.00	-
Technicians	1.00	-	-	-	-
Professionals	0.53	1.15	1.15	0.15	(1.00)
Total Full-Time FTE	4.35	4.45	4.45	4.55	0.10
Total FTE	**4.35**	**4.45**	**4.45**	**4.55**	**0.10**

Airport Services

PFC

Services Provided

Passenger Facility Charges (PFC) are used for grant matches. Grant projects have included Runway Safety, Noise Improvment, Drainage Rehab and Underground Utilities Master Plan.

Major Variances

Budgets are reflected on the availability of funding.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	25,608	21,202	-	-	-	- %
Operating Expenditures	2,626,864	1,024,666	-	168,792	-	- %
Capital Outlay Expenditures	2,160,046	1,412,357	250,000	347,063	150,000	(40.0%)
Total Budget	**4,812,518**	**2,458,224**	**250,000**	**515,854**	**150,000**	**(40.0%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
PFC & Oper Restrictions	4,812,518	2,458,224	250,000	515,854	150,000	(40.0%)
Total Revenue	**4,812,518**	**2,458,224**	**250,000**	**515,854**	**150,000**	**(40.0%)**

Airport Services

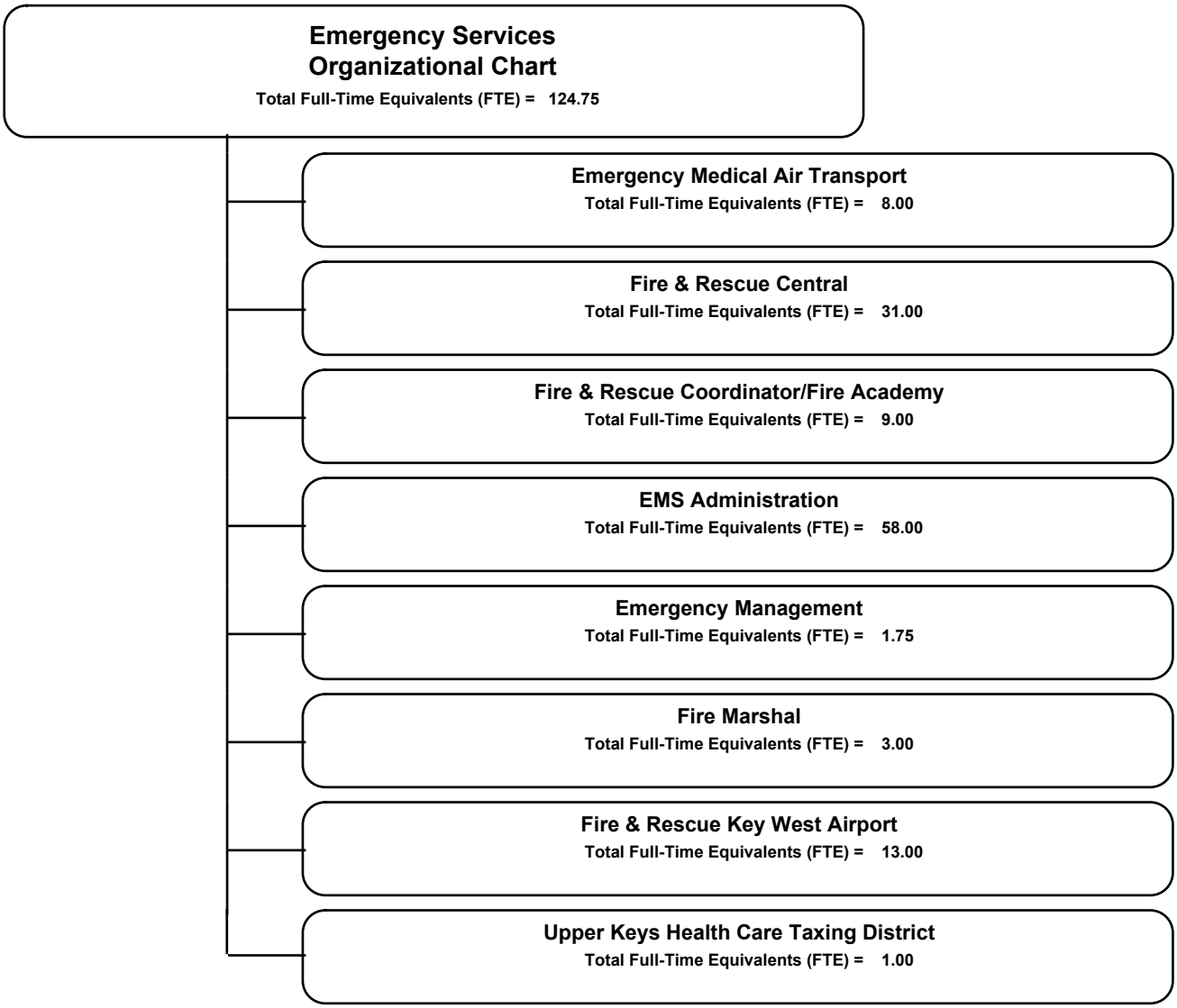
Key West Airport Debt Service - Interest & Other Debt Costs

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	254,203	177,383	2,280,000	3,473,657	2,270,000	(0.4%)
Total Budget	**254,203**	**177,383**	**2,280,000**	**3,473,657**	**2,270,000**	**(0.4%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Key West AIP Series 2006 Bonds	254,203	177,383	2,280,000	3,473,657	2,270,000	(0.4%)
Total Revenue	**254,203**	**177,383**	**2,280,000**	**3,473,657**	**2,270,000**	**(0.4%)**

Emergency Services



Emergency Services

Business Center Vision

We will ensure an effective fire and emergency service, protecting life and property through fire suppression, prevention and education, and emergency medical care and transportation of the sick and injured. Strive to minimize the effect of fires, hazardous materials releases, and other natural or manmade emergencies on the environment, the economy, and the quality of life in Monroe County.

Mission Statement

Provide fire suppression, emergency medical services and other emergency services to the citizens and visitors of Monroe County in a professional and effective manner.

Services Provided

• Career Firefighter and Medical Personnel at Stock Island, Big Coppitt, Cudjoe, Big Pine, Conch Key, Layton and Tavernier fire stations:
- Respond to and suppression of structural, vehicular and wildfires.
- Respond to medical emergencies and vehicular accidents with injury
- Provide medical care and emergency transportation of patients by ground to appropriate medical facilities
• Trauma Star Air Ambulance – Provides air-based inter-facility transfers of medical patients from local hospitals to regional treatment centers.
• Emergency Management – Creates and implements plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors.
• Key West International Airport – Managerial and operational oversight of the Key West Airport Fire Station for emergency response in an aircraft emergency.
• Fire Marshall – provides for the enforcement of the Florida and Monroe County Fire Prevention Codes, building and site plans review and certificate of occupancy inspections for compliance with fire code.
• Fire Training Academy – Provides countywide firefighter training.
• Five (5) Volunteer Associations
- Continue to provide support

Major Variances

FY13 Emergency Services Budget includes:
• Fire and EMS apparatus purchases marking the 3rd fiscal year requesting.
10 new hydrants or wells

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	9,042,841	9,606,776	10,901,203	11,209,135	10,701,765	(1.8%)
Operating Expenditures	3,911,182	4,121,083	4,238,670	5,490,337	4,694,598	10.8%
Capital Outlay Expenditures	1,184,503	207,116	612,941	544,811	510,861	(16.7%)
Total Budget	**14,138,526**	**13,934,975**	**15,752,814**	**17,244,283**	**15,907,224**	**1.0%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Emergency Management	1,204,648	1,006,023	284,442	1,614,791	289,849	1.9%
Emergency Medical Air Transport	2,227,181	2,253,572	2,512,649	2,512,649	2,600,413	3.5%
EMS Administration	5,225,290	5,482,758	5,820,600	5,820,600	5,779,323	(0.7%)
Fire & Rescue Central	4,061,514	3,555,754	3,793,737	3,801,712	3,824,425	0.8%
Fire & Rescue Coordinator/Fire Academy	938,635	1,034,112	1,231,242	1,365,127	1,372,700	11.5%
Fire & Rescue Key West Airport	-	-	1,362,667	1,362,667	1,311,530	(3.8%)
Fire Marshal	321,996	252,328	358,205	359,705	322,452	(10.0%)
Impact Fees Fire & EMS	-	173,800	54,020	71,780	71,780	32.9%
LOSAP	28,298	29,018	45,000	45,000	45,000	- %
Upper Keys Health Care Taxing District	130,963	147,610	290,252	290,252	289,752	(0.2%)
Total Budget	**14,138,526**	**13,934,975**	**15,752,814**	**17,244,283**	**15,907,224**	**1.0%**

Emergency Services

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	473,259	544,527	732,336	866,221	859,556	17.4%
Fine & Forfeiture Fund	2,227,181	2,253,572	2,512,649	2,512,649	2,600,413	3.5%
Governmental Fund Type Grants	982,710	768,359	-	1,330,349	-	- %
Impact Fees Fund - Fire & EMS	-	173,800	54,020	71,780	71,780	32.9%
Fire & Ambulance District 1 L&M Key	9,286,804	9,038,512	9,614,337	9,622,312	9,603,748	(0.1%)
Upper Keys Healthcare Taxing District	130,963	147,610	290,252	290,252	289,752	(0.2%)
Mstd - Plng/bldg/code/fire Mar	1,009,310	979,577	1,141,553	1,143,053	1,125,445	(1.4%)
Key West Intl Airport	-	-	1,362,667	1,362,667	1,311,530	(3.8%)
Fire & EMS LOSAP TRUST FUND	28,298	29,018	45,000	45,000	45,000	- %
Total Revenue	**14,138,526**	**13,934,975**	**15,752,814**	**17,244,283**	**15,907,224**	**1.0%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Emergency Medical Air Transport	8.00	8.00	8.00	8.00	-
Fire & Rescue Central	31.00	32.00	31.00	31.00	-
Fire & Rescue Coordinator/Fire Academy	7.00	8.00	9.00	9.00	-
EMS Administration	54.00	54.00	58.00	58.00	-
Emergency Management	1.75	1.75	1.75	1.75	-
Fire Marshal	3.00	3.00	3.00	3.00	-
Fire & Rescue Key West Airport	-	-	13.00	13.00	-
Upper Keys Health Care Taxing District	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	105.75	107.75	124.75	124.75	-
Emergency Medical Air Transport	-	1.00	-	-	-
Total Temporary FTE	-	1.00	-	-	-
Total FTE	**105.75**	**108.75**	**124.75**	**124.75**	**-**

Emergency Services

Emergency Medical Air Transport

Mission Statement

Provide quality emergency medical care to the citizens and visitors of Monroe County through the provision of air-helicopter medical transportation, "Trauma Star".

Services Provided

Through a partnership between Monroe County Emergency Services and Monroe County Sheriff's Department, provide a fully-staffed and operational air medical transport service in Monroe County for trauma scene response and medically necessary hospital-to-hospital transfers.

Major Variances

The Sheriff's budget request for FY2012-2013 is $1,522,761.00. This request represents an increase of $170,702 over last year.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	786,431	823,914	1,015,676	1,015,676	941,658	(7.3%)
Operating Expenditures	1,408,567	1,397,760	1,480,973	1,483,373	1,642,755	10.9%
Capital Outlay Expenditures	32,184	31,897	16,000	13,600	16,000	- %
Total Budget	**2,227,181**	**2,253,572**	**2,512,649**	**2,512,649**	**2,600,413**	**3.5%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Fine & Forfeiture Fund	2,227,181	2,253,572	2,512,649	2,512,649	2,600,413	3.5%
Total Revenue	**2,227,181**	**2,253,572**	**2,512,649**	**2,512,649**	**2,600,413**	**3.5%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Protective Service Workers	3.00	3.00	3.00	3.00	-
Professionals	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	8.00	8.00	8.00	8.00	-
Professionals	-	1.00	-	-	-
Total Temporary FTE	-	1.00	-	-	-
Total FTE	**8.00**	**9.00**	**8.00**	**8.00**	**-**

Emergency Services

Fire & Rescue Central

Mission Statement

Provide fire suppression, emergency medical services and transport, and other emergency services to the citizens and visitors in Monroe County in a professional and effective manner.

Services Provided

Through eight career and volunteer fire stations, provide fire suppression, advanced and basic life support emergency services, emergency medical transport, and other emergency services to the unincorporated areas of Monroe County and the City of Layton.

Major Variances

10 fire hyrdants or wells for increased fire suppression resources in the most feasible areas. ($100,000)

Advisory Board

Board of Governors, Fire and Ambulance District 1

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	2,227,611	2,484,590	2,328,265	2,328,265	2,300,609	(1.2%)
Operating Expenditures	979,407	1,019,980	1,164,101	1,310,106	1,312,816	12.8%
Capital Outlay Expenditures	854,496	51,184	301,371	163,341	211,000	(30.0%)
Total Budget	**4,061,514**	**3,555,754**	**3,793,737**	**3,801,712**	**3,824,425**	**0.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Fire & Ambulance District 1 L&M Key	4,061,514	3,555,754	3,793,737	3,801,712	3,824,425	0.8%
Total Revenue	**4,061,514**	**3,555,754**	**3,793,737**	**3,801,712**	**3,824,425**	**0.8%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Protective Service Workers	31.00	32.00	31.00	31.00	-
Total Full-Time FTE	31.00	32.00	31.00	31.00	-
Total FTE	**31.00**	**32.00**	**31.00**	**31.00**	**-**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Reduce Number of Vehicle Accidents					
• Extension Monetary Value to Monroe County Operations	%	-	-	-	-
• Train Personnel to Achieve 50% Reduction in Vehicle Accidents	%	50	50	-	-

Emergency Services

Fire & Rescue Coordinator/Fire Academy

Mission Statement

Provide direction and managerial oversight of the Emergency Services Division to ensure effective fire and emergency medical services, fire prevention and education, emergency management, Trauma Star helicopter, Key West International Airport aircraft firefighting, and other programs. Provide quality training programs to ensure firefighting personnel are appropriately prepared to respond and mitigate fire, medical and other emergencies.

Services Provided

Managerial oversight.
Development and delivery of training programs.
Budgetary control and management.
Program development.
Policy development and enforcement.
Safety program compliance.
Supply and equipment purchasing, delivery and repairs.
Facilities and apparatus maintenance coordination.

Major Variances

One new vehicle to be replaced due to aging.

FY13 will again see funds rolled from FY12 due to construction proposals for the fire training academy bathroom facilities coming in over budget.

* Note: FY12 included funds which had been rolled from FY11 for the bathroom facility due to delays in permitting by the City of Marathon for the sewer connection.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	764,257	780,006	962,315	957,315	948,083	(1.5%)
Operating Expenditures	140,591	180,466	233,627	233,459	233,966	0.1%
Capital Outlay Expenditures	33,788	73,640	35,300	174,353	190,651	440.1%
Total Budget	**938,635**	**1,034,112**	**1,231,242**	**1,365,127**	**1,372,700**	**11.5%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	251,321	306,863	447,894	581,779	569,707	27.2%
Mstd - Plng/bldg/code/fire Mar	687,314	727,249	783,348	783,348	802,993	2.5%
Total Revenue	**938,635**	**1,034,112**	**1,231,242**	**1,365,127**	**1,372,700**	**11.5%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	3.00	4.00	4.00	4.00	-
Officials & Administrators	2.00	2.00	2.00	2.00	-
Protective Service Workers	-	-	1.00	1.00	-
Professionals	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	7.00	8.00	9.00	9.00	-
Total FTE	**7.00**	**8.00**	**9.00**	**9.00**	**-**

Emergency Services

Fire & Rescue Coordinator/Fire Academy

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Increase Number of Certified Volunteer Firefighters					
• Number of Students Passed FFII Course	#	18	18	-	18
• Offer Appropriate Curriculum, Achieve 90% Pass Rate	%	90	90	-	90
• Number of Students Passed 1st Responder Course	#	12	12	-	18
• Number of Students Passed FFI Course	#	18	18	-	18
Increase Performance, Education and Safety of Firefighters					
• Number of Students Passed Fire Officer I Course	#	60	60	-	60
• Offer Appropriate Curriculum, Achieve 90% Pass Rate	%	90	90	-	90
• Number of Students Passed Pump Operations Course	#	50	50	-	50
• Number of Students Passed Fire Officer II Course	#	30	30	-	45

Emergency Services

EMS Administration

Mission Statement

Provide fire suppression, emergency medical services and other emergency services to the citizens and visitors in Monroe County in a professional and effective manner.

Services Provided

Emergency response to medical emergencies, vehicular and other accidents with injury, and transportation of patients to appropriate medical facilities including the regional trauma center through cross-trained firefighter/emergency medical personnel.

Advisory Board

Board of Governors, Fire and Ambulance District 1

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	4,557,864	4,885,924	5,041,380	5,041,380	4,970,527	(1.4%)
Operating Expenditures	542,771	564,600	715,920	715,920	766,796	7.1%
Capital Outlay Expenditures	124,655	32,234	63,300	63,300	42,000	(33.6%)
Total Budget	**5,225,290**	**5,482,758**	**5,820,600**	**5,820,600**	**5,779,323**	**(0.7%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Fire & Ambulance District 1 L&M Key	5,225,290	5,482,758	5,820,600	5,820,600	5,779,323	(0.7%)
Total Revenue	**5,225,290**	**5,482,758**	**5,820,600**	**5,820,600**	**5,779,323**	**(0.7%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Protective Service Workers	51.00	50.00	55.00	55.00	-
Technicians	-	1.00	-	-	-
Professionals	3.00	3.00	3.00	3.00	-
Total Full-Time FTE	54.00	54.00	58.00	58.00	-
Total FTE	**54.00**	**54.00**	**58.00**	**58.00**	**-**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Reduce Number of Personnel Injuries					
• Train Personnel to Achieve % Reduction in Personnel Injuries	%	30	30	-	-

Emergency Services

Emergency Management

Mission Statement

Provide planning, preparedness for, and coordination of response activities to events which threaten the health and safety of Monroe County residents and visitors, and which may damage property and affect the economy within the County. These events include: hurricanes, tornadoes, waterspouts, mass immigration, hazardous materials accidents, terrorist activities, large fires, air crashes, civil disorders, a possible accident at the FP&L Turkey Point Nuclear Power Plant or nuclear attack.

Services Provided

Emergency Management creates plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors, works to find ways that will mitigate their impact, responds to these events, and coordinates recovery efforts by County and outside agencies. Emergency Management also provides training for volunteers, facilitates public education on many levels, and designs and participates in exercises that increase awareness of threats and our ability to respond as well as enhancing preparedness of all agencies that would participate in such an event.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	359,010	352,375	151,727	457,961	149,280	(1.6%)
Operating Expenditures	708,998	635,487	117,215	1,138,954	117,569	0.3%
Capital Outlay Expenditures	136,641	18,161	15,500	17,876	23,000	48.4%
Total Budget	**1,204,648**	**1,006,023**	**284,442**	**1,614,791**	**289,849**	**1.9%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	221,937	237,664	284,442	284,442	289,849	1.9%
Governmental Fund Type Grants	982,710	768,359	-	1,330,349	-	- %
Total Revenue	**1,204,648**	**1,006,023**	**284,442**	**1,614,791**	**289,849**	**1.9%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	0.90	0.90	0.90	0.90	-
Officials & Administrators	0.85	0.85	0.85	0.85	-
Total Full-Time FTE	1.75	1.75	1.75	1.75	-
Total FTE	**1.75**	**1.75**	**1.75**	**1.75**	**-**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Obtain Grants to Fund Personnel, Equipment, and PT&E					
• Grants Obtained to Fund Personnel, Equipment, and PT&E	$	581,650	604,470	-	604,470
Planning, Training, and Exercises for Emergency Preparedness					
• Training of County Emergency Responders	#	20	20	-	20
• Maintain Emergency Plans	%	100	100	-	100
• Exercises to Test Capability of Emergency Responders	#	10	10	-	10

Emergency Services

Fire Marshal

Mission Statement

In partnership with the building official, assure fire safety compliant structures. Through fire prevention, code enforcement and education, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Services Provided

Fire code enforcement.
Site plan review.
Building plan review.
Fire protection systems plan review.
Certificate of occupancy inspections for fire code compliance.

Major Variances

No request for capital outlay-vehicles for FY13.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	284,187	216,330	262,720	269,418	277,047	5.5%
Operating Expenditures	35,069	35,999	43,485	38,671	45,405	4.4%
Capital Outlay Expenditures	2,740	-	52,000	51,616	-	(100.0%)
Total Budget	**321,996**	**252,328**	**358,205**	**359,705**	**322,452**	**(10.0%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Mstd - Plng/bldg/code/fire Mar	321,996	252,328	358,205	359,705	322,452	(10.0%)
Total Revenue	**321,996**	**252,328**	**358,205**	**359,705**	**322,452**	**(10.0%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Protective Service Workers	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	3.00	3.00	3.00	3.00	-
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**

Emergency Services

Fire Marshal

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Conduct Investigations of Structure Fires					
• Investigate, Log, and Generate Report for All Structure Fires	%	100	100	-	-
Reduce Number of Preventable Fire Hazards					
• Inspect All New and Remodeled Commercial Properties	%	100	100	-	-
Train Children in Fire, Life Safety, and Prevention					
• Visit Schools and Day Cares with Fire Prevention Training	#	6	6	-	6

Emergency Services

LOSAP

Services Provided

LOSAP (Length of Service Award Plan) was implemented on June 21, 1999 by Ordinance 026-1999. LOSAP provides benefits to certain eligible firefighters and emergency medical services volunteers who have achieved at least 10 years of active service and have reached the age of 60.

Major Variances

The FY13 budget reflects 13 total members receiving benefits, an increase of one (1) from FY12. The total amount paid in FY13 is $27,900, up by $2,900 over FY12, which was $25,000. Administrative services fees of $5,000 remain same year to year.

Advisory Board

The plan administrator is the Board of County Commissioners (BOCC). Monroe County Fire Rescue manages the plan and each year requests and obtains a new actuarial report and presents it to the BOCC for approval. Included in the report is the annual contribution amount necessary to keep the plan on track. This amount is estimated and budgeted in Fund 141 Fire and Ambulance District 1, 11500 530340. Each year after receiving the report, funds are transferred from Fund 141 Fire and Ambulance District 1 to the LOSAP Trust Fund 610, along with funds to cover actuarial administrative service fees.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	28,298	29,018	45,000	45,000	45,000	- %
Total Budget	**28,298**	**29,018**	**45,000**	**45,000**	**45,000**	**- %**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Fire & EMS LOSAP TRUST FUND	28,298	29,018	45,000	45,000	45,000	- %
Total Revenue	**28,298**	**29,018**	**45,000**	**45,000**	**45,000**	**- %**

Emergency Services

Impact Fees Fire & EMS

Services Provided

Impact fees are collected as an assessment on building permits issued for projects in unincorporated Monroe County and are used exclusively for the capital expansion of the county's fire infrastructure in a manner consistent with the capital improvements plan of the comprehensive plan, including the installation and retrofit of fire hydrants and wells. Chapter 126 of the Monroe County Code establishes the collection of impact fees. The disbursal of such funds require the approval of the Board of County Commissioners.

Major Variances

FY13 budget has been adjusted by OMB to reflect available funding. Impact Fees Fire and EMS Fund 135 are also listed under the capital plan.

During FY12, 8 hydrants were funded from this source:
- One (1) in District 1 (Lower Keys) ($10,085)
- One (1) in District 2 (Middle Keys) ($8,085)
- Five (5) in District 3 (Upper Keys) ($35,550)
- One (1) in District 4 (Key Colony Beach) (8,085)

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	-	173,800	-	71,780	71,780	- %
Capital Outlay Expenditures	-	-	54,020	-	-	(100.0%)
Total Budget	**-**	**173,800**	**54,020**	**71,780**	**71,780**	**32.9%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Impact Fees Fund - Fire & EMS	-	173,800	54,020	71,780	71,780	32.9%
Total Revenue	**-**	**173,800**	**54,020**	**71,780**	**71,780**	**32.9%**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Utilize Impact Fees for New Hydrants					
• Percentage of Funds Utilized District 2 Middle Keys	%	100	100	-	100
• Percentage of Funds Utilized District 3 Upper Keys	%	100	100	-	100
• Percentage of Funds Utilized District 4 Key Colony Beach	%	100	100	-	100
• Percentage of Funds Utilized District 1 Lower Keys	%	100	100	-	100

Emergency Services

Fire & Rescue Key West Airport

Mission Statement

Provide fire suppression and emergency care for potential aircraft crashes, emergency landings, and any emergencies at the county airport in a professional, efficient manner.

Services Provided

- Emergency response to aircraft emergencies
- EMS support at the airport
- Respond to all unknown hazardous incidents connected to the airport

Oversight of the Airport Fire Station was transfered from Airport Services to Emergency Services, so this is the second year expenditures will be reported under this Division.

Major Variances

A reduction of the budget includes: no funding for vehicles and decreases of Capital Outlay-Buildings, Travel and Operating Supplies.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	-	-	1,074,099	1,074,099	1,049,427	(2.3%)
Operating Expenditures	-	-	214,118	228,843	233,893	9.2%
Capital Outlay Expenditures	-	-	74,450	59,725	28,210	(62.1%)
Total Budget	**-**	**-**	**1,362,667**	**1,362,667**	**1,311,530**	**(3.8%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Key West Intl Airport	-	-	1,362,667	1,362,667	1,311,530	(3.8%)
Total Revenue	**-**	**-**	**1,362,667**	**1,362,667**	**1,311,530**	**(3.8%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Protective Service Workers	-	-	12.00	12.00	-
Professionals	-	-	1.00	1.00	-
Total Full-Time FTE	-	-	13.00	13.00	-
Total FTE	**-**	**-**	**13.00**	**13.00**	**-**

Emergency Services

Upper Keys Health Care Taxing District

Mission Statement

To ensure access to definitive care for critical trauma patients at the appropriate trauma center within the time frame established by the American College of Surgeons Committee on Trauma.

Services Provided

Provide funding for access to critical trauma care for residents within the geographical area north of mile marker 95.

Advisory Board

• Upper Keys Health Care Taxing District Advisory Board

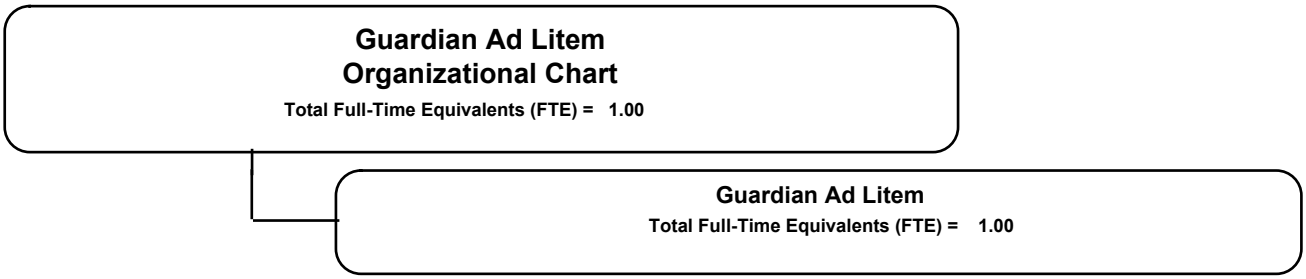
Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	63,481	63,637	65,021	65,021	65,134	0.2%
Operating Expenditures	67,483	83,973	224,231	224,231	224,618	0.2%
Capital Outlay Expenditures	-	-	1,000	1,000	-	(100.0%)
Total Budget	**130,963**	**147,610**	**290,252**	**290,252**	**289,752**	**(0.2%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Upper Keys Healthcare Taxing District	130,963	147,610	290,252	290,252	289,752	(0.2%)
Total Revenue	**130,963**	**147,610**	**290,252**	**290,252**	**289,752**	**(0.2%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Maintain Highest Balance in Fund					
• Obtain Payment for Trauma Patients from Outside Sources	%	58	75	-	75

Guardian Ad Litem



Guardian Ad Litem

Mission Statement

The mission of the Guardian Ad Litem Program is to advocate for the best interests of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings. The Guardian Ad Litem (GAL) Program was created to implement sections 39.820-39.8298 of the Florida Statutes. F.S.61.401 describes the appointment of a Guardian Ad Litem advocate.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	116,971	103,259	112,453	110,953	59,967	(46.7%)
Operating Expenditures	36,211	48,942	54,363	52,712	103,738	90.8%
Capital Outlay Expenditures	2,161	8,765	-	3,151	3,300	- %
Total Budget	**155,343**	**160,966**	**166,816**	**166,816**	**167,005**	**0.1%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Guardian Ad Litem	155,343	160,966	166,816	166,816	167,005	0.1%
Total Budget	**155,343**	**160,966**	**166,816**	**166,816**	**167,005**	**0.1%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	155,343	160,966	166,816	166,816	167,005	0.1%
Total Revenue	**155,343**	**160,966**	**166,816**	**166,816**	**167,005**	**0.1%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Guardian Ad Litem	2.00	4.00	2.00	1.00	(1.00)
Total Full-Time FTE	2.00	4.00	2.00	1.00	(1.00)
Total FTE	**2.00**	**4.00**	**2.00**	**1.00**	**(1.00)**

Guardian Ad Litem

Guardian Ad Litem

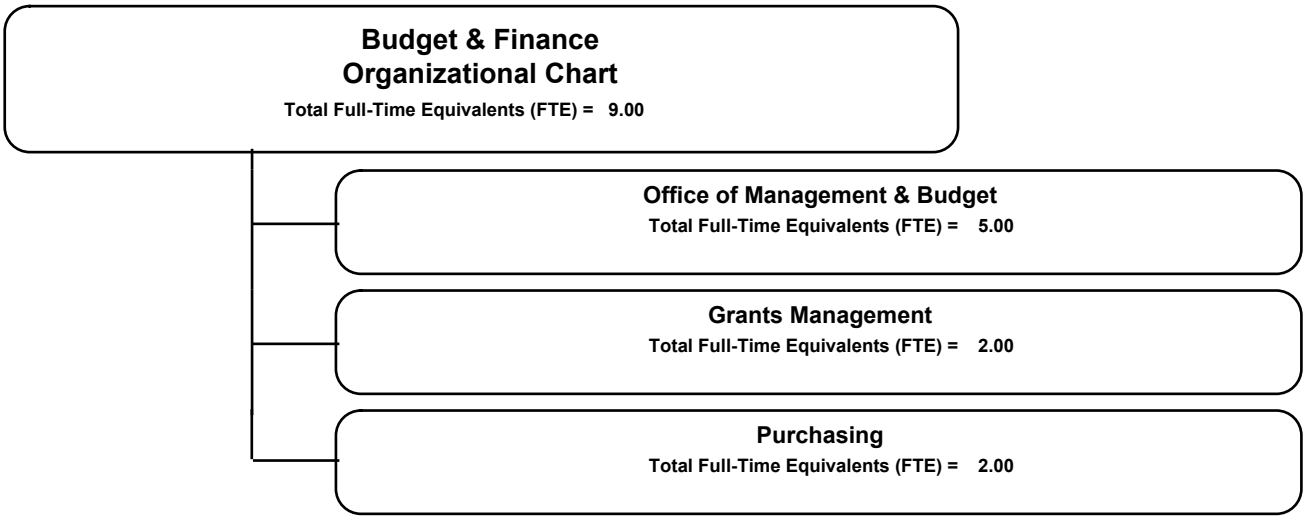
Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	116,971	103,259	112,453	110,953	59,967	(46.7%)
Operating Expenditures	36,211	48,942	54,363	52,712	103,738	90.8%
Capital Outlay Expenditures	2,161	8,765	-	3,151	3,300	- %
Total Budget	**155,343**	**160,966**	**166,816**	**166,816**	**167,005**	**0.1%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	155,343	160,966	166,816	166,816	167,005	0.1%
Total Revenue	**155,343**	**160,966**	**166,816**	**166,816**	**167,005**	**0.1%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.00	2.00	1.00	-	(1.00)
Paraprofessionals	1.00	2.00	1.00	-	(1.00)
Professionals	-	-	-	1.00	1.00
Total Full-Time FTE	2.00	4.00	2.00	1.00	(1.00)
Total FTE	**2.00**	**4.00**	**2.00**	**1.00**	**(1.00)**

Budget & Finance



Budget & Finance

Business Center Vision

Provide administrative tools, techniques and consultation to county departments to optimize performance in all areas of the county budget.
Preparation and oversight of the county's budget during the three phases of budget implementation.
Implement, monitor and revise the county's purchasing policy in order to ensure goods and services are secured in the most economical and efficient manner. Identify, apply for and monitor grant applications and implementation.

