

Fiscal Year 2015

Adopted Annual Operating &
Capital Budget



Monroe County, Florida

Board of County Commissioners

Monroe County

Board of County Commissioners



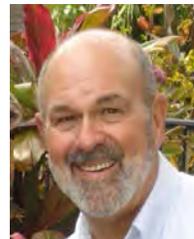
Heather Carruthers
Commissioner
District 3



George Neugent
Commissioner
District 2



Sylvia Murphy
Mayor
District 5



David Rice
Commissioner
District 4



Danny Kolhage
Mayor Pro Tem
District 1



Roman Gastesi
County Administrator and Chief Budget Officer

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MISSION STATEMENT

The mission of Monroe County is to provide outstanding public service responsive to the needs of our citizens, our unique community, and our environment.

VISION STATEMENT

Utopia in the Florida Keys

Working and learning together to maintain the diverse community by preserving the natural resources and habitat that makes us a unique and preferred place to live and visit!

VALUE STATEMENTS

We Believe in the Highest of Ethical Behavior as we Sail the Seven "C"'s.

Competence – knowledge. We encourage a competent workforce through continuing education and training. Knowledge adds value to the services we provide and increases employee and citizen satisfaction.

Creative – new ideas. We are open to new ideas. We believe in taking fresh approaches to overcome challenges while striving to add value to the services we provide to our community.

Committed – career as a calling to public service. We believe that service to government is the highest career calling. A professional attitude imposes a pledge of excellent performance with a commitment to the organization.

Concern – fiscal responsibility. We believe fiscal responsibility demonstrates our respect for the citizens whose taxes support our organization. Fiscal responsibility recognizes that most problems cannot be solved by money alone; however, take seriously our task to safeguard the public trust.

Care – positive and supportive work environment. We provide a positive work environment for our employees by recognizing their needs and allowing a balance with their professional and personal lives. We treat everyone with respect. We are compassionate and responsive to the needs of all citizens.

Communication – exchange of ideas. We believe that two way communications amongst our organization, our employees, and our citizens is essential. We encourage feedback and the sharing of ideas. By working together, we can share information and improve our services through open government.

Continuity – fairness, equality and sustainability. We believe in fairness and equality and place emphasis on truth and honesty in all of our actions. Through the use of strategic planning we ensure the continuity and sustainability of County services and programs.

Table of Contents

Introduction

County Administrator’s Budget Message	A-1
Distinguished Budget Presentation Award	A-35
Adopted Organizational Chart	A-36
Statistical and Supplementary Data	A-37

Executive Summary

Introduction to County Budgeting	B-1
Goals and Policies	B-9
Financial Policies	B-14
Fund Structure	B-21
Budget Summary by Fund Type	B-22
Fund/Departmental Relationship	B-23
Fund Descriptions	B-24
Fund Summary	B-26
Definition and the Process of Estimating Fund Balance Changes.....	B-43
FY 2015 Adopted Fiscal Plan Revenue Summary	B-48
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund	B-50
Revenue Budget Trends	B-74
Ad Valorem Millage Summary	B-85
Appropriation Budget Trends	B-88
Division/Department Expenditure Summary	B-92
FY 2015 Adopted Fiscal Plan Summary	B-93
FY 2015 Adopted Fiscal Plan by Division	B-98
FY 2015 Adopted Fiscal Plan by Department	B-101
FY 2015 Adopted Position Summary	B-114

Board of County Commissioners

Board of County Commissioners	C
Organization Chart	C-1
BOCC Summary	C-2
BOCC Administrative	C-5
Housing Assistance	C-6
Other Non-profit funding (Not HSAB)	C-7
Human Service Advisory Board Funding	C-8
BOCC Miscellaneous	C-9
Employee Fair Share Housing	C-10
Reserves	C-11
Budgeted Transfers	C-13
2003 Revenue Bonds	C-15
Quasi-External Services	C-16

Budget by Division/Department

Employee Services	D
Organization Chart	D-1
Employee Services Summary	D-2
Employee Services- Loss Control	D-4
Employee Services- Personnel	D-6
Employee Services- Worker’s Comp	D-8
Employee Services- Group Insurance	D-9
Employee Services- Risk Mgmt	D-10

Table of Contents

Public Works/Engineering Operations.....	E
Organization Chart.....	E-1
Public Works/Engineering Operations Summary.....	E-2
Public Works Management.....	E-4
Facilities Maintenance.....	E-5
Animal Shelters.....	E-10
County Engineering General.....	E-11
Card Sound Road.....	E-12
Fleet Management.....	E-13
Solid Waste.....	E-14
Recycling.....	E-15
Wastewater MSTU's.....	E-16
Public Works/Engineering Capital.....	F
Organization Chart.....	F-1
Public Works/Engineering Capital Summary.....	F-2
County Engineer Capital.....	F-4
Road Department.....	F-5
Physical Environment Projects.....	F-7
General Government Capital Projects.....	F-8
Parks & Recreation Capital Projects.....	F-9
Public Safety Capital Projects.....	F-10
Transportation Capital Projects.....	F-11
Impact Fees Roadways.....	F-12
Impact Fees Parks & Recreation.....	F-13
Impact Fees Solid Waste.....	F-14
Wastewater MSTU's Capital.....	F-15
Division of Growth Management.....	G
Organization Chart.....	G-1
Growth Management Division Summary.....	G-2
Growth Management Administration.....	G-4
Planning Department.....	G-5
2010 Comp Plan.....	G-7
Planning Commission.....	G-8
Environmental Resources.....	G-9
Building Department.....	G-10
Marine Resources.....	G-11
Planning/ Building Refunds.....	G-12
Code Compliance.....	G-13
Department of Veterans Affairs.....	H
Organization Chart.....	H-1
Veterans Affairs Department Summary.....	H-2
Veterans Affairs.....	H-4
Department of Airport Services.....	I
Organization Chart.....	I-1
Airport Services Department Summary.....	I-2
Key West Airport.....	I-3
Marathon Airport.....	I-4
PFC.....	I-5
Key West Airport Debt Service.....	I-6
Division of Emergency Services.....	J
Organization Chart.....	J-1

Table of Contents

Emergency Services Division Summary.....	J-2
Emergency Medical Air Transport	J-4
Fire & Rescue Central	J-5
Fire & Rescue Coordinator/Fire Academy	J-7
EMS Administration	J-9
Emergency Management	J-10
Fire Marshal	J-12
LOSAP	J-14
Impact Fees Fire & EMS	J-15
Fire & Rescue Key West Airport.....	J-16
Upper Keys Health Care Taxing District.....	J-17
Department of Guardian Ad Litem	K
Organization Chart	K-1
Guardian Ad Litem Department Summary.....	K-2
Guardian Ad Litem.....	K-3
Department of Budget & Finance	L
Organization Chart	L-1
Budget & Finance Department Summary.....	L-2
Office of Management & Budget.....	L-3
Grants Management	L-4
Purchasing	L-5
Department of Information Technology	M
Organization Chart	M-1
Information Technology Department Summary.....	M-2
Information Technology	M-3
Department of Social Services.....	N
Organization Chart	N-1
Social Services Department Summary	N-2
Welfare Services	N-5
Social Service Transportation.....	N-7
Bayshore Manor	N-8
Department of Extension Services.....	O
Organization Chart	O-1
Extension Services Department Summary	O-2
Extension Services	O-3
Department of Library Services	P
Organization Chart	P-1
Library Services Department Summary.....	P-2
Impact Fees Libraries	P-4
Libraries	P-5

Elected Officials

Elected Officials	Q
Organization Chart	Q-1
Elected Officials Summary.....	Q-2
Clerk of Courts.....	Q-4
Communications	Q-6

Table of Contents

Impact Fees Police Facilities	Q-7
Monroe County Sheriff	Q-8
Tax Collector.....	Q-12
Property Appraiser	Q-13
Supervisor of Elections	Q-14
State Attorney.....	Q-15
Public Defender.....	Q-16
Judicial Administration	Q-17
Court Technology Fund	Q-19

Appointed Officials & Boards

Appointed Officials and Boards	R-U
County Administrator Organization Chart	R-1
County Administrator.....	R-2
County Attorney Organization Chart.....	S-1
County Attorney.....	S-2
Tourist Development Council Organization Chart.....	T-1
Tourist Development Council	T-2
Medical Examiner Organization Chart.....	U-1
Medical Examiner	U-2

Capital Improvements Plan and Long Term Debt

Debt Service	V
Debt Service Budget Summary	V-1
Debt Service Summary by Type	V-3
Debt Service Schedule	V-4
Capital Projects.....	W
Capital Projects Plan Background	W-1
Capital Projects Overview	W-2
Capital Improvement Projects Summary Schedule	W-3
Roads and Bridges.....	W-4
Impact Fees Roadways	W-5
Impact Fees Parks and Recreation.....	W-6
Impact Fees Libraries	W-7
Impact Fees Solid Waste	W-8
Impact Fees Police Facilities	W-9
Impact Fees Fire & EMS	W-10
One Cent Sales Tax Infrastructure	W-11
2007 Revenue Bond Projects	W-40
Big Coppitt Wastewater	W-47
Duck Key Wastewater	W-51
Cudjoe Regional Wastewater	W-55
2013 Revenue Bonds	W-63

Glossary & Acronyms

Glossary	X-1
List of Acronyms	X-6



INTRODUCTION

County of Monroe

The Florida Keys



BOARD OF COUNTY COMMISSIONERS

Mayor Sylvia J. Murphy, District 5
Mayor Pro Tem, Danny L. Kolhage, District 1
George Neugent, District 2
Heather Carruthers, District 3
David Rice, District 4

Monroe County
Board of County Commissioners
Office of the County Administrator
The Historic Gato Cigar Factory
1100 Simonton Street, Suite 205
Key West, FL 33040

September 30, 2014

Dear Mayor and County Commissioners,

Presented for your consideration, is the Adopted Fiscal Year 2015 Annual Operating and Capital Budget. The 2015 Adopted Budget represents the County's overall financial plan for the fiscal year beginning October 1, 2014 and serves as a guide for allocating available resources based on the stated objectives and goals of the Monroe County Board of County Commissioners.

The Adopted Budget totals \$441,711,639, a 6% increase, or \$25 million, over last year's \$416,751,949. The increase is due primarily to the continuing construction of the Cudjoe Regional wastewater project which is the largest and final portion of the County's wastewater plan.

This year's budget anticipates an aggregate millage rate of 3.9386 which includes a modest tax increase of 2.75% over the aggregate rolled-back millage rate or \$2.5 million dollars in additional revenue.

The budget reflects the steady upward trend of increased sales tax revenues and County-Wide taxable property value of \$20.2 billion continues to show modest growth, a 5.7% increase over last year's \$19.1 billion.

The adopted 2.75% tax increase results from a fiscally responsible and necessary decision to begin to reduce our reliance on *non-recurring* surplus fund balance and the need to address increased costs for deferred projects, mandates, and required upgrades, while maintaining the capacity to provide the same and even enhanced service levels.

I would like to remind the Commission that to the extent we use non-recurring resources to balance the budget, we must be prepared to identify cuts or additional tax revenues for the next fiscal year. This year's budget will bring us close to the Board's minimum fund balance threshold per the Commission's policy, and looks to the FY 2016 budget anticipating minimal reliance on fund balance.

The FY15 budget reflects the county's continued dedication to the protection of services and even adds enhanced services in several areas:

- Upgrades at Bayshore Manor of Furniture, *the last refurbishment was in the 80's*
- Match for a new Transportation Bus for our Transit Program
- Upgrade of our Libraries public access computers for patron internet access
- Expansion of our Libraries collection of digital materials

- Upgrade for our Florida History Department, including digital access in all branches
- Funding for Impact Fee Study, (*last done 20+ years ago*)
- Funding for Unsafe Structure demolition, trimming of navigational hazards (vegetation blocking canals), and mowing of overgrown lots
- Upgrades for Interactive Voice Response software to allow inspections to be scheduled geographically
- Upgrade permitting software to prepare for Electronic Plan Review
- A position to assist our Building Official
- Satellite permitting office in Ocean Reef
- Positions for increased permitting demands
- County-wide pumpouts for boaters
- Channel Marker replacement
- Boat Ramp renovations
- Canal water quality restoration
- Climate change planning
- Social services funding and enhanced matching funds

For FY 2015, Monroe County will continue the implementation of its Performance Based Review program. The program was initiated this past year per the Commission's direction in response for calls for greater performance and organizational accountability. Goals have been assigned to individual employees that tie to, and support, overall departmental goals, that in turn tie to the County's overall strategic priorities. The review cycle for FY 2015 will further the program implementation by the grading of goals assigned during the previous review cycle and by timing the reviews and setting of FY 2015 goals to coincide with, and support, the budgeting process.

With regard to this adopted FY 2015 budget, I would like to note that we have taken a conservative approach in developing the budget *without* our annual \$1.1 million federal PILT (Payment In Lieu of Taxes) allocation. Despite your action of putting PILT funding on your Federal legislative agenda, we are not able to predict with certainty if the new Federal legislative body will reinstate the funds or not.

It also important to note that the budget does include a 2% Merit increase for employees that fall under the Board of County Commissioners direction. This increase totals \$463,362 of which \$226,929 is Ad Valorem funding and \$236,433 non-Ad Valorem funding. The FY15 budget also includes a 2% merit increase for employees of the Constitutional officers, additional cost \$654,959, which is charged to ad valorem funds.

The Budget Message following this letter presents a comprehensive overview, with detailed information contained in the budget document.

In conclusion, I would like to thank the Office of Management and Budget, and our Division Directors and Department Heads, and all of our staff for their hard work and commitment.

Respectfully submitted,

Roman Gastesi
County Administrator

INTRODUCTION

The FY2015 Adopted Operating and Capital Budget, continues to use the three strategic priorities and goals defined in our 2013-2018 Strategic Plan to allocate the Budget. The outcome areas aim to reach a balance between efficiently managing internal resources and providing high quality services for the citizens.

The 2015 budget also reflects a continued focus on our community and local economy by investing in our infrastructure through our Capital Improvement Plan, which includes critical projects such as bridges, buildings, roads and wastewater. Funding these projects puts money to work in our communities, and maintains our infrastructure for tomorrow.



BUDGET THEMES

The 2015 budget continues the progress made in various areas in previous years. The budget presents a clear picture of the desire on the part of the citizens for enhancements in services that safeguard the environment, improve public safety and enhance quality of life.

As in past years, a number of other themes were prevalent in the budget. Many of these will be familiar to the Board of County Commissioners since they have been major influences on the budgets for years.

The Budget reflects the BOCC's primary objectives of completing the centralized wastewater project to meet the statutory 2015 deadline, investing in critical transportation infrastructure, and enhancing public safety.

The budget continues to respond to major long range initiatives including the new 2030 Comprehensive Plan, continued implementation of the Liveable Communities Program, and inclusion of Monroe within FEMA's Community Rating System.

County Administrator's Budget Message

The budget responds to the community's expectations for high quality emergency services, libraries, growth management services, social services and animal control services.

- The budget continues to respond to the community's desire to expand and upgrade the County's parks.
- The budget responds to the continuing commitment of the Board of County Commissioners to fund human and social services in the community through the work of the Human Services Advisory Board.
- The budget reflects continued stability in the workers' compensation and the risk management funds, with continuing efforts to address group benefits and employee compensation and performance.
- The budget continues to respond to mandates that have been placed upon the County government. One of the major issues is the detention facility on Stock Island and the need to maintain and protect that huge investment. Increased costs of maintenance and operations and deferred capital improvements are identified in both the Public Works/Engineering's operating and capital budgets, as well as in the Sheriff's budget.
- The budget responds to outside pressures, including federal and state mandates and cost shares that have a major impact upon the County's finances. This includes the cost of property insurance as well as the necessity of complying with federal mandates such as the Americans with Disabilities Act, the Fair Labor Standards Act, the Family and Medical Leave Act, Federal Department of Transportation Drug/Alcohol Program requirements, Occupational Safety and Health Administration requirements, etc.

CHALLENGES ADDRESSED

1. Solid Waste

The solid waste program underwent an in-depth analysis this past year, and as a result will be more financially stable over the next ten years. Ten year contracts worth \$184 million have been negotiated and completed, including services for collection, recycling, haul out and management of the transfer stations.

The new contracts limit the County's financial exposure by capping annual CPI increases at a maximum rate of 2.5%, by removing the fuel adjustment surcharges paid by the County, and by providing a 65 gallon recycling container to all solid waste residential customers at no cost to the County. This will help us achieve one of our 2010 Comp Plan goals of increasing our recycling rates and strategic goal of practicing environmental stewardship.

The expected increase in the recycling rate from implementing the use of recycling containers will help the County become one of the top leaders in the State. The containers

County Administrator's Budget Message

will also save the County money because the cost of processing recyclable materials is less than the cost of processing regular municipal solid waste.

Plans are also underway to implement a yard waste processing program to further reduce costs and support our local sustainability efforts.

These efforts have helped to stabilize the County's solid waste reserves and to slow the growth in rate increases. Residential rates over the next ten years are now forecasted to raise only an average of 1.25% per year.

2. Comprehensive Plan

Monroe County is a national treasure with access to ocean reefs, environmentally sensitive lands and waters protected under Federal, State, and local programs with specific regulations developed and approved by all levels of government. The State of Florida has designated the County as an Area of Critical State Concern (ACSC) in order to protect the fragile environment and to limit growth, since there is only one way into the County and hurricane evacuation is limited and the resources within the county can only support a certain amount of development without detrimental impacts.

To implement these protections, the County created the 2010 Comprehensive Plan that was effective in July 1997, after reviews and approvals by multi-jurisdictions between the years of 1986 through 1997. State law requires local governments to examine the success of their Comprehensive Plans and update them, based on law changes, changing local conditions, and successes and failures related to implementing regulations.

In 2009, the County retained a consulting firm to assist with the update of the Comprehensive Plan. The Community was engaged throughout the past 5 years and the County adopted an Evaluation and Appraisal Report (EAR) of the Comprehensive Plan. The EAR included recommendations for amendments to the Comprehensive Plan, which are currently under review by the Board of County Commissioners and are expected to be transmitted to the State of Florida Land Planning Agency (Department of Economic Opportunity – [DEO]) yet this year.

Following state review and issuance of a DEO Objections, Recommendations, and Comments Report (ORC), the County will work toward adoption of the new 2030 Comprehensive Plan. The Plan lays out regulatory changes and projects or infrastructure improvements that should be made to protect the environmentally sensitive nature of the County. It further limits growth within the County. Within the plan there are specific work tasks that were adopted by the Florida Governor and Cabinet, sitting as the Administrative Commission the County is required to implement. Further, there are Federal programs required as well related to implementation of the Federal Endangered Species Act (ESA).

3. Canal Restoration

The new Canal Restoration program has continued to grow and produce results. A Canal Management Master Plan "CMMP" was completed that prioritizes the water quality issues in all of the residential canals in the County, including the municipal canals, totaling 502 in all. The Water Quality Protection Program (WQPP) Canal Restoration Advisory Committee, which oversees the canal water quality and restoration issues, recommended that the next step in canal restoration was to conduct restoration demonstration projects that will assist in developing a streamlined process for permitting, engineering design, and effectiveness evaluation that will be utilized for future planning and costing of canal water quality improvements.

Implementing canal restorations that specifically address dissolved oxygen will also provide reasonable assurance to the Florida Department of Environmental Protection (DEP) that these impairments are being corrected and that water body specific Total Maximum Daily Loads (TMDL's) will not be required within the County, as they are in most other locations throughout the State. The restoration technologies include:

- Removal of accumulated organics from within canals
- Weed gates, air curtains or other physical barriers to minimize additional organ accumulation in the canals
- Culvert connections to facilitate flushing
- Pumping systems to facilitate flushing, and
- Backfilling to remove deep stagnant zones

In March, 2013 the BOCC committed \$5 million in funds for the design and implementation of the canal demonstration projects. The objective of the canal restoration demonstration projects is to verify the applicability, feasibility, effectiveness and costs of restoration in County canals. The demo testing will allow for future 'shovel ready' proposals to be prepared to obtain grant funding. Already over \$700,000 has been received from state and federal sources for our canal restoration program. Design for 3 canal projects is completed, and construction is anticipated to be underway by January 2015.

4. Sustainability and Climate Change

The County continues to make great strides in becoming a recognized leader in sustainability efforts. As one of the areas in the entire country that is most vulnerable to sea level rise, staff and advisors are hard at work preparing for the future. The *Climate Change Advisory Committee* (CCAC) completed the *Monroe County Climate Action Plan*, which the Monroe County BOCC adopted in March, 2013. The Plan contains 72 action items detailed under eight goal areas to be accomplished over the next five years. The County is now underway with development of a *Sustainability Action Plan*, which will take the 72 items from the Climate Action Plan and seek input from community leaders and residents as to the priority of those projects. A 5-year sustainability plan will be developed that provides implementable projects and estimated costs for each.

County Administrator's Budget Message

The County is also underway with sea level rise modeling efforts for County infrastructure such as buildings, roads and bridges. Not only will the estimated sea level rise levels be predicted over the coming years, but the potential costs of the harmful effects will be measured and quantified and then compared against the costs of implementing measures that will help the County become more resilient. The Monroe County BOCC can then review this information, and use it to help make decisions as to land use, expenditures, and policies to better prepare the County for the future.

Efforts are also underway to construct an electric vehicle "highway" throughout the Keys. The County is working with the local electric utility companies in planning efforts to install charging stations for electric vehicles through the entire Keys, so that our residents and visitors can truly live a more sustainable lifestyle by driving electric cars.

Finally, Monroe County staff and leaders continue to coordinate with their counterparts from Palm Beach, Broward and Miami Dade counties as part of the SE Florida Climate Change Compact. A *Regional Climate Action Plan* has been developed, and is now under implementation. Annual *Climate Summits* are hosted to update the region on the Compact's efforts and to learn the latest in climate change. The Compact's success has reached far and wide, and is now considered a leading model for the nation on climate change collaboration and preparation. Monroe County will again be hosting the regional Climate Summit in late 2015.

5. Legislative

Federal and state cost shares and service mandates (such as Juvenile Detention, Medicaid, Baker Act, and health care reforms), environmental regulatory compliance (such as water quality and endangered species), changes in federal and state programs (health care, National Flood Insurance Program, Citizens Insurance), contemplated rule changes in programs like the Endangered Species Act and Waters of the U.S, re-authorization of important funding programs such as Map-21 for transportation projects, and Payment In Lieu of Taxes (PILT) all carry potentially significant budget challenges.

BUDGET OVERVIEW

The 2015 Adopted Budget for Monroe County is \$441.7 million. This represents a \$25 million increase over the 2014 Adopted Budget. The main reason for this increase is the construction of the Cudjoe Regional wastewater project. This project will be primarily funded by Clean Water State Revolving Loan Funds during FY15 and is a priority with a looming state mandate deadline of December 31, 2015.

The budget adopts a millage rate of 2.75% over roll back. This is the second year that the BOCC approved a roll back rate more than the prior year. The tax increase results from a fiscally

County Administrator's Budget Message

responsible and necessary action to change the reliance on surplus fund balance which was done for several years (FY10-13) when the national economy was in recession.

The increase also addresses the need for additional funds for deferred projects, meeting mandates, and necessary upgrades. Yet, the FY15 budget maintains and even enhances service levels. This year's budget will bring us close to the Board's minimum fund balance threshold per their policy, and looks to the FY 16 budget anticipating no reliance on fund balance.

Without the 2.75% increase, the County would have had to reduce services in order to cut costs and find other cost savings.

It is important to note as well, that we have taken a conservative approach in developing the FY 15 budget *without* our annual \$1.1 million federal PILT (Payment In Lieu of Taxes) allocation. The federal government eliminated this program and with uncertainty of the Federal legislature reinstating this revenue resource, the BOCC granted approval to add the issue of PILT to the County's 2014 Federal Legislative Agenda.

As economic conditions continue to improve, we can anticipate increases in sales tax revenues. Florida Department of Revenue estimates that the Local Govt. ½ Cent Sales Tax, State Shared Revenues and Tourist Impact taxes will continue to increase and those additional revenues have been budgeted.

Revenues

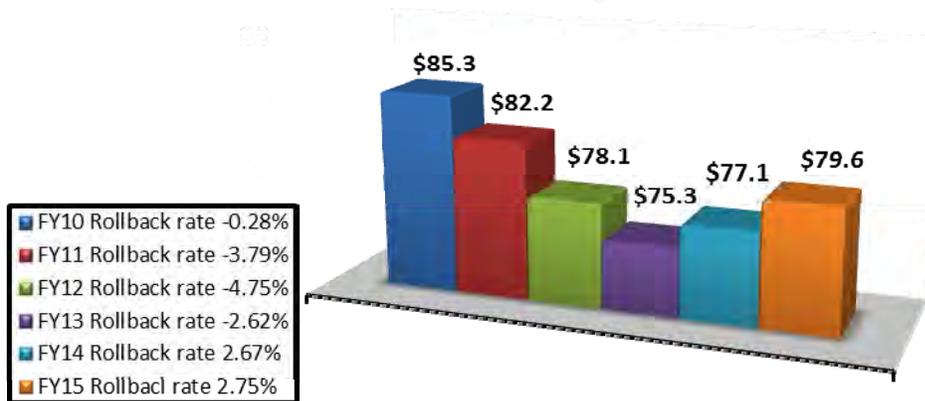
The County's budget is composed of a variety of different revenue sources. Major revenue sources for the County are: Property Taxes, Half-Cent Sales Tax, State Revenue Sharing, Tourist Impact Tax, Motor and Diesel Fuel Taxes and Infrastructure Sales Tax.

These are funding sources that make up most of the revenue budgets in the General Fund (Fund 001), Fine & Forfeiture (Fund 101), Road & Bridge (Fund 102), Lower & Middle Keys Fire Rescue (Fund 141), Unincorporated Parks & Beaches (Fund 147), General Purpose MSTU (Fund 148) , Municipal Policing (Fund 149) and One Cent Infrastructure Sales Surtax (Fund 304). However, the largest revenue source is Ad Valorem taxation.

❖ Ad Valorem Taxes

Ad valorem taxes (property taxes) represent the single largest revenue source (18%), directly used for the operation and services for the County and budgeted in the County's General Fund, Fine & Forfeiture Fund, Fire & Ambulance Fund, Parks and Beaches Fund and Road Patrol Law Enforcement Fund.

Ad Valorem Tax Levy



This year's budget anticipates an aggregate millage rate of 3.9386 which includes a modest tax increase of 2.75% over the aggregate rolled-back millage rate or \$2.5 million dollars in additional revenue.

During the recent past years of the economic downturn, the Board of County Commissioners, cognizant of the fragility of our local economy responded to the taxpayers by directing management to reduce the ad valorem tax levy. Over four consecutive years Monroe County levied taxes below the rolled-back millage rate, and through a series of cuts (positions, services and maintenance projects), consolidations and reliance on surplus fund balance reduced the ad valorem tax levy.

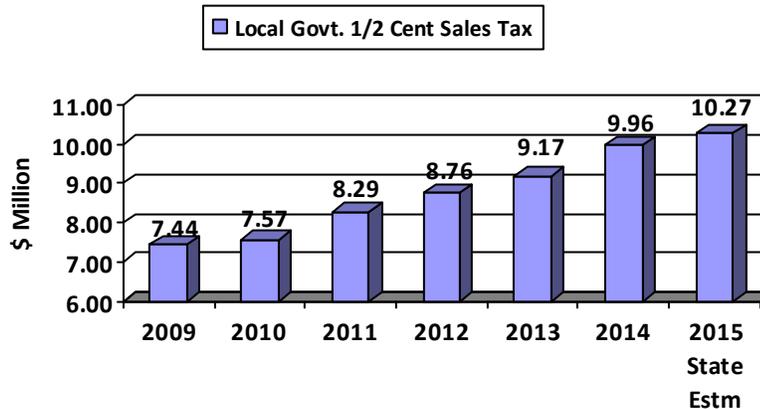
Last year, the County's budget reflected a tax increase for the first time in five years. For the fiscal year 2014 budget, the millage rate was adjusted to 2.67% over the aggregate rolled-back rate in order to raise \$1.8 million dollars more in taxes than the prior fiscal year. We also relied on surplus fund balance in the amount of \$6M.

Ad Valorem Property Tax Allocations

	FY10	FY11	FY12	FY13	FY13 vs. FY10	FY14	FY15 Adopted	FY15 vs. FY10
County-wide Services								
General Govt.	24,335,468	21,667,067	20,575,548	17,104,155	(7,231,313)	18,604,748	19,165,748	(5,169,720)
Fine & Forfeiture	44,688,453	43,566,649	41,042,553	40,190,585	(4,497,868)	40,689,992	42,861,586	(1,826,867)
County Health Dept.	623,720	817,247	939,070	939,070	315,350	939,070	1,165,070	541,350
	69,647,641	66,050,963	62,557,171	58,233,810	(11,413,831)	60,233,810	63,192,404	(6,455,237)
Prior year variance		(3,596,678)	(3,493,792)	(4,323,361)		2,000,000	2,958,594	
Unincorporated County Services								
Growth Management	894,761	770,747	566,934	566,934	(327,827)	266,934	-	(894,761)
Parks & Beaches	1,598,056	1,581,843	1,457,725	1,457,725	(140,331)	1,757,725	1,657,725	59,669
Municipal Policing	3,756,596	3,756,434	3,601,074	4,063,433	306,837	4,163,433	4,163,433	406,837
Fire & Ambulance	9,446,898	9,946,828	9,946,828	10,930,418	1,483,520	10,678,483	10,568,483	1,121,585
	15,696,311	16,055,852	15,572,561	17,018,510	1,322,199	16,866,575	16,389,641	693,330
Prior year variance		359,541	(483,291)	1,445,949		(151,935)	(476,934)	
Wastewater MSTU's		101,454						
Total Tax Levy	85,343,952	82,208,269	78,129,732	75,252,320	(10,091,632)	77,100,385	79,582,045	(5,761,907)

❖ **Local Government Half-Cent Sales Tax**

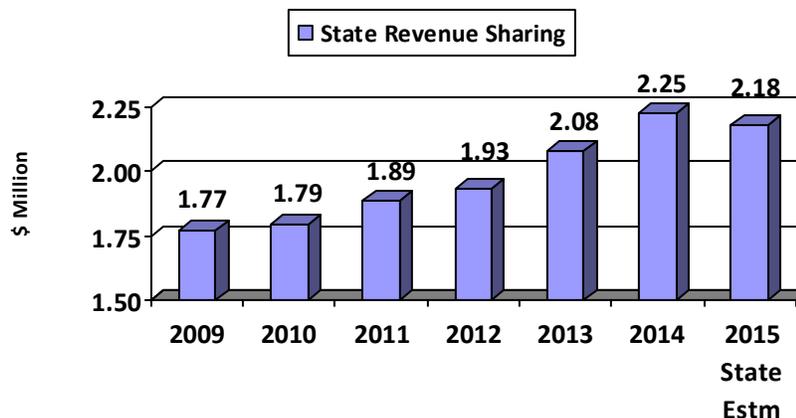
Under state statutes, a portion of the state sales tax revenue is distributed to each county. Monroe County receives a monthly revenue receipts based on allocation factors, such as population (total county and unincorporated areas) and funds earmarked to be distributed within the county. Including 2014, this will be the 5th consecutive year of exceeding prior years' receipts and 2015 is estimated to continue this same trend. This revenue is split between the General Fund and the General Purpose MSTU.



The 2015 budget is based on the States' Estimate and represents a 4% increase from 2014's actual revenue receipts of \$9.96M.

❖ **State Revenue Sharing**

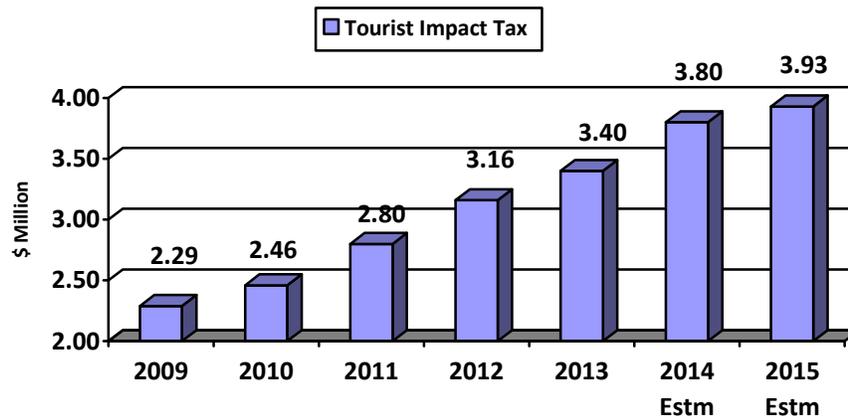
Just like the Local Govt. ½ Cent Sales Tax revenue, monthly revenue receipts are received from the State based on an allocation factor. Besides population, the allocation factor is based on the County's sales tax collection during the preceding year divided by total sales tax collection during the preceding year of all eligible counties. Including 2014, this will be the 5th consecutive year of exceeding prior years' receipts and 2015 is estimated to continue this same trend. This revenue is only recorded in the General Fund. The 2015 budget is based on States' estimate.



County Administrator’s Budget Message

❖ **Tourist Impact Tax**

A 1 percent tax is placed on transient rental facilities, within the county area designated as an area of critical state concern and the revenues are split 50-50 with the Land Authority. This tax revenue will also continue to experience an increased trend.



The 2015 Budget is based on OMB’s estimate and represents a 3.5% increase from the 2014’s estimate of \$3.80M.

❖ **Fuel Taxes**

There are 5 tax revenue sources for motor and diesel fuels. Local Option fuel taxes has two parts, 9th Cent and Local Option which are based on net gallons sold within the county. State Shared fuel taxes include County Fuel Tax and 20 and 80% Constitutional gas taxes and these are based on a distribution factor comprised on population, geographic area and fuel tax collected in the county and statewide. Monthly revenue receipts are recorded in the Road and Bridge Fund.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 State Estimate	2015 Adopted Budget
9 th Cent	.367	.479	.524	.470	.528	.495	.510
Local Options	1.586	1.601	1.807	1.554	1.824	1.687	1.700
County Fuel	1.042	1.023	.995	1.013	1.018	1.032	1.100
20% Constitutional	.473	.466	.457	.456	.470	.469	.490
80% Constitutional	1.894	1.865	1.828	1.824	1.880	1.874	1.900
Total (\$ Millions)	\$5.362	\$5.434	\$5.611	\$5.317	\$5.720	\$5.587	\$5.700
Certificate of Taxable Gallons	2009-2010	2010-2011	2011-2012	2012-2013			
Motor	50.162	45.780	48.916	45.199			
Diesel	3.937	3.833	3.662	4.073			
Total (Millions)	54.099	49.613	52.578	49.272			

County Administrator's Budget Message

The 2015 budget for these Fuel taxes is based on OMB's estimates of \$5.7M which is closer to FY14 actual fuel tax receipts.

❖ One Cent Infrastructure Sales Surtax

Monthly revenue receipts are recorded in the One Cent Infrastructure Sales Tax Fund. Monroe County voted during the 2012 General Election to extend the surtax expiration date from 2018 to 2033. Just like State Shared revenues based on sales taxes, the trend for this receipt will also experience an estimated increase in 2015.

Local Government	1% Tax Rate - Default Formula	
	Distribution Percentage	Estimated Distribution
MONROE BOCC	59.934581	\$ 19,169,871
Islamorada	6.175954	\$ 1,975,358
Key Colony Beach	0.799793	\$ 255,811
Key West	24.511349	\$ 7,839,871
Layton	0.182496	\$ 58,371
Marathon	8.395828	\$ 2,685,377
Countywide Total	100.000000	\$ 31,984,658

The 2015 budget for this Sale Tax is \$17.5M and is based on planned projects for this fiscal year.

Further discussion and in depth details of these and other revenues can be found in Section B: Revenue Sources & Trends and Revenue Budget Trends and Trend Drivers.

County Administrator's Budget Message

Total Budget Appropriations by Department

Adopted Budgetary Cost Summary				
Constitutional Officers and Other Boards/Agencies	FY2014 Adopted Budget	FY2015 Adopted Budget	Difference (FY14 to FY15)	Percent Change (FY14 to FY15)
Sheriff's Office	51,620,814	52,978,748	1,357,934	2.6%
Tourist Development Council	40,255,547	43,888,945	3,633,398	9.0%
Clerk of Court	3,559,932	3,559,932	-	0.0%
Property Appraiser	3,947,634	4,455,078	507,444	12.9%
Tax Collector	5,017,511	4,938,385	(79,126)	-1.6%
Supervisor of Elections	1,860,745	1,611,203	(249,542)	-13.4%
State Attorney	701,000	711,450	10,450	1.5%
Public Defender	588,557	626,681	38,124	6.5%
Judicial Court Administration	2,124,760	2,058,564	(66,196)	-3.1%
Sub-Total	109,676,500	114,828,986	5,152,486	4.7%
Departments (BOCC controlled)	FY2014 Adopted Budget	FY2015 Adopted Budget	Difference (FY14 to FY15)	Percent Change (FY14 to FY15)
BOCC Administrative	1,804,075	1,814,398	10,323	0.6%
Human Services (HSAB)	1,752,600	1,752,600	-	0.0%
Other Non-Profit Funding (Not HSAB)	132,151	122,934	(9,217)	-7.0%
BOCC MISC	3,497,346	2,790,654	(706,692)	-20.2%
County Administrator	1,176,203	1,447,817	271,614	23.1%
Employee Services	27,878,316	28,804,108	925,792	3.3%
Growth Management	10,254,782	11,674,094	1,419,312	13.8%
Veterans Affairs	598,835	602,121	3,286	0.5%
Airport Services	8,905,698	9,284,555	378,857	4.3%
Emergency Services	16,206,006	16,494,029	288,023	1.8%
Budget & Finance	809,689	869,720	60,031	7.4%
Information Technology	2,170,406	2,106,609	(63,797)	-2.9%
County Attorney	2,042,343	2,243,951	201,608	9.9%
Social Services	3,100,862	3,281,725	180,863	5.8%
Library Services	3,978,590	4,280,978	302,388	7.6%
Public Works/Engineering Operating	34,024,346	34,189,708	165,362	0.5%
Housing Assistance	1,394,131	1,246,079	(148,052)	-10.6%
Employee Fair Share Housing	252,547	294,419	41,872	16.6%
Guardian Ad Litem	198,377	197,007	(1,370)	-0.7%
Medical Examiner	685,346	648,212	(37,134)	-5.4%
Extension Services	189,427	225,012	35,585	18.8%
Quasi-external Services	125,000	125,000	-	0.0%
Sub-Total	121,177,076	124,495,730	3,318,654	2.7%
Total Capital Projects	93,799,949	122,422,591	28,622,642	30.5%
Total Debt Service	6,671,150	5,538,455	(1,132,695)	-17.0%
Total Constitutional Officers	109,676,500	114,828,986	5,152,486	4.7%
Total BOCC Controlled	121,177,076	124,495,730	3,318,654	2.7%
Budget Transfers, Reserves & Cash Balance	85,427,274	74,425,877	(11,001,397)	-12.9%
Total County Budget	416,751,949	441,711,639	24,959,690	6.0%

County Administrator's Budget Message

There are 10 BOCC-controlled departments that have budget increases that affect ad valorem taxes: BOCC Administrative (change in FRS rates for Commissioners, 2% Merit raise); County Administrator (increase in the Sustainability program); Employee Services (largest increase is in Personnel-Other Contractual Services, other departments under Employee Services like Worker's Comp, Group Health Insurance and Risk Mgmt. have no ad valorem impact on their budgets); Emergency Services (increases in risk management, air ambulance in-house billing and a planned overlap/training of a new Director of Emergency Management); Budget and Finance (increase in personnel for additional budget support); County Attorney (increase due to 1 year overlap/training of a construction contract county attorney); Social Services (2% Merit raises, increased grant matches, Bayshore Manor enhancements); Library Services (2% Merit raise, risk management, vehicle replacement, some of the budget increase does not impact ad valorem); and Extension Services (risk management, vehicle replacement).

Other departments that show an increase do not impact ad valorem: Growth Management, Airport Services, and Employee Fair Share Housing. More departmental budget details are listed below.

Departmental Budget Summaries

- Board of County Commissioners

The FY15 budget maintains the same level of service of the Board as the chief legislative and policy-making body for the County. The slight budget increase of \$10,323 from 2014 can be attributed to FRS rate changes to county commissioners as their rate went from 33.03% to 43.23%. Along with other BOCC employees, a merit raise was awarded to the Executive Assistants for each commissioner.

- Human Service Advisory Board (HSAB)

The FY15 budget maintains the same level of funding as FY14 for community-based organizations in the amount of \$1,752,600. In May 2014, the Human Service Advisory Board met and made the following funding recommendations:

County Administrator’s Budget Message

Florida Keys Area Health Education Ctr	\$45,000
Florida Keys Healthy Start Coalition	\$30,000
Good Health Clinic	\$60,000
Hospice of the Florida Keys	\$141,000
Rural Health Network	\$300,000
Womankind	\$95,000
AIDS Help	\$35,000
Boys and Girls Club	\$99,000
Domestic Abuse Shelter	\$30,000
First Baptist Church of Islamorada	\$2,600
Florida Keys Children’s Shelter	\$153,000
Florida Keys Outreach Coalition	\$70,000
Grace Jones Community Day Care Ctr	\$40,000
Heron-US Fellowship	\$35,000
Independence Cay	\$25,000
Keys Area Interdenominational Resources	\$25,000
Monroe Assoc for Remarkable Citizens	\$160,000
Samuel’s House	\$95,000
Southernmost Homeless Assist League	\$5,000
Star of the Sea Foundation	\$65,000
Wesley House	\$157,000
Anchors Aweigh Club, Inc.	\$8,000
Heart of the Keys (Marathon Recreation)	\$35,000
Kids Come First (Formerly BTC) (4)	\$24,000
Literacy Volunteers of America	\$18,000
Total	\$1,752,600

- BOCC “Other” Human Services

The budget maintains funding for other agencies in the amount of \$122,934.

- AARP Big Pine: \$4,500
- AARP Lower Keys: \$4,500
- AARP Middle Keys: \$4,500
- Council of the Arts: \$63,000
- Guidance Care Center Transportation Disadvantaged Program: \$41,434
- Older American Volunteer Program: \$500

- BOCC Miscellaneous

Under the General Fund, this expenditure category was reduced by one less, one-time expenditure of \$226,640 for the Monroe County Health Department-Adult Immunization program. To help reduce Ad Valorem taxes and yet maintain the level of service, these budgets were also reduced by:

- Hurricane: \$200,000
- Lobbyists: \$26,000
- Health Department Lease: \$66,000 (Office space on Northside Dr., Key West)
- Juvenile Justice Cost Share: \$139,000

Under Fine & Forfeiture, the Department of Juvenile Justice Cost Sharing Program’s budget was reduced by \$139,000, which is based on the State’s estimate. This program is funded by Ad Valorem taxes.

County Administrator's Budget Message

Other BOCC Miscellaneous budget items remained at the same funding level as 2014.

- County Administrator

The County Administrator oversees the daily operation of the county excluding, the Constitutional Officers, Judicial and Health Departments. The office also provides assistance to constituents when inquiries are made and prepares the agendas for the BOCC monthly and special meetings. Other services provided are Sustainability, Strategic Planning/Special Projects and Legislative Affairs. This Department is funded by Ad Valorem taxes and other General Fund revenues.

The overall 2015 budget is 23.1% more than 2014. The increase can be attributed to proposed Sustainability programs and projects. The Climate Action Plan will be completed in December 2014. In October or November of 2015, Monroe County will be hosting the 7th Annual Southeast Florida Regional Climate Change Summit. Monroe County has teamed up with 3 other southeast Florida counties to collaborate planning and implementation of adaption and mitigation strategies related to climate change.

- Employee Services Division

The Loss Control/Safety office provides safety training, inspections and investigations of accidents and enforces the safety policies to ensure compliance. In November 2013, the Safety Officer position increased hours from 20 hours per week to 40 hours per week. The budget's main expense is the funding for the fire extinguisher program for all county facilities.

The Personnel/Human Resources budget provides services in recruitment, retention and hiring. The budget funds background/arrest checks for employees, the necessary physicals and drug testing, job advertisements, and the employee of the month and years of service awards. The total Personnel Department Budget has increased by \$79,643 to account for the annual Risk Management charge, a 2% Merit raise however, the biggest portion of the increase is to hire a consultant to prepare an ADA Transition Plan. The consultant will perform an evaluation of the county's programs, services and communication in order to see if the County is in compliance with the Americans with Disabilities Act and prepare a transition plan to make any necessary changes. This department is funded by Ad Valorem taxes and other General Fund revenues.

The Workers' Compensation budget provides for injured workers medical treatment and works in tandem with the Loss Control/Safety office to ensure a safe work environment. Funding for the Third Party Administrator, the Excess Insurance Policy, the State Assessment Fee, Field Case Management, medical and prescription claims, settlements, and attorney fees are paid from this budget. The General Liability and Excess policy is being bid as a budgeted package in anticipation in receiving a better premium from carriers for renewal in October. Star Insurance Company withdrew from the governmental insurance market last year. Brown and Brown then sought quotes from other carriers and the County ultimately recommended Preferred Governmental Insurance Trust (PGIT) to the BOCC on September 17, 2013 at an increase of approximately 45%. Claims in excess of the self-insured coverage which is currently \$500,000 are covered by the excess insurance policy. This department is primarily funded by quarterly

County Administrator's Budget Message

inter-fund transfers. These billings are based on actual salaries of each employee (BOCC and non-BOCC) multiplied by each employee's Work Comp rate, based on job classification.

The Group Insurance budget provides insurance benefits to active employees, retirees, and their eligible dependents. The Third Party Administrator (Blue Cross Blue Shield of Florida) administration fees, Employee Assistance Program, Life Insurance policy for employees and retirees, and medical and prescription claims are included in this budget. Claims are expected to increase approximately \$1.6 million in the upcoming year and this explains the overall increase in the Employee Services Division. This department is primarily funded by monthly inter-fund transfers. These monthly billings are based on each employee (BOCC and non-BOCC) multiplied by the department rate of \$790 (if the employee is in the program) or \$320 (if the employee opted-out). Starting January 1, 2015, all active employees who were hired prior to May 1, 2012 will begin to pay (\$25/month) for health insurance coverage. This additional revenue is estimated to be \$225,000 for FY15. Those active employees hired after May 1, 2012, already pay (\$50/month) for their insurance.

The Risk Management budget provides for risk policies to ensure that the County is adequately insured and protected in the event of an incident. The budget includes funding to pay for county vehicle damages involved in accidents, general liability coverage, and property damage in accidents. It also provides for insurance policies for property, pollution, flood, wind, errors & omissions, fire apparatus and portable equipment coverage, public officials coverage, liability coverage for Bayshore Manor, coverage for the Flight Nurses and leased vehicle insurance coverage. This department is primarily funded by annual inter-fund transfers.

- Growth Management Division

Growth Management Administration provides management, oversight of budgetary and personnel matters and all programs within the Division. This year's budget is \$1,419,312 over the FY14 budget and the increase is largely due to the addition of 9 new FTE's.

The Planning and Environmental Resources Fiscal Year 2015's budget includes \$270,000 for Comprehensive Plan implementation. This is only a portion of the funding that has been budgeted to complete the 2030 Comprehensive Plan, since 2009. Major focuses of the Growth Management Division, the Planning and Environmental Resources Department, and the Comprehensive Plan include:

Administration of the adopted Monroe County Comprehensive Plan (CP) and Land Development Regulations (LDR) by implementing and processing amendments to the Comprehensive Plan and Land Development Regulations, reviewing development proposals for compliance with the CP and LDRs, including environmental compliance utilizing 4 offices including:

- Comprehensive Planning – Comprehensive Plan and Communikeys Plan implementation: These individual plans were approved over the past decade and demonstrate the recommended framework for regulatory oversight in each unique area of the unincorporated County including:

County Administrator's Budget Message

- Key Largo
 - Tavernier
 - Big Pine and No Name Key
 - Lower Keys
 - Stock Island/Key Haven
- Current Planning – Land Development Regulation implementation and Rate of Growth Ordinance Implementation, a system developed to allocate the limited number of residential and non-residential permits the County issues each year under the designation of Area of Critical State Concern (ACSC)
 - Environmental Resources – Environmental Portions of the Land Development Regulation implementation as well as oversight and implementation of the 2010 Federal Wildlife Service/Federal Emergency Management Agency (FEMA) Biological Opinion covering endangered species within the Florida Keys; the Habitat Conservation Plan (HCP) for Big Pine and No Name Key with the Incidental Take permit associated with the HCP; and the Tier System.
 - Marine Resources – Protection of the marine environment and maritime infrastructure, including protecting public water access through programs including:
 - Derelict and Abandoned Vessel removal
 - Vessel Pump-Out Services
 - Anchoring and Mooring Management

The Building Departments Mission is to protect public health and safety, property, and the environment by providing an efficient, effective, and considerate permitting and code administration system, in accordance with the Monroe County Code and Florida statutes that is consistent with and furthers the Monroe County Comprehensive Plan.

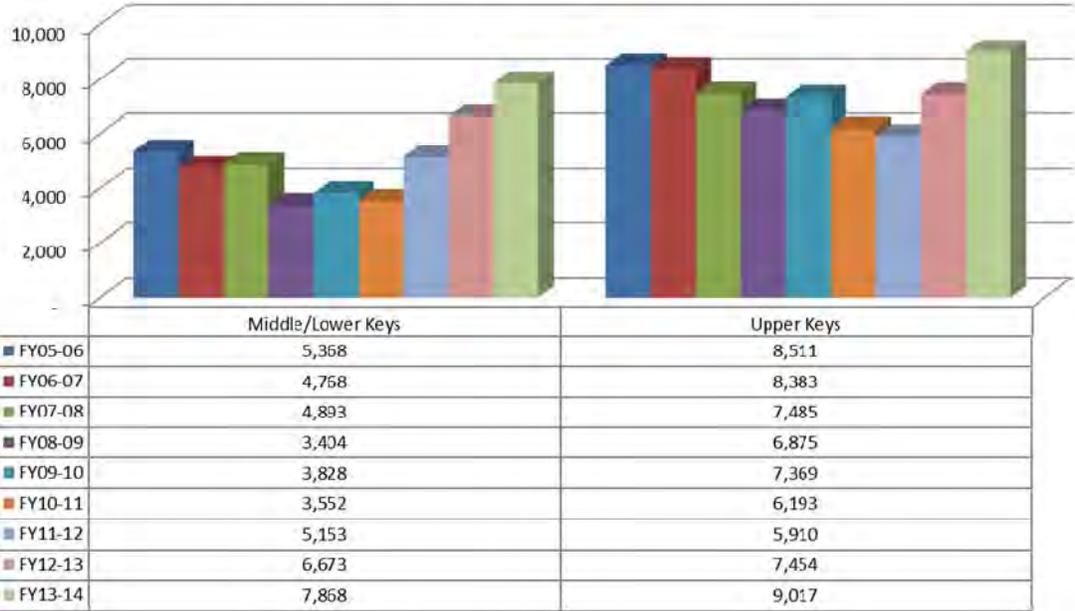
Administering and enforcing all ordinances applicable to building, construction, blasting, and explosives as defined in the Monroe County Code, with permitting, plan review, and inspections in the areas of Structural, Plumbing, Mechanical, Electric, Floodplain, including coordination with Planning, Environmental Resources, Fire, and other outside State and Federal agencies.

The economic downturn that started in 2005 diminished the volume of permitting for private development substantially. That trend has changed over the past several years and the FY2015 budget includes additional resources (including new staff of 9.0 FTE's, as well as a proposal to open a satellite office in Ocean Reef) to meet the demands for permitting and inspection services. Further, with the development of the Cudjoe Regional Wastewater System, private property owner permit demands to connect to the system will increase substantially through the year 2017.