Mission Statement

To provide all county departments support with the budget, grant and purchasing needs in accordance with policies determined by the Board of County Commissioners and the Florida Statutes.

Services Provided

The Divison of Budget & Finance provides financial and resource management in 6 key areas:

- Financial Support- Guidance in the preparation and implementation of operating and capital budgets
- Financial Services- Maintenance of department budgets via transfers, resolutions & budget amendments during the year
- Financial Planning- Debt Management, Revenue Forecasting, and expenditure analysis
- Financial Systems- Enterprise-wide software programs, including GovMax & assistance with Finance Pentamation system
- Procurement- Purchasing services, proposals, bid coordination, oversight of the County's Purchasing Policy
- Grant Administration- Provide assistance for internal grants to local agencies with funding from federal and state agencies

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	541,005	564,611	721,168	770,262	666,275	(7.6%)
Operating Expenditures	480,703	334,468	163,383	3,459,329	173,860	6.4%
Capital Outlay Expenditures	-	-	6,000	6,000	6,000	- %
Total Budget	**1,021,708**	**899,079**	**890,551**	**4,235,591**	**846,135**	**(5.0%)**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Grants Management	3,960	51,579	166,536	179,036	175,803	5.6%
Office of Management & Budget	814,893	644,854	508,371	3,840,911	456,115	(10.3%)
Purchasing	202,855	202,646	215,644	215,644	214,217	(0.7%)
Total Budget	**1,021,708**	**899,079**	**890,551**	**4,235,591**	**846,135**	**(5.0%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	607,856	621,999	890,551	903,051	846,135	(5.0%)
Governmental Fund Type Grants	413,851	277,079	-	3,304,605	-	- %
Misc Special Revenue Fund	-	-	-	27,935	-	- %
Total Revenue	**1,021,708**	**899,079**	**890,551**	**4,235,591**	**846,135**	**(5.0%)**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Office of Management & Budget	5.00	6.00	6.00	5.00	(1.00)
Grants Management	1.00	2.00	2.00	2.00	-
Purchasing	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	8.00	10.00	10.00	9.00	(1.00)
Total FTE	**8.00**	**10.00**	**10.00**	**9.00**	**(1.00)**

Budget & Finance

Office of Management & Budget

Mission Statement

Provide strategic planning and support to Monroe County government, which will promote efficient management practices, sound financial budgeting, and competitive procurement county-wide, while maintaining the highest standards of ethics, integrity and prudent expenditure of public funds.

Services Provided

- Develop, implement, and monitor annual operating and capital budgets by following Florida Statutes.
- Financial analysis, Revenue and Expenditure Forecasting and reporting.
- Provide budget assistance to all County Departments.

Advisory Board

None

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	415,226	390,338	432,748	481,686	379,768	(12.2%)
Operating Expenditures	399,668	254,515	69,623	3,353,225	70,347	1.0%
Capital Outlay Expenditures	-	-	6,000	6,000	6,000	- %
Total Budget	**814,893**	**644,854**	**508,371**	**3,840,911**	**456,115**	**(10.3%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	401,042	367,774	508,371	508,371	456,115	(10.3%)
Governmental Fund Type Grants	413,851	277,079	-	3,304,605	-	- %
Misc Special Revenue Fund	-	-	-	27,935	-	- %
Total Revenue	**814,893**	**644,854**	**508,371**	**3,840,911**	**456,115**	**(10.3%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	3.00	4.00	3.00	2.00	(1.00)
Officials & Administrators	2.00	2.00	3.00	3.00	-
Total Full-Time FTE	5.00	6.00	6.00	5.00	(1.00)
Total FTE	**5.00**	**6.00**	**6.00**	**5.00**	**(1.00)**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Alignment of Account Code budget amounts with Budget Transfer					
• Process Budget Transfer Requests	#	1,800	1,800	-	1,800
Alignment of Funds and Cost Centers with Resolutions					
• Number of resolutions prepared and posted	#	400	400	-	400
Review Contract Summaries					
• Review all County contracts	#	400	400	-	400

Budget & Finance

Grants Management

Services Provided

•Administer and monitor human service organization contracts;
•Prepare the County's annual Edward Byrne Memorial Justice Assistance Grants (including both Federal and State pass-thru allocations) and the annual RSAT application; obligate all grant funds;
•Manage grants assigned to the department to ensure grant implementation and compliance including Byrne, RSAT, State Energy Program, CJMHSA, and Monroe County Sheriff's Office grants;
•Prepare grant applications assigned to the department;
•Administer grants/contracts assigned to the department;
•Manage Public Assistance program (FEMA reimbursement);
•Monitor state and federal legislation for potential funding opportunities, disseminate this information to all departments, and assist departments with grant applications when possible;
•Prepare legislative agenda, appropriations requests, and legislative advocacy in conjunction with state and federal lobbyists;
•Monitor pending state and federal legislation for programmatic and budgetary impacts;
•Provide direct support to the following advisory boards: Human Services Advisory Board, Substance Abuse Policy Advisory Board, and CJMHSA Advisory Council;
•Development of Strategic Plan; coordination of annual Action Plans.

Advisory Board

• Human Service Advisory Board
• Substance Abuse Policy Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	-	47,986	159,236	159,236	157,103	(1.3%)
Operating Expenditures	3,960	3,593	7,300	19,800	18,700	156.2%
Total Budget	**3,960**	**51,579**	**166,536**	**179,036**	**175,803**	**5.6%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	3,960	51,579	166,536	179,036	175,803	5.6%
Total Revenue	**3,960**	**51,579**	**166,536**	**179,036**	**175,803**	**5.6%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Officials & Administrators	1.00	1.00	1.00	1.00	-
Technicians	-	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	2.00	2.00	2.00	-
Total FTE	**1.00**	**2.00**	**2.00**	**2.00**	**-**

Budget & Finance

Purchasing

Mission Statement

To provide quality purchasing and contracting support to all county departments in a timely, cost effective and professional manner.
-Follow a strict Code of Ethics, avoiding the appearance of and preventing the opportunity for favoritism.
-Seek to maximize the purchasing power of public funds, while promoting fair and open competition.
-Strive to create a work environment that demonstrates teamwork, respect, integrity and honest communication.

Services Provided

Implement the Board's Purchasing Policy for all RFP's and contracts for goods and services.
Process all department's purchasing orders.
When required, purchase supplies and materials for all departments.

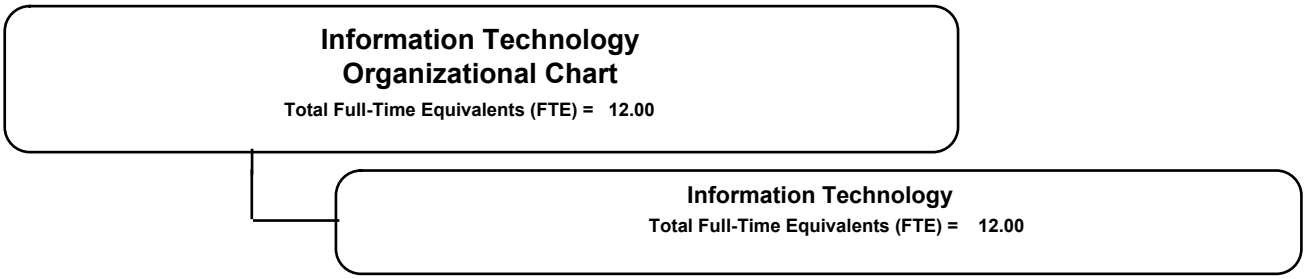
Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	125,779	126,286	129,184	129,340	129,404	0.2%
Operating Expenditures	77,076	76,359	86,460	86,304	84,813	(1.9%)
Total Budget	**202,855**	**202,646**	**215,644**	**215,644**	**214,217**	**(0.7%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	202,855	202,646	215,644	215,644	214,217	(0.7%)
Total Revenue	**202,855**	**202,646**	**215,644**	**215,644**	**214,217**	**(0.7%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**-**

Information Technology



Information Technology

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	800,753	787,465	782,285	783,985	855,018	9.3%
Operating Expenditures	783,767	922,321	958,979	1,031,066	836,879	(12.7%)
Capital Outlay Expenditures	140,565	82,881	210,000	136,213	218,000	3.8%
Total Budget	**1,725,085**	**1,792,667**	**1,951,264**	**1,951,264**	**1,909,897**	**(2.1%)**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Information Technology	1,725,085	1,792,667	1,951,264	1,951,264	1,909,897	(2.1%)
Total Budget	**1,725,085**	**1,792,667**	**1,951,264**	**1,951,264**	**1,909,897**	**(2.1%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	1,725,085	1,792,667	1,951,264	1,951,264	1,909,897	(2.1%)
Total Revenue	**1,725,085**	**1,792,667**	**1,951,264**	**1,951,264**	**1,909,897**	**(2.1%)**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Information Technology	11.00	11.00	11.00	12.00	1.00
Total Full-Time FTE	11.00	11.00	11.00	12.00	1.00
Total FTE	**11.00**	**11.00**	**11.00**	**12.00**	**1.00**

Information Technology

Information Technology

Mission Statement

The mission of Monroe County Information Technology Department is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

Management and operation of computer and communications technology including Information Technology for the BOCC, Public Broadcasting, most telephone service and backbone data communication for all of Monroe County government.

Major Variances

The addition of 1 FTE- System Analyst.
A vehicle to replace an aging car.
Equipment budgeted includes: Network Switch Upgrades, MCTV Video Capture Cards and Storage, MCTV PC Workstations and storage for broadcast, MCTV DVD Recorders and 150 Decktop PC's (last year of replacing all desktops computers).

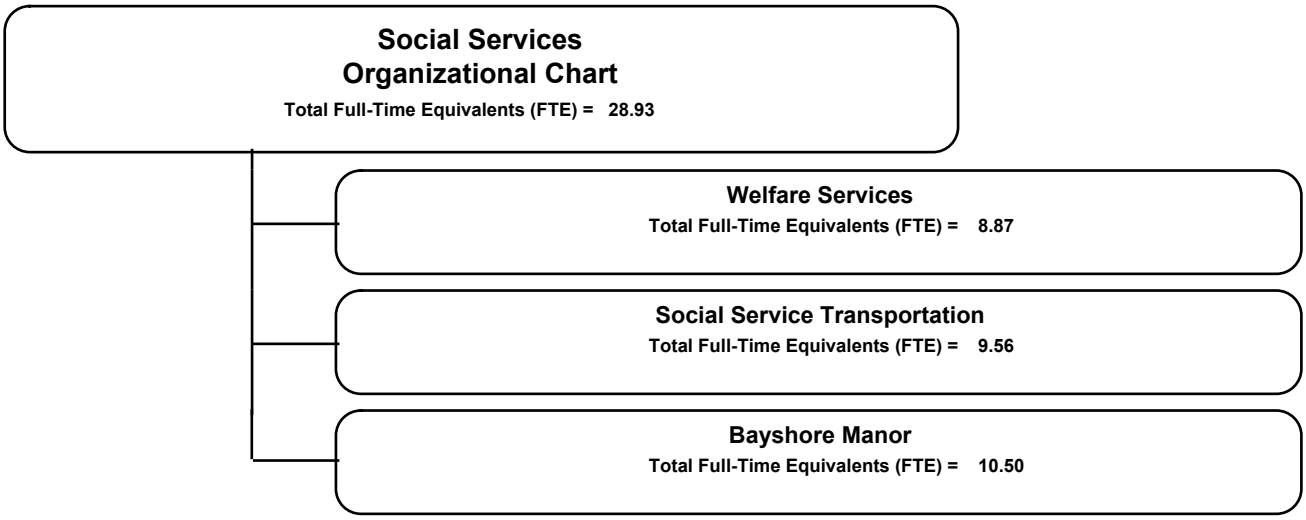
Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	800,753	787,465	782,285	783,985	855,018	9.3%
Operating Expenditures	783,767	922,321	958,979	1,031,066	836,879	(12.7%)
Capital Outlay Expenditures	140,565	82,881	210,000	136,213	218,000	3.8%
Total Budget	**1,725,085**	**1,792,667**	**1,951,264**	**1,951,264**	**1,909,897**	**(2.1%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	1,725,085	1,792,667	1,951,264	1,951,264	1,909,897	(2.1%)
Total Revenue	**1,725,085**	**1,792,667**	**1,951,264**	**1,951,264**	**1,909,897**	**(2.1%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	2.00	1.00	1.00	1.00	-
Technicians	7.00	7.00	7.00	8.00	1.00
Professionals	2.00	3.00	3.00	3.00	-
Total Full-Time FTE	11.00	11.00	11.00	12.00	1.00
Total FTE	**11.00**	**11.00**	**11.00**	**12.00**	**1.00**

Social Services



Social Services

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,974,615	2,043,032	1,429,910	2,333,583	1,475,728	3.2%
Operating Expenditures	2,449,789	2,148,193	1,058,716	4,260,990	1,725,325	63.0%
Capital Outlay Expenditures	-	5,052	8,000	-	27,247	240.6%
Total Budget	**4,424,404**	**4,196,277**	**2,496,626**	**6,594,574**	**3,228,300**	**29.3%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Bayshore Manor	689,574	735,346	722,147	722,147	764,129	5.8%
Social Service Transportation	719,937	734,688	757,031	801,919	842,100	11.2%
Welfare Services	3,014,893	2,726,243	1,017,448	5,070,508	1,622,071	59.4%
Total Budget	**4,424,404**	**4,196,277**	**2,496,626**	**6,594,574**	**3,228,300**	**29.3%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	2,282,659	2,173,323	2,495,386	4,301,683	3,228,300	29.4%
Governmental Fund Type Grants	2,141,744	2,022,777	-	2,291,651	-	- %
Misc Special Revenue Fund	-	177	1,240	1,240	-	(100.0%)
Total Revenue	**4,424,404**	**4,196,277**	**2,496,626**	**6,594,574**	**3,228,300**	**29.3%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Welfare Services	25.42	29.51	8.92	8.87	(0.05)
Social Service Transportation	-	-	9.04	9.56	0.52
Bayshore Manor	-	-	10.40	10.50	0.10
Total Full-Time FTE	25.42	29.51	28.36	28.93	0.57
Welfare Services	1.00	-	-	-	-
Total Part-Time FTE	1.00	-	-	-	-
Total FTE	**26.42**	**29.51**	**28.36**	**28.93**	**0.57**

Social Services

Welfare Services

Mission Statement

Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services for individuals/families in need of long-term support. The program is aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with paratransit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided

In-home services, nutrition, energy assistance, legislated Medicaid reimbursement, pauper burials, prescriptions, Health Care Respite Act programs, for the eligible individuals/families in need of these services.

Major Variances

The increase in Welfare Services can be attributed to new State Legislation on Medicaid reimbursements.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,013,387	1,039,730	404,032	1,291,287	424,837	5.1%
Operating Expenditures	2,001,506	1,682,523	613,416	3,779,220	1,181,234	92.6%
Capital Outlay Expenditures	-	3,990	-	-	16,000	- %
Total Budget	**3,014,893**	**2,726,243**	**1,017,448**	**5,070,508**	**1,622,071**	**59.4%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	873,149	703,289	1,016,208	2,777,617	1,622,071	59.6%
Governmental Fund Type Grants	2,141,744	2,022,777	-	2,291,651	-	- %
Misc Special Revenue Fund	-	177	1,240	1,240	-	(100.0%)
Total Revenue	**3,014,893**	**2,726,243**	**1,017,448**	**5,070,508**	**1,622,071**	**59.4%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	9.06	11.25	6.62	5.72	(0.90)
Officials & Administrators	0.25	0.57	0.50	0.45	(0.05)
Paraprofessionals	7.20	7.40	-	-	-
Service - Maintenance	5.40	6.52	-	-	-
Technicians	-	0.16	0.30	0.25	(0.05)
Professionals	3.51	3.61	1.50	2.45	0.95
Total Full-Time FTE	25.42	29.51	8.92	8.87	(0.05)
Administrative Support	1.00	-	-	-	-
Total Part-Time FTE	1.00	-	-	-	-
Total FTE	**26.42**	**29.51**	**8.92**	**8.87**	**(0.05)**

Social Services

Social Service Transportation

Services Provided

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with paratransit services.

Major Variances

An increase in billing services for the Lower Keys Shuttle Bus Service. An interlocal agreement (ILA) between Key West, Marathon and Monroe County provides funding for this bus service.

Personnel variance of 0.52 can be attributed to the change from part-time to full-time drivers.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	437,427	452,350	475,047	492,165	493,818	4.0%
Operating Expenditures	282,510	282,338	273,984	309,754	340,282	24.2%
Capital Outlay Expenditures	-	-	8,000	-	8,000	- %
Total Budget	**719,937**	**734,688**	**757,031**	**801,919**	**842,100**	**11.2%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	719,937	734,688	757,031	801,919	842,100	11.2%
Total Revenue	**719,937**	**734,688**	**757,031**	**801,919**	**842,100**	**11.2%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	-	-	3.00	3.30	0.30
Officials & Administrators	-	-	0.10	0.20	0.10
Service - Maintenance	-	-	5.88	6.00	0.12
Technicians	-	-	0.05	0.05	-
Professionals	-	-	0.01	0.01	-
Total Full-Time FTE	-	-	9.04	9.56	0.52
Total FTE	**-**	**-**	**9.04**	**9.56**	**0.52**

Social Services

Bayshore Manor

Services Provided

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Major Variances

Budget increases for Risk Management, Food & Dietary (to improve food quality and choices to residents) and Capital Outlay-Equipment (to cover costs for a commercial dishwasher).

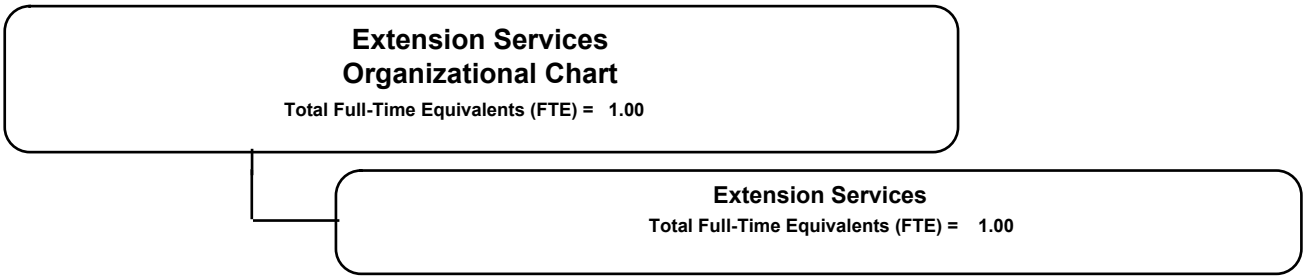
Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	523,801	550,952	550,831	550,131	557,073	1.1%
Operating Expenditures	165,773	183,332	171,316	172,016	203,809	19.0%
Capital Outlay Expenditures	-	1,062	-	-	3,247	- %
Total Budget	**689,574**	**735,346**	**722,147**	**722,147**	**764,129**	**5.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	689,574	735,346	722,147	722,147	764,129	5.8%
Total Revenue	**689,574**	**735,346**	**722,147**	**722,147**	**764,129**	**5.8%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	-	-	1.00	1.00	-
Officials & Administrators	-	-	-	0.10	0.10
Paraprofessionals	-	-	7.40	7.40	-
Service - Maintenance	-	-	1.00	1.00	-
Professionals	-	-	1.00	1.00	-
Total Full-Time FTE	-	-	10.40	10.50	0.10
Total FTE	**-**	**-**	**10.40**	**10.50**	**0.10**

Extension Services



Extension Services

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	64,279	64,576	66,029	66,029	66,143	0.2%
Operating Expenditures	116,809	115,132	123,277	123,277	123,752	0.4%
Total Budget	**181,088**	**179,708**	**189,306**	**189,306**	**189,895**	**0.3%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Extension Services	181,088	179,708	189,306	189,306	189,895	0.3%
Total Budget	**181,088**	**179,708**	**189,306**	**189,306**	**189,895**	**0.3%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	181,088	179,708	189,306	189,306	189,895	0.3%
Total Revenue	**181,088**	**179,708**	**189,306**	**189,306**	**189,895**	**0.3%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Extension Services	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Extension Services

Extension Services

Mission Statement

Monroe County Extension Service is committed to creating objective, science-based, educational programs and services that provide residents empowering lifelong learning opportunities that help them to improve their quality of life and surrounding environment.

Services Provided

UF/MC Extension Service provides a variety of educational services to residents, businesses, organizations and agencies in marine, horticulture, and family and youth development. Individual consultations, seminars, workshops and public events are conducted. Extension Service collaborates with other organizations to provide educational support for their programs and to expand their existing services through education.

Advisory Board

•UF/MC Extension Overall Advisory Council
•UF/MC Extension Marine Advisory Committee
•UF/MC Extension Horticulture Advisory Committee
•UF/MC Extension Family and Community Development Advisory Committee

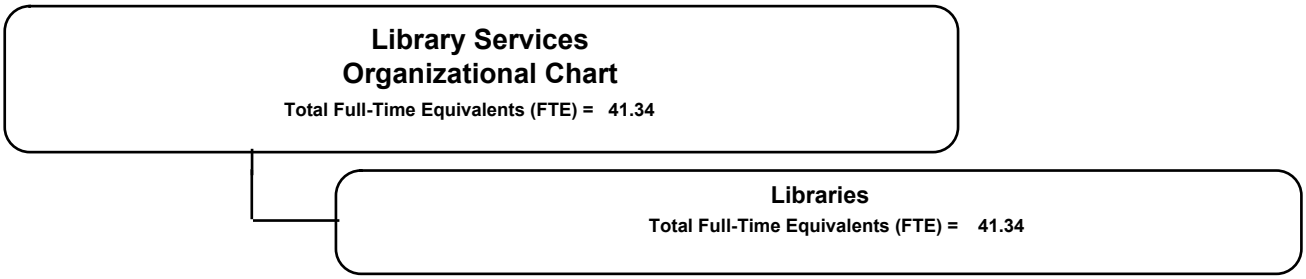
Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	64,279	64,576	66,029	66,029	66,143	0.2%
Operating Expenditures	116,809	115,132	123,277	123,277	123,752	0.4%
Total Budget	**181,088**	**179,708**	**189,306**	**189,306**	**189,895**	**0.3%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	181,088	179,708	189,306	189,306	189,895	0.3%
Total Revenue	**181,088**	**179,708**	**189,306**	**189,306**	**189,895**	**0.3%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Monetary Value of Extension					
• Extension Monetary Value to Monroe County Operations	%	1.50	1.50	-	-
Service Delivery Contacts					
• Clientele Contacts	#	10,000	9,200	-	-
Volunteer Educational Network					
• Volunteer Effort and Value	#	2,200	-	-	-

Library Services



Library Services

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,887,970	1,889,968	2,422,429	2,395,569	2,413,296	(0.4%)
Operating Expenditures	532,464	398,847	332,128	466,462	364,060	9.6%
Capital Outlay Expenditures	142,807	188,728	1,194,011	1,339,478	844,547	(29.3%)
Total Budget	**2,563,241**	**2,477,543**	**3,948,568**	**4,201,509**	**3,621,903**	**(8.3%)**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Impact Fees Libraries	128,703	-	662,526	662,526	701,197	5.8%
Libraries	2,434,538	2,477,543	3,286,042	3,538,983	2,920,706	(11.1%)
Total Budget	**2,563,241**	**2,477,543**	**3,948,568**	**4,201,509**	**3,621,903**	**(8.3%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	2,317,310	2,391,436	2,897,907	3,048,216	2,920,706	0.8%
Governmental Fund Type Grants	109,210	58,762	-	87,125	-	- %
Impact Fees Fund - Libraries	128,703	-	662,526	662,526	701,197	5.8%
Misc Special Revenue Fund	8,018	27,344	388,135	403,642	-	(100.0%)
Total Revenue	**2,563,241**	**2,477,543**	**3,948,568**	**4,201,509**	**3,621,903**	**(8.3%)**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Libraries	30.51	34.96	41.59	41.34	(0.25)
Total Full-Time FTE	30.51	34.96	41.59	41.34	(0.25)
Libraries	1.00	-	-	-	-
Total Part-Time FTE	1.00	-	-	-	-
Total FTE	**31.51**	**34.96**	**41.59**	**41.34**	**(0.25)**

Library Services

Impact Fees Libraries

Services Provided

Funds are used exclusively for the capital expansion of the county's library facilities in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Libraries Fund 132 budgets are also listed under the Capital Improvement Plan section.

Advisory Board

Library Advisory Board, appointed by Commissioner for appropriate district

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	128,703	-	-	-	-	- %
Capital Outlay Expenditures	-	-	662,526	662,526	701,197	5.8%
Total Budget	**128,703**	**-**	**662,526**	**662,526**	**701,197**	**5.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Impact Fees Fund - Libraries	128,703	-	662,526	662,526	701,197	5.8%
Total Revenue	**128,703**	**-**	**662,526**	**662,526**	**701,197**	**5.8%**

Library Services

Libraries

Mission Statement

Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided

Free Library cards for County residents, providing open access to all Library privileges.
Provision of books, periodicals, audio and video materials for circulation to Library patrons and in-house use.
Programs for children, ranging from toddlers through school-aged, both in-house and through outreach activities.
Programs for adults, covering a wide range of interests.
Inter-Library Loan services for obtaining patron-requested materials from Libraries across the country.
Reference services in person, by telephone inquiry and through electronic transmission.
Public access to Internet information through a computer network; wireless access also available onsite
24/7 access to the Library catalog through our website, providing off-site ability to renew and request Library materials.
24/7 access through the Library website to our collection of databases, free to our patrons
24/7 access to a growing collection of digital materials for downloading to a reading or listening device

Major Variances

There are two areas of variance in the FY 2013 budget. The first is an increase of $ 30,000.00 in the Key West Branch line item 530310. The cost of deputies to provide security for that branch increased by 60% this fiscal year, and the additional $ 30,000.00 will be needed this coming year to maintain the basic part-time service that is currently being provided. To help balance this added expense, Key West administrative staff have agreed to reduce the hours of a current vacant position from 30 to 20, and apply the cost savings to the security cost.

The second variance is centered in line item 530410, Phone & Postage/Freight. Changes in AT&T billings have necessitated increased funding at some branches, as itemized in the budget request, and funding is requested to support increased bandwidth for public access internet access, from 3mbps to 6mbps. This will improve access speed, which has become a patron service concern for some time, as the internet content most accessed has changed radically since earlier use and requires more bandwidth than basic print data transfer did. These costs are being largely balanced by a number of cuts in other line items across the system.

The Special Revenue Fund budget for FY 2013 will be amended once the revenues and expenditures for FY 2012 are reconciled.