Documented trends include an increase in job valuation for improvements made within the County and increases in services being demanded by the clients that need permits as follows:

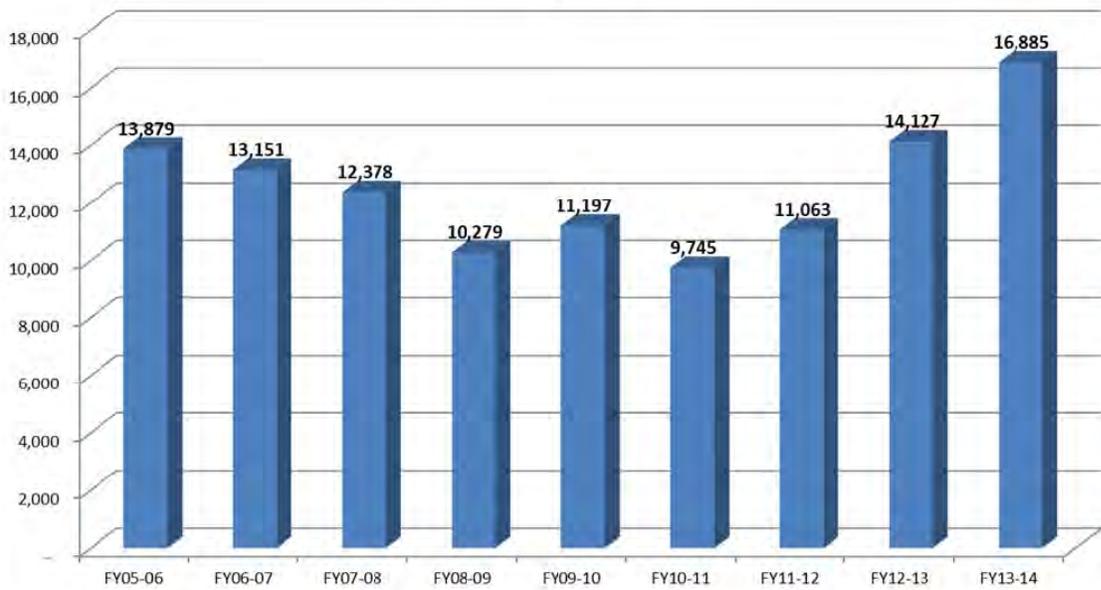
As of 11/03/14

Monroe County - Growth Management Permit Plan Reviews By Fiscal Year and Permit "Work" Location



As of 11/03/14

Monroe County - Growth Management Permit Plan Reviews Totals By Fiscal Year



County Administrator's Budget Message

A goal for Monroe County is to participate in the FEMA Community Rating System to obtain a private discount for citizens on their flood insurance through the National Floodplain Insurance Program (NFIP). This budget includes increased resources to begin that process, which will take approximately 2-3 years.

- Veterans Affairs

Monroe County Veterans Affairs was established in accordance with Florida Statute 292.11 to assist the approximately 9,500 veterans, as well as military retirees, active duty personnel and their families obtain benefits from the Veterans Administration. The department is staffed by a Director, Executive Assistant, three Veterans Counselors, Senior Administrative Assistant, Staff Assistant, Transportation Coordinator/Counselor Assistant and two drivers. The department has three staffed offices: Key West, Marathon and Key Largo.

The department provides assistance in obtaining benefits for veterans to include compensation for service related disabilities, non-service connected pensions, burial allowances and widow's benefits, VA educational benefits, VA home loan guarantee program and VA insurance claims. Additionally assistance is provided in obtaining military and VA documents, assisting in applying for upgrades to military discharges, obtaining health care through the VA health care system, transportation of veterans to VA Medical Center Miami, and numerous other veteran related issues. The department also assists veterans in obtaining benefits through the Florida Department of Veterans Affairs to include disabled veterans license tags, property tax exemptions, educational benefits and various other benefits established for Florida residents.

The Director, Executive Administrator and Veterans Counselors are required by FS 292.11 to attend training and successfully complete a test administered by the Florida Department of Veterans Affairs and be certified by the General Counsel of the Veterans Administration. All personnel must maintain this certification by attending yearly training and testing.

All administrative personnel assigned to the Department are required to attend the Florida Department of Veterans Affairs Introductory Course which provides them with the basic information required to assist them in their daily interactions with veterans.

Through an agreement with the VA Medical Center, Miami, this department provides transportation for veterans who have to travel to Miami to obtain needed medical assistance that cannot be provided by the local VA Clinic. The transportation is provided five days a week with the two vehicles and all maintenance, gas and toll costs being paid for by the VA Medical Center and the county paying the salaries of two 30 hour a week drives and the Transportation Coordinator. This department also has an agreement with the Monroe County Social Services department to assist in transporting some social service clients to appointments in Miami on an as needed/space available basis.

The complete operational budget of approximately \$22,000.00 pays for training, supplies, veteran's unique software and other expendables required to run an office. The 0.5% budget increase from 2014 can be attributed to that no vehicles are planned to be replaced in 2015, and a 2% Merit increase for employees. This department is funded by Ad Valorem taxes and other General Fund revenues.

County Administrator’s Budget Message

- Airport Services

The Monroe County budget for the Key West International Airport and the Florida Keys Marathon Airport for Fiscal Year 2015 is \$7.4 million and \$1.3 million, respectively. The entire Airports Division budget is comprised of self-supporting activities driven by the division’s business plan focused on commercial air carrier operations and general aviation activities. Being two self-supporting enterprise funds, neither airport utilizes any Ad Valorem taxes.

Each year, the Airports make decisions on how to allocate anticipated revenue based on the resources that are available and the priorities and needs of the airport system as related to facility and capital improvement needs. The chart below summarizes the top five Operational Expense Account Activities planned for each airport and does not include \$1,372,899 for Fire Station 7, located at the Key West Airport.

Key West International Airport - FY15 Adopted Expense Budget	
Airport Account Activity	Budgeted Amount
Contractual Services- MCSO (Airport Security)	\$ 2,200,000
Personnel Services	\$ 1,295,568
Other Contractual Services	\$ 733,043
Utility Services	\$ 660,000
Repair & Maintenance	\$ 523,000
Florida Keys Marathon Airport - FY15 Adopted Expense Budget	
Airport Account Activity	Budgeted Amount
Personnel Services	\$ 372,846
Utility Services	\$ 103,030
Repair & Maintenance	\$ 40,000
Other Contractual Services	\$ 37,100
Repair & Maintenance - Buildings	\$ 30,000

Key West International Airport

In 2009, the new airport terminal building was opened to the public which more than doubled the airports capacity and allowed airlines and tenants to expand their services to the traveling public using air transportation in the middle and lower Keys. Since 2009, the passenger counts have increased at a steady average growth rate of over 11%, at a time when other similarly sized airports experienced growth rates in the -2% to + 2 % range.

The associated economic growth from the increased passenger counts has resulted in strong revenue growth for the Key West International Airport. In FY 15, the budget projects an increase

County Administrator's Budget Message

of \$353,485 in Fund 404. Continuing the trend from previous fiscal years, the largest revenue increase is from "other fees" largely attributable to the airport car rental and concession operators.

This year's expense budget is reflective of the increased demands put on the administrative, operational and maintenance departments of the airport. The FY15 adopted budget includes an increase of \$128,168 being directly related to the addition of two essential airport positions that are a part of an overall comprehensive reorganizational plan. The two new employee positions in the budget include a Finance Analyst and an Airport Operations/Maintenance Technician. In addition, existing staff duties are being realigned to provide a more streamlined, efficient and effective working environment that can meet the demands of an increased workload. Increases also include the annual Risk Management charge and Capital –Equipment.

FY15 – EYW Airport Projects (not reflected in the FY15 - Operational Budget)

As passenger growth continues at a strong pace, so does the related State and Federal grant and Passenger Facility Charge (PFC) revenue that is needed for the airports Capital Improvement Program. Currently, the airport is administering \$5.1 million dollars of grant funds allocated through eighteen independent projects. FY15 PFC funding has been requested through PFC application #15 in the amount of \$4.4 million dollars.

In FY15, the airport is anticipating to receive \$2.7 million dollars in FAA Entitlement & Discretionary dollars, \$1.5 million in Passenger Facility Fees and \$500,000 in FDOT Aviation Program grants. The largest airport project for 2015 is the construction of an Engineered Material Arresting System (EMAS) for Runway 27 which will provide aircraft safety protection on the west end of the airport's single runway, at a total cost of \$4.3 million dollars.

Florida Keys Marathon Airport – (MTH)

The Marathon Airport is well positioned for continued growth as the airport prepares for the opening of a U.S. Customs & Border Protection (CBP) General Aviation User Fee Facility in CY 15. The airport has experienced steady slow growth over the past five years with continued interest in private infrastructure growth (Aircraft Hangars) and increased General Aviation activity at the airports two Fixed Based Operators (FBO), all of which will continue with the addition of the CBP facility at Marathon.

The airports economic growth has been sound with an anticipated increase in revenue to the airports operating fund. In FY15, the budget projects an increase of \$14,670 in Fund 403 revenue account to "other fees", largely attributable to strong airport car rental concessions and increased aviation gas fuel flow fees secured by the airport in lease negotiations in FY14.

The FY15 adopted expense budget is flat because the FY14 budget included the purchase of a new vehicle.

County Administrator's Budget Message

FY 15 – MTH Airport Projects (not reflected in the FY 15 - Operational Budget)

As demand for increased airport services and aircraft storage facilities continues to grow at a steady pace, so does the airport's investments in safety and capacity related capital projects. The airport is currently administering \$2.3 million of grant project funding, with an additional \$1.9 million dollars of grant funds anticipated for FY 15.

The primary grant funded airport capital project for 2015 will be the design and construction of an eleven unit enclosed aircraft storage facility (Aircraft Hangars), the removal of eleven existing shade hangars that are located in the Runway Protection Zone for Runway 27 and a new Customs Facility.

- Emergency Services

Monroe County Fire Rescue

The budget provides for the funding to provide cross-trained career firefighter/EMS personnel at Stock Island, Big Coppitt, Sugarloaf, Cudjoe/Summerland, Big Pine, Conch Key, Long Key/Layton and Tavernier. MCFR responds to structure fires, vehicular fires and wildfire scenes to provide for victim rescue, suppression, overhaul and emergency scene safety. MCFR also responds to medical emergencies and vehicular accidents to provide advanced life support (ALS) level medical care. When necessary, the cross-trained fire/EMS personnel will provide emergency transportation of patients by ground to appropriate medical facilities within Monroe County. MCFR continues to support and fund all needs for five area volunteer firefighter associations in the areas of Big Coppitt, Sugarloaf, Big Pine, Layton and Tavernier. Residents serviced by MCFR receive the benefit of an Insurance Services Office (ISO) Class 3/3X rating for fire insurance purposes, an improvement from an ISO Class 5/9. Under MCFR – Fund 141, there were 3 Cost Centers – 11500 (Fire & Rescue Central), 11520 (SAFER Program) and 13001 EMS Administration and they have been consolidated into 11500 – Fire & Rescue Central which will improve efficiency in budget monitoring and expenditures. This department is funded mostly by Ad Valorem taxes.

Trauma Star Air Ambulance

The budget provides for the provision of an air-medical service through the staffing of an emergency response helicopter in cooperation with the Monroe County Sheriff's Office. Trauma Star provides rapid air-transport of patients to trauma and specialty care centers not available within the Florida Keys. Trauma Star is a unique service where the on-scene emergency Firefighter/Paramedics can request Trauma Star to fly patients direct to emergency medical centers out of county without first being admitted to a local hospital, saving precious time for the start of life-saving treatments for trauma, cardiac arrest and stroke. Trauma Star also provides hospital-to-hospital transfers (inter-facility) when appropriate for serious hospital patients needing specialty care not available in Monroe County. Trauma Star is supported by local taxes and charges for services. Qualifying residents are eligible for write-off of Trauma Star air medical bills, after insurance billing, in recognition of their taxpayer support of Trauma Star.

County Administrator's Budget Message

This department is funded mostly by Ad Valorem taxes and Trauma Star revenues. The increase in this budget is due to the new FY14 positions for EMS Transport Billing.

EMS Transport Billing

As a result of BOCC authorization in FY2014, MCFR has brought EMS billing and collections in-house through the creation of two full-time contract employees. Beginning in FY2015, the funding related to the in-house EMS billing was split between the Trauma Star Emergency Medical Air Transport and Fire & Rescue Central cost centers based upon EMS revenue share. This department is funded mostly by Ad Valorem taxes and Trauma Star and Ambulance revenues.

Key West International Airport (KWIA) Fire Station 7 – Aircraft Firefighting

The budget provides for the funding for career firefighters and managerial and operational oversight of the KWIA Fire Station for emergency response in aircraft emergencies and first responder Fire/EMS to KWIA properties. Firefighters are specially trained in the response to various aircraft emergencies, including risks at fueling, take-off and landing of aircraft at the busy Key West International Airport that could result in risk and danger to passengers, aircraft and terminal. Other duties include the first response to fire and EMS emergencies at the terminal and adjacent county properties. This department is funded by Key West Airport revenues.

Fire Marshal/Fire Prevention

The budget provides for the funding for fire prevention staff to ensure fire and life safety. This is required by Florida Statutes and is accomplished by requiring all new and renovation construction of businesses and multi-unit residences to be reviewed and inspected in compliance with the Florida Fire Prevention Code. This is accomplished through building and site plans review and occupancy and life-safety code inspections in all unincorporated county, including Key Largo and Ocean Reef. Fire prevention also conducts investigations of suspicious fires to determine the cause of origin. Funding for fire hydrant and well maintenance was transferred from Fire & Rescue Central to Fire Marshal/Fire Prevention Cost Center to more accurately reflect the service areas covered, which includes all areas of unincorporated Monroe County from Stock Island to Ocean Reef. This department is funded mostly by Local Govt. ½ Cent Sales Tax. Budgeted operating expenditures in this department for 2015 increased over last year due to repair and recertification of fire wells and annual preventative maintenance and repair charges from FKAA on fire hydrants.

Joe London Fire Training Academy

Monroe County Fire Rescue is one of only thirty-one (31) certified firefighter training centers in the State of Florida. The facility hosts a variety of state-recognized courses throughout the year, including Firefighter I and Firefighter II state-certifications programs for residents of Monroe County. Various courses in fire and medical training are also offered through the academy on a countywide basis. Firefighter personnel utilize the tower and burn building to improve basic and advanced firefighting skills and abilities, including live-fire training and search and rescue activities. Other agencies, including the Monroe County Sheriff's Office utilize the training

County Administrator's Budget Message

complex. This department is funded mostly by Ad Valorem taxes. Budget reduction of this department is the result of no vehicles being purchased in 2015.

Emergency Management

Monroe County Emergency Management provides for planning and preparedness for, and coordination of response activities for events that threaten the health and safety of Monroe County residents and visitors and/or may damage property and affect the economy within the county. Emergency Management is responsible for the coordination of all local agencies and community partners and liaison with State and Federal Emergency Management agencies to assist in the planning, response, and recovery of the county. This includes the aspects of emergency evacuation and sheltering of residents and coordination of recovery resources after an event. Training and public outreach are a vital activity of emergency management. This department is funded mostly by Ad Valorem taxes. Extra salary (4 months) has been budgeted for in 2015 in order to train a replacement for the Emergency Management Director and will run concurrent with hurricane season (June-September).

Upper Keys Health Care Taxing District (aka Trauma District)

The Trauma District was created by ordinance in 1988. The district is a payer of last resort for unfunded patient care for trauma alert victims in the upper keys.

- Budget & Finance

Budget & Finance provides financial and resource management to all county departments in the following areas: Financial Support, Financial Services, Financial Planning, Financial Systems, Procurement and Grant Administration.

The Office of Management and Budget develops implements and monitors annual operating and capital budget by following Florida Statutes. Financial analysis along with revenue and expenditure estimating are completed with the department. OMB also provides budget assistance throughout the year to all county departments. The 2015 budget increase can be attributed to the reallocation and reclassification of 1 FTE in the Division from Sr. Buyer in Purchasing to Sr. Budget Analyst. This change is necessary to handle the increasing need of analytical monitoring of the budget. The budget increase is for personnel costs.

Grants Management administers and monitors the human service contracts, along with being the liaison between the HSAB board and service providers. Prepare, obtain funding and monitor the Edward Byrne Memorial Justice Assistance Grant Program and Residential Substance Abuse Trust (RSAT) Program. Prepare and administer other grant applications within the Division. The 2015 maintains the level of service for this Department.

Purchasing provides quality purchasing and contracting support to all county departments in a timely, cost effective and professional manner while following a strict code of ethics. Implement

County Administrator's Budget Message

the BOCC's Purchasing Policy for all RFP's and contracts for goods and services. Monitor the contract for courier services. The major budget decrease for 2015 is the reallocation of 1 FTE to OMB.

This Division is funded by Ad Valorem taxes and other General Fund revenues.

- Information Technology

It is the mission of Information Technology to provide support to end users for computers, network and applications as well as support and maintain the County's telephone system. The 2015 budget includes \$112,000 to continue the installation of a system wide upgrade of the County's telephone system and underlying data network. The primary efforts will be to rewire the entire Marathon Government Center as well as the campus network at the Courthouse complex at 500 Whitehead St in Key West. It is expected that by November of 2014 Monroe County will have a fully redundant IP data network stretching from Key West to Miami.

The 2015 budget also includes \$15,000 to implement software which will continue our virtualization efforts of our applications and desktops. This initiative will reduce the complexities of support our current applications, improve the resiliency of our software applications and save money in software licensing costs.

Finally, the 2015 budget also includes \$36,000 for rental space at an Internet Data Center in Miami. Monroe County will be moving out of the AT&T facility to a new facility which will provide redundant internet connections, twice the internet bandwidth over what we currently have, and achieve a cost savings of nearly \$7,200 per year.

MCTV

The 2015 budget includes \$25,000 to purchase new cameras for Marathon and Key West to continue to improve the quality of the broadcast. Additional enhancements for the next year also include a conversion of the Comcast broadcast to fully digital from its current analog form.

This Department is funded by Ad Valorem taxes and other General Fund revenues.

- County Attorney

The County Attorney's office provides quality legal representation and advice to the BOCC, County Administrator, and key staff with a view towards reducing exposure to potential liability and litigation. The office also provides timely preparation, revision, and opinions concerning proposed and adopted resolutions, ordinances and contracts; bid and purchasing policies and procedures; application of Federal and state regulations affecting the County, and the Florida Public records Law and Florida Sunshine Law.

County Administrator's Budget Message

The increase in the 2015 budget can be attributed to the request for 1 overlap position, an Assistant County Attorney. This request is based on the increasing workload of reviewing construction contracts and the need to train someone for 1 year before one of the current Asst. County Attorney's retires next calendar year.

75% of the County Attorneys' budget is funded by Ad Valorem taxes and other General Fund revenues. The other 25% is funded by the Local Govt. ½ Cent Sales Tax in Fund 148, General Purpose MSTU for Growth Management attorney's.

- Social Services

Monroe County Social Services is the "Lead Agency" for the Department of Elder Affairs, Department of Children and Families, the Department of Economic Opportunity, the Office on Homelessness, and Alliance for Aging services for Monroe County, FL. The Monroe County In-Home Services, the Monroe County Nutrition Program, the Weatherization Assistance Program, the Weatherization Assistance/SHIP Partnership Program, the Green Jobs & Futures Program, the Low-Income Home Energy Assistance Program, the Emergency Solutions Grant, Monroe County Transit (para-transportation services), Bayshore Manor Assisted Living Facility, and the Community Services/Welfare programs are just a few of the many programs and services that operate under the full faith and support of the Monroe County Board of County Commissioners. Monroe County Social Services has been providing case management, administration, as well as coordinating and delivering core services for disabled, vulnerable, and elderly citizens countywide for more than 35 years.

According to the State Plan on Aging for 2013 - 2016, prepared by the DOEA Bureau of Planning and Evaluation, Revised November 2012, there are over 21,200 elderly citizens in our county, over the age of 60. According to the 2010 US Census Data, the population of Monroe County was 73,090 allowing that 29% of our population was over the age of 60.

Most public services and nonprofit agencies centralize their services in Key West with small service sites or satellite offices in Marathon, and/or Key Largo/Tavernier/Plantation Key. Monroe County has government centers in all three areas. There is one nursing home in Key West and one in Key Largo, one 16 bed Assisted Living Facility (County owned and operated Bayshore Manor) located in Key West, and small acute hospitals located in each of the three major areas of the County. There is presently only one dialysis clinic in all of Monroe County and it is located in Key West.

When considering the distances between service sites and the lack of choice in public transportation, access is a major difficulty faced by any person who does not have a vehicle available to them. The only public transit system in the Keys operates within the City of Key West. The Lower Keys Shuttle operates a fixed route from Key West to Marathon and the Dade-Monroe Express continues to operate a fixed route from Marathon to Wal-Mart in Florida City. Monroe County Transit (MCT), a program within the Social Services Department, offers the only County-wide low-cost, door-to-door para-transit service in the Keys.

County Administrator's Budget Message

MCT coordinates closely with the Guidance Care Center (formerly GCMK), the state-designated Community Transportation Coordinator for transportation disadvantaged serving Monroe County residents. GCC is also the coordinator for Medicaid transportation services in the County. Although these public and nonprofit organizations meet the needs of a portion of the transportation disadvantaged, they cannot fill the existing gaps for disabled adults and seniors and have imposed priority systems that support health and subsistence trips. It is estimated that the price of a gallon of regular gas could average \$3.50 during the next 12 months with diesel fuel possibly averaging \$4.00 per gallon. Distances traveled and fluctuation in fuel prices have a significant impact on the cost for delivering in-home services, home-delivered meals, para-transit services, and many of the other personalized services our department offers to citizens throughout the County.

In addition to the services and programs already mentioned, the following list represents additional core services authorized by the DOEA and provided directly by Monroe County Social Services as a Lead Agency or provided by subcontractors or vendors through referral, for the benefit of the senior citizens of Monroe County:

- Basic Subsidy
- Caregiver Training and Support
- Companionship
- Congregate Meals
- Disease Information
- Emergency Alert Response
- Personal accompaniment
- Health Promotion
- Health Risk Screening
- Health Support
- Information and Referral
- Intake and screening
- Interpreter/Translating
- Legal Assistance through Legal Services of the Florida Keys
- Material Aid
- Nutrition Education
- Physical Fitness
- Recreation coordination with AARP
- Facility-Based Respite Services
- Skilled Nursing Services through Life at Home, a division of Visiting Nurses Association (VNA)
- Specialized Medical Equipment, Services and Supplies assistance
- Telephone Reassurance program

The FY15 budget continues to fund these essential services for Monroe County residents. This Department is funded by Ad Valorem taxes, other General Fund revenues and State & Federal Grants.

County Administrator's Budget Message

- Library Services

The mission of Library Services is to meet the changing needs of our communities for information, education and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library community.

The total 2015 budget is 7.6% greater than last year but this includes an additional \$174,000 in the Impact Fee budget. Under the Libraries department appropriation budget, there is an increase of \$128,397. \$104,395 can be attributed to Risk Management charges and \$19,800 for a new vehicle. This adopted budget will maintain the current level of service.

This Department is funded by ad valorem taxes, other General Fund revenues including donations and funding from the Golan Trust.

- Public Works/Engineering Operating

Assist the County Administrator with implementing the policies and programs of the BOCC as they relate to the following departments.

Public Works Management

Public Works Management is responsible for guiding, directing and managing Public Works, which consists of Facilities Maintenance (including Detention Facilities, Higgs Beach and Unincorporated Parks & Beaches), Fleet Management, Roads & Bridges, Card Sound Toll Authority, Solid Waste Management and Animal Control. Key responsibilities include preparation and monitoring of the budget, coordination of work activities and evaluating programs through review of work plans, computerized work order systems, and conducting staff meetings and site inspections.

The 2015 budget takes into account of the retirement of the Public Works Director in February 2015. This department is funded by Ad Valorem taxes and other General Revenue Funds.

Facilities Maintenance

Facilities Maintenance is responsible for maintaining and repairing approximately 75 County buildings, grounds, and leased office space from Key West to Key Largo totaling over 816 thousand square feet. The Department also manages contracts for janitorial services, air conditioning repairs and maintenance, inspections and repairs to elevators, alarm systems, building automation systems, etc.

The following sub-departments come under the purview of the Facilities Maintenance:

- a) Correction Facilities maintains and repairs Correction Facilities located on Stock Island, Marathon and Plantation Key; the Sheriff's Administration Building on Stock Island; the Sheriff substations on Cudjoe Key, Marathon, and Plantation Key; the Juvenile Justice

County Administrator's Budget Message

Building on Stock Island, and the old jail facility in Key West. This section is funded by Ad Valorem funds in the Fine & Forfeiture Fund.

- b) Unincorporated Parks & Beaches maintains over 100 acres of parks and beaches, including playgrounds, tennis courts, basketball courts, and skate parks, etc. from Stock Island to Key Largo. This Department is funded in part by Tourist Development Taxes but it also includes a portion of Ad Valorem taxes. The increase in the 2015 budget is due to the replacement of three (3) pickup trucks that are beyond economical repair.
- c) Higgs Beach including Astro City playground, West Martello Towers and surrounding open areas; also funded in part by Tourist Development Taxes and it is funded by Ad Valorem taxes and other revenue funds in the General Fund.

Fleet Management

Fleet Management services approximately 750 units at the three county-owned garages located in Key West, Marathon, and Plantation Key. This Department is responsible for maintaining, repairing, purchasing, and providing fuel for the County fleet, which includes automobiles, vans, trucks, heavy equipment, off-road equipment, and approximately 66 generators. This Department is an Internal Service Fund in which each participating County department or agency pays its fair share to fund this Department's entire budget. Participating agencies include the Sheriff's Department with approximately 250 vehicles/units. In addition, inter-local agreements with the Florida Highway Patrol and the Monroe County School Board allow for mutual access to fueling facilities.

The 2015 budget increase 15.5% can be attributed to the request to purchase three (3) vehicle/equipment wash racks in order to comply with Airport and general storm water prevention. In addition, there was also an addition of a new mechanic position.

Funding for this Department comes from Inter-fund transfers. Annual vehicle maintenance charges and monthly internal fuel billing make up these transfers.

Card Sound Toll Authority

Responsible for operating the toll booth 24 hours per day/7 days a week, maintaining the toll facilities and grounds, and right-of-way mowing and brush cutting along Card Sound Road. Revenues from the tolls are reserved for maintenance of the Card Sound Bridge and road.

\$90,000 was rolled over into the 2015 budget for the purchase of a new 12' x 25' office trailer to replace the current one that is over 20 years old and in deteriorating condition.

Funding for this department come from tolls collected on Card Sound Road.

County Administrator's Budget Message

Solid Waste Management - SWM

SWM is responsible for operation and maintenance of three transfer stations located on Cudjoe Key, Long Key and Key Largo. The transfer stations are open Monday through Saturday from 8 a.m. to 4 p.m. Four private franchise contractors collect solid waste and recycling in their specific service areas. Solid waste and recyclables are transferred by Waste Management to their out-of-county facility for disposal and recycling. Solid Waste Management also administers a pollution control program, and residential household hazardous waste and electronic waste collection and disposal programs.

The 2015 budget includes the purchase/replacement of three (3) pick-ups trucks and one (1) Clam truck along with a reduction in Engineering Services. Otherwise, the operating portion of the budget remains flat.

Funding for this department comes from Home Owner and Business assessments, tipping and franchise fees.

Animal Control

Monroe County animal control shelters are located in Key West, Marathon and Key Largo and are currently managed by three independent contractors. Animal Control is responsible for enforcing state and county animal control regulations, protecting the public from the dangers and nuisances of uncontrolled, dangerous or feral animals, and protecting animals from cruelty, abuse or abandonment. Services are provided 24 hours a day, seven days a week including patrolling of the County and all incorporated Cities. Animal Control Officers conduct investigations, issue citations and attend court proceedings related to alleged violations. The shelters provide all animals in its custody with proper care, nutrition and shelter. The contractors provide an adoption service for all adoptable animals, and insure that animals are properly vaccinated for rabies and that all dogs, cats and ferrets receive an annual county license.

The increase in the 2015 budget can be attributed to an additional \$154,000 in Contract Services and other small increases in the operating budget.

This Department is funded by Ad Valorem taxes and other General Fund revenues.

Public Works/Engineering Capital

The 2015 Capital Improvement Plan (CIP) reflects the BOCC's primary objectives of completing the centralized wastewater projects to meet the State-mandated deadline of 2015, investing in the County's critical transportation infrastructure, enhancing public safety and protecting the environment.

The 2015 budget includes approximately \$80 million for the Cudjoe Regional Wastewater Project. This is the final wastewater project for unincorporated Monroe County. During the year, the treatment plant will initiate operations and begin accepting flow from the Inner Islands portion of the project. Funding for this project during 2015 will be from Clean Water State

County Administrator's Budget Message

Revolving Fund (SRF) loans (\$81M). Special assessments will also be collected for the primary use of debt service payments. The project is scheduled to be completed in 2016.

The 2015 budget will continue to aggressively fund the Road Paving and Rehabilitation Program. The roads of two subdivisions in Key Largo will be repaved and/or rebuilt during the year and planning will begin on, at a minimum, one subdivision on Stock Island. Aside from the larger wastewater projects, this multi-year program represents one of the largest single financial commitments in Monroe County history. Part of the paving program will be funded by using Gas Tax proceeds (\$6.0M) and the other part will be funded by using One Cent Infrastructure Sales Surtax (\$3.2M).

Also, the 2015 budget provides funding for public safety enhancements including the purchase of land for the Summerland Key Fire Station, work on the Fire Rescue Training Academy Facility on Crawl Key, and the second year of a fire rescue vehicle replacement program. The two (2) building projects will be funded by using 2013 Revenue Bond proceeds (\$3.9M) and the fire trucks will be funded by using One Cent Infrastructure Sales Surtax (\$1M).

Finally, the 2015 budget addresses one of the County's Strategic Priorities, "Practice Environmental Stewardship", through several projects to protect the environment. The budget provides \$3.7 million for the continuation of the Canal Master Plan Demonstration Project, \$2 million for grant match for potential State funded sensitive land acquisition programs and \$2.6 million for reverse osmosis projects at Ocean Reef, which will significantly reduce the demands on the County's fresh water Biscayne Aquifer resource. These physical environment projects are all funded by using One Cent Infrastructure Sales Surtax.

- Extension Services

2015 Budget- University of Florida, IFAS Monroe County Extension Service

Fiscal year 2015's budget total of \$223,824 includes \$105,000 for 30-40% of salaries (different for each agent) of 2 University of Florida Extension Educators and 1 Extension Educator/County Extension Director. The University of Florida pays the balance of 60/70% of the agent's salaries according to the UF/ Monroe County Memorandum Agreement. Monroe County Extension Service has one county employee who acts as an Extension Coordinator at the cost of \$69,742. The budget includes one new vehicle, requested replacement by fleet management, in addition to risk management and maintenance charges the total is \$36,382. The remaining \$12,700 is the total amount budgeted for day to day operations including: printing, fuel, travel and equipment. The University of Florida financial impact for Monroe County Extension Service averages at \$315,000.

ONGOING BUDGETARY CHALLENGES

1. Group Benefits Program

The County has made major strides in the past in correcting previous problems associated with the group benefits program and its' fund; however, the increasing cost of health care and projected deficiencies in revenue as projected by the County's Health Insurance Consultants has initiated major discussions on a plan to stabilize the group benefits fund by considering additional contributions by employees and retirees.

The Board should be aware that the group benefits program includes not only health care but also pharmaceutical coverage, as well as an Employee Assistance Program along with life insurance for participants. The cost of all of these are included under the premium paid by the County on behalf of the active employees hired prior to 5/1/12 and the subsidized premium paid for by employees hired on or after 5/1/12 as well as subsidize a major portion of the costs for retirees and dependents.

It should also be recognized that the program covers not only approximately 524 active employees under the Board of County Commissioners but also 718 under the Sheriff and other Constitutional Officers. There is a total participant count of approximately 1,242 employees and 606 dependents. In addition, there are approximately 383 retirees and 93 retiree dependents covered under the program.

In October 2013, the Board of County Commissioners directed staff to develop and bring back various scenarios to address projected shortfalls in the group benefits fund. Staff worked with the County's Health Insurance Consultants to analyze the following plan components which were presented to the Board on May 1, 2014.

- Analysis of whether the County should obtain re-insurance (stop loss), based on large claim payment history;
- The minimum acceptable number of months of reserves that should be maintained;
- Analysis of employee subsidies;
- Analysis of dependent subsidies;
- Analysis of department rate, based on projected fund balance deficiencies;
- Analysis of what makes up the current department rate of \$790 per employee per month;
- Analysis of Patient Protection and Affordable Care Act (PPACA), commonly referred to as Obamacare as it the County's Health Insurance Plan and their benefits;
- Benefit comparison of the County's benefits to other communities in South Florida.

The County's Health Insurance Consultants presented the findings and as a result the Board decided not to seek re-insurance and agreed that in order to protect against large claims a reserve balance of 6 months should be maintained in the fund.

County Administrator's Budget Message

In an effort to decrease the revenue loss to the Health Insurance fund, the Board requested additional information related to employee subsidies, dependent subsidies and the department rate which was presented to the Board on June 30, 2014.

- Health insurance contributions by employees based on salary bands and equalizing dependent coverage to a 50% subsidy;
- Health insurance contributions by employees of with a 95% subsidy, \$25 per month and 50% dependent coverage and an increase in the department rate from \$790 per employee per month to \$881 per employee per month;
- Health insurance contributions by employee with a 90% subsidy, \$50 per month and 50% dependent coverage;

In its' deliberations, the Board of County Commissioners is most sensitive to the needs of employees, retirees and dependents. The County is slow to increase employee and dependent contributions recognizing the direct impact upon employee take home pay, especially for moderate income workers. Despite this fact, the entire group insurance program must be taken into consideration as the great majority of program costs are paid for by the County through the internal billing process, which is mainly supported through ad valorem taxation.

Due to the healthy fund surplus, the department rate has not been adjusted for the FY2015 budget and accumulated fund balance will be used to offset an increase in ad valorem taxes.

During the September 2014 Budget Hearings, the Board approved the following changes to employee and dependent contributions:

- FY 2015
 - Employees hired prior to 5/1/12: \$25 per month
 - Employees hired on or after 5/1/12: \$50 per month
 - Dependent coverage: 50% in all categories across the board
- FY 2016
 - Employees hired prior to 5/1/12: \$50 per month
 - Employees hired on or after 5/1/12: \$50 per month
 - Dependent coverage: 50% in all categories across the board
- FY 2017
 - Employees hired prior to 5/1/12: \$74 per month
 - Employees hired on or after 5/1/12: \$74 per month
 - Dependent coverage: 50% in all categories across the board

2. Compensation

The cost of living in the Keys has continued to increase significantly with the average home sale price around \$673,000, therefore, recruitment and retention of employees has become a major issue. During FY2013 and in the interest of complete transparency, the BOCC

County Administrator's Budget Message

directed staff to develop a Request for Proposal to hire an independent outside contractor to perform a classification and compensation study in order to establish fairness for all County employees while providing the ability to attract and maintain quality people to serve the citizens.

On April 17, 2013, the BOCC directed staff to develop an RFP to solicit interest to conduct the study. On June 19, 2013, the BOCC approved the draft request for proposal. On September 17, 2013, the BOCC approved the initial contract and an amendment on November 20, 2013, that allowed for additional time to complete the study and to allow completion of the job descriptions at the end of the contract term instead of the beginning. Further, additional in-person meetings between the contractor, the staff and BOCC were approved.

Department Head and Committee meetings were held on 11/21/13 to go over the initial compensation survey and resulting grade recommendations. On January 9, 2014 additional Department Head and Committee meetings were held to review the report. During January 22 - 24, 2014 Commissioners were briefed on the progress of the studies and additional survey data and benefit data was requested by the Board. Evergreen published the final report and final Department Head and Committee meetings were held on April 17, 2014. Commissioners were also briefed on April 24, 2014.

The findings of the final report were as follows:

On average, at the minimum of the public sector salary ranges, the County is 10.8 percent below market across all matched classifications. On average, at the midpoint of salary ranges, the County is 14.3 percent below the public sector market across all matched classifications.

The Benefits Survey indicated the following:

The County is comparable to the market with respect to the benefits portion of total compensation. Although the County only offers one type of PPO health plan, the percentage of premiums paid for individuals is comparable to all other peer organizations; however, the premiums paid for dependents is higher than the market average.

- Annual/Vacation leave and sick leave accrual is slightly higher than peer respondents. Maximum leave accrual rates are higher than market peer organizations.
- Paid holidays are just lower than the County's peers.
- Life insurance benefits are ahead the market average.

In summary, the public sector market average for benefits as a percentage of total compensation is 23%, while the County's average for benefits as a percentage of total compensation is somewhat richer at 27%.

Taking into account the benefit difference, the County's pay plan (grades with minimum, midpoint, and maximum salaries) has been adjusted by 11.01% to establish the minimum pay grade of 100. Range spreads have been broadened to 55% for more in-grade salary

County Administrator's Budget Message

progression, with each separated by 5.23%. Employees were slotted into the grades to produce the recommended salary adjustments.

The Board of County Commissioners voted to bring the 55 employees that were below the minimum salary of the new pay plan up to minimum; the cost to implement was \$86,526.47.

Finally, the recommendation on long term implementation of the pay plan is as follows:

1. Conduct a pay plan analysis every 3-5 years.
2. Implement the new grades and salary ranges
3. Each year on Oct 1 (if budget warrants), at a minimum, adjust the pay plan min, mid, and max by Consumer Price Index (CPI) and simultaneously, authorize a cost of living adjustment for all employees equal to CPI so employees at minimum are not below the minimum if pay grades are adjusted annually.
4. Each year on Oct 1 (if budget warrants), at a minimum, continue the newly implemented (2014) Performance Based Raise System.

During the budget public hearings held in September, the BOCC directed staff to implement a 2% Merit increase in the FY2015 budget and it would be based on the Performance Based Raise System. This was adopted at the final public hearing on September 11, 2014.

Conclusion

The economy is clearly showing signs that a recovery, albeit slow, is underway. We can, with some level of confidence, continue to see the strengthening of our property tax base and sales tax revenues. This makes our financial outlook for Monroe County to remain stable and sound.

We have weathered five years of severe economic challenges. During those years, it was appropriate to use surplus fund balance as a rainy day fund for those rainy days. However, now that the rain has subsided, it is appropriate to attenuate the use of those rainy day funds and reduce our reliance on surplus fund balance, and commit to maintaining that surplus fund balance so that we are prepared for future economic rainy days.

We remain, as always, vigilant in our management of the County's financial health and financial future.

Roman Gastesi
County Administrator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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**Monroe County
Florida**

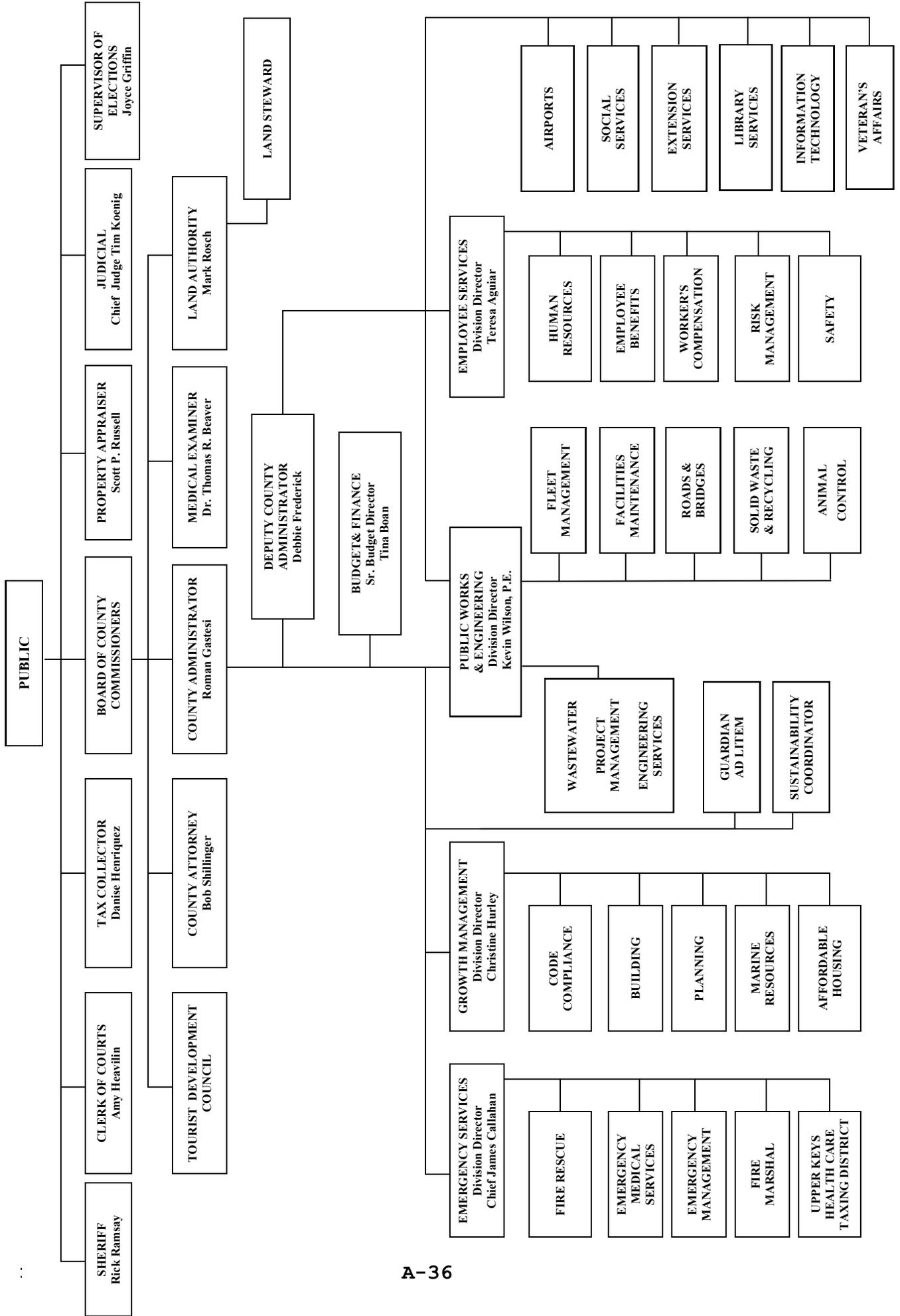
For the Fiscal Year Beginning

October 1, 2013

Executive Director

2015 Adopted Monroe County Organizational Chart

11/2014





Statistical and Supplemental Data

GEOGRAPHIC AREA

Monroe County is the southernmost county in Florida and the United States. It is made up of the Florida Keys and portions of the Everglades National Park and Big Cypress National Preserve. These parks are mostly uninhabited mainland areas. Most known are the Florida Keys with its string of islands connected by U.S. Highway 1, which ends in Key West, 150 miles southwest of Miami. Key West is the largest island in the chain with a natural deep water harbor.

In total area, Monroe County is comprised of 3,737 square miles, 27% land area and 73% water area¹. The Florida Keys proper are an elongated, curved bow like chain of low lying rocky islands over 220 miles in length. They extend from the southeastern tip of the Florida peninsula to the Dry Tortugas and lie between the Gulf of Mexico and the Atlantic Ocean. Just miles offshore on the Atlantic side of the keys is the only living coral reef in the continental United States. No point, in the keys, is more than four miles from water.

HISTORY

1513- On his search for the “Fountain of Youth”, Spanish Explorer Juan Ponce de Leon first landed near St. Augustine and then sailed south passing along the Florida Keys. The “Age of Exploration” helped create a trade route between Europe and Central and South America with a port stop in Cuba, which is 90 miles south of Key West.

1822-A small naval depot was created in Key West to help rid the area of pirates. Due to its’ location between the Atlantic Ocean and the Gulf of Mexico and a deepwater channel, Key West today remains an important military post.

July 2, 1823-An act of the Territorial Legislature established Monroe County as the 6th county in the Florida territory. Monroe County was named after then President James Monroe, our 5th U.S. President, who served between 1817 and 1825.

1828-The City of Key West was incorporated and became the county seat. Population at that time was less than 600 people and the main industries were salvaging shipwrecks from the reef and fishing.

Late 1800’s-The economy in Key West evolved from ship salvaging to cigar production. At the height of the cigar industry there were approximately 200 cigar factories in Key West producing 100 million hand rolled cigars annually². One of those cigar factories, the E. H. Gato Building, today is home to Monroe County government offices.

1912-The Florida Keys were changed when Henry Flagler’s railroad (Florida East Coast Railway) was completed and the first train arrived from Miami to Key West. This meant that the islands were connected by rail instead of using a ferry system to get from island to island.

By 1930- Manufacturing competition from Tampa and Ybor City put an end of Key West’s hand rolled cigar industry.

The Hurricane of 1935 ended rail service in the Keys when portions of the tracks in the Upper and Middle Keys were destroyed. Due to costs, those tracks were never rebuilt. Still today, you can see a rail bridge at Bahia Honda State Park.

¹Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research

²Source: www.en.wikipedia.org/wiki/Key_West

1938-The United States Government rebuilt the rail lines as an automobile highway and became an extension of U.S. Highway 1. This meant that there was a highway along the East Coast of the United States linking Key West to Maine. Tourism was able to evolve into the major industry that it is today.

1940's-At the beginning of World War II, the U.S. Navy increased its presence around Key West. Naval Air Station (NAS) Key West is now a training site for Navy pilots. Trumbo Annex is now a docking area for the U.S. Coast Guard. Truman Annex was a submarine pen and used for the Fleet Sonar School².

1969-The first cruise ship docked at the Navy's pier in the Truman Annex². Key West is now a port of call for many cruise ships.

Demographics

Monroe County is Florida's 38th most populous county with 0.4% of Florida's Population

Population ¹	1990	2000	2010	Census '10 vs '00		2013
	Census	Census	Census	Change	% change	Estimate
Unicorp. Area	52,032	36,036	33,044	(2,992)	-8.3%	33,316
Key West	24,832	25,478	24,649	(829)	-3.3%	24,579
Marathon		10,255	8,297	(1,958)	-19.1%	8,419
Islamorada		6,846	6,119	(727)	-10.6%	6,193
Key Colony Beach	977	788	797	9	1.1%	802
Layton	183	186	184	(2)	-1.1%	183
Population Total	78,024	79,589	73,090	(6,499)	-8.2%	73,492

Islamorada incorporated in 1998

Marathon incorporated in 2000

2010 Census Demographic Profile

General Characteristics ¹		Social Characteristics ³	
Total Population	73,090	Population 25 years & Over	56,499
Male	38,962	High school graduate or higher	89.3%
Female	34,128	Bachelor's degree or higher	27.8%
Median Age	46.4 years	Civilian population (18 years & over)	60,935
Under 17 years	11,001	Civilian veterans	13.1%
18 to 34 years	13,886	Place of Birth- Native	60,457
35 to 54 years	22,763	Foreign Born	12,611
55 to 64 years	12,971	Latin America	68.4%
65 years & over	12,469		
Housing Characteristics ³		Economic Characteristics ³	
Total Housing Units	52,764	In labor force (16 years & older)	41,212
Occupied Units	32,629	Median household income	\$53,889
Owner occupied units	18,501	Median family income	\$66,853
Population owner occup.	39,904	Per capita income	\$35,074
Average household size	2.18	Families below poverty level-last 12 mths	7.4%
Renter occupied units	14,128	Individuals below poverty level	11.6%
Population renter occup.	31,166		

¹Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research

²Source: www.en.wikipedia.org/wiki/Key_West

³Source: www.factfinder2.census.gov

2010 Census Demographic Profile (cont.)

Housing Characteristics³

Average household size	2.21
<u>Vacant Units</u>	20,135
Owner-occupied homes	18,178
Median value (dollars)	\$463,100
Units with a mortgage	57.5%
Units without a mortgage	42.5%
Median of selected monthly owner costs	
With a mortgage (dollars) - Median	\$2,410
Not mortgaged (dollars) – Median	\$641

Registered Voters⁴, as of 12/5/2014

Affiliation	
Republican	19,027
Democrat	17,150
Other	<u>16,000</u>
Total Active Voters	52,177

Personal Bankruptcy Filing Rate⁵

(per 1,000 population)	Monroe County	Florida
2000	2.10	4.45
2010	3.89	5.72
2011	3.26	4.76
2012	2.58	4.06

Total Personal Income ⁶			Per Capita Income ⁶		
	in Dollars	% Change		in Dollars	% Change
2013	4,337,213	2.2	2013	57,829	-1.1
2012	4,245,050	4.1	2012	58,430	4.9
2011	4,079,343	0.5	2011	55,736	0.5
2010	4,061,104	4.0	2010	55,479	3.2
2009	3,906,399	-10.9	2009	53,787	-10.8
2008	4,383,029	-3.2	2008	60,264	-3.0

Economy

2014 Quarterly Census of Employment and Wages⁷

Industry	Establishment	Employment	Total Wage	Average Quarterly Wage
Total, all industries	4,345	37,385	\$1,375,333,105	\$707
<u>Goods- Producing</u>	<u>627</u>	<u>2,731</u>	<u>\$99,868,490</u>	<u>\$703</u>
Construction	526	2,324	\$85,522,567	\$708
Manufacturing	68	210	\$6,823,209	\$625
Natural Resources & Mining	33	197	\$7,522,714	\$734
<u>Services- Producing</u>	<u>3,718</u>	<u>34,654</u>	<u>\$1,275,464,615</u>	<u>\$708</u>
Trade, Transprtn & Utilities	987	7,537	\$256,788,522	\$655
Prof. & Bus. Services	734	2,764	\$149,897,211	\$1,043
Leisure & Hospitality	730	13,466	\$369,910,927	\$528
Financial Activities	462	2,055	\$86,402,996	\$809
Other Services	385	1,346	\$43,009,676	\$614
Education & Health Services	296	4,075	\$182,248,246	\$860
Public Administration	64	2,980	\$165,962,295	\$1,071
Information	60	431	\$21,244,742	\$947

³Source: www.factfinder2.census.gov

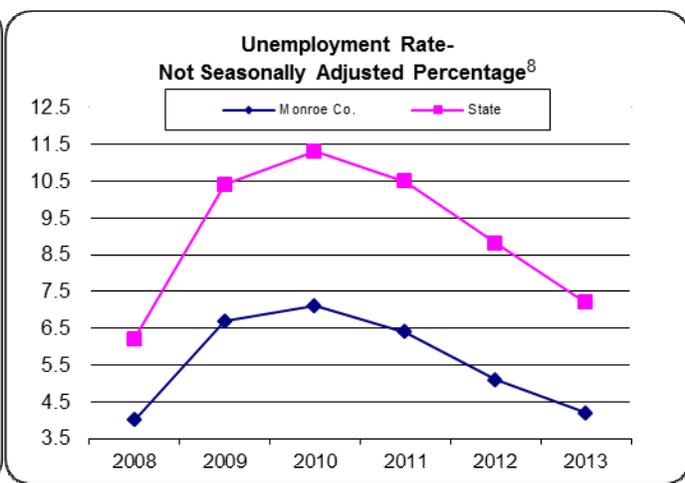
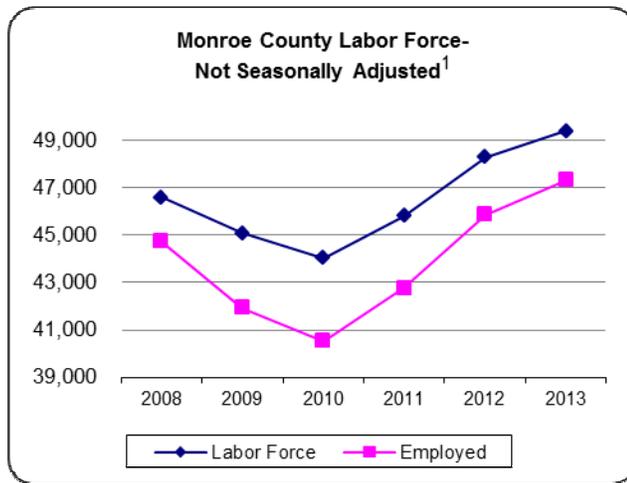
⁴Source: www.keys-elections.org

⁵Source: www.EDR.state.fl.us/county%20profiles/monroe.pdf

⁶Source: U.S. Department of Commerce, Bureau of Economic Analysis <www.bea.gov>

⁷Source: www.freida.labormarketinfo.com/analyzer

Economy (cont.)



Fishing Industry- Monroe County

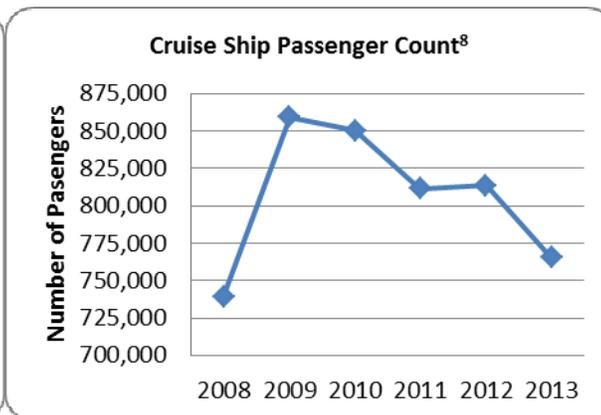
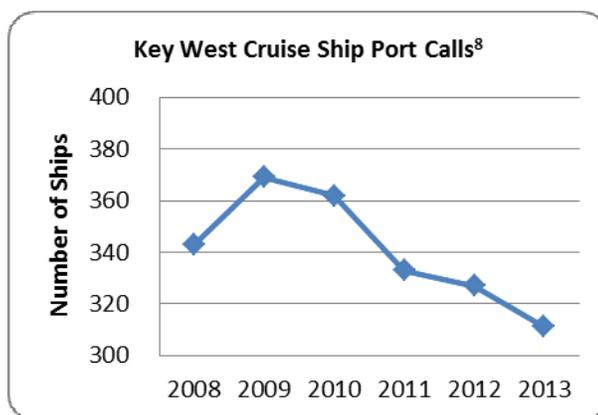
Fish and Shellfish Landed by Pounds⁹

	2009	2010	2011	2012	Preliminary 2013	'13 vs '12 change
Fish	5,539,995	4,924,910	5,302,828	5,051,591	3,108,238	(1,943,353)
Shellfish	<u>5,627,894</u>	<u>7,764,549</u>	<u>7,424,579</u>	<u>5,782,994</u>	<u>1,372,714</u>	<u>(4,410,280)</u>
Total	11,167,889	12,689,459	12,727,407	10,834,585	4,480,952	(6,353,633)
# of Trips	28,205	29,629	34,617	31,902	1,900	(30,002)

Monroe County is the highest producing county in the state of Florida for the number of fish and shellfish landed by pounds.

Tourism

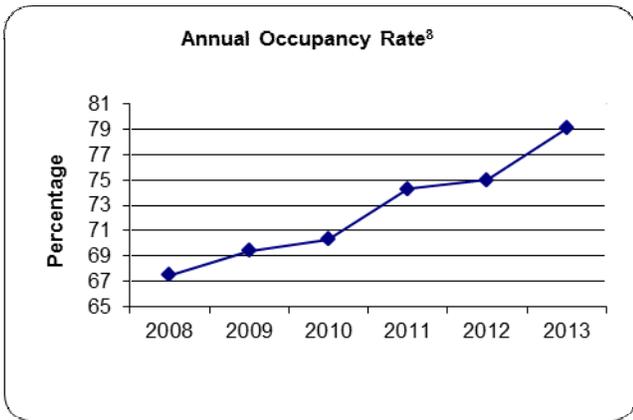
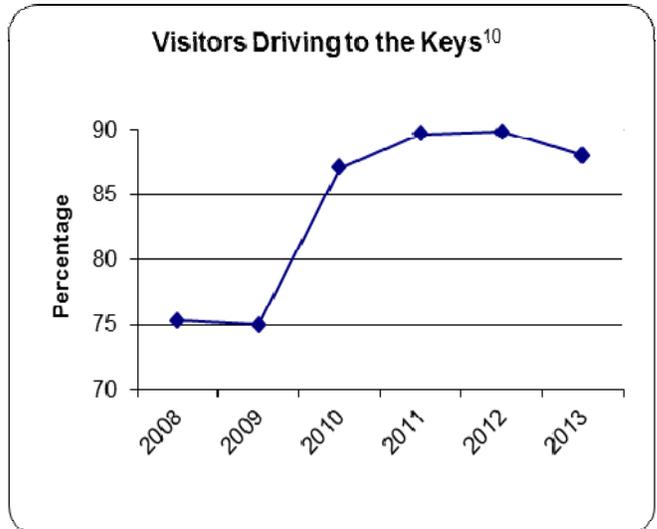
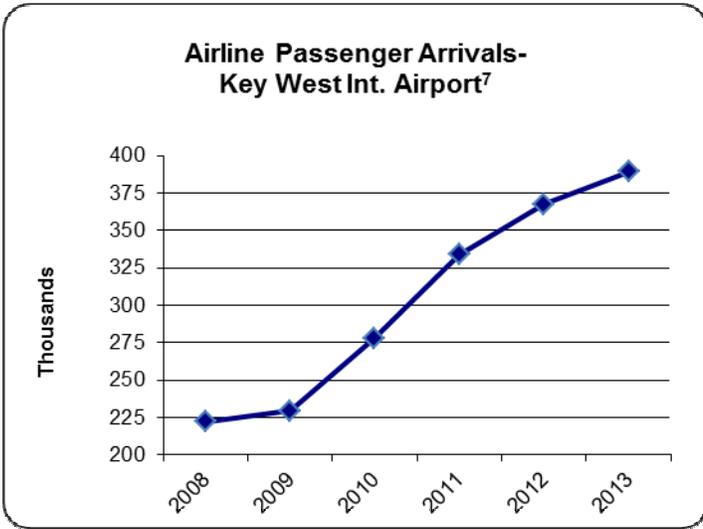
2013 dropped compared with 2012 in the number of cruise ships docking and the number of passengers disembarking in Key West. The Key West International Airport saw a 5.8% increase in the number of passengers disembarking from 5 commercial airline services and driving to the Key's down by 0.1% in 2013.



⁸ Source: Keywestchamber.org/cominfo/trends.pdf

⁹ Source: Fish and Wildlife Conservation Commission, Commercial Annual Landings in Florida Summary <www.myfwc.com>

Tourism (cont.)



Public Lodgings- 2014 ¹¹				Tourist Facilities- 2014 ¹¹			
	# of		# of		# of		# of
Apartment Buildings	103	Units	2,032	Licensed Hotels	37	# of Units	2,695
Rental Condominiums*	938	Units	4,992	Licensed Motels	136	# of Units	4,265
Transient Apartment Bldgs**	139	Units	725	Licensed Food Estb.	506	Seating Capacity	45,385

* /Rental condominiums include resort condominiums and resort dwellings.
 ** /Apartments with rent for 6 months of less.

In the Monroe County Tourist Development Council (TDC) Fiscal Year 2013 Visitor Profile Survey, it reports that 61.8% of the visitors live in the US. While 38.2% are from another country, top three are Germany, Scandinavia, and the United Kingdom. The average length of stay was 5.26 nights and the average visitor spent \$400.05 a day toward their share of trip expenses. While here, those surveyed ranked Dining Out as their favorite recreational activity. Other top recreational activities include (in order by ranking) sightseeing/attractions, beach activities, viewing wildlife, bars and night life, visit museums, and boating.

⁸ Source: Keywestchamber.org/cominfo/trends.pdf

¹⁰ Source: Monroe County Tourist Development Council; Smith Travel Research

¹¹ Source: Bureau of Economic and Business Research, www.bebr.ufl.edu/data

Other Facts

Monroe County State Sales Tax Collections¹²

	Gross Sales	Taxable Sales	State Sales & Use Taxes
7/13-6/14	4,289,057,390	3,043,724,630	186,363,019
7/12-6/13	4,013,569,283	2,807,460,037	170,953,742
7/11-6/12	3,926,075,920	2,687,300,654	164,676,010
7/10-6/11	3,618,402,672	2,435,165,779	148,732,703
7/09-6/10	3,351,709,558	2,299,149,929	141,091,136
7/08-6/09	3,464,379,615	2,286,360,367	140,376,697
7/07-6/08	3,878,474,578	2,622,059,301	162,503,803

Local Government Tax Receipts¹²

	Local Option Sales Tax	Tourist Development Tax	Convention & Tourist Impact Tax	Voted One Cent Local Gas Tax-Ninth Cent	Non Voted Local Option Gas Tax
7/13-6/14	43,842,141	30,690,773	7,672,693	517,278	3,096,432
7/12-6/13	40,217,148	26,988,057	6,747,279	488,648	2,908,116
7/11-6/12	38,597,120	24,658,835	6,295,116	521,573	3,122,536
7/10-6/11	35,038,617	22,273,703	5,301,993	493,707	2,954,249
7/09-6/10	33,272,239	19,271,590	4,829,925	238,328	3,216,989
7/08-6/09	32,776,015	14,480,757	4,716,639	45,487	3,203,467
7/07-6/08	36,158,551	16,204,567	5,401,522	53,733	3,558,859
7/06-6/07	36,012,488	14,596,878	4,925,628	60,687	3,640,214

Assessed Value and Estimated Actual Value of Taxable Property¹³

Year	Real Property		Commercial Personal Property	Less: Tax Exempt Property	Total Taxable Assessed Value
	Residential Property	Commercial Property			
2013	\$17,287,606,922	\$8,347,419,400	\$771,466,155	\$7,679,334,047	\$18,727,158,430
2012	\$17,306,874,296	\$8,256,888,373	\$798,092,402	\$7,818,927,504	\$18,542,927,567
2011	\$17,856,125,062	\$8,699,361,452	\$828,515,769	\$7,830,116,847	\$19,553,885,436
2010	\$21,215,584,170	\$9,788,898,986	\$868,306,307	\$9,548,521,981	\$22,324,267,482
2009	\$26,415,781,465	\$10,012,549,128	\$848,143,322	\$10,710,450,011	\$26,566,023,904
2008	\$29,832,407,840	\$10,159,577,233	\$832,432,665	\$12,278,283,098	\$28,546,134,640
2007	\$29,148,380,910	\$9,525,652,503	\$838,832,346	\$12,995,937,305	\$26,516,928,454

Government Structure

Governing Body	Board of County Commissioners (BOCC)
# of Elected Officials	5
Length of Terms	4 Years
Mayor	Chosen annually by fellow commissioners at November meeting
Chief Administrative Position	County Administrator
Form of government	Constitutional County
Date originally established constitutionally	July 3, 1823

¹² Source: Monroe County Comprehensive Financial Report 2011

¹³ Source: www.myflorida.com/dor/taxes

Other Facts

County Employees	1,275
Board of County Commissioners*	537
Sheriff	464
Clerk of Circuit Court	98
Tax Collector	64
Property Appraiser	52
Judicial Administration	26
Tourist Development Council	19
Supervisor of Elections	12
Public Defender	2
State Attorney	1
*Positions funded by BOCC	

Police Protection	
# of stations	5
Road Patrol and Detectives	189
Corrections	139
Support	158
HIDTA Group (High Intensity Drug Trafficking Area)	58
Fire & Ambulance Services*	
# of stations	9
# of vehicles/apparatus	54
# of employees	113

Education¹⁴	
High Schools	3
Middle Schools	1
Elementary Schools	4
Middle/Elementary Schools	3
Charter/Other	8
# of Students	8,467
# of Teachers	1,030
Community College	1
# of Campuses	3

Fire & Ambulance Services*(Cont.)	
# of volunteers	54
*(for unincorporated areas)	
# of positions at Key West Airport	13
Trauma Star Medical Helicopter	
# of employees	8
Health Care	
# of Hospitals	3
# of Beds	218
County Owned Assisted Living Facility	1
# of Beds	16

Recreation

# of Federal National Park System's ¹	1
Dry Tortugas Park- 2013 Attend.	58,401
# of State Parks ¹	10
State Park Attendance ¹	
2010-2011	1,951,053
2009-2010	1,756,553
2008-2009	1,950,024
County Owned Parks	17
County Owned Beaches	4
# of County roads maintained	1,209
Miles of roads maintained	397
County Owned Bridges	6

County Owned Pool- Jacob Aquatic Ctr.	1
# of Libraries	5
Collection volumes	208,846
County Owned Boat Ramps	7
# of Registered Boats -Pleasure Boats¹¹	
All of Florida - 2013	864,673
Monroe County - 2013	24,422
Monroe County - 2012	26,461
Monroe County ranks 10th in the number of Pleasure Boats Registered in 2013 within all Florida Counties	
# of Registered Boats -Commercial Boats¹¹	
All of Florida - 2013	25,883
Monroe County - 2013	2,515
Monroe County - 2012	2,453
Monroe County ranks 1st in the number of Commercial Boats Registered in 2013 within all Florida Counties	

¹Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research

¹¹ Source: Bureau of Economic and Business Research, www.bebr.ufl.edu/data

¹² Source: Monroe County Comprehensive Financial Report 2011

¹⁴Source: [www.keysschools.com/district Info](http://www.keysschools.com/district%20Info)



EXECUTIVE SUMMARY

Introduction to County Budgeting

Defining a Budget

In simple terms, a budget is an entity's plan for its financial resources. It is an estimate of proposed expenses for a given period and the proposed means of paying for them. Two basic components of the budget are the revenue section and the expenditure section.

Defining Revenue and Expenditure

Revenue is an increase in the financial resources of a government. Some examples of local government revenues are property taxes, assessments, permits and fees, licenses, fines, charges for service, grants, and payments from other governments. Monroe County has a large variety of revenue sources.

An expenditure is a decrease in the financial resources of a government. Expenditures include, for example, current day-to-day expenses such as salaries, utilities, professional services contracts, material costs, payment of principal and interest on long term debt and bonds, purchase of vehicles, equipment or property and construction costs.

Budget Structure – Fund Accounting

An important concept in government accounting and budgeting is subdividing the budget into what are called "funds". This is called fund accounting. Fund accounting allows a government to budget and account for funds restricted by law or policy. These funds allow the County to segregate certain revenues and then account for expenditures from these revenues.

The County budget has approximately 62 funds. These funds can be compared to a company spreading its business among 62 banks. The County uses these funds for example, to make payments on different types of County debt or to track fees collected to pay for certain County services.

Each of these funds must balance - that is, revenues must equal expenditures - and each must be separately monitored. The County budget, adopted each year by the Board of County Commissioners (BOCC), is actually the total of the separate funds or accounts.

Rationale for the Budget Structure

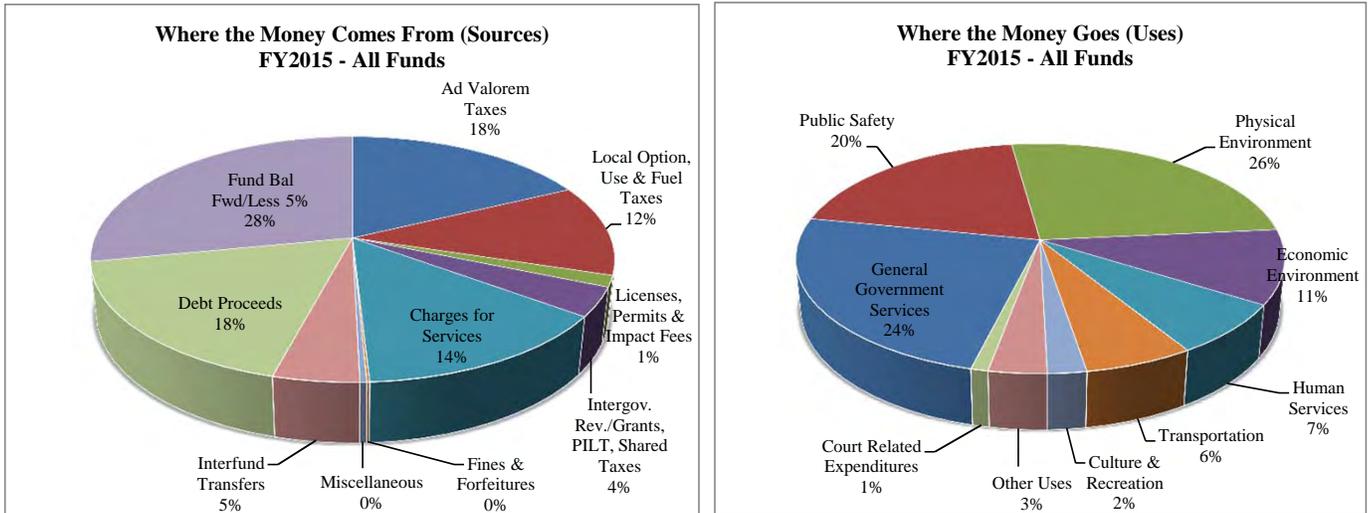
Monroe County produces its budget in conformance with rules and regulations developed for local governments. While it does not take an accountant to understand a local government budget, the reader should understand the County develops its budget in accordance with uniform accounting concepts and budgeting standards. Some of the more important standards are:

- **National Accounting Standards** - Just as businesses follow what are known as generally accepted accounting principles (abbreviated as "GAAP"), governments follow national standards for financial reporting. A government using consistent standards can look at itself over time to measure its financial strengths. Comparative measures of performance can then be made with other units of government. Some of the standards Monroe County uses are those of the Government Finance Officers Association (GFOA) and the Governmental Accounting Standards Board (GASB).
- **State of Florida Budgeting Standards** - The State of Florida establishes budgeting and financial rules for local Florida governments. This is Chapter 216 of the Florida Statutes. An example of a rule, is the timeframe of the annual budget cycle. The fiscal year for counties begins October 1st and ends September 30th of the following calendar year. Another example is its rule about how a county adopts a budget and how a county sets property tax rates.
- **Federal and State Grant Requirements** - Monroe County receives grants from several federal and state agencies. To insure the County uses these funds for specific programs, these agencies require the County to keep these grant funds separate from other County revenues. This segregation requires a more complex financial structure to manage these "restricted" dollars.
- **Local Budgeting Standards** - Finally, the Board of County Commissioners establishes uses for some fees collected by the County to insure they are spent on specific programs. Impact fees and permit fees are examples of revenues with such self-imposed restrictions. These fees are adopted by the BOCC and can be found in the Monroe County Book of Code of Ordinances, Part 1 General Ordinances.

Introduction to County Budgeting

Balancing the County Budget

Unlike the federal government, Florida law states a county must have a balanced budget. The amount of the adopted revenues must equal the expenditures for 62 funds. When OMB "balances the budget," the revenues must balance the appropriations for each fund and thereby for the entire budget. This means Monroe County has no budget deficit.



Sources	FY14 Adopted	FY15 Adopted	% of Total
Ad Valorem Taxes	76,470,005	78,751,615	18%
Local Option, Use & Fuel Taxes	48,297,311	52,959,358	12%
Licenses, Permits & Impact Fees	4,305,414	6,557,905	1%
Intergov. Rev./Grants, PILT, Shared Taxes	17,026,519	16,841,378	4%
Charges for Services	56,301,175	61,863,137	14%
Fines & Forfeitures	573,850	642,600	0%
Miscellaneous	1,903,186	1,568,340	0%
Interfund Transfers	47,430,759	20,001,000	5%
Debt Proceeds	52,704,000	78,481,180	18%
Fund Bal Fwd/Less 5%	111,739,730	124,045,126	28%
Total Sources	\$416,751,949	\$441,711,639	100%

Uses	FY14 Adopted	FY15 Adopted	% of Total
General Government Services	120,098,249	107,111,753	24%
Public Safety	83,712,338	86,887,664	20%
Physical Environment	83,421,356	113,526,308	26%
Economic Environment	42,531,060	46,062,064	10%
Human Services	31,126,522	31,943,863	7%
Transportation	25,690,258	27,462,242	6%
Culture & Recreation	13,731,196	9,769,261	2%
Other Uses	12,081,978	14,606,589	3%
Court Related Expenditures	4,358,992	4,341,895	1%
Total Uses	\$416,751,949	\$441,711,639	100%

Introduction to County Budgeting

An Important Revenue – Property Taxes

A "property tax," more specifically called an "ad valorem" tax, is a tax based on the value of the property. We derive the term, "ad valorem" from the Latin phrase meaning "according to value."

In Florida, there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax, and the tax rate. Each county's Property Appraiser's Office calculates property values and Florida law dictates the exemptions. The tax rates are set by the various local governments authorized to collect property taxes according to Florida law. The tax roll can be found in the Revenue Sources & Trends section.

The ad valorem tax rate is expressed in "mills." A mill equals \$0.001. The rate at which the tax is charged is called the "millage rate". If the ad valorem tax rate is 8 mills, the "millage rate" is 8 mills. This means that per dollar of property value, a property or ad valorem tax of \$0.008 is paid. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at \$10,000 and the millage rate is 8 mills, you would pay \$8 per \$1,000 value or \$80. The adopted millage rates can be found later in the chapter.

The Monroe County Board of County Commissioners sets the Ad Valorem Millage rate for the General Fund, Fine & Forfeiture, Lower & Middle Keys Fire Rescue, General Purpose MSTU, Parks and Beaches and Municipal Policing Funds along with the County's portion of the Health Department.

Other Major Revenue Sources

Revenue sources that are authorized by the Florida legislature include Constitutional and County Fuel Taxes, County Revenue Sharing Program, Local Government Half-Cent Sales Tax Program, and State Housing Initiative Partnership Program. Other revenue sources that are authorized by local governments include Communications Services Tax, Local Business Tax, One Cent Infrastructure Surtax, Motor and Diesel Fuel Taxes and Tourist Impact Tax. These local revenues sources are approved by the Monroe County BOCC.

Other Sources of County Revenues

Also Monroe County raises revenues from sources such as licenses and permits, other federal and state sources, charges for services, fines and forfeitures, grants, rents and interest.

It is important to understand the County has the ability to combine property taxes and other revenues to support a broad range of activities. The County also uses property taxes and other revenues to supplement programs receiving grant funds from the state and federal government. If grant or other funding decrease, the County must decide whether to raise tax revenues or to support these various programs rather than reduce service.

The Dual Roles Florida Counties Serve

In Florida, a county may serve a dual role. It can provide some services to all county residents regardless of whether or not the residents live in a city. These services are called "countywide" and use the *Countywide Property Tax* as a means of financing. It may also provide municipal-type services to residents in the unincorporated areas. These areas are portions of the county, which are not incorporated as cities. These services are called "MSTU" services and use *Municipal Services Taxing Unit Property Tax* as one of the means of financing these services.

Multiple Taxing Authorities - Florida law allows a county to charge one property tax rate countywide for services provided to the entire county population. State law also requires a county to charge another property tax rate in only the unincorporated area for the city-type services supplied by the county. If you look carefully at your annual tax bill, you will see several lines for the various property taxes:

The General Revenue Fund - The "General Revenue Fund" line in your tax bill is a county-wide tax that finances a diverse number of services such as environmental protection, shelter and care for impounded animals, general assistance for the indigent, public facilities maintenance, and libraries. It also pays for a variety of administrative functions required of a large organization: computer systems, communications purchasing, budget, human resources, finance and legal services.

Introduction to County Budgeting

The Law Enforcement, Jail, Judicial Fund - The “Law Enforcement, Jail, Judicial Fund” line on your tax bill is a countywide tax that pays for operation of the Sheriff’s Department, jail maintenance and the County’s court support system

The Health Clinic - This is a countywide tax used to support the operation of the County’s public health clinic.

The General Purpose MSTU - Another name for the property tax on the unincorporated area is the *Municipal Services Taxing Unit Property Tax*, or General Purpose MSTU tax. This line in your tax bill pays for services normally provided by municipalities. MSTU services and includes land use planning, zoning, fire marshal, code enforcement, emergency medical services, fire services, and maintain county parks.

There are also separate property taxes levied for special assessment tax districts such as **Fire and Ambulance, Mosquito Control and South Florida Water Management**. Monroe County also taxes for the operation of its schools under the separate authority of the **School Board**.

Special Assessment Property Tax

A non-ad valorem assessment, also called a special assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties. The value of the property is not considered when calculating a special assessment. Instead, the cost of the facility or the service is allocated to the properties in a defined area. This allocation is based on the degree to which the property will reasonably benefit from the facility or service. It is important to note that Monroe County is not the only jurisdiction levying these special assessments in the unincorporated area. There are a number of separate special assessment districts and with the ability to levy these assessments.

Other Governments in Monroe County

One frequent misunderstanding is that the Monroe County Board of County Commissioners oversees the local school system. While school boards in other states have their budgets approved by the county commissioners or the county board of supervisors, school districts in Florida are *separate taxing authorities*. The property tax levy for the school system is separate from the County’s on the annual tax bill. Other units of government which levy property tax separately from Monroe County are the *Mosquito Control District* and a multi-county district -- the *South Florida Water Management District*. There are also five cities in the county: Key West, Islamorada, Marathon, Layton and Key Colony Beach. These cities have separate budgets and revenue sources.

Tracking the County’s Budget

With 5,000 line items and dozens of organizations within its purview, Monroe County relies on computers with sophisticated budgeting software to help with budgeting and accounting.

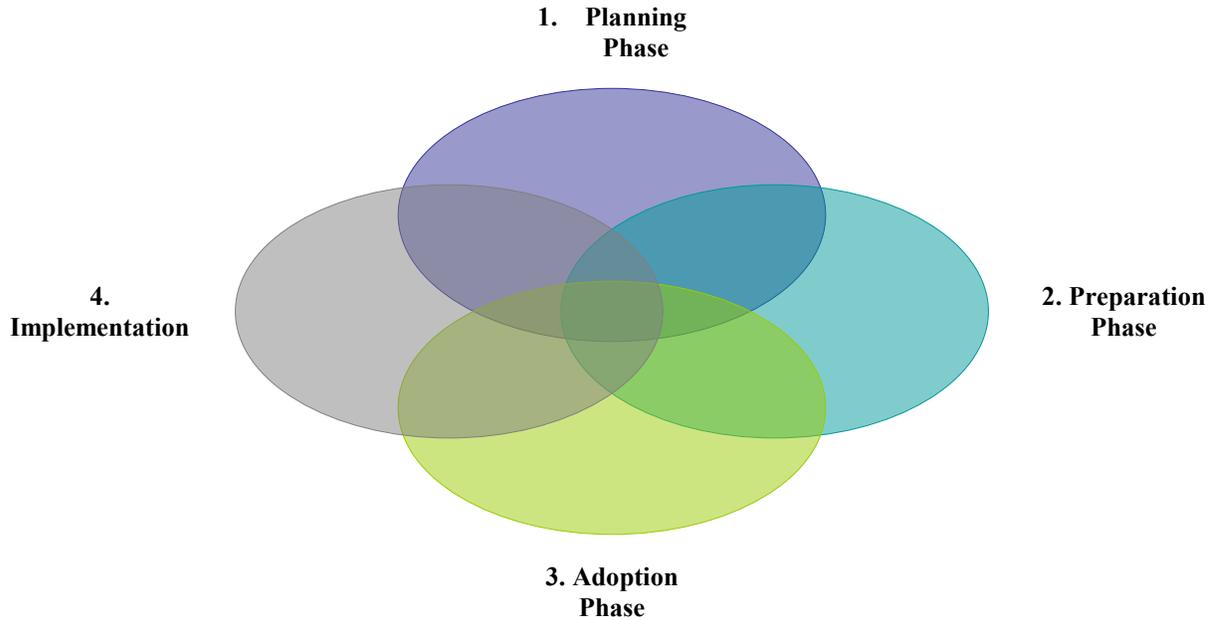
Like many counties in Florida, the Monroe County Clerk of the Circuit Court performs the day-to-day accounting such as writing checks to vendors and processing payroll. The Monroe County Office of Management and Budget under the County Administrator prepares the budget using a computerized budget preparation system.

Developing the Budget

The process of compiling the annual budget is actually a year-round activity. The basis for the process is a framework of statutory deadlines established by the State of Florida. The County Administrator and the OMB Department staff establish the remainder of the process. County administration sets interim deadlines to insure necessary information is collected, priorities are determined, and recommendations can be made by the County Administrator to the Board of County Commissioners. The County Administrator has been designated to serve as the official budget officer for Monroe County, to the Board of County Commissioners, which, in turn establishes tax rates and adopts the annual budget.

Introduction to County Budgeting

While the process may change somewhat from year to year, an examination of the process illustrates the many steps to adopting an annual budget. An annual budget, including all such funds as required by law, shall be prepared and approved each fiscal year. The budget process is conducted in accordance with Chapters 125, 129, 200 and 218 of the Florida Statutes as amended. Monroe County processes the budget in four basic phases. Some budgeting activities like estimating revenues can be done in other phases. The four basic phases are:



Planning Phase – (January – March) Early in the budget process, OMB staff prepares budget instruction packages which are used by County departments to submit their annual budget requests. Departments are asked to develop statistical measures to describe the levels of services they offer. Management evaluates the statistical measures to determine what service can be maintained at a particular level of operational funding. During the planning phase, departments are also asked to estimate their capital needs for the upcoming fiscal year as well as estimated needs for an additional six years. These estimates form the basis for the long-range *Capital Projects Plan*.

Preparation Phase – (April – June) For all departments funded by the Board of County Commissioners (BOCC), the County Administrator handed out to Division Directors their budget guideline and instructions during their April 11, 2014 Division Directors meeting. Internal service fund departments determine their proposed revenue and expense budgets. All other departments were required to key in their operating and capital expenditure budgets in GovMax and submit to OMB hard copies of their proposed budgets by May 2nd. All Constitutional Officers submit their budgets by June 1, as required by law.

Also during this phase, OMB reviews revenue collection for all funds and perform expenditure analysis for all departments. Using prior year fund balances, as reported in the CAFR, along with estimated revenues and expenditures, the current year's estimated ending fund balance is then calculated. In determining each fund's revenue budget, a calculation of a certain percentage of the estimated ending fund balance added with potential revenue receipts along with less 5% (according to state statute) are used to balance or equal requested departmental expenditures.

The County Administrator also conducts a series of budget review meetings with the Division Directors and department heads and a decision on a proposed *Tentative Budget* is presented to the BOCC. During the Engineer/Public Works budget review, the capital plan is discussed and a workshop meeting with the BOCC is held to determine the priorities of all capital funded projects.

Introduction to County Budgeting

Adoption Phase - The County Administrator presents a proposed *Tentative Budget* to the BOCC at the regular July BOCC meeting. After receiving priorities from the BOCC, the *Tentative Operating and Capital Plan Budget* is then modified for Board approval. All policy workshops, BOCC meetings, as well as public hearings, are televised live and videotaped for re-broadcast on the County's channel 76, local cable station.

In accordance with State "Truth-in-Millage" (TRIM) requirements, the BOCC adopts tentative property tax millages which are publicly announced and mailed to all property owners in August. The BOCC schedules three public budget hearings in September: Key Largo, Key West and Marathon. The *Adopted Budget* and all final millages are formally approved at the last public hearing. A budget summary of the adopted operating and capital budget is posted to the county's website.

Implementation and Adjustment – Before Oct. 1st, OMB will send the adopted revenue and expenditure budgets to Finance so they can upload the budget information into the Clerk's finance system. On October 1st, the *Adopted Budget* is implemented. During the rest of the fiscal year, OMB monitors actual versus budgeted spending along with bringing in unanticipated revenues into the budget. These changing circumstances usually require some type of budget adjustments within departmental budgets. Any changes to the adopted budget are handled by requests to OMB.

Budget Transfer Request: OMB reviews the request to determine what type of transfer needs to be performed and if there is enough money to make the transfer. These requests need to be approved by division or department heads. There are three types of transfers that require certain action, there are:

Types of transfers:

1. Budget transfers within a cost center are keyed into the Clerk's Finance system.
2. Any adjustments that require movement of budgeted funds between departments or from reserves, must be approved by the BOCC, in the form of a resolution.
3. If the transfer cannot be made because of insufficient budgeted funds, a formal budget amendment is done with a properly noticed public meeting. Generally, these public hearings are held during a regularly monthly BOCC meeting. First, OMB needs to obtain BOCC approval to advertise a budget amendment in a public read newspaper and then hold a public hearing. After board approval, OMB has 60 to 90 days to hold the publicly noticed BOCC meeting. The revised budget must appear in a publicly read newspaper between 2-5 days prior to the meeting.

Unanticipated Resolutions: When unbudgeted revenues are received, (for example: Grants, Donations or Court Fees, etc.), a resolution will be prepared for BOCC approval with appropriate revenue codes and expenditure accounts.

All resolutions prepared by OMB, have supporting documentation to back up the reasoning behind the budgetary change. Approval of all prepared OMB resolutions is listed on the monthly BOCC meeting agenda under one agenda item entitled, "Approval of Various Resolutions for the Transfer of Funds and Resolutions for the Receipt of Unanticipated Revenue". Unless; the resolution is a formal budget amendment that requires a public hearing.

The multi-year *Capital Projects Plan* which is approved during the September public hearings should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally approved as a part of the *Adopted Budget* in September. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted in the process described above.

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Monroe County for its annual budget for the fiscal year beginning October 1, 2013. This is the 16th consecutive year that Monroe County has received this prestigious award.

Introduction to County Budgeting

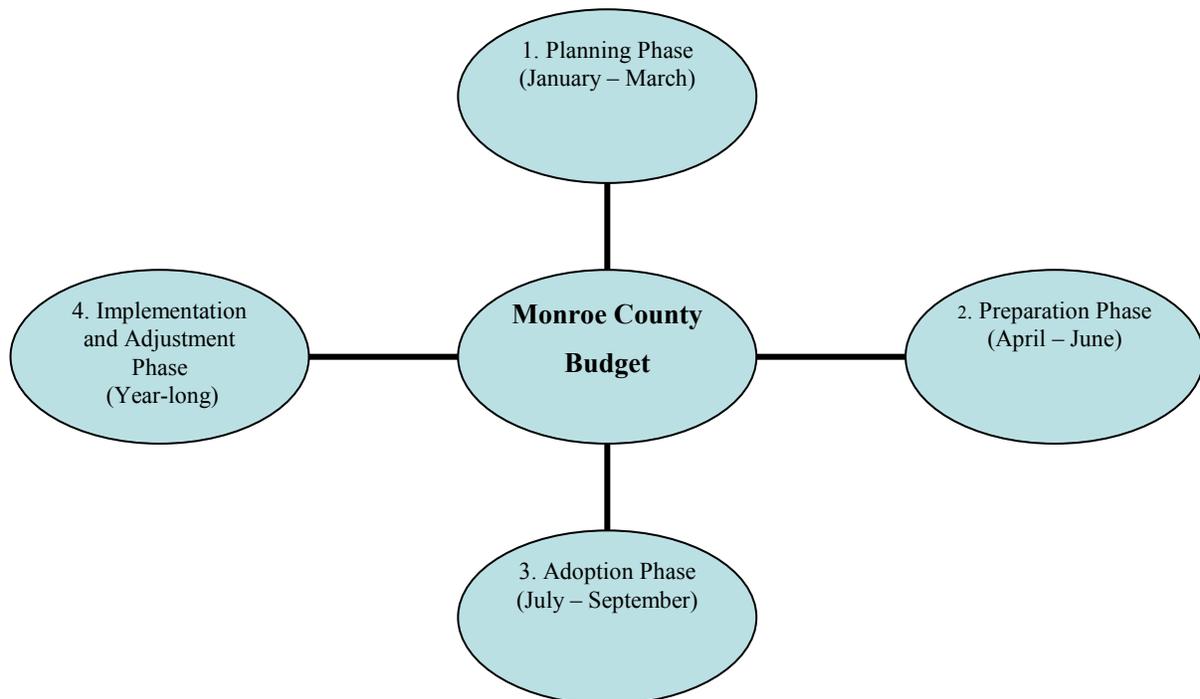
In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan, and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, by using GFOA recommended policies. Again, we will be submitting this document to the GFOA to be reviewed by other nationwide GFOA members and they will determine if the FY2015 Adopted Budget Book will be eligible to receive another Distinguished Budget Presentation Award.

Finding Information About the Budget

Monroe County's budget is available in draft form any time after presentation of the tentative budget by the County Administrator to the Board of County Commissioners in July. Based on the County Administrator's recommendations, OMB produces a budget summary. Copies of the summary document are available in the public libraries in July and August. Changes may be made in the **County Administrator's TENTATIVE BUDGET** prior to the public budget hearings in September.

In accordance with Florida law, the County also advertises a summary budget in a newspaper of general circulation prior to final adoption. After the Board of County Commissioners approves the budget in September, the OMB will publish a hard bound copy and an internet version of the final budget. Information on the detailed budget documents are available for public review can be obtained by calling the Monroe County OMB Department at (305) 292-4470 or visiting the Monroe County website at www.monroecounty-fl.gov.

The following is the schedule that will be followed to adopt the Fiscal Year 2015 Budget:



**MONROE COUNTY BOARD OF COUNTY COMMISSIONERS
BUDGET CALENDAR, FISCAL YEAR 2015**

Revised Adopted Timetable

Date 2014,	Day	RESPONSIBLE PARTY	REQUIRED ACTIVITY	REQUIREMENT REFERENCE
March 19,	Wednesday	Board of County Commissioners	Approval of the FY15 Budget Timetable. Agenda item for a recommendation on FY15 HSAB and non-profit organizations funding. Regular BOCC meeting Marathon	
March 20,	Thursday	County Administrator, Division Directors	County Administrator will give Division Directors their budget instructions.	Section 129.025 Florida Statutes
April 11,	Friday	Division Directors, Department Directors, TDC Executive Director	OMB deadline for submission- <u>budget</u> requests for all Internal Service Funds and departments including TDC.	
April 28 - April 30		County Administrator, Division and Department Directors, OMB	County Administrator's internal budget review with Divisions/Departments and OMB. Capital Planning will be scheduled with Project Management	
May 15, Thursday Rescheduled for June 30, 2014		Board of County Commissioners	Budget Workshop 1pm Key West	
May 11-16	Sunday-Friday		Governor's Hurricane Conference www.flghc.org	
May 23,	Friday	Division Directors, Department Directors, TDC Executive Director	Deadline for <u>final submission</u> of budgets to OMB from departments.	
May 30,	Friday	Human Service Advisory Board	This is the last date to receive input from the Human Service Advisory Board.	
On or before June 1,	Sunday	Constitutional Officers, State Attorney, Housing Authority, Judicial, and Health Dept.	Submission of budget requests to the County Administrator.	Section 129.03(2) Florida Statutes
June 30,	Monday	Board of County Commissioners	Budget Workshop 1pm Marathon	
July 1,	Tuesday	Property Appraiser	The Property Appraiser certifies, to each taxing authority, the taxable value within the jurisdiction of the taxing authority on Form DR-420.	Section 129.03(1) Florida Statutes
July 11-14	Friday-Monday		National Association of Counties (Naco) Annual Conference www.naco.org	
July 16,	Wednesday	Board of County Commissioners	Tentative budget to be delivered to BOCC at regular meeting date. Key West	Section 129.03(3) Florida Statutes
July 24-25,	Thursday-Friday	Board of County Commissioners	Special Meeting for discussion of Budget and Capital Improvement Plan. Announcement of Proposed Millage Rates and selection of dates, times and places for public hearings. Approval to advise the Property Appraiser of proposed millage rates. Both days- 10 A.M. Key West	Sections 129.03(3)(a) and 200.065(2)(b) Florida Statutes
August 4,	Monday	Office of Management and Budget	Last day to advise the Property Appraiser of the Proposed Millage Rates, current year rolled-back rate and the date, times and place of the Tentative Budget Hearing.	Section 200.065(2)(b), Florida Statutes
No later than August 24,	Sunday	Property Appraiser	Property Appraiser mails out the Notice of Proposed Property Taxes to each taxpayer listed on the current year assessment roll. (TRIM Notices)	Sections 200.065(2)(b) and 200.069 Florida Statutes
September 3,	Wednesday	Board of County Commissioners	First Public Hearing Adoption of Tentative Budget and Millage Rate 5:05 P.M. Key Largo	Sections 129.03(3)(c), 200.065(2c) and 200.065(2)(e), Florida Statutes
September 8,	Monday	Board of County Commissioners	Special Budget Meeting 5:05 P.M. Marathon	Not Required- Done as a public service.
September 8,	Monday	Office of Management and Budget	Budget Ad to be published in newspaper for final budget hearing	Section 200.065(2)(d), Florida Statutes
September 11,	Thursday	Board of County Commissioners	Final Public hearing Adoption of Final Budget and Millage Rate 5:05 P.M. Key West	Sections 129.03(3)(c), 200.065(2)(d) and 200.065(2)(e), Florida Statutes
Following final budget adoption		Board of County Commissioners	Notify the Sheriff, in writing, of the specific action taken on the proposed fiscal year 2013-2014 budget appropriations of the Sheriff.	Section 30.49(4), Florida Statutes
September 13,	Saturday	Office of Management and Budget	Within 3 days of Final Hearing, the Resolution adopting final millage and budget to Property Appraiser, Tax Collector and the Dept. of Revenue	FL Administrative Code 12D-17.003(f)
October 11,	Saturday	Office of Management and Budget	Within 30 days of adoption of final millage and budget, submit TRIM package (DR-487) to Dept. of Revenue. Certify final millages to Property Appraiser via DR-422 and DR-422DEBT (if any debt). Post summary budget on website.	Section 129.03(3) Florida Statutes FL Administrative Code 12D-17.003 (h)

Goals and Policies

Introduction

Monroe County's short and long-term goals and policies are developed during the budget process each year. The BOCC discusses trends, capital projects and policy priorities at public meetings held during the budget planning phase and these priorities are further refined and clarified during the budget preparation and adoption phases of the budget process in the late spring and summer of each year. The BOCC tries to strike a prudent balance between service needs and financial ability to pay for those services. Following is discussion of the primary goals and policies adopted by the BOCC:

County-wide Long-term Goals and Policies

The County developed and received approval from the State of Florida for the *Monroe County Year 2010 Comprehensive Plan*. An update of the 2010 Comprehensive Plan is underway and will be renamed the 2030 Comprehensive Plan. It is expected to be adopted by the BOCC in FY16. Major goals articulated in the plan update are:

Future Land Use - Monroe County shall provide an effective and efficient balance of future anticipated growth in order to enhance the quality of life, maintain community character, economic development, ensure the safety of County residents and visitors, and protect valuable natural resources.

- Address the Permit Allocation System for new residential development, known as the Residential Rate of Growth Ordinance (ROGO) System, in light of the build-out challenges facing Monroe County (number of building permit allocations available versus the balance of privately held vacant parcels).
- Policy and land acquisition strategies to reduce the total inventory of privately owned vacant land and balance growth management, habitat protection, retirement of development rights, reduction of density & intensity, and the future build-out of the Florida Keys.
- Evaluate policies to assure non-conforming structures, that are part of the "community character" are preserved.
- Update the residential and nonresidential Permit Allocation and Point Systems to provide for additional positive points for lot aggregation, land dedication and energy/water conservation.
- Ensure that all development and redevelopment taking place does not result in a reduction of the level-of-service (LOS) requirements established and adopted by the comprehensive plan.
- With input from the business community and other stakeholders, develop an Economic Sustainability Element, which focuses upon and promotes redevelopment, considers the increasing cost of climate adaptation and the protection of property.
- Continue to implement military compatibility policies.
- Encourage working waterfront preservation and enhancement.

Conservation and Coastal Management – To promote the conservation, use, and protection of natural resources and to plan for, and where appropriate, restrict development activities where such activities would damage or destroy coastal resources; threatened and endangered species habitat; and protect human life and limit public expenditures in areas that are subject to destruction by natural disaster.

- Protect and preserve lands containing species listed under the Endangered Species Act and supporting the efforts of federal agencies, state agencies, and private non-profit conservation organizations, to acquire land for conservation purposes.
- Continue to implement the Tier System to protect upland habitat and direct growth to infill areas.
- Continue to protect native upland vegetation and marine and freshwater wetlands and, where possible, restore and enhance these habitats.
- Continue to address existing wastewater and stormwater projects.
- Revise and update the Marina Siting Plan.
- Work with state and federal partners to improve impaired water quality in many canal systems in the Florida Keys.
- Support existing vessel discharge regulations, including the No Discharge Zone regulations of the Florida Keys National Marine Sanctuary, and encourage use and expansion of sewage pump-out facilities throughout Monroe County.
- Work cooperatively with USFWS and the FEMA to review permit applications for compliance with the Federal Endangered Species Act through the "Permit Referral Process" within the floodplain regulations.

Goals and Policies

Traffic Circulation - To provide a safe, convenient, efficient, and environmentally compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County. The Florida Department of Transportation (FDOT) is responsible for maintaining and improving U.S.1 and in Key West, South Roosevelt Boulevard/S.R.A1A. The county's Public Works/Engineering Division are responsible for maintaining and improving county roads along with planning, overseeing and administering road and bridge improvement/repair contracts.

- Incorporate the FDOT's Five Year work Program into the Capital Improvement Schedule.
- Adopt a level of service (LOS) standard on the overall basis (entire length of U.S.1).
- Continue to coordinate with FDOT and municipalities in the review of the systematic traffic monitoring program to monitor traffic volumes and travel speeds of U.S. 1
- Develop a Transportation Strategy Master Plan, incorporating an intermodal transportation system and considerations of climate change implications.

Mass Transit - To support the development of a coordinated surface transportation system for residents, visitors and transportation disadvantaged people within Monroe County.

- Continue to develop strategies to reduce trips on U.S. 1 and develop an intermodal transportation system that incorporates vehicles and alternative transportation modes such as mass transit and bicycle/pedestrian facilities.
- Encourage the provision of transit service for all visitors and residents to major trip generators.
- Continue to coordinate with the municipalities to further facilitate mass transit in the Florida Keys.

Ports, Aviation and Related Facilities - Monroe County shall provide a safe, convenient, efficient, and environmentally-compatible motorized and non-motorized transportation system for the movement of people and goods in the County.

- Preserve existing airports, airstrips and related activities; and coordinate surface transportation access to existing and new public airport facilities.
- Facilitate port facilities that relieve traffic on U.S. 1 or serve as an alternative to U.S. 1 for delivering goods and services.
- Preserve and enhance existing ports and port related activities.

Housing – To adopt programs and policies to facilitate access by all current and future residents to adequate and affordable housing that is safe, decent, and structurally sound, and that meets the needs of the population based on type, tenure characteristics, unit size and individual preferences.

- Provide guidance for the development of plans and policies to meet housing deficits and summarize existing and future housing needs.
- Continue to coordinate with the municipalities and Department of Economic Opportunity (DEO) regarding the provision of affordable housing.
- Continue to expand participation in Federal and State housing assistance programs to rehabilitate owner and rental housing for very low, low, and median and moderate income residents by seeking grants, loans, and technical assistance in conjunction with the Monroe County Housing Authority.

Potable Water - The County shall support Florida Keys Aqueduct Authority (FKAA) in the fulfillment of their statutory obligation and authority to provide for a safe, high quality and adequate supply, treatment, distribution, and conservation of potable water to meet the needs of present and future residents.

- Ensure that at the time at certificate of occupancy or its functional equivalent is issued, adequate potable water supply, treatment, and distribution facilities are available to support the development at the adopted level of service standards
- Address the capacity issue related to fire flows with installation and maintenance of fire hydrants.
- Maintain a 10-year Water Supply Work Plan that identifies alternative water supply projects, traditional water supply projects, conservation, and reuse necessary to meet the Monroe County Unincorporated Area water supply needs, consistent with the South Florida Water Management District Lower East Coast Regional Water Supply Plan and the Florida Keys Aqueduct Authority 20-year Water System Capital Improvement Master Plan.

Goals and Policies

Solid Waste - The County shall provide for the adequate collection, disposal and resource recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents. The County's Solid Waste Department oversees the solid waste disposal and recovery program.

- Continue to work towards achieving a 75 percent diversion rate of the municipal solid waste stream by 2020 through recycling.
- Monitor the haul out contract with Waste Management Inc. (WMI).
- Monitor contract to remove, crush and haul abandoned vehicles and vessels.
- Maintain, develop and improve the County's recycling program.
- Assess the implementation options for creating or contracting out a yard waste program, including mulching and composting

Sanitary Sewer - The County shall provide for the adequate, economically sound collection, treatment, and disposal of sewage which meets the needs of present and future residents while ensuring the protection of public health, and the maintenance and protection of ground, nearshore, and offshore water quality. The County has adopted a *Monroe County Sanitary Wastewater Master Plan*.

- Continue construction of the Cudjoe Regional Waste Water System.
- Continue to ensure compliance with wastewater treatment standards.

Drainage - Monroe County shall provide a stormwater management system, which protects real and personal properties, public health and safety, and which promotes and protects groundwater and nearshore water quality. The County has adopted a *Stormwater Master Plan*, a *Stormwater Management Ordinance* and prepared a *Manual of Stormwater Management Practices*.

- Review and update, as necessary, the County's stormwater management regulations and Stormwater Master Plan.

Natural Groundwater Aquifer Recharge - The County shall protect the quality and quantity of water in the potable water aquifer and in the freshwater lens systems so as to ensure public health, conserve the public water supply, and preserve ecosystems dependent upon freshwater.

- Continue to work cooperatively with Miami-Dade County to encourage land use planning and development controls which shall protect the recharge area of the Florida City Wellfield from potential sources of groundwater contamination, saltwater intrusion and over-extraction.

Recreation and Open Space - Monroe County shall provide a recreation and open space system to conserve valuable natural resources and to provide recreational opportunities adequate to serve the present and future population of Monroe County; including residents and visitors.

- Continue to work towards making available adequate and accessible active recreation facilities at county-owned resource-based and community-based neighborhood and community parks consistent with the adopted level of service standards and the Recreational Guidelines.
- Undertake the development of a Parks and Recreation Management and Maintenance Master Plan for each existing county-owned park.
- Ensure access to publicly-owned recreation and open space areas, including the handicapped and disabled.
- Continue to coordinate with State and federal entities for the potential use of State and federal lands.

Intergovernmental Coordination - The County shall promote and encourage intergovernmental coordination and collaboration between the County, the County municipalities, neighboring Miami-Dade and Collier counties, regional, state, and federal governments, providers of utility services and private entities in order to anticipate and resolve present and future concerns and conflicts.

- Continue to increase the effectiveness, efficiency, and responsiveness of government; provide for consistency in decisions and actions between various departments and agencies; and to improve citizen awareness and participation.
- Continue to maintain procedures designed to provide effective public participation and to provide real property owners with notice of all official actions which will regulate the use of their property.
- Adopt policies to require community meetings to emphasize the importance of citizen participation as early as possible in the planning and development review process.

Goals and Policies

Capital Improvements - Monroe County shall provide and maintain, in a timely and efficient manner, adequate public facilities for both existing and future populations, consistent with available financial resources. The Capital Improvement Element (CIE) provides for review criteria of capital improvements, coordination with the budget, level of service standards, and concurrency management.

- Revise the Level of Service (LOS) standards for Recreation and Open Space and adopt sanitary sewer LOS standard to ensure that adequate facility capacity will be provided for future development.
- Annually update the Five-Year Schedule of Capital Improvements.

Energy and Climate (new proposed element) - Monroe County shall coordinate with the municipalities; regional, State, and federal government agencies, nongovernmental organizations and private organizations to exchange data and develop coordinated strategies to address energy conservation and impacts from climate change.

- Encourage collaborative intergovernmental practices to reduce greenhouse gas emissions (GHGs) by at least 20% below the 2005 levels by 2020.
- Consider climate change impacts such as increased temperatures, sea level rise, potentially shifting habitat and ecosystem types and the need to withstand increased storm surge in evaluating public infrastructure decisions.
- Continue to identify criteria to define adaptation action areas (AAA).
- Work cooperatively with municipalities and transportation agencies to identify and evaluate transportation strategies to address energy and climate issues.

County-wide Short-term Goals and Policies

In order to achieve long-term goals, several key short-term goals and associated policies are established by the BOCC each budget year. The key short-term goals are:

- Continued construction of the Cudjoe Regional wastewater system. To be completed by 12/31/15 in order to meet a State mandate.
- Update wastewater treatment plants at County owned facilities to comply with State DEP regulations. Connections to central sewer are underway for:
 - Marathon and Plantation Key Courthouses
 - Marathon Government Center
- Maintain fund contingencies, reserves and fund balances forward for each of the ad valorem tax supported funds.
- Maintain and continue to strengthen the Internal Service Funds: Worker's Compensation and Group Insurance.
- Completion of the Monroe County 2030 Comprehensive Plan
- Enhanced code compliance for transient rentals and FEMA downstairs enclosure issues.
- Improve efficiency and capabilities of Growth Management Permitting Process, with purchase of:
 - Interactive Voice Recognition (IVR)
 - Electronic Plan Review
- Further enhance and upgrade the County's computer network and phone systems.
- Over the next 4 years, continue to implement an ADA Transition Plan to meet federal mandates. ADA compliance retrofits for County Facilities (buildings, parks, and beaches):
 - Segment 2: Implementation is underway
 - Segment 1, 3: Implementation to begin
 - Segment 4: Project scope development underway
- Construct/ Renovate fire facilities throughout Monroe County:
 - Summerland Fire Station: design and construction for a brand new facility

Goals and Policies

- Crawl Key Fire Training Facility: design & construction for a brand new facility
- Enhance fire rescue services through the purchase of fire rescue vehicles and equipment.
- Renovations for Courthouse facilities:
 - Plantation Key Courthouse & Jail facilities: design and construction
 - Freeman Justice Center: Completion of the acoustics project.
- Continued implementation of Higgs Beach Park Master Plan.
- Major renovation of Bernstein Park on Stock Island.
- Design and build mooring fields in the Keys.
- Improving County's cultural facilities:
 - Work together with the City of Key on the Truman Waterfront Park
 - Work together with the City Of Marathon on the Oceanfront Park
 - East and West Martello Towers: Roof repairs and meeting room renovations
- Construction of a new library building in Marathon.
- Construction of County Road 905 bicycle path and US1 Bayside Shared Use Path between MM99 to MM106.
- Implementation of Monroe County Canal Management Master Plan.
 - Develop demonstration projects to improve water quality in 7 canals.
- Continued Energy Efficiency and Conservation strategies
 - Completion of Climate Action Plan
- Construct a Customs and Border Protection Terminal at the Marathon Airport.

Financial Policies

Background

The Monroe County Board of County Commissioners (“BOCC”) recognizes its responsibility to manage the taxpayers money in a financially prudent way to promote fiscal sustainability and accountability while ensuring the health, safety and welfare of the citizens. The BOCC believes that sound financial management principles require that sufficient funds be retained by the County to provide a stable financial base at all times. To retain this stable financial base, the County needs to maintain a fund balances sufficient to fund all cash flows of the County, to provide financial reserves for unanticipated expenditures and/or revenue shortfalls for an emergency nature, to provide funds for the disparity in timing between property tax collection, sales tax distributions as well as other revenues and expenditures, and to secure and maintain investment grade bond ratings.

General Financial Policy

The Operating Budget authorizing the expenditure of county funds will be adopted annually by the BOCC at the fund level.

The Budgeted expenditures and reserves of each fund including the reserve for contingencies, reserve for cash, cash carry forward, and all other purposes will equal the sum of projected beginning balances for the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year. That is, the budget shall be balanced; the total estimated revenue including balances brought forward, shall equal the total of the appropriations and reserves.