Advisory Board

• Library Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,887,970	1,889,968	2,422,429	2,395,569	2,413,296	(0.4%)
Operating Expenditures	403,760	398,847	332,128	466,462	364,060	9.6%
Capital Outlay Expenditures	142,807	188,728	531,485	676,952	143,350	(73.0%)
Total Budget	**2,434,538**	**2,477,543**	**3,286,042**	**3,538,983**	**2,920,706**	**(11.1%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	2,317,310	2,391,436	2,897,907	3,048,216	2,920,706	0.8%
Governmental Fund Type Grants	109,210	58,762	-	87,125	-	- %
Misc Special Revenue Fund	8,018	27,344	388,135	403,642	-	(100.0%)
Total Revenue	**2,434,538**	**2,477,543**	**3,286,042**	**3,538,983**	**2,920,706**	**(11.1%)**

Library Services

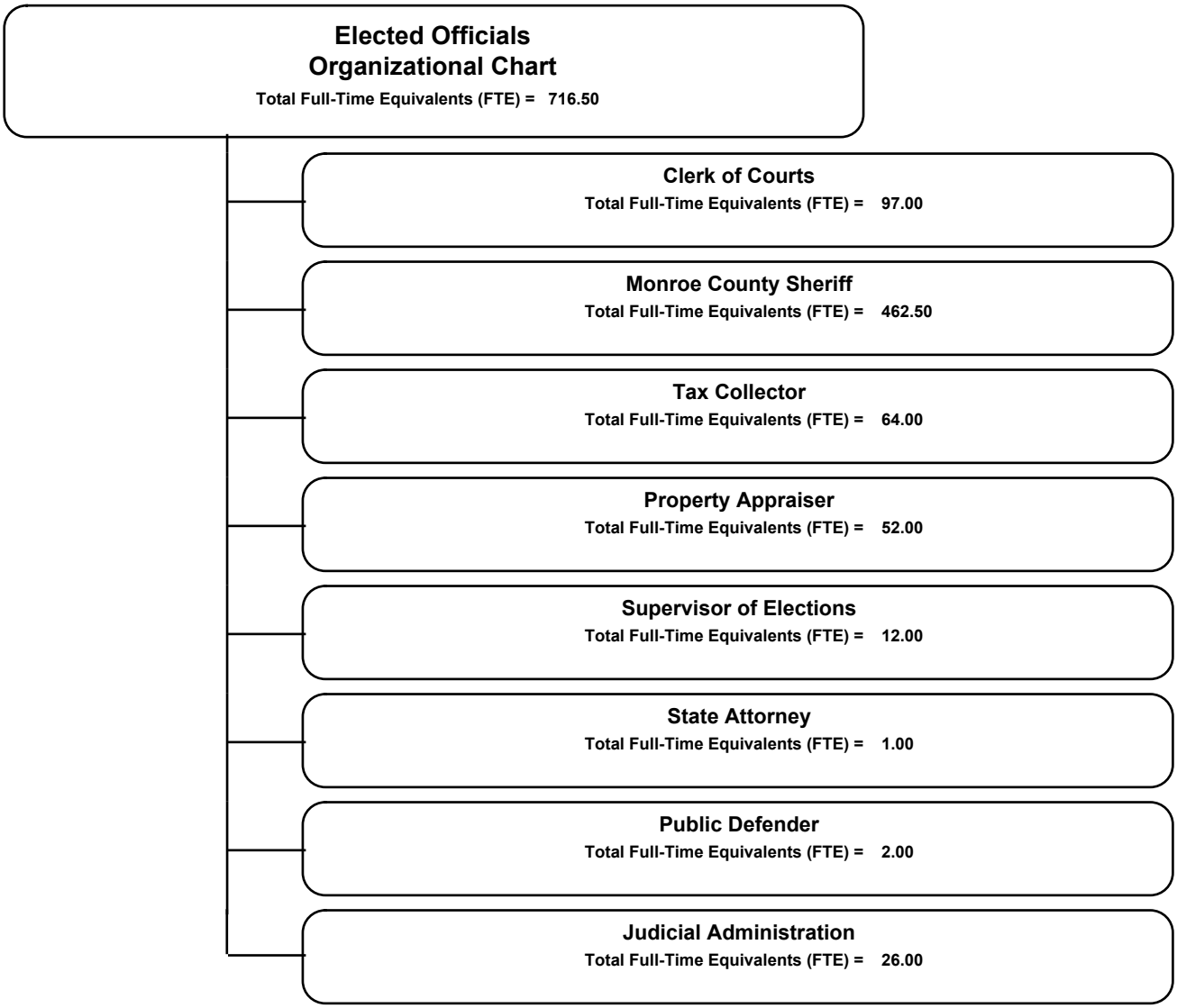
Libraries

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.75	2.00	2.00	2.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Paraprofessionals	15.25	18.96	25.71	25.46	(0.25)
Technicians	2.76	3.00	2.94	2.94	-
Professionals	9.75	10.00	9.94	9.94	-
Total Full-Time FTE	30.51	34.96	41.59	41.34	(0.25)
Paraprofessionals	1.00	-	-	-	-
Total Part-Time FTE	1.00	-	-	-	-
Total FTE	**31.51**	**34.96**	**41.59**	**41.34**	**(0.25)**

Objectives and Performance Measures	Unit of Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Estimate	FY 2013 Adopted
Broad-based patron service					
• Programming for adults	#	310	325	330	341
• New cardholders annualized	#	3,557	3,628	3,657	3,701
Community-based collections					
• First-time circulation count	#	298,607	304,579	307,000	310,671
Reference services through a variety of media					
• Increase in e-reference services	#	1,222	1,283	-	1,283

ELECTED OFFICIALS

Elected Officials



Elected Officials

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	32,860,302	34,068,201	34,310,587	34,290,420	35,024,136	2.1%
Operating Expenditures	27,385,698	27,455,118	28,253,840	29,186,082	28,150,890	(0.4%)
Capital Outlay Expenditures	608,054	574,026	1,438,607	1,299,982	2,045,449	42.2%
Interfund Transfers	3,189,678	3,341,349	3,293,043	3,293,043	3,291,688	- %
Total Budget	**64,043,732**	**65,438,695**	**67,296,077**	**68,069,527**	**68,512,163**	**1.8%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Clerk of Courts	3,189,678	3,341,349	3,293,043	3,293,043	3,291,688	- %
Communications	727,864	698,606	499,035	722,629	555,400	11.3%
Court Services Network System	-	-	100,000	100,000	100,000	- %
Court Technology Fund	184,275	170,093	167,968	181,726	42,800	(74.5%)
Impact Fees Police Facilities	-	-	80,944	80,944	104,598	29.2%
Judicial Administration	1,651,454	1,606,356	2,050,928	2,079,132	2,791,805	36.1%
Law Enforcement Trust	84,362	47,000	294,118	573,674	401,572	36.5%
LEEA	75,000	75,000	75,000	75,000	75,000	- %
Monroe County Sheriff	47,033,046	48,260,382	48,218,425	48,264,760	49,258,033	2.2%
Property Appraiser	3,672,626	3,681,431	3,871,828	3,871,828	3,804,031	(1.8%)
Public Defender	577,478	571,365	578,778	617,981	578,600	- %
State Attorney	369,543	302,614	719,795	782,594	692,167	(3.8%)
Supervisor of Elections	1,409,341	1,680,589	1,899,073	1,979,073	1,753,086	(7.7%)
Tax Collector	5,069,066	5,003,910	5,447,142	5,447,142	5,063,383	(7.0%)
Total Budget	**64,043,732**	**65,438,695**	**67,296,077**	**68,069,527**	**68,512,163**	**1.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	14,932,441	15,251,901	16,172,812	16,252,812	15,491,756	(4.2%)
Fine & Forfeiture Fund	40,493,729	41,370,740	41,493,624	41,511,755	42,280,547	1.9%
Governmental Fund Type Grants	23,792	-	-	-	-	- %
Impact Fees Fund - Police Fac	-	-	80,944	80,944	104,598	29.2%
Fire & Ambulance District 1 L&M Key	413,629	442,791	473,523	473,523	534,694	12.9%
Mstd - Plng/bldg/code/fire Mar	110,851	105,049	116,363	116,363	115,597	(0.7%)
Municipal Policing	6,754,572	7,105,214	6,973,886	6,973,886	7,239,211	3.8%
911 Enhancement Fee	568,585	541,497	499,035	565,629	555,400	11.3%
Duck Key Security District	1,024	1,691	2,250	2,250	2,250	- %
Misc Special Revenue Fund	568,041	490,593	662,952	992,121	539,428	(18.6%)
Law Enforcement Trust (600)	84,362	47,000	294,118	573,674	401,572	36.5%
Court Facilities Fees Trust (602)	90,446	77,114	425,090	425,090	1,145,700	169.5%
Marathon Municipal Service Taxing Unit	200	4	10	10	-	(100.0%)
Big Coppitt Wastewater Municipal Service Taxing Unit	1,000	1,843	-	-	-	- %
Key Largo Wastewater Municipal Service Taxing Unit	41	32	-	-	-	- %
Stock Island Wastewater MSTU	1,000	1,004	1,410	1,410	1,410	- %
Cudjoe-Sugarloaf Municipal Service Taxing Unit	18	36	-	-	-	- %
Duck Key Municipal Service Taxing Unit	-	2,186	60	60	-	(100.0%)
Clerks Rev Note, Capital	-	-	100,000	100,000	100,000	- %
Total Revenue	**64,043,732**	**65,438,695**	**67,296,077**	**68,069,527**	**68,512,163**	**1.8%**

Elected Officials

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Clerk of Courts	97.00	97.00	97.00	97.00	-
Monroe County Sheriff	472.50	462.50	462.50	462.50	-
Tax Collector	64.00	64.00	64.00	64.00	-
Property Appraiser	52.00	52.00	52.00	52.00	-
Supervisor of Elections	12.00	12.00	12.00	12.00	-
State Attorney	1.00	1.00	1.00	1.00	-
Public Defender	2.00	2.00	2.00	2.00	-
Judicial Administration	24.00	25.63	25.63	26.00	0.37
Total Full-Time FTE	724.50	716.13	716.13	716.50	0.37
Total FTE	**724.50**	**716.13**	**716.13**	**716.50**	**0.37**

Elected Officials

Clerk of Courts

Services Provided

The Clerk of the Circuit Court is an elected office established by the Florida Constitution. The duties of the office are provided by the Constitution, by acts of the Florida Legislature, and by order of the Court.

The Florida Constitution provides that the Clerk of the Circuit Court shall be: Cleark of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-officio Clerk to the Board of County Commissioners.

Revision 7 to Article V of the Constituion of the State of Florida, HB113A of 2003 and SB2962 of 2004 requires that the budget of the Clerk of the Circuit Cour for court-related functions mest be supported by fines, fees and service charges. The statutes also delineate court-related costs, whcih are the responsibility of the County, costs that must be supported by fines, fees and service charges, and create a mechanism for funding Clerks of Court who project a deficit in funding necessary to support court-related functions.

Funding for the budgets of the Clerk of the Circuit Court, as ex-officio Clerk to the Board of County Commissioners, Management Information Systems, Records Management and court-related costs that remain the responsibility of the County is budgeted in the General Revenue of the County.

The budgets of the Clerk of the Circuit and County courts for court-related functions are contained in the Clerk's General Revenue Fund and Clerk's Fine and Forfeiture Fund.

Major Variances

The FY13 budget request is esentially flat reflecting a decrease of $1,355. The budget does not include any requests for salary increases.

Since it would be impossible to predict the outcome of the Florida Supreme Court ruling on the 2011 Legislative Session approval to require employees to contribute 3% of their salary to the Florida Retirement System, this budget does not include any potential financial impact of that decision.

We have been already advised that no salary increase will be approved by the state for budgets of the Clerk's court related functions. In fact, we are looking at significant cuts in our court-related budget that may result in a reductin of office hours and across-the-board salary cuts to court employees.

The budget request includes a continuation of funding for insurance costs, both court-related and non-court related employees. This appropriation would only be used if court-related revenues are not sufficient to cover these costs. In the previous 7 fiscal years, excess fess to been returned to the county far in excess of the appropriation for insurance costs. However, in the current economic situation, there have been serious declines in the revenues generated by the Clerk's office. Without this appropriation being available, if needed, there is a possiblity that this office might have to withdraw from the group.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Interfund Transfers	3,189,678	3,341,349	3,293,043	3,293,043	3,291,688	- %
Total Budget	**3,189,678**	**3,341,349**	**3,293,043**	**3,293,043**	**3,291,688**	**- %**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	3,189,678	3,341,349	3,293,043	3,293,043	3,291,688	- %
Total Revenue	**3,189,678**	**3,341,349**	**3,293,043**	**3,293,043**	**3,291,688**	**- %**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Authorized Positions	97.00	97.00	97.00	97.00	-
Total FULL-TIME FTE	97.00	97.00	97.00	97.00	-
Total FTE	**97.00**	**97.00**	**97.00**	**97.00**	**-**

Elected Officials

Court Services Network System

Services Provided

For the use to upgrade the Clerk's computer network and software.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	-	-	100,000	100,000	100,000	- %
Total Budget	**-**	**-**	**100,000**	**100,000**	**100,000**	**- %**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Clerks Rev Note, Capital	-	-	100,000	100,000	100,000	- %
Total Revenue	**-**	**-**	**100,000**	**100,000**	**100,000**	**- %**

Elected Officials

Communications

Mission Statement

The Monroe County Emergency Communication's Department provides maintenance, planning, engineering, procurement, protocol and installation of all communicaton systems for the Department under the Board of County Commissioners and the Sheriff's Department. The Department strives to provide consistent dependable wireless communications for the daily routine communications needed to provide services to Monroe County.The Department maintains high standards with redundant facilities to assure the necessary emergency communications required by emergency services in protecting the life and property of Monroe County citizens and visitors.

Services Provided

• Provide 24/7 emergency radio system maintenance and repair for all County systems to and including the Sheriff's Department.
• Provide radio system design, construction, and support.
• Maintain County infrastructure of towers and radio facilities.
• Provide Countywide 911 coordination, budgeting, maintenance, planning and enhancement programs.
• Provide law enforcement calibration, maintenance and support of radar equipment.
• Provide maintenance and support the Public Safety Dispatch centers.

Major Variances

The Adopted budget for 911 Enhancement was based on actual/historical amounts and could be amended with additional actual receipts. The revenue for this fund is based on a fee levied on each telephone access line in Monroe County for the enhancement of the 911 emergency telephone systems. F.S. 365 defines the distribution and restriction of funds.

The budget for the Misc. Special Revenue Fund will be amended once the FY 2012 revenues and expenditures are reconciled. Inter-Agency Communications Fund is restricted by F.S. 318.21(9).

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	727,864	698,606	499,035	722,629	555,400	11.3%
Total Budget	**727,864**	**698,606**	**499,035**	**722,629**	**555,400**	**11.3%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
911 Enhancement Fee	568,585	541,497	499,035	565,629	555,400	11.3%
Misc Special Revenue Fund	159,279	157,109	-	157,000	-	- %
Total Revenue	**727,864**	**698,606**	**499,035**	**722,629**	**555,400**	**11.3%**

Elected Officials

Impact Fees Police Facilities

Services Provided

Funds are used solely for the purpose of capital expansion of police facilities in Monroe County, including but not limited to:

1) Design and construction plan preparation;
2) Land acquisition;
3) Acquisition of new patrol cars; and
4) Acquisition of jail facilities.

The funds shall not be used to maintain existing police facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available funding. Impact Fee Police Facilities Fund 134 budgets are also listed under the Capital Plan.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Capital Outlay Expenditures	-	-	80,944	80,944	104,598	29.2%
Total Budget	**-**	**-**	**80,944**	**80,944**	**104,598**	**29.2%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Impact Fees Fund - Police Fac	-	-	80,944	80,944	104,598	29.2%
Total Revenue	**-**	**-**	**80,944**	**80,944**	**104,598**	**29.2%**

Elected Officials

Monroe County Sheriff

Mission Statement

Partnering with our community to provide exceptional service and safety in the Florida Keys.

Services Provided

Law Enforcement and Operations
- Road Patrol and traffic Enforcement
- K-9 Unit
- Special Weapons and Tactics Team (S.W.A.T.)
- Dive Team
- Special Investigations (Narcotics and Homicide investigatons along with Crimes Against Women and Children)

Community Relations
- Crime Watch
- Crime Prevention
- Public Information/Media Relations and Web Site Management
- School Resource Officers
- Juvenile Programs (Teen Court, IDDS, and Explorer/Cadets)

Corrections
Legal Division
Professional Standards
Internal Affairs
Administration
- Website: www.keysso.net

Major Variances

The Sheriff's requested Public Safety Budget for fiscal year 2012-2013 is $42,754,156.00. This represents an increase of $1,395,095.00 over fiscal year 2011-2012. The budget request excludes these items: Group Insurance, Worker's Comp, Risk Mgmt, Extradiction, and LEEA funds. These items are added by OMB.

This budget includes:
An average increase of 5.7% for bargaining unit members. Under this plan, the most junior deputies would get larger increases and the more senior deputies would see smaller increases.

A reduction of $119,122.00 was made in the budget to remove two personnel in Corrections to staff a unit, paid for by ICE, to transport ICE inmates to Krome Detention Center in Miami. The reduction occurred because of ongoing negotiations. Once the contract is back in place, the Sheriff will ask the Commission to appropriate the unanticipated revenue to offset the expense of the program.

There are no increases in any of the operating or capital line items in the Sheriff's Law Enforcement, Corrections and Court Security budgets. The slight increase of 1.8% in Operating Expenditures (listed below) is due to how Municipal Law Enforcement Services are budgeted. No personnel salary budgets are accounted here, they are budgeted as Misc. operating expense.

Th budget request for the Trauma Star program for fiscal year 2012-2013 is $1,522,761.00. This represents an increase of $1,70,702.00 over last year. This budget is located under Emergency Services, Fund 101.

The budget request for the Emergency Communications Department for fiscal year 2012-2013 is $401,424.00, a decrease of $2,925 over the previous year.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	30,243,338	31,376,971	31,457,374	31,457,374	32,215,742	2.4%
Operating Expenditures	16,230,386	16,324,088	16,201,729	16,235,242	16,482,969	1.7%
Capital Outlay Expenditures	559,322	559,322	559,322	572,144	559,322	- %
Total Budget	**47,033,046**	**48,260,382**	**48,218,425**	**48,264,760**	**49,258,033**	**2.2%**

Elected Officials

Monroe County Sheriff

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Fine & Forfeiture Fund	40,418,729	41,295,740	41,418,624	41,436,755	42,205,547	1.9%
Municipal Policing	6,586,530	6,937,372	6,799,801	6,799,801	7,052,486	3.7%
Misc Special Revenue Fund	27,787	27,269	-	28,204	-	- %
Total Revenue	**47,033,046**	**48,260,382**	**48,218,425**	**48,264,760**	**49,258,033**	**2.2%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Authorized Positions	472.50	462.50	462.50	462.50	-
Total FULL-TIME FTE	472.50	462.50	462.50	462.50	-
Total FTE	**472.50**	**462.50**	**462.50**	**462.50**	**-**

Elected Officials

LEEA

Mission Statement

Law Enforcement Education Assistance (LEEA) is administered under the Sheriff's Department.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	- %
Total Budget	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**- %**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Fine & Forfeiture Fund	75,000	75,000	75,000	75,000	75,000	- %
Total Revenue	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**- %**

Elected Officials

Law Enforcement Trust

Mission Statement

This fund accounts for expenditures to non-profit organizations to help deter drug use and juvenile delinquency and is restricted by F.S. 932.705, Law Enforcement trust funds.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	84,362	47,000	294,118	573,674	401,572	36.5%
Total Budget	**84,362**	**47,000**	**294,118**	**573,674**	**401,572**	**36.5%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Law Enforcement Trust (600)	84,362	47,000	294,118	573,674	401,572	36.5%
Total Revenue	**84,362**	**47,000**	**294,118**	**573,674**	**401,572**	**36.5%**

Elected Officials

Tax Collector

Mission Statement

We are committed to providing the citizens of Monroe County and the local and state agencies for which we collect taxes with courteous, professional, accurate and efficient service, while providing an environment condicive to the professional and personal growth of the Tax Collector's employees.

Services Provided

Collection of ad valorem taxes, non-ad valorem taxes, motor vehicle and vessel registration and title applictions, collection of sales tax, issuance of hunting and fishing licenses, driver licenses, local business tax, and collection of tourist development taxes.

Website: www.monroetaxcollector.com

Major Variances

Variance is related to the decrease of ad valorem tax levies.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	491,003	511,819	563,289	563,289	562,650	(0.1%)
Operating Expenditures	4,578,062	4,492,092	4,883,853	4,883,853	4,500,733	(7.8%)
Total Budget	**5,069,066**	**5,003,910**	**5,447,142**	**5,447,142**	**5,063,383**	**(7.0%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	4,632,889	4,554,106	4,961,967	4,961,967	4,500,000	(9.3%)
Fire & Ambulance District 1 L&M Key	257,477	273,781	298,405	298,405	362,820	21.6%
Mstd - Plng/bldg/code/fire Mar	69,574	65,128	75,000	75,000	75,000	- %
Municipal Policing	105,843	104,101	108,040	108,040	121,903	12.8%
Duck Key Security District	1,024	1,691	2,250	2,250	2,250	- %
Marathon Municipal Service Taxing Unit	200	4	10	10	-	(100.0%)
Big Coppitt Wastewater Municipal Service Taxing Unit	1,000	1,843	-	-	-	- %
Key Largo Wastewater Municipal Service Taxing Unit	41	32	-	-	-	- %
Stock Island Wastewater MSTU	1,000	1,004	1,410	1,410	1,410	- %
Cudjoe-Sugarloaf Municipal Service Taxing Unit	18	36	-	-	-	- %
Duck Key Municipal Service Taxing Unit	-	2,186	60	60	-	(100.0%)
Total Revenue	**5,069,066**	**5,003,910**	**5,447,142**	**5,447,142**	**5,063,383**	**(7.0%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Authorized Positions	64.00	64.00	64.00	64.00	-
Total FULL-TIME FTE	64.00	64.00	64.00	64.00	-
Total FTE	**64.00**	**64.00**	**64.00**	**64.00**	**-**

Elected Officials

Property Appraiser

Services Provided

The Monroe County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.

The Property Appraiser also:

Tracks ownership changes,
Maintains maps of parcel boundaries
Keeps descriptions of buildings and property characteristics up to date,
Accepts and approves applicatons from individuals eligible for exemptions and other forms of property tax relief,
Analyze trends in sales prices, construction costs, and renta to best estimate the value of assessable property.

Website: www.mcpafl.org

Advisory Board

Value Adjustment Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	466,063	482,927	554,184	554,184	550,098	(0.7%)
Operating Expenditures	3,206,562	3,198,504	3,317,644	3,317,644	3,253,933	(1.9%)
Total Budget	**3,672,626**	**3,681,431**	**3,871,828**	**3,871,828**	**3,804,031**	**(1.8%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	3,412,997	3,408,758	3,589,302	3,589,302	3,526,738	(1.7%)
Fire & Ambulance District 1 L&M Key	156,152	169,011	175,118	175,118	171,874	(1.9%)
Mstd - Plng/bldg/code/fire Mar	41,277	39,920	41,363	41,363	40,597	(1.9%)
Municipal Policing	62,199	63,742	66,045	66,045	64,822	(1.9%)
Total Revenue	**3,672,626**	**3,681,431**	**3,871,828**	**3,871,828**	**3,804,031**	**(1.8%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Authorized Positions	52.00	52.00	52.00	52.00	-
Total FULL-TIME FTE	52.00	52.00	52.00	52.00	-
Total FTE	**52.00**	**52.00**	**52.00**	**52.00**	**-**

Elected Officials

Supervisor of Elections

Mission Statement

The Monroe County Supervisors of Elections is promulgated by the Florida Constitution and exists to conduct fair, honest, and acurrate elections. We provide voter education programs in our schools, as well as the private sectors of our county. Our voter outreach program exists to help our voters, and future voters, become familiar with our voting system and gain confidence that their votes are being tabulated accurately.

Our goal is to provide a service and equipment that accommodates all voters so that all voters may cast thier ballot in secret and unassisted.

It is also our goal to provide voter registration services that enable all who wish to register to vote may do so conveniently without any undue influence.

We also maintain that all services are conducted within the confines of State and Federal Laws, and the policies of this office.

All citizens of Monroe County are treated fairly and with compassion.
Website: www.keys-elections.org

Services Provided

We provide Voter Registration services.
We conduct voter and candidate informational seminars.
We are the repository for most financial disclosure required for some government employees and some government officials. (Form 1 Financial Disclosure).
We conduct Municipal, county, state, and federal elections.
We provide computer services for candidates and the public. We provide current and historical data regarding voters, candidates, and election results.

Offices in Monroe County:
Key West---530 Whitehead Street, Suite 101, Key West, FL 33040 (305) 292-3416
Marathon---MM 50.5, Marathon Government Annex, 490 63rd Street Ocean, Suite 130, Marathon, FL 33050
Key Largo---MM 102, Murray Nelson Center, 102050 Overseas Highway #137, Key Largo, FL 33037-2785

Major Variances

The decrease is a result of 1 less election day.
During FY13, there is only 1 election day, November 2012 Presidential Election.
During FY12, there were 2 elections days, January 2012 Presidential Preference Election and August 2012 Primary Election.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	107,901	116,290	116,362	116,362	116,161	(0.2%)
Operating Expenditures	1,301,440	1,564,299	1,782,711	1,862,711	1,636,925	(8.2%)
Total Budget	**1,409,341**	**1,680,589**	**1,899,073**	**1,979,073**	**1,753,086**	**(7.7%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	1,409,341	1,680,589	1,899,073	1,979,073	1,753,086	(7.7%)
Total Revenue	**1,409,341**	**1,680,589**	**1,899,073**	**1,979,073**	**1,753,086**	**(7.7%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Authorized Positions	12.00	12.00	12.00	12.00	-
Total FULL-TIME FTE	12.00	12.00	12.00	12.00	-
Total FTE	**12.00**	**12.00**	**12.00**	**12.00**	**-**

Elected Officials

State Attorney

Mission Statement

Within the 16th Judicial Circuit Court, the State Attorney prosectues or defends all law suits, applications, or motions, civil or criminal, in which the state is a party to. The State Attorney is an elected position and serves a term of 4 years as described by Florida Statutes 27.01-27.367.

Website address: www.keyssao.org

Major Variances

The County provides an expenditure budget based on the State Attorney's request that is necessary for the proper and efficient function of his office.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	58,756	42,851	60,203	60,203	60,335	0.2%
Operating Expenditures	296,660	256,413	292,751	297,751	281,832	(3.7%)
Capital Outlay Expenditures	14,127	3,350	366,841	424,640	350,000	(4.6%)
Total Budget	**369,543**	**302,614**	**719,795**	**782,594**	**692,167**	**(3.8%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	295,816	263,248	344,795	344,795	317,167	(8.0%)
Misc Special Revenue Fund	73,727	39,366	375,000	437,799	375,000	- %
Total Revenue	**369,543**	**302,614**	**719,795**	**782,594**	**692,167**	**(3.8%)**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Elected Officials

Public Defender

Mission Statement

In accordance with Florida Statutes 27.40-27.61, the Public Defender represents indigent persons charged with criminal offenses in Circuit, County, Juvenile and Appeals Court. The position of Public Defender is an elected position and serves a term of 4 years. The Public Defender has three office locations in Monroe County; Key West, Marathon and Plantation Key.

Major Variances

The County provides an expenditure budget based on the Public Defender's request that is necessary for proper and efficient functions of their offices.

Funds collected by the Clerks of the Court and distributed to the Board of County Commissioners ($2.00) from the $4.00 per page additional service charge for each instrument listed in Section 28.222, F.S. pursuant to Section 28.24 (12) (e)1, F.S. The funds shall be used exclusively to fund court-related technology and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trail courts, state attorney, public defender, and criminal and civil regional counsel in the county. In 2006, a Memorandum Of Agreement was approved to split the funds accordingly: the 16th Judical Circuit Courts shall receive $1.00 per page of the $2.00 fee, while the State Attorney for the 16th Circuit shall receive $0.60 per page and the Public Defender for the 16th Circuit shall receive $0.40 per page. The fees collected are recorded under Fund 158 Misc. Special Revenue Fund and the budget is amended quarterly after being reconciled.

Advisory Board

None

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	136,320	136,581	139,971	139,971	140,262	0.2%
Operating Expenditures	441,158	433,474	424,307	448,807	425,609	0.3%
Capital Outlay Expenditures	-	1,310	14,500	29,203	12,729	(12.2%)
Total Budget	**577,478**	**571,365**	**578,778**	**617,981**	**578,600**	**- %**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	508,438	521,424	568,922	568,922	567,100	(0.3%)
Misc Special Revenue Fund	69,040	49,941	9,856	49,059	11,500	16.7%
Total Revenue	**577,478**	**571,365**	**578,778**	**617,981**	**578,600**	**- %**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**-**

Elected Officials

Judicial Administration

Mission Statement

The mission of the Florida judicial branch is to protect rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes.

Vision of the Florida Judicial Branch
Justice in Florida will be accessible, fair, effective, responsive and accountable.
To be accessible, the Florida justice system will be convenient, understandable, timely and affordable to everyone.
To be fair, it will respect the dignity of every person, regardless of race, class, gender or other characteristic, apply the law appropriately to the circumstances of individual cases, and include judges and court staff that reflect the community's diversity.
To be effective, it will uphold the law and apply rules and procedures consistently; and in a timely manner, resolve cases with finality and provide enforceable decisions.
To be responsive, it will anticipate and respond to the needs of all members of society, and provide a variety of dispute resolution methods.
To be accountable, the Florida justice system will use public resources efficiently, and in a way that the public can understand.

Monroe County is the 16th Judicial Circuit Court, which is composed of the Circuit and County courts.
Website address: www.keyscourts.net

Services Provided

Courthouse locations:
Freeman Justice Center in Key West,
Marathon Branch Courthouse,
Upper Keys Government Center in Tavernier.

Major Variances

In the General Fund: There is a slight funding change for the Lab Manager's position in the Screening Lab. In FY12, the postion was a 50% -50% split between the Clerk's Drug Abuse Trust Fund (DATF-Fund 164) and the General Fund. In FY13, the funding split will be 25% of the Clerk's DATF and 75% from the General Fund.