The Office of Management & Budget (OMB) shall estimate 100% of all revenue reasonably anticipated from all sources, a 5% holdback for non-collection will be applied. This will be the basis for budgeted revenue (95% of anticipated receipts).

Budgetary Control Policy

Adoption and amendment of the budget during each fiscal year will be in accordance with the laws of Florida.

Transfers among expenditures and revenue accounts may be made during the fiscal year within a cost center. All transfers must be approved by OMB or the County/Deputy Administrator.

The BOCC has increased the level of control for cost center (departmental) budgetary changes by requiring a County Commission resolution for cost center transfers.

Revenue Policy

The use of ad Valorem tax revenues will be limited to the General Fund, Fine & Forfeiture Fund, General Purpose Municipal Service Taxing Unit funds, Local Road Patrol Law Enforcement District, Lower & Middle Keys Fire & Ambulance Dist.1, and Municipal Service Taxing Districts.

The use of Gas taxes will be limited to the Road & Bridge Fund for operating and capital projects as authorized by statute.

Tourist Development Tax Proceeds will be appropriated in accordance with the formula

Financial Policies

contained in the Tourist Development Tax Ordinance.

All other Sales Tax Revenue will be used as statutorily authorized.

The use of revenues that have been pledged to bondholders will conform in every respect to the bond covenants that commit those revenues.

Fee revenues will be anticipated for purposes of budget preparation conservatively using schedules that have been adopted by the Board and historical collection rates.

Cash balances remaining in any fund at year-end will stay in that fund for subsequent years.

Revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year shall revert to fund balance.

Special Revenues collected for specific purpose will be used as statutorily authorized.

Impact Fee Revenue shall always be used for projects related to “growth” and not be used to correct existing deficiencies.

Capital Improvement Projects Policy

The Capital Improvement Plan (CIP) Budget showing estimated annualized costs of capital projects will be updated on an annual basis.

A capital project may not be added or deleted without approval of the Board.

An adopted capital project may not be amended or changed more than necessary to fulfill the original intent of the project. No funds may be added or deleted which change the outcome of the project without Board approval.

COMPREHENSIVE FUND BALANCE POLICIES

The Governmental Accounting Standards Board (“GASB”) issued Statement No. 54, Fund balance Reporting and Governmental Fund Type Definitions (“GASB-54”). One objective of this standard was to improve, including the understandability, the usefulness of fund balance information by providing clear fund balance classifications. GASB-54 abandons the reserved, unreserved, and designated classifications of fund balance and replaced them with five classifications: non-spendable, restricted, committed, assigned, and unassigned. The requirements of this statement are effective for the BOCC’s financial statements for the fiscal year ending September 30, 2011.

GASB-54 requires local governments to focus on the constraints imposed upon resources when reporting fund balance in governmental funds. The fund balance classifications indicate the level of constraints placed upon how resources can be spent and identify the sources of those constraints. The following five classifications serve to inform readers of the financial statements of the extent to which the County is bound to honor constraints on the specific purposes for which resources in a fund can be spent.

Financial Policies

Definitions

Non-spendable Fund Balance- Fund balance reported as “non-spendable” represents fund balance that is (a) not in a spendable form such as prepaid items or (b) legally or contractually required to be maintained intact such as an endowment.

Restricted Fund Balance- Fund balance reported as “restricted” consists of amounts that can be spent only on the specific purposes stipulated by law or by the external providers of those resources.

Committed Fund Balance- Fund balance reported as “committed” are self-imposed limitations set in place prior to the end of the fiscal period. These amounts can be used only for the specific purposes determined by a formal action of the governing body, which is the highest level of decision-making authority, and that require the same level of formal action to remove the constraint.

Assigned Fund Balance- Fund balance reported as “assigned” consists of amounts that are subject to a purpose of constraint that represents an intended use established by the BOCC or by their designated body or official. The purpose of the assignment must be narrower than the purpose of the General Fund. Formal action is not necessary to impose, remove, or modify a constraint in Assigned Fund Balance. Additionally, this category is used to reflect the appropriation of a portion of existing fund balance to eliminate a projected deficit in the subsequent year’s budget.

Unassigned Fund Balance- Fund balance reported as “unassigned” represents the residual classification of fund balance and includes all spendable amounts not contained within the other classifications.

Policy on committing funds

In accordance with GASB-54, it is the policy of the Monroe County Board of County Commissioners (“BOCC”) that fund balance amounts will be reported as “Committed Fund Balance” only after formal action and approval by the Board. The action to constrain amounts in such a manner must occur prior to year end; however, the actual dollar amount may be determined in the subsequent period.

For example, the BOCC may approve a motion prior to year end to report within the year-end financial statements, if available, up to a specified dollar amount as Committed Fund balance for capital projects. The exact dollar amount to be reported as Committed Fund Balance for capital projects may not be known at the time of approval due to the annual financial audit not yet being completed. This amount can be determined at a later date when known and appropriately reported within the year-end financial statements due to the governing body approving this action before year-end.

It is the policy of the BOCC that the County may commit fund balance for any reason that is consistent with the definition of Committed Fund Balance contained within GASB-54. Examples of reasons to commit fund balance would be to display intentions to use portions of fund balance for future capital projects, stabilization funds, or to earmark special General Fund revenue streams unspent at year-end that are intended to be used for specific purposes.

Financial Policies

After approval by the BOCC, the amount reported as Committed Fund Balance cannot be reversed without utilizing the same process required to commit the funds. Therefore, in accordance with GASB-54, it is the policy of the BOCC that funds can only be removed from the Committed Fund Balance category after motion and approval by the BOCC.

Policy on Committed General Fund Balance fund balance

The BOCC has the responsibility of responding to emergency disaster and will set a goal of \$10 million dollars in disaster reserve funds to ensure adequate cash flow is available in post-disaster situations. In the event these funds fall below the set amount, an action plan to begin the replenishment to the appropriate level will be addressed in the ensuing budget year.

Policy on assigning funds

In accordance with GASB-54, funds that are intended to be used for a specific purpose but have not received the formal approval action at the governing body level may be recorded as Assigned Fund Balance. Likewise, redeploying assigned resources to an alternative use does not require formal action by the governing body. GASB-54 states that resources can be assigned by the governing body or by another internal body or person whom the governing body gives the authority to do so, such as a committee or employee of the County. Therefore, having considered the requirements to assign fund balance, it is the policy of the BOCC that the County Administrator will have the authority to assign fund balance of this organization based on intentions for use of fund balance communicated by the BOCC.

Policy on Unassigned General Fund Balance

It is the goal of the BOCC to achieve and maintain an unassigned General Fund balance equal to four months of budgeted expenditures. The County considers a balance of less than four months to be a cause for concern, barring unusual or deliberate circumstances, and a balance of more than six months as excessive. An amount in excess of six months is to be considered for reservation to accumulate funding for capital projects and equipment, and /or to reduce the tax levy requirements, and shall be determined in conjunction with the annual budget process. In the event that the unassigned General Fund balance is less than the policy anticipates, the County shall plan to adjust budget resources in the subsequent fiscal years to restore the balance. Appropriation from unassigned General Fund balance shall require the approval of the BOCC and shall be only for one-time expenditures, such as capital purchases, and not for ongoing expenditures unless a viable plan designated to sustain the expenditures is simultaneously adopted.

Financial Policies

Cash and Cash Equivalents

Cash balances for the majority of funds are pooled for investment purposes. Earnings from such investments are allocated to the respective funds based on applicable cash participation by each fund. The investment pools are managed such that all participating funds have the ability to deposit and withdraw cash as if they were demand deposit accounts and therefore all balances representing participants' equity in the investment pools are classified as cash equivalents on the Board's financial statements. For investments which are held separately from the pools, those which are highly liquid (including restricted assets), which an original or remaining maturity of 90 days or less, are considered to be cash equivalents.

Investments

Florida Statute 218.415 authorizes local governments to invest its funds pursuant to a written investment plan. The County's Investment Policy (policy) allows investment of surplus funds and the Clerk of the Court as the Chief Financial Officer acts as the County's Treasury Manager. The County invests in various conservative funds that are generally backed by the full faith and credit of the United States.

The County's Investment Policy limits credit risk by restricting authorized investments to the following: Florida Local Government Surplus Funds Trust Fund Investment Pool administered by Florida's State Board of Administration (a 2a7-like pool), direct obligations of the United States or its agencies and instrumentalities, money market mutual funds, and Intergovernmental Investment Pools authorized by the Florida Statutes.

The Policy requires that investments in federal instrumentality debt be guaranteed by the full faith and credit of the U.S. Government sponsored agency, and that investments in money market mutual funds have a rating of AAAM or AAAM-G or better by Standard & Poor's (S&P or other nationally recognized rating agency).

The Policy requires bank deposits secured as provided by Chapter 280, Florida Statutes. This law requires local governments to deposit funds only in financial institutions designated as qualified public depositories by the Chief Financial Officer of the State of Florida.

The Policy requires execution of a third-party custodial safe keeping agreement for all purchased securities, and requires that securities be held in the County's name.

The Policy limits the investment of three months of operating expenditures to twelve months. The Policy limits the investment of non-current operating funds to five years.

Long-Term Obligations

In the government-wide financial statements, and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the application governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

Financial Policies

Measurement Focus

All Governmental Funds and Expendable Trust Funds are accounted for using a current financial resources measurement focus. Only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases and decreases in net total assets.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds, expendable trust, and agency funds are accounted for on the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become available and measurable. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for (1) unmatured interest on general long-term debt, which is recognized when due; (2) prepaid items, which are reported only on the Balance Sheet and do not affect expenditures; and (3) the long term portion of accumulated sick pay, vacation pay, and compensatory time, which is not recorded as an expenditure.

All proprietary funds are accounted for using the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recognized in the period incurred, if measurable.

Budgetary Basis

Annual budgets are prepared to be consistent with the modified accrual basis of accounting. There are certain exceptions where it is known that final expenditures will be less than the initial budget. The budget reflects the exclusion of five percent of anticipated collections of certain general revenues, in accordance with Florida Statutes. Actual revenues may exceed the budget. Since budgeted expenditures represent a ceiling, actual expenditures normally fall short of the budget. The excess revenues and under expenditures, carry forward as fund balance to the following year. For Proprietary Funds, depreciation expenses are not budgeted, but are recorded and reported for financial purposes.

All annual appropriations lapse at fiscal year end. Under the County's budgetary process, outstanding encumbrances are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be re-appropriated and honored the subsequent fiscal year.

Financial Policies

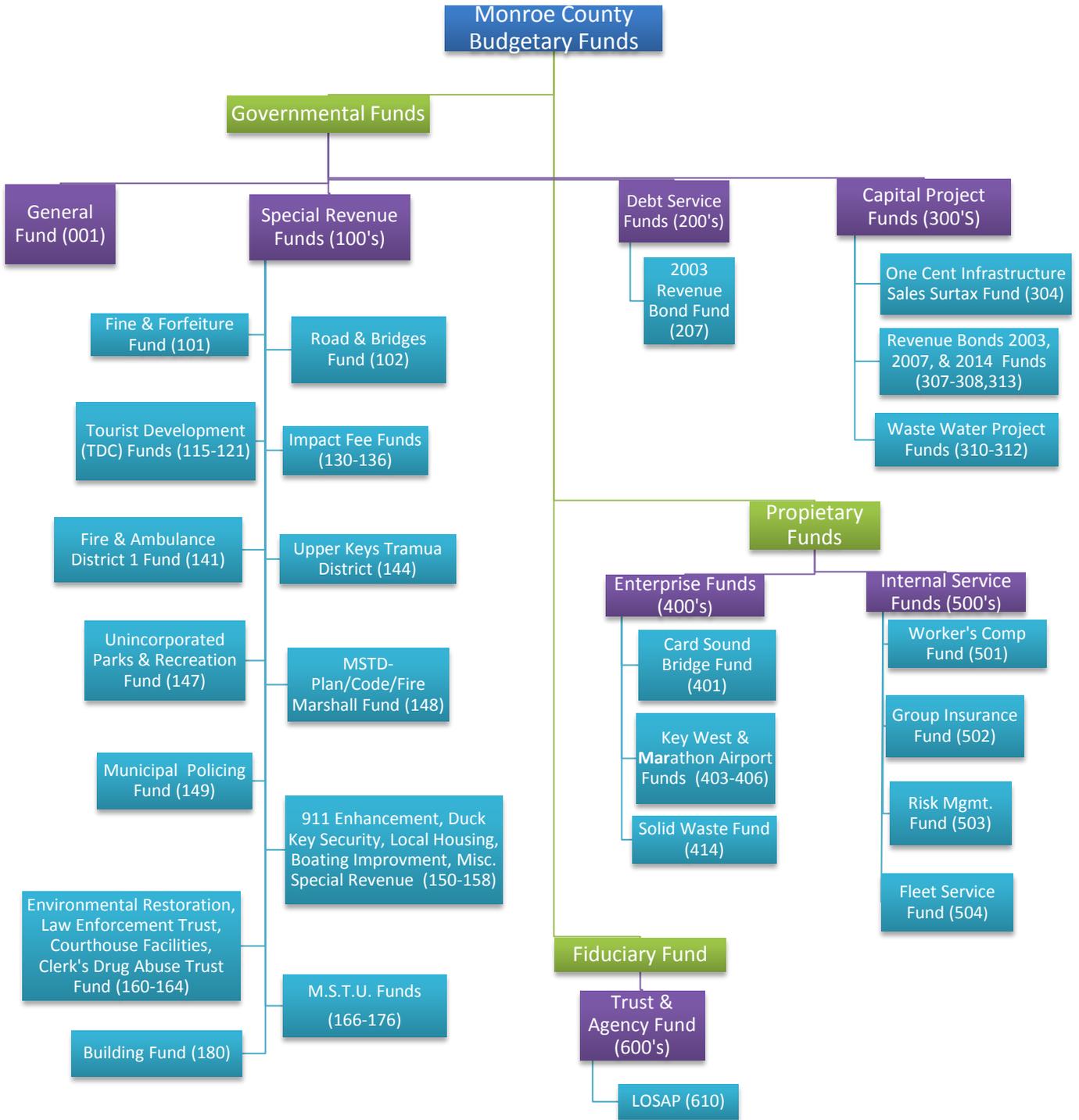
Budgetary Control

Separate accounting systems and budgets are maintained by the Board of County Commissioners, Sheriff, Tax Collector, Property Appraiser, Supervisor of Elections, and Clerk of Courts.

Florida Statutes require that the County adopt a balanced budget. Managerial budgetary control for the Board of County Commissioners is maintained at the fund, department and account level by the encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Purchase orders, which result in an overrun of cost center balances, are not released until additional appropriations are made available. Encumbrances at fiscal year-end are canceled and, if required, are then re-encumbered in the new budget year based on allowable appropriations.

Expenditures by the Constitutional Officers who maintain separate budgets are controlled by appropriations in accordance with budget requirements set forth in Florida Statutes.

FUND STRUCTURE



BUDGET SUMMARY BY FUND TYPE

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE FUND	INTERNAL SERVICE	TRUST & AGENCY FUNDS	TOTAL ALL FUNDS	% of Budget
REVENUES - All Sources									
TAXES:									
AD VALOREM TAXES	19,165,748	59,251,227						78,416,975	
DELINQUENT AD VALOREM TAXES	92,500	242,140						334,640	
SALES & USE TAXES	4,309,244	31,150,114		17,500,000				52,959,358	
TOTAL COUNTY TAXES	23,567,492	90,643,481		17,500,000				131,710,973	30%
LICENSES & PERMITS	0	3,173,905		2,856,900	527,100			6,557,905	1%
INTERGOVERNMENTAL RESOURCES:									
FEDERAL SOURCES	125,000	16,500						141,500	
STATE SOURCES	7,067,138	9,632,740						16,699,878	
OTHER SOURCES								0	
TOTAL INTERGOVERNMENTAL RESOURCES	7,192,138	9,649,240	0	0	0	0	0	16,841,378	4%
CHARGES FOR SERVICES	760,050	10,735,739			26,841,300	23,526,048		61,863,137	14%
FINE & FORFEITURES	11,250	630,750			600			642,600	0%
MISCELLANEOUS REVENUES:									
INTEREST INCOME	83,650	160,140	5,100	38,500	67,850	53,500	2,000	410,740	
OTHER	515,700	104,900			1,000	500,000	36,000	1,157,600	
TOTAL MISCELLANEOUS REVENUES	599,350	265,040	5,100	38,500	68,850	553,500	38,000	1,568,340	0%
DEBT PROCEEDS -Non Voted Debt				78,481,180				78,481,180	18%
TOTAL GROSS REVENUES	32,130,280	115,098,155	5,100	98,876,580	27,437,850	24,079,548	38,000	297,665,513	
LESS ALLOWANCE FOR NON-COLLECTION	(1,606,514)	(5,582,769)	(255)	(1,017,783)	(1,371,893)	(27,675)	(1,900)	(9,608,789)	-2%
NON-REVENUE SOURCES:									
INTERFUND TRANSFERS	8,818,881	2,633,664	5,538,455	3,000,000	10,000			20,001,000	
CASH BALANCE FORWARD	15,012,035	56,439,848	1,843,757	34,795,997	11,907,834	13,628,599	25,845	133,653,915	
TOTAL NON-REVENUE SOURCES	23,830,916	59,073,512	7,382,212	37,795,997	11,917,834	13,628,599	25,845	153,654,915	35%
TOTAL ALL REVENUE	54,354,682	168,588,898	7,387,057	135,654,794	37,983,791	37,680,472	61,945	441,711,639	100%
EXPENDITURES by -FUNCTION									
GENERAL GOVERNMENT	28,113,698	5,228,863	5,538,455	5,672,325		2,993,539	45,720	47,592,600	11%
PUBLIC SAFETY	1,432,477	74,292,557		5,460,400	1,466,988	2,901,755		85,554,177	19%
PHYSICAL ENVIRONMENT	695,646	4,214,362		90,108,501	17,825,799			112,844,308	26%
TRANSPORTATION	294,295	10,640,011		6,158,330	10,369,606			27,462,242	6%
ECONOMIC ENVIRONMENT	620,121	45,046,808						45,666,929	10%
HUMAN SERVICES	7,109,912	375,581				24,458,370		31,943,863	7%
CULTURE/RECREATION	3,276,115	3,242,310		3,250,836				9,769,261	2%
COURT RELATED EXPENDITURES	3,441,141	800,754		100,000				4,341,895	1%
OTHER USES:									
Budgeted Transfers	250,533	7,174,089		6,476,319	670,906	716,742		15,288,589	3%
Reserves*	9,120,744	17,573,563	1,848,602	18,428,083	7,650,492	6,610,066	16,225	61,247,775	14%
TOTAL EXPENDITURES	54,354,682	168,588,898	7,387,057	135,654,794	37,983,791	37,680,472	61,945	441,711,639	100%
*To show the true operating expenditures by function, Reserves were classified as "Other Uses", otherwise they would have been recorded in the Functions.									
EXPENDITURES by -CATEGORY									
SALARIES & FRINGE BENEFITS	15,501,203	25,921,833		579,093	4,775,485	2,108,850		48,886,464	11%
OPERATING EXPENDITURES	16,578,534	59,808,124		81,386,264	21,921,543	27,989,814	45,720	207,729,999	47%
CAPITAL EXPENDITURES:									
Capital Outlay- Land				2,000,000				2,000,000	0%
Capital Outlay- Buildings	19,024	1,066,301		8,375,303	1,786,250			11,246,878	3%
Capital Outlay- Infrastructure		7,729,072		16,483,180				24,212,252	5%
Capital Outlay- Equipment	250,783	1,022,203		500,000	818,515	255,000		2,846,501	1%
Capital Outlay- Vehicles	240,900	797,100		1,426,552	260,600			2,725,152	1%
Capital Outlay- Books, pubs, & Lib Material	178,350	350,000						528,350	
TRANSFERS OUT:									
Trsf Out to Constitutional Officers	12,214,611	47,094,613						59,309,224	13%
Budgeted Transfers to Other Funds	250,533	7,174,089		6,476,319	670,906	716,742		15,288,589	3%
DEBT SERVICE:									
PRINCIPAL PAYMENTS			3,532,608		100,000			3,632,608	1%
INTEREST PAYMENTS			2,005,847					2,005,847	0%
RESERVES	540,303	4,155,499	725,000	3,756,552	1,602,000	1,788,500	5,725	12,573,579	3%
CASH BALANCE RESERVES	8,580,441	13,470,064	1,123,602	14,671,531	6,048,492	4,821,566	10,500	48,726,196	11%
TOTAL EXPENDITURES	54,354,682	168,588,898	7,387,057	135,654,794	37,983,791	37,680,472	61,945	441,711,639	100%

Fund/Departmental Relationship

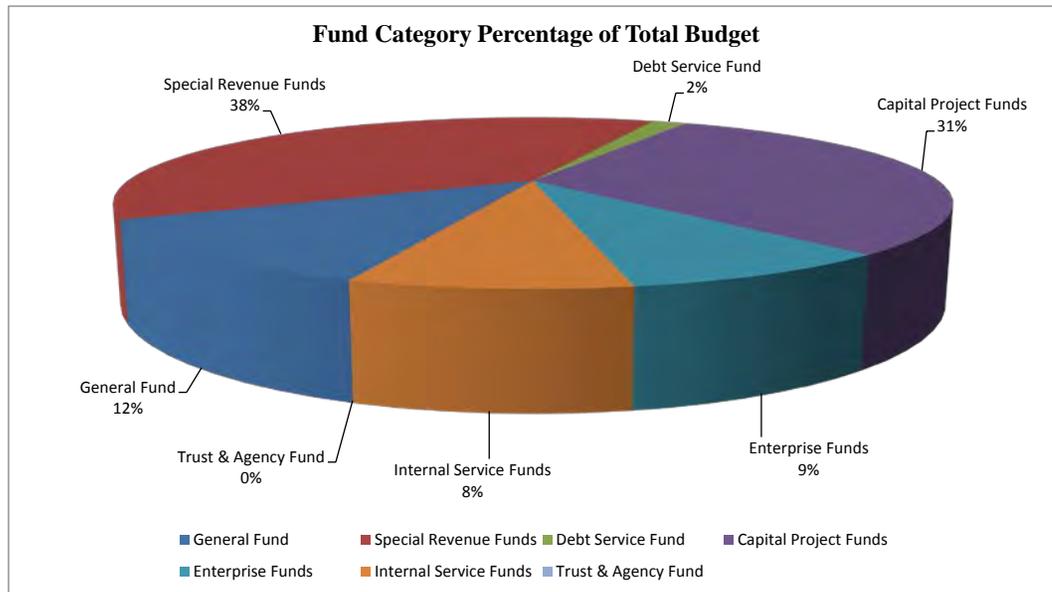
The following tables show the relationship between Funds and the Deaprtments that make up the Fund, total dollar amount and percentage of each category:

Governmental			
General Fund - 001	Special Revenue Funds 100-180	Debt Service Fund - 207	Capital Project Funds 304-313
BOCC Administration	Trauma Star	Debt Service	County Eng. - Project Mgmt.
County Administraton	Sheriff/Municipal Policing		
Budget & Finance	Facility Maint - Corrections		
Personnel	Fire & Ambulance Central		
Information Technology	Fire Marshal		
Public Works/Fac. Maint.	EMS Administration		
Fire & Rescue Coordinator/Fire Academy	County Eng.- Roads & Bridges		
Emergency Management	Road Department		
Welfare Services	Uninc. Parks & Beaches		
Social Svcs- Transportation	Tourist Development Council		
Bayshore Manor	Upper Keys Health Care Dist.		
Extension Services	Growth Mgmt. Admin.		
Library Services	Planning Dept.		
Veteran Affairs	Code Compliance		
Guardian Ad Litem	Environmental Res.		
Medical Examiner	Marine Resources		
County Attorney	Building Department		
Tax Collector	County Attorney- Growth Mgmt.		
Property Appraiser	Tax Collector		
Judicial Admin.	Property Appraiser		
State Attorney	Judicial Admin.		
Public Defender			
Clerk of the Courts			
Supervisor of Elections			

Proprietary	
Enterprise Funds 401-414	Internal Service Funds 501-504
County Eng.-Card Sound Bridge	Worker's Comp
Card Sound Bridge	Group Insurance
Solid Waste	Risk Management
Marathon Airport	Fleet Management
Key West Airport	
Fire & Rescue- KW Airport	

Fudiciary
Trust & Agency Fund 610
LOSAP

General Fund	\$ 54,354,682
Special Revenue Funds	\$ 168,588,898
Debt Service Fund	\$ 7,387,057
Capital Project Funds	\$ 135,654,794
Enterprise Funds	\$ 37,983,791
Internal Service Funds	\$ 37,680,472
Trust & Agency Fund	\$ 61,945
Total Budget	\$ 441,711,639



FUND DESCRIPTION

Major funds represent significant activities of Monroe County and basically include any fund whose revenues or expenditures, excluding other financing sources (Grants, Revenue Bonds) and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget. Of the County's 62 funds, 3 funds would fall under the category of major governmental funds. The breakdown of the County's fund structure is as follows:

Major Governmental Funds

General Fund accounts for all financial resources that are not captured and accounted for in other funds. Funding sources include Ad Valorem taxes, state shared revenues, rents, inter-fund transfers and other receipts. Expenditures are used for the operation and activities of many Monroe County Divisions and Departments including Facility Maintenance, Welfare Services, Libraries, Judicial Administration and other County general government functions.

Fine and Forfeiture funds account for the operation and maintenance of the Sheriff's Department (Admin., Law Enforcement, Community Relations, & Corrections), Trauma Star and an unfunded State mandate to share the cost of juvenile detention. The primary revenue source is Ad Valorem taxes. Prisoner Housing and Trauma Star fees make up other revenue receipts.

Cudjoe Regional Wastewater Project accounts for the design, construction and debt payments of the wastewater system in the Lower Keys. Wastewater projects in Monroe County are a state mandate and must be completed by December 2015. Revenues include: One Cent Infrastructure Sales Surtax, State Grants, Special Assessments and Clean Water State Revolving Finance (SRF) Loans.

Non-Major Governmental Funds

Road & Bridge funds account for the operation of the Road Department and repair and maintenance of County roads and bridges. State and County Fuel taxes make up the major revenue source for this fund.

Tourist Development funds account for the operation and activities (advertising, events and brick and mortar projects) of the Tourist Development Council. Local option tourist development taxes are the primary revenue receipts for seven TDC funds. Bed taxes are authorized by Florida Statute 125.0104 and Monroe County Ordinances #015-1998 and 004-2009. Funds collected in each district in the County are used in said district.

Impact Fees (Roadway, Parks, Library, Solid Waste, Police facilities, Fire & EMS and Employee Fair Share Housing) account for capital improvements required to meet the needs of growth of new housing. Projects are BOCC approved and funded by construction permits.

District 1 Fire & Ambulance funds account for the operation and equipment of six fire and ambulance stations. The primary revenue receipts are Ad Valorem taxes. Ambulance fees are also accounted in this fund's receipts.

MSTD-Plan/Code Compliance/ Fire Marshal fund accounts for the operation of the Growth Management Division (Planning, Code Compliance and Zoning), Fire & Rescue Administration and Fire Marshal. Revenue sources include: State shared tax revenues, local communication service taxes and planning fees.

FUND DESCRIPTION

Municipal Policing covers the over and above the Sheriff's County-wide costs. This fund accounts for other Sheriff's Department services to the unincorporated areas of Monroe County and contracts with municipalities for additional law enforcement services. The primary source of revenue is Ad Valorem taxes, followed by Service Charges to the municipalities that are under contract.

911 Enhancement, Duck Key Security, Boating Improvement, Misc. Special Revenue, Environmental Restoration, Environmental Restoration, Law Enforcement Trust, Courthouse Facilities and Clerk's Drug Abuse Trust funds account for the restrictive use of fines, fees and special assessments, balanced with operations of each revenue stream.

Debt Service Funds - There is only one fund used to account for the accumulation of resources for, and the repayment of general long term debt, interest and related costs. Revenue sources include inter-fund transfers from the One Cent Infrastructure Sales Surtax and Waste Water Assessments. From these sources, debt payments are made on the 2003, 2007 & 2013 Revenue Bonds and the Big Coppitt Clean Water SRF loan.

One Cent Infrastructure Sales Surtax funds account for major Physical Environment, General Government, Culture & Recreational and Public Safety projects along with debt service for capital improvement projects and Project Management. During the last Presidential election, Monroe County voters approved to extend the Sales Tax to December 31, 2032.

2007 & 2013 Revenue Bond funds account for the construction of major capital facilities such as fire stations, a park, a proposed library in Marathon, a proposed Courthouse/Jail complex on Plantation Key, and payments to the Key Largo Waste Water district.

Big Coppitt and Duck Key Waste Water funds account for the construction of waste water systems in those respective unincorporated areas. Each waste water project has been partially funded by inter-fund transfers from the One Cent Infrastructure Sales Surtax. Other revenue resources include State grants, special assessments and Clean Water State Revolving Loan Funds.

Non-Major Proprietary Funds - Account for the acquisition, operation and maintenance of government facilities and services, which are entirely self-supported by user charges.

Enterprise funds included in this category are: **Card Sound Bridge, Marathon Airport, Key West International Airport and Solid Waste**. Each of these funds will charge a user, a fee for using their respective service.

Internal Service funds include **Worker's Compensation, Group Insurance, Risk Management and Fleet Services**. Each of these funds will charge each County Department or user in order to operate their respective internal service field.

Non-Major Trust and Agency Funds- Account for the assets held by the County in a trustee capacity or as an agent for individuals, private organizations, or other governmental units. There is only one trust fund under is category, Fire & EMS LOSAP (Length of Service Award Program). This fund accounts for the contributions and benefits paid on behalf of, for the benefit of the volunteer firefighters and EMS volunteers.

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

General Fund

Fund Number: **001**

Description: The General Fund is the principal fund of the County and accounts for the receipt and expenditure of resources that are traditionally associated with local government and that are not required to be accounted for in another fund.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Animal Shelters	1,150,876	Taxes	23,567,492
Bayshore Manor	876,845	Intergovernmental Revenue	7,192,138
BOCC Administrative	1,814,398	Charges For Services	760,050
BOCC Miscellaneous	1,581,517	Fines And Forfeits	11,250
Budgeted Transfers	250,533	Misc. Revenues	599,350
Clerk of Courts	3,459,932	Other Sources	22,224,402
County Administrator	1,445,317		
County Attorney	1,679,462	Total Revenue	54,354,682
County Engineering General	294,295		
Emergency Management	321,248		
Employee Services - Personnel	443,983		
Extension Services	225,012		
Facilities Maintenance	6,668,289		
Fire & Rescue Coordinator/Fire Academy	463,017		
Grants Management	116,705		
Guardian Ad Litem	197,007		
Human Service Advisory Board Funding	1,752,600		
Information Technology	2,106,609		
Judicial Administration	1,642,810		
Libraries	3,039,695		
Medical Examiner	648,212		
Office of Management & Budget	550,751		
Other Non-profit Funding (Not HSAB)	122,934		
Property Appraiser	4,092,380		
Public Defender	616,681		
Public Works Management	94,384		
Purchasing	202,264		
Quasi-external Services	125,000		
Reserves	8,995,744		
Social Service Transportation	935,617		
State Attorney	336,450		
Supervisor of Elections	1,611,203		
Tax Collector	4,422,768		
Veteran Affairs	602,121		
Welfare Services	1,468,023		
Total Budget	54,354,682		

Affordable Housing Programs

Fund Number: **100**

Description: This fund accounts for revenues and expenditures of various low income housing programs.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Housing Assistance	290,000	Misc. Revenues	750
Reserves	15,029	Other Sources	304,279
Total Budget	305,029	Total Revenue	305,029

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary

Fine & Forfeiture Fund

Fund Number: **101**

Description: This fund accounts for the operation and maintenance of the Sheriff's Department, Detention Facility, County Court Security, Traumastar and Juvenile Justice Detention Cost Share Program (State Mandate).

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
BOCC Miscellaneous	819,039	Taxes	43,051,586
Budgeted Transfers	16,667	Charges For Services	3,950,000
Emergency Medical Air Transport	2,817,348	Fines And Forfeits	80,750
Facilities Maintenance	1,941,563	Misc. Revenues	62,150
LEEA	75,000	Other Sources	9,689,904
Monroe County Sheriff	44,294,126		
Reserves	6,870,647		
Total Budget	56,834,390	Total Revenue	56,834,390

Road And Bridge Fund

Fund Number: **102**

Description: This fund accounts for the operation and capital improvements of the County's Road Department. The two major revenue sources include: State Shared Fuel Taxes, as defined and distributed by Section 9(c), Art. XII, State Constitution and Section 206.47(6), Florida Statutes (F.S.) and Local Option Fuel Taxes, as defined and distributed by Sections 336.021 and 336.025, F.S. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Budgeted Transfers	3,274,460	Taxes	2,210,000
County Engineering Capital	408,923	Intergovernmental Revenue	3,490,000
Reserves	972,070	Charges For Services	56,500
Road Department	8,372,930	Misc. Revenues	58,000
		Other Sources	7,213,883
Total Budget	13,028,383	Total Revenue	13,028,383

TDC District Two Penny

Fund Number: **115**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council. Primary revenue source is a Bed Tax.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Budgeted Transfers	65,436	Taxes	4,521,915
TDC Special Projects	869,232	Other Sources	3,687,903
TDC Two Penny Events	7,275,150		
Total Budget	8,209,818	Total Revenue	8,209,818

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

TDC Admin & Promo 2 Cent

Fund Number: **116**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council. Primary revenue source is a Bed Tax.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	131,818	Taxes	9,370,298
TDC Two Penny Generic	14,110,054	Other Sources	4,871,574
Total Budget	14,241,872	Total Revenue	14,241,872

TDC District 1 Third Cent

Fund Number: **117**

Description: To account for the local option three cent bed tax in district one (Key West City limits). Primary revenue source is a Bed Tax.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	108,639	Taxes	8,204,689
TDC District 1 Third Penny	12,893,630	Other Sources	4,797,580
Total Budget	13,002,269	Total Revenue	13,002,269

TDC District 2 Third Cent

Fund Number: **118**

Description: To account for the local option three cent bed tax in district two (Key West to the west end of the Seven Mile Bridge). Primary revenue source is a Bed Tax.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	27,235	Taxes	740,518
TDC District 2 Third Cent	1,015,279	Other Sources	301,996
Total Budget	1,042,514	Total Revenue	1,042,514

TDC District 3 Third Cent

Fund Number: **119**

Description: To account for the local option three cent bed tax in district three (west end of the Seven Mile Bridge to the Long Key Bridge). Primary revenue source is a Bed Tax.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	16,162	Taxes	2,165,830
TDC District 3 Third Cent	2,958,892	Other Sources	809,224
Total Budget	2,975,054	Total Revenue	2,975,054

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

TDC District 4 Third Cent

Fund Number: **120**
Description: To account for the local option three cent bed tax in district four (Long Key Bridge to Mile Maker 90.939).

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	14,790	Taxes	1,641,469
TDC District 4 Third Cent	2,492,460	Other Sources	865,781
Total Budget	2,507,250	Total Revenue	2,507,250

TDC District 5 Third Cent

Fund Number: **121**
Description: To account for the local option three cent bed tax in district five (Mile Maker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County). Primary revenue source is a Bed Tax.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	53,468	Taxes	1,665,395
TDC District 5 Third Cent	2,274,248	Other Sources	662,321
Total Budget	2,327,716	Total Revenue	2,327,716

Impact Fees Fund - Roadway

Fund Number: **130**
Description: This fund accounts for roadway impact fees (Licenses & Permits) collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's major road network system in the district from where the moneys are collected. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	834,015	Licenses And Permits	56,915
Impact Fees Roadways	1,858,158	Misc. Revenues	2,900
Total Budget	2,692,173	Other Sources	2,632,358
		Total Revenue	2,692,173

Impact Fees Fund - Parks & Rec

Fund Number: **131**
Description: This fund accounts for park impact fees (License & Permits) collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's community park facilities in the subdistrict from which the moneys have been collected. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Impact Fees Parks & Recreation	396,801	Licenses And Permits	20,960
Total Budget	396,801	Misc. Revenues	350
		Other Sources	375,491
		Total Revenue	396,801

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

Impact Fees Fund - Libraries

Fund Number: **132**

Description: This fund accounts for library impact fees collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's library facilities. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Impact Fees Libraries	891,283	Licenses And Permits	19,359
Total Budget	891,283	Misc. Revenues	2,200
		Other Sources	869,724
		Total Revenue	891,283

Impact Fees Fund - Solid Waste

Fund Number: **133**

Description: This fund accounts for solid waste impact fees collected within the County's Impact Fee Districts. The funds can be used for the purpose of construction and expansion of solid waste facilities in Monroe County and also the purchase of new incinerators and equipment. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Impact Fees Solid Waste	53,387	Licenses And Permits	5,400
Total Budget	53,387	Misc. Revenues	100
		Other Sources	47,887
		Total Revenue	53,387

Impact Fees Fund - Police Fac

Fund Number: **134**

Description: This fund accounts for police impact fees collected within the County's Impact Fee Districts. Funds are used for the purpose of capital expansion of police and jail facilities and the acquisition of new patrol cars. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Impact Fees Police Facilities	113,487	Licenses And Permits	9,725
Total Budget	113,487	Misc. Revenues	200
		Other Sources	103,562
		Total Revenue	113,487

Impact Fees Fund - Fire & EMS

Fund Number: **135**

Description: This fund accounts for fire facility impact fees collected within the County's Impact Fee Districts. Funds can be used for the capital expansion of the County's fire facilities including wells and hydrants. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Impact Fees Fire & EMS	34,003	Licenses And Permits	5,910
Total Budget	34,003	Other Sources	28,093
		Total Revenue	34,003

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

Employee Fair Share Housing

Fund Number: **136**

Description: This fund accounts for employee fair share housing impact fees collected in the County's impact fee districts.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Emp Fair Shr Hsing	294,419	Licenses And Permits	6,000
Reserves	65,873	Misc. Revenues	925
Total Budget	360,292	Other Sources	353,367
		Total Revenue	360,292

Fire & Ambulance District 1 L&M Key

Fund Number: **141**

Description: To account for revenues and expenditures related to District One Fire and Ambulance services.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	1,071,005	Taxes	10,608,483
Fire & Rescue Central	10,013,631	Intergovernmental Revenue	44,000
Property Appraiser	229,629	Charges For Services	570,000
Reserves	2,717,377	Misc. Revenues	21,000
Tax Collector	317,054	Other Sources	3,105,213
Total Budget	14,348,696	Total Revenue	14,348,696

Upper Keys Healthcare Taxing District

Fund Number: **144**

Description: This fund is used to account for expenditures related to transportation and hospitalization of trauma alert victims in the Upper Keys. The district reaches from the Dade-Monroe County line south through Layton to the north end of the Long Key Bridge.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	19,137	Misc. Revenues	2,500
Reserves	62,237	Other Sources	298,175
Upper Keys Health Care Taxing District	219,301	Total Revenue	300,675
Total Budget	300,675		

Unincorporated Svc Dist Parks & Rec

Fund Number: **147**

Description: This fund is used to account for unincorporated parks and recreation operations.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	280,733	Taxes	1,662,725
Facilities Maintenance	1,591,989	Charges For Services	36,000
Reserves	420,636	Misc. Revenues	53,500
Total Budget	2,293,358	Other Sources	541,133
		Total Revenue	2,293,358

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

Mstd - PIng/bldg/code/fire Mar

Fund Number: **148**

Description: This fund is used to account for revenue and expenditures related to unincorporated planning, code compliance, zoning, fire and rescue administration and Fire Marshal. Taxes listed here are Local Communication Service taxes. No Ad Valorem taxes were levied in this fund.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
2010 Comp Plan	270,000	Taxes	630,000
Budgeted Transfers	1,251,330	Intergovernmental Revenue	5,749,523
Code Compliance	1,469,420	Charges For Services	841,601
County Attorney	564,489	Fines And Forfeits	400,000
Environmental Resources	799,343	Misc. Revenues	22,200
Fire & Rescue Coordinator/Fire Academy	807,876	Other Sources	2,811,577
Fire Marshal	398,986		
Growth Management Administration	973,666		
Planning Commission	81,964		
Planning Department	1,560,584		
Planning/Building Refunds	12,000		
Property Appraiser	43,544		
Reserves	2,151,699		
Tax Collector	70,000		
	<u>10,454,901</u>	Total Revenue	10,454,901
Total Budget			

Municipal Policing

Fund Number: **149**

Description: This fund accounts for Sheriff's Department operation for services to unincorporated Monroe County and contracts with municipalities (Marathon, Islamorada, & Layton) for additional services, over and above the Sheriff's Countywide costs.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	9,194	Taxes	4,170,573
Monroe County Sheriff	7,527,240	Charges For Services	3,464,888
Property Appraiser	89,525	Misc. Revenues	5,980
Reserves	1,054,611	Other Sources	1,164,032
Tax Collector	124,903		
	<u>8,805,473</u>	Total Revenue	8,805,473
Total Budget			

911 Enhancement Fee

Fund Number: **150**

Description: This fund accounts for fees levied for the 911 emergency phone system.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Communications	495,060	Charges For Services	495,000
	<u>495,060</u>	Misc. Revenues	60
Total Budget		Total Revenue	495,060

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

Duck Key Security District

Fund Number: **152**

Description: To account for the revenues and expenditures in providing security services for the Duck Key District. Special assessment revenues (Licenses & Permits) are collected from Duck Key property owners as pursuant to Florida Statute 125.01(q)(1) and codified by Monroe County Ordinance 005-1992.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
BOCC Miscellaneous	235,058	Licenses And Permits	75,000
Reserves	103,343	Misc. Revenues	800
Tax Collector	2,250	Other Sources	264,851
Total Budget	340,651	Total Revenue	340,651

Local Housing Assistance Trust Fund

Fund Number: **153**

Description: This program is funded by an increase in the documentary stamps, as approved by the State Legislature in the Affordable Housing Act. The revenue available to Monroe County is administered by the Housing Authority.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Housing Assistance	956,079	Intergovernmental Revenue	365,717
Reserves	30,000	Misc. Revenues	1,100
Total Budget	986,079	Other Sources	619,262
		Total Revenue	986,079

Boating Improvement Fund (BIF)

Fund Number: **157**

Description: To account for revenues and expenditures providing boating-related activities, for removal of vessels and floating structures deemed a hazard to public safety and health, and for manatee and marine mammal protection and recovery. An annual vessel registration fee is collected as authorized by Florida Statute 328.66 and Monroe County Ordinance 034-2002.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Marine Resources	2,051,422	Charges For Services	695,000
Reserves	544,171	Misc. Revenues	4,500
Total Budget	2,595,593	Other Sources	1,896,093
		Total Revenue	2,595,593

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

Misc Special Revenue Fund

Fund Number: **158**

Description: To account for revenues and expenditures earmarked for specific purposes. Included are funds to be used exclusively for court-related and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trial courts, state attorney, public defender, and criminal conflict and civil regional counsel in the county. These funds are collected pursuant to Section 28.24 (12)(e)1, of the Florida Statutes. Traffic Education Funds are collected pursuant to County Ordinance 21-2002.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
BOCC Miscellaneous	57,000	Other Sources	1,988,547
Building Department	49,110		
Communications	140,000		
County Administrator	2,500		
Court Technology Fund	41,988		
Facilities Maintenance	12,237		
Judicial Administration	15,000		
Libraries	350,000		
Public Defender	10,000		
Reserves	934,472		
State Attorney	375,000		
Welfare Services	1,240		
	Total Budget		Total Revenue
	1,988,547		1,988,547

Environmental Restoration Fund

Fund Number: **160**

Description: This fund accounts for expenditures related to habitat restoration and improvement purposes set forth in the Monroe County Comprehensive Plan and Land Development Regulations. Revenues are collected as part of a mitigation penalty as imposed by Monroe County Resolution #345A-1999.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Environmental Resources	872,613	Fines And Forfeits	150,000
Reserves	345,755	Misc. Revenues	2,900
	Total Budget	Other Sources	1,065,468
	1,218,368		Total Revenue
			1,218,368

Law Enforcement Trust (600)

Fund Number: **162**

Description: To account for the funds used for the purpose of training police officers and supporting personnel in the prevention, investigation, detection, and identification of crime. Law Enforcement Trust Funds (LETf) revenues are authorized by Florida Statutes 775.083 and 893.135.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Law Enforcement Trust	333,835	Misc. Revenues	1,200
Reserves	143,073	Other Sources	475,708
	Total Budget		Total Revenue
	476,908		476,908

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

Court Facilities Fees Trust (602)

Fund Number: **163**

Description: To account for revenues collected upon the institution of any civil action, suit or proceeding to be used exclusively in providing and maintaining existing and future courthouse facilities that are used for Circuit and County Court systems.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Judicial Administration	358,766	Charges For Services	530,750
Reserves	150,197	Misc. Revenues	5,000
		Other Sources	-26,787
Total Budget	508,963	Total Revenue	508,963

Clerk's Drug Abuse Trust (603)

Fund Number: **164**

Description: To account for assessments collected for drug abuse programs and to disburse assistance grants for drug abuse treatment and/or educational programs which meet the standards for qualification of such programs by the Department of Health and Rehabilitative Services.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
BOCC Miscellaneous	98,040	Charges For Services	30,000
Reserves	42,020	Misc. Revenues	275
		Other Sources	109,785
Total Budget	140,060	Total Revenue	140,060

Marathon Municipal Service Taxing Unit

Fund Number: **166**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities within the City of Marathon.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Reserves	201	Other Sources	2,012
Wastewater MSTUs	1,811		
Total Budget	2,012	Total Revenue	2,012

Bay Point Wastewater Municipal Service Taxing Unit

Fund Number: **168**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Bay Point.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Reserves	5,596	Other Sources	27,987
Wastewater MSTUs	22,391		
Total Budget	27,987	Total Revenue	27,987

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

Big Coppitt Wastewater Municipal Service Taxing Unit

Fund Number: **169**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Big Coppitt.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Reserves	140	Other Sources	1,402
Wastewater MSTUs	1,262		
		Total Revenue	1,402
Total Budget	1,402		

Key Largo Wastewater Municipal Service Taxing Unit

Fund Number: **170**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Key Largo.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Reserves	240	Other Sources	2,404
Wastewater MSTUs	2,164		
		Total Revenue	2,404
Total Budget	2,404		

Stock Island Wastewater MSTU

Fund Number: **171**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Stock Island.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Planning/Building Refunds	5,000	Licenses And Permits	47,000
Reserves	154,666	Misc. Revenues	1,200
Tax Collector	1,410	Other Sources	468,759
Wastewater MSTUs	355,883		
		Total Revenue	516,959
Total Budget	516,959		

Cudjoe-Sugarloaf Municipal Service Taxing Unit

Fund Number: **172**

Description: This taxing unit was enacted by Ordinance 038-2004, revised by Ordinance 010-2005 to provide wastewater and reclaimed water services and facilities and encompasses the unincorporated area bounded on the west by Shark Key Channel and on the east by Kemp Channel, less the area encompassed in the Baypoint MSTU described in Ordinance 037-2002.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Reserves	800	Other Sources	8,285
Wastewater MSTUs	7,485		
		Total Revenue	8,285
Total Budget	8,285		

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

Long Key, Layton Municipal Service Taxing Unit

Fund Number: **175**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Long Key and Layton.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Reserves	2,500	Other Sources	12,513
Wastewater MSTUs	10,013		
		Total Revenue	12,513
Total Budget	12,513		

Duck Key Municipal Service Taxing Unit

Fund Number: **176**

Description: This taxing unit was created to provide wastewater services to the Duck Key service district.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Reserves	12,950	Other Sources	44,538
Wastewater MSTUs	31,588		
		Total Revenue	44,538
Total Budget	44,538		

Building Fund

Fund Number: **180**

Description: This fund is used to account for Building Department operations related to restricted building fee revenues.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Building Department	3,523,972	Licenses And Permits	2,927,636
Planning/Building Refunds	10,000	Charges For Services	66,000
Reserves	469,773	Misc. Revenues	15,250
		Other Sources	994,859
Total Budget	4,003,745	Total Revenue	4,003,745

Debt Service Fund

Fund Number: **207**

Description: To account for accumulation of resources for, and payment of, interest and principal on long-term debt.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
2003 Revenue Bond	5,538,455	Misc. Revenues	5,100
Reserves	1,848,602	Other Sources	7,381,957
Total Budget	7,387,057	Total Revenue	7,387,057

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

One Cent Infra-structure Sales Tax

Fund Number: **304**

Description: The One Cent Infra-structure Sales Tax Fund accounts for capital improvement projects funded by the Infrastructure Surtax (also called the One Cent Local Option Sales Tax) revenue. This local sales tax is defined by Sections 212.054-.055 of the Florida Statutes.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	5,794,319	Taxes	17,500,000
County Engineering Capital	613,906	Misc. Revenues	25,000
General Gov Cap Projects	4,393,323	Other Sources	12,264,638
Parks & Recreation Capital Projects	3,225,836		
Physical Environment Projects	8,830,215		
Public Safety Capital Projects	1,517,276		
Reserves	2,256,433		
Transportation Capital Projects	3,158,330		
	<u>Total Budget</u>		
	29,789,638		
		Total Revenue	29,789,638

Clerks Rev Note, Capital

Fund Number: **306**

Description: This fund is used to account for the Clerks network system.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Court Services Network System	100,000	Other Sources	100,000
	<u>Total Budget</u>		
	100,000		
		Total Revenue	100,000

Infr Sls Srtx Rev Bds 2007

Fund Number: **308**

Description: This fund is used to account for Capital Infrastructure projects financed by the 2007 Revenue Bonds.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
General Gov Cap Projects	665,096	Other Sources	887,333
Public Safety Capital Projects	30,000		
Reserves	192,237		
	<u>Total Budget</u>		
	887,333		
		Total Revenue	887,333

Big Coppitt Waste Water Project

Fund Number: **310**

Description: This fund accounts for the revenue and expenditures related to the construction of the Big Coppitt Waste Water Project.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Wastewater MSTU Capital	737,000	Licenses And Permits	550,000
	<u>Total Budget</u>	Misc. Revenues	10,000
	737,000	Other Sources	177,000
		Total Revenue	737,000

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary

Duck Key Waste Water Project

Fund Number: **311**

Description: This fund accounts for the revenues and expenditures related to the construction of the Duck Key Waste Water Project.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Reserves	183,038	Licenses And Permits	31,500
Wastewater MSTU Capital	469,584	Misc. Revenues	3,500
Total Budget	652,622	Other Sources	617,622
		Total Revenue	652,622

Cudjoe Regional WW Project

Fund Number: **312**

Description: This fund accounts for the revenue and expenditures related to the construction of the Cudjoe Regional Wastewater Project. The Clean Water State Revolving Finance (SRF) Loan (\$78,481,180) is listed as part of "Other Sources" under Revenue.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Physical Environment Projects	78,481,180	Licenses And Permits	2,275,400
Road Department	3,000,000	Other Sources	81,478,302
Wastewater MSTU Capital	2,272,522		
Total Budget	83,753,702	Total Revenue	83,753,702

2013 Revenue Bonds

Fund Number: **313**

Description: This fund is used to account for capital improvement projects financed by the 2013 Revenue Bonds.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Parks & Recreation Capital Projects	25,000	Other Sources	19,734,499
Public Safety Capital Projects	3,913,124		
Reserves	15,796,375		
Total Budget	19,734,499	Total Revenue	19,734,499

Card Sound Bridge

Fund Number: **401**

Description: This fund accounts for the revenue and expenditures related to operations of the Card Sound toll bridge. Collection of tolls was imposed by Monroe County Resolution #54A-1967.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Budgeted Transfers	195,499	Charges For Services	1,000,000
Card Sound Road	1,105,761	Misc. Revenues	13,750
County Engineering General	73,379	Other Sources	920,747
Reserves	559,858		
Total Budget	1,934,497	Total Revenue	1,934,497

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary**

Marathon Airport

Fund Number: **403**

Description: This fund accounts for the revenue and expenditures related to the operations of the Marathon Airport.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Marathon Airport	1,293,740	Charges For Services	810,300
Reserves	227,123	Misc. Revenues	1,000
Total Budget	1,520,863	Other Sources	709,563
		Total Revenue	1,520,863

Key West Intl Airport

Fund Number: **404**

Description: This fund accounts for the revenue and expenditures related to the operations of the Key West Airport.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Fire & Rescue Key West Airport	1,372,899	Charges For Services	6,340,000
Key West Airport	7,394,565	Fines And Forfeits	600
Reserves	1,076,181	Misc. Revenues	8,500
Total Budget	9,843,645	Other Sources	3,494,545
		Total Revenue	9,843,645

PFC & Oper Restrictions

Fund Number: **406**

Description: This fund accounts for all PFC (Passenger Facility Charge) funded projects & demonstrates compliance with the bond issue covenants for the KWIA (Key West International Airport).

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	260,000	Charges For Services	1,350,000
PFC	596,250	Misc. Revenues	25,000
Reserves	450,000	Other Sources	-68,750
Total Budget	1,306,250	Total Revenue	1,306,250

MSD Solid Waste Management

Fund Number: **414**

Description: This fund is restricted in use to collection, disposal, and recycling of solid waste. The primary funding sources are annual assessments charged to home owners and businesses, franchise fees and tipping scale fees.

<u>Appropriations by Department</u>	<u>FY 2015 Adopted</u>	<u>Revenue Source</u>	<u>FY 2015 Adopted</u>
Budgeted Transfers	215,407	Licenses And Permits	527,100
Reserves	5,337,330	Charges For Services	17,341,000
Solid Waste	17,825,799	Misc. Revenues	20,600
Total Budget	23,378,536	Other Sources	5,489,836
		Total Revenue	23,378,536

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary

Worker's Compensation

Fund Number: **501**

Description: The Worker's Compensation Fund accounts for the operation of the County's worker's compensation program. Fund revenues are generated through internal charges to departments.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Budgeted Transfers	82,641	Charges For Services	2,647,673
Employee Services - Loss Control	47,888	Misc. Revenues	107,500
Employee Services - Worker's Comp	4,596,389	Other Sources	2,708,059
Reserves	736,314		
Total Budget	5,463,232	Total Revenue	5,463,232

Group Insurance Fund

Fund Number: **502**

Description: The Group Insurance Fund accounts for the operation of the County's self insured group insurance program. Fund revenues are generated through internal charges to departments based upon the number of employees covered under the insurance program. Starting January 1, 2015, all BOCC employees hired prior to May 1, 2013 will start to pay \$25/month for their health insurance. Those hired after May 1, 2013, will continue to contribute \$50/month.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Budgeted Transfers	113,658	Charges For Services	15,054,970
Employee Services - Group Insurance	19,861,981	Misc. Revenues	325,000
Reserves	2,619,343	Other Sources	7,215,012
Total Budget	22,594,982	Total Revenue	22,594,982

Risk Management Fund

Fund Number: **503**

Description: The Risk Management Fund accounts for the operation of the County's risk management program. Fund revenues are generated through internal charges to departments.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Budgeted Transfers	64,383	Charges For Services	2,833,132
Employee Services - Loss Control	67,521	Misc. Revenues	115,000
Employee Services - Risk Mgmt.	3,786,346	Other Sources	2,430,018
Reserves	1,459,900		
Total Budget	5,378,150	Total Revenue	5,378,150

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Fund Summary

Fleet Management Fund

Fund Number: **504**

Description: The Central Services Fund accounts for the operation of the County's Fleet Management program. Fund revenues are generated through internal charges to user departments for fuel usage and annual vehicle maintenance.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
Budgeted Transfers	456,060	Charges For Services	2,990,273
Fleet Management	2,993,539	Misc. Revenues	6,000
Reserves	794,509	Other Sources	1,247,835
Total Budget	4,244,108	Total Revenue	4,244,108

FIRE & EMS LOSAP TRUST FUND

Fund Number: **610**

Description: To account for contributions and benefits paid on behalf of, for the benefit of the volunteer firefighters and the EMS volunteers (also called the Fire and EMS Pension Trust Fund). LOSAP is an acronym for Length Of Service Award Program and was implemented on June 21, 1999 by Monroe County Ordinance #026-1999.

Appropriations by Department	FY 2015 Adopted	Revenue Source	FY 2015 Adopted
LOSAP	45,720	Misc. Revenues	38,000
Reserves	16,225	Other Sources	23,945
Total Budget	61,945	Total Revenue	61,945

Definition and the Process of Estimating Fund Balance Changes

Fund Balance Definition for Governmental Funds

Fund balance refers to the difference between current financial assets and liabilities reported in a governmental fund. In simpler terms, dollars available to spend. If some of the funds resources are not available to spend, this would be indicated by “restricting” or “reserving” a portion of fund balance. Credit rating agencies monitor fund balance levels and strongly consider unrestricted fund balance when determining a local government’s creditworthiness. There are five types of fund balance and a definition of those types can be found in the fund balance policy, located under Financial Policies.

Fund Balance is also important to guard against unanticipated events that would adversely affect the financial of the County and jeopardize the continuation of necessary public services. The County keeps a \$10 million fund balance in the event of a hurricane or other major events that would put a strain on the General Fund. In the past when Monroe County experienced four hurricanes in one year, there was enough money to pay the upfront costs of a storm and pay normal operating costs, until federal and state aid was received.

In reviewing Monroe County’s adopted budget, the reader will notice that the County practice is to appropriate all of the beginning fund balances, and all revenues and other sources of income. As a result, it appears the County intends to spend all available funds by the end the fiscal year. That is not the case.

Although Florida statutes require the appropriation of fund balances as a part of each year’s budget, differences between estimates of spending and actual spending, as well as conservative estimates of revenues will normally result in some surplus funds each year. Monroe County attempts to prepare prudent estimates of revenues and spending each year to ensure the financial stability of our funds.

The process of estimating actual revenues and spending and the projection of fund balances is very difficult but nonetheless, a very important part of the County budget. The County estimates or projects its fund balances throughout the fiscal year using the following process:

First, since the County must prepare its annual budget prior to the time that the previous year’s financial books are closed and audited, we must estimate the projected actual prior-year ending fund balances. These estimates serve as the basis for projecting the coming budget year ending fund balances.

Second, we estimate the percentage of *budgeted* revenues that will actually be received. This percentage is the result of analysis of prior year budget versus actual revenues. Typically, revenues are conservatively estimated and will likely exceed budgeted figures by a small amount each year. For example, under Florida Statutes, only 95% of estimated revenues are appropriated. While a 95% factor may be reasonable for ad valorem collections, where adjustments to the tax roll and discounts for early payment result in collections of about 95%, it tends to understate collections from other revenues. This 5% safety margin results in excess revenues from non-ad valorem revenues.

Third, OMB estimates the percentage of *budgeted* appropriations, excluding budgeted reserves, that will actually be expended. This percentage is the result of analysis of prior year budget versus actual spending. As might be expected, actual spending typically falls below the budgeted amounts by a small fraction each year and there is generally a surplus of budget funds remaining at the end of the year.

The end-of-year fund balances are then calculated by adding the *estimated actual* revenues, and subtracting the *estimated actual* expenditures from the estimated beginning fund balances to yield the projected year-end fund balances.

The projected year-end fund balances are a useful tool because they help predict the financial condition of each fund and help County staff predict and prepare for unusual situations in advance. The estimated balances also help us avoid large swings in taxation and other fee assessments one year over the next and, in the case of capital funds, it helps to monitor the accumulation of capital over a number of years for large infrastructure projects.

The following table summarizes, in the manner described above, the fund balance projections for the major Monroe County funds.

Projected Changes in Fund Balances

	Fund	Audited	Fiscal Year 2014		Projected Impact	Estimated	% Change in Fund Balance	Reasons for the changes in FY14 Fund Balance
		9/30/2013 Fund Bal	Unaudited Revenues	Projected Expenses	of Operations Positive/Negative	9/30/2014 Fund Bal		
GENERAL FUND								
001	General Fund	35,647,326	40,411,260	41,742,989	(1,331,729)	34,315,597	-4%	Decrease due to a increase of expenditures over FY13 with the use of fund balance.
	Total General Fund	35,647,326	40,411,260	41,742,989	(1,331,729)	34,315,597	-4%	
SPECIAL REVENUE FUNDS								
100	Affordable Housing Programs	380,784	431	0	431	381,215	0%	
101	Law Enforcement, Jail, Judicial	18,209,080	46,274,815	49,479,239	(3,204,424)	15,004,656	-18%	Revenue decreased: Prison Housing of Federal inmates and conservative Trauma Star estimates. Increases in the Sheriff's budget.
102	Roads and Bridges	10,131,410	5,839,534	4,944,440	895,094	11,026,504	9%	Increases in Local Option and State Fuel tax revenues.
115	TDC Two Penny	4,478,963	5,061,262	4,542,912	518,350	4,997,313	12%	Revenue increase in Bed Tax collections.
116	TDC Two Penny Generic	7,683,071	10,485,809	10,119,578	366,231	8,049,302	5%	Revenue increase in Bed Tax collections.
117	TDC District 1 Third Penny	5,122,638	8,697,492	7,982,713	714,779	5,837,417	14%	Revenue increase in Bed Tax collections.
118	TDC District 2 Third Penny	324,009	893,875	628,291	265,584	589,593	82%	Revenue increase in Bed Tax collections.
119	TDC District 3 Third Penny	1,525,875	2,253,680	2,483,518	(229,838)	1,296,037	-15%	Revenue increase in Bed Tax collections but there are additional Promotional and Special Event expenditures.
120	TDC District 4 Third Penny	1,365,096	1,667,059	1,795,060	(128,001)	1,237,095	-9%	Revenue increase in Bed Tax collections but there are additional Promotional and Special Event expenditures.
121	TDC District 5 Third Penny	871,957	1,893,417	1,665,382	228,035	1,099,992	26%	Revenue increase in Bed Tax collections and estimated reduced expenditures.
125	Grants	2,388,460	36,676,556	35,174,932	1,501,624	3,890,084	63%	Timing of reimbursements from Federal & State agencies.
130	Impact Fees Fund-Roadways	5,314,784	824,568	3,705,732	(2,881,164)	2,433,620	-54%	Expenditure increase in Dist. 3 for design and construction of bike paths (CR905 and US1 Bayside).
131	Impact Fees Fund-Parks	443,878	58,792	0	58,792	502,670	13%	No project activity for FY14
132	Impact Fees Fund-Libraries	919,787	52,016	0	52,016	971,803	6%	No projects approved for FY14
133	Impact Fees Fund-Solid Waste	54,578	13,492	0	13,492	68,070	25%	No projects approved for FY14
134	Impact Fees Fund-Police	119,331	29,741	106,043	(76,302)	43,029	-64%	Project for Sheriff for the backup dispatch center.
135	Impact Fees Fund-Fire Facilities	28,780	20,469	0	20,469	49,249	71%	No projects approved for FY14
136	Employee Fair Share Housing	421,679	89,174	0	89,174	510,853	21%	No projects approved for FY14
141	Fire & Ambulance District 1	5,592,775	11,047,797	10,830,362	217,435	5,810,210	4%	Reduced Ad Valorem taxes along with reduced estimated expenditures.
144	Upper Keys Trauma Care District	1,174,119	529	214,323	(213,794)	960,325	-18%	There are plans to deplete this fund in 4 to 6 years depending on Rev. & Exp.
147	Unincorporated Parks & Beaches	914,402	1,801,241	1,738,218	63,023	977,425	7%	Add'l revenue due to increase of Ad Valorem Taxes (\$300k) over FY13.
148	MSTD-Ping/Bldg/Code/Fire Mar	6,599,983	7,950,418	6,918,836	1,031,582	7,631,565	16%	Increased planning fee revenues.
149	Municipal Policing	1,858,847	7,625,410	7,525,134	100,276	1,959,123	5%	
150	911 Enhancement Fund	0	450,584	450,584	0	0	0%	
152	Duck Key Security District	381,582	75,913	65,767	10,146	391,728	3%	
153	Local Housing Asst Trust Fund	1,000,484	397,930	43,696	354,234	1,354,718	35%	State and Mortgage Satisfaction Revenue.
157	Boating Improvement Fund	2,473,775	677,756	709,918	(32,162)	2,441,613	-1%	
158	Misc Special Revenue Fund	2,437,414	656,069	566,742	89,327	2,526,741	4%	Timing of funded projects.
160	Environmental Restoration Fund	1,434,048	502,318	175,838	326,480	1,760,528	23%	Increased mitigation fees revenue.

Projected Changes in Fund Balances

	Fund	Fiscal Year 2015		Projected Impact of Operations Positive/Negative	Estimated 9/30/2015 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY15 Fund Balance
		Projected Actual Revenues	Expenses				
GENERAL FUND							
001	General Fund	39,342,647	43,203,994	(3,861,347)	30,454,250	-11%	Loss of Federal PILT (\$1M) revenue with a 3.5% increase in expenditures.
	Total General Fund	39,342,647	43,203,994	(3,861,347)	30,454,250	-11%	
SPECIAL REVENUE FUNDS							
100	Affordable Housing Programs	413	0	413	381,628	0%	
101	Law Enforcement, Jail, Judicial	46,476,570	49,727,366	(3,250,796)	11,753,860	-22%	Increases in the Sheriff's budget. Conservative revenue estimating despite a \$2.2M increase in Ad Valorem taxation.
102	Roads and Bridges	5,584,367	10,271,176	(4,686,809)	6,339,695	-43%	Additional expenditures for road paving (\$4.5M) and \$785k for capital equipment & trucks.
115	TDC Two Penny	4,623,477	4,568,940	54,537	5,051,850	1%	Conservative revenue estimate.
116	TDC Two Penny Generic	9,452,992	9,371,750	81,242	8,130,544	1%	Conservative revenue estimate.
117	TDC District 1 Third Penny	8,296,113	8,484,936	(188,823)	5,648,594	-3%	Conservative revenue estimate.
118	TDC District 2 Third Penny	748,687	783,039	(34,352)	555,241	-6%	Additional expenditure budget: Promo & Advert. and Bricks & Mortar projects. Conservative revenue estimate.
119	TDC District 3 Third Penny	2,186,014	2,191,833	(5,819)	1,290,218	0%	Conservative revenue estimate.
120	TDC District 4 Third Penny	1,628,254	1,785,764	(157,510)	1,079,585	-13%	Additional expenditure budget for Promotions and Bricks & Mortar. Conservative revenue estimate.
121	TDC District 5 Third Penny	1,622,204	1,804,232	(182,028)	917,964	-17%	Additional expenditure budget for Promotions and Bricks & Mortar projects. Conservative revenue estimate.
125	Grants						
130	Impact Fees Fund-Roadways	732,496	2,420,425	(1,687,929)	745,691	-69%	Projected expenditure increases for ongoing Dist. 3 construction of bike paths and Dist. 2 pedestrian bridge.
131	Impact Fees Fund-Parks	20,245	60,400	(40,155)	462,515	-8%	Projected expenditures increase for approved Dist. 1 park projects.
132	Impact Fees Fund-Libraries	20,482	0	20,482	992,285	2%	No projects approved for FY15
133	Impact Fees Fund-Solid Waste	5,225	0	5,225	73,295	8%	No projects approved for FY15
134	Impact Fees Fund-Police	15,000	0	15,000	58,029	35%	No projects approved for FY15
135	Impact Fees Fund-Fire Facilities	5,615	0	5,615	54,864	11%	No projects approved for FY15
136	Employee Fair Share Housing	6,579	0	6,579	517,432	1%	No projects approved for FY15
141	Fire & Ambulance District 1	10,924,744	11,124,297	(199,553)	5,610,657	-3%	Decrease due to a reduction of Ad Valorem taxes (\$110k)
144	Upper Keys Trauma Care District	516	238,338	(237,822)	722,503	-25%	There are plans to deplete this fund in 4 to 6 years depending on Rev. & Exp.
147	Unincorporated Parks & Beaches	1,668,854	1,845,122	(176,268)	801,157	-18%	Reduced Ad Valorem taxes (\$100k) and increase estimated expenditures.
148	MSTD-Ping/Bldg/Code/Fire Mar	7,610,458	7,933,242	(322,784)	7,308,781	-4%	Decrease due to no Ad Valorem taxation and addition of 3.67 FTE's (Growth Mgmt).
149	Municipal Policing	7,711,748	7,747,115	(35,367)	1,923,756	-2%	Increase in Sherriff's budget.
150	911 Enhancement Fund	469,264	469,264	0	0	0%	
152	Duck Key Security District	76,520	67,000	9,520	401,248	2%	
153	Local Housing Asst Trust Fund	366,597	286,824	79,773	1,434,491	6%	Conservative revenue and expenditure estimates.
157	Boating Improvement Fund	664,525	1,114,571	(450,046)	1,991,567	-18%	Ramp improvement projects approved for FY15
158	Misc Special Revenue Fund	693,011	603,000	90,011	2,616,752	4%	Timing of funded projects.
160	Environmental Restoration Fund	164,255	182,893	(18,638)	1,741,890	-1%	

Projected Changes in Fund Balances

	Fund	Audited	Fiscal Year 2014		Projected Impact	Estimated	% Change	Reasons for the
		9/30/2013	Unaudited	Projected	Actual	of Operations	9/30/2014	in Fund
	Fund Bal	Revenues	Expenses		Positive/Negative	Fund Bal	Balance	Fund Balance
162	Law Enforcement Trust Fund	628,285	111,092	62,738	48,354	676,639	8%	
163	Court Facilities Fees Trust (602)	2,130,547	525,630	158,634	366,996	2,497,543	17%	No Courthouse projects are proposed for FY14
164	Clerk's Drug Abuse Trust (603)	147,073	36,380	25,255	11,125	158,198	8%	
166	Marathon MSTU	1,953	559	0	559	2,512	29%	
168	Bay Point MSTU	52,032	33	1,827	(1,794)	50,238	-3%	Administrative cost of finalizing the Wastewater System
169	Big Coppitt MSTU	1,747	1	0	1	1,748	0%	
170	Key Largo MSTU	8,691	0	1,210	(1,210)	7,481	-14%	Administrative cost of finalizing the Wastewater System
171	Stock Island MSTU	598,305	44,655	11,015	33,640	631,945	6%	Special Assessment revenue exceeds Administrative expenditures.
172	Cudjoe/Sugarloaf MSTU	17,172	682	13,730	(13,048)	4,124	-76%	Administrative cost of developing a Wastewater System
174	Conch Key MSTU	966	0	500	(500)	466	-52%	Payment balance to FKA for WW construction
175	Long Key/Layton MSTU	19,292	12	1,302	(1,290)	18,002	-7%	Administrative cost of developing a Wastewater System
176	Duck Key MSTU	70,432	268	4,792	(4,524)	65,908	-6%	Administrative cost of finalizing the Wastewater System
180	Building Fund	1,151,160	3,476,249	2,543,951	932,298	2,083,458	81%	Increase in Building Permits being issued over FY13.
	Total Special Revenue Funds	88,479,244	156,213,709	154,692,212	1,521,497	90,000,741	2%	
	CAPITAL PROJECT FUNDS							
304	1 Cent Infrastructure Surtax	11,194,376	21,439,816	15,112,973	6,326,843	17,521,219	57%	Increase in Revenue over FY13. \$2M for Hickory House Sale, \$700k Settlement and timing of on-going projects.
307	2003 Revenue Bond	743,188	0	743,188	(743,188)	0	-100%	BOCC Approved to Close fund and transfer any remaining funds to Fund 304, 2/19/14
308	2007 Revenue Bond	4,042,245	5,000	2,723,933	(2,718,933)	1,323,312	-67%	Completion of the Stock Island Fire Station and \$1.5M for the Sheriff to purchase new emergency communication equipment.
310	Big Coppitt Wastewater Project	3,081,404	532,000	732,000	(200,000)	2,881,404	-6%	Special Assessment fees are collected and used for Debt Service.
311	Duck Key Wastewater Project	2,333,487	38,562	14,195	24,367	2,357,854	1%	
312	Cudjoe Regional WW Project	11,947,448	67,234,134	57,955,560	9,278,574	21,226,022	78%	Timing of SRF Loan payments and Mayfield Grant reimbursements.
313	2013 Revenue Bond	-	0	0	0	0		
	Total Capital Projects Funds	33,342,148	89,249,512	77,281,849	11,967,663	45,309,811	36%	
	ENTERPRISE FUNDS							
401	Card Sound	6,252,794	998,750	1,142,917	(144,167)	6,108,627	-2%	
403	Marathon Airport	1,162,756	1,703,973	950,543	753,430	1,916,186	65%	Timing of Grant projects and reimbursements.
404	Key West Airport	5,223,271	7,393,031	8,696,029	(1,302,998)	3,920,273	-25%	Timing of Grant projects and reimbursements.
414	MSD Solid Waste	10,950,311	17,978,474	17,512,079	466,395	11,416,706	4%	
	Total Enterprise Funds	23,589,132	28,074,228	28,301,568	(227,340)	23,361,792	-1%	
	INTERNAL SERVICE FUNDS							
501	Worker's Comp	4,715,397	2,831,859	3,158,825	(326,966)	4,388,431	-7%	Conservative estimated expenditures.
502	Group Insurance	11,873,142	14,618,524	15,962,136	(1,343,612)	10,529,530	-11%	Conservative estimated expenditures.
503	Risk Management	7,428,370	116,364	2,220,163	(2,103,799)	5,324,571	-28%	No Billings for Risk Charges in FY14. BOCC Approved
504	Fleet Management	1,723,952	2,912,195	2,589,322	322,873	2,046,825	19%	
	Total Internal Service Funds	25,740,861	20,478,942	23,930,446	(3,451,504)	22,289,357	-13%	
	AGENCY TRUST FUND							
610	LOSAP Fire & EMS	858,782	29,207	28,290	917	859,699	0%	
	Total Agency Trust Fund	858,782	29,207	28,290	917	859,699	0%	
	Grand Total	207,657,493	334,456,858	325,977,354	8,479,504	216,136,997	4%	

Projected Changes in Fund Balances

	Fund	Fiscal Year 2015		Projected Impact of Operations Positive/Negative	Estimated 9/30/2015 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY15 Fund Balance
		Projected Revenues	Actual Expenses				
162	Law Enforcement Trust Fund	38,050	70,000	(31,950)	644,689	-5%	Conservative revenue and expenditure estimates.
163	Court Facilities Fees Trust (602)	508,963	348,523	160,440	2,657,983	6%	No Courthouse projects are proposed for FY15
164	Clerk's Drug Abuse Trust (603)	29,640	29,412	228	158,426	0%	
166	Marathon MSTU	0	0	0	2,512	0%	
168	Bay Point MSTU	75	24,741	(24,666)	25,572	-49%	Administrative cost of finalizing the Wastewater System.
169	Big Coppitt MSTU	0	0	0	1,748	0%	
170	Key Largo MSTU	0	0	0	7,481	0%	Administrative cost of finalizing the Wastewater System
171	Stock Island MSTU	46,190	338,089	(291,899)	340,046	-46%	Conservative revenue and expenditure estimates.
172	Cudjoe/Sugarloaf MSTU	0	4,124	(4,124)	0	-100%	Administrative cost of developing & monitoring WW construction.
174	Conch Key MSTU	0	0	0	466	0%	Administrative cost of finalizing the Wastewater System.
175	Long Key/Layton MSTU	0	9,512	(9,512)	8,490	-53%	Administrative cost of finalizing the Wastewater System.
176	Duck Key MSTU	0	22,112	(22,112)	43,796	-34%	Administrative cost of finalizing the Wastewater System.
180	Building Fund	2,963,423	3,125,993	(162,570)	1,920,888	-8%	Additional 6 FTE's and Ocean Reef Satellite Office
	Total Special Revenue Funds	115,361,566	127,054,033	(11,692,467)	78,308,274	-13%	
	CAPITAL PROJECT FUNDS						
304	1 Cent Infrastructure Surtax	17,525,000	27,403,218	(9,878,218)	7,643,001	-56%	\$4.9M budgeted more in Phy. Env., \$3.0M more in Gen. Govt. projects and \$1.5M in Reserves.
307	2003 Revenue Bond						
308	2007 Revenue Bond	0	660,559	(660,559)	662,753	-50%	On-going capital projects.
310	Big Coppitt Wastewater Project	532,000	732,000	(200,000)	2,681,404	-7%	Special Assessment fees are collected and used for Debt Service.
311	Duck Key Wastewater Project	35,000	5,000	30,000	2,387,854	1%	
312	Cudjoe Regional WW Project	81,481,180	81,625,102	(143,922)	21,082,100	-1%	
313	2013 Revenue Bond	24,691,691	5,000,000	19,691,691	19,691,691		Anticipated project funding
	Total Capital Projects Funds	124,264,871	110,425,879	13,838,992	59,148,803	31%	
	ENTERPRISE FUNDS						
401	Card Sound	963,063	1,315,682	(352,619)	5,756,008	-6%	Declining toll revenue and purchase of a new office trailer.
403	Marathon Airport	864,785	1,173,777	(308,992)	1,607,194	-16%	Customs terminal project
404	Key West Airport	6,222,118	6,827,625	(605,507)	3,314,766	-15%	Estimated increase in Exp. over FY14.
414	MSD Solid Waste	17,341,085	17,487,223	(146,138)	11,270,568	-1%	
	Total Enterprise Funds	25,391,051	26,804,307	(1,413,256)	21,948,536	-6%	
	INTERNAL SERVICE FUNDS						
501	Worker's Comp	2,804,030	3,715,986	(911,956)	3,476,475	-21%	Conservative Expenditure estimates
502	Group Insurance	15,138,720	17,904,899	(2,766,179)	7,763,351	-26%	Conservative Expenditure estimates, despite increase in Employee contributions.
503	Risk Management	2,942,382	2,837,223	105,159	5,429,730	2%	
504	Fleet Management	2,936,168	3,341,350	(405,182)	1,641,643	-20%	Purchase of new wash racks.
	Total Internal Service Funds	23,821,300	27,799,458	(3,978,158)	18,311,199	-18%	
	AGENCY TRUST FUND						
610	LOSAP Fire & EMS	38,220	31,000	7,220	866,919	1%	
	Total Agency Trust Fund	38,220	31,000	7,220	866,919	1%	
	Grand Total	328,219,655	335,318,671	(7,099,016)	209,037,981	-3%	

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Taxes</u>						
Ad Valorem Taxes	74,644,751	72,392,013	76,470,005	76,470,005	78,751,615	3.0 %
Sales & Use Taxes	46,941,984	49,788,143	47,341,311	47,341,311	51,954,558	9.7 %
Local Communications Service Tax	653,345	641,174	600,000	600,000	630,000	5.0 %
Local Business Tax	407,076	417,324	356,000	356,000	374,800	5.3 %
Total Taxes	122,647,156	123,238,654	124,767,316	124,767,316	131,710,973	5.6 %
<u>Licenses And Permits</u>						
Building Permits	2,124,488	2,380,708	2,260,000	2,324,979	2,927,636	29.5 %
Franchise Fees	507,601	514,965	500,000	500,000	527,100	5.4 %
Impact Fees	165,851	199,669	116,914	116,914	124,269	6.3 %
Special Assessments	3,182,552	465,219	1,428,500	1,428,500	2,978,900	108.5 %
Total Licenses And Permits	5,980,492	3,560,561	4,305,414	4,370,393	6,557,905	52.3 %
<u>Intergovernmental Revenue</u>						
Federal Grants	6,008,483	8,574,946	350,000	14,953,439	-	(100.0)%
Fed Pmts In Lieu Of Taxes	1,459,409	1,419,923	1,241,500	1,241,500	141,500	(88.6)%
State Grants	1,944,906	7,605,042	-	39,060,460	-	0 %
State Shared Revenues	14,350,322	15,316,572	15,435,019	15,785,019	16,699,878	8.2 %
Grants from other Local Units	4,277	18,749	-	224,766	-	0 %
Total Intergovernmental Revenue	23,767,397	32,935,232	17,026,519	71,265,185	16,841,378	(1.1)%
<u>Charges For Services</u>						
General Government	22,503,512	22,933,216	20,283,493	20,475,289	24,046,805	18.6 %
Public Safety	8,646,405	8,622,478	7,925,216	8,072,448	8,379,888	5.7 %
Physical Environment	17,400,404	17,362,321	17,160,819	17,160,819	17,341,000	1.0 %
Transportation	9,351,741	9,650,610	8,429,800	9,654,800	9,619,300	14.1 %
Economic Environment	675,044	633,953	620,047	620,047	634,094	2.3 %
Human Services	466,810	380,408	393,000	396,218	375,500	(4.5)%
Culture/recreation	708,348	721,305	746,800	746,800	736,800	(1.3)%
Court-related Revenues	750,192	671,061	575,000	680,132	530,750	(7.7)%
Otr Charges For Svces	172,694	192,464	167,000	167,863	199,000	19.2 %
Total Charges For Services	60,675,151	61,167,817	56,301,175	57,974,415	61,863,137	9.9 %
<u>Fines And Forfeits</u>						
Court Cases	337,413	219,135	196,000	196,000	239,750	22.3 %
Library Fines	15,506	14,364	-	12,099	-	0 %
Violation-lcl Ordin	606,139	660,921	377,850	378,645	402,850	6.6 %
Other Fines And/or Forfeits	5,600	-	-	-	-	0 %
Total Fines And Forfeits	964,658	894,420	573,850	586,744	642,600	12.0 %
<u>Misc. Revenues</u>						
Interest Earnings	972,092	813,642	615,139	615,142	410,740	(33.2)%
Rent/royalties	496,772	519,026	513,200	513,200	510,000	(0.6)%
Special Assessments	915	-	-	-	-	0 %
Sale/comp-loss Of Assets	36,167	457,652	2,000	2,000	2,000	0 %
Sales-surplus Matls	1,406	-	-	200,000	-	0 %
Contrib From Priv Sources	552,782	116,311	-	889,031	-	0 %
Pension Fund Contributions	28,145	36,788	35,720	35,720	36,000	0.8 %
Other Misc Revenues	2,161,341	1,520,157	737,127	1,697,357	609,600	(17.3)%
Total Misc. Revenues	4,249,620	3,463,576	1,903,186	3,952,450	1,568,340	(17.6)%
<u>Other Sources</u>						
Interfund Transfer	18,885,541	79,997,342	41,579,759	48,516,446	14,153,600	(66.0)%
Debt Proceeds	-	5,461,341	52,704,000	83,704,000	78,481,180	48.9 %
Transfer in Excess Fees	6,379,363	6,313,300	5,851,000	5,851,000	5,847,400	(0.1)%
Other Non-revenues	-	-	111,739,730	112,978,180	124,045,126	11.0 %

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary**

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Total Other Sources	25,264,904	91,771,984	211,874,489	251,049,626	222,527,306	5.0 %
County Total Revenue	243,549,377	317,032,243	416,751,949	513,966,128	441,711,639	6.0%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>General Fund</u>						
<u>Taxes</u>						
Ad Valorem Taxes	19,898,442	16,748,811	18,684,748	18,684,748	19,258,248	3.1 %
Sales & Use Taxes	3,144,056	3,399,053	3,469,125	3,469,125	3,934,444	13.4 %
Local Business Tax	407,076	417,324	356,000	356,000	374,800	5.3 %
Total Taxes	23,449,574	20,565,188	22,509,873	22,509,873	23,567,492	4.7 %
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	1,280,733	1,243,189	1,225,000	1,225,000	125,000	(89.8)%
State Shared Revenues	6,143,683	6,479,960	6,637,969	6,637,969	7,067,138	6.5 %
Total Intergovernmental Revenue	7,424,417	7,723,149	7,862,969	7,862,969	7,192,138	(8.5)%
<u>Charges For Services</u>						
General Government	206,582	214,676	209,000	209,000	147,250	(29.5)%
Transportation	70,711	48,727	72,000	72,000	62,500	(13.2)%
Human Services	456,469	373,831	393,000	393,000	375,500	(4.5)%
Culture/recreation	5,663	5,650	5,800	5,800	5,800	- %
Otr Charges For Svces	150,320	153,767	150,000	150,863	169,000	12.7 %
Total Charges For Services	889,744	796,652	829,800	830,663	760,050	(8.4)%
<u>Fines And Forfeits</u>						
Court Cases	10,006	14,799	13,000	13,000	11,250	(13.5)%
Violation-Idl Ordin	-	248	-	-	-	- %
Total Fines And Forfeits	10,006	15,047	13,000	13,000	11,250	(13.5)%
<u>Misc. Revenues</u>						
Interest Earnings	146,208	115,482	98,400	98,400	83,650	(15.0)%
Rent/royalties	449,754	471,396	465,000	465,000	459,500	(1.2)%
Sale/comp-loss Of Assets	3,553	453,869	2,000	2,000	2,000	- %
Contrib From Priv Sources	218,551	56,311	-	46,812	-	- %
Other Misc Revenues	197,792	63,450	48,600	83,600	54,200	11.5 %
Total Misc. Revenues	1,015,857	1,160,507	614,000	695,812	599,350	(2.4)%
<u>Other Sources</u>						
Interfund Transfer	4,364,961	4,894,986	4,868,881	4,868,881	4,868,881	- %
Transfer in Excess Fees	3,977,468	3,950,304	4,000,000	4,000,000	3,950,000	(1.3)%
Other Non-revenues	-	-	14,029,820	14,029,820	13,405,521	(4.4)%
Total Other Sources	8,342,429	8,845,290	22,898,701	22,898,701	22,224,402	(2.9)%
Total Administration Revenue	41,132,027	39,105,834	54,728,343	54,811,018	54,354,682	-0.68
<u>Affordable Housing Programs</u>						
<u>Misc. Revenues</u>						
Interest Earnings	1,393	1,039	1,400	1,400	750	(46.4)%
Total Misc. Revenues	1,393	1,039	1,400	1,400	750	(46.4)%
<u>Other Sources</u>						
Other Non-revenues	-	-	304,767	304,767	304,279	(0.2)%
Total Other Sources	-	-	304,767	304,767	304,279	(0.2)%
Total Administration Revenue	1,393	1,039	306,167	306,167	305,029	-0.37

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Fine & Forfeiture Fund</u>						
<u>Taxes</u>						
Ad Valorem Taxes	39,674,250	39,223,057	40,864,992	40,864,992	43,051,586	5.4 %
Total Taxes	39,674,250	39,223,057	40,864,992	40,864,992	43,051,586	5.4 %
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	74,050	66,396	-	-	-	- %
Total Intergovernmental Revenue	74,050	66,396	-	-	-	- %
<u>Charges For Services</u>						
General Government	76,034	66,152	70,000	70,000	70,000	- %
Public Safety	4,316,393	4,185,713	3,500,000	3,500,000	3,850,000	10.0 %
Otr Charges For Svces	19,940	37,686	17,000	17,000	30,000	76.5 %
Total Charges For Services	4,412,366	4,289,551	3,587,000	3,587,000	3,950,000	10.1 %
<u>Fines And Forfeits</u>						
Court Cases	87,132	75,858	83,000	83,000	78,500	(5.4)%
Violation-lcl Ordin	2,043	1,824	2,250	2,250	2,250	- %
Other Fines And/or Forfeits	5,600	-	-	-	-	- %
Total Fines And Forfeits	94,775	77,682	85,250	85,250	80,750	(5.3)%
<u>Misc. Revenues</u>						
Interest Earnings	126,045	71,368	90,500	90,500	59,000	(34.8)%
Sale/comp-loss Of Assets	2,550	-	-	-	-	- %
Contrib From Priv Sources	-	-	-	842,219	-	- %
Other Misc Revenues	3,613	2,064	3,000	3,000	3,150	5.0 %
Total Misc. Revenues	132,208	73,432	93,500	935,719	62,150	(33.5)%
<u>Other Sources</u>						
Interfund Transfer	-	-	-	1,606,043	-	- %
Transfer in Excess Fees	1,533,154	1,320,524	1,500,000	1,500,000	1,475,000	(1.7)%
Other Non-revenues	-	-	11,298,186	11,298,186	8,214,904	(27.3)%
Total Other Sources	1,533,154	1,320,524	12,798,186	14,404,229	9,689,904	(24.3)%
Total Administration Revenue	45,920,804	45,050,642	57,428,928	59,877,190	56,834,390	-1.04

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Road And Bridge Fund</u>						
<u>Taxes</u>						
Sales & Use Taxes	2,331,491	2,024,580	2,050,000	2,050,000	2,210,000	7.8 %
Total Taxes	2,331,491	2,024,580	2,050,000	2,050,000	2,210,000	7.8 %
<u>Intergovernmental Revenue</u>						
State Shared Revenues	3,279,227	3,292,092	3,389,999	3,389,999	3,490,000	2.9 %
Total Intergovernmental Revenue	3,279,227	3,292,092	3,389,999	3,389,999	3,490,000	2.9 %
<u>Charges For Services</u>						
Transportation	106,615	64,590	56,500	56,500	56,500	- %
Otr Charges For Svces	1,600	490	-	-	-	- %
Total Charges For Services	108,215	65,080	56,500	56,500	56,500	- %
<u>Misc. Revenues</u>						
Interest Earnings	36,163	27,312	23,001	23,001	20,000	(13.0)%
Sale/comp-loss Of Assets	10,184	3,075	-	-	-	- %
Contrib From Priv Sources	220,285	-	-	-	-	- %
Other Misc Revenues	45,266	49,438	41,527	41,527	38,000	(8.5)%
Total Misc. Revenues	311,898	79,825	64,528	64,528	58,000	(10.1)%
<u>Other Sources</u>						
Interfund Transfer	104,672	30,000	29,728	29,728	60,592	103.8 %
Other Non-revenues	-	-	4,931,848	4,931,848	7,153,291	45.0 %
Total Other Sources	104,672	30,000	4,961,576	4,961,576	7,213,883	45.4 %
Total Administration Revenue	6,135,502	5,491,577	10,522,603	10,522,603	13,028,383	23.81
<u>TDC District Two Penny</u>						
<u>Taxes</u>						
Sales & Use Taxes	4,092,835	4,425,522	4,072,535	4,072,535	4,521,915	11.0 %
Total Taxes	4,092,835	4,425,522	4,072,535	4,072,535	4,521,915	11.0 %
<u>Misc. Revenues</u>						
Interest Earnings	15,060	13,211	-	-	-	- %
Other Misc Revenues	964	(851)	-	-	-	- %
Total Misc. Revenues	16,024	12,360	-	-	-	- %
<u>Other Sources</u>						
Transfer in Excess Fees	76,839	78,649	-	-	-	- %
Other Non-revenues	-	-	3,481,041	3,481,041	3,687,903	5.9 %
Total Other Sources	76,839	78,649	3,481,041	3,481,041	3,687,903	5.9 %
Total Administration Revenue	4,185,697	4,516,532	7,553,576	7,553,576	8,209,818	8.69

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>TDC Admin & Promo 2 Cent</u>						
<u>Taxes</u>						
Sales & Use Taxes	8,481,159	9,170,553	8,439,092	8,439,092	9,370,298	11.0 %
Total Taxes	8,481,159	9,170,553	8,439,092	8,439,092	9,370,298	11.0 %
<u>Misc. Revenues</u>						
Interest Earnings	28,600	22,965	-	-	-	-
Other Misc Revenues	1,086	98	-	-	-	-
Total Misc. Revenues	29,686	23,063	-	-	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	159,225	162,976	-	-	-	-
Other Non-revenues	-	-	5,435,577	5,435,577	4,871,574	(10.4)%
Total Other Sources	159,225	162,976	5,435,577	5,435,577	4,871,574	(10.4)%
Total Administration Revenue	8,670,070	9,356,592	13,874,669	13,874,669	14,241,872	2.65

TDC District 1 Third Cent

<u>Taxes</u>						
Sales & Use Taxes	7,369,260	7,875,063	7,323,166	7,323,166	8,204,689	12.0 %
Total Taxes	7,369,260	7,875,063	7,323,166	7,323,166	8,204,689	12.0 %
<u>Misc. Revenues</u>						
Interest Earnings	21,120	16,203	-	-	-	-
Total Misc. Revenues	21,120	16,203	-	-	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	103,427	140,735	-	-	-	-
Other Non-revenues	-	-	3,899,758	3,899,758	4,797,580	23.0 %
Total Other Sources	103,427	140,735	3,899,758	3,899,758	4,797,580	23.0 %
Total Administration Revenue	7,493,807	8,032,001	11,222,924	11,222,924	13,002,269	15.85

TDC District 2 Third Cent

<u>Taxes</u>						
Sales & Use Taxes	600,426	670,102	600,473	600,473	740,518	23.3 %
Total Taxes	600,426	670,102	600,473	600,473	740,518	23.3 %
<u>Misc. Revenues</u>						
Interest Earnings	1,264	1,000	-	-	-	-
Total Misc. Revenues	1,264	1,000	-	-	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	9,485	11,732	-	-	-	-
Other Non-revenues	-	-	201,891	201,891	301,996	49.6 %
Total Other Sources	9,485	11,732	201,891	201,891	301,996	49.6 %
Total Administration Revenue	611,174	682,835	802,364	802,364	1,042,514	29.93

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>TDC District 3 Third Cent</u>						
<u>Taxes</u>						
Sales & Use Taxes	1,757,510	1,917,734	1,746,784	1,746,784	2,165,830	24.0 %
Total Taxes	1,757,510	1,917,734	1,746,784	1,746,784	2,165,830	24.0 %
<u>Misc. Revenues</u>						
Interest Earnings	5,139	4,776	-	-	-	-
Total Misc. Revenues	5,139	4,776	-	-	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	28,787	33,753	-	-	-	-
Other Non-revenues	-	-	1,171,473	1,171,473	809,224	(30.9)%
Total Other Sources	28,787	33,753	1,171,473	1,171,473	809,224	(30.9)%
Total Administration Revenue	1,791,437	1,956,263	2,918,257	2,918,257	2,975,054	1.95

TDC District 4 Third Cent

<u>Taxes</u>						
Sales & Use Taxes	1,382,936	1,528,900	1,379,024	1,379,024	1,641,469	19.0 %
Total Taxes	1,382,936	1,528,900	1,379,024	1,379,024	1,641,469	19.0 %
<u>Misc. Revenues</u>						
Interest Earnings	3,020	3,978	-	-	-	-
Total Misc. Revenues	3,020	3,978	-	-	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	23,620	26,916	-	-	-	-
Other Non-revenues	-	-	1,002,634	1,002,634	865,781	(13.6)%
Total Other Sources	23,620	26,916	1,002,634	1,002,634	865,781	(13.6)%
Total Administration Revenue	1,409,576	1,559,794	2,381,658	2,381,658	2,507,250	5.27

TDC District 5 Third Cent

<u>Taxes</u>						
Sales & Use Taxes	1,463,862	1,604,275	1,462,180	1,462,180	1,665,395	13.9 %
Total Taxes	1,463,862	1,604,275	1,462,180	1,462,180	1,665,395	13.9 %
<u>Misc. Revenues</u>						
Interest Earnings	3,868	3,253	-	-	-	-
Other Misc Revenues	750	(750)	-	-	-	-
Total Misc. Revenues	4,618	2,503	-	-	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	22,607	28,489	-	-	-	-
Other Non-revenues	-	-	457,467	457,467	662,321	44.8 %
Total Other Sources	22,607	28,489	457,467	457,467	662,321	44.8 %
Total Administration Revenue	1,491,087	1,635,267	1,919,647	1,919,647	2,327,716	21.26

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Governmental Fund Type Grants</u>						
<u>Intergovernmental Revenue</u>						
Federal Grants	4,221,533	5,208,862	-	11,683,638	-	- %
State Grants	1,491,396	2,042,034	-	36,962,771	-	- %
Grants from other Local Units	4,277	18,749	-	224,766	-	- %
Total Intergovernmental Revenue	5,717,205	7,269,645	-	48,871,175	-	- %
<u>Charges For Services</u>						
Public Safety	115,186	204,779	-	147,232	-	- %
Human Services	10,341	6,576	-	3,218	-	- %
Total Charges For Services	125,527	211,355	-	150,449	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	6,169	1,578	-	-	-	- %
Sales-surplus Mats	1,406	-	-	-	-	- %
Contrib From Priv Sources	39,861	-	-	-	-	- %
Other Misc Revenues	29,177	47,390	-	53,427	-	- %
Total Misc. Revenues	76,613	48,968	-	53,427	-	- %
<u>Other Sources</u>						
Interfund Transfer	618,614	1,212,719	-	2,446,224	-	- %
Total Other Sources	618,614	1,212,719	-	2,446,224	-	- %
Total Administration Revenue	6,537,960	8,742,687	-	51,521,275	-	0.00

Impact Fees Fund - Roadway

<u>Licenses And Permits</u>						
Impact Fees	75,214	72,355	60,914	60,914	56,915	(6.6)%
Total Licenses And Permits	75,214	72,355	60,914	60,914	56,915	(6.6)%
<u>Misc. Revenues</u>						
Interest Earnings	22,238	15,176	10,851	10,851	2,900	(73.3)%
Special Assessments	915	-	-	-	-	- %
Total Misc. Revenues	23,153	15,176	10,851	10,851	2,900	(73.3)%
<u>Other Sources</u>						
Interfund Transfer	-	-	-	190,354	675,672	- %
Other Non-revenues	-	-	4,462,892	4,462,892	1,956,686	(56.2)%
Total Other Sources	-	-	4,462,892	4,653,246	2,632,358	(41.0)%
Total Administration Revenue	98,368	87,530	4,534,657	4,725,011	2,692,173	-40.63

Impact Fees Fund - Parks & Rec

<u>Licenses And Permits</u>						
Impact Fees	25,500	26,180	15,500	15,500	20,960	35.2 %
Total Licenses And Permits	25,500	26,180	15,500	15,500	20,960	35.2 %
<u>Misc. Revenues</u>						
Interest Earnings	1,792	1,308	1,300	1,300	350	(73.1)%
Total Misc. Revenues	1,792	1,308	1,300	1,300	350	(73.1)%
<u>Other Sources</u>						
Other Non-revenues	-	-	357,267	357,267	375,491	5.1 %
Total Other Sources	-	-	357,267	357,267	375,491	5.1 %
Total Administration Revenue	27,292	27,488	374,067	374,067	396,801	6.08

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Impact Fees Fund - Libraries</u>						
<u>Licenses And Permits</u>						
Impact Fees	22,130	67,973	17,100	17,100	19,359	13.2 %
Total Licenses And Permits	22,130	67,973	17,100	17,100	19,359	13.2 %
<u>Misc. Revenues</u>						
Interest Earnings	3,105	2,663	2,599	2,599	2,200	(15.4)%
Total Misc. Revenues	3,105	2,663	2,599	2,599	2,200	(15.4)%
<u>Other Sources</u>						
Other Non-revenues	-	-	697,593	697,593	869,724	24.7 %
Total Other Sources	-	-	697,593	697,593	869,724	24.7 %
Total Administration Revenue	25,235	70,636	717,292	717,292	891,283	24.26

Impact Fees Fund - Solid Waste

<u>Licenses And Permits</u>						
Impact Fees	6,407	5,813	3,700	3,700	5,400	45.9 %
Total Licenses And Permits	6,407	5,813	3,700	3,700	5,400	45.9 %
<u>Misc. Revenues</u>						
Interest Earnings	161	150	160	160	100	(37.5)%
Total Misc. Revenues	161	150	160	160	100	(37.5)%
<u>Other Sources</u>						
Other Non-revenues	-	-	44,289	44,289	47,887	8.1 %
Total Other Sources	-	-	44,289	44,289	47,887	8.1 %
Total Administration Revenue	6,568	5,963	48,149	48,149	53,387	10.88

Impact Fees Fund - Police Fac

<u>Licenses And Permits</u>						
Impact Fees	14,273	12,511	8,500	8,500	9,725	14.4 %
Total Licenses And Permits	14,273	12,511	8,500	8,500	9,725	14.4 %
<u>Misc. Revenues</u>						
Interest Earnings	370	311	300	300	200	(33.3)%
Total Misc. Revenues	370	311	300	300	200	(33.3)%
<u>Other Sources</u>						
Other Non-revenues	-	-	97,243	97,243	103,562	6.5 %
Total Other Sources	-	-	97,243	97,243	103,562	6.5 %
Total Administration Revenue	14,642	12,822	106,043	106,043	113,487	7.02

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Impact Fees Fund - Fire & EMS</u>						
<u>Licenses And Permits</u>						
Impact Fees	9,639	8,740	5,200	5,200	5,910	13.7 %
Total Licenses And Permits	9,639	8,740	5,200	5,200	5,910	13.7 %
<u>Misc. Revenues</u>						
Interest Earnings	263	65	-	-	-	- %
Sale/comp-loss Of Assets	600	-	-	-	-	- %
Total Misc. Revenues	863	65	-	-	-	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	19,634	19,634	28,093	43.1 %
Total Other Sources	-	-	19,634	19,634	28,093	43.1 %
Total Administration Revenue	10,501	8,805	24,834	24,834	34,003	36.92

Employee Fair Share Housing

<u>Licenses And Permits</u>						
Impact Fees	12,688	6,098	6,000	6,000	6,000	- %
Total Licenses And Permits	12,688	6,098	6,000	6,000	6,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	1,508	1,145	800	800	925	15.6 %
Total Misc. Revenues	1,508	1,145	800	800	925	15.6 %
<u>Other Sources</u>						
Other Non-revenues	-	-	336,753	336,753	353,367	4.9 %
Total Other Sources	-	-	336,753	336,753	353,367	4.9 %
Total Administration Revenue	14,196	7,243	343,553	343,553	360,292	4.87

Fire & Ambulance District 1 L&M Key

<u>Taxes</u>						
Ad Valorem Taxes	9,627,209	10,546,893	10,718,483	10,718,483	10,608,483	(1.0)%
Total Taxes	9,627,209	10,546,893	10,718,483	10,718,483	10,608,483	(1.0)%
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	96,903	96,371	16,500	16,500	16,500	- %
State Shared Revenues	24,170	28,020	26,000	26,000	27,500	5.8 %
Total Intergovernmental Revenue	121,072	124,391	42,500	42,500	44,000	3.5 %
<u>Charges For Services</u>						
Public Safety	620,813	554,200	600,000	600,000	570,000	(5.0)%
Total Charges For Services	620,813	554,200	600,000	600,000	570,000	(5.0)%
<u>Misc. Revenues</u>						
Interest Earnings	29,497	28,033	24,000	24,000	21,000	(12.5)%
Sale/comp-loss Of Assets	3,980	-	-	-	-	- %
Other Misc Revenues	1,050	1,066	-	-	-	- %
Total Misc. Revenues	34,527	29,099	24,000	24,000	21,000	(12.5)%
<u>Other Sources</u>						
Interfund Transfer	227,570	155,935	-	-	-	- %
Transfer in Excess Fees	135,491	168,843	131,000	131,000	152,000	16.0 %
Other Non-revenues	-	-	3,518,410	3,518,410	2,953,213	(16.1)%
Total Other Sources	363,062	324,778	3,649,410	3,649,410	3,105,213	(14.9)%
Total Administration Revenue	10,766,683	11,579,360	15,034,393	15,034,393	14,348,696	-4.56

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Upper Keys Healthcare Taxing District</u>						
<u>Misc. Revenues</u>						
Interest Earnings	4,784	3,292	3,500	3,500	2,500	(28.6)%
Other Misc Revenues	28,191	-	-	-	-	- %
Total Misc. Revenues	32,975	3,292	3,500	3,500	2,500	(28.6)%
<u>Other Sources</u>						
Other Non-revenues	-	-	332,485	332,485	298,175	(10.3)%
Total Other Sources	-	-	332,485	332,485	298,175	(10.3)%
Total Administration Revenue	32,975	3,292	335,985	335,985	300,675	-10.51
<u>Unincorporated Svc Dist Parks & Rec</u>						
<u>Taxes</u>						
Ad Valorem Taxes	1,409,351	1,406,650	1,762,725	1,762,725	1,662,725	(5.7)%
Total Taxes	1,409,351	1,406,650	1,762,725	1,762,725	1,662,725	(5.7)%
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	5,561	6,984	-	-	-	- %
Total Intergovernmental Revenue	5,561	6,984	-	-	-	- %
<u>Charges For Services</u>						
Culture/recreation	27,860	33,575	36,000	36,000	36,000	- %
Otr Charges For Svces	794	321	-	-	-	- %
Total Charges For Services	28,654	33,896	36,000	36,000	36,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	6,684	4,105	5,500	5,500	3,000	(45.5)%
Rent/royalties	47,019	47,630	48,200	48,200	50,500	4.8 %
Sale/comp-loss Of Assets	2,009	-	-	-	-	- %
Other Misc Revenues	-	67,124	-	-	-	- %
Total Misc. Revenues	55,712	118,859	53,700	53,700	53,500	(0.4)%
<u>Other Sources</u>						
Transfer in Excess Fees	18,519	-	-	-	-	- %
Other Non-revenues	-	-	131,395	131,395	541,133	311.8 %
Total Other Sources	18,519	-	131,395	131,395	541,133	311.8 %
Total Administration Revenue	1,517,797	1,566,389	1,983,820	1,983,820	2,293,358	15.60