Under Fund 158 (Misc. Special Rev.), there is a shift of court technology related expenses from the Court Technology Fund to the General Fund. This change is the result of declining revenues from recording fees. As the Court Technology Fund begins to grow, expenses can be moved back out of the General Fund.

In Fund 101, the Sheriff Extradition expenses ($50,000) moved out of Judicial Administration to the Sheriff's business center.

And under Fund 163 Court Facilities Fees Trust, the increase can be attributed to renovating the former judges' parking area of the Freeman Justice Center for Drug Court and Lab Offices.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,356,920	1,400,761	1,419,204	1,399,037	1,378,888	(2.8%)
Operating Expenditures	274,154	199,693	231,724	560,577	411,117	77.4%
Capital Outlay Expenditures	20,379	5,901	400,000	119,518	1,001,800	150.5%
Total Budget	**1,651,454**	**1,606,356**	**2,050,928**	**2,079,132**	**2,791,805**	**36.1%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	1,483,282	1,482,427	1,515,710	1,515,710	1,535,977	1.3%
Governmental Fund Type Grants	23,792	-	-	-	-	- %
Misc Special Revenue Fund	53,933	46,815	110,128	138,332	110,128	- %
Court Facilities Fees Trust (602)	90,446	77,114	425,090	425,090	1,145,700	169.5%
Total Revenue	**1,651,454**	**1,606,356**	**2,050,928**	**2,079,132**	**2,791,805**	**36.1%**

Elected Officials

Judicial Administration

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Authorized Positions	22.00	23.63	23.63	24.00	0.37
Service - Maintenance	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	24.00	25.63	25.63	26.00	0.37
Total FTE	**24.00**	**25.63**	**25.63**	**26.00**	**0.37**

Elected Officials

Court Technology Fund

Mission Statement

Funds collected by the Clerks of the Court and distributed to the Board of County Commissioners ($2.00) from the $4.00 per page additional service charge for each instrument listed in Section 28.222, F.S. pursuant to Section 28.24 (12) (e)1, F.S. The funds shall be used exclusively to fund court-related technology and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trail courts, state attorney, public defender, and criminal and civil regional counsel in the county. In 2006, a Memorandum Of Agreement was approved to split the funds accordingly: the 16th Judical Circuit Courts shall receive $1.00 per page of the $2.00 fee, while the State Attorney for the 16th Circuit shall receive $0.60 per page and the Public Defender for the 16th Circuit shall receive $0.40 per page. The fees collected are recorded under Fund 158 Misc. Special Revenue Fund.

Services Provided

1) Server maintenance costs,
2) Software licenses,
3) Computers,
4) Network peripherals, cables & connections.

Major Variances

This fund will be amended once the FY12 revenues and expenditures are reconciled and quarterly FY13 revenue recepits are recorded.

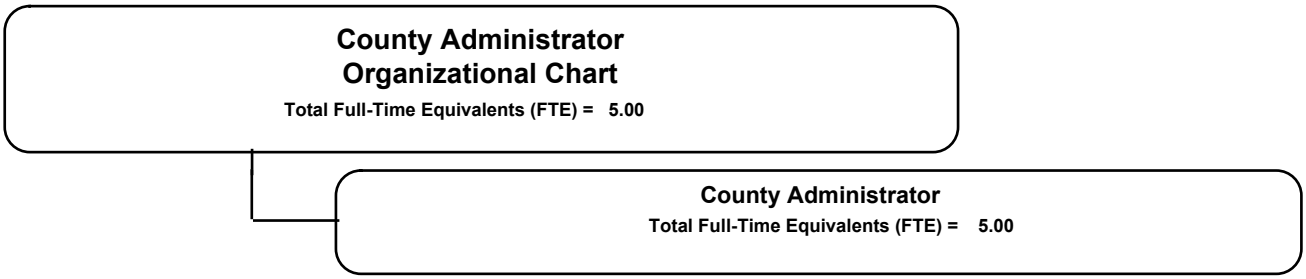
Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	170,049	165,950	150,968	108,194	25,800	(82.9%)
Capital Outlay Expenditures	14,226	4,143	17,000	73,532	17,000	- %
Total Budget	**184,275**	**170,093**	**167,968**	**181,726**	**42,800**	**(74.5%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Misc Special Revenue Fund	184,275	170,093	167,968	181,726	42,800	(74.5%)
Total Revenue	**184,275**	**170,093**	**167,968**	**181,726**	**42,800**	**(74.5%)**

APPOINTED OFFICIALS & BOARDS

County Administrator



County Administrator

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	523,330	520,082	527,869	587,469	626,085	18.6%
Operating Expenditures	28,529	30,979	49,907	49,907	47,744	(4.3%)
Capital Outlay Expenditures	-	-	-	-	200,000	- %
Total Budget	**551,860**	**551,061**	**577,776**	**637,376**	**873,829**	**51.2%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
County Administrator	551,860	551,061	577,776	637,376	873,829	51.2%
Total Budget	**551,860**	**551,061**	**577,776**	**637,376**	**873,829**	**51.2%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	551,860	551,061	577,776	637,376	873,829	51.2%
Total Revenue	**551,860**	**551,061**	**577,776**	**637,376**	**873,829**	**51.2%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
County Administrator	4.00	4.00	4.00	5.00	1.00
Total Full-Time FTE	4.00	4.00	4.00	5.00	1.00
Total FTE	**4.00**	**4.00**	**4.00**	**5.00**	**1.00**

County Administrator

County Administrator

Mission Statement

Direct the implementation of Board of County Commissioner's (BOCC) policies to the operating units of County government as prescribed by the Administrative Code.

Services Provided

The County Administrator oversees the daily operation of the county, excluding the Constitutional Officers, Judical and Health Departments. Our office assists constituents with their inquiries and provide them information when requested. We also prepare the agendas for the Board of County Commissioners' monthly and special meetings. This office also monitors the membership lists of all the Countys' Boards and Committees.

Major Variances

The increase can be attributed to two items: 1) One new FTE position- Sustainability Coordinator. 2) The purchase of 4 ($50,000 each) Electric Car Charging Stations at County facilities.

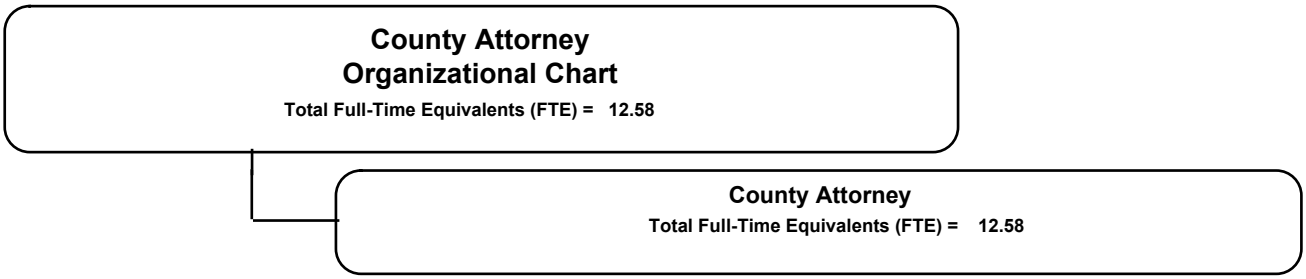
Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	523,330	520,082	527,869	587,469	626,085	18.6%
Operating Expenditures	28,529	30,979	49,907	49,907	47,744	(4.3%)
Capital Outlay Expenditures	-	-	-	-	200,000	- %
Total Budget	**551,860**	**551,061**	**577,776**	**637,376**	**873,829**	**51.2%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	551,860	551,061	577,776	637,376	873,829	51.2%
Total Revenue	**551,860**	**551,061**	**577,776**	**637,376**	**873,829**	**51.2%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	3.00	3.00	3.00	3.00	-
Professionals	-	-	-	1.00	1.00
Total Full-Time FTE	4.00	4.00	4.00	5.00	1.00
Total FTE	**4.00**	**4.00**	**4.00**	**5.00**	**1.00**

County Attorney



County Attorney

Mission Statement

To provide legal advice and, as appropriate, legal representation to the Board of County Commissioners, the County Administrator and key staff, constitutional officers if so requested, and other boards, commissions, and agencies as directed by the Board of County Commissioners.

Services Provided

1. Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.

2. Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of the Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.

3. Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; application of Federal and state regulations affecting the County, and the Florida Public Records Law and Florida Sunshine Law.

4. Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,187,124	1,260,910	1,269,369	1,298,452	1,441,983	13.6%
Operating Expenditures	194,649	264,081	604,205	603,080	601,451	(0.5%)
Capital Outlay Expenditures	34,390	37,808	38,750	38,750	36,250	(6.5%)
Total Budget	**1,416,162**	**1,562,798**	**1,912,324**	**1,940,282**	**2,079,684**	**8.8%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
County Attorney	1,416,162	1,562,798	1,912,324	1,940,282	2,079,684	8.8%
Total Budget	**1,416,162**	**1,562,798**	**1,912,324**	**1,940,282**	**2,079,684**	**8.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	996,569	1,071,087	1,417,404	1,417,404	1,528,977	7.9%
Mstd - Plng/bldg/code/fire Mar	419,593	491,712	494,920	522,878	550,707	11.3%
Total Revenue	**1,416,162**	**1,562,798**	**1,912,324**	**1,940,282**	**2,079,684**	**8.8%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
County Attorney	10.75	11.50	11.50	12.58	1.08
Total Full-Time FTE	10.75	11.50	11.50	12.58	1.08
Total FTE	**10.75**	**11.50**	**11.50**	**12.58**	**1.08**

County Attorney

County Attorney

Mission Statement

To provide legal advice and, as appropriate, legal representation to the Board of County Commissioners, the County Administrator and key staff, constitutional officers if so requested, and other boards, commissions, and agencies as directed by the Board of County Commissioners.

Services Provided

1. Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.

2. Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of The Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.

3. Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; application of Federal and State regulations affecting the County, and the Florida Public Records Law and Florida Sunshine Law.

4. Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

Major Variances

The increase in this budget can be attributed to: 1) One new FTE- Paralegal position for Growth Mgmt., and 2) reitrement benefits for leaving County Attorney.

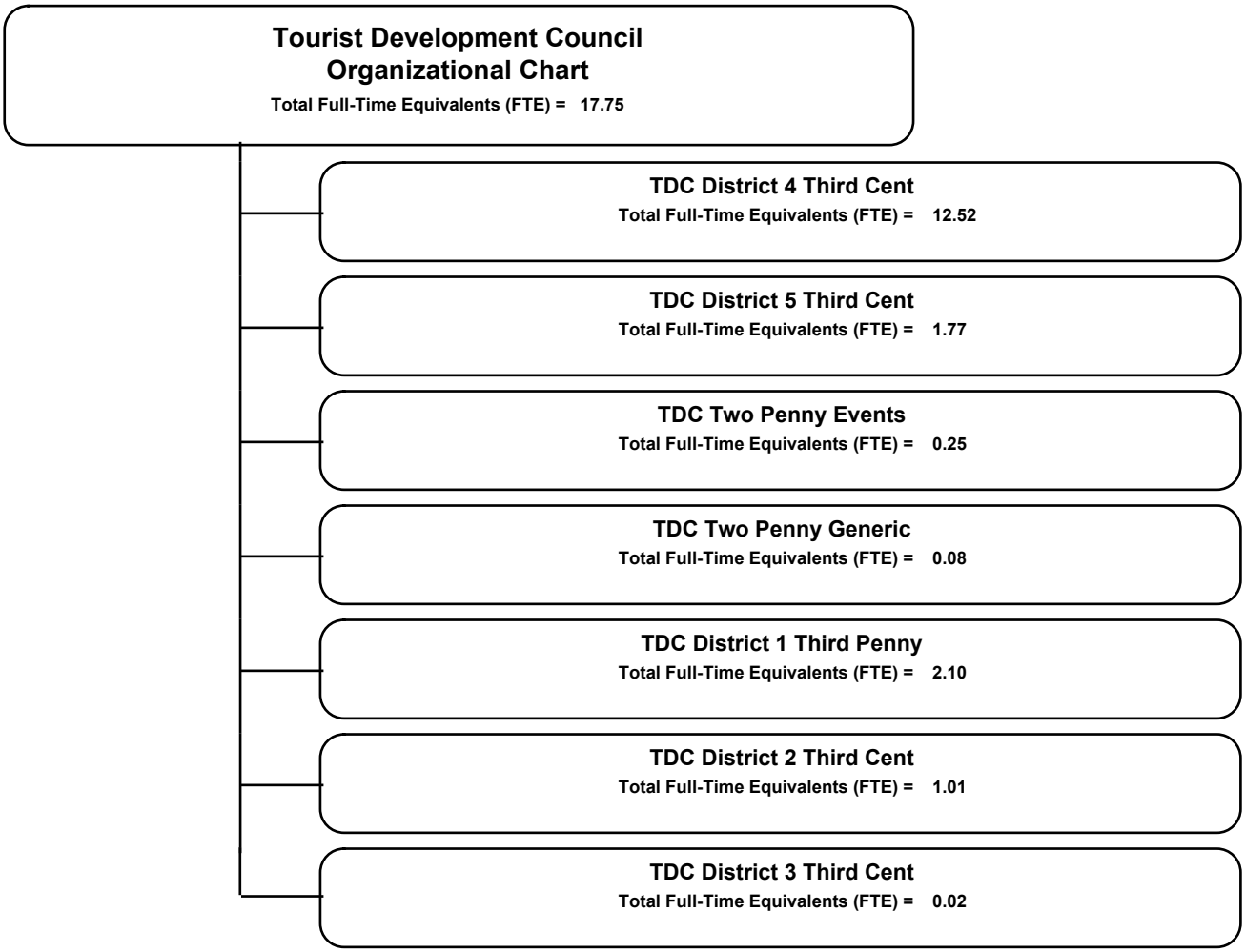
Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	1,187,124	1,260,910	1,269,369	1,298,452	1,441,983	13.6%
Operating Expenditures	194,649	264,081	604,205	603,080	601,451	(0.5%)
Capital Outlay Expenditures	34,390	37,808	38,750	38,750	36,250	(6.5%)
Total Budget	**1,416,162**	**1,562,798**	**1,912,324**	**1,940,282**	**2,079,684**	**8.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	996,569	1,071,087	1,417,404	1,417,404	1,528,977	7.9%
Mstd - Plng/bldg/code/fire Mar	419,593	491,712	494,920	522,878	550,707	11.3%
Total Revenue	**1,416,162**	**1,562,798**	**1,912,324**	**1,940,282**	**2,079,684**	**8.8%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	2.00	2.00	2.00	2.00	-
Officials & Administrators	2.00	6.50	6.50	7.58	1.08
Paraprofessionals	1.00	1.00	1.00	1.00	-
Professionals	4.75	2.00	2.00	2.00	-
Other	1.00	-	-	-	-
Total Full-Time FTE	10.75	11.50	11.50	12.58	1.08
Total FTE	**10.75**	**11.50**	**11.50**	**12.58**	**1.08**

Tourist Development Council



Tourist Development Council

Mission Statement

The mission of the Monroe County Tourist Development Council is to set an overall direction for the Monroe County tourism marketing effort in a manner that will assure long-term sustained growth in tourism revenues while also guaranteeing the sustainability and improvement of our product, including both our man-made and natural resources, and improvements to the quality of life of our residents.

Website: www.fla-keys.com

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	288,594	287,760	290,260	305,382	301,620	3.9%
Operating Expenditures	18,701,261	19,325,601	31,628,853	31,614,131	37,164,848	17.5%
Capital Outlay Expenditures	8,094	3,127	7,000	6,600	7,500	7.1%
Total Budget	**18,997,949**	**19,616,488**	**31,926,113**	**31,926,113**	**37,473,968**	**17.4%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District 1 Third Penny	4,870,393	5,272,278	10,190,200	10,190,200	10,867,561	6.6%
TDC District 2 Third Cent	577,061	511,886	650,190	650,190	818,145	25.8%
TDC District 3 Third Cent	1,373,876	1,695,101	1,989,082	1,989,082	2,920,228	46.8%
TDC District 4 Third Cent	1,108,047	1,461,404	1,488,423	1,488,423	1,988,443	33.6%
TDC District 5 Third Cent	1,277,123	1,299,312	1,389,801	1,389,801	2,460,000	77.0%
TDC Special Projects	346,268	358,924	618,392	618,392	614,168	(0.7%)
TDC Two Penny Events	2,955,685	2,956,185	4,776,799	4,776,799	5,755,221	20.5%
TDC Two Penny Generic	6,489,498	6,061,399	10,823,226	10,823,226	12,050,202	11.3%
Total Budget	**18,997,949**	**19,616,488**	**31,926,113**	**31,926,113**	**37,473,968**	**17.4%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District Two Penny	3,301,952	3,315,109	5,395,191	5,395,191	6,369,389	18.1%
TDC Admin & Promo 2 Cent	6,489,498	6,061,399	10,823,226	10,823,226	12,050,202	11.3%
TDC District 1 Third Cent	4,870,393	5,272,278	10,190,200	10,190,200	10,867,561	6.6%
TDC District 2 Third Cent	577,061	511,886	650,190	650,190	818,145	25.8%
TDC District 3 Third Cent	1,373,876	1,695,101	1,989,082	1,989,082	2,920,228	46.8%
TDC District 4 Third Cent	1,108,047	1,461,404	1,488,423	1,488,423	1,988,443	33.6%
TDC District 5 Third Cent	1,277,123	1,299,312	1,389,801	1,389,801	2,460,000	77.0%
Total Revenue	**18,997,949**	**19,616,488**	**31,926,113**	**31,926,113**	**37,473,968**	**17.4%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
TDC District 4 Third Cent	12.52	12.52	12.52	12.52	-
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	-
TDC Two Penny Events	0.16	0.25	0.25	0.25	-
TDC Two Penny Generic	0.17	0.08	0.08	0.08	-
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	-
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	-
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	17.75	17.75	17.75	17.75	-
Total FTE	**17.75**	**17.75**	**17.75**	**17.75**	**-**

Tourist Development Council

TDC District 4 Third Cent

Mission Statement

The geographical boundaries for District IV included the area between the Long Key Bridge and Mile Marker 90.939.

Services Provided

Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Mad Dog Mandish Fishing Class, and Islamorada Chili Cookoff
-Brick & Mortar projects including beach cleaning and trash removal

Major Variances

Reallocation of promotional and advertising funds.

Advisory Board

• DAC (District Advisory Committee) District 4

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	2,146	2,337	2,411	2,422	2,477	2.7%
Operating Expenditures	1,105,901	1,459,067	1,486,012	1,486,001	1,985,966	33.6%
Total Budget	**1,108,047**	**1,461,404**	**1,488,423**	**1,488,423**	**1,988,443**	**33.6%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District 4 Third Cent	1,108,047	1,461,404	1,488,423	1,488,423	1,988,443	33.6%
Total Revenue	**1,108,047**	**1,461,404**	**1,488,423**	**1,488,423**	**1,988,443**	**33.6%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Authorized Positions	12.50	12.50	12.50	12.50	-
Officials & Administrators	-	0.02	0.02	0.02	-
Professionals	0.02	-	-	-	-
Total Full-Time FTE	12.52	12.52	12.52	12.52	-
Total FTE	**12.52**	**12.52**	**12.52**	**12.52**	**-**

Tourist Development Council

TDC District 5 Third Cent

Mission Statement

The geographical boundaries of District V include the areas between Mile Marker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County.

Services Provided

Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Orange Bowl Winter Training, Key Largo Food & Wine Festival, and Key Largo Stone Crab & Seafood Festival
-Brick & Mortar projects including Harry Harris Park utilities and cleaning

Major Variances

Reallocation of promotional and advertising funds.
Reduction of Special Event allocations.

Advisory Board

• DAC (District Advisory Committee) District 5

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	84,056	81,345	79,215	80,867	83,200	5.0%
Operating Expenditures	1,193,067	1,217,967	1,310,586	1,308,934	2,376,800	81.4%
Total Budget	**1,277,123**	**1,299,312**	**1,389,801**	**1,389,801**	**2,460,000**	**77.0%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District 5 Third Cent	1,277,123	1,299,312	1,389,801	1,389,801	2,460,000	77.0%
Total Revenue	**1,277,123**	**1,299,312**	**1,389,801**	**1,389,801**	**2,460,000**	**77.0%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Officials & Administrators	-	0.02	0.02	0.02	-
Paraprofessionals	-	1.75	1.75	1.75	-
Service - Maintenance	1.75	-	-	-	-
Professionals	0.02	-	-	-	-
Total Full-Time FTE	1.77	1.77	1.77	1.77	-
Total FTE	**1.77**	**1.77**	**1.77**	**1.77**	**-**

Tourist Development Council

TDC Two Penny Events

Services Provided

Financial assistance for cultural, fishing, diving and other countywide events.

Major Variances

Increased allocation for cultural, fishing and diving events.

Advisory Board

- Tourist Development Council
- TDC Advisory Committees

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	17,270	29,213	30,123	30,159	30,966	2.8%
Operating Expenditures	2,938,414	2,926,972	4,746,676	4,746,640	5,724,255	20.6%
Total Budget	**2,955,685**	**2,956,185**	**4,776,799**	**4,776,799**	**5,755,221**	**20.5%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District Two Penny	2,955,685	2,956,185	4,776,799	4,776,799	5,755,221	20.5%
Total Revenue	**2,955,685**	**2,956,185**	**4,776,799**	**4,776,799**	**5,755,221**	**20.5%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Officials & Administrators	-	0.25	0.25	0.25	-
Professionals	0.16	-	-	-	-
Total Full-Time FTE	0.16	0.25	0.25	0.25	-
Total FTE	**0.16**	**0.25**	**0.25**	**0.25**	**-**

Tourist Development Council

TDC Special Projects

Services Provided

Funding for 18 events throughout the Keys which include Key Largo Stone Crab and Seafood Fesitval, P. Peterson's Key West Poker Run and other athletic, fishing and cultural events.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Operating Expenditures	346,268	358,924	618,392	618,392	614,168	(0.7%)
Total Budget	**346,268**	**358,924**	**618,392**	**618,392**	**614,168**	**(0.7%)**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District Two Penny	346,268	358,924	618,392	618,392	614,168	(0.7%)
Total Revenue	**346,268**	**358,924**	**618,392**	**618,392**	**614,168**	**(0.7%)**

Tourist Development Council

TDC Two Penny Generic

Services Provided

Administrative services and operations of the TDC.
Funding for Monroe Council of the Arts.
Sales & Marketing
Market Research
Ad Campaigns

Major Variances

Increased funding for promotional advertising.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	18,042	9,348	9,640	9,676	9,909	2.8%
Operating Expenditures	6,463,361	6,048,923	10,806,586	10,806,950	12,032,793	11.3%
Capital Outlay Expenditures	8,094	3,127	7,000	6,600	7,500	7.1%
Total Budget	**6,489,498**	**6,061,399**	**10,823,226**	**10,823,226**	**12,050,202**	**11.3%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC Admin & Promo 2 Cent	6,489,498	6,061,399	10,823,226	10,823,226	12,050,202	11.3%
Total Revenue	**6,489,498**	**6,061,399**	**10,823,226**	**10,823,226**	**12,050,202**	**11.3%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Officials & Administrators	-	0.08	0.08	0.08	-
Professionals	0.17	-	-	-	-
Total Full-Time FTE	0.17	0.08	0.08	0.08	-
Total FTE	**0.17**	**0.08**	**0.08**	**0.08**	**-**

Tourist Development Council

TDC District 1 Third Penny

Mission Statement

The geographical boundaries of District 1 encompasses the city limits of Key West.

Services Provided

Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Fantasy Fest, Key West Race Week along with 16 other events held in Key West.
-Brick & Mortar projects including beach cleaning (Higg's and Smather's) and museum utilties and cleaning.
-Beach funds for Higgs Beach.

Major Variances

Increased funding for promotional and advertsing campaigns.
Increased funding for events.

Advisory Board

DAC (District Advisory Committee) District 1

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	111,428	112,529	115,613	126,022	117,060	1.3%
Operating Expenditures	4,758,965	5,159,749	10,074,587	10,064,178	10,750,501	6.7%
Total Budget	**4,870,393**	**5,272,278**	**10,190,200**	**10,190,200**	**10,867,561**	**6.6%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District 1 Third Cent	4,870,393	5,272,278	10,190,200	10,190,200	10,867,561	6.6%
Total Revenue	**4,870,393**	**5,272,278**	**10,190,200**	**10,190,200**	**10,867,561**	**6.6%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Officials & Administrators	-	0.10	0.10	0.10	-
Paraprofessionals	-	1.00	1.00	1.00	-
Service - Maintenance	2.00	1.00	1.00	1.00	-
Professionals	0.10	-	-	-	-
Total Full-Time FTE	2.10	2.10	2.10	2.10	-
Total FTE	**2.10**	**2.10**	**2.10**	**2.10**	**-**

Tourist Development Council

TDC District 2 Third Cent

Mission Statement

The geographical boundaries of District II extend from the city limits of Key West to the west end of the Seven Mile Bridge.

Services Provided

Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Big Pine and Lower Keys Nautical Flea Market and Big Pine and Lower Keys Island Art Festival.
-Brick & Mortar projects including beach cleaning for Little Duck Key beach. Funds set aside for capital projects.

Advisory Board

DAC (District Advisory Committee) District 2

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	53,507	50,651	50,847	53,813	55,531	9.2%
Operating Expenditures	523,554	461,235	599,343	596,377	762,614	27.2%
Total Budget	**577,061**	**511,886**	**650,190**	**650,190**	**818,145**	**25.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District 2 Third Cent	577,061	511,886	650,190	650,190	818,145	25.8%
Total Revenue	**577,061**	**511,886**	**650,190**	**650,190**	**818,145**	**25.8%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Officials & Administrators	-	0.01	0.01	0.01	-
Skilled Craft Workers	1.00	1.00	1.00	1.00	-
Professionals	0.01	-	-	-	-
Total Full-Time FTE	1.01	1.01	1.01	1.01	-
Total FTE	**1.01**	**1.01**	**1.01**	**1.01**	**-**

Tourist Development Council

TDC District 3 Third Cent

Mission Statement

The geographical boundaries of District III include the area from the west end of the Seven Mile Bridge to the Long Key Bridge.

Services Provided

Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Conchtoberfest, Original Marathon Seafood Festival, Sombrero Beach Run and Battle in the Bay Dragon Boat Festival.
-Brick & Mortar projects.

Advisory Board

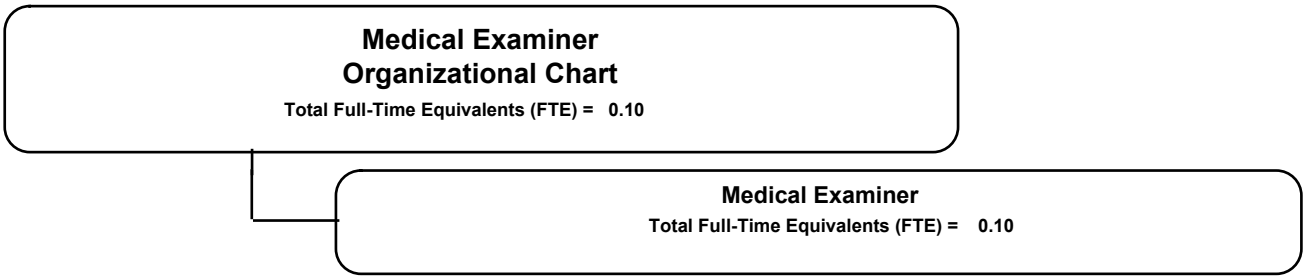
DAC (District Advisory Committee) District 3

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	2,146	2,337	2,411	2,423	2,477	2.7%
Operating Expenditures	1,371,731	1,692,764	1,986,671	1,986,659	2,917,751	46.9%
Total Budget	**1,373,876**	**1,695,101**	**1,989,082**	**1,989,082**	**2,920,228**	**46.8%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
TDC District 3 Third Cent	1,373,876	1,695,101	1,989,082	1,989,082	2,920,228	46.8%
Total Revenue	**1,373,876**	**1,695,101**	**1,989,082**	**1,989,082**	**2,920,228**	**46.8%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Officials & Administrators	-	0.02	0.02	0.02	-
Professionals	0.02	-	-	-	-
Total Full-Time FTE	0.02	0.02	0.02	0.02	-
Total FTE	**0.02**	**0.02**	**0.02**	**0.02**	**-**

Medical Examiner



Medical Examiner

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	16,749	18,828	32,417	32,417	9,388	(71.0%)
Operating Expenditures	548,553	547,542	547,555	563,555	580,117	5.9%
Total Budget	**565,302**	**566,369**	**579,972**	**595,972**	**589,505**	**1.6%**

Appropriations by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Medical Examiner	565,302	566,369	579,972	595,972	589,505	1.6%
Total Budget	**565,302**	**566,369**	**579,972**	**595,972**	**589,505**	**1.6%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	565,302	566,369	579,972	595,972	589,505	1.6%
Total Revenue	**565,302**	**566,369**	**579,972**	**595,972**	**589,505**	**1.6%**

Position Summary by Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Medical Examiner	0.18	0.20	0.20	0.10	(0.10)
Total Full-Time FTE	0.18	0.20	0.20	0.10	(0.10)
Total FTE	**0.18**	**0.20**	**0.20**	**0.10**	**(0.10)**

Medical Examiner

Medical Examiner

Services Provided

Provide Medical Examiner services to District 16, Monroe County.

Major Variances

The budget increase is due to the additional costs for the transportation services of deceased remains. Utility expenses for the building are budgeted under Facilities Maintenance.

Advisory Board

Budgetary Cost Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
Personnel Expenditures	16,749	18,828	32,417	32,417	9,388	(71.0%)
Operating Expenditures	548,553	547,542	547,555	563,555	580,117	5.9%
Total Budget	**565,302**	**566,369**	**579,972**	**595,972**	**589,505**	**1.6%**

Revenue Sources	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2012 Amended	FY 2013 Adopted	FY 2013 Change
General Fund	565,302	566,369	579,972	595,972	589,505	1.6%
Total Revenue	**565,302**	**566,369**	**579,972**	**595,972**	**589,505**	**1.6%**

Position Summary	FY 2010 Actual	FY 2011 Actual	FY 2012 Adopted	FY 2013 Adopted	FY 2013 Variance
Administrative Support	0.09	0.10	0.10	-	(0.10)
Officials & Administrators	0.09	0.10	0.10	0.10	-
Total Full-Time FTE	0.18	0.20	0.20	0.10	(0.10)
Total FTE	**0.18**	**0.20**	**0.20**	**0.10**	**(0.10)**

CIP & LONG TERM DEBT

Debt Service Budget Summary

Debt Policy
The Board of County Commissioners debt policy is defined by general County ordinance Section 2-241:

> "The board is hereby authorized and empowered, in order to carry out the purpose of this article, to borrow money and issue certificates of indebtedness therefor upon such terms and at such rates of interest as the board may deem advisable and in accordance with the provision of article VII section 12 of the Florida Constitution of 1968 and Florida Statutes, chapter 125 and other special and general laws and said certificates of indebtedness may be a charge upon all revenues derived from taxes in that year or may be made payable from budgetary requirements in due course of law, as the board may elect."

Debt Capacity
The ability of the County to issue debt is a function of: (1) the revenues legally available to pledge as security for the debt; (2) limitations on the collection of that revenue which the bondholder will take into account in determining the principal amount of bonds which could be repaid; and, (3) the market interest rates in effect at the time the debt is issued, together with the length of time for repayment. The debt capacity of the County's non ad valorem revenue base is strong but restricted in practice because the revenues are also used for funding operations.

Annual debt service on Monroe County's direct debt shall not exceed the following annual median ratios for medium size counties published by Moody's Investment Services: debt to operating revenue, debt to assessed valuation, and debt per capita.

Ad Valorem Debt Capacity
Monroe County does not currently use ad valorem debt financing. The Florida Constitution does not limit the amount of ad valorem taxes a county may levy for the payment of bonds authorized by voters' referendum. The County is limited by Article VII, Section 9 of the Florida Constitution to a maximum levy of 10 mills per $1.00 of the assessed value of real estate and tangible personal property for purposes other than the repayment of voted bonds. The County's countywide millage is below the statutory limit.

There are several different types of debt incurred by cities and counties in Florida, including general obligation debt, revenue debt and other debt including long-term leases and government loans. Following are descriptions of Monroe County's outstanding debt issues:

2003 Revenue Bonds- Revenue bonds issued in 2003 to finance construction of the Marathon Courtroom, Plantation Key Courtroom, Upper Keys Government Center, Big Pine Fire/ EMS, Conch Key Fire/ EMS, Key Largo North Fire, Ocean Reef Fire/ Ambulance Replacement, Tavernier Fire, & Medical Examiner Facility capital projects. These bonds are being repaid from the One Cent Infrastructure Surtax.

2006 Series Key West Airport Variable Rate Revenue Bonds – Variable Rate demand obligations issued during 2006 to finance the construction of the new Key West International Airport Terminal project, are protected from interest rate risk by a rate cap of 5.5% during the construction period. These bonds are being repaid from Passenger Facilities Charges (PFC's) that are charged by the airlines and remitted to the airport. In addition, a major portion of the debt is being repaid out of Federal and State Grants.

Debt Service Budget Summary

2007 Revenue Bonds- Revenue bonds issued in 2007 to finance construction of Big Pine Park, Big Pine Key Fire Station, Conch Key Fire Station, Stock Island Fire Station, Public Works Compound-Rockland Key, Cudjoe Regional Wastewater System and payment obligation to the Key Largo Wastewater Treatment District. These bonds are being repaid from the One Cent Infrastructure Surtax.

Clean Water State Revolving Fund Construction Loan Agreement WW602091- This loan agreement is from the Department of Environmental Protection is being used for the Big Coppitt Key Wastewater Project. This loan was being repaid from the One Cent Infrastructure Surtax. The loan agreement was modified and the principal amount was reduced. Special Assessment revenue collection will now be used to pay down the loan.

Refinancing of Debt

Management continually monitors the County's debt portfolio for opportunities to refinance or refund outstanding debt, as market conditions and debt covenants allow, maximizing financing cost savings. In 1993, Monroe County re-financed original revenue bond debt issued in 1983 and 1988. In 1998, Monroe County refinanced the Sales Tax Revenue Bonds – 1991, and in 2002, Monroe County refinanced the Refunding Bonds- 1993 (88), and the Solid Waste Revenue Bonds-1991 (88).

Bond Ratings

Moody's Investors Service grades the investment quality of municipal bonds from the highest quality which is "Aaa" to the lowest credit rating, which is "C". Standard & Poor's and Fitch rating services grades from "AAA" the highest, to "D" which is the lowest. Monroe County bonds have historically been rated "Aaa" and "AAA" from Moody's Investor Service and Standard & Poor's Corporation, respectively. More recently, the Fitch Rating agency of New York affirmed Monroe County's rating as "AA-".

Debt Service Summary by Type

	Principal Amount Issued	Interest & Other Costs	Total Debt Service	9/30/2012 Debt Paid	9/30/2012 Gross Debt Outstanding	FY2013 Less Debt Payments	9/30/2013 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
General Obligation Bonds:									
	$ -				$ -	$ -	$ -	N/A	
Non Ad-Valorem Supported Debt:									
Infrastructure Sales Surtax Rev, 2003	21,455,000	6,723,576	28,178,576	16,808,576	11,370,000	1,861,203	9,508,798	4/1/2018	3.25% to 4.0%
Infrastructure Sales Surtax Rev, 2007	29,415,000	8,308,916	37,723,916	16,178,291	21,545,625	3,644,555	17,901,070	4/1/2018	3.76%
Clean Water SRF Loan WW602091	19,500,540	3,667,722	23,168,262	11,234,343	11,933,919	681,938	11,251,980	3/15/2030	2.71%
Self-Supporting Debt:									
Airport Variable Rate Rev Bonds, 2006	30,455,000	1,644,209	32,099,209	23,394,209	8,705,000	1,741,000	6,964,000	10/1/2024	5.5% or less
Total	**$100,825,540**				**$ 53,554,544**	**$ 7,928,696**	**$ 45,625,848**		

Debt Service Schedule

Bond Year	Infrastructure Sales Surtax Series 2003			Key West Airport Series 2006* Variable Rate Demand Obligations			Infrastructure Sales Surtax Series 2007		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2013	1,505,000	356,203	1,861,203	1,600,000	141,000	1,741,000	2,875,000	769,555	3,644,555
2014	1,575,000	301,515	1,876,515	1,600,000	141,000	1,741,000	2,975,000	647,555	3,622,555
2015	1,645,000	242,733	1,887,733	1,600,000	141,000	1,741,000	3,080,000	526,455	3,606,455
2016	1,720,000	180,050	1,900,050	1,600,000	141,000	1,741,000	3,190,000	401,055	3,591,055
2017	1,805,000	111,700	1,916,700	1,600,000	141,000	1,741,000	3,295,000	254,880	3,549,880
2018	1,890,000	37,800	1,927,800			-	3,445,000	86,125	3,531,125
Total	10,140,000	1,230,000	11,370,000	8,000,000	705,000	8,705,000	18,860,000	2,685,625	21,545,625

* The debt service schedule for the Key West Airport Series 2006 VRDO is only indicative of the minimum amounts ofdebt service that we bill required for the repayment of the bonds. A much more dramatic advance repayment schedule is anticipated without penalties, as is common with variable rate debt.

Debt Service Schedule

Bond Year	Clean Water SRF Loan DEP Agreement #WW602091 Principal	Interest	Total	Total Debt Service Principal	Interest	Total
2013	428,643	253,295	681,938	$6,408,643	$1,520,052	$7,928,696
2014	440,338	241,600	681,938	$6,590,338	$1,331,670	$7,922,008
2015	452,352	229,586	681,938	$6,777,352	$1,139,773	$7,917,126
2016	464,694	217,244	681,938	$6,974,694	$939,349	$7,914,043
2017	477,373	204,565	681,938	$7,177,373	$712,145	$7,889,518
2018	490,397	191,541	681,938	$5,825,397	$315,466	$6,140,863
2019	503,777	178,161	681,938	$503,777	$178,161	$681,938
2020	517,522	164,416	681,938	$517,522	$164,416	$681,938
2021	531,642	150,296	681,938	$531,642	$150,296	$681,938
2022	546,147	135,791	681,938	$546,147	$135,791	$681,938
2023	561,048	120,891	681,938	$561,048	$120,891	$681,938
2024	576,355	105,583	681,938	$576,355	$105,583	$681,938
2025	592,080	89,858	681,938	$592,080	$89,858	$681,938
2026	608,234	73,704	681,938	$608,234	$73,704	$681,938
2027	624,829	57,109	681,938	$624,829	$57,109	$681,938
2028	641,877	40,062	681,938	$641,877	$40,062	$681,938
2029	659,389	22,549	681,938	$659,389	$22,549	$681,938
2030	336,411	4,558	340,969	$336,411	$4,558	$340,969
Total	9,024,465	2,227,515	11,251,980	$40,044,465	$5,581,383	$45,625,848

Capital Projects Plan

Each year, Monroe County devotes a large portion of the budget to capital projects. This large financial investment is required to maintain and expand public facilities and infrastructure. If we fail to maintain our capital stock, our facilities and infrastructure will deteriorate until costly maintenance is required and services are cut. Capital plans are developed in concert with the Monroe County Year 2010 Comprehensive Plan.

The *Capital Projects Plan* is designed to maintain existing infrastructure and accommodate future growth. Each capital project is undertaken to acquire capital assets, defined as new or rehabilitated physical assets that are nonrecurring, have useful lives of more than five years, and are expensive to purchase. Examples of capital projects include construction and rehabilitation of public buildings, major street improvements, parks and recreation projects and acquisition of fire trucks.

Monroe County's *Capital Projects Plan* is a multiyear plan that identifies each proposed capital project to be undertaken, the year in which it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

The *Capital Projects Plan* should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally adopted by the Board of County Commissioners annually each fall. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted.

The basic functions of the *Capital Projects Plan* are described as follows:

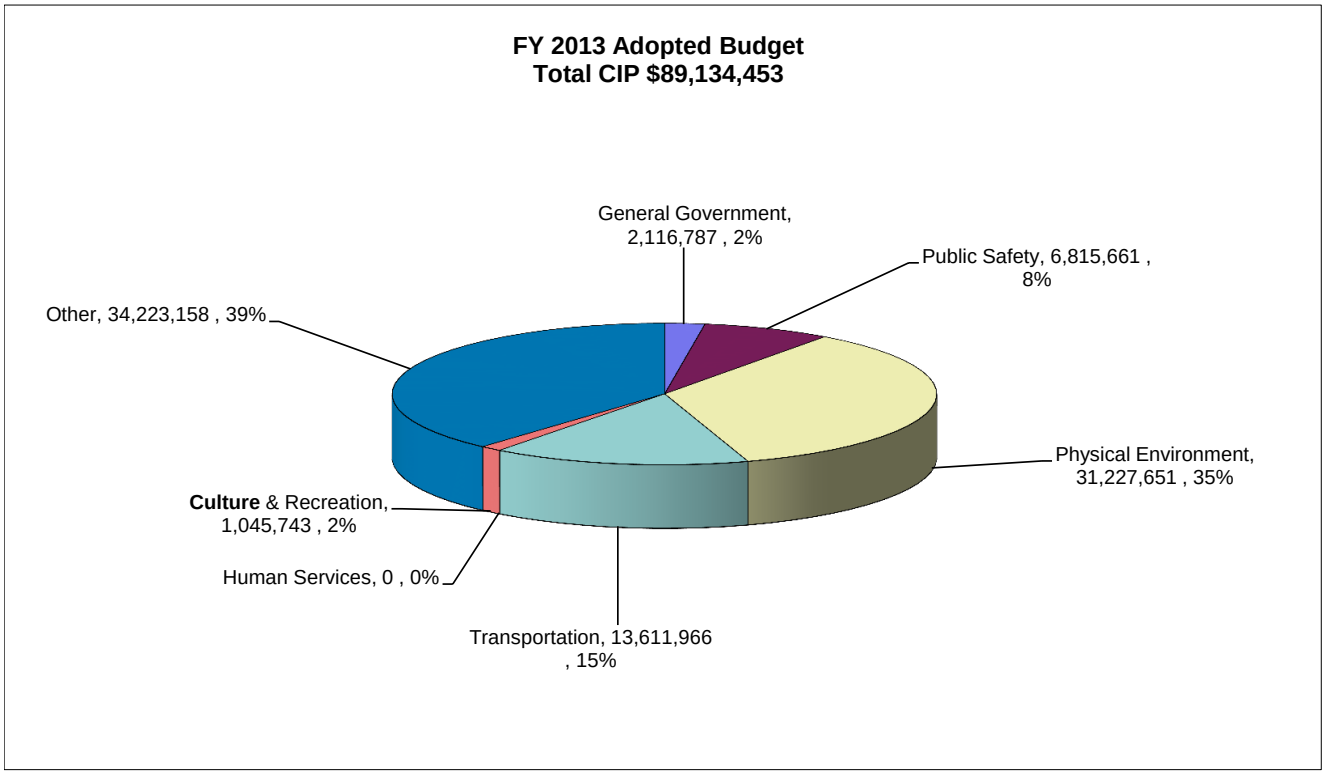
> **Formal mechanism for decision making**. The *Capital Projects Plan* provides Monroe County with an orderly process for planning and budgeting for capital needs. Answers to questions about what to build, when to build, and how much to spend are provided.
>
> **Link to long-range planning**. The *Capital Projects Plan* is developed in concert with the comprehensive land use plan and other long-range, strategic plans. New demands due to changes in population, employment patterns, demographics and land use plans require changes to the community's planning process.
>
> **Financial management tool**. Decisions must be made about not only what the community needs, but what it can afford. By providing estimates of revenue sources and possible financing mechanisms, projects can be prioritized to ensure that the best use is made of financially constrained capital dollars.
>
> **Reporting document**. The *Capital Projects Plan* describes proposed projects and communicates to citizens, businesses, and other interested parties Monroe County's capital priorities and expected sources of funds for the projects.

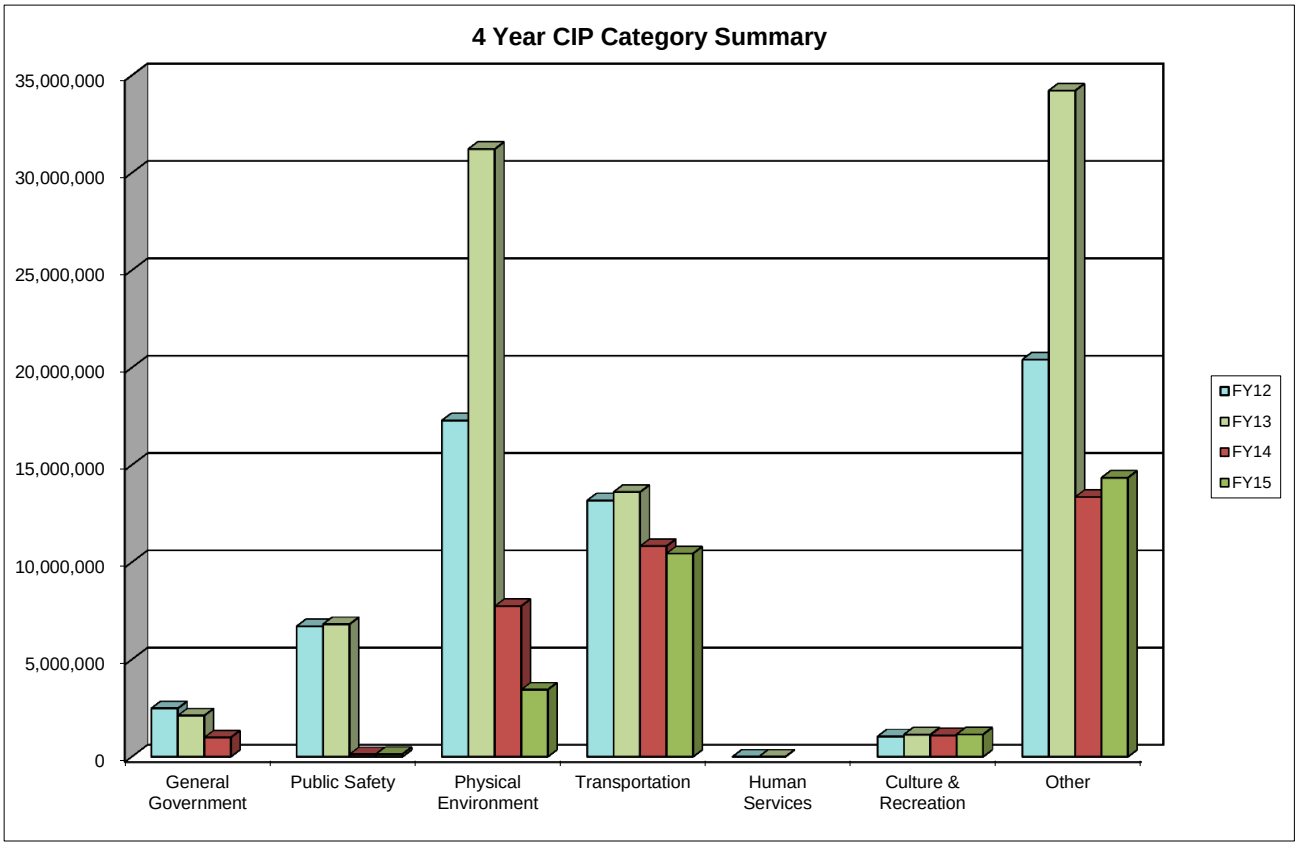
In summary, the *Capital Projects Plan* is designed to guide Monroe County's capital planning process in order to promote financial stability and limit the need for dramatic tax increases or diversions of resources from other programs to make unanticipated capital expenditures.

Fund (s)	Account #	Revenues	Total Project	Total Project Appropriations	FY2012 Estimated Actual	FY2013 Adopted Budget	FY2014 Proposed Budget	FY2015 Proposed Budget	FY2016 Proposed Budget	FY2017 Proposed Budget
102	312***	Total Fuel Taxes			2,279,627	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000
304	312***	Total Discret Sales Tax 1 Cent			16,135,210	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
130-135	324***	Total Impact Fees			136,193	134,498	128,498	128,498	128,498	128,498
310-311	325***	Total Special Assessments-CAP			774,352	582,345	652,595	652,595	652,595	652,595
102	335***	Total State Shared Fuel Tax			3,186,212	3,256,000	3,256,000	3,256,000	3,256,000	3,256,000
102	344***	TotalServices- Transportation			69,934	42,000	42,000	42,000	42,000	42,000
102,130-135, 304-311	361***	Total Interest			218,567	186,326	167,600	167,600	167,600	167,600
102	364***	Total Disposition of Fixed Assets			2,610	0	0	0	0	0
102	369***	Total Miscellaneous			45,428	33,000	33,000	33,000	33,000	33,000
102, 304, 311	381***	Total Transfer In fm Other Funds			4,974,103	26,871,745	6,826,684	2,527,226	14,438	14,438
102,130-135, 304-311	389001	Total Less 5%				(1,077,510)	(1,079,784)	(1,079,784)	(1,079,783)	(1,079,783)
102,130-135, 304-311	389***	Total Fund Balance Forward			0	41,856,049	6,871,415	6,549,666	6,643,670	6,738,538
		TOTAL REVENUES			**27,822,236**	**89,134,453**	**34,148,008**	**29,526,801**	**27,108,018**	**27,202,886**
		Appropriations								
Fund	Proj. #	Project Name								
Physical Environment										
133	30500	Solid Waste Impact Fees	Annual			49,843	50,981	52,005	52,926	53,756
304	PE0301	Conch Key FKAA Interlocal			130,588					
304	PE0305	Bay Point FKAA Interlocal			354,187					
304	PE1101	Long Key Wastewater	700,000	0		700,000				
304	PE1301	WW upgrade County Owned Facilities	433,025			433,025				
308	PE0805	Key Largo WW (Less Bond Exp)	19,764,814	18,209,522	1,401,415	153,877				
308	PE0902	Cudjoe Regional WW System	3,700,000	1,941,874	0	1,758,125	0			
310	Various	Big Coppitt WWW (incl Spx Asst Funds)	42,979,813	37,052,995	23,155	3,155,663	687,000	687,000	687,000	687,000
311	Various	Duck Key WW (incl Spx Asst Funds)	15,826,669	6,670,146	3,009,995	5,573,118	196,868	196,868	196,869	196,869
312	Various	Cudjoe Regional Wastewater System	30,179,034		1,450,000	19,404,000	6,812,246	2,512,788		
		Total Physical Environment		**63,874,537**	**6,369,340**	**31,227,651**	**7,747,095**	**3,448,661**	**936,795**	**937,625**
General Government										
304	CG9810	Marathon Courthouse	1,426,157	572,157	854,000					
304	CG0603	Courthouse Renovation	2,604,576	104,576	20,000	1,490,000	990,000			
307	CE0601	New Judicial Bldg (form.CG9813)	20,664,517	20,015,330	22,400	626,787				
		Total General Government		**20,692,063**	**896,400**	**2,116,787**	**990,000**			
Culture & Recreation										
131		Parks & Rec Impact Fees (All Districts)	Annual			286,052	373,297	400,187	427,077	453,966
131	29515	Dist 1 Park Prjs (Bay Point)	50,000			50,000				
131	29516	Dist 1 Park Prjs (Big Coppitt)	20,000			20,000				
131	29519	Dist 1 Park Prjs (Bernstein)	32,000	6,599		25,401				
131	29521	Dist 1 Park Prjs (Bay Point Tennis Courts)	12,150			12,150				
131	29517	Dist 2 Park Prjs (Palm Villa)	25,000			25,000				
131	29520	Dist 3 Park Prjs (KL Tennis Courts)	24,800		24,800					
131	29522	Dist 3 Park Prjs (Key Largo)	19,430			19,430				
132	30000	Library Impact Fees	Annual			654,900	724,264	747,331	770,398	793,465
132	30002	Library Automation Update	175,000	128,703		46,297				
		Total Culture & Recreation		**135,302**	**24,800**	**1,139,230**	**1,097,561**	**1,147,518**	**1,197,475**	**1,247,431**
Public Safety										
134	31000	Police Facilites Impact Fees	Annual			104,598	104,684	104,762	104,831	104,894
135	3150*	Fire & EMS Impact Fees (All Districts)	Annual				24,242	32,114	39,987	47,860
135	31506	Dist 1 Fire Hydrants	20,060			20,060				
135	31507	Dist 3 Fire Hydrants	35,550			35,550				
135	31509	Dist 2 Fire Hydrants	8,085			8,085				
135	31510	KCB Fire Hydrants	8,085			8,085				
304	CP9902	Marathon EOC Design	3,509,954	917,671	3,000	2,589,283				
304	CP0703	MCDC Sprinkler Piping Rplmt	308,575	8,701	299,874					
304	CP0704	MCDC Phased Roof Rplmt	653,869	358,869	292,572					
308	CP0801	Fire Station/EMS- Stock Island	4,562,145	748,956	513,189	3,300,000				
308	CP0803	Conch Key Fire Station	2,680,305	201,569	1,432,936	750,000				
		Total Public Safety		**2,235,766**	**2,541,571**	**6,815,661**	**128,926**	**136,876**	**144,818**	**152,754**
Human Services										
		Total Human Service								
Transportation										
102		Road & Bridge Fund (All Cost Centers)	Annaul		5,583,062	9,140,868	9,140,868	9,140,868	9,140,868	9,140,868
130		Roadway Impact Fee (All Districts)	Annual			1,393,270	1,655,465	1,279,092	1,315,559	1,352,026
130	29012	Truman Ped. Bridge Wideing-Duck Key	950,000		20,480	929,520				
130	29014	US1 Bayside Bike/Shared Use Path	1,800,000	4,066	294,943	1,500,991				
130	29015	CR905 Bike lanes	800,000		201,057	598,943				
130	86519	Bdgt Tsfr to 102-reimburse Key Deer Blvd	761,440	475,574	104,672	48,374	33,921	28,786	27,503	27,182
		Total Transportation			**5,898,485**	**13,611,966**	**10,830,254**	**10,448,746**	**10,483,930**	**10,520,076**
Other										
304		Administrative & Misc.	Annual		591,509	826,918	826,919	821,419	821,419	821,419
308		Reserves	Annual			626,700				
304	85532	Fund 304 Reserves	Annual			3,026,200	125,667	5,424,828	7,936,681	7,938,781
304	86502	Debt Service	Annual		8,404,187	5,589,340	5,589,340	5,585,965	5,586,900	5,584,800
304	86502	Transfer to Other CIP Funds	Annual		4,450,000	24,154,000	6,812,246	2,512,788		
		Total Other			**13,445,696**	**34,223,158**	**13,354,172**	**14,345,000**	**14,345,000**	**14,345,000**
		TOTAL ALL CATEGORIES-APPROPRIATIONS			**29,176,292**	**89,134,453**	**34,148,008**	**29,526,801**	**27,108,018**	**27,202,886**

Annual budgets for Impact Fees are based on the availablity of funds.
****Future Fund 304 Capital Projects will be dedicated to Waste Water Programs for the Lower Keys, due to State DEP deadline extension to 2015.***

Capital Projects Overview





Road And Bridge Fund

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 102 Road & Bridge County-wide Capital Projects	1,788,867	2,519,640	2,519,640	2,519,640	2,519,640	2,519,640	12,598,200	14,387,067
Fund 102 Road & Bridge Non-Capital	2,818,048	3,400,176	3,355,655	3,355,655	3,355,655	3,355,655	16,822,796	19,640,844
Fund 102 Road & Bridge Other Appropriations	1,025,686	3,221,052	3,265,573	3,265,573	3,265,573	3,265,573	16,283,344	17,309,030
Total Project Cost	5,632,601	9,140,868	9,140,868	9,140,868	9,140,868	9,140,868	45,704,340	51,336,941

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 102 Fuel Taxes	2,242,776	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	11,250,000	13,492,776
Fund 102 Fund Balance Forward	-	3,758,694	3,792,631	3,792,631	3,792,631	3,792,631	18,929,218	18,929,218
Fund 102 Interest Income	36,076	37,000	37,000	37,000	37,000	37,000	185,000	221,076
Fund 102 Less 5%	-	-284,200	-284,200	-284,200	-284,200	-284,200	-1,421,000	-1,421,000
Fund 102 Misc. Revenue	48,099	33,000	33,001	33,001	33,001	33,001	165,004	213,103
Fund 102 Services-Transportation	67,968	42,000	42,000	42,000	42,000	42,000	210,000	277,968
Fund 102 State Shared Revenues	3,134,703	3,256,000	3,255,998	3,255,998	3,255,998	3,255,998	16,279,992	19,414,695
Fund 102 Transfer In	102,979	48,374	14,438	14,438	14,438	14,438	106,126	209,105
Total Funding	5,632,601	9,140,868	9,140,868	9,140,868	9,140,868	9,140,868	45,704,340	51,336,941

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge County-wide Capital Projects

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
102-22506 Const Gas Tax Projs 80%	761,460	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,761,460
102-22507 Const In-house Projs 20%	-	600,000	600,000	600,000	600,000	600,000	3,000,000	3,000,000
102-22002 County Engineer R & B	293,633	502,057	502,057	502,057	502,057	502,057	2,510,285	2,803,918
102-22503 Local Opt Gas Tax Projects	433,159	417,583	417,583	417,583	417,583	417,583	2,087,915	2,521,074
102 22544 No Name Key Emg Brdg Repair	300,615	-	-	-	-	-	-	300,615
Total Project Cost	1,788,867	2,519,640	2,519,640	2,519,640	2,519,640	2,519,640	12,598,200	14,387,067

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 102 Fuel Taxes	712,287	620,204	620,204	620,204	620,204	620,204	3,101,020	3,813,307
Fund 102 Fund Balance Forward	-	1,036,067	1,049,401	1,049,401	1,049,401	1,049,401	5,233,671	5,233,671
Fund 102 Interest Income	11,457	10,199	10,199	10,199	10,199	10,199	50,995	62,452
Fund 102 Less 5%	-	-78,339	-78,339	-78,339	-78,339	-78,339	-391,695	-391,695
Fund 102 Misc. Revenue	15,277	9,096	9,096	9,096	9,096	9,096	45,480	60,757
Fund 102 Services-Transportation	21,586	11,577	11,577	11,577	11,577	11,577	57,885	79,471
Fund 102 State Shared Revenues	995,555	897,502	897,502	897,502	897,502	897,502	4,487,510	5,483,065
Fund 102 Transfer In	32,705	13,334	-	-	-	-	13,334	46,039
Total Funding	1,788,867	2,519,640	2,519,640	2,519,640	2,519,640	2,519,640	12,598,200	14,387,067

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge Non-Capital

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
102-22500 Road Department	2,613,447	3,176,570	3,132,049	3,132,049	3,132,049	3,132,049	15,704,766	18,318,213
102-22504 Street Lighting, Loc Option Gas Tax	204,601	223,606	223,606	223,606	223,606	223,606	1,118,030	1,322,631
Total Project Cost	2,818,048	3,400,176	3,355,655	3,355,655	3,355,655	3,355,655	16,822,796	19,640,844