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Mstd - PInq/bldg/code/fire Mar</u>						
<u>Taxes</u>						
Ad Valorem Taxes	548,081	547,031	268,484	268,484	-	(100.0)%
Local Communications Service Tax	653,345	641,174	600,000	600,000	630,000	5.0 %
Total Taxes	1,201,426	1,188,205	868,484	868,484	630,000	(27.5)%
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	2,162	6,984	-	-	-	- %
State Shared Revenues	4,903,243	5,136,656	5,381,051	5,381,051	5,749,523	6.8 %
Total Intergovernmental Revenue	4,905,405	5,143,640	5,381,051	5,381,051	5,749,523	6.8 %
<u>Charges For Services</u>						
General Government	572,986	659,752	631,668	631,668	841,601	33.2 %
Total Charges For Services	572,986	659,752	631,668	631,668	841,601	33.2 %
<u>Fines And Forfeits</u>						
Violation-lcl Ordin	354,519	429,646	375,000	375,000	400,000	6.7 %
Total Fines And Forfeits	354,519	429,646	375,000	375,000	400,000	6.7 %
<u>Misc. Revenues</u>						
Interest Earnings	25,095	22,500	20,200	20,200	22,200	9.9 %
Sale/comp-loss Of Assets	2,200	-	-	-	-	- %
Other Misc Revenues	42,325	961	-	-	-	- %
Total Misc. Revenues	69,620	23,461	20,200	20,200	22,200	9.9 %
<u>Other Sources</u>						
Transfer in Excess Fees	9,848	31,489	20,000	20,000	20,000	- %
Other Non-revenues	-	-	3,691,467	3,691,467	2,791,577	(24.4)%
Total Other Sources	9,848	31,489	3,711,467	3,711,467	2,811,577	(24.2)%
Total Administration Revenue	7,113,803	7,476,192	10,987,870	10,987,870	10,454,901	-4.85
<u>Municipal Policing</u>						
<u>Taxes</u>						
Ad Valorem Taxes	3,482,494	3,919,735	4,170,573	4,170,573	4,170,573	- %
Total Taxes	3,482,494	3,919,735	4,170,573	4,170,573	4,170,573	- %
<u>Charges For Services</u>						
Public Safety	3,065,707	3,185,397	3,315,216	3,315,216	3,464,888	4.5 %
Total Charges For Services	3,065,707	3,185,397	3,315,216	3,315,216	3,464,888	4.5 %
<u>Misc. Revenues</u>						
Interest Earnings	9,764	7,442	8,500	8,500	5,980	(29.6)%
Total Misc. Revenues	9,764	7,442	8,500	8,500	5,980	(29.6)%
<u>Other Sources</u>						
Transfer in Excess Fees	231,372	304,340	200,000	200,000	250,000	25.0 %
Other Non-revenues	-	-	845,196	845,196	914,032	8.1 %
Total Other Sources	231,372	304,340	1,045,196	1,045,196	1,164,032	11.4 %
Total Administration Revenue	6,789,337	7,416,914	8,539,485	8,539,485	8,805,473	3.11

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>911 Enhancement Fee</u>						
<u>Charges For Services</u>						
Public Safety	528,307	492,390	510,000	510,000	495,000	(2.9)%
Total Charges For Services	528,307	492,390	510,000	510,000	495,000	(2.9)%
<u>Misc. Revenues</u>						
Interest Earnings	499	-	200	200	60	(70.0)%
Total Misc. Revenues	499	-	200	200	60	(70.0)%
Total Administration Revenue	528,806	492,390	510,200	510,200	495,060	-2.97
<u>Duck Key Security District</u>						
<u>Taxes</u>						
Ad Valorem Taxes	21	-	-	-	-	-
Total Taxes	21	-	-	-	-	-
<u>Licenses And Permits</u>						
Special Assessments	75,775	75,726	75,000	75,000	75,000	-
Total Licenses And Permits	75,775	75,726	75,000	75,000	75,000	-
<u>Misc. Revenues</u>						
Interest Earnings	1,542	1,145	1,100	1,100	800	(27.3)%
Total Misc. Revenues	1,542	1,145	1,100	1,100	800	(27.3)%
<u>Other Sources</u>						
Transfer in Excess Fees	456	463	-	-	-	-
Other Non-revenues	-	-	266,808	266,808	264,851	(0.7)%
Total Other Sources	456	463	266,808	266,808	264,851	(0.7)%
Total Administration Revenue	77,795	77,334	342,908	342,908	340,651	-0.66
<u>Local Housing Assistance Trust Fund</u>						
<u>Intergovernmental Revenue</u>						
Federal Grants	-	-	350,000	-	-	(100.0)%
State Shared Revenues	-	379,843	-	350,000	365,717	-
Total Intergovernmental Revenue	-	379,843	350,000	350,000	365,717	4.5 %
<u>Misc. Revenues</u>						
Interest Earnings	2,947	2,556	6,000	6,000	1,100	(81.7)%
Other Misc Revenues	33,688	140,083	135,000	135,000	-	(100.0)%
Total Misc. Revenues	36,635	142,639	141,000	141,000	1,100	(99.2)%
<u>Other Sources</u>						
Other Non-revenues	-	-	643,131	643,131	619,262	(3.7)%
Total Other Sources	-	-	643,131	643,131	619,262	(3.7)%
Total Administration Revenue	36,635	522,482	1,134,131	1,134,131	986,079	-13.05

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Boating Improvement Fund (BIF)</u>						
<u>Charges For Services</u>						
Physical Environment	1,300	139	-	-	-	-
Culture/recreation	674,826	682,080	705,000	705,000	695,000	(1.4)%
Total Charges For Services	676,126	682,219	705,000	705,000	695,000	(1.4)%
<u>Misc. Revenues</u>						
Interest Earnings	8,392	6,745	6,000	6,000	4,500	(25.0)%
Other Misc Revenues	571	1,301	-	-	-	-
Total Misc. Revenues	8,963	8,046	6,000	6,000	4,500	(25.0)%
<u>Other Sources</u>						
Other Non-revenues	-	-	1,891,563	1,891,563	1,896,093	0.2 %
Total Other Sources	-	-	1,891,563	1,891,563	1,896,093	0.2 %
Total Administration Revenue	685,089	690,265	2,602,563	2,602,563	2,595,593	-0.27

Misc Special Revenue Fund

<u>Licenses And Permits</u>						
Building Permits	37,738	61,299	-	64,979	-	-
Total Licenses And Permits	37,738	61,299	-	64,979	-	-
<u>Charges For Services</u>						
General Government	194,392	221,882	-	191,796	-	-
Court-related Revenues	155,833	145,769	-	105,132	-	-
Total Charges For Services	350,225	367,651	-	296,928	-	-
<u>Fines And Forfeits</u>						
Library Fines	15,506	14,364	-	12,099	-	-
Violation-Id Ordin	248,789	228,555	-	795	-	-
Total Fines And Forfeits	264,295	242,920	-	12,894	-	-
<u>Misc. Revenues</u>						
Interest Earnings	8,271	6,653	-	-	-	-
Contrib From Priv Sources	24,085	10,000	-	-	-	-
Total Misc. Revenues	32,356	16,653	-	-	-	-
<u>Other Sources</u>						
Other Non-revenues	-	-	2,119,176	2,119,176	1,988,547	(6.2)%
Total Other Sources	-	-	2,119,176	2,119,176	1,988,547	(6.2)%
Total Administration Revenue	684,614	688,522	2,119,176	2,493,977	1,988,547	-6.16

Environmental Restoration Fund

<u>Fines And Forfeits</u>						
Court Cases	240,275	128,478	100,000	100,000	150,000	50.0 %
Total Fines And Forfeits	240,275	128,478	100,000	100,000	150,000	50.0 %
<u>Misc. Revenues</u>						
Interest Earnings	5,452	3,861	3,600	3,600	2,900	(19.4)%
Total Misc. Revenues	5,452	3,861	3,600	3,600	2,900	(19.4)%
<u>Other Sources</u>						
Other Non-revenues	-	-	1,086,045	1,086,045	1,065,468	(1.9)%
Total Other Sources	-	-	1,086,045	1,086,045	1,065,468	(1.9)%
Total Administration Revenue	245,727	132,339	1,189,645	1,189,645	1,218,368	2.41

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Law Enforcement Trust (600)</u>						
<u>Misc. Revenues</u>						
Interest Earnings	2,177	1,637	1,500	1,500	1,200	(20.0)%
Other Misc Revenues	-	-	-	171,803	-	- %
Total Misc. Revenues	2,177	1,637	1,500	173,303	1,200	(20.0)%
<u>Other Sources</u>						
Transfer in Excess Fees	44,466	48,526	-	-	-	- %
Other Non-revenues	-	-	454,471	454,471	475,708	4.7 %
Total Other Sources	44,466	48,526	454,471	454,471	475,708	4.7 %
Total Administration Revenue	46,642	50,163	455,971	627,774	476,908	4.59
<u>Court Facilities Fees Trust (602)</u>						
<u>Charges For Services</u>						
Court-related Revenues	594,359	525,293	575,000	575,000	530,750	(7.7)%
Total Charges For Services	594,359	525,293	575,000	575,000	530,750	(7.7)%
<u>Misc. Revenues</u>						
Interest Earnings	9,810	5,979	5,500	5,500	5,000	(9.1)%
Total Misc. Revenues	9,810	5,979	5,500	5,500	5,000	(9.1)%
<u>Other Sources</u>						
Other Non-revenues	-	-	(29,025)	(29,025)	(26,787)	(7.7)%
Total Other Sources	-	-	(29,025)	(29,025)	(26,787)	(7.7)%
Total Administration Revenue	604,169	531,272	551,475	551,475	508,963	-7.71
<u>Clerk's Drug Abuse Trust (603)</u>						
<u>Charges For Services</u>						
General Government	27,711	31,353	29,500	29,500	30,000	1.7 %
Total Charges For Services	27,711	31,353	29,500	29,500	30,000	1.7 %
<u>Misc. Revenues</u>						
Interest Earnings	510	432	300	300	275	(8.3)%
Total Misc. Revenues	510	432	300	300	275	(8.3)%
<u>Other Sources</u>						
Other Non-revenues	-	-	106,848	106,848	109,785	2.7 %
Total Other Sources	-	-	106,848	106,848	109,785	2.7 %
Total Administration Revenue	28,222	31,784	136,648	136,648	140,060	2.50

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Marathon Municipal Service Taxing Unit</u>						
<u>Taxes</u>						
Ad Valorem Taxes	1,329	3	-	-	-	-
Total Taxes	1,329	3	-	-	-	-
<u>Misc. Revenues</u>						
Interest Earnings	1	4	-	-	-	-
Total Misc. Revenues	1	4	-	-	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	18	-	-	-	-	-
Other Non-revenues	-	-	1,563	1,563	2,012	28.7 %
Total Other Sources	18	-	1,563	1,563	2,012	28.7 %
Total Administration Revenue	1,348	7	1,563	1,563	2,012	28.73

Bay Point Wastewater Municipal Service Taxing Unit

<u>Misc. Revenues</u>						
Interest Earnings	350	142	-	-	-	-
Total Misc. Revenues	350	142	-	-	-	-
<u>Other Sources</u>						
Other Non-revenues	-	-	41,519	41,519	27,987	(32.6)%
Total Other Sources	-	-	41,519	41,519	27,987	(32.6)%
Total Administration Revenue	350	142	41,519	41,519	27,987	-32.59

Big Coppitt Wastewater Municipal Service Taxing Unit

<u>Taxes</u>						
Ad Valorem Taxes	214	-	-	-	-	-
Total Taxes	214	-	-	-	-	-
<u>Misc. Revenues</u>						
Interest Earnings	59	5	-	-	-	-
Total Misc. Revenues	59	5	-	-	-	-
<u>Other Sources</u>						
Other Non-revenues	-	-	1,404	1,404	1,402	(0.1)%
Total Other Sources	-	-	1,404	1,404	1,402	(0.1)%
Total Administration Revenue	273	5	1,404	1,404	1,402	-0.14

Key Largo Wastewater Municipal Service Taxing Unit

<u>Taxes</u>						
Ad Valorem Taxes	1,516	505	-	-	-	-
Total Taxes	1,516	505	-	-	-	-
<u>Misc. Revenues</u>						
Interest Earnings	55	19	-	-	-	-
Total Misc. Revenues	55	19	-	-	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	10	-	-	-	-	-
Other Non-revenues	-	-	6,644	6,644	2,404	(63.8)%
Total Other Sources	10	-	6,644	6,644	2,404	(63.8)%
Total Administration Revenue	1,581	524	6,644	6,644	2,404	-63.82

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Stock Island Wastewater MSTU</u>						
<u>Taxes</u>						
Ad Valorem Taxes	142	91	-	-	-	- %
Total Taxes	142	91	-	-	-	- %
<u>Licenses And Permits</u>						
Special Assessments	51,774	30,360	47,000	47,000	47,000	- %
Total Licenses And Permits	51,774	30,360	47,000	47,000	47,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	2,118	15,839	1,820	1,820	1,200	(34.1)%
Other Misc Revenues	-	4,011	-	-	-	- %
Total Misc. Revenues	2,118	19,850	1,820	1,820	1,200	(34.1)%
<u>Other Sources</u>						
Transfer in Excess Fees	458	463	-	-	400	- %
Other Non-revenues	-	-	432,427	432,427	468,359	8.3 %
Total Other Sources	458	463	432,427	432,427	468,759	8.4 %
Total Administration Revenue	54,492	50,764	481,247	481,247	516,959	7.42

Cudjoe-Sugarloaf Municipal Service Taxing Unit

<u>Taxes</u>						
Ad Valorem Taxes	413	298	-	-	-	- %
Total Taxes	413	298	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	464	91	-	-	-	- %
Total Misc. Revenues	464	91	-	-	-	- %
<u>Other Sources</u>						
Transfer in Excess Fees	6	4	-	-	-	- %
Other Non-revenues	-	-	16,651	16,651	8,285	(50.2)%
Total Other Sources	6	4	16,651	16,651	8,285	(50.2)%
Total Administration Revenue	883	393	16,651	16,651	8,285	-50.24

Conch Key Municipal Service Taxing Unit

<u>Taxes</u>						
Ad Valorem Taxes	-	-	-	-	-	- %
Total Taxes	-	-	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	1	3	-	-	-	- %
Total Misc. Revenues	1	3	-	-	-	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	841	841	-	(100.0)%
Total Other Sources	-	-	841	841	-	(100.0)%
Total Administration Revenue	1	3	841	841	-	-100.00

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Long Key, Layton Municipal Service Taxing Unit</u>						
<u>Misc. Revenues</u>						
Interest Earnings	78	53	-	-	-	- %
Total Misc. Revenues	78	53	-	-	-	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	11,470	11,470	12,513	9.1 %
Total Other Sources	-	-	11,470	11,470	12,513	9.1 %
Total Administration Revenue	78	53	11,470	11,470	12,513	9.09

Duck Key Municipal Service Taxing Unit

<u>Taxes</u>						
Ad Valorem Taxes	312	71	-	-	-	- %
Total Taxes	312	71	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	355	198	-	-	-	- %
Total Misc. Revenues	355	198	-	-	-	- %
<u>Other Sources</u>						
Transfer in Excess Fees	4	1	-	-	-	- %
Other Non-revenues	-	-	43,868	43,868	44,538	1.5 %
Total Other Sources	4	1	43,868	43,868	44,538	1.5 %
Total Administration Revenue	671	270	43,868	43,868	44,538	1.53

Building Fund

<u>Licenses And Permits</u>						
Building Permits	2,086,750	2,319,409	2,260,000	2,260,000	2,927,636	29.5 %
Total Licenses And Permits	2,086,750	2,319,409	2,260,000	2,260,000	2,927,636	29.5 %
<u>Charges For Services</u>						
General Government	47,599	62,111	52,500	52,500	66,000	25.7 %
Total Charges For Services	47,599	62,111	52,500	52,500	66,000	25.7 %
<u>Misc. Revenues</u>						
Interest Earnings	4,194	2,929	3,500	3,500	2,000	(42.9)%
Other Misc Revenues	8,283	14,624	8,000	8,000	13,250	65.6 %
Total Misc. Revenues	12,478	17,553	11,500	11,500	15,250	32.6 %
<u>Other Sources</u>						
Other Non-revenues	-	-	673,527	673,527	994,859	47.7 %
Total Other Sources	-	-	673,527	673,527	994,859	47.7 %
Total Administration Revenue	2,146,827	2,399,074	2,997,527	2,997,527	4,003,745	33.57

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Debt Service Fund</u>						
<u>Misc. Revenues</u>						
Interest Earnings	15,476	9,880	8,000	8,000	5,100	(36.3)%
Total Misc. Revenues	15,476	9,880	8,000	8,000	5,100	(36.3)%
<u>Other Sources</u>						
Interfund Transfer	8,394,187	6,271,340	6,671,150	6,671,150	5,538,455	(17.0)%
Other Non-revenues	-	-	1,305,195	1,305,195	1,843,502	41.2 %
Total Other Sources	8,394,187	6,271,340	7,976,345	7,976,345	7,381,957	(7.5)%
Total Administration Revenue	8,409,663	6,281,220	7,984,345	7,984,345	7,387,057	-7.48
<u>One Cent Infra-structure Sales Tax</u>						
<u>Taxes</u>						
Sales & Use Taxes	16,318,450	17,172,360	16,798,932	16,798,932	17,500,000	4.2 %
Total Taxes	16,318,450	17,172,360	16,798,932	16,798,932	17,500,000	4.2 %
<u>Intergovernmental Revenue</u>						
State Grants	-	-	-	149,308	-	- %
Total Intergovernmental Revenue	-	-	-	149,308	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	90,889	38,774	100,008	100,011	25,000	(75.0)%
Other Misc Revenues	9,160	65,843	-	700,000	-	- %
Total Misc. Revenues	100,049	104,617	100,008	800,011	25,000	(75.0)%
<u>Other Sources</u>						
Interfund Transfer	409,802	21,133	-	1,996,566	-	- %
Other Non-revenues	-	-	9,006,445	9,006,442	12,264,638	36.2 %
Total Other Sources	409,802	21,133	9,006,445	11,003,008	12,264,638	36.2 %
Total Administration Revenue	16,828,301	17,298,109	25,905,385	28,751,259	29,789,638	14.99
<u>Clerks Rev Note, Capital</u>						
<u>Misc. Revenues</u>						
Interest Earnings	379	274	-	-	-	- %
Total Misc. Revenues	379	274	-	-	-	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	100,000	100,000	100,000	- %
Total Other Sources	-	-	100,000	100,000	100,000	- %
Total Administration Revenue	379	274	100,000	100,000	100,000	0.00
<u>2003 Revenue Bonds</u>						
<u>Misc. Revenues</u>						
Interest Earnings	3,773	(22,968)	-	-	-	- %
Total Misc. Revenues	3,773	(22,968)	-	-	-	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	590,900	590,900	-	(100.0)%
Total Other Sources	-	-	590,900	590,900	-	(100.0)%
Total Administration Revenue	3,773	(22,968)	590,900	590,900	-	-100.00

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Infr Sls Srtx Rev Bds 2007</u>						
<u>Misc. Revenues</u>						
Interest Earnings	24,372	14,695	-	-	-	- %
Total Misc. Revenues	24,372	14,695	-	-	-	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	2,813,155	3,678,213	887,333	(68.5)%
Total Other Sources	-	-	2,813,155	3,678,213	887,333	(68.5)%
Total Administration Revenue	24,372	14,695	2,813,155	3,678,213	887,333	-68.46

Big Coppitt Waste Water Project

<u>Taxes</u>						
Ad Valorem Taxes	818	(1,133)	-	-	-	- %
Total Taxes	818	(1,133)	-	-	-	- %
<u>Licenses And Permits</u>						
Special Assessments	679,549	265,620	550,000	550,000	550,000	- %
Total Licenses And Permits	679,549	265,620	550,000	550,000	550,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	12,236	132,396	10,000	10,000	10,000	- %
Other Misc Revenues	-	39,902	-	-	-	- %
Total Misc. Revenues	12,236	172,298	10,000	10,000	10,000	- %
<u>Other Sources</u>						
Transfer in Excess Fees	382	-	-	-	-	- %
Other Non-revenues	-	-	177,000	177,000	177,000	- %
Total Other Sources	382	-	177,000	177,000	177,000	- %
Total Administration Revenue	692,985	436,785	737,000	737,000	737,000	0.00

Duck Key Waste Water Project

<u>Taxes</u>						
Ad Valorem Taxes	159	2	-	-	-	- %
Total Taxes	159	2	-	-	-	- %
<u>Licenses And Permits</u>						
Special Assessments	123,215	93,513	31,500	31,500	31,500	- %
Total Licenses And Permits	123,215	93,513	31,500	31,500	31,500	- %
<u>Misc. Revenues</u>						
Interest Earnings	4,946	30,536	3,500	3,500	3,500	- %
Other Misc Revenues	-	7,795	-	-	-	- %
Total Misc. Revenues	4,946	38,331	3,500	3,500	3,500	- %
<u>Other Sources</u>						
Interfund Transfer	3,000,000	3,900,000	-	-	-	- %
Transfer in Excess Fees	74	463	-	-	-	- %
Other Non-revenues	-	-	211,423	211,423	617,622	192.1 %
Total Other Sources	3,000,074	3,900,463	211,423	211,423	617,622	192.1 %
Total Administration Revenue	3,128,394	4,032,309	246,423	246,423	652,622	164.84

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Cudjoe Regional WW Project</u>						
<u>Licenses And Permits</u>						
Special Assessments	2,252,238	-	725,000	725,000	2,275,400	213.8 %
Total Licenses And Permits	2,252,238	-	725,000	725,000	2,275,400	213.8 %
<u>Intergovernmental Revenue</u>						
State Grants	-	4,584,323	-	-	-	- %
Total Intergovernmental Revenue	-	4,584,323	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	1,590	23,612	-	-	-	- %
Total Misc. Revenues	1,590	23,612	-	-	-	- %
<u>Other Sources</u>						
Interfund Transfer	950,000	19,404,000	30,000,000	30,000,000	3,000,000	(90.0)%
Debt Proceeds	-	5,461,341	27,404,000	58,404,000	78,481,180	186.4 %
Transfer in Excess Fees	-	926	-	-	-	- %
Other Non-revenues	-	-	(21,610)	(21,610)	(2,878)	(86.7)%
Total Other Sources	950,000	24,866,267	57,382,390	88,382,390	81,478,302	42.0 %
Total Administration Revenue	3,203,828	29,474,202	58,107,390	89,107,390	83,753,702	44.14
<u>2013 Revenue Bonds</u>						
<u>Other Sources</u>						
Debt Proceeds	-	-	25,300,000	25,300,000	-	(100.0)%
Other Non-revenues	-	-	-	-	19,734,499	- %
Total Other Sources	-	-	25,300,000	25,300,000	19,734,499	(22.0)%
Total Administration Revenue	-	-	25,300,000	25,300,000	19,734,499	-22.00
<u>Card Sound Bridge</u>						
<u>Charges For Services</u>						
Transportation	928,993	961,258	1,000,000	1,000,000	1,000,000	- %
Otr Charges For Svces	-	200	-	-	-	- %
Total Charges For Services	928,993	961,458	1,000,000	1,000,000	1,000,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	26,086	18,285	20,000	20,000	13,750	(31.3)%
Total Misc. Revenues	26,086	18,285	20,000	20,000	13,750	(31.3)%
<u>Other Sources</u>						
Other Non-revenues	-	-	926,605	926,605	920,747	(0.6)%
Total Other Sources	-	-	926,605	926,605	920,747	(0.6)%
Total Administration Revenue	955,079	979,743	1,946,605	1,946,605	1,934,497	-0.62

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Marathon Airport</u>						
<u>Intergovernmental Revenue</u>						
Federal Grants	66,101	303,481	-	152,163	-	- %
State Grants	154,807	141,110	-	1,125,840	-	- %
Total Intergovernmental Revenue	220,909	444,591	-	1,278,003	-	- %
<u>Charges For Services</u>						
Transportation	764,361	816,577	804,300	804,300	810,300	0.7 %
Otr Charges For Svces	40	-	-	-	-	- %
Total Charges For Services	764,401	816,577	804,300	804,300	810,300	0.7 %
<u>Misc. Revenues</u>						
Interest Earnings	4,988	2,077	3,000	3,000	1,000	(66.7)%
Sales-surplus Matls	-	-	-	200,000	-	- %
Other Misc Revenues	654	330	-	-	-	- %
Total Misc. Revenues	5,642	2,407	3,000	203,000	1,000	(66.7)%
<u>Other Sources</u>						
Interfund Transfer	24,645	50,888	10,000	707,500	10,000	- %
Other Non-revenues	-	-	684,596	684,596	699,563	2.2 %
Total Other Sources	24,645	50,888	694,596	1,392,096	709,563	2.2 %
Total Administration Revenue	1,015,596	1,314,464	1,501,896	3,677,399	1,520,863	1.26

Key West Intl Airport

<u>Intergovernmental Revenue</u>						
Federal Grants	367,228	2,062,602	-	3,117,639	-	- %
State Grants	184,962	749,966	-	731,632	-	- %
Total Intergovernmental Revenue	552,190	2,812,569	-	3,849,271	-	- %
<u>Charges For Services</u>						
Transportation	6,116,095	6,325,224	5,147,000	6,372,000	6,340,000	23.2 %
Total Charges For Services	6,116,095	6,325,224	5,147,000	6,372,000	6,340,000	23.2 %
<u>Fines And Forfeits</u>						
Violation-Icl Ordin	788	648	600	600	600	- %
Total Fines And Forfeits	788	648	600	600	600	- %
<u>Misc. Revenues</u>						
Interest Earnings	26,266	11,446	10,000	10,000	8,500	(15.0)%
Other Misc Revenues	4,948	2,224	-	-	-	- %
Total Misc. Revenues	31,214	13,671	10,000	10,000	8,500	(15.0)%
<u>Other Sources</u>						
Interfund Transfer	791,088	41,786,054	-	-	-	- %
Other Non-revenues	-	-	4,256,049	4,629,444	3,494,545	(17.9)%
Total Other Sources	791,088	41,786,054	4,256,049	4,629,444	3,494,545	(17.9)%
Total Administration Revenue	7,491,375	50,938,166	9,413,649	14,861,315	9,843,645	4.57

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Key West AIP Series 2006 Bonds</u>						
<u>Intergovernmental Revenue</u>						
Federal Grants	1,331,471	1,000,000	-	-	-	- %
State Grants	(27,435)	17,020	-	-	-	- %
Total Intergovernmental Revenue	1,304,036	1,017,020	-	-	-	- %
<u>Charges For Services</u>						
Transportation	1,364,967	1,434,235	-	-	-	- %
Total Charges For Services	1,364,967	1,434,235	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	38,743	20,061	-	-	-	- %
Total Misc. Revenues	38,743	20,061	-	-	-	- %
Total Administration Revenue	2,707,745	2,471,316	-	-	-	0.00
<u>PFC & Oper Restrictions</u>						
<u>Intergovernmental Revenue</u>						
Federal Grants	22,150	-	-	-	-	- %
Total Intergovernmental Revenue	22,150	-	-	-	-	- %
<u>Charges For Services</u>						
Transportation	-	-	1,350,000	1,350,000	1,350,000	- %
Total Charges For Services	-	-	1,350,000	1,350,000	1,350,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	-	-	25,000	25,000	25,000	- %
Total Misc. Revenues	-	-	25,000	25,000	25,000	- %
<u>Other Sources</u>						
Interfund Transfer	-	2,270,287	-	-	-	- %
Other Non-revenues	-	-	(68,750)	(68,750)	(68,750)	- %
Total Other Sources	-	2,270,287	(68,750)	(68,750)	(68,750)	- %
Total Administration Revenue	22,150	2,270,287	1,306,250	1,306,250	1,306,250	0.00

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>MSD Solid Waste Management</u>						
<u>Licenses And Permits</u>						
Franchise Fees	507,601	514,965	500,000	500,000	527,100	5.4 %
Total Licenses And Permits	507,601	514,965	500,000	500,000	527,100	5.4 %
<u>Intergovernmental Revenue</u>						
State Grants	141,176	70,588	-	90,909	-	- %
Total Intergovernmental Revenue	141,176	70,588	-	90,909	-	- %
<u>Charges For Services</u>						
Physical Environment	17,399,104	17,362,182	17,160,819	17,160,819	17,341,000	1.0 %
Total Charges For Services	17,399,104	17,362,182	17,160,819	17,160,819	17,341,000	1.0 %
<u>Misc. Revenues</u>						
Interest Earnings	58,456	38,594	29,000	29,000	19,600	(32.4)%
Sale/comp-loss Of Assets	2,708	8	-	-	-	- %
Contrib From Priv Sources	50,000	50,000	-	-	-	- %
Other Misc Revenues	3,678	909	1,000	1,000	1,000	- %
Total Misc. Revenues	114,842	89,511	30,000	30,000	20,600	(31.3)%
<u>Other Sources</u>						
Transfer in Excess Fees	3,648	3,704	-	-	-	- %
Other Non-revenues	-	-	5,902,939	5,902,939	5,489,836	(7.0)%
Total Other Sources	3,648	3,704	5,902,939	5,902,939	5,489,836	(7.0)%
Total Administration Revenue	18,166,371	18,040,950	23,593,758	23,684,667	23,378,536	-0.91
<u>Worker's Compensation</u>						
<u>Charges For Services</u>						
General Government	2,529,491	2,625,533	2,598,276	2,598,276	2,647,673	1.9 %
Total Charges For Services	2,529,491	2,625,533	2,598,276	2,598,276	2,647,673	1.9 %
<u>Misc. Revenues</u>						
Interest Earnings	15,993	10,588	14,000	14,000	7,500	(46.4)%
Sale/comp-loss Of Assets	2,080	-	-	-	-	- %
Other Misc Revenues	356,248	771,677	100,000	100,000	100,000	- %
Total Misc. Revenues	374,321	782,265	114,000	114,000	107,500	(5.7)%
<u>Other Sources</u>						
Other Non-revenues	-	-	2,556,817	2,556,817	2,708,059	5.9 %
Total Other Sources	-	-	2,556,817	2,556,817	2,708,059	5.9 %
Total Administration Revenue	2,903,813	3,407,798	5,269,093	5,269,093	5,463,232	3.68

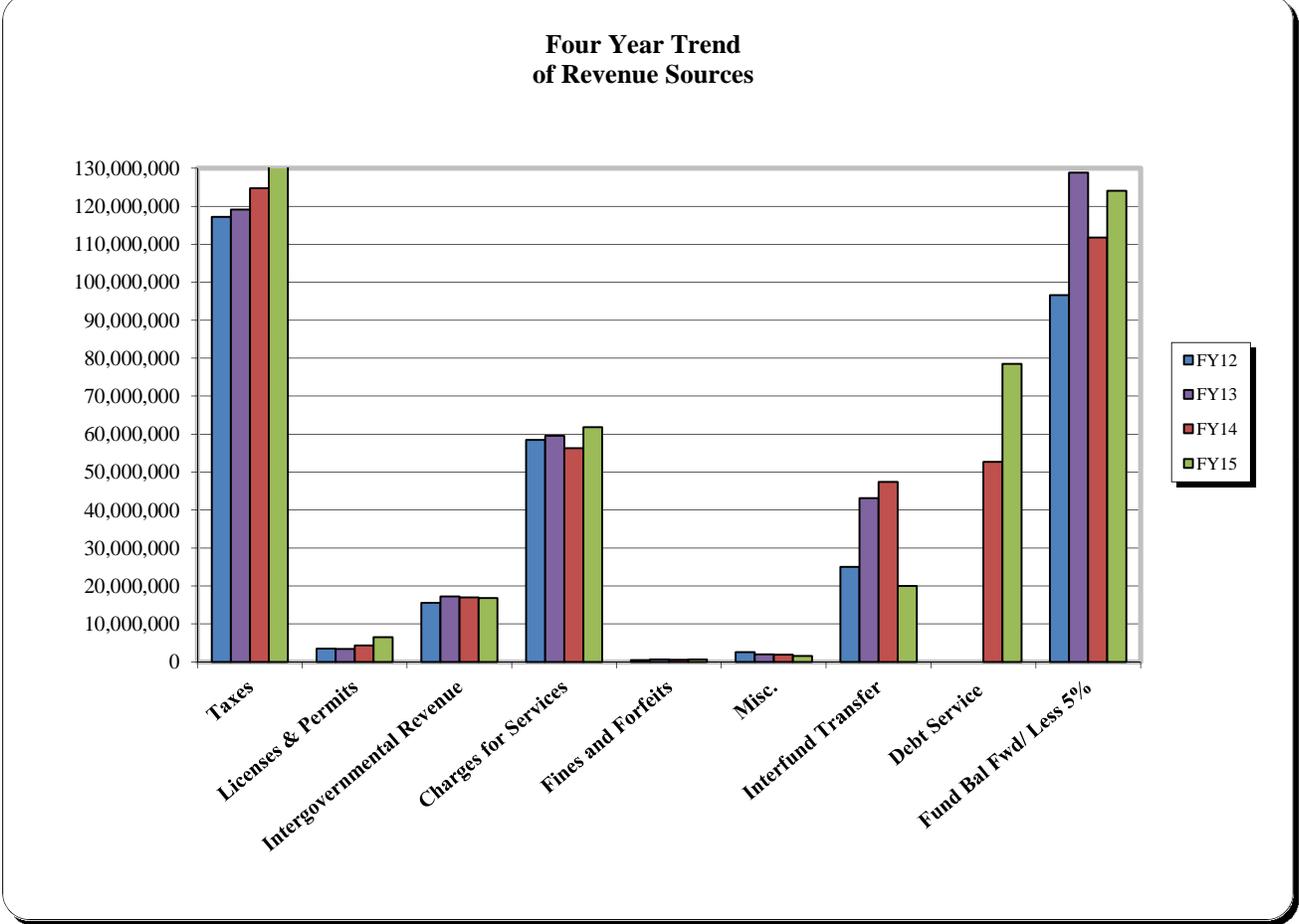
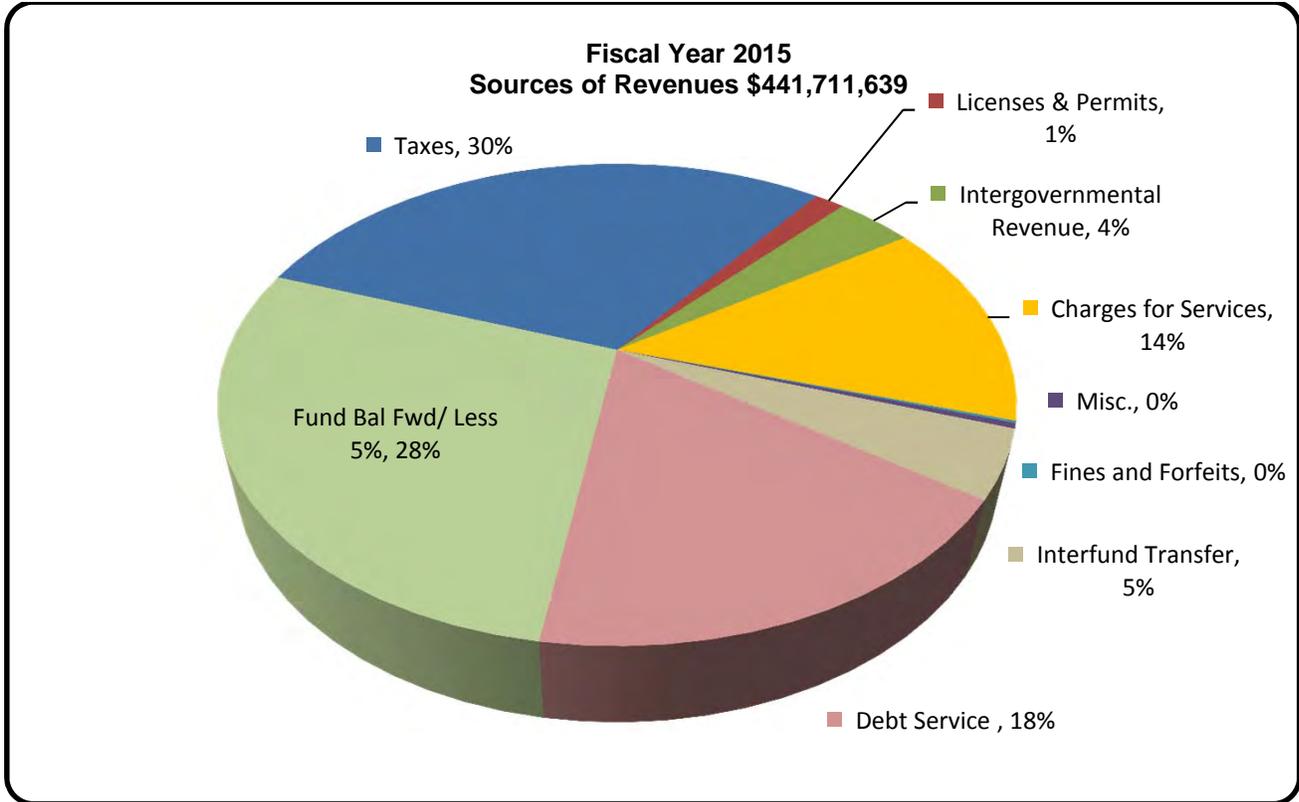
Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Group Insurance Fund</u>						
<u>Charges For Services</u>						
General Government	13,823,209	14,007,762	14,352,069	14,352,069	15,054,970	4.9 %
Total Charges For Services	13,823,209	14,007,762	14,352,069	14,352,069	15,054,970	4.9 %
<u>Misc. Revenues</u>						
Interest Earnings	54,315	37,199	32,600	32,600	25,000	(23.3)%
Other Misc Revenues	532,554	139,026	300,000	300,000	300,000	- %
Total Misc. Revenues	586,869	176,225	332,600	332,600	325,000	(2.3)%
<u>Other Sources</u>						
Other Non-revenues	-	-	8,276,606	8,276,606	7,215,012	(12.8)%
Total Other Sources	-	-	8,276,606	8,276,606	7,215,012	(12.8)%
Total Administration Revenue	14,410,078	14,183,986	22,961,275	22,961,275	22,594,982	-1.60
<u>Risk Management Fund</u>						
<u>Charges For Services</u>						
General Government	2,735,469	2,818,790	-	-	2,833,132	- %
Total Charges For Services	2,735,469	2,818,790	-	-	2,833,132	- %
<u>Misc. Revenues</u>						
Interest Earnings	34,170	21,910	30,000	30,000	15,000	(50.0)%
Sale/comp-loss Of Assets	1,126	700	-	-	-	- %
Other Misc Revenues	856,360	98,784	100,000	100,000	100,000	- %
Total Misc. Revenues	891,657	121,393	130,000	130,000	115,000	(11.5)%
<u>Other Sources</u>						
Other Non-revenues	-	-	5,323,954	5,323,954	2,430,018	(54.4)%
Total Other Sources	-	-	5,323,954	5,323,954	2,430,018	(54.4)%
Total Administration Revenue	3,627,126	2,940,183	5,453,954	5,453,954	5,378,150	-1.39
<u>Fleet Management Fund</u>						
<u>Charges For Services</u>						
General Government	2,290,038	2,225,205	2,340,480	2,340,480	2,356,179	0.7 %
Economic Environment	675,044	633,953	620,047	620,047	634,094	2.3 %
Total Charges For Services	2,965,082	2,859,158	2,960,527	2,960,527	2,990,273	1.0 %
<u>Misc. Revenues</u>						
Interest Earnings	9,546	7,290	7,000	7,000	6,000	(14.3)%
Sale/comp-loss Of Assets	5,177	-	-	-	-	- %
Other Misc Revenues	4,982	3,658	-	-	-	- %
Total Misc. Revenues	19,705	10,948	7,000	7,000	6,000	(14.3)%
<u>Other Sources</u>						
Other Non-revenues	-	-	1,155,345	1,155,345	1,247,835	8.0 %
Total Other Sources	-	-	1,155,345	1,155,345	1,247,835	8.0 %
Total Administration Revenue	2,984,787	2,870,107	4,122,872	4,122,872	4,244,108	2.94

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>FIRE & EMS LOSAP TRUST FUND</u>						
<u>Misc. Revenues</u>						
Interest Earnings	3,285	2,344	2,500	2,500	2,000	(20.0)%
Pension Fund Contributions	28,145	36,788	35,720	35,720	36,000	0.8 %
Total Misc. Revenues	31,430	39,132	38,220	38,220	38,000	(0.6)%
<u>Other Sources</u>						
Other Non-revenues	-	-	25,044	25,044	23,945	(4.4)%
Total Other Sources	-	-	25,044	25,044	23,945	(4.4)%
Total Administration Revenue	31,430	39,132	63,264	63,264	61,945	-2.08
County Total Revenue	243,549,377	317,032,243	416,751,949	513,966,128	441,711,639	6.0%

Revenue Budget Trends



Revenue Sources and Trends

While property taxes are used to finance a variety of services, other County revenues are linked to specific programs; solid waste assessments finance the waste disposal programs, gasoline taxes finance public transportation, roadway construction and maintenance, and impact fees finance capital improvements related to transportation, parks, police, fire and solid waste programs. The use of standard definitions is mandated by Florida Statute Section 218.33 and ensures consistency among the various financial reports.

Taxes - Charges levied by the County, including ad valorem taxes net of discounts, penalties and interest. This category includes sales, gas taxes, and local tourist taxes, which are estimated based on State supplied forecasts.

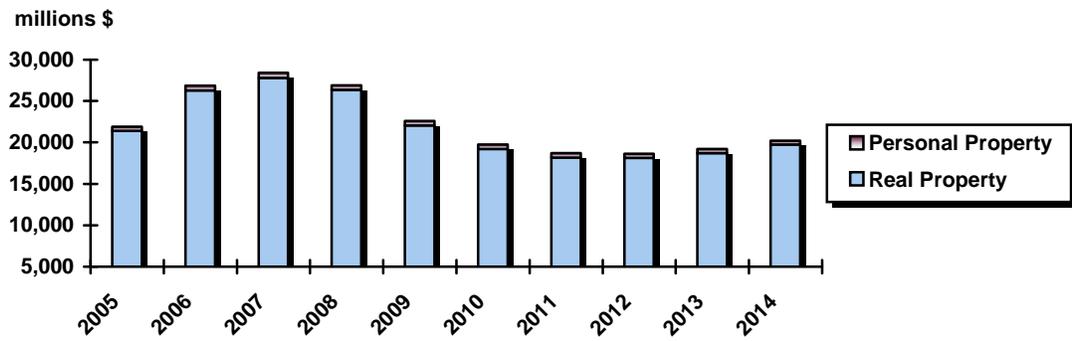
Revenue: Property Taxes

Description: Revenue derived from taxes levied on all real and personal property located in Monroe County

Legal Authority: Florida Statute, Chapter 200.

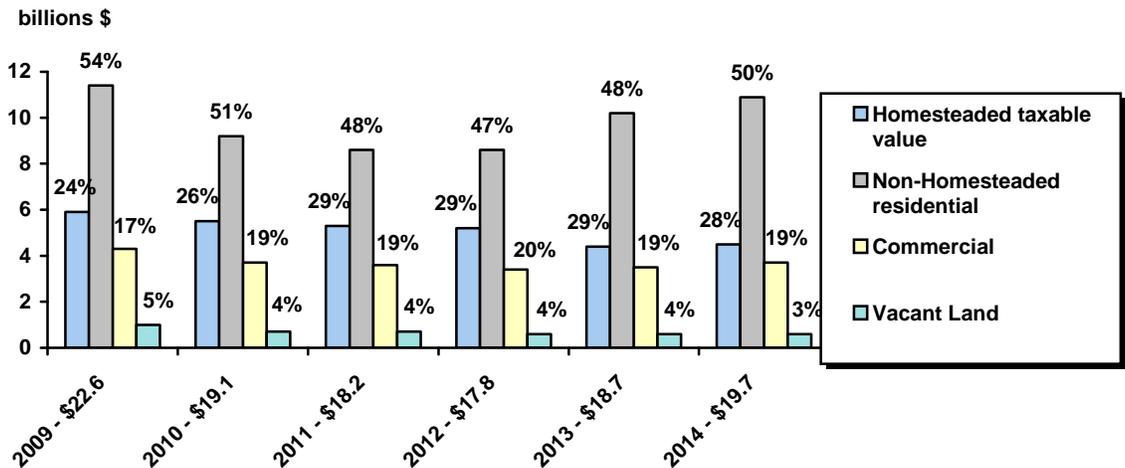
Fees: See "Ad Valorem Millage Summary."

Constraints: F.S. Section 200.081 states: "No municipality shall levy ad valorem taxes against real properties and tangible personal properties and tangible personal property in excess of 10 mills, except for voted levies."



Based on the 2014 Preliminary Tax Roll values the County-Wide taxable values are as follows:

Homesteaded taxable value (majority of these are residential properties)	\$4.5 Billion
Non-Homesteaded residential properties taxable value	\$10.9 Billion
Commercial properties	\$3.7 Billion
Vacant land taxable value	<u>\$0.6 Billion</u>
	\$19.7 Billion



Revenue Sources and Trends

Revenue: Local Government Infrastructure Surtax

Fund/Account Number: 304/312600GN

Description: The Infrastructure Surtax may be levied countywide, with referendum approval, by the governing board of the county or the governing bodies of municipalities representing a majority of the county population.

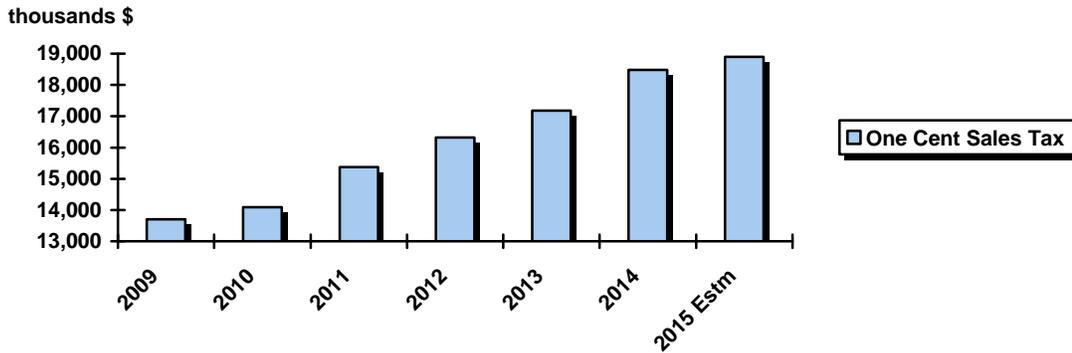
Legal Authority: Florida Statute, Chapter 212.055 (2), Monroe County Code of Ordinances Chapter 23, Article IV, Section 23-142 to 147.

Fees: One- percent sales tax.

Restrictions: The voters in Monroe County approved to extend the infrastructure sales surtax from 2018 to 2033. These revenues can be used to finance, plan, and construct infrastructure and to acquire land for public recreation or conservation or protection of natural resources. In addition, Monroe County may use up to 10% of these proceeds for any public purpose provided the debt service obligations are met; the County’s comprehensive plan is in compliance with the Growth Management Act; and the County adopted an amendment to the ordinance levying the surtax.

History/Trends: For 5 years (2004 to early 2008), the County’s share increased before the downturn of the national economy in late 2008. Revenue collection continues to increase since 2009 and we anticipate that it will continue. The FY2015 State estimation is \$18.9M.

Forecast: If the global and national economies continue to maintain a slow growth, we project for FY2015, to be better than FY2014 fiscal year.



Revenue: Constitutional Gas Tax

Fund/Account Number: 102/335492GG and 102/335498GG

Description: The two cents per gallon tax is placed on motor fuel is collected by the Florida State Department of Revenue (DOR) and is transferred to the State Board of Administration (SBA) for monthly disbursements. The allocation formula is based on the geographic area, population and a collection component. This factor is then calculated annually for each county in the form of weighted county-to-state ratios. To determine each county’s monthly distribution, the monthly statewide tax receipts are multiplied by each county’s distribution factor.

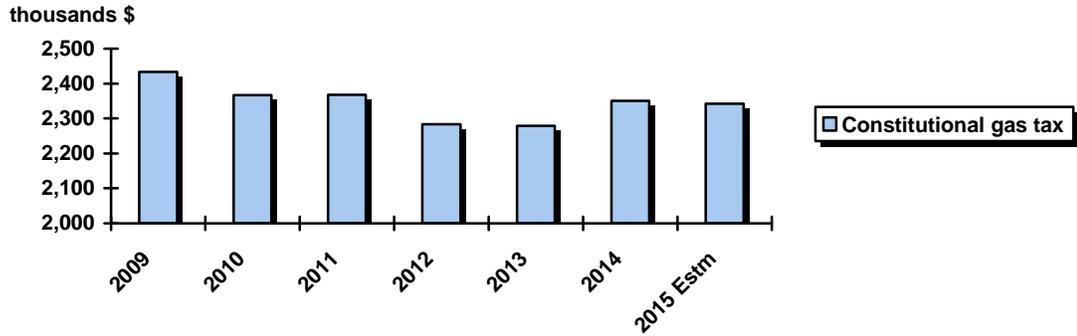
Legal Authority: Florida Constitution Article XII, section 9(c) (4), Florida Statutes 206.41 and 206.47.

Restrictions: Besides meeting debt service obligations, this tax can be used for the acquisition, construction, and maintenance of roads.

History/Trends: Prior to 2014, the State Shared Gas Tax had been decreasing every year. In 2014, the distribution factor had an increase due to the collection component and therefore, we saw an increase in revenue. For 2015, the distribution factor has dropped slightly, however, there is more revenue being received and distributed that we are expecting an increase over 2014. The history of the distribution factor is; FY11-1.20%, FY12-1.19%, FY13-1.17%, FY14-1.19%, FY15-1.17%

Forecast: The Florida Department of Revenue estimates \$2.3M for FY15, this is a slight increase over last year’s estimate.

Revenue Sources and Trends



Revenue: County Fuel Tax

Fund/Account Number: 102/335490GG

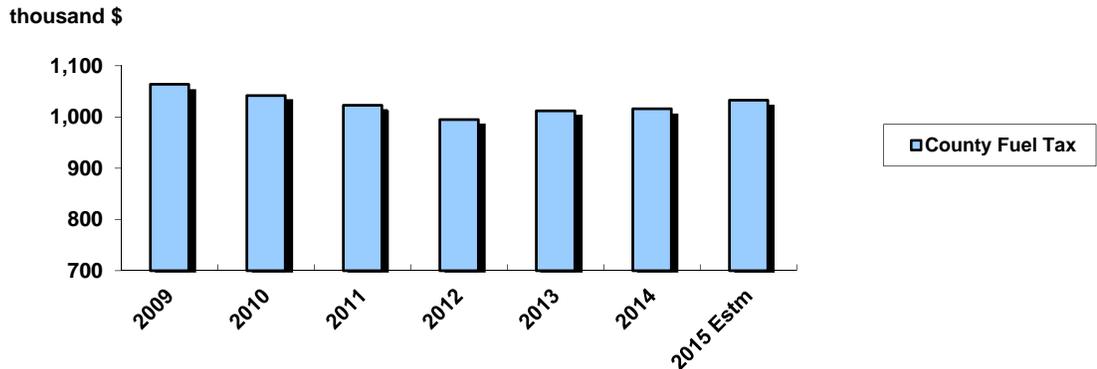
Description: The Florida Legislature has levied a one cent per gallon tax on motor fuel for distribution to county governments pursuant to the same formula used to distribute the Constitutional Gas Tax.

Legal Authority: Florida Statute, Chapter 206.60(6).

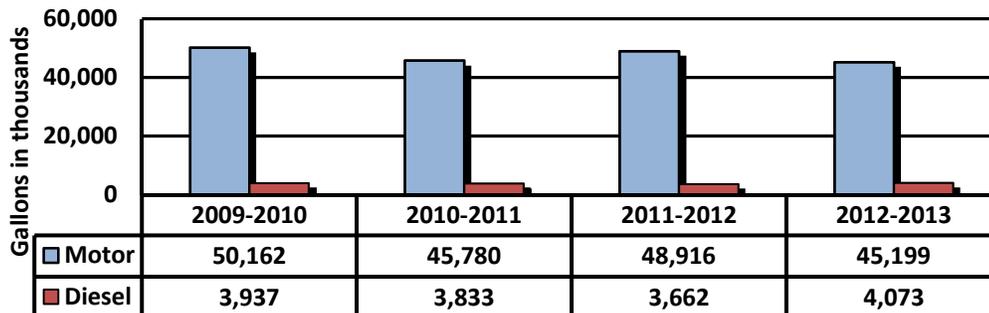
Restrictions: The funds from this tax can be used by counties for transportation related expenses, including the reduction of bond debt incurred for transportation purposes.

History/Trends: Over 2006-2012, this State Shared Gas Tax had been decreasing. In 2013 and 2014 it has started to increase, and just like the Constitutional Gas, we estimate a slight increase for FY15.

Forecast: Since the distribution formula is the same as the Constitutional Gas Tax, we project that we will see a 1% increase in the revenue receipts over 2014. For FY15, the Florida Department of Revenue estimates that we will receive \$1.03M.



Since the two above state shared revenues have a state-to-county weight distribution rate with a collection component, the graph below shows the certified taxable gallons as reported by Florida Department of Revenue.



Revenue Sources and Trends

Revenue: Local Option and Ninth-Cent Fuel Taxes.