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 102 Fuel Taxes	1,122,084	836,944	825,985	825,985	825,985	825,985	4,140,884	5,262,968
Fund 102 Fund Balance Forward	-	1,398,140	1,397,593	1,397,593	1,397,593	1,397,593	6,988,512	6,988,512
Fund 102 Interest Income	18,050	13,763	13,583	13,583	13,583	13,583	68,095	86,145
Fund 102 Less 5%	-	-105,715	-104,331	-104,331	-104,331	-104,331	-523,039	-523,039
Fund 102 Misc. Revenue	24,063	12,276	12,115	12,115	12,115	12,115	60,736	84,799
Fund 102 Services-Transportation	34,005	15,623	15,418	15,418	15,418	15,418	77,295	111,300
Fund 102 State Shared Revenues	1,568,324	1,211,151	1,195,292	1,195,292	1,195,292	1,195,292	5,992,319	7,560,643
Fund 102 Transfer In	51,522	17,994	-	-	-	-	17,994	69,516
Total Funding	2,818,048	3,400,176	3,355,655	3,355,655	3,355,655	3,355,655	16,822,796	19,640,844

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge Other Appropriations

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
102-86501 Budgeted Transfers 102	1,025,686	537,399	537,399	537,399	537,399	537,399	2,686,995	3,712,681
102-85504 Reserves 102	-	2,683,653	2,728,174	2,728,174	2,728,174	2,728,174	13,596,349	13,596,349
Total Project Cost	1,025,686	3,221,052	3,265,573	3,265,573	3,265,573	3,265,573	16,283,344	17,309,030

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 102 Fuel Taxes	408,405	792,852	803,811	803,811	803,811	803,811	4,008,096	4,416,501
Fund 102 Fund Balance Forward	-	1,324,487	1,345,637	1,345,637	1,345,637	1,345,637	6,707,035	6,707,035
Fund 102 Interest Income	6,569	13,038	13,218	13,218	13,218	13,218	65,910	72,479
Fund 102 Less 5%	-	-100,146	-101,530	-101,530	-101,530	-101,530	-506,266	-506,266
Fund 102 Misc. Revenue	8,759	11,628	11,790	11,790	11,790	11,790	58,788	67,547
Fund 102 Services-Transportation	12,377	14,800	15,005	15,005	15,005	15,005	74,820	87,197
Fund 102 State Shared Revenues	570,824	1,147,347	1,163,204	1,163,204	1,163,204	1,163,204	5,800,163	6,370,987
Fund 102 Transfer In	18,752	17,046	14,438	14,438	14,438	14,438	74,798	93,550
Total Funding	1,025,686	3,221,052	3,265,573	3,265,573	3,265,573	3,265,573	16,283,344	17,309,030

Impact Fees Fund - Roadway

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 130 Impact Fees Fund - Roadways	1,100,792	4,471,098	1,689,386	1,307,878	1,343,062	1,379,208	10,190,632	11,291,424
Total Project Cost	1,100,792	4,471,098	1,689,386	1,307,878	1,343,062	1,379,208	10,190,632	11,291,424

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 130 District 1 Impact Fees- Roadway	57,241	28,000	28,000	28,000	28,000	28,000	140,000	197,241
Fund 130 District 2 Impact Fees- Roadway	610	915	915	915	915	915	4,575	5,185
Fund 130 District 3 Impact Fees- Roadways	231,072	625,379	27,000	27,000	27,000	27,000	733,379	964,451
Fund 130 Fund Balance	791,392	3,805,880	1,624,677	1,243,169	1,278,353	1,314,499	9,266,578	10,057,970
FUND 130 Interest Earned	20,477	14,412	12,200	12,200	12,200	12,200	63,212	83,689
Fund 130 Less 5%	-	-3,488	-3,406	-3,406	-3,406	-3,406	-17,112	-17,112
Total Funding	1,100,792	4,471,098	1,689,386	1,307,878	1,343,062	1,379,208	10,190,632	11,291,424

Fund 130 Impact Fees Fund - Roadways

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
130-29000 County-wide Roadway Projects	-	422,983	476,887	65,111	66,175	67,239	1,098,395	1,098,395
130-29015 CR905 Bike Lanes	201,057	598,943	-	-	-	-	598,943	800,000
130-86519 District 1 Budgeted Transfers-130	580,246	48,374	33,921	28,786	27,503	27,182	165,766	746,012
130-29002 District 2 Roadway Projects	-	26,372	202,263	205,266	208,269	211,272	853,442	853,442
130-29003 District 3 Roadway Projects	-	911,327	943,627	975,927	1,008,227	1,040,527	4,879,635	4,879,635
130-29004 Key Colony Bch Roadway Projects	-	32,588	32,688	32,788	32,888	32,988	163,940	163,940
130-29012 Truman Pedestrain Bridge- Dist. 2	20,480	929,520	-	-	-	-	929,520	950,000
130-29014 US 1 Bayside Shared Use Path- Dist. 3	299,009	1,500,991	-	-	-	-	1,500,991	1,800,000
Total Project Cost	1,100,792	4,471,098	1,689,386	1,307,878	1,343,062	1,379,208	10,190,632	11,291,424

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 130 District 1 Impact Fees- Roadway	57,241	28,000	28,000	28,000	28,000	28,000	140,000	197,241
Fund 130 District 2 Impact Fees- Roadway	610	915	915	915	915	915	4,575	5,185
Fund 130 District 3 Impact Fees- Roadways	231,072	625,379	27,000	27,000	27,000	27,000	733,379	964,451
Fund 130 Fund Balance	791,392	3,805,880	1,624,677	1,243,169	1,278,353	1,314,499	9,266,578	10,057,970
FUND 130 Interest Earned	20,477	14,412	12,200	12,200	12,200	12,200	63,212	83,689
Fund 130 Less 5%	-	-3,488	-3,406	-3,406	-3,406	-3,406	-17,112	-17,112
Total Funding	1,100,792	4,471,098	1,689,386	1,307,878	1,343,062	1,379,208	10,190,632	11,291,424

Impact Fees Fund - Parks & Rec

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 131 Impact Fees Fund - Parks & Recreation	6,599	438,033	373,297	400,187	427,077	453,966	2,092,560	2,099,159
Total Project Cost	6,599	438,033	373,297	400,187	427,077	453,966	2,092,560	2,099,159

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 131 Dist. 1 Impact Fees- Parks & Rec	6,599	8,500	8,500	8,500	8,500	8,500	42,500	49,099
Fund 131 Dist. 3 Impact Fees- Park & Rec.	-	18,020	18,020	18,020	18,020	18,020	90,100	90,100
Fund 131 Fund Balance- Park & Rec.	-	411,143	346,407	373,297	400,187	427,076	1,958,110	1,958,110
Fund 131 Interest Earnings- Park & Rec	-	1,785	1,785	1,785	1,785	1,785	8,925	8,925
Fund 131 Less 5% Park & Rec	-	-1,415	-1,415	-1,415	-1,415	-1,415	-7,075	-7,075
Total Funding	6,599	438,033	373,297	400,187	427,077	453,966	2,092,560	2,099,159

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 131 Impact Fees Fund - Parks & Recreation

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
131-29515 Bay Point Park	-	50,000	-	-	-	-	50,000	50,000
131 29521 Bay Point Park Tennis Courts	-	12,150	-	-	-	-	12,150	12,150
131-29519 Bernstein Park	6,599	25,401	-	-	-	-	25,401	32,000
131-29516 Big Coppitt Park	-	20,000	-	-	-	-	20,000	20,000
131-29501 District 1 Parks & Rec. Projects	-	16,341	53,669	62,029	70,389	78,749	281,177	281,177
131-29502 District 2 Parks & Rec. Projects	-	221,032	239,663	240,162	240,661	241,159	1,182,677	1,182,677
131-29503 District 3 Parks & Rec. Projects	-	48,679	79,965	97,996	116,027	134,058	476,725	476,725
131 29522 Key Largo Park Lighting	-	19,430	-	-	-	-	19,430	19,430
131-29517 Palm Villa Park	-	25,000	-	-	-	-	25,000	25,000
Total Project Cost	6,599	438,033	373,297	400,187	427,077	453,966	2,092,560	2,099,159

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 131 Dist. 1 Impact Fees- Parks & Rec	6,599	8,500	8,500	8,500	8,500	8,500	42,500	49,099
Fund 131 Dist. 3 Impact Fees- Park & Rec.	-	18,020	18,020	18,020	18,020	18,020	90,100	90,100
Fund 131 Fund Balance- Park & Rec.	-	411,143	346,407	373,297	400,187	427,076	1,958,110	1,958,110
Fund 131 Interest Earnings- Park & Rec	-	1,785	1,785	1,785	1,785	1,785	8,925	8,925
Fund 131 Less 5% Park & Rec	-	-1,415	-1,415	-1,415	-1,415	-1,415	-7,075	-7,075
Total Funding	6,599	438,033	373,297	400,187	427,077	453,966	2,092,560	2,099,159

Impact Fees Fund - Libraries

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 132 Impact Fees Fund - Libraries	128,703	701,197	724,264	747,331	770,398	793,465	3,736,655	3,865,358
Total Project Cost	128,703	701,197	724,264	747,331	770,398	793,465	3,736,655	3,865,358

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 132 Fund Balance- Library	22,040	678,130	701,197	724,264	747,331	770,398	3,621,320	3,643,360
Fund 132 Impact Fees-Library	98,750	20,981	20,981	20,981	20,981	20,981	104,905	203,655
Fund 132 Interest Earnings	7,913	3,300	3,300	3,300	3,300	3,300	16,500	24,413
Fund 132 Less 5%	-	-1,214	-1,214	-1,214	-1,214	-1,214	-6,070	-6,070
Total Funding	128,703	701,197	724,264	747,331	770,398	793,465	3,736,655	3,865,358

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 132 Impact Fees Fund - Libraries

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
132-30000 Countywide Library Projects	-	654,900	724,264	747,331	770,398	793,465	3,690,358	3,690,358
132-30002 Library Automation	128,703	46,297	-	-	-	-	46,297	175,000
Total Project Cost	128,703	701,197	724,264	747,331	770,398	793,465	3,736,655	3,865,358

Fund Balance Forward	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 132 Fund Balance- Library	22,040	678,130	701,197	724,264	747,331	770,398	3,621,320	3,643,360
Fund 132 Impact Fees-Library	98,750	20,981	20,981	20,981	20,981	20,981	104,905	203,655
Fund 132 Interest Earnings	7,913	3,300	3,300	3,300	3,300	3,300	16,500	24,413
Fund 132 Less 5%	-	-1,214	-1,214	-1,214	-1,214	-1,214	-6,070	-6,070
Total Funding	128,703	701,197	724,264	747,331	770,398	793,465	3,736,655	3,865,358

Impact Fees Fund - Solid Waste

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 133 Impact Fees Fund - Solid Waste	-	49,843	50,981	52,005	52,926	53,756	259,511	259,511
Total Project Cost	-	49,843	50,981	52,005	52,926	53,756	259,511	259,511

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 133 Fund Balance	-	43,721	44,859	45,883	46,804	47,634	228,901	228,901
Fund 133 Interest Earnings	-	300	300	300	300	300	1,500	1,500
Fund 133 Less 5%	-	-322	-322	-322	-322	-322	-1,610	-1,610
Fund 133 Solid Waste Impact Funds	-	6,144	6,144	6,144	6,144	6,144	30,720	30,720
Total Funding	-	49,843	50,981	52,005	52,926	53,756	259,511	259,511

Fund 133 Impact Fees Fund - Solid Waste

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
133-30500 Countywide Solid Waste Projects	-	49,843	50,981	52,005	52,926	53,756	259,511	259,511
Total Project Cost	-	49,843	50,981	52,005	52,926	53,756	259,511	259,511

Fund Balance Forward	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 133 Fund Balance	-	43,721	44,859	45,883	46,804	47,634	228,901	228,901
Fund 133 Interest Earnings	-	300	300	300	300	300	1,500	1,500
Fund 133 Less 5%	-	-322	-322	-322	-322	-322	-1,610	-1,610
Fund 133 Solid Waste Impact Funds	-	6,144	6,144	6,144	6,144	6,144	30,720	30,720
Total Funding	-	49,843	50,981	52,005	52,926	53,756	259,511	259,511

Impact Fees Fund - Police Fac

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 134 Impact Fees Fund - Police Facilities	-	104,598	104,684	104,762	104,831	104,894	523,769	523,769
Total Project Cost	-	104,598	104,684	104,762	104,831	104,894	523,769	523,769

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 134 Fund Balance Forward	-	94,052	94,138	94,216	94,285	94,348	471,039	471,039
Fund 134 Impact Fees- Police Facilities	-	10,801	10,801	10,801	10,801	10,801	54,005	54,005
Fund 134 Interest Earnings	-	300	300	300	300	300	1,500	1,500
Fund 134 Less 5%	-	-555	-555	-555	-555	-555	-2,775	-2,775
Total Funding	-	104,598	104,684	104,762	104,831	104,894	523,769	523,769

Fund 134 Impact Fees Fund - Police Facilities

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
134-31000 Countywide Police Facility Projects	-	104,598	104,684	104,762	104,831	104,894	523,769	523,769
Total Project Cost	-	104,598	104,684	104,762	104,831	104,894	523,769	523,769

Fund Balance Forward	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 134 Fund Balance Forward	-	94,052	94,138	94,216	94,285	94,348	471,039	471,039
Fund 134 Impact Fees- Police Facilities	-	10,801	10,801	10,801	10,801	10,801	54,005	54,005
Fund 134 Interest Earnings	-	300	300	300	300	300	1,500	1,500
Fund 134 Less 5%	-	-555	-555	-555	-555	-555	-2,775	-2,775
Total Funding	-	104,598	104,684	104,762	104,831	104,894	523,769	523,769

Impact Fees Fund - Fire & EMS

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 135 Impact Fees Fund - Fire Facilities	-	71,780	24,242	32,114	39,987	47,860	215,983	215,983
Total Project Cost	-	71,780	24,242	32,114	39,987	47,860	215,983	215,983

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 135 Dist. 1 Fire/EMS Impact Fees	-	2,520	2,520	2,520	2,520	2,520	12,600	12,600
Fund 135 Dist. 3 Fire/EMS Impact Fees	-	5,617	5,617	5,617	5,617	5,617	28,085	28,085
Fund 135 Fund Balance Forward	-	64,050	16,369	24,241	32,114	39,987	176,761	176,761
Fund 135 Interest Earned	-	-	150	150	150	150	600	600
Fund 135 Less 5%	-	-407	-414	-414	-414	-414	-2,063	-2,063
Total Funding	-	71,780	24,242	32,114	39,987	47,860	215,983	215,983

Fund 135 Impact Fees Fund - Fire Facilities

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
135 31510 Dist KCB Fire Hydrants	-	8,085	-	-	-	-	8,085	8,085
135-31501 District 1 Fire & EMS Projects	-	-	5,019	7,413	9,807	12,201	34,440	34,440
135-31502 District 2 Fire & EMS Projects	-	-	325	325	325	325	1,300	1,300
135 31509 District 2 Fire Hrydrants	-	8,085	-	-	-	-	8,085	8,085
135-31503 District 3 Fire & EMS Projects	-	-	17,832	23,310	28,789	34,268	104,199	104,199
135 31506 Fire Hydrants District 1	-	20,060	-	-	-	-	20,060	20,060
135 31507 Fire Hydrants District 3	-	35,550	-	-	-	-	35,550	35,550
135-31504 Key Colony Bch Fire & EMS Projects	-	-	1,066	1,066	1,066	1,066	4,264	4,264
Total Project Cost	-	71,780	24,242	32,114	39,987	47,860	215,983	215,983

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 135 Dist. 1 Fire/EMS Impact Fees	-	2,520	2,520	2,520	2,520	2,520	12,600	12,600
Fund 135 Dist. 3 Fire/EMS Impact Fees	-	5,617	5,617	5,617	5,617	5,617	28,085	28,085
Fund 135 Fund Balance Forward	-	64,050	16,369	24,241	32,114	39,987	176,761	176,761
Fund 135 Interest Earned	-	-	150	150	150	150	600	600
Fund 135 Less 5%	-	-407	-414	-414	-414	-414	-2,063	-2,063
Total Funding	-	71,780	24,242	32,114	39,987	47,860	215,983	215,983

One Cent Infra-structure Sales Tax

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 304 Administrative & Misc.	43,726,307	33,596,458	13,355,000	14,345,000	14,345,000	14,345,000	89,986,458	133,712,765
Fund 304 General Government	1,550,733	1,490,000	990,000	-	-	-	2,480,000	4,030,733
Fund 304 Physical Environment	-	1,133,025	-	-	-	-	1,133,025	1,133,025
Fund 304 Public Safety	1,880,687	2,589,283	-	-	-	-	2,589,283	4,469,970
Fund 307 General Government	5,722,877	-	-	-	-	-	-	5,722,877
Fund 308 Physical Environment	7,054,202	-	-	-	-	-	-	7,054,202
Fund 308 Public Safety	43,694	-	-	-	-	-	-	43,694
Total Project Cost	59,978,500	38,808,766	14,345,000	14,345,000	14,345,000	14,345,000	96,188,766	156,167,266

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 304 1 Cent Infra Sales Tax	27,649,992	14,764,279	15,000,000	14,999,999	15,000,000	15,000,000	74,764,278	102,414,270
Fund 304 Fund Balance Forward	17,957,064	22,452,749	-	-	-	-	22,452,749	40,409,813
Fund 304 Interest Earnings	210,569	98,429	100,000	100,001	100,001	100,001	498,432	709,001
Fund 304 Less 5%	-	-743,136	-755,000	-755,000	-755,001	-755,001	-3,763,138	-3,763,138
Fund 304 One Cent Infrastructure Sales Tax	12,906,578	225,428	-	-	-	-	225,428	13,132,006
Fund 304 Transfer in fm other funds	1,254,297	2,011,017	-	-	-	-	2,011,017	3,265,314
Total Funding	59,978,500	38,808,766	14,345,000	14,345,000	14,345,000	14,345,000	96,188,766	156,167,266

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Administrative & Misc.

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
304-22004 Admin. Costs Engineering 22004	400,000	635,410	635,408	635,409	635,409	635,409	3,177,045	3,577,045
304-590310 Bdgt Trsf to Big Copp WW-310	1,000,000	150,000	-	-	-	-	150,000	1,150,000
304-590312 Bdgt Trsf to Cud Reg-312	1,450,000	19,403,999	6,812,247	2,512,788	-	-	28,729,034	30,179,034
304-590311 Bdgt Trsf to Duck Key Fund 311	9,500,000	4,600,000	-	-	-	-	4,600,000	14,100,000
304-590307 Budget Transfer to Fund 307	14,195,088	-	-	-	-	-	-	14,195,088
304-590991 Cash Balance- Rserves 304 85532	-	2,500,000	-	-	-	-	2,500,000	2,500,000
304-590990 Contingency Reserves 304 85532	-	500,000	129,871	5,424,829	7,936,682	7,938,782	21,930,164	21,930,164
304-590910 Cost Allocation to Gnrl Fund 86502	186,009	186,009	186,009	186,009	186,009	186,009	930,045	1,116,054
304-590207 Debt Service '03 & '07 Bonds	16,978,710	5,589,340	5,585,965	5,585,965	5,586,900	5,584,800	27,932,970	44,911,680
304-22007 Med Exam Enviro Mitigation	16,500	5,500	5,500	-	-	-	11,000	27,500
304-590995 Reserves- 590995	-	26,200	-	-	-	-	26,200	26,200
Total Project Cost	43,726,307	33,596,458	13,355,000	14,345,000	14,345,000	14,345,000	89,986,458	133,712,765

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 304 1 Cent Infra Sales Tax	26,146,261	13,695,045	13,964,796	14,999,999	15,000,000	15,000,000	72,659,840	98,806,101
Fund 304 Fund Balance Forward	17,376,206	20,499,430	-	-	-	-	20,499,430	37,875,636
Fund 304 Interest Earnings	203,840	91,301	93,099	100,001	100,001	100,001	484,403	688,243
Fund 304 Less 5%	-	-689,318	-702,895	-755,000	-755,001	-755,001	-3,657,215	-3,657,215
Total Funding	43,726,307	33,596,458	13,355,000	14,345,000	14,345,000	14,345,000	89,986,458	133,712,765

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 304 General Government

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
CG0603 Courthouse Renovation	124,576	1,490,000	990,000	-	-	-	2,480,000	2,604,576
CG9810 Marathon Courthouse	1,426,157	-	-	-	-	-	-	1,426,157
Total Project Cost	1,550,733	1,490,000	990,000	-	-	-	2,480,000	4,030,733

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 304 1 Cent Infra Sales Tax	556,298	607,374	1,035,204	-	-	-	1,642,578	2,198,876
Fund 304 Fund Balance Forward	572,157	909,148	-	-	-	-	909,148	1,481,305
Fund 304 Interest Earnings	2,847	4,049	6,901	-	-	-	10,950	13,797
Fund 304 Less 5%	-	-30,571	-52,105	-	-	-	-82,676	-82,676
Fund 304 Transfer in fm other funds	419,431	-	-	-	-	-	-	419,431
Total Funding	1,550,733	1,490,000	990,000	-	-	-	2,480,000	4,030,733

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Courthouse Renovation**
Category: **Fund 304 General Government**
Department: **Public Works/Engineering**

Project #: **CG0603**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: 500 Whitehead St., Key West

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
2,604,576	124,576	1,490,000	990,000	0	0	0	0

Description and Scope

A structural analysis was performed on the Jefferson B. Brown Building (Courthouse Annex) by Clemons, Rutherford and Associates in 2007. It was determined that the building is in critical state and should not be used. Monroe County should either renovate the building or demolish it and rebuild. The Old Jail is contiguous to the Courthouse and it will be preserved. Mold was found in the Drug Court Offices and they must be relocated to the Freeman Justice Center.

Rationale

The results from a structural analysis determined the building was unsafe and it is up to the County as to whether we demo the Annex and rebuild an entire new building or renovate the existing building. Estimate is based on 50,000 s.f. of a new building @ $300 per s.f..

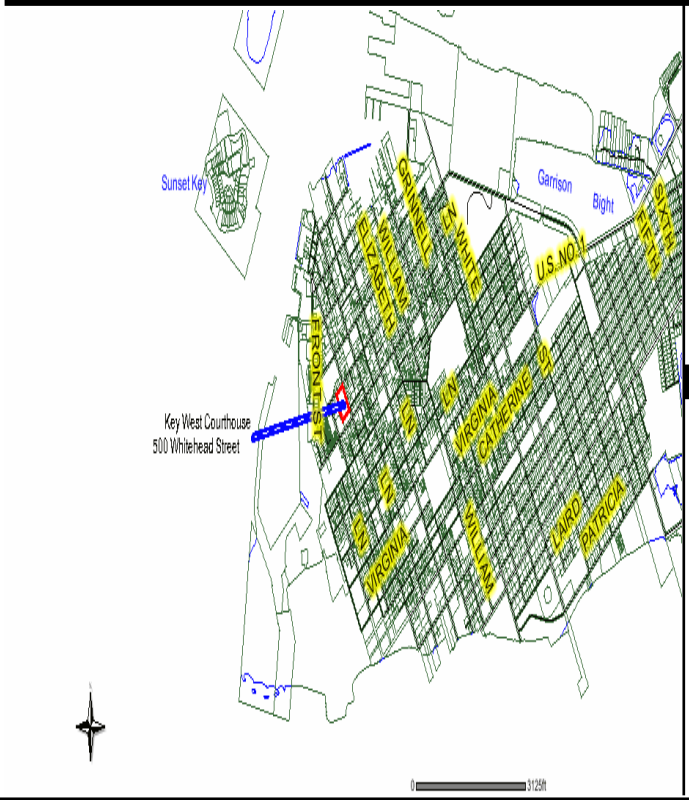
Funding Strategy

Fund 304 FY'06 was the first year of funding.

Operating Budget Impacts

If total demolition is required, off-site space will be needed for the Sheriff's Civil Division. Relocation of Sheriif's Evidence space and temporary relocation of Chiller System, Communication Tower, etc.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/05 - 09/14	123,576
Design/Architecture	10/05 - 09/14	321,000
Construction	10/11 - 09/14	2,160,000
Total Project Cost:		**2,604,576**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	1,767,154
Fund 304 Fund Balance Forward	909,148
Fund 304 Interest Earnings	10,950
Fund 304 Less 5%	(82,676)
Total Programmed Funding:	**2,604,576**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Marathon Courthouse**
Category: **Fund 304 General Government**
Department: **Public Works/Engineering**

Project #: **CG9810**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 3117 Overseas Hwy., Marathon

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
1,426,157	1,426,157	0	0	0	0	0	0

Description and Scope

Renovation of existing Courthouse.

Rationale

Existing courthouse is substandard and needs to be renovated and brought into compliance with current regulations. MBI/K2M has been contracted for interior and exterior modifications of this project. Contract approved 4/16/08, 8% of project total.

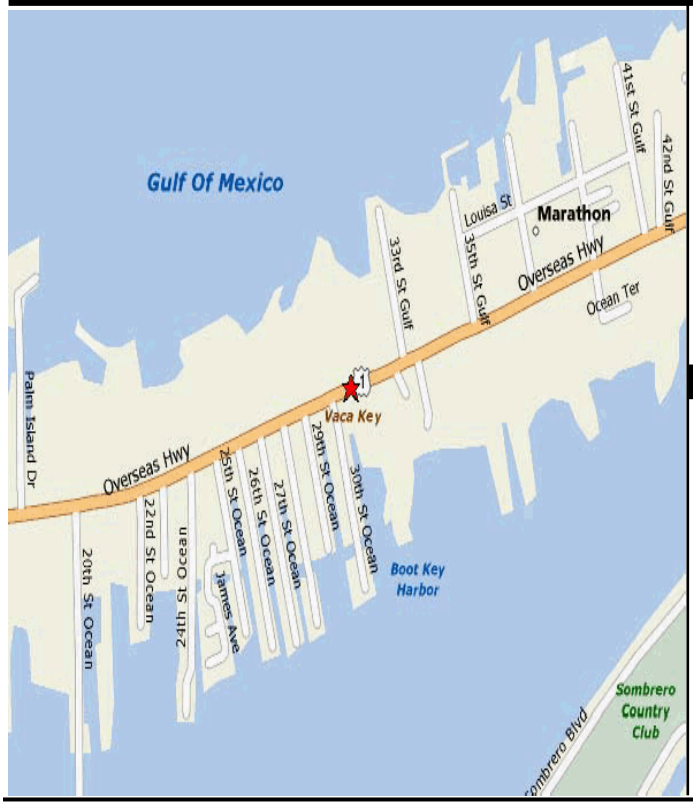
Funding Strategy

Total Project $950,254 $585,254 will be funded from Fund 304, $350,000 will be Funded from the 16th Judicial Circuit Court and the remaining $15,00 will be funded from a South Florida Water Management Distict Grant. First year of funding began in 1998.

Operating Budget Impacts

Due to this being a renovation, with the exception of inflationary pressures, the existing budget costs should not be significantly impacted.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/97 - 09/12	153,366
Design/Architecture	10/97 - 09/12	85,244
Construction	10/97 - 09/12	1,187,547
Total Project Cost:		**1,426,157**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	431,722
Fund 304 Fund Balance Forward	572,157
Fund 304 Interest Earnings	2,847
Fund 304 Transfer in fm other funds	419,431
Total Programmed Funding:	**1,426,157**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Physical Environment

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
PE1101 Long Key WW	-	700,000	-	-	-	-	700,000	700,000
PE1301 WW upgrades County facilities	-	433,025	-	-	-	-	433,025	433,025
Total Project Cost	-	1,133,025	-	-	-	-	1,133,025	1,133,025

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 304 1 Cent Infra Sales Tax	-	461,860	-	-	-	-	461,860	461,860
Fund 304 Fund Balance Forward	-	691,333	-	-	-	-	691,333	691,333
Fund 304 Interest Earnings	-	3,079	-	-	-	-	3,079	3,079
Fund 304 Less 5%	-	-23,247	-	-	-	-	-23,247	-23,247
Total Funding	-	1,133,025	-	-	-	-	1,133,025	1,133,025

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Long Key WW**
Category: **Fund 304 Physical Environment**
Department: **Public Works/Engineering**

Project #: **PE1101**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Long Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
700,000	0	700,000	0	0	0	0	0

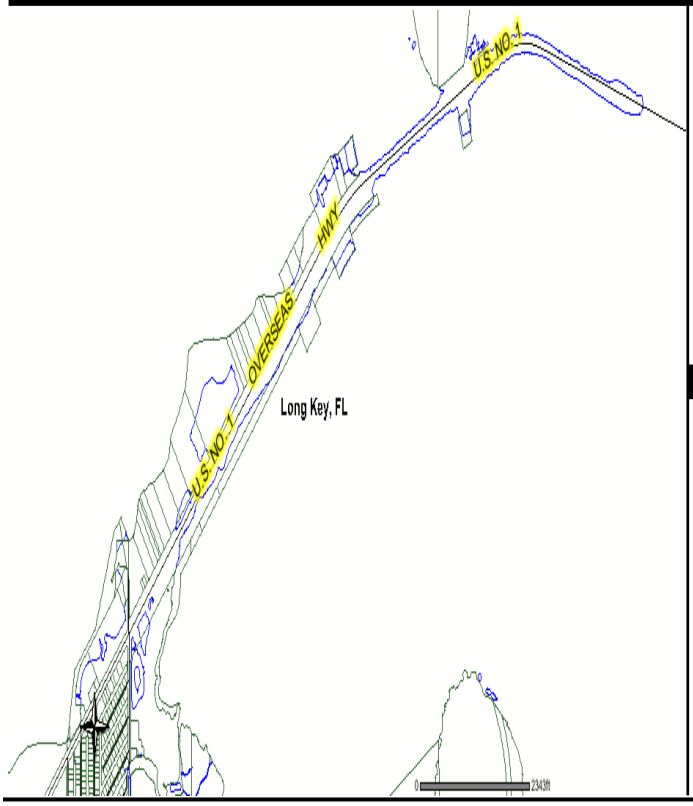
Description and Scope

Construction of a collection system.

Rationale

Long Key is a cold spot area which in most cases would mean that each residence would have an onsite system. Last year, the County entered into an agreement with Outdoor Resorts, which is a mobile home park located on Long Key. The County stated that they would not be running a wastewater pipe passed them and requiring them to hook up to a central system. This was done so that Outdoor Resorts could begin to upgrade their package plant to 2010 standards without fear that the County would eventually ask them to abandon it. In the event that the County and FKAA decides to construct a collection system to connect residences, a condonminium complex and an inn located on West Long Key to the Outdoor Resorts treatment plant. At the time of the FY11 Captial Budget Adoption, no decision has been made to either build the collection system and have the individual residences have their wastewater treated at Outdoor Resorts or if we will simply have them build individual onsite systems.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/10 - 09/12	700,000
Total Project Cost:		**700,000**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	285,344
Fund 304 Fund Balance Forward	427,116
Fund 304 Interest Earnings	1,902
Fund 304 Less 5%	(14,362)
Total Programmed Funding:	**700,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **WW upgrades County facilities**
Category: **Fund 304 Physical Environment**
Department: **Public Works/Engineering**

Project #: **PE1301**
Status: **Proposed**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
433,025	0	433,025	0	0	0	0	0

Description and Scope

Upgrade of wastewater facilities at various county owned properties.
FY13 proposed projects:
$57,750 Key Largo Library
$160,775 Middle Keys Facilities
$159,500 Islamorada/PK Facilities
$55,000 Marathon Detention Facility

Funding Strategy

To reduce financial pressure on Ad Valorem funds.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Construction	10/12 - 09/13	433,025
Total Project Cost:		**433,025**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	176,516
Fund 304 Fund Balance Forward	264,217
Fund 304 Interest Earnings	1,177
Fund 304 Less 5%	(8,885)
Total Programmed Funding:	**433,025**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Public Safety

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
CP9902 Marathon EOC	920,671	2,589,283	-	-	-	-	2,589,283	3,509,954
CP0704 MCDC Phased Roof Replacement	651,441	-	-	-	-	-	-	651,441
CP0703 MCDC Sprinkler Piping Replacement	308,575	-	-	-	-	-	-	308,575
Total Project Cost	1,880,687	2,589,283	-	-	-	-	2,589,283	4,469,970

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 304 1 Cent Infra Sales Tax	947,433	-	-	-	-	-	-	947,433
Fund 304 Fund Balance Forward	8,701	352,838	-	-	-	-	352,838	361,539
Fund 304 Interest Earnings	3,882	-	-	-	-	-	-	3,882
Fund 304 One Cent Infrastructure Sales Tax	85,805	225,428	-	-	-	-	225,428	311,233
Fund 304 Transfer in fm other funds	834,866	2,011,017	-	-	-	-	2,011,017	2,845,883
Total Funding	1,880,687	2,589,283	-	-	-	-	2,589,283	4,469,970

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCDC Sprinkler Piping Replacement**
Category: **Fund 304 Public Safety**
Department: **Public Works/Engineering**

Project #: **CP0703**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: 5501 College Rd., Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
308,575	308,575	0	0	0	0	0	0

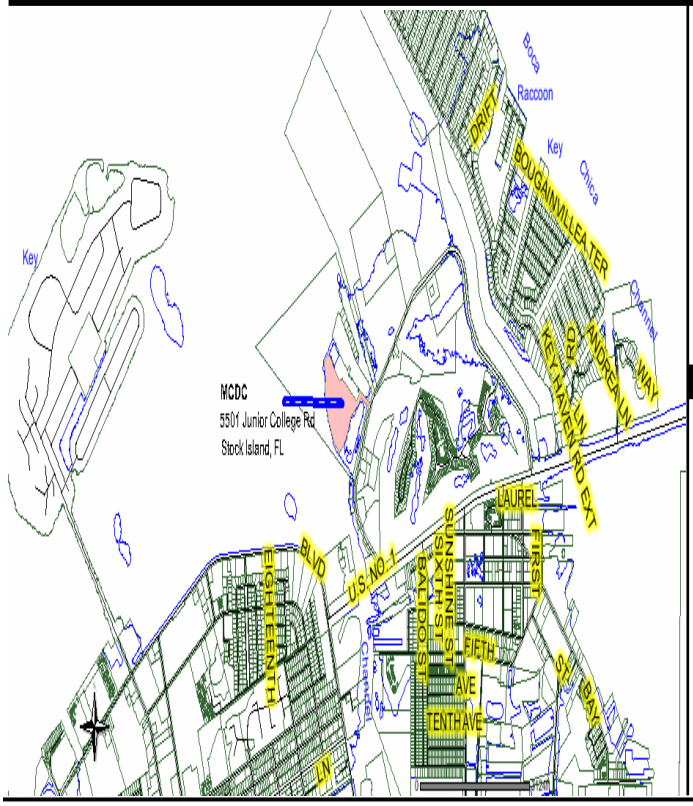
Description and Scope

Various areas of the MCDC campus fir replacement- sprinkler piping system has deteriorated.

Funding Strategy

Fund 304 First year of funding FY'07.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/06 - 09/12	308,575
	Total Project Cost:	**308,575**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	297,909
Fund 304 Fund Balance Forward	8,701
Fund 304 Interest Earnings	1,965
Total Programmed Funding:	**308,575**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCDC Phased Roof Replacement**
Category: **Fund 304 Public Safety**
Department: **Public Works/Engineering**

Project #: **CP0704**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: 5501 College Rd., Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
651,441	651,441	0	0	0	0	0	0

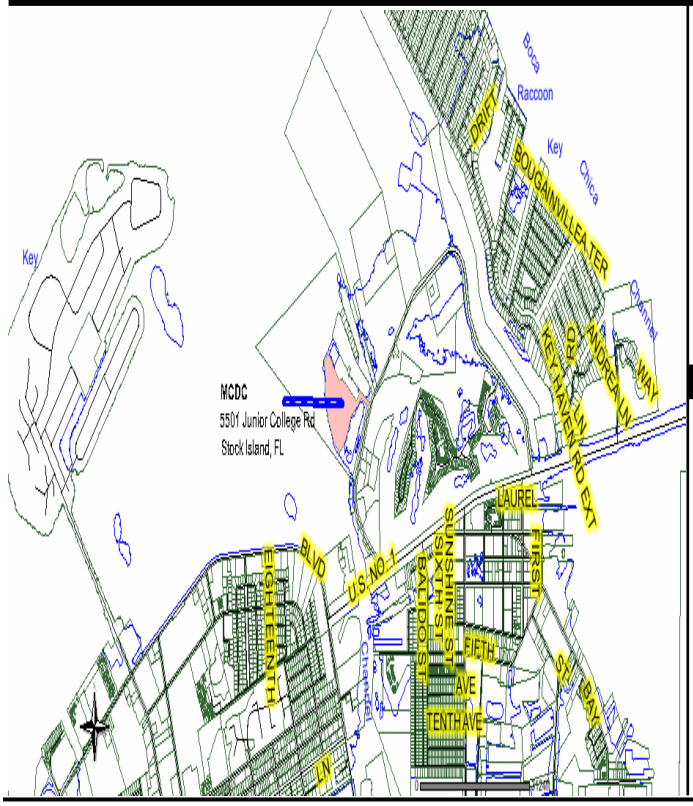
Description and Scope

Due to the roofing membrance beginning to deteriorate and the expectation that this condition will continue if not accelerate, it is recommended to begin a 4 year phased roof membrane replacement for the Monroe County Detention Center on Stock Island. It is intended by implementing the phased replacement that expensive secondary damage from membrane failure will be circumvented while reducing budgetary impacts.

Funding Strategy

Fund 304 First year of funding began in FY'07.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/06 - 09/12	651,441
	Total Project Cost:	**651,441**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	649,524
Fund 304 Interest Earnings	1,917
Total Programmed Funding:	**651,441**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Marathon EOC**
Category: **Fund 304 Public Safety**
Department: **Public Works/Engineering**

Project #: **CP9902**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 490 63rd St., Marathon

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
3,509,954	920,671	2,589,283	0	0	0	0	0

Description and Scope

Design and construction of a new Emergency Managmenet Operations center. Monroe County was awarded a $1,029,547 Florida Department of Emergency Management Grant to be used for the design and construction of a County EOC. The Federal portion of the Grant award is in the amount of $69,966 and the grant match of $22,425. The BOCC executed the Grant on June 20, 2007. The Grant will be used for the design portion of a new EOC building.

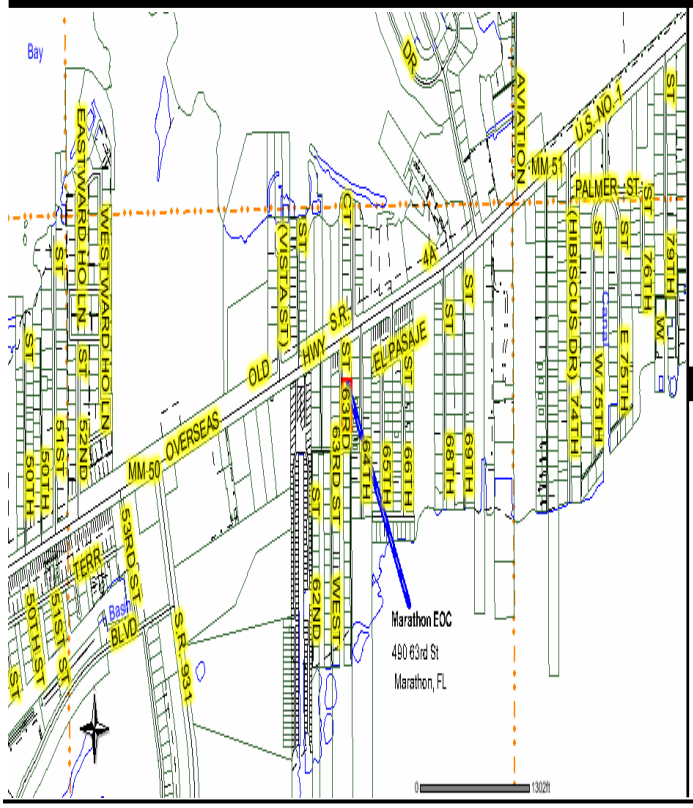
Rationale

The County doesn not have a certified or compliant EOC. The existing facility (Marathon BOCC meeting room) does not meet wind code requirements.

Funding Strategy

Fund 304 Funding began in 1999.
FL Dept of Emergency Mgmt Subgrant $1,121,938, award 6/20/2007

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/98 - 09/13	71,829
Design/Architecture	10/08 - 09/12	848,842
Construction	10/11 - 09/13	2,589,283
Total Project Cost:		**3,509,954**

Means of Financing

Funding Source	Amount
Fund 304 Fund Balance Forward	352,838
Fund 304 One Cent Infrastructure Sales Tax	311,233
Fund 304 Transfer in fm other funds	2,845,883
Total Programmed Funding:	**3,509,954**
Future Funding Requirements:	**0**

2003 Revenue Bonds

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 307 General Government	14,316,813	626,787	-	-	-	-	626,787	14,943,600
Fund 308 Public Safety	45,093	-	-	-	-	-	-	45,093
Total Project Cost	14,361,906	626,787	-	-	-	-	626,787	14,988,693

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 307 2003 Revenue Bonds	14,361,906	626,787	-	-	-	-	626,787	14,988,693
Total Funding	14,361,906	626,787	-	-	-	-	626,787	14,988,693

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 307 General Government

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
CE0601 New Judicial Bldg (Form. CG9813)	20,039,690	626,787	-	-	-	-	626,787	20,666,477
Total Project Cost	20,039,690	626,787	-	-	-	-	626,787	20,666,477

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	5,722,877	-	-	-	-	-	-	5,722,877
Fund 307 2003 Revenue Bonds	14,316,813	626,787	-	-	-	-	626,787	14,943,600
Total Funding	20,039,690	626,787	-	-	-	-	626,787	20,666,477

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **New Judicial Bldg (Form. CG9813)**
Category: **Fund 307 General Government**
Department: **Public Works/Engineering**

Project #: **CE0601**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 500 Whitehead St., Key West

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
20,666,477	**20,039,690**	**626,787**	**0**	**0**	**0**	**0**	**0**

Description and Scope

This project was Project # CG9813, under Fund 304. This building is called the Freeman Justice Center, located at the Jackson Square Complex in Key West. The work consists of the construction of a new three story courthouse building which will replace the old substandard courthouse and will comply with existing building regulations.

Rationale

New facility required

Funding Strategy

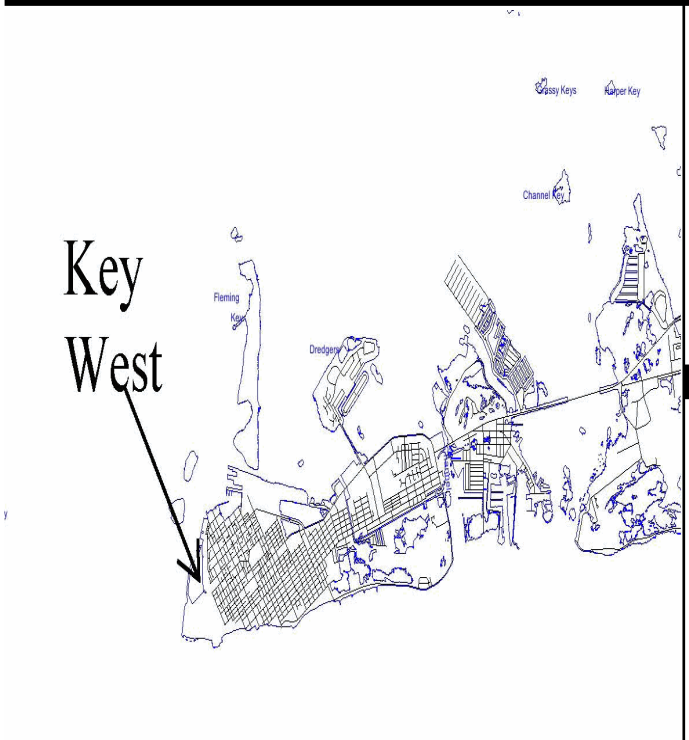
Funding started in 1998 using Fund 304 One Cent Infrastrucuture Sautax revenues. Between FY98 to FY05, $5,722,877 was used from Fund 304. Project funding was changed starting FY06 to use Fund 307 2003 Revenue Bond funds. From FY06 to present, $13,885,238 has been appropriated from Fund 307. FY13 funding will continue to be funded from Fund 307. During FY06 to FY09, $435,962 was appropriated from Fund 163 Courthouse Facility fund.

Operating Budget Impacts

Prj Completed 9/08	FY09	FY10	FY11 Estimates
Personnel	112,000	115,000	118,000 (2 Cust. & 1 MM)
Operation & Maint.	150,000	153,750	158,000
Utilities	150,000	150,000	150,000
Net Operating Impact	415,000	418,750	426,000

Building has camera systems, card readers and other high tech. electronic systems.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/98 - 09/13	**1,197,893**
Design/Architecture	10/98 - 09/11	**800,459**
Construction	11/04 - 09/13	**18,668,125**
	Total Project Cost:	**20,666,477**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	**5,722,877**
Fund 307 2003 Revenue Bonds	**14,943,600**
Total Programmed Funding:	**20,666,477**
Future Funding Requirements:	**0**

Infr Sls Srtx Rev Bds 2007

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 308 Adminstrative & Misc	-	626,700	-	-	-	-	626,700	626,700
Fund 308 Physical Environment	14,498,609	1,912,002	-	-	-	-	1,912,002	16,410,611
Fund 308 Public Safety	3,103,149	4,050,000	-	-	-	-	4,050,000	7,153,149
Total Project Cost	17,601,758	6,588,702	-	-	-	-	6,588,702	24,190,460

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 308 2007 Revenue Bond	17,601,758	6,588,702	-	-	-	-	6,588,702	24,190,460
Total Funding	17,601,758	6,588,702	-	-	-	-	6,588,702	24,190,460

Fund 308 Adminstrative & Misc

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
308-85570 Reserves Fund 308	-	626,700	-	-	-	-	626,700	626,700
Total Project Cost	-	626,700	-	-	-	-	626,700	626,700

Revenue Bonds	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 308 2007 Revenue Bond	-	626,700	-	-	-	-	626,700	626,700
Total Funding	-	626,700	-	-	-	-	626,700	626,700

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Physical Environment

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
PE0902 Cudjoe Regional WW	1,941,874	1,758,126	-	-	-	-	1,758,126	3,700,000
PE0805 Key Largo Wastewater	19,610,937	153,876	-	-	-	-	153,876	19,764,813
Total Project Cost	21,552,811	1,912,002	-	-	-	-	1,912,002	23,464,813

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	7,054,202	-	-	-	-	-	-	7,054,202
Fund 308 2007 Revenue Bond	14,498,609	1,912,002	-	-	-	-	1,912,002	16,410,611
Total Funding	21,552,811	1,912,002	-	-	-	-	1,912,002	23,464,813

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Key Largo Wastewater**
Category: **Fund 308 Physical Environment**
Department: **Public Works/Engineering**

Project #: **PE0805**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Table 4.1**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Key Largo

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
19,764,813	19,610,937	153,876	0	0	0	0	0

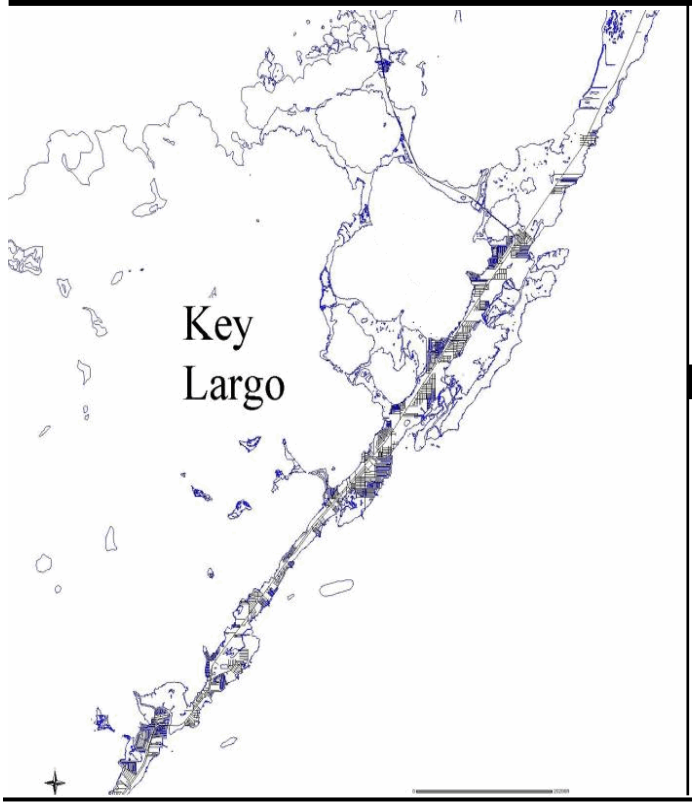
Description and Scope

Payments to the Key Largo Wastewater Treatment District (KLWTD) for the construction of a new wastewater system. An interlocal agreement with the KLWTD was approved on July 20, 2005 and amended on June 21, 2006 and January 16, 2008. By this Agreement, the KLWTD agrees to initiate and complete construction of the North Components which will serve approximately 2,500 Equivalent Dwelling Units (EDU's) initially and 13,000 EDU's upon completion of the entire regional system.

Funding Strategy

Fund 308 Project #PE0805
FY08, 09, 10, 11= $11,155,321
+ FY12 Estimate $1,401,415
+ FY13 Proposed Budget $153,876 = $12,710,612
Fund 304 Project #PE0501 $7,054,202 (FY2005-2008)
Total Payments to Key Largo WWTD $20,000,000 - $235,188 (Bond charges) = $19,764,812

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/04 - 09/13	19,764,813
	Total Project Cost:	**19,764,813**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	7,054,202
Fund 308 2007 Revenue Bond	12,710,611
Total Programmed Funding:	**19,764,813**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Cudjoe Regional WW**
Category: **Fund 308 Physical Environment**
Department: **Public Works/Engineering**

Project #: **PE0902**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Table 4.1**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
3,700,000	1,941,874	1,758,126	0	0	0	0	0

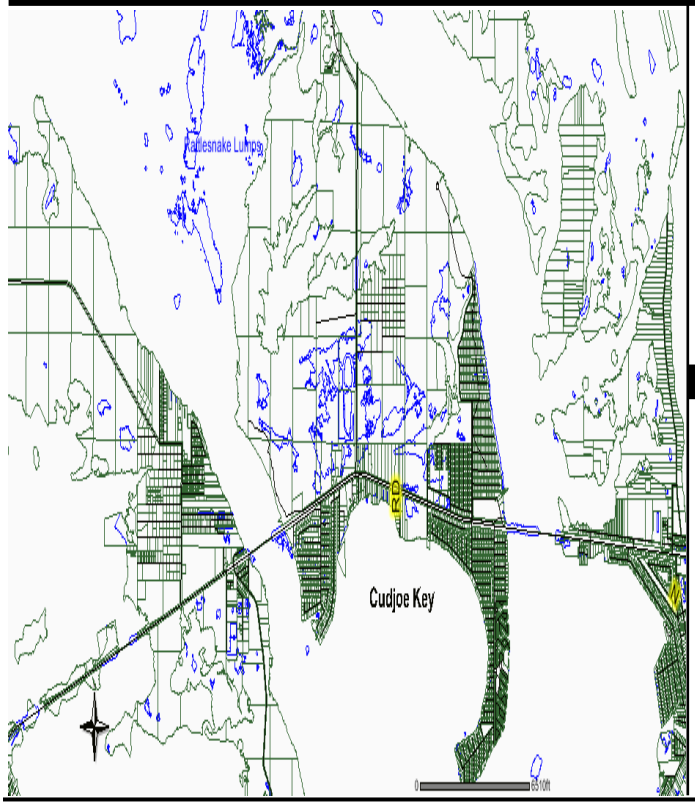
Description and Scope

A portion of the total Cudjoe/Summerland Waste Water Project will be funded in Fund 308 2007 Revenue Bond.

Funding Strategy

On May 20, 2009 $3,700,000 was transferred from the Public Works Compound Project #CG0803.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	05/09 - 09/13	3,700,000
	Total Project Cost:	**3,700,000**

Means of Financing

Funding Source	Amount
Fund 308 2007 Revenue Bond	3,700,000
Total Programmed Funding:	**3,700,000**
Future Funding Requirements:	**0**

Fund 308 Public Safety

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
CP0803 Conch Key FIre Station	1,930,304	750,000	-	-	-	-	750,000	2,680,304
CP0801 Stock Island Fire/EMS Station	1,261,632	3,300,000	-	-	-	-	3,300,000	4,561,632
Total Project Cost	3,191,936	4,050,000	-	-	-	-	4,050,000	7,241,936

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	43,694	-	-	-	-	-	-	43,694
Fund 307 2003 Revenue Bonds	45,093	-	-	-	-	-	-	45,093
Fund 308 2007 Revenue Bond	3,103,149	4,050,000	-	-	-	-	4,050,000	7,153,149
Total Funding	3,191,936	4,050,000	-	-	-	-	4,050,000	7,241,936

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Stock Island Fire/EMS Station**
Category: **Fund 308 Public Safety**
Department: **Public Works/Engineering**

Project #: **CP0801**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 2nd St. & McDonald Ave., Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
4,561,632	1,261,632	3,300,000	0	0	0	0	0

Description and Scope

Renovation and addition of the fire station facility on Stock Island. The fire station will include two drive through apparatus bays and approximately 3,500 sq.ft. of office area and living quarters for the staff. The project will be designed to all Federal, State, and County codes and ordinances.

Rationale

The existing Fire Station is substandard and the new station will improve the level of service for this area.

Funding Strategy

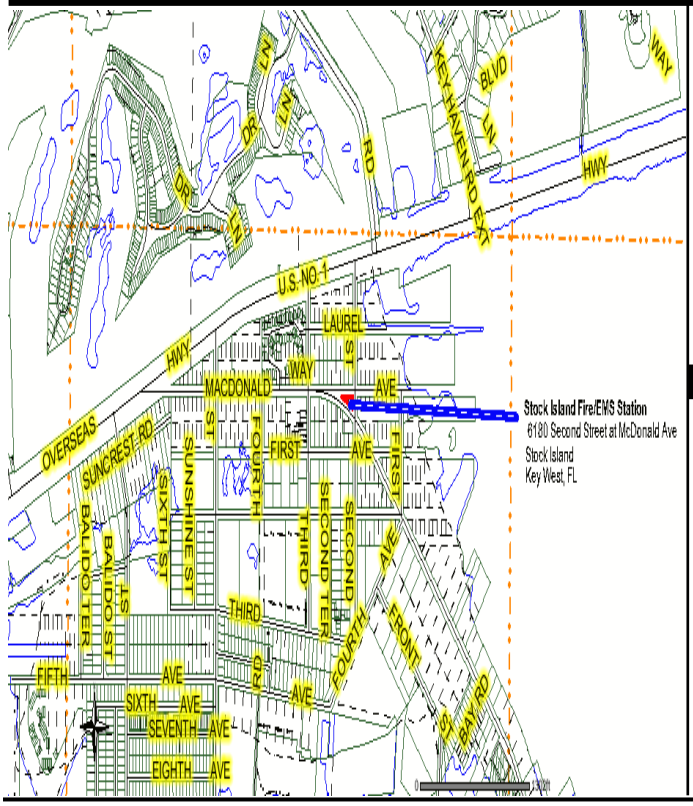
Total Project $4,561,632

Fund 308 Total Project #CP0801 $4,540,604
Fund 308 Project #CP0801 FY13 Proposed $3,300,000
Fund 308 Project #CP0801 FY12 Estimated $512,676
Fund 308 Project #CP0801 FY08-11 $727,928 includes purchase of land (FY11)
2007 Revenue Bonds Bond closed 12/14/2007
Fund 304 FY2006-2008 Project #CP0303 $12,152
Fund 307 FY2003-2006 Project #CP0303 $ 8,876

Operating Budget Impacts

Estimated	1st Year	2nd Year	3rd Year
Operation & Maintenance	$3,000	$3,075	$3,152
Utilities	$12,000	$12,300	$12,608
Net Operating Impact	$15,000	$15,375	$15,760

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/13	170,698
Design/Architecture	10/02 - 09/13	213,365
Land	10/10 - 09/12	695,569
Construction	12/07 - 09/13	3,482,000
Total Project Cost:		**4,561,632**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	12,152
Fund 307 2003 Revenue Bonds	8,876
Fund 308 2007 Revenue Bond	4,540,604
Total Programmed Funding:	**4,561,632**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Conch Key Fire Station**
Category: **Fund 308 Public Safety**
Department: **Public Works/Engineering**

Project #: **CP0803**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 10 S. Conch Ave., Conch Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
2,680,304	1,930,304	750,000	0	0	0	0	0

Description and Scope

Renovation of the existing building and a new addition. 1,713 sq.ft. lower level garage, 1,820 sq.ft. second floor office/bath/lockers/sleeping rooms and a 140 sq.ft. covered second floor. Site Work includes drives, parking, drainage, landscaping, existing demolition and fuel tank. Gargage must be heighted and generator re-located.

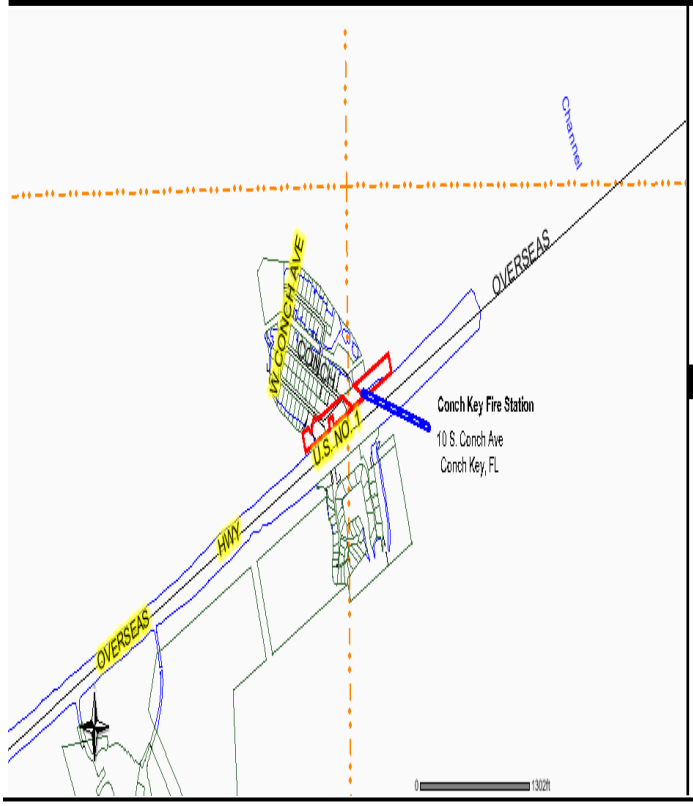
Rationale

Existing facility inadequate with a need to bring the facility to an acceptable level of service.