Fund/Account Number: 102/312301GG and 102/312401GG

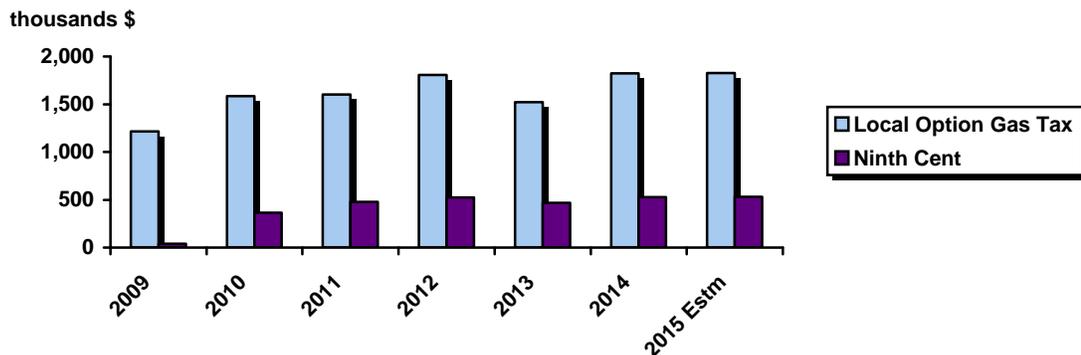
Description: In addition to the two cent constitutional gas tax and the one cent County Gas Tax, counties may impose up to 12 cents of local option fuel taxes in the form of three separate levies. The first is a tax of 1 cent on every net gallon of motor and diesel fuel sold within the county. This is known as the “Ninth” cent fuel tax. The second is a tax of 1 to 6 cents on every net gallon of motor and diesel fuel sold within the county. The third tax is a 1 to 5 cents levy upon every net gallon of motor fuel sold within the county. The third tax is not subject to diesel fuel. Monroe County now levies ten of the twelve cents on motor fuel and seven of the seven cents on diesel fuel. Monthly distribution on motor fuel is based on reports from terminal suppliers, wholesalers and importers as the destination of the gallons distributed for retail sale or use. Taxes on diesel are distributed according to Florida Statute proceeds.

Legal Authority: Florida Statute, Chapters 336.025 (1) (a), 336.025 (1) (b), 336.021 (1) (d) and 336.021 respectively and the Monroe County Code of Ordinances Chapter 23, Article VII.

Restrictions: The statutorily authorized uses of the three taxes differ, as do the methods of imposition and the requirement that the revenue be shared with municipalities. The Ninth Cent and 1 to 6 cents taxes may be used to fund transportation expenditures. In addition to transportation expenditures, the 1 to 5 cents can be used to meet the requirements of the capital improvements element of an adopted local government comprehensive plan.

History/Trends: During 2004 -2009, the Local Option and Ninth-Cent Fuel Taxes were decreasing. The Monroe County Board of Commissioners voted to raise the tax rate an additional 1 cent to motor fuel on the Ninth-Cent Fuel Tax and an additional 3 cents to the Local Option Fuel Tax. This gas tax increase came into effect on January 1, 2010. We experienced an increase in revenues until 2013, which had a slight decrease, but we continue to show an increase in 2014 and expect 2015 to show a steady increase.

Forecast: The State estimates a 0.4% increase in the Ninth Cent receipts and the same increase in the Local Option tax.



Revenue: Tourist Development Taxes

Funds/Account Number: 115/116- 312120GD, 117/118/119/120/121- 312130GD

Description: After being suggested by the Tourist Development Council, whose members are appointed by the BOCC, the initial tourist development tax received referendum approval prior to imposition. Subject to a 1%, 2%, or 3% tax are most rents, leases or lets, which have been contracted for periods of six months or less, or living accommodations in hotels, motels, apartment houses, rooming houses, mobile home parks, and the like. The taxes are collected and administered by the Florida Department of Revenue.

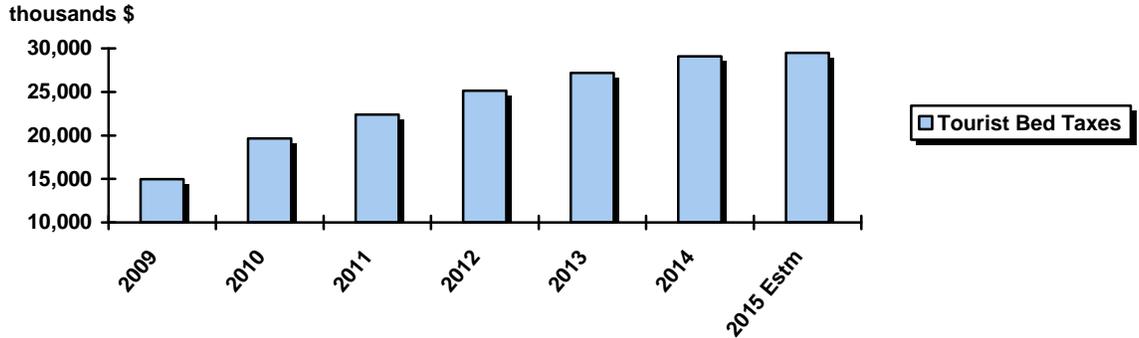
Legal Authority: Florida Statute, Chapters 125.0104 (3) (c), 125.0104 (3) (d), 125.0104 (n). Monroe County Code of Ordinances Chapter 23, Article V.

Restrictions: The revenue must generally be used to promote tourism, to build convention and tourist bureaus, and to finance beach improvements. Smaller counties may also use the revenue to build and upgrade fishing piers, museums, parks and nature centers.

History/Trends: Over the last 10 years, bed tax revenues collected saw an increase except for when the national economy took a downturn in late 2008. Since 2009, we see a steady increase every year.

Revenue Sources and Trends

Forecast: Key West has several hotels that will be reopening early 2015, after a 2 year building shut down for major remodel; therefore we expect an increase in the numbers of tourist who will visit Key West as well as the rest of the Florida Keys.



Revenue: Local Business Tax, formerly known as County Occupation License

Fund/Account Number: 001/316000GO

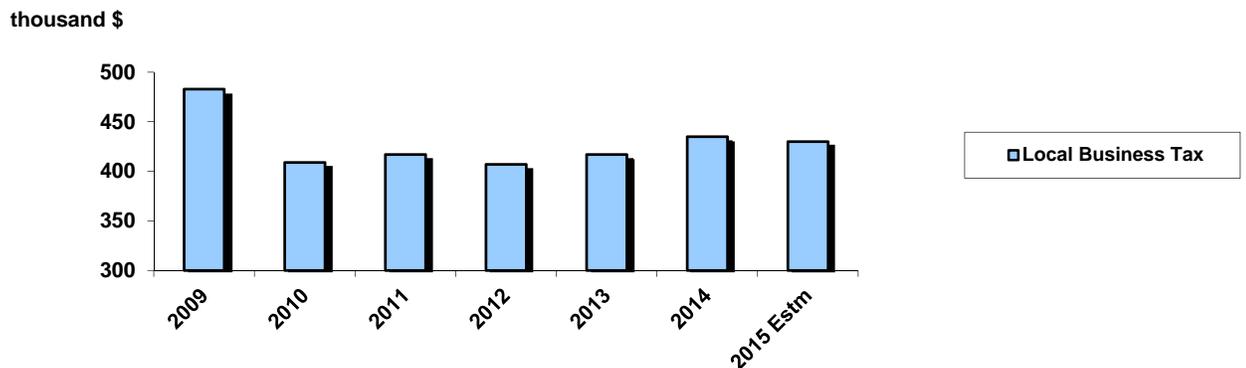
Description: Florida law authorizes a county to levy a business tax granting the privilege of engaging in or managing any business, profession or occupation within its jurisdiction.

Legal Authority: Florida Statutes, Section 205.032 and 205.033. Monroe Code of Ordinances Chapter 23, Article III

Restrictions: None

History/Trends: Prior to 1972, the State had imposed an occupational license tax and shared the revenues with counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax, but capped the rate of increase. In 2012, the Florida State Legislature approved HB7125 which exempted real estate brokers and real estate sales associates from paying this tax.

Forecast: Since the legislative change, our total collection rate continues to have slight fluctuations.



Revenue Sources and Trends

Permits, Fees and Special Assessments - Includes building permits, franchise fees, impact fees and special assessments.

Revenue: Building Permits.

Fund/Account Number: 180/322005SG

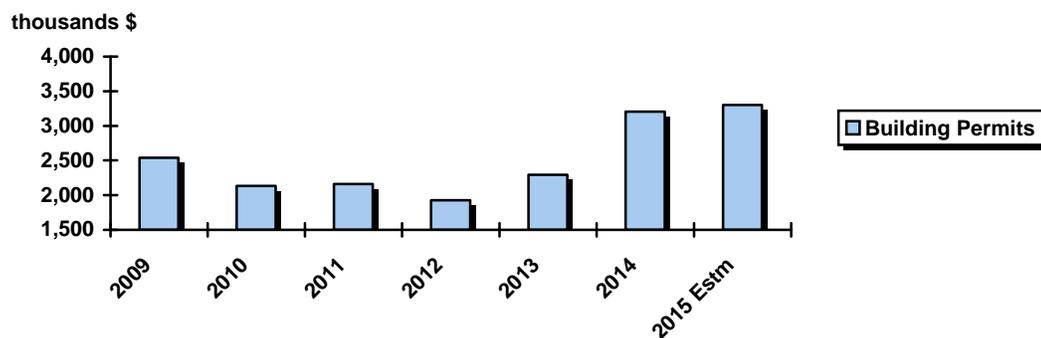
Description: Florida law authorizes the County to levy building permit charges to be used for carrying out the local government's responsibilities in enforcing the Florida Building Code.

Legal Authority: Monroe County Code of Ordinances 6-27., F.S. 553.8, F.S. 125.56 (2), or F.S. 166.222.

Restrictions: For use in unincorporated areas.

History/Trends: BOCC adopted a new building fee schedule that was put in to effect on Se 1, 2014. The previous fee schedule was based on components of the proposed work. The new permit fees are calculated based upon the construction valuation of the proposed improvements. 2014 experienced a steep revenue increase due to volume of permits and fees; there was a 20% increase in the plan review process from FY13.

Forecast: OMB forecasts for 2015 a 3% increase over the previous fiscal year. We expect the new fee schedule to bring in more revenue than the previous fee schedule.



Intergovernmental Revenue - Includes revenues received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes. The latter two categories are estimated using State supplied calculations.

Revenue: Local Government 1/2 cent Sales Tax

Fund/Account Number: 001/148-335180GS

Description: This State Shared revenue program returns to the cities and counties a portion of the sales tax proceeds remitted to the State of Florida.

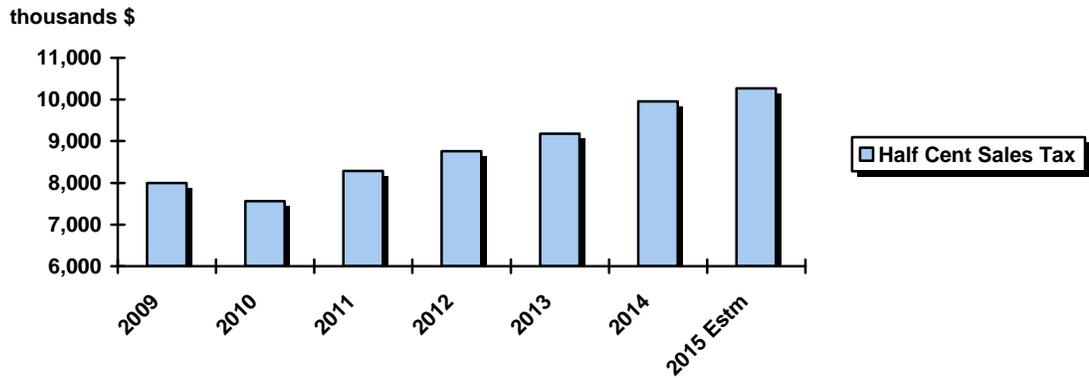
Legal Authority: Florida Statutes Chapter 218. Part IV. Distribution formulas F.S.218.64

Restrictions: A proportion of the sales tax shall be expended only for countywide tax relief or countywide programs. The remaining portion shall be deemed revenues derived on behalf of the unincorporated area but may be expended on a countywide basis.

History/Trends: Up through fiscal year 1999, this revenue source was placed entirely in the General Fund to be used for countywide tax relief. In fiscal year 2000, the portion of this revenue source that by law is considered to be "derived on behalf of the unincorporated area" started to go into the general purpose municipal service taxing unit fund to be used for unincorporated area tax relief. Since 2006, the County's share had a slight decline before the downturn of the national economy in late 2008. 2009 continued that downward trend. However, revenue receipts began to increase during 2010 and there was a gain of 1.7% over 2009. Revenues have continued to increase over the last 5 years.

Forecast: The Florida Department of Revenue projects an increase of 3.4% for 2015.

Revenue Sources and Trends



Revenue: County Revenue Sharing Program (also known as State Shared Revenue Proceeds)

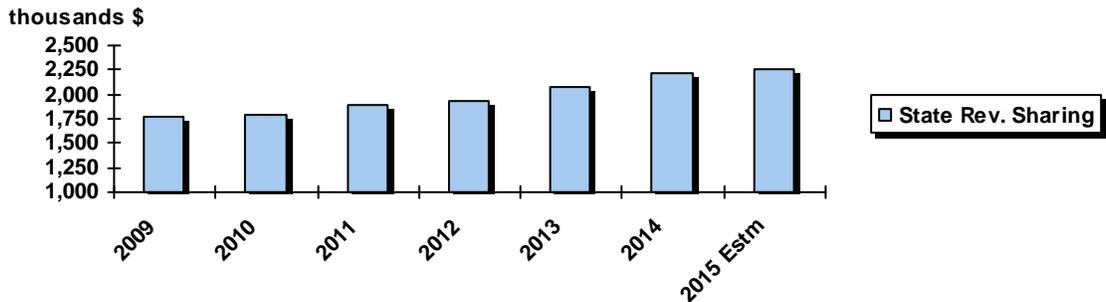
Fund/Account Number: 001/335120GR

Description: The state shares 2.9 percent of the net cigarette tax collections and 2.044 percent of sales and use tax collections. An allocation formula serves as the basis for the distribution of these revenues to each county that meets the strict eligibility requirements. The apportionment factor comprises of weighted factors of county population, unincorporated county population and county sales tax collections.

Legal Authority: Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972.

Restrictions: There are no use restrictions on these revenues other than some statutory limitations regarding funds that can be used as a pledge for indebtedness.

Forecast: OMB estimates an increase of 1.3% over FY14.



Charges for Services - Reflects all revenues stemming from charges for current services including solid waste annual service assessments, tipping fees, airport fees, recording fees, county officer fees and county and circuit court fees. These sources are estimated using trend analysis.

Revenue: Solid Waste Assessments and Tipping Fees.

Fund/Account Number: 414/343405 (annual assessment), 414/343420 (other tipping), 414/343421 (sludge tipping), 414/343450 (commercial tipping).

Description: The annual special assessment imposed upon lots or parcels of improved property in the Monroe County Solid Waste Municipal Service Benefit Unit was created under section 8-94. It is the intent of the Board of County Commissioners to require owners and occupants of all improved property within the unit to have domestic solid waste and special waste generated, on such improved property, collected and disposed of in a proper, sanitary and efficient manner.

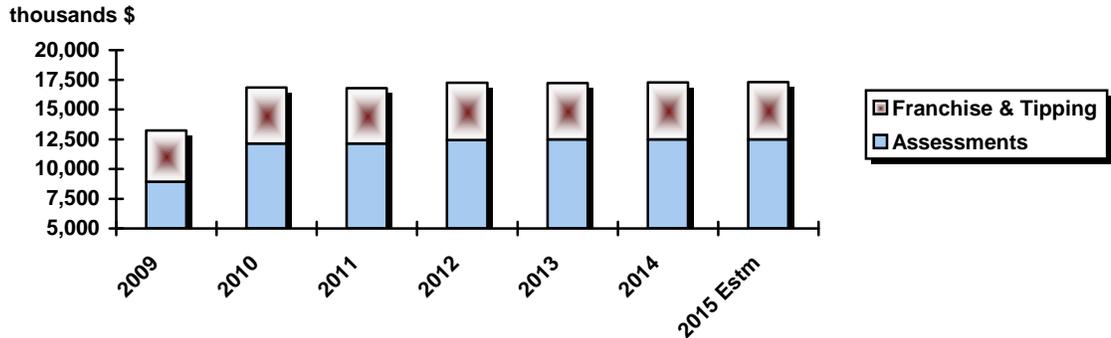
Legal Authority: Florida Statute 125, Monroe County Code Article IV, Sections 8-71 through, 8-107.

Revenue Sources and Trends

Restrictions: These funds are restricted in use to collection, disposal, and recycling of solid wastes and to debt service payments for solid waste facilities.

History/Trends: For over ten years, (1999-2010) there were no residential nor commercial assessment rate increases along with an increase in franchise fees. In 2010, residential fees went up from \$292.00 to \$396.00/year/residence, commercial rates were increased by .2% in accordance with the CPI and franchise fees increased 2%. There were no rate hikes in 2011. In 2012, the BOCC approved to increase residential assessments from \$396.00 to \$404.00/year along with an increase in the Tipping Fees from \$120/ton to \$123.50/ton. Franchise fees also increased during 2012.

Forecast: With the rates remaining the same for 2015, we should be able to maintain our revenues.



Revenue: Airport Fees.

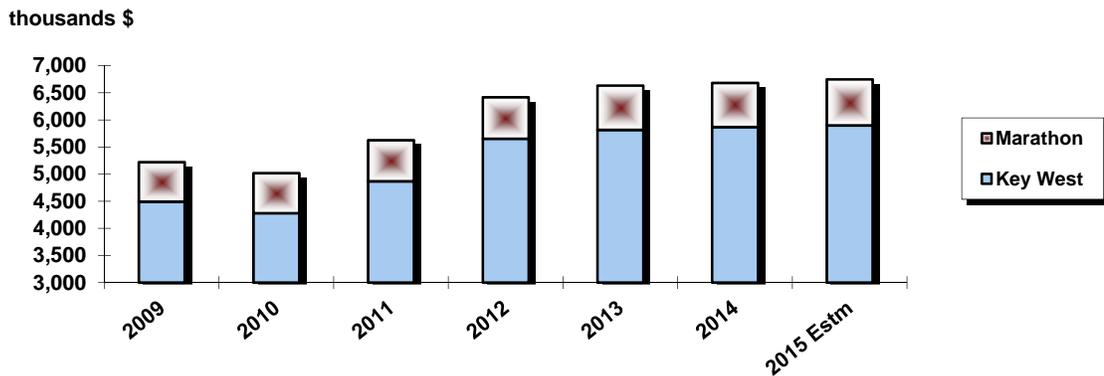
Fund/Account Number: 403/344104, 403/344105, 403/344106, 404/344101, 404/344103, 404/344104, 404/344105 and 404/344106.

Description: Passenger fees, airport leases, and other airport fees collected for the operation of Monroe County's two municipal airports, in Key West and Marathon.

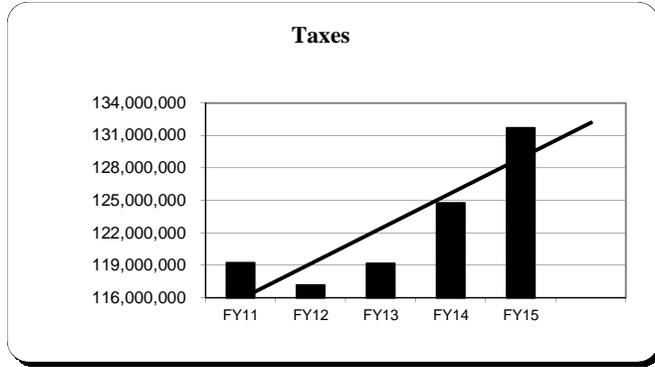
Restrictions: These funds are restricted to support airport operations and maintenance.

History/Trends: Marathon Airport has had difficulty in attracting and retaining regular air carrier services. Key West Airport went thru a major construction project and was completed in 2008. Since then, one major discount air carrier had scheduled arrivals and departures from Key West but left in June 2014. Now, there is a total of 4 major airlines that serve the Florida Keys. To minimize the loss, one carrier picked up a daily round trip, Key West to Orlando.

Forecast: As long as national and world economies continue to increase, our tourism economy should increase as well. But with the loss of one major airline, we anticipate the same revenue amounts as 2014.



Revenue Budget Trends and Trend Drivers



Taxes include these sources:

Ad Valorem, Sales & Use, Local Communication Service Tax & Local Business Tax

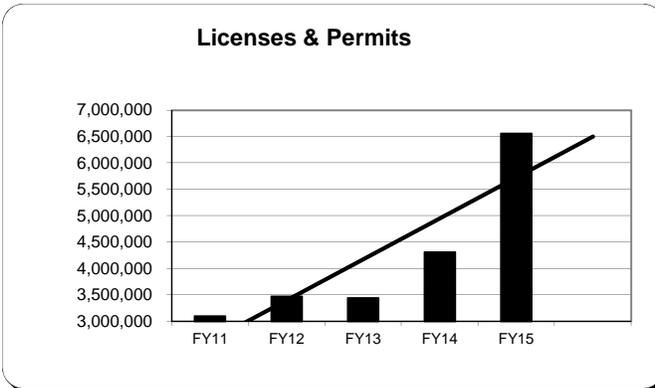
Major Variance from FY14 - FY15

Ad Valorem: Increase of \$2,281,000

Reason: Fund balance stabilization in Funds 001 & 101

Sales & Use Tax: Increase of \$4,613,000

Reason: Increased anticipated revenue for Bed Taxes and One Cent Infrastructure Sales Surtax



Licenses & Permits include these sources:

Building Permits, Franchise Fees, Impact Fees & Special Assessments

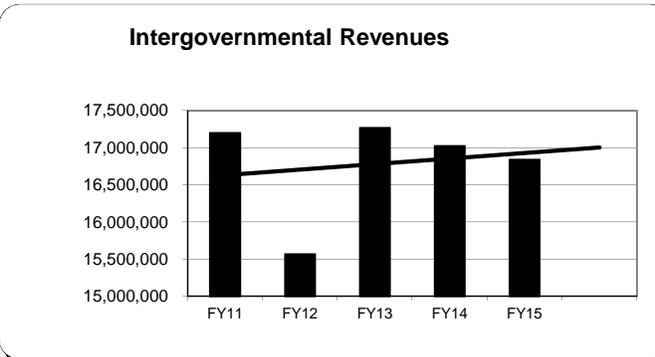
Major Variance from FY14 - FY15

Building Permits: Increase of \$667,000

Reason: New Adopted Fee Schedule effect October 1, 2014

Special Assessments: Increase of \$1,550,400

Reason: Non Ad Valorem special assessments fees Cudjoe Cudjoe Regional Wastewater Project



Intergovernmental Revenues include these sources:

Federal Grants, Federal Payments in Lieu of Taxes, State Grants and State Shared Revenues

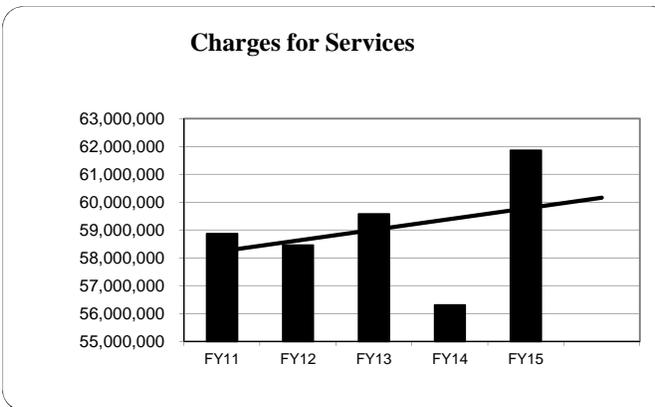
Major Variance from FY14 - FY15

State Shared Revenues: Increase of \$1,264,000

Reason: Using the State estimate for the Local Govt. 1/2 sales tax

Federal Payments in Lieu of Taxes : Decrease of \$1,100,000

Reason: Reduced due to loss of this federal revenue



Charges for Services include these sources:

Internal Service Billings (Group Ins., Worker's Comp., Risk Mgmt. & Solid Waste assessments & fees, Airport fees

Major Variance from FY14 - FY15

Risk Mgmt charges: Increase of \$2,833,000

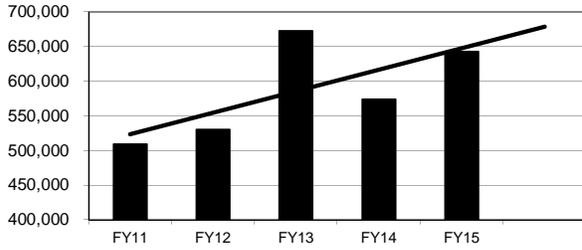
Reason: FY14 had No departmental billings to control the level of Fund Balance

Airport Fees: Increase of \$1,189,000

Reason: Revenue has been increasing and we expect to receive more in FY15 than FY14 with an increasing tourist economy

Revenue Budget Trends and Trend Drivers

Fines & Forfeits



Fines and Forfeits include these sources:
Court Cases and Local Ordinance Violations

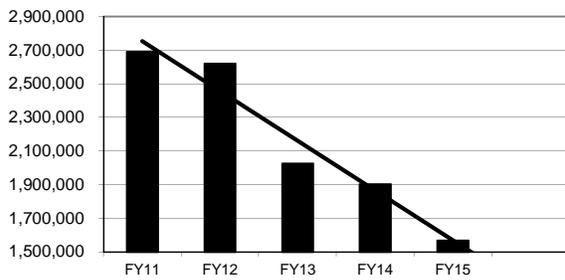
Major Variance from FY14 - FY15

Mitigation Penalty: Increase of \$43,750

Reason: Increased to reflect current estimated collections

Local Ordinance Violation: Increase of \$25,000

Miscellaneous Revenue



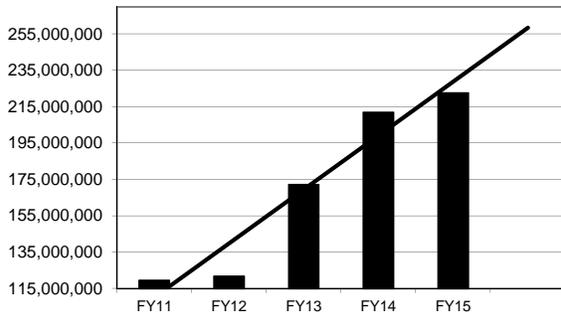
Miscellaneous Revenues include these sources:
Interest Earnings, Rents, Reimbursement, & SHIP Mortgage Satisfaction

Major Variance from FY14 - FY15

Interest Earnings: Decrease of \$204,000

Reason: Reduced to reflect current estimated collections

Other Sources



Other Sources include:

Interfund Transfers, Debt Proceeds, Constitutional Excess Fees, & Other Non-Revenues (Less 5% & Fund Balance Forwards)

Major Variance from FY14 - FY15

Interfund Transfers: Decrease of \$27,429,000

Reason: Decrease due to the finalizing of the Mayfield Grant for Cudjoe Regional Wastewater.

Debt Proceeds: Increase of \$25,777,000

Reason: Proposed to obtain additional Clean Water SRF Loan from the State for Cudjoe Regional

Monroe County B.O.C.C.
FISCAL YEAR 2015
ADOPTED
MILLAGE

Fiscal Year 2013 Adopted	Fiscal Year 2014 Adopted	Fiscal Year 2015 Adopted
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Description	Fiscal Year 2013 Adopted			Fiscal Year 2014 Adopted			Fiscal Year 2015 Adopted					
	Millage Rate	Total Ad Valorem Tax	Total Over/(Under) Last Year	Millage Rate	Total Ad Valorem Tax	Total Over/(Under) Last Year	Rolling-Back Rate	Percent Over Pre. Year	Percent Over Rolled-back	Total Ad Valorem Tax	Total Over/(Under) Last Year	
County-wide Services												
Total General Fund	0.9172	17,104,155	(3,471,393)	0.9693	18,604,748	1,500,593	0.9221	0.9485	3.4%	2.86%	19,165,748	561,000
Law Enforcement, Jail, Judicial	2.1553	40,190,585	(851,968)	2.1198	40,689,992	499,407	2.0178	2.1213	-1.6%	5.13%	42,861,586	2,171,594
Local Health Unit	0.0504	939,070	0	0.0489	939,070	0.0000	0.0471	0.0577	14.5%	22.51%	1,165,070	226,000
Total County-wide Services	3.1229	58,233,810	(3,829,369)	3.1380	60,233,810	2,000,000	2.9870	3.1275	0.1%	4.70%	63,192,404	2,958,594
General Purpose Municipal Serv.												
Planning, Code Enf, Fire Marshal Parks And Beaches	0.0635 0.1632	566,934 1,457,725	0 0	0.0297 0.1955	266,934 1,757,725	(300,000) 300,000	0.0283 0.1864	0.0000 0.1753	-100.0% 7.4%	-100.00% -5.95%	0 1,657,725	(266,934) (100,000)
Total General Purpose MSTU	0.2267	2,024,659	12,145	0.2252	2,024,659	0	0.2148	0.1753	-22.7%	-18.37%	1,657,725	(366,934)
Local Road Patrol Law Enforcement	0.4549	4,063,433	483,971	0.4630	4,163,433	100,000	0.4415	0.4404	-3.2%	-0.25%	4,163,433	0
L & M Keys Fire & Ambulance	2.5879	10,930,418	983,590	2.4847	10,678,483	(251,935)	2.3610	2.3309	-9.9%	-1.27%	10,568,483	(110,000)
Total Municipal Services, L & M	3.2695			3.1729			3.0173	2.9466	-9.9%	-2.34%		
Aggregate	4.0356	75,252,320	(2,877,412)	4.0167	77,100,353	1,848,065	3.8331	3.9386	-2.4%	2.75	79,582,045	2,481,660

MILLAGE RATE SUMMARY
Adopted Fiscal Year 2015

	Rollback Millage	Millage	Taxes per \$100,000 of taxable value	Increase per \$100,000 of taxable value	Increase Per Month \$100,000.00
Unincorporated, Dist 1, MM 4-95 Stock Island-Tavernier					
Countywide Services	2.9870	3.1275	\$312.75	\$14.05	\$1.17
Lower & Middle Keys Fire & Ambulance	2.3610	2.3309	\$233.09	-\$3.01	-\$0.25
Planning, Code Compl, Fire Marshal, Fire Administration	0.0283	0.0000	\$0.00	-\$2.83	-\$0.24
Parks & Beaches	0.1864	0.1753	\$17.53	-\$1.11	-\$0.09
Local Road Patrol	0.4415	0.4404	\$44.04	-\$0.11	-\$0.01
Total	6.0042	6.0741	\$607.41	\$6.99	\$0.58

Unincorporated, Dist 6

(Mile Marker 95 up US 1 to County line and up 905 to intersection of Card Sound Road)

Countywide Services	2.9870	3.1275	\$312.75	\$14.05	\$1.17
Fire & Ambulance, Dist 6	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Planning, Building, Code Enf, Fire Marshal	0.0283	0.0000	\$0.00	-\$2.83	-\$0.24
Parks & Beaches	0.1864	0.1753	\$17.53	-\$1.11	-\$0.09
Local Road Patrol	0.4415	0.4404	\$44.04	-\$0.11	-\$0.01
Total	3.6432	3.7432	\$374.32	\$10.00	\$0.83

Unincorporated, Dist 7

(From intersection of 905 and Card Sound Road up Card Sound Road to the County line)

Countywide Services	2.9870	3.1275	\$312.75	\$14.05	\$1.17
Planning, Building, Code Enf, Fire Marshal	0.0283	0.0000	\$0.00	-\$2.83	-\$0.24
Parks & Beaches	0.1864	0.1753	\$17.53	-\$1.11	-\$0.09
Local Road Patrol	0.4415	0.4404	\$44.04	-\$0.11	-\$0.01
Total	3.6432	3.7432	\$374.32	\$10.00	\$0.83

Key West, Key Colony Beach, Islamorada, & Marathon

Countywide Services	2.9870	3.1275	\$312.75	\$14.05	\$1.17
Total	2.9870	3.1275	\$312.75	\$14.05	\$1.17

Layton

Countywide Services	2.9870	3.1275	\$312.75	\$14.05	\$1.17
Lower & Middle Keys Fire & Ambulance	2.3610	2.3309	\$233.09	-\$3.01	-\$0.25
Total	5.3480	5.4584	\$545.84	\$11.04	\$0.92

Marathon

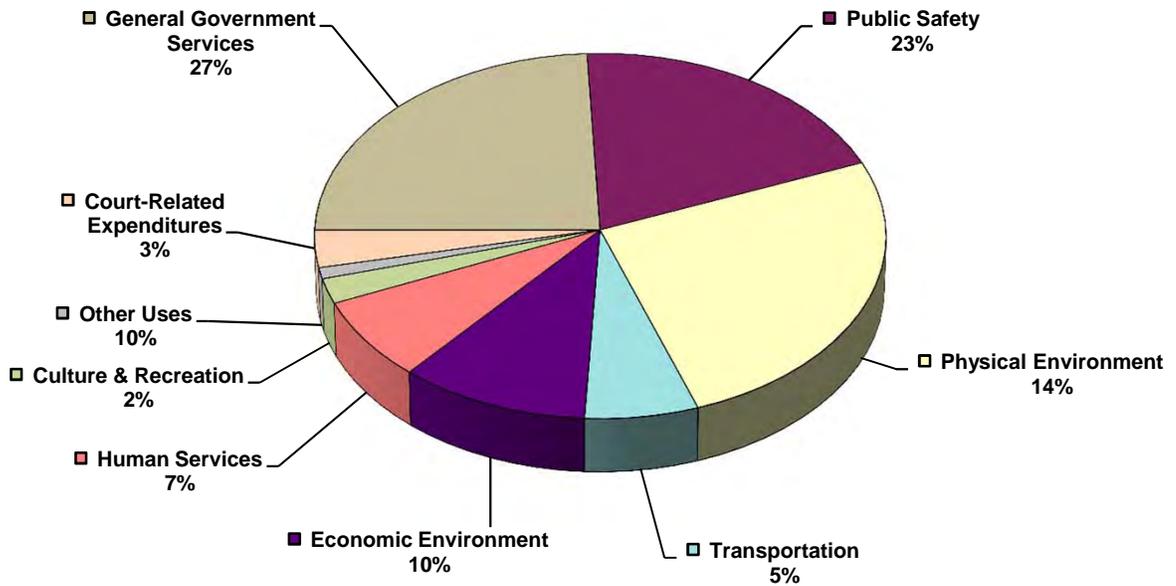
Countywide Services	2.9870	3.1275	\$312.75	\$14.05	\$1.17
Total	2.9870	3.1275	\$312.75	\$14.05	\$1.17

MILLAGE RATE SUMMARY
Adopted Fiscal Year 2015

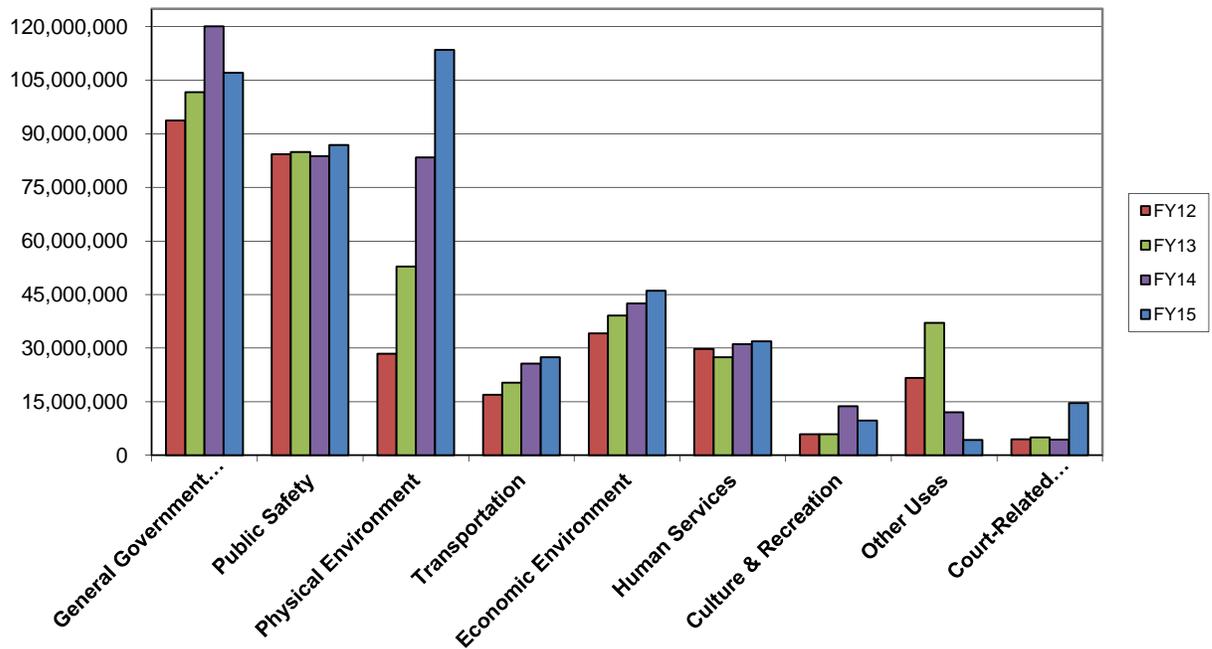
	Rollback Millage	Millage	Taxes per \$100,000 of taxable value	Increase per \$100,000 of taxable value
Bay Point				
Unincorporated, Dist 1 Subtotal	6.0042	6.0741	\$607.41	\$6.99
Wastewater	0.0000	0.0000	\$0.00	\$0.00
Total	6.0042	6.0741	\$607.41	\$6.99
Big Coppitt				
Unincorporated, Dist 1 Subtotal	6.0042	6.0741	\$607.41	\$6.99
Wastewater	0.0000	0.0000	\$0.00	\$0.00
Total	6.0042	6.0741	\$607.41	\$6.99
Key Largo				
Unincorporated, Dist 6 Subtotal	3.6432	3.7432	\$374.32	\$10.00
Wastewater	0.0000	0.0000	\$0.00	\$0.00
Total	3.6432	3.7432	\$374.32	\$10.00
Stock Island				
Unincorporated, Dist 1 Subtotal	6.0042	6.0741	\$607.41	\$6.99
Wastewater	0.0000	0.0000	\$0.00	\$0.00
Total	6.0042	6.0741	\$607.41	\$6.99
Cudjoe-Sugarloaf				
Unincorporated, Dist 1 Subtotal	6.0042	6.0741	\$607.41	\$6.99
Wastewater	0.0000	0.0000	\$0.00	\$0.00
Total	6.0042	6.0741	\$607.41	\$6.99
Big Pine Key				
Unincorporated, Dist 1 Subtotal	6.0042	6.0741	\$607.41	\$6.99
Wastewater	0.0000	0.0000	\$0.00	\$0.00
Total	6.0042	6.0741	\$607.41	\$6.99
Conch Key				
Unincorporated, Dist 1 Subtotal	6.0042	6.0741	\$607.41	\$6.99
Wastewater	0.0000	0.0000	\$0.00	\$0.00
Total	6.0042	6.0741	\$607.41	\$6.99
Long Key - Layton				
Unincorporated, Dist 1 Subtotal	6.0042	6.0741	\$607.41	\$6.99
Wastewater	0.0000	0.0000	\$0.00	\$0.00
Total	6.0042	6.0741	\$607.41	\$6.99
Duck Key				
Unincorporated, Dist 1 Subtotal	6.0042	6.0741	\$607.41	\$6.99
Wastewater	0.0000	0.0000	\$0.00	\$0.00
Total	6.0042	6.0741	\$607.41	\$6.99

Appropriation Budget Trends

**Fiscal Year 2015
Appropriation Categories \$441,711,639**

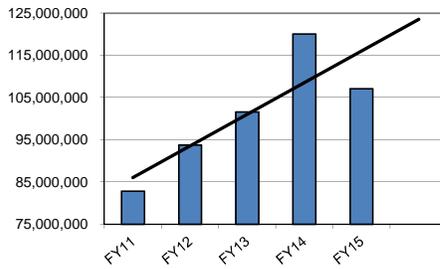


**Four Year Trend
of Appropriations**



Appropriation Budget Trends By Functions

General Government Services



General Government Service includes:

Most Divisions/Departments to operate governmental operations. BOCC Admin. & Misc., County Administrator, Personnel, Growth Mgmt. Admin., Planning Dept., Budget & Finance, Information Tech., County Attorney, Public Works/Engineering, some Constitutional Officers and Reserves.

Major Variance from FY14 - FY15

BOCC: Decrease of \$10,063,025

Reason: Budgeting reduction in Reserves, most of decrease can be attributed to timing of projects in Fund 313.

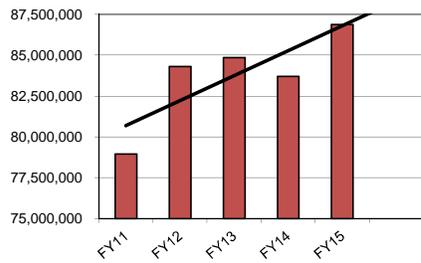
Debt Service: Decrease of \$691,000

Reason: Refinancing of 2003 Revenue Bond.

Supervisor of Elections: Decrease of \$270,000

Reason: Voting Machines were purchased during FY14.

Public Safety



Public Safety includes:

Emergency Services, Sheriff's budget, Code Compliance, Risk Management Building Dept., Capital Projects and Medical Examiner

Major Variance from FY14 - FY15

Sheriff's Budget: Increase of \$1,234,000

Reason: Risk Management charges and 2% Merit.

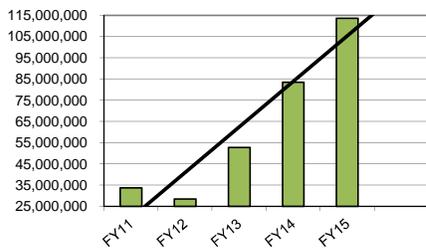
Growth Management: Increase of \$900,000

Reason: Ocean Reef Satellite office, new FTE's and 2% Merit.

Capital Projects: Increase of \$1,212,000

Reason: Timing of Capital Projects.

Physical Environment



Physical Environment includes:

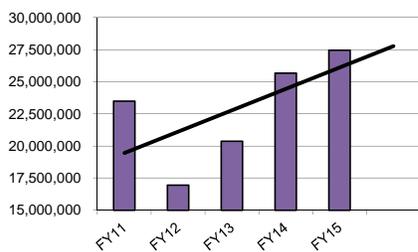
Environmental and Marine Resources, Extension Services, Solid Waste, and Capital Improvement Plan projects.

Major Variance from FY14 - FY15

Wastewater Projects: Increase \$30,105,000

Reason: Continuation of the Cudjoe Regional Wastewater construction.

Transportation



Transportation includes:

Key West and Marathon Airports, Roads Depart., Card Sound Bridge, Road Engineering's, Roadway Impact Fee and Transportation Capital Plan Projects.

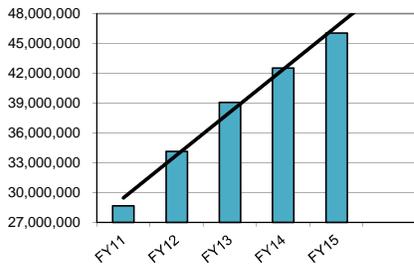
Major Variance from FY14 - FY15

Paving Projects: Increase of \$1,700,000

Reason: Paving Project in the Cudjoe Regional Wastewater area and Key Largo area. Others will be appropriated based on the paving evaluation report and FDOT 5 year maintenance plan.

Appropriation Budget Trends By Functions

Economic Environment



Economic Environment includes:

Tourist Development Council (TDC), S.H.I.P. Housing Assistance, and Veterans Affairs.

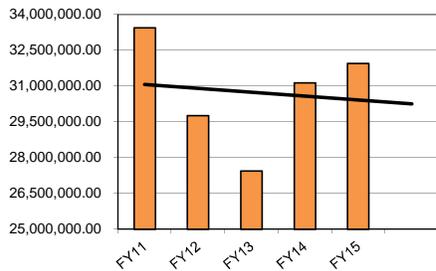
Major Variance from FY14 - FY15

TDC: Increase of \$3,500,000 over 7 funds (Fund 115-121)

Reason: Additional funding for cultural, fishing, diving and other events.

Also, increased budgets for advertising, brick & mortar projects and special events held within the 5 TDC Districts.

Human Services



Human Services includes:

Welfare Services, Bayshore Manor, Human Service Advisory Board (HSAB), other non-profit organization that are directly funded by the BOCC, Animal Shelters, Worker's Compensation and Group Insurance

Major Variance from FY14 - FY15

Group Insurance: Increase of \$440,000

Reason: Additional funds were budgeted for group insurance claims.

Social Services: Increase of \$216,000

Reason: Bayshore furniture and Risk Management Charges.

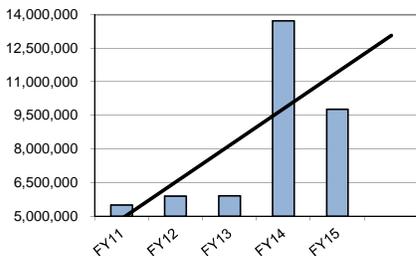
Animal Shelters: Increase of \$60,000

Reason: New vendor contracts.

Insurance: Increase of \$182,000

Reason: Increase in Insurance Premiums

Culture/Recreation



Culture/Recreation includes:

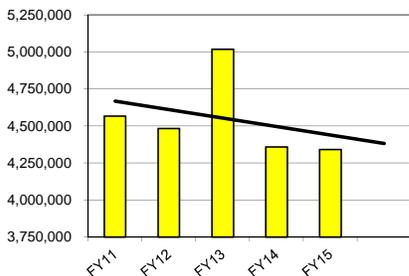
Library Services (5 branches), Parks & Beaches Maintenance, Jacob's Aquatic Center Utilities (Key Largo) and Capital Improvement Plan projects.

Major Variance from FY14 - FY15

Parks & Rec. Capital Improvement Projects: Decrease \$3,961,000

Reason: Rowell's Marian was purchased in FY14.

Court Related



Court Related includes:

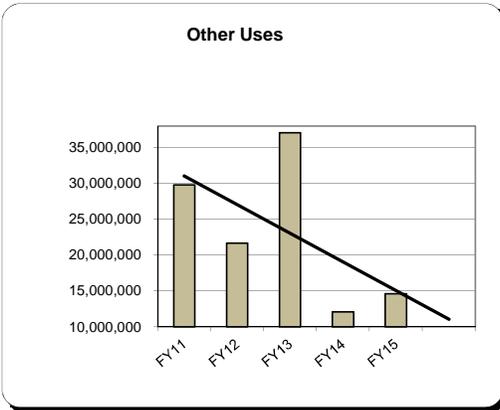
Court General Administration & Operations, Circuit Courts (Criminal, Civil, Family, Juvenile and Probate), and County Courts (Criminal, Civil, & Traffic)

Major Variance from FY14 - FY15

General Court Operation: Decrease of \$17,000

Reason: Remains steady.

Appropriation Budget Trends By Functions

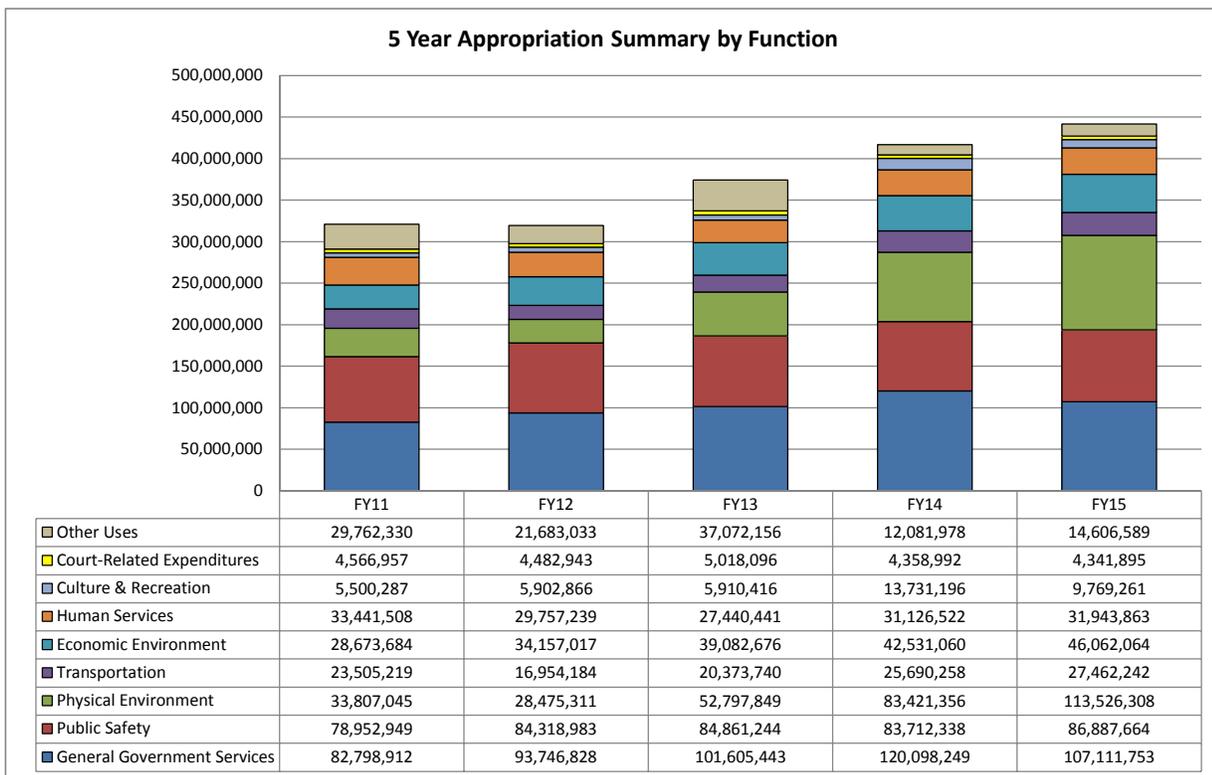


Other Uses consists of:
Budgeted Transfers

Major Variance from FY14 - FY15

Budgeted Transfers: Increase of \$2,525,000

Reason: Key Largo Bike Trail grant match and Paving Projects.

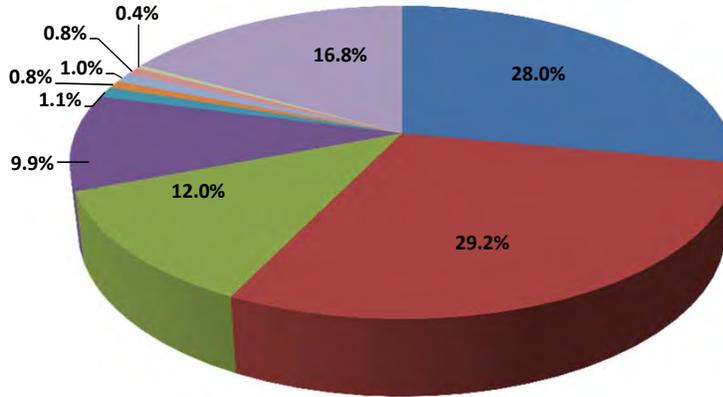


The last 3 fiscal years has been increasing and this can be attributed to the Wastewater Projects on Duck Key and the Cudjoe Regional area. Monroe County is mandated is provide wastewater services throughout the County by Dec. 31, 2015. Progress of meeting the deadline looks good with the funding identified to complete all the systems that are funded by Monroe County. The incorporated cities of Monroe County, which include Key West, Marathon, Layton and Islamorada, have there own obligation to completed their own wastewater systems.