Funding Strategy

On June 17, 2009, the BOCC approved to apply for a $2,551,987.00 Grant from the US Dept of Hmeland Security (DHS), Federal Emergency Management Agency (FEMA), Grants Programs Firectorate (GPD) of the Fiscal Year 2009 American Recovery & Reinvestment Act (ARRA) assistance to Firefighters Fire Station Construction Grants (SCG). Grant was not awarded.
Fund 308 Total Project #CP0803 $2,612,543
Fund 308 CP0803 FY12 Proposed $1,045,800
Fund 308 CP0803 FY12 Estimate $1,432,936
Fund 308 CP0803 FY08, 09, 10, &11 $ 133,810
Fund 308 2007 Revenue Bonds Bond closed 12/14/2007
Fund 304 One Cent Infrastructure Surtax FY2006-2008 Project # CP0607 $31,542
Fund 307 2003 Revenue Bonds FY2003-2006 Project #CS0302 $36,217
Total Project $2,680,305

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/13	170,397
Design/Architecture	10/02 - 09/13	182,492
Site Work Improvement	10/06 - 09/10	10,588
Construction	11/09 - 09/13	2,316,827
Total Project Cost:		**2,680,304**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	31,542
Fund 307 2003 Revenue Bonds	36,217
Fund 308 2007 Revenue Bond	2,612,545
Total Programmed Funding:	**2,680,304**
Future Funding Requirements:	**0**

Big Coppitt Waste Water Project

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 310 Big Coppitt Wastewater	2,624,887	3,155,663	687,000	687,000	687,000	687,000	5,903,663	8,528,550
Total Project Cost	2,624,887	3,155,663	687,000	687,000	687,000	687,000	5,903,663	8,528,550

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 310 Big Coppitt Spx Assmts	1,045,557	3,005,663	687,000	687,000	687,000	687,000	5,753,663	6,799,220
Fund 310 Big Coppitt WW Funds	1,579,330	150,000	-	-	-	-	150,000	1,729,330
Total Funding	2,624,887	3,155,663	687,000	687,000	687,000	687,000	5,903,663	8,528,550

Fund 310 Big Coppitt Wastewater

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
310-54503 Big Copp Assmt Refund	-	5,000	5,000	5,000	5,000	5,000	25,000	25,000
PE0803 Big Coppitt WW - Trsfr from 304	1,579,330	150,000	-	-	-	-	150,000	1,729,330
310 55011 Big Coppitt WW Spx Assmt	1,045,557	3,000,663	682,000	682,000	682,000	682,000	5,728,663	6,774,220
Total Project Cost	2,624,887	3,155,663	687,000	687,000	687,000	687,000	5,903,663	8,528,550

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 310 Big Coppitt Spx Assmts	1,045,557	3,005,663	687,000	687,000	687,000	687,000	5,753,663	6,799,220
Fund 310 Big Coppitt WW Funds	1,579,330	150,000	-	-	-	-	150,000	1,729,330
Total Funding	2,624,887	3,155,663	687,000	687,000	687,000	687,000	5,903,663	8,528,550

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW Spx Assmt**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Public Works/Engineering**

Project #: **310 55011**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Table 4.1**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Big Coppitt

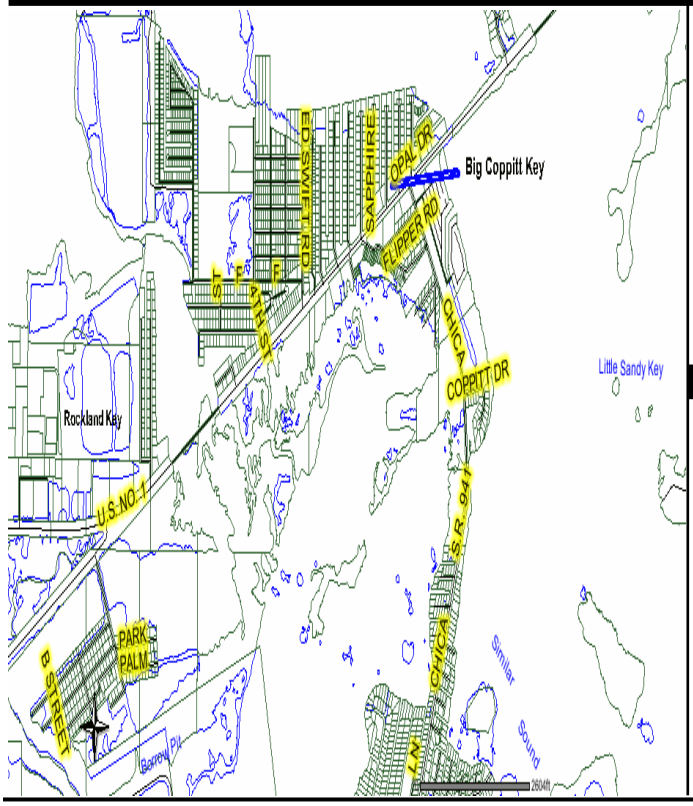
Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
6,774,220	1,045,557	3,000,663	682,000	682,000	682,000	682,000	0

Description and Scope

For System Development and Debt Service costs.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/12 - 09/27	3,410,000
Construction	10/07 - 09/17	3,364,220
Total Project Cost:		**6,774,220**

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt Spx Assmts	6,774,220
Total Programmed Funding:	**6,774,220**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Copp Assmt Refund**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Public Works/Engineering**

Project #: **310-54503**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

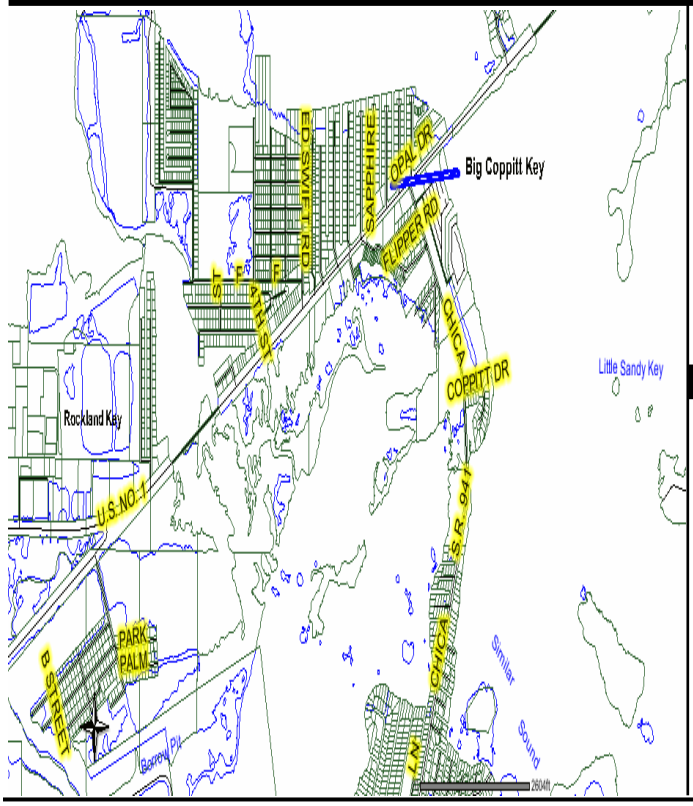
District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
25,000	0	5,000	5,000	5,000	5,000	5,000	0

Description and Scope

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/08 - 09/17	25,000
	Total Project Cost:	**25,000**

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt Spx Assmts	25,000
Total Programmed Funding:	**25,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW - Trsfr from 304**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Public Works/Engineering**

Project #: **PE0803**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Table 4.1**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Big Coppitt Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
1,729,330	1,579,330	150,000	0	0	0	0	0

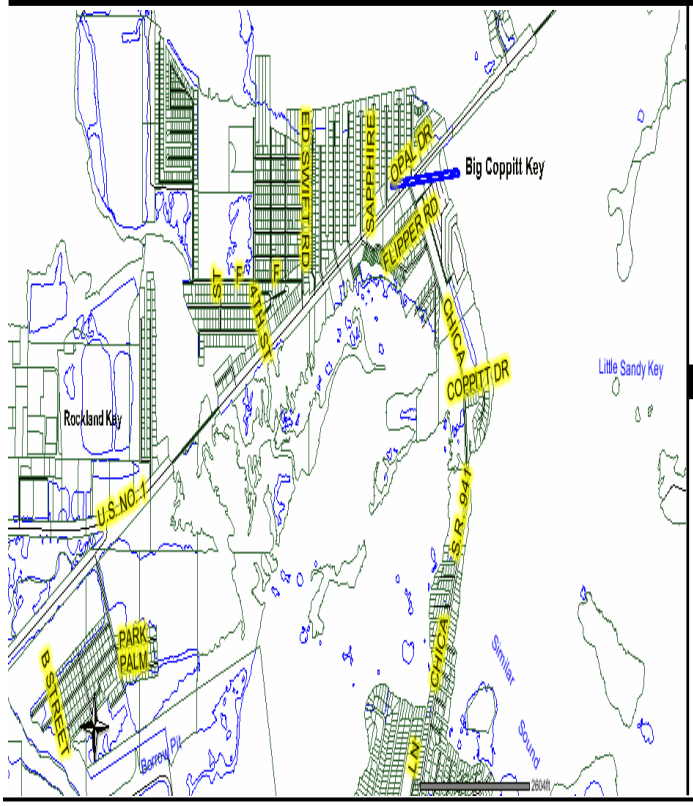
Description and Scope

PE0803 set up to transfer funds from Fund 304.

Rationale

In-eligible costs - SRF loan

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	12/07 - 09/13	1,729,330
	Total Project Cost:	**1,729,330**

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt WW Funds	1,729,330
Total Programmed Funding:	**1,729,330**
Future Funding Requirements:	**0**

Duck Key Waste Water Project

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 311 Duck Key Wastewater	9,675,141	5,573,118	196,868	196,868	196,869	196,869	6,360,592	16,035,733
Total Project Cost	9,675,141	5,573,118	196,868	196,868	196,869	196,869	6,360,592	16,035,733

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 311 Duck Key Spx Assmts	833,495	314,764	196,868	196,868	196,869	196,869	1,102,238	1,935,733
Fund 311 Duck Key WW Fund	8,841,646	5,258,354	-	-	-	-	5,258,354	14,100,000
Total Funding	9,675,141	5,573,118	196,868	196,868	196,869	196,869	6,360,592	16,035,733

Fund 311 Duck Key Wastewater

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
311-54504 Duck Key Spec Assmt Refund	-	5,000	5,000	5,000	5,000	5,000	25,000	25,000
PE0809 Duck Key WW Spx Assmts	833,495	95,700	191,868	191,868	191,869	191,869	863,174	1,696,669
PE0804 Duck Key WW -Trsfr from 304	8,841,646	5,258,354	-	-	-	-	5,258,354	14,100,000
311-590991 Reserves-Cash Balance	-	100,000	-	-	-	-	100,000	100,000
311-590990 Reserves-Contingency	-	114,064	-	-	-	-	114,064	114,064
Total Project Cost	9,675,141	5,573,118	196,868	196,868	196,869	196,869	6,360,592	16,035,733

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 311 Duck Key Spx Assmts	833,495	314,764	196,868	196,868	196,869	196,869	1,102,238	1,935,733
Fund 311 Duck Key WW Fund	8,841,646	5,258,354	-	-	-	-	5,258,354	14,100,000
Total Funding	9,675,141	5,573,118	196,868	196,868	196,869	196,869	6,360,592	16,035,733

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Duck Key Spec Assmt Refund**
Category: **Fund 311 Duck Key Wastewater**
Department: **Growth Mgmt**

Project #: **311-54504**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

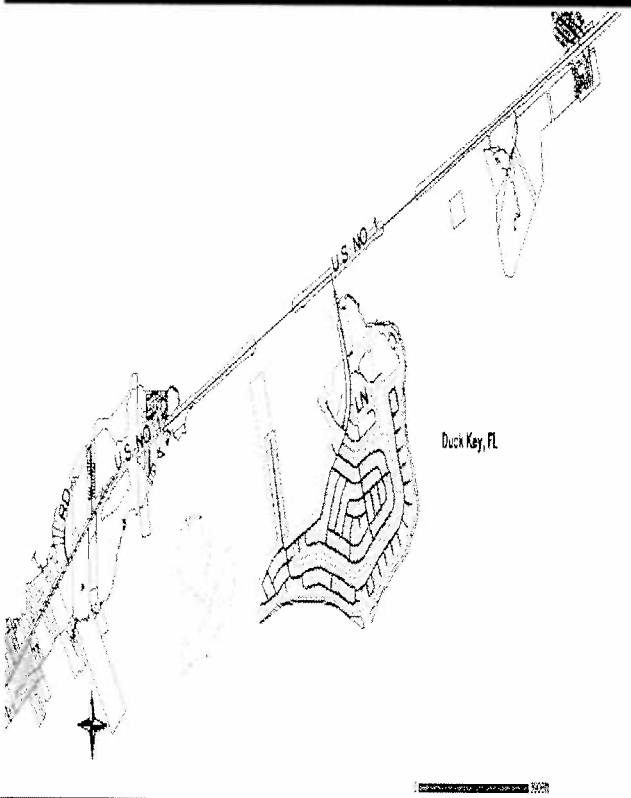
Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
25,000	0	5,000	5,000	5,000	5,000	5,000	0

Description and Scope

Funds available for refunds.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/09 - 09/17	25,000
	Total Project Cost:	**25,000**

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spx Assmts	25,000
Total Programmed Funding:	**25,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Duck Key WW -Trsfr from 304**
Category: **Fund 311 Duck Key Wastewater**
Department: **Public Works/Engineering**

Project #: **PE0804**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Table 4.1**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Duck Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
14,100,000	8,841,646	5,258,354	0	0	0	0	0

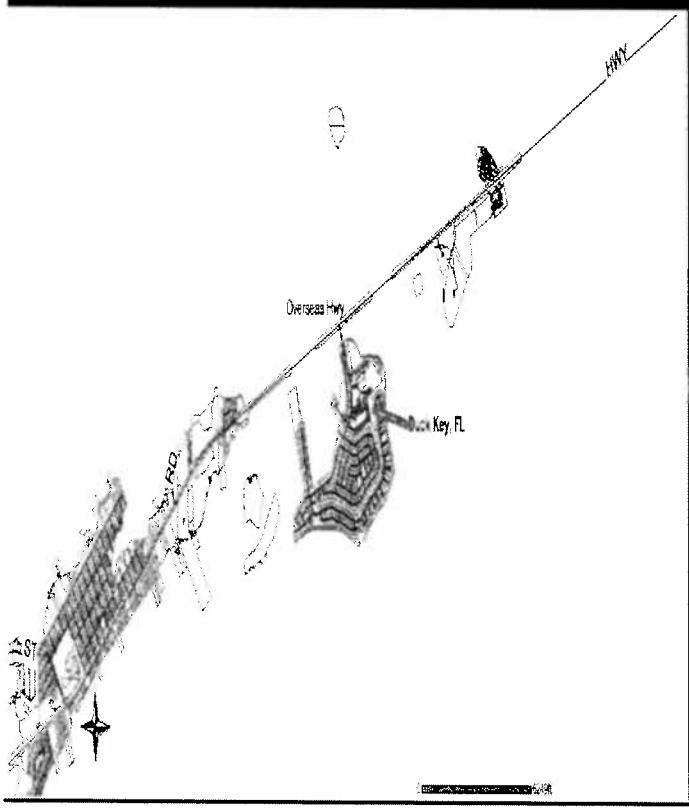
Description and Scope

Construction of a gravity wastewater collection and transmission system to serve all of the islands of Duck Key. Addition of capacity to the Hawk's Cay Wastewater Treatment Plant to service Duck Key, Conch Key and Hawk's Cay flows, and upgrade of treatment to meet advanced wastewater treament standards.

Funding Strategy

Fund 311 was created on 11/14/2007 by BOCC resolution.
$14,100,000 will be transferred over from Fund 304 to Fund 311 over the next several years.
$5,100,000 Duck Key Plant
$9,000,000 Duck Key Collection System

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	11/07 - 09/13	14,100,000
	Total Project Cost:	**14,100,000**

Means of Financing

Funding Source	Amount
Fund 311 Duck Key WW Fund	14,100,000
Total Programmed Funding:	**14,100,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Duck Key WW Spx Assmts**
Category: **Fund 311 Duck Key Wastewater**
Department: **Public Works/Engineering**

Project #: **PE0809**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
Plan Reference: Table 4.1
LOS/Concurrency: N/A
Project Need: N/A

Project Location

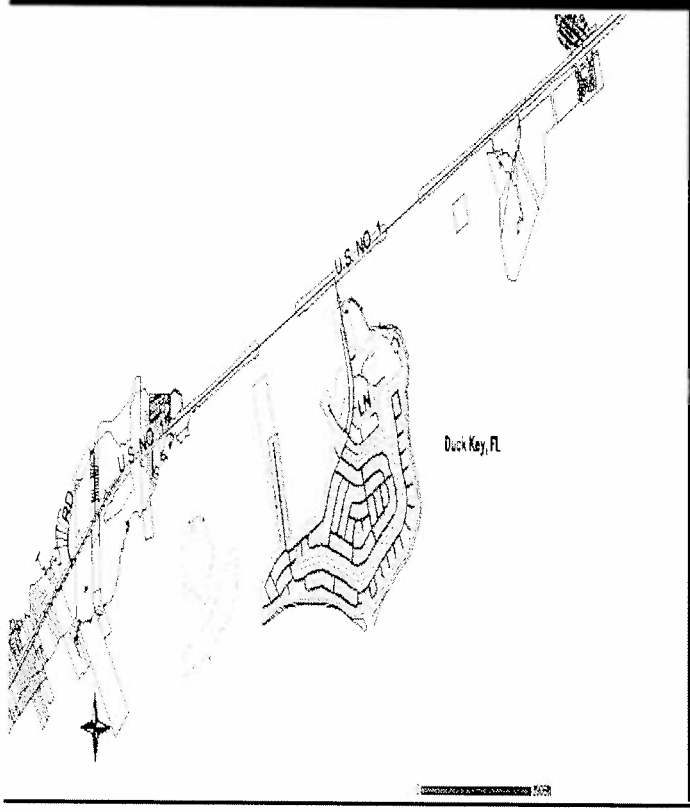
District:
Location: Duck Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
1,696,669	833,495	95,700	191,868	191,868	191,869	191,869	0

Description and Scope

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	11/07 - 09/17	1,696,669
	Total Project Cost:	**1,696,669**

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spx Assmts	1,696,669
Total Programmed Funding:	**1,696,669**
Future Funding Requirements:	**0**

Cudjoe Regional WW Project

Project Categories	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 312 Cudjoe Reg. Wastewater	1,450,000	19,404,000	6,812,246	2,512,788	-	-	28,729,034	30,179,034
Total Project Cost	1,450,000	19,404,000	6,812,246	2,512,788	-	-	28,729,034	30,179,034

Means of Financing	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 312 Cudjoe Reg. WW Proj.	1,450,000	19,404,000	6,812,246	2,512,788	-	-	28,729,034	30,179,034
Total Funding	1,450,000	19,404,000	6,812,246	2,512,788	-	-	28,729,034	30,179,034

Fund 312 Cudjoe Reg. Wastewater

Projects	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
PE1201 Cudjoe Reg. WW Project	1,450,000	19,404,000	6,812,246	2,512,788	-	-	28,729,034	30,179,034
Total Project Cost	1,450,000	19,404,000	6,812,246	2,512,788	-	-	28,729,034	30,179,034

Current Revenues	Appropriated To Date	FY 2013 Proposed	*Un-Appropriated Subsequent Years* FY 2014	FY 2015	FY 2016	FY 2017	5 Year Total	CIP Total
Fund 312 Cudjoe Reg. WW Proj.	1,450,000	19,404,000	6,812,246	2,512,788	-	-	28,729,034	30,179,034
Total Funding	1,450,000	19,404,000	6,812,246	2,512,788	-	-	28,729,034	30,179,034

Monroe County Board of County Commissioners

Fiscal Years 2013 thru 2017 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Cudjoe Reg. WW Project**
Category: **Fund 312 Cudjoe Reg. Wastewater**
Department: **Public Works/Engineering**

Project #: **PE1201**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Future Funding
30,179,034	1,450,000	19,404,000	6,812,246	2,512,788	0	0	0

Description and Scope

Construction of a Waste Water Treatment Plant and Collection and Transmission lines for the Inner and Outer Islands.

Rationale

State Mandate to complete a sewer project of the Florida Keys by 2015.

Funding Strategy

An application for a State Revolving Funds (SFR) loan will be submitted to the State Dept. of Env. Protection. Special Assessment will be assessed to all property owners based on EDU's.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/15	30,179,034
	Total Project Cost:	**30,179,034**

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	30,179,034
Total Programmed Funding:	**30,179,034**
Future Funding Requirements:	**0**

GLOSSARY & ACRONYMS

Glossary

ACCOUNT: An expenditure category such as salaries, supplies or contractual services.

ACCRUAL BASIS: The basis of accounting whereby revenues are recognized when earned and measurable regardless of when collected; and expenses are recorded on a matching basis when incurred. All proprietary, expendable trust and agency funds use the accrual basis of accounting.

ADOPTED BUDGET: The Budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each fiscal year.

AD VALOREM TAXES: Property taxes based on the assessed value of real property.

AGENCY FUNDS - Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE: An average of all County taxes including dependent districts and municipal service taxing districts. The exception to this average are those amounts which were approved by a voter referendum for debt service expenses.

ARTICLE V: Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

APPROPRIATION UNIT: A category of authorized expenditures including personal services, operating expenses, capital outlay, transfers and reserves.

APPROPRIATION: An authorization made by the legislative body of a government which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

ASSESSED VALUATION: A valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes. State law requires that assessed value be equal to the true market value of each property.

BALANCED BUDGET: A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING: The methodology and timing of when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements.

BOARD OF COUNTY COMMISSIONERS (BOCC): Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BUDGET: A comprehensive financial plan of operation which attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period. Most local governments have two types of budgets - the “operating” budget and the “capital improvement” budget.

CAPITAL ASSET - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET: A plan of proposed capital expenditures and the means of financing them, based on the first year of the *Capital Projects Plan* and legally adopted as a part of the complete annual budget which includes both operating and capital outlays.

CAPITAL OUTLAY: Expenditures for equipment, vehicles or machinery that results in the acquisition or addition to fixed assets with a value greater than $1,000.

Glossary

CAPITAL PROJECTS: Projects that purchase, construct, or renovate capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building, road or facility.

CAPITAL PROJECT PLAN: A multiyear plan that identifies each proposed capital project to be undertaken, when it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

CARRY FORWARD: Another name for Fund Balance since it represents the dollars left at the end of one year to be carried forward as revenue in the next year.

CONSTITUTIONAL OFFICERS: The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State constitution.

CONTRACT AGENCIES: Independent organizations which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

CONTRIBUTIONS: A grant provided by the County to another government or non-profit agency which provides services to County residents.

CONTINGENCY RESERVE: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

COST ALLOCATION: The process of assigning indirect costs to cost objects.

DEBT SERVICE: Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans).

DEPARTMENT: An organizational unit of the County which is functionally unique in its delivery of services. Department heads are hired by the County Administrator and confirmed by the BOCC.

DIVISION: An organizational unit composed of several departments responsible for carrying out a major governmental function such as Public Safety or Public Works.

ENTERPRISE FUND: A fund established to account for operations financed in a manner similar to a private business enterprise where the costs of providing goods and services to the public are financed or recovered through user charges. A good example of this type of fund is the Key West Airport Fund where the cost of operations is supported by the revenues generated.

EXPANDED FUNDING LEVEL: Funding for new services, enhancements to existing services and programs which were not already approved in the prior year budget to represent the cost of growth.

EXPENDITURE: The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

FISCAL YEAR: Any consecutive 12-month period designated as a budget year. The County's budget year begins October 1 and ends September 30 of the following calendar year.

FORECAST: An estimate of revenue and expenses for the current fiscal year to be used to determine the expected balances at the end of the year.

FULL TIME EQUIVALENT: A term to describe manpower requirements in terms of full-time or eight hour days. For example, an employee who works 40 hours per week is a 1.0 FTE employee and an employee who works 20 hours per week at a job would be a .5 FTE.

Glossary

FUND BALANCE: The excess of current assets over the current liabilities for each fund at the end of each fiscal year. A negative fund balance is sometimes called a deficit. For governmental funds, the fund balance is equal to the excess of revenues over expenses for a given fiscal year. Also referred to as Carry Forward. Governments typically keep some fund balance to carry forward as a matter of conservative budgeting.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts within which revenues must equal expenditures, segregated for the purpose of carrying on specific activities of attaining certain objectives.

GENERAL FUND: A fund containing the revenues such as property taxes not designed by law for any one specific purpose. Some of the functions that are a part of the General Fund include the Tax Collector, Property Appraiser, Court Operations and Public Safety.

GENERAL OBLIGATION BONDS: When a government pledges its full faith and credit to the repayment of the bonds it issues those bonds are general obligation (GO) bonds. The term is usually used to refer to bonds which will be repaid from taxes and other general revenue sources.

GRANT: A contribution of assets (usually cash) by a governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. They are usually designated for specific purposes.

HOMESTEAD EXEMPTION: A $25,000.00 deduction from the total assessed value of owner occupied property. The taxable value of such a home is $25,000.00 less than the assessed value.

HUMAN SERVICE ORGANIZATION: Agencies, either County sponsored or non-profit in nature, for which the County provides partial funding.

IMPACT FEES: Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT SERVICE CHARGE: A revenue to the General Fund paid by other County funds for administrative services provided, such as risk management and data processing.

INFRASTRUCTURE: Facilities on which the continuance and growth of a community depend such as roads and waterlines.

INTERFUND TRANSFER: Amount transferred from one fund to another whereby a budget transfer represents an appropriation in one fund and a revenue in the other.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis. Monroe County currently operates four (4) internal service funds: Worker's Compensation, Group Insurance, Risk Management and Fleet Management.

LEVY: To impose taxes, special assessments or service charges for the support of County activities.

MANDATE: Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MILL: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes for each $1,000 of taxable property value.

MODIFIED ACCRUAL BASIS - The basis of accounting under which expenditures, whether paid or unpaid, are formally recognized when incurred, but revenues are recognized only when they become both measurable and

available to finance expenditures of the current accounting period and expenditures are recognized when the fund liability is incurred. All governmental, expendable trust and agency funds use the modified accrual basis of accounting.

MUNICIPAL SERVICE TAXING DISTRICT: Municipal Service Taxing District - a district established to provide a specific service to a specific location within the unincorporated area.

MUNICIPAL SERVICE TAXING UNIT: Municipal Service Taxing Unit- a district established to provide a specific service to a specific location within the unincorporated area.

NOTICE OF INJURY: Notice of Injury- form filled out by an employee when injured on the job.

OBJECTS OF EXPENDITURE: As used in expenditure classification, this term applies to the character of the article purchased or the service obtained (rather than the purpose for which the article or service was purchased or obtained).

OFFICE OF MANAGEMENT & BUDGET: Office of Management & Budget- the County's department responsible for preparing and monitoring the budget document.

OPERATING BUDGET: A plan of financial operation which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues).

OPERATING TRANSFER: Transfer of cash or other assets from one County fund to another County fund.

PERMANENT POSITIONS: Total number of authorized employees including full-time and part-time positions who work on an annual basis.

PERSONAL SERVICES: Costs related to compensating County employees including salaries, wages, overtime pay, holiday pay and employee benefits costs such as social security, retirement, health insurance, life insurance and workers compensation.

PRODUCTIVITY: Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROPERTY TAX: A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS: Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification.

REFERENDUM: Presenting an issue to the voters of the County where a majority of voters decide on the issue.

RESERVE: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

RESOURCES: Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REVENUE BONDS: When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES: A formal estimate of how much revenue will be earned from a specific revenue source from some future period.

Glossary

REVENUE: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

ROLLED BACK RATE: Rate that would generate prior year tax revenues less allowances for new construction, additions, rehabilitative improvements increasing assessed value by at lease 100%, annexations and deletions. The rolled back rate controls for changes in the market value of property and represents "no tax increase".

SPECIAL REVENUE FUNDS: To account for specific sources of revenue such as gas taxes or building permit fees that are legally restricted for expenditures of specific purposes.

TAX LEVY: The total amount to be raised by general property taxes.

TAX RATE: The amount of taxes (mills) levied for each $1,000 of assessed valuation.

TAX ROLL: The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE BUDGET: The preliminary budget approved by the Board of County Commissioners for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER: A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers <u>from</u> other funds while appropriation transfers reflect transfers <u>to</u> other funds.

TRUST FUNDS: a trust fund is an account for cash set aside in a trustee capacity such as donations for certain programs.

UNIT COST: The cost required to produce a specific product or unit of service such as the cost to process one ton of waste.

USER CHARGES: The payment of a fee for direct receipt of a public service by the person benefiting from the service such as utility charges and emergency medical fees. Also known as user fees.

Acronyms

ALS: Advanced Life Support

BOCC: Board of County Commissioners.

CEMP: Comprehensive Emergency Management Plan.

CIP: Capital Improvement Plan.

COPCN: Certificate of Public Convenience and Necessity.

CSB: Card Sound Bridge.

DOR: Department of Revenue.

ELMS: Environmental Lands Management.

EMS: Emergency Medical Services.

EMT: Emergency Medical Technician.

FAA: Federal Aviation Administration.

FACE: Florida Association of Code Enforcement

FDEP: Florida Department of Environmental Protection.

FDOT: Florida Department of Transportation.

FKAA: Florida Keys Aqueduct Authority.

FP&L: Florida Power & Light.

FS: Florida Statute

FTE: Full-time equivalents**.**

FY: Fiscal Year.

GA: General Aviation.

GASB: Government Accounting Standards Board.

GFOA: Government Finance Officers Association.

GIS: Geographic Information System.

HVAC: Heating, Ventilation and Air Conditioning.

LCP: Livable CommuniKeys Program.

LDR: Land Development Regulations.

LK: Lower Keys.

MARC: Monroe Association for Retarded Citizens.

MCEF: Monroe County Education Foundation.

MCSO: Monroe County Sheriff's Office

MK: Middle Keys.

MSTD: Municipal Service Taxing District

MSTU: Municipal Service Taxing Unit

NFPA: National Fire Protection Association.

NOI: Notice of Injury

O & M: Operation & Management.

OMB: Office of Management & Budget

OSHA: Occupational Safety & Health Administration.

PACE: Practical, Academic and Cultural Education.

PAX: Passengers (acronym used by the airport).

PFC: Passenger Facility Charge

R & B: Roads & Bridges.

R & R: Renew & Replace.

REP: Radiological Emergency Preparedness.

RFP: Request for Proposal.

RFQ: Request for Qualifications

ROGO: Rate of Growth Ordinance.

SBA: State Board of Administration.

TDC: Tourist Development Council.

TRIM: Truth in Millage.

VA: Veterans Affairs.

VAB: Value Adjustment Board.