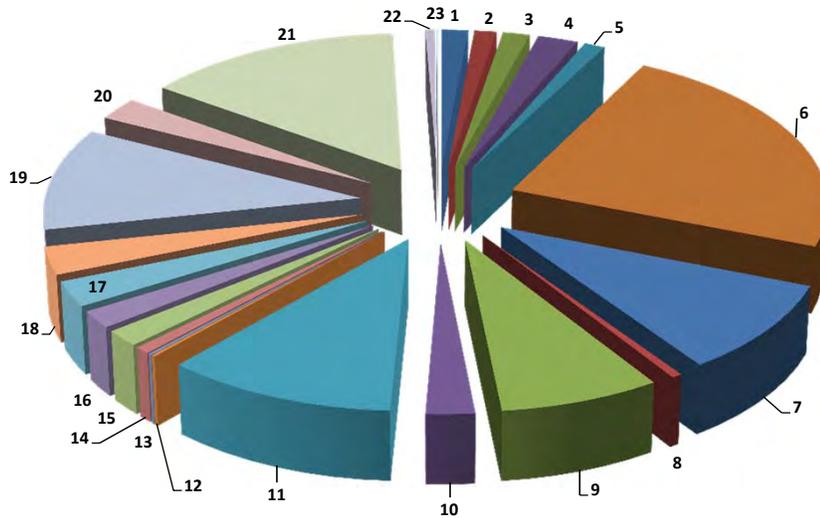
Division/Department Expenditure Summary

Total FY15 Budget - \$441,711,639

- BOCC Operating - 28.0%
- Capital Projects, inc Debt Svc - 29.2%
- Sheriff - 12.0%
- Tourist Development Council - 9.9%
- Tax Collector - 1.1%
- Judicial, State Attorney, Public Defender - 0.8%
- Property Appraiser - 1.0%
- Clerk of the Courts - 0.8%
- Supervisor of Elections - 0.4%
- Budgeted Transfers, Cash Bal & Resv - 16.9%



How is the BOCC portion of the Budget Allocated? BOCC Operating - \$123,570,444



**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>B.O.C.C.</u>						
BOCC Administrative	1,394,059	1,444,903	1,804,075	1,804,075	1,814,398	0.6%
Housing Assistance	1,252,917	655,081	1,394,131	3,011,012	1,246,079	(10.6)%
Other Non-profit Funding (Not HSAB)	97,388	97,922	132,151	132,151	122,934	(7.0)%
Human Service Advisory Board Funding	2,202,332	1,755,099	1,752,600	1,752,600	1,752,600	
BOCC Miscellaneous	2,010,499	2,531,224	3,497,346	3,449,714	2,790,654	(20.2)%
Office of Management & Budget	122,316	65,898	-	54,831	-	
Emp Fair Shr Hsing	-	-	252,547	252,547	294,419	16.6%
Reserves	-	-	73,345,296	70,624,848	59,819,288	(18.4)%
Budgeted Transfers	18,885,541	78,974,373	12,081,978	47,388,477	14,606,589	20.9%
2003 Revenue Bond	8,077,255	6,182,696	6,671,150	6,671,150	5,538,455	(17.0)%
Quasi-external Services	118,789	119,868	125,000	125,000	125,000	
Total Budget	34,161,096	91,827,065	101,056,274	135,266,406	88,110,416	(12.8)%

County Administrator

County Administrator	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%
Total Budget	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%

Employee Services

Employee Services - Loss Control	63,292	65,039	76,569	110,563	115,409	50.7%
Employee Services - Personnel	323,366	355,263	364,340	364,340	443,983	21.9%
Employee Services - Worker's Comp	2,510,945	2,107,860	4,406,063	4,406,063	4,596,389	4.3%
Employee Services - Group Insurance	12,183,218	14,063,585	19,242,286	19,245,136	19,861,981	3.2%
Employee Services - Risk Mgmt.	2,158,911	2,242,482	3,789,058	3,916,851	3,786,346	(0.1)%
Total Budget	17,239,732	18,834,229	27,878,316	28,042,953	28,804,108	3.3%

Growth Mgmt

Growth Management Administration	640,523	582,780	935,972	935,972	973,666	4.0%
Planning Department	1,526,186	1,446,859	1,239,450	2,783,451	1,560,584	25.9%
2010 Comp Plan	239,009	127,921	270,000	270,000	270,000	
Planning Commission	77,530	73,875	81,000	81,000	81,964	1.2%
Environmental Resources	607,046	641,177	1,508,643	1,633,934	1,671,956	10.8%
Building Department	2,221,463	2,155,158	2,667,408	2,732,387	3,573,082	34.0%
Marine Resources	505,796	602,291	2,132,983	2,132,983	2,051,422	(3.8)%
Planning/Building Refunds	10,976	5,951	22,000	56,518	22,000	
Code Compliance	1,050,686	1,238,911	1,397,326	1,397,326	1,469,420	5.2%
Total Budget	6,879,214	6,874,923	10,254,782	12,023,571	11,674,094	13.8%

Veterans Affairs

Veteran Affairs	543,562	550,665	598,835	598,835	602,121	0.5%
Total Budget	543,562	550,665	598,835	598,835	602,121	0.5%

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Airport Services</u>						
Key West Airport	8,051,600	9,188,389	7,003,255	12,076,982	7,394,565	5.6%
Marathon Airport	1,712,136	2,024,160	1,306,193	3,620,803	1,293,740	(1.0)%
PFC	4,106	(4,500)	596,250	596,250	596,250	
Key West Airport Debt Service - Interest & Other	2,760,119	299,015	-	-	-	
Total Budget	12,527,961	11,507,064	8,905,698	16,294,034	9,284,555	4.3%

<u>Emergency Services</u>						
Emergency Medical Air Transport	2,123,365	2,315,262	2,745,603	2,724,876	2,817,348	2.6%
Fire & Rescue Central	3,455,639	3,448,818	4,203,975	4,173,975	10,013,631	138.2%
Fire & Rescue Coordinator/Fire Academy	1,054,414	1,110,569	1,250,859	1,250,859	1,270,893	1.6%
EMS Administration	5,395,892	5,395,236	5,755,917	5,785,917	-	(100.0)%
Emergency Management	874,228	1,152,144	291,950	1,313,525	321,248	10.0%
Fire Marshal	355,084	306,655	331,198	346,148	398,986	20.5%
LOSAP	29,438	32,655	45,720	45,720	45,720	
Impact Fees Fire & EMS	61,805	-	24,834	24,834	34,003	36.9%
Fire & Rescue Key West Airport	1,162,540	1,232,626	1,336,833	1,336,833	1,372,899	2.7%
Upper Keys Health Care Taxing District	111,166	74,152	219,117	219,117	219,301	0.1%
Total Budget	14,623,570	15,068,118	16,206,006	17,221,804	16,494,029	1.8%

<u>Guardian Ad Litem</u>						
Guardian Ad Litem	130,951	116,295	198,377	198,377	197,007	(0.7)%
Total Budget	130,951	116,295	198,377	198,377	197,007	(0.7)%

<u>Housing & Community Development</u>						
Housing Assistance	10,293	264,034	-	580,719	-	
Total Budget	10,293	264,034	-	580,719	-	

<u>Budget & Finance</u>						
Office of Management & Budget	3,051,093	595,514	476,066	893,411	550,751	15.7%
Grants Management	165,629	140,274	113,532	113,532	116,705	2.8%
Purchasing	201,650	183,421	220,091	220,091	202,264	(8.1)%
Total Budget	3,418,372	919,210	809,689	1,227,034	869,720	7.4%

<u>Information Technology</u>						
Information Technology	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9)%
Total Budget	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9)%

<u>County Attorney</u>						
County Attorney	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%
Total Budget	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Social Services</u>						
Welfare Services	4,185,967	2,925,488	1,507,920	3,797,792	1,469,263	(2.6)%
Social Service Transportation	886,932	893,785	856,112	899,112	935,617	9.3%
Bayshore Manor	673,524	703,176	736,830	727,830	876,845	19.0%
Total Budget	5,746,424	4,522,449	3,100,862	5,424,734	3,281,725	5.8%

<u>Extension Services</u>						
Extension Services	180,478	168,134	189,427	189,427	225,012	18.8%
Total Budget	180,478	168,134	189,427	189,427	225,012	18.8%

<u>Library Services</u>						
Impact Fees Libraries	(1,000)	-	717,292	717,292	891,283	24.3%
Libraries	2,815,241	2,986,276	3,261,298	3,576,898	3,389,695	3.9%
Total Budget	2,814,241	2,986,276	3,978,590	4,294,190	4,280,978	7.6%

Public Works/Engineering Capital Projects

Facilities Maintenance	80,311	-	-	-	-	
County Engineering Capital	813,221	983,909	680,559	4,736,392	1,022,829	50.3%
Road Department	4,957,136	6,432,716	5,402,091	13,579,077	11,372,930	110.5%
Physical Environment Projects	5,387,376	24,014,899	59,625,028	91,125,028	87,311,395	46.4%
General Gov Cap Projects	613,327	1,007,099	4,685,145	3,758,363	5,058,419	8.0%
Parks & Recreation Capital Projects	-	-	7,610,500	7,610,500	3,250,836	(57.3)%
Public Safety Capital Projects	1,415,061	3,512,983	4,248,472	7,078,783	5,460,400	28.5%
Transportation Capital Projects	-	-	5,000,000	5,000,000	3,158,330	(36.8)%
Impact Fees Roadways	332,837	441,585	4,504,657	4,195,011	1,858,158	(58.8)%
Impact Fees Parks & Recreation	23,795	56,874	374,067	374,067	396,801	6.1%
Impact Fees Solid Waste	-	-	48,149	48,149	53,387	10.9%
Solid Waste	1,178	-	-	-	-	
Wastewater MSTU Capital	52,600	1,235,758	1,621,281	1,621,281	3,479,106	114.6%
Total Budget	13,676,843	37,685,824	93,799,949	139,126,651	122,422,591	30.5%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Public Works/Engineering Operations						
Public Works Management	120,439	124,483	128,435	134,592	94,384	(26.5)%
Facilities Maintenance	9,244,485	9,741,747	10,554,559	10,522,196	10,214,078	(3.2)%
Animal Shelters	822,591	973,993	990,784	1,091,784	1,150,876	16.2%
County Engineering Capital	24,849	2,333	-	-	-	
County Engineering General	278,528	563,909	374,841	320,841	367,674	(1.9)%
Card Sound Road	1,361,660	1,321,605	1,087,369	1,087,369	1,105,761	1.7%
Fleet Management	2,278,268	2,286,618	2,592,513	2,592,513	2,993,539	15.5%
Solid Waste	15,949,132	16,211,431	17,863,023	17,863,023	17,825,799	(0.2)%
Recycling	70,588	70,588	-	90,909	-	
Planning/Building Refunds	-	-	5,000	5,000	5,000	
Wastewater MSTUs	238,529	87,235	427,822	427,822	432,597	1.1%
Total Budget	30,389,069	31,383,942	34,024,346	34,136,049	34,189,708	0.5%

Elected Officials

Clerk of Courts	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	
Court Services Network System	-	-	100,000	100,000	100,000	
Communications	684,132	626,196	650,200	650,200	635,060	(2.3)%
Impact Fees Police Facilities	-	-	106,043	-	113,487	7.0%
Monroe County Sheriff	48,034,219	49,172,421	50,470,391	53,070,373	51,821,366	2.7%
LEEA	75,000	75,000	75,000	75,000	75,000	
Law Enforcement Trust	85,004	38,494	319,180	490,983	333,835	4.6%
Tax Collector	4,705,180	4,725,550	5,017,511	5,017,611	4,938,385	(1.6)%
Property Appraiser	3,696,500	3,687,444	3,947,634	4,258,162	4,455,078	12.9%
Supervisor of Elections	1,974,346	1,840,792	1,860,745	1,860,745	1,611,203	(13.4)%
State Attorney	205,627	228,060	701,000	887,903	711,450	1.5%
Public Defender	582,564	610,788	588,557	640,294	626,681	6.5%
Judicial Administration	1,837,705	2,297,159	2,072,772	2,099,055	2,016,576	(2.7)%
Court Technology Fund	105,398	37,465	51,988	245,741	41,988	(19.2)%
Total Budget	65,278,716	66,631,055	69,420,953	72,855,999	70,940,041	2.2%

Tourist Development Council

TDC District 4 Third Cent	969,189	1,144,450	2,366,868	2,366,868	2,492,460	5.3%
TDC District 5 Third Cent	1,076,437	1,797,463	1,866,179	1,866,179	2,274,248	21.9%
TDC Two Penny Events	3,130,605	3,544,331	6,670,133	6,670,133	7,275,150	9.1%
TDC Special Projects	497,375	218,203	818,007	818,007	869,232	6.3%
TDC Two Penny Generic	7,662,574	8,499,148	13,742,851	13,742,851	14,110,054	2.7%
TDC District 1 Third Penny	7,770,442	8,129,951	11,114,285	11,114,285	12,893,630	16.0%
TDC District 2 Third Cent	493,724	658,840	775,129	775,129	1,015,279	31.0%
TDC District 3 Third Cent	1,397,936	1,907,187	2,902,095	2,902,095	2,958,892	2.0%
Total Budget	22,998,283	25,899,574	40,255,547	40,255,547	43,888,945	9.0%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
	<u>Medical Examiner</u>					
Medical Examiner	574,749	584,838	685,346	685,346	648,212	(5.4)%
Total Budget	574,749	584,838	685,346	685,346	648,212	(5.4)%
County Total Budget	235,254,833	319,830,883	416,751,949	513,966,128	441,711,639	6.0%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Division

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>B.O.C.C.</u>						
Personnel Expenditures	855,236	750,072	795,125	805,851	827,229	4.0 %
Operating Expenditures	22,705,579	40,275,501	93,118,069	123,807,373	80,291,168	(13.8)%
Capital Outlay Expenditures	1,496	-	-	-	-	- %
Interfund Transfers	10,598,784	50,801,492	7,143,080	10,653,182	6,992,019	(2.1)%
Total Budget	34,161,096	91,827,065	101,056,274	135,266,406	88,110,416	(12.8)%

County Administrator

Personnel Expenditures	576,761	780,300	920,349	916,269	907,171	(1.4)%
Operating Expenditures	60,314	57,563	55,854	415,194	540,646	868.0 %
Capital Outlay Expenditures	-	-	200,000	240	-	(100.0)%
Total Budget	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1 %

Employee Services

Personnel Expenditures	1,179,816	1,114,020	1,213,090	1,255,266	1,289,029	6.3 %
Operating Expenditures	16,040,858	17,696,735	26,665,226	26,786,652	27,515,079	3.2 %
Capital Outlay Expenditures	19,058	23,473	-	1,035	-	- %
Total Budget	17,239,732	18,834,229	27,878,316	28,042,953	28,804,108	3.3 %

Growth Mgmt

Personnel Expenditures	5,041,277	5,070,282	5,357,429	5,623,738	6,344,739	18.4 %
Operating Expenditures	1,719,804	1,708,801	3,018,906	3,923,283	3,646,382	20.8 %
Capital Outlay Expenditures	118,133	95,841	1,878,447	2,476,550	1,682,973	(10.4)%
Total Budget	6,879,214	6,874,923	10,254,782	12,023,571	11,674,094	13.8 %

Veterans Affairs

Personnel Expenditures	524,902	531,029	563,728	564,228	580,391	3.0 %
Operating Expenditures	18,660	19,636	16,107	15,607	21,730	34.9 %
Capital Outlay Expenditures	-	-	19,000	19,000	-	(100.0)%
Total Budget	543,562	550,665	598,835	598,835	602,121	0.5 %

Airport Services

Personnel Expenditures	1,196,122	1,178,654	1,535,163	1,522,163	1,668,414	8.7 %
Operating Expenditures	10,222,323	8,729,202	4,965,770	7,199,942	5,077,876	2.3 %
Capital Outlay Expenditures	1,109,515	1,599,208	2,404,765	7,571,930	2,538,265	5.6 %
Total Budget	12,527,961	11,507,064	8,905,698	16,294,034	9,284,555	4.3 %

Emergency Services

Personnel Expenditures	10,100,065	10,318,501	11,166,860	11,536,597	11,231,526	0.6 %
Operating Expenditures	4,180,649	4,397,032	4,608,312	5,258,646	4,942,000	7.2 %
Capital Outlay Expenditures	342,856	352,584	430,834	426,561	320,503	(25.6)%
Total Budget	14,623,570	15,068,118	16,206,006	17,221,804	16,494,029	1.8 %

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Division

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Guardian Ad Litem</u>						
Personnel Expenditures	79,002	59,849	61,939	61,939	63,229	2.1 %
Operating Expenditures	49,806	56,445	133,138	131,938	130,478	(2.0)%
Capital Outlay Expenditures	2,143	-	3,300	4,500	3,300	- %
Total Budget	130,951	116,295	198,377	198,377	197,007	(0.7)%

Housing & Community Development

Operating Expenditures	10,293	264,034	-	580,719	-	- %
Total Budget	10,293	264,034	-	580,719	-	- %

Budget & Finance

Personnel Expenditures	588,581	528,005	634,813	646,634	705,391	11.1 %
Operating Expenditures	2,829,791	391,205	168,876	573,477	156,329	(7.4)%
Capital Outlay Expenditures	-	-	6,000	6,923	8,000	33.3 %
Total Budget	3,418,372	919,210	809,689	1,227,034	869,720	7.4 %

Information Technology

Personnel Expenditures	718,254	751,522	915,051	841,242	945,788	3.4 %
Operating Expenditures	879,965	665,376	861,355	1,059,355	955,521	10.9 %
Capital Outlay Expenditures	117,735	90,452	394,000	269,809	205,300	(47.9)%
Total Budget	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9)%

County Attorney

Personnel Expenditures	1,288,370	1,387,120	1,417,293	1,417,293	1,605,619	13.3 %
Operating Expenditures	387,626	246,662	588,800	588,800	602,082	2.3 %
Capital Outlay Expenditures	32,256	28,197	36,250	36,250	36,250	- %
Total Budget	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9 %

Social Services

Personnel Expenditures	1,991,290	1,966,786	1,597,960	2,394,680	1,669,771	4.5 %
Operating Expenditures	3,755,133	2,531,082	1,475,252	2,876,704	1,601,954	8.6 %
Capital Outlay Expenditures	-	24,581	27,650	153,350	10,000	(63.8)%
Total Budget	5,746,424	4,522,449	3,100,862	5,424,734	3,281,725	5.8 %

Extension Services

Personnel Expenditures	64,774	65,357	68,442	68,442	70,930	3.6 %
Operating Expenditures	115,704	102,777	120,985	120,985	124,582	3.0 %
Capital Outlay Expenditures	-	-	-	-	29,500	- %
Total Budget	180,478	168,134	189,427	189,427	225,012	18.8 %

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Division

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Library Services</u>						
Personnel Expenditures	2,243,667	2,365,867	2,503,753	2,505,333	2,520,686	0.7 %
Operating Expenditures	386,864	445,811	265,095	407,558	355,859	34.2 %
Capital Outlay Expenditures	183,710	174,598	1,209,742	1,381,299	1,404,433	16.1 %
Total Budget	2,814,241	2,986,276	3,978,590	4,294,190	4,280,978	7.6 %
<u>Public Works/Engineering Capital Projects</u>						
Personnel Expenditures	2,212,053	2,404,356	2,152,398	2,655,692	2,530,030	17.5 %
Operating Expenditures	2,971,597	2,389,416	61,338,054	17,096,918	83,093,794	35.5 %
Capital Outlay Expenditures	8,493,193	31,869,083	29,627,497	118,692,041	36,116,767	21.9 %
Interfund Transfers	-	1,022,969	682,000	682,000	682,000	- %
Total Budget	13,676,843	37,685,824	93,799,949	139,126,651	122,422,591	30.5 %
<u>Public Works/Engineering Operations</u>						
Personnel Expenditures	6,667,795	6,693,905	6,977,194	7,245,795	7,023,604	0.7 %
Operating Expenditures	23,440,771	24,243,397	25,195,518	25,342,259	26,372,621	4.7 %
Capital Outlay Expenditures	280,503	446,640	1,851,634	1,547,995	793,483	(57.1)%
Total Budget	30,389,069	31,383,942	34,024,346	34,136,049	34,189,708	0.5 %
<u>Elected Officials</u>						
Personnel Expenditures	33,932,856	8,092,501	8,486,654	8,587,756	8,569,927	1.0 %
Operating Expenditures	27,406,297	55,152,086	56,716,905	59,783,654	58,518,953	3.2 %
Capital Outlay Expenditures	646,520	94,780	757,462	1,024,657	391,229	(48.4)%
Interfund Transfers	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	- %
Total Budget	65,278,716	66,631,055	69,420,953	72,855,999	70,940,041	2.2 %
<u>Tourist Development Council</u>						
Personnel Expenditures	294,213	306,231	313,429	331,997	316,148	0.9 %
Operating Expenditures	22,704,070	25,568,434	39,934,118	39,921,095	43,564,797	9.1 %
Capital Outlay Expenditures	-	24,909	8,000	2,455	8,000	- %
Total Budget	22,998,283	25,899,574	40,255,547	40,255,547	43,888,945	9.0 %
<u>Medical Examiner</u>						
Personnel Expenditures	16,402	4,741	12,131	12,867	16,842	38.8 %
Operating Expenditures	558,347	580,097	623,215	649,239	631,370	1.3 %
Capital Outlay Expenditures	-	-	50,000	23,240	-	(100.0)%
Total Budget	574,749	584,838	685,346	685,346	648,212	(5.4)%
County Total Budget	235,254,833	319,830,883	416,751,949	513,966,128	441,711,639	6.0%

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>B.O.C.C.</u>						
BOCC Administrative						
Personnel Expenditures	682,217	738,815	795,125	805,851	827,229	4.0%
Operating Expenditures	711,842	706,089	1,008,950	998,224	987,169	(2.2)%
	1,394,059	1,444,903	1,804,075	1,804,075	1,814,398	0.6%
Housing Assistance						
Operating Expenditures	1,252,917	655,081	1,394,131	3,011,012	1,246,079	(10.6)%
	1,252,917	655,081	1,394,131	3,011,012	1,246,079	(10.6)%
Other Non-profit Funding (Not HSAB)						
Operating Expenditures	97,388	97,922	132,151	132,151	122,934	(7.0)%
	97,388	97,922	132,151	132,151	122,934	(7.0)%
Human Service Advisory Board Funding						
Operating Expenditures	2,202,332	1,755,099	1,752,600	1,752,600	1,752,600	- %
	2,202,332	1,755,099	1,752,600	1,752,600	1,752,600	- %
BOCC Miscellaneous						
Personnel Expenditures	173,020	11,257	-	-	-	- %
Operating Expenditures	1,835,984	2,519,967	3,497,346	3,449,714	2,790,654	(20.2)%
Capital Outlay Expenditures	1,496	-	-	-	-	- %
	2,010,499	2,531,224	3,497,346	3,449,714	2,790,654	(20.2)%
Office of Management & Budget						
Operating Expenditures	122,316	65,898	-	54,831	-	- %
	122,316	65,898	-	54,831	-	- %
Emp Fair Shr Hsing						
Operating Expenditures	-	-	252,547	252,547	294,419	16.6%
	-	-	252,547	252,547	294,419	16.6%
Reserves						
Operating Expenditures	-	-	73,345,296	70,624,848	59,819,288	(18.4)%
	-	-	73,345,296	70,624,848	59,819,288	(18.4)%
Budgeted Transfers						
Operating Expenditures	8,286,757	28,172,881	4,938,898	36,735,295	7,614,570	54.2%
Interfund Transfers	10,598,784	50,801,492	7,143,080	10,653,182	6,992,019	(2.1)%
	18,885,541	78,974,373	12,081,978	47,388,477	14,606,589	20.9%
2003 Revenue Bond						
Operating Expenditures	8,077,255	6,182,696	6,671,150	6,671,150	5,538,455	(17.0)%
	8,077,255	6,182,696	6,671,150	6,671,150	5,538,455	(17.0)%
Quasi-external Services						
Operating Expenditures	118,789	119,868	125,000	125,000	125,000	- %
	118,789	119,868	125,000	125,000	125,000	- %
B.O.C.C. Total Budget	34,161,096	91,827,065	101,056,274	135,266,406	88,110,416	(12.8)%

County Administrator

County Administrator						
Personnel Expenditures	576,761	780,300	920,349	916,269	907,171	(1.4)%
Operating Expenditures	60,314	57,563	55,854	415,194	540,646	868.0%
Capital Outlay Expenditures	-	-	200,000	240	-	(100.0)%
	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%
County Administrator Total Budget	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Employee Services</u>						
Employee Services - Loss Control						
Personnel Expenditures	45,303	43,187	51,742	85,736	89,648	73.3%
Operating Expenditures	17,989	21,852	24,827	24,827	25,761	3.8%
	63,292	65,039	76,569	110,563	115,409	50.7%
Employee Services - Personnel						
Personnel Expenditures	290,088	321,261	331,524	332,772	339,592	2.4%
Operating Expenditures	31,178	34,002	32,816	31,568	104,391	218.1%
Capital Outlay Expenditures	2,100	-	-	-	-	-%
	323,366	355,263	364,340	364,340	443,983	21.9%
Employee Services - Worker's Comp						
Personnel Expenditures	493,897	376,971	460,554	460,554	468,859	1.8%
Operating Expenditures	2,017,048	1,730,889	3,945,509	3,944,474	4,127,530	4.6%
Capital Outlay Expenditures	-	-	-	1,035	-	-%
	2,510,945	2,107,860	4,406,063	4,406,063	4,596,389	4.3%
Employee Services - Group Insurance						
Personnel Expenditures	200,525	203,513	213,312	216,162	230,744	8.2%
Operating Expenditures	11,982,693	13,860,071	19,028,974	19,028,974	19,631,237	3.2%
	12,183,218	14,063,585	19,242,286	19,245,136	19,861,981	3.2%
Employee Services - Risk Mgmt.						
Personnel Expenditures	150,002	169,087	155,958	160,042	160,186	2.7%
Operating Expenditures	1,991,950	2,049,921	3,633,100	3,756,809	3,626,160	(0.2)%
Capital Outlay Expenditures	16,958	23,473	-	-	-	-%
	2,158,911	2,242,482	3,789,058	3,916,851	3,786,346	(0.1)%
Employee Services Total Budget	17,239,732	18,834,229	27,878,316	28,042,953	28,804,108	3.3%

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Growth Mgmt</u>						
Growth Management Administration						
Personnel Expenditures	410,279	391,370	392,392	417,504	473,550	20.7%
Operating Expenditures	213,469	191,410	543,580	511,968	500,116	(8.0)%
Capital Outlay Expenditures	16,775	-	-	6,500	-	- %
	640,523	582,780	935,972	935,972	973,666	4.0%
Planning Department						
Personnel Expenditures	1,143,186	1,123,429	1,087,528	1,242,631	1,345,975	23.8%
Operating Expenditures	308,944	264,736	151,922	559,295	190,109	25.1%
Capital Outlay Expenditures	74,056	58,694	-	981,525	24,500	- %
	1,526,186	1,446,859	1,239,450	2,783,451	1,560,584	25.9%
2010 Comp Plan						
Operating Expenditures	239,009	127,921	270,000	270,000	270,000	- %
	239,009	127,921	270,000	270,000	270,000	- %
Planning Commission						
Personnel Expenditures	54,352	54,599	55,000	55,000	55,000	- %
Operating Expenditures	23,179	19,276	26,000	26,000	26,964	3.7%
	77,530	73,875	81,000	81,000	81,964	1.2%
Environmental Resources						
Personnel Expenditures	477,861	542,992	513,112	599,206	671,834	30.9%
Operating Expenditures	129,185	98,185	974,731	1,013,928	982,122	0.8%
Capital Outlay Expenditures	-	-	20,800	20,800	18,000	(13.5)%
	607,046	641,177	1,508,643	1,633,934	1,671,956	10.8%
Building Department						
Personnel Expenditures	2,010,648	1,849,783	2,053,114	2,053,114	2,489,251	21.2%
Operating Expenditures	206,912	275,291	246,860	640,269	837,431	239.2%
Capital Outlay Expenditures	3,903	30,084	367,434	39,004	246,400	(32.9)%
	2,221,463	2,155,158	2,667,408	2,732,387	3,573,082	34.0%
Marine Resources						
Personnel Expenditures	27,734	12,481	63,284	63,284	63,133	(0.2)%
Operating Expenditures	478,062	582,747	605,286	666,778	610,416	0.8%
Capital Outlay Expenditures	-	7,063	1,464,413	1,402,921	1,377,873	(5.9)%
	505,796	602,291	2,132,983	2,132,983	2,051,422	(3.8)%
Planning/Building Refunds						
Operating Expenditures	10,976	5,951	22,000	56,518	22,000	- %
	10,976	5,951	22,000	56,518	22,000	- %
Code Compliance						
Personnel Expenditures	917,218	1,095,628	1,192,999	1,192,999	1,245,996	4.4%
Operating Expenditures	110,068	143,283	178,527	178,527	207,224	16.1%
Capital Outlay Expenditures	23,400	-	25,800	25,800	16,200	(37.2)%
	1,050,686	1,238,911	1,397,326	1,397,326	1,469,420	5.2%
Growth Mgmt Total Budget	6,879,214	6,874,923	10,254,782	12,023,571	11,674,094	13.8%
<u>Veterans Affairs</u>						
Veteran Affairs						
Personnel Expenditures	524,902	531,029	563,728	564,228	580,391	3.0%
Operating Expenditures	18,660	19,636	16,107	15,607	21,730	34.9%
Capital Outlay Expenditures	-	-	19,000	19,000	-	(100.0)%
	543,562	550,665	598,835	598,835	602,121	0.5%
Veterans Affairs Total Budget	543,562	550,665	598,835	598,835	602,121	0.5%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Airport Services</u>						
Key West Airport						
Personnel Expenditures	835,426	844,443	1,112,738	1,099,738	1,295,568	16.4%
Operating Expenditures	6,374,391	6,940,082	4,598,502	6,243,782	4,656,982	1.3%
Capital Outlay Expenditures	841,782	1,403,863	1,292,015	4,733,461	1,442,015	11.6%
	8,051,600	9,188,389	7,003,255	12,076,982	7,394,565	5.6%
Marathon Airport						
Personnel Expenditures	360,695	334,210	422,425	422,425	372,846	(11.7)%
Operating Expenditures	1,083,707	1,490,105	367,268	956,159	420,894	14.6%
Capital Outlay Expenditures	267,733	199,845	516,500	2,242,218	500,000	(3.2)%
	1,712,136	2,024,160	1,306,193	3,620,803	1,293,740	(1.0)%
PFC						
Operating Expenditures	4,106	-	-	-	-	-
Capital Outlay Expenditures	-	(4,500)	596,250	596,250	596,250	-
	4,106	(4,500)	596,250	596,250	596,250	- %
Key West Airport Debt Service - Interest & Other Debt Costs						
Operating Expenditures	2,760,119	299,015	-	-	-	-
	2,760,119	299,015	-	-	-	- %
Airport Services Total Budget	12,527,961	11,507,064	8,905,698	16,294,034	9,284,555	4.3%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Emergency Services</u>						
Emergency Medical Air Transport						
Personnel Expenditures	684,527	704,692	882,108	861,381	972,745	10.3%
Operating Expenditures	1,427,154	1,584,730	1,847,495	1,841,369	1,829,303	(1.0)%
Capital Outlay Expenditures	11,684	25,840	16,000	22,126	15,300	(4.4)%
	2,123,365	2,315,262	2,745,603	2,724,876	2,817,348	2.6%
Fire & Rescue Central						
Personnel Expenditures	2,215,669	2,270,052	2,798,749	2,768,749	7,701,880	175.2%
Operating Expenditures	1,103,114	980,836	1,159,226	1,159,226	2,088,551	80.2%
Capital Outlay Expenditures	136,856	197,930	246,000	246,000	223,200	(9.3)%
	3,455,639	3,448,818	4,203,975	4,173,975	10,013,631	138.2%
Fire & Rescue Coordinator/Fire Academy						
Personnel Expenditures	830,140	877,935	964,812	1,039,915	971,792	0.7%
Operating Expenditures	181,470	199,787	254,547	174,842	284,601	11.8%
Capital Outlay Expenditures	42,804	32,848	31,500	36,101	14,500	(54.0)%
	1,054,414	1,110,569	1,250,859	1,250,859	1,270,893	1.6%
EMS Administration						
Personnel Expenditures	4,745,429	4,816,815	4,991,981	5,021,981	-	(100.0)%
Operating Expenditures	595,287	542,639	698,936	693,936	-	(100.0)%
Capital Outlay Expenditures	55,176	35,783	65,000	70,000	-	(100.0)%
	5,395,892	5,395,236	5,755,917	5,785,917	-	(100.0)%
Emergency Management						
Personnel Expenditures	351,310	362,164	154,736	469,132	192,319	24.3%
Operating Expenditures	520,543	766,842	117,214	844,394	128,929	10.0%
Capital Outlay Expenditures	2,376	23,138	20,000	-	-	(100.0)%
	874,228	1,152,144	291,950	1,313,525	321,248	10.0%
Fire Marshal						
Personnel Expenditures	268,621	271,231	289,361	289,361	300,806	4.0%
Operating Expenditures	34,846	35,424	41,837	56,787	98,180	134.7%
Capital Outlay Expenditures	51,616	-	-	-	-	- %
	355,084	306,655	331,198	346,148	398,986	20.5%
LOSAP						
Operating Expenditures	29,438	32,655	45,720	45,720	45,720	- %
	29,438	32,655	45,720	45,720	45,720	- %
Impact Fees Fire & EMS						
Operating Expenditures	61,805	-	-	-	-	- %
Capital Outlay Expenditures	-	-	24,834	24,834	34,003	36.9%
	61,805	-	24,834	24,834	34,003	36.9%
Fire & Rescue Key West Airport						
Personnel Expenditures	939,897	996,806	1,074,246	1,074,246	1,080,454	0.6%
Operating Expenditures	180,298	198,775	235,087	235,087	258,945	10.1%
Capital Outlay Expenditures	42,344	37,045	27,500	27,500	33,500	21.8%
	1,162,540	1,232,626	1,336,833	1,336,833	1,372,899	2.7%
Upper Keys Health Care Taxing District						
Personnel Expenditures	64,472	18,807	10,867	11,832	11,530	6.1%
Operating Expenditures	46,694	55,345	208,250	207,285	207,771	(0.2)%
	111,166	74,152	219,117	219,117	219,301	0.1%
Emergency Services Total Budget	14,623,570	15,068,118	16,206,006	17,221,804	16,494,029	1.8%

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Guardian Ad Litem</u>						
Guardian Ad Litem						
Personnel Expenditures	79,002	59,849	61,939	61,939	63,229	2.1%
Operating Expenditures	49,806	56,445	133,138	131,938	130,478	(2.0)%
Capital Outlay Expenditures	2,143	-	3,300	4,500	3,300	- %
	130,951	116,295	198,377	198,377	197,007	(0.7)%
Guardian Ad Litem Total Budget	130,951	116,295	198,377	198,377	197,007	(0.7)%

Housing & Community Development

Housing Assistance						
Operating Expenditures	10,293	264,034	-	580,719	-	- %
	10,293	264,034	-	580,719	-	- %
Housing & Community Development Total Budget	10,293	264,034	-	580,719	-	- %

Budget & Finance

Office of Management & Budget						
Personnel Expenditures	310,672	289,640	405,703	405,703	490,686	20.9%
Operating Expenditures	2,740,421	305,874	64,363	480,785	54,065	(16.0)%
Capital Outlay Expenditures	-	-	6,000	6,923	6,000	- %
	3,051,093	595,514	476,066	893,411	550,751	15.7%
Grants Management						
Personnel Expenditures	150,686	129,307	93,832	105,447	97,405	3.8%
Operating Expenditures	14,943	10,967	19,700	8,085	19,300	(2.0)%
	165,629	140,274	113,532	113,532	116,705	2.8%
Purchasing						
Personnel Expenditures	127,222	109,057	135,278	135,484	117,300	(13.3)%
Operating Expenditures	74,427	74,364	84,813	84,607	82,964	(2.2)%
Capital Outlay Expenditures	-	-	-	-	2,000	- %
	201,650	183,421	220,091	220,091	202,264	(8.1)%
Budget & Finance Total Budget	3,418,372	919,210	809,689	1,227,034	869,720	7.4%

Information Technology

Information Technology						
Personnel Expenditures	718,254	751,522	915,051	841,242	945,788	3.4%
Operating Expenditures	879,965	665,376	861,355	1,059,355	955,521	10.9%
Capital Outlay Expenditures	117,735	90,452	394,000	269,809	205,300	(47.9)%
	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9)%
Information Technology Total Budget	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9)%

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>County Attorney</u>						
County Attorney						
Personnel Expenditures	1,288,370	1,387,120	1,417,293	1,417,293	1,605,619	13.3%
Operating Expenditures	387,626	246,662	588,800	588,800	602,082	2.3%
Capital Outlay Expenditures	32,256	28,197	36,250	36,250	36,250	- %
	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%
County Attorney Total Budget	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%
<u>Social Services</u>						
Welfare Services						
Personnel Expenditures	990,663	934,964	526,013	1,289,571	514,545	(2.2)%
Operating Expenditures	3,195,304	1,973,617	965,907	2,370,397	954,718	(1.2)%
Capital Outlay Expenditures	-	16,906	16,000	137,824	-	(100.0)%
	4,185,967	2,925,488	1,507,920	3,797,792	1,469,263	(2.6)%
Social Service Transportation						
Personnel Expenditures	489,861	514,605	507,166	549,328	547,627	8.0%
Operating Expenditures	397,071	379,181	340,946	337,208	380,990	11.7%
Capital Outlay Expenditures	-	-	8,000	12,576	7,000	(12.5)%
	886,932	893,785	856,112	899,112	935,617	9.3%
Bayshore Manor						
Personnel Expenditures	510,766	517,217	564,781	555,781	607,599	7.6%
Operating Expenditures	162,758	178,284	168,399	169,099	266,246	58.1%
Capital Outlay Expenditures	-	7,675	3,650	2,950	3,000	(17.8)%
	673,524	703,176	736,830	727,830	876,845	19.0%
Social Services Total Budget	5,746,424	4,522,449	3,100,862	5,424,734	3,281,725	5.8%
<u>Extension Services</u>						
Extension Services						
Personnel Expenditures	64,774	65,357	68,442	68,442	70,930	3.6%
Operating Expenditures	115,704	102,777	120,985	120,985	124,582	3.0%
Capital Outlay Expenditures	-	-	-	-	29,500	- %
	180,478	168,134	189,427	189,427	225,012	18.8%
Extension Services Total Budget	180,478	168,134	189,427	189,427	225,012	18.8%
<u>Library Services</u>						
Impact Fees Libraries						
Operating Expenditures	(1,000)	-	-	-	-	- %
Capital Outlay Expenditures	-	-	717,292	717,292	891,283	24.3%
	(1,000)	-	717,292	717,292	891,283	24.3%
Libraries						
Personnel Expenditures	2,243,667	2,365,867	2,503,753	2,505,333	2,520,686	0.7%
Operating Expenditures	387,864	445,811	265,095	407,558	355,859	34.2%
Capital Outlay Expenditures	183,710	174,598	492,450	664,007	513,150	4.2%
	2,815,241	2,986,276	3,261,298	3,576,898	3,389,695	3.9%
Library Services Total Budget	2,814,241	2,986,276	3,978,590	4,294,190	4,280,978	7.6%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Public Works/Engineering Capital Projects</u>						
Facilities Maintenance						
Operating Expenditures	77,886	-	-	-	-	- %
Capital Outlay Expenditures	2,425	-	-	-	-	- %
	80,311	-	-	-	-	- %
County Engineering Capital						
Personnel Expenditures	581,636	661,627	453,534	714,401	838,385	84.9%
Operating Expenditures	214,691	305,377	210,358	4,014,983	152,044	(27.7)%
Capital Outlay Expenditures	16,895	16,906	16,667	7,008	32,400	94.4%
	813,221	983,909	680,559	4,736,392	1,022,829	50.3%
Road Department						
Personnel Expenditures	1,547,224	1,608,249	1,614,491	1,732,191	1,601,981	(0.8)%
Operating Expenditures	2,464,853	1,793,918	1,728,010	3,130,316	1,736,433	0.5%
Capital Outlay Expenditures	945,060	3,030,549	2,059,590	8,716,570	8,034,516	290.1%
	4,957,136	6,432,716	5,402,091	13,579,077	11,372,930	110.5%
Physical Environment Projects						
Operating Expenditures	-	-	59,054,000	9,350,000	81,081,180	37.3%
Capital Outlay Expenditures	5,387,376	24,014,899	571,028	81,775,028	6,230,215	991.1%
	5,387,376	24,014,899	59,625,028	91,125,028	87,311,395	46.4%
General Gov Cap Projects						
Personnel Expenditures	29,724	21,941	-	35,895	-	- %
Operating Expenditures	-	-	222,838	181,334	16,507	(92.6)%
Capital Outlay Expenditures	583,603	985,158	4,462,307	3,541,134	5,041,912	13.0%
	613,327	1,007,099	4,685,145	3,758,363	5,058,419	8.0%
Parks & Recreation Capital Projects						
Personnel Expenditures	-	-	-	13,000	-	- %
Operating Expenditures	-	-	10,500	10,500	10,500	- %
Capital Outlay Expenditures	-	-	7,600,000	7,587,000	3,240,336	(57.4)%
	-	-	7,610,500	7,610,500	3,250,836	(57.3)%
Public Safety Capital Projects						
Personnel Expenditures	46,694	47,819	-	23,249	-	- %
Operating Expenditures	-	61	27,348	-	11,130	(59.3)%
Capital Outlay Expenditures	1,368,368	3,465,103	4,221,124	7,055,534	5,449,270	29.1%
	1,415,061	3,512,983	4,248,472	7,078,783	5,460,400	28.5%
Transportation Capital Projects						
Capital Outlay Expenditures	-	-	5,000,000	5,000,000	3,158,330	(36.8)%
	-	-	5,000,000	5,000,000	3,158,330	(36.8)%
Impact Fees Roadways						
Personnel Expenditures	5,597	11,146	-	24,107	-	- %
Operating Expenditures	156,600	121,560	-	210,435	-	- %
Capital Outlay Expenditures	170,640	308,879	4,504,657	3,960,469	1,858,158	(58.8)%
	332,837	441,585	4,504,657	4,195,011	1,858,158	(58.8)%
Impact Fees Parks & Recreation						
Operating Expenditures	23,795	10,350	-	-	-	- %
Capital Outlay Expenditures	-	46,524	374,067	374,067	396,801	6.1%
	23,795	56,874	374,067	374,067	396,801	6.1%
Impact Fees Solid Waste						
Capital Outlay Expenditures	-	-	48,149	48,149	53,387	10.9%
	-	-	48,149	48,149	53,387	10.9%
Solid Waste						
Personnel Expenditures	1,178	-	-	-	-	- %
	1,178	-	-	-	-	- %

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Public Works/Engineering Capital Projects</u>						
Wastewater MSTU Capital						
Personnel Expenditures	-	53,574	84,373	112,849	89,664	6.3%
Operating Expenditures	33,772	158,150	85,000	199,350	86,000	1.2%
Capital Outlay Expenditures	18,827	1,065	769,908	627,082	2,621,442	240.5%
Interfund Transfers	-	1,022,969	682,000	682,000	682,000	-
	52,600	1,235,758	1,621,281	1,621,281	3,479,106	114.6%
Public Works/Engineering Capital Projects Total Budget	13,676,843	37,685,824	93,799,949	139,126,651	122,422,591	30.5%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Public Works/Engineering Operations</u>						
Public Works Management						
Personnel Expenditures	118,455	122,184	127,380	133,537	91,769	(28.0)%
Operating Expenditures	1,984	2,299	1,055	1,055	2,615	147.9%
	120,439	124,483	128,435	134,592	94,384	(26.5)%
Facilities Maintenance						
Personnel Expenditures	3,563,906	3,605,299	3,750,524	3,937,762	3,715,805	(0.9)%
Operating Expenditures	5,405,369	5,852,600	5,869,901	5,940,405	6,273,190	6.9%
Capital Outlay Expenditures	275,209	283,848	934,134	644,029	225,083	(75.9)%
	9,244,485	9,741,747	10,554,559	10,522,196	10,214,078	(3.2)%
Animal Shelters						
Operating Expenditures	822,591	956,478	974,284	1,074,205	1,131,076	16.1%
Capital Outlay Expenditures	-	17,515	16,500	17,579	19,800	20.0%
	822,591	973,993	990,784	1,091,784	1,150,876	16.2%
County Engineering Capital						
Operating Expenditures	24,849	2,333	-	-	-	-%
	24,849	2,333	-	-	-	-%
County Engineering General						
Personnel Expenditures	39,753	16,270	115,012	115,012	97,474	(15.2)%
Operating Expenditures	238,775	547,640	259,829	205,829	270,200	4.0%
	278,528	563,909	374,841	320,841	367,674	(1.9)%
Card Sound Road						
Personnel Expenditures	732,164	744,770	742,329	786,329	707,883	(4.6)%
Operating Expenditures	629,496	536,144	255,040	205,290	302,878	18.8%
Capital Outlay Expenditures	-	40,690	90,000	95,750	95,000	5.6%
	1,361,660	1,321,605	1,087,369	1,087,369	1,105,761	1.7%
Fleet Management						
Personnel Expenditures	982,214	1,017,119	1,033,971	1,034,371	1,159,413	12.1%
Operating Expenditures	1,291,834	1,262,923	1,509,042	1,495,371	1,579,126	4.6%
Capital Outlay Expenditures	4,220	6,575	49,500	62,771	255,000	415.2%
	2,278,268	2,286,618	2,592,513	2,592,513	2,993,539	15.5%
Solid Waste						
Personnel Expenditures	1,113,140	1,104,549	1,207,978	1,215,478	1,251,260	3.6%
Operating Expenditures	14,834,918	15,008,870	15,893,545	15,919,679	16,375,939	3.0%
Capital Outlay Expenditures	1,074	98,012	761,500	727,866	198,600	(73.9)%
	15,949,132	16,211,431	17,863,023	17,863,023	17,825,799	(0.2)%
Recycling						
Operating Expenditures	70,588	70,588	-	90,909	-	-%
	70,588	70,588	-	90,909	-	-%
Planning/Building Refunds						
Operating Expenditures	-	-	5,000	5,000	5,000	-%
	-	-	5,000	5,000	5,000	-%
Wastewater MSTUs						
Personnel Expenditures	118,162	83,715	-	23,306	-	-%
Operating Expenditures	120,367	3,521	427,822	404,516	432,597	1.1%
	238,529	87,235	427,822	427,822	432,597	1.1%
Public Works/Engineering Operations	30,389,069	31,383,942	34,024,346	34,136,049	34,189,708	0.5%
Total Budget						

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Elected Officials</u>						
Clerk of Courts						
Interfund Transfers	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	- %
	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	- %
Court Services Network System						
Operating Expenditures	-	-	100,000	100,000	100,000	- %
	-	-	100,000	100,000	100,000	- %
Communications						
Operating Expenditures	684,132	626,196	650,200	650,200	635,060	(2.3)%
	684,132	626,196	650,200	650,200	635,060	(2.3)%
Impact Fees Police Facilities						
Operating Expenditures	-	-	-	-	113,487	- %
Capital Outlay Expenditures	-	-	106,043	-	-	(100.0)%
	-	-	106,043	-	113,487	7.0%
Monroe County Sheriff						
Personnel Expenditures	31,282,927	5,454,932	5,600,213	5,725,650	5,640,194	0.7%
Operating Expenditures	16,191,970	43,717,489	44,870,178	47,321,223	46,181,172	2.9%
Capital Outlay Expenditures	559,322	-	-	23,500	-	- %
	48,034,219	49,172,421	50,470,391	53,070,373	51,821,366	2.7%
LEEA						
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	- %
	75,000	75,000	75,000	75,000	75,000	- %
Law Enforcement Trust						
Operating Expenditures	85,004	38,494	319,180	490,983	333,835	4.6%
	85,004	38,494	319,180	490,983	333,835	4.6%
Tax Collector						
Personnel Expenditures	521,853	517,540	562,650	562,650	562,650	- %
Operating Expenditures	4,183,327	4,208,009	4,454,861	4,454,961	4,375,735	(1.8)%
	4,705,180	4,725,550	5,017,511	5,017,611	4,938,385	(1.6)%
Property Appraiser						
Personnel Expenditures	490,827	464,264	550,098	550,098	551,164	0.2%
Operating Expenditures	3,205,673	3,223,180	3,397,536	3,708,064	3,903,914	14.9%
	3,696,500	3,687,444	3,947,634	4,258,162	4,455,078	12.9%
Supervisor of Elections						
Personnel Expenditures	111,635	103,867	116,362	116,362	122,842	5.6%
Operating Expenditures	1,862,711	1,736,925	1,744,383	1,744,383	1,488,361	(14.7)%
	1,974,346	1,840,792	1,860,745	1,860,745	1,611,203	(13.4)%
State Attorney						
Personnel Expenditures	51,237	52,780	72,245	72,445	74,785	3.5%
Operating Expenditures	154,389	174,223	278,755	313,630	286,665	2.8%
Capital Outlay Expenditures	-	1,057	350,000	501,828	350,000	- %
	205,627	228,060	701,000	887,903	711,450	1.5%
Public Defender						
Personnel Expenditures	137,602	138,839	145,210	145,210	136,122	(6.3)%
Operating Expenditures	444,962	464,323	432,118	478,017	479,330	10.9%
Capital Outlay Expenditures	-	7,625	11,229	17,067	11,229	- %
	582,564	610,788	588,557	640,294	626,681	6.5%
Judicial Administration						
Personnel Expenditures	1,336,775	1,360,279	1,439,876	1,415,341	1,482,170	2.9%
Operating Expenditures	417,644	871,310	367,706	408,040	519,406	41.3%
Capital Outlay Expenditures	83,286	65,571	265,190	275,674	15,000	(94.3)%
	1,837,705	2,297,159	2,072,772	2,099,055	2,016,576	(2.7)%

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department**

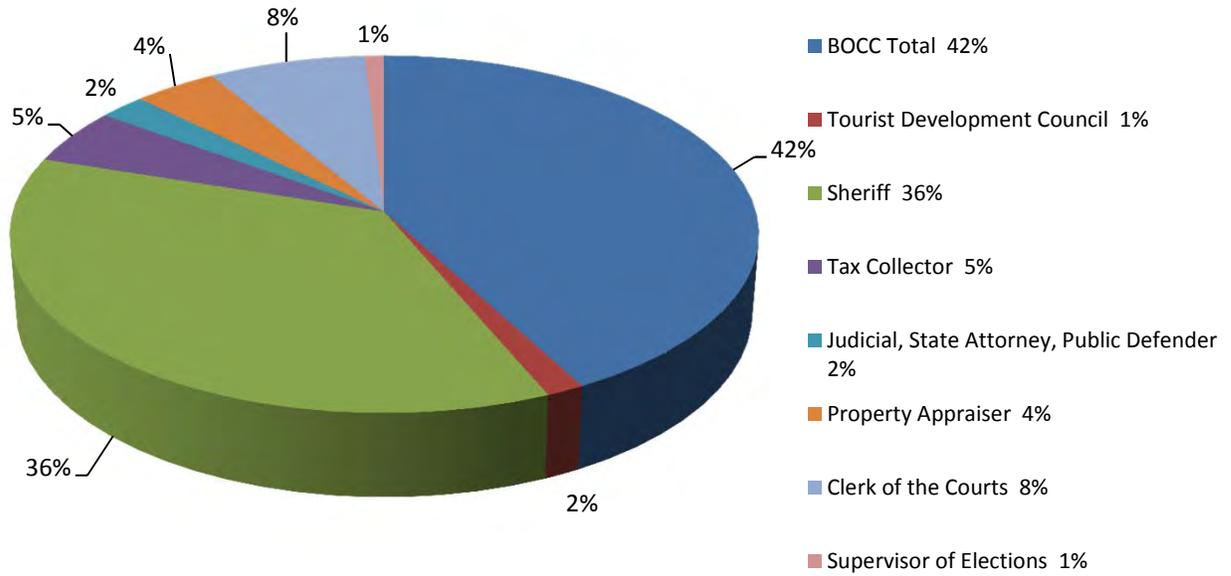
	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Elected Officials</u>						
Court Technology Fund						
Operating Expenditures	101,486	16,937	26,988	39,152	26,988	- %
Capital Outlay Expenditures	3,912	20,527	25,000	206,589	15,000	(40.0)%
	105,398	37,465	51,988	245,741	41,988	(19.2)%
Elected Officials Total Budget	65,278,716	66,631,055	69,420,953	72,855,999	70,940,041	2.2%
<u>Tourist Development Council</u>						
TDC District 4 Third Cent						
Personnel Expenditures	2,412	2,623	2,500	2,500	2,292	(8.3)%
Operating Expenditures	966,778	1,141,827	2,364,368	2,364,368	2,490,168	5.3%
	969,189	1,144,450	2,366,868	2,366,868	2,492,460	5.3%
TDC District 5 Third Cent						
Personnel Expenditures	79,342	85,317	88,655	88,655	93,843	5.9%
Operating Expenditures	997,096	1,688,726	1,777,524	1,777,524	2,180,405	22.7%
Capital Outlay Expenditures	-	23,419	-	-	-	- %
	1,076,437	1,797,463	1,866,179	1,866,179	2,274,248	21.9%
TDC Two Penny Events						
Personnel Expenditures	30,146	32,786	31,259	31,259	28,631	(8.4)%
Operating Expenditures	3,100,459	3,511,546	6,638,874	6,638,874	7,246,519	9.2%
	3,130,605	3,544,331	6,670,133	6,670,133	7,275,150	9.1%
TDC Special Projects						
Operating Expenditures	497,375	218,203	818,007	818,007	869,232	6.3%
	497,375	218,203	818,007	818,007	869,232	6.3%
TDC Two Penny Generic						
Personnel Expenditures	9,647	10,491	10,004	10,004	9,162	(8.4)%
Operating Expenditures	7,652,927	8,487,167	13,724,847	13,730,392	14,092,892	2.7%
Capital Outlay Expenditures	-	1,490	8,000	2,455	8,000	- %
	7,662,574	8,499,148	13,742,851	13,742,851	14,110,054	2.7%
TDC District 1 Third Penny						
Personnel Expenditures	117,590	118,675	121,822	135,422	121,380	(0.4)%
Operating Expenditures	7,652,852	8,011,276	10,992,463	10,978,863	12,772,250	16.2%
	7,770,442	8,129,951	11,114,285	11,114,285	12,893,630	16.0%
TDC District 2 Third Cent						
Personnel Expenditures	52,665	52,957	56,689	61,657	58,548	3.3%
Operating Expenditures	441,058	605,883	718,440	713,472	956,731	33.2%
	493,724	658,840	775,129	775,129	1,015,279	31.0%
TDC District 3 Third Cent						
Personnel Expenditures	2,412	3,381	2,500	2,500	2,292	(8.3)%
Operating Expenditures	1,395,525	1,903,806	2,899,595	2,899,595	2,956,600	2.0%
	1,397,936	1,907,187	2,902,095	2,902,095	2,958,892	2.0%
Tourist Development Council Total Budget	22,998,283	25,899,574	40,255,547	40,255,547	43,888,945	9.0%

Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan by Department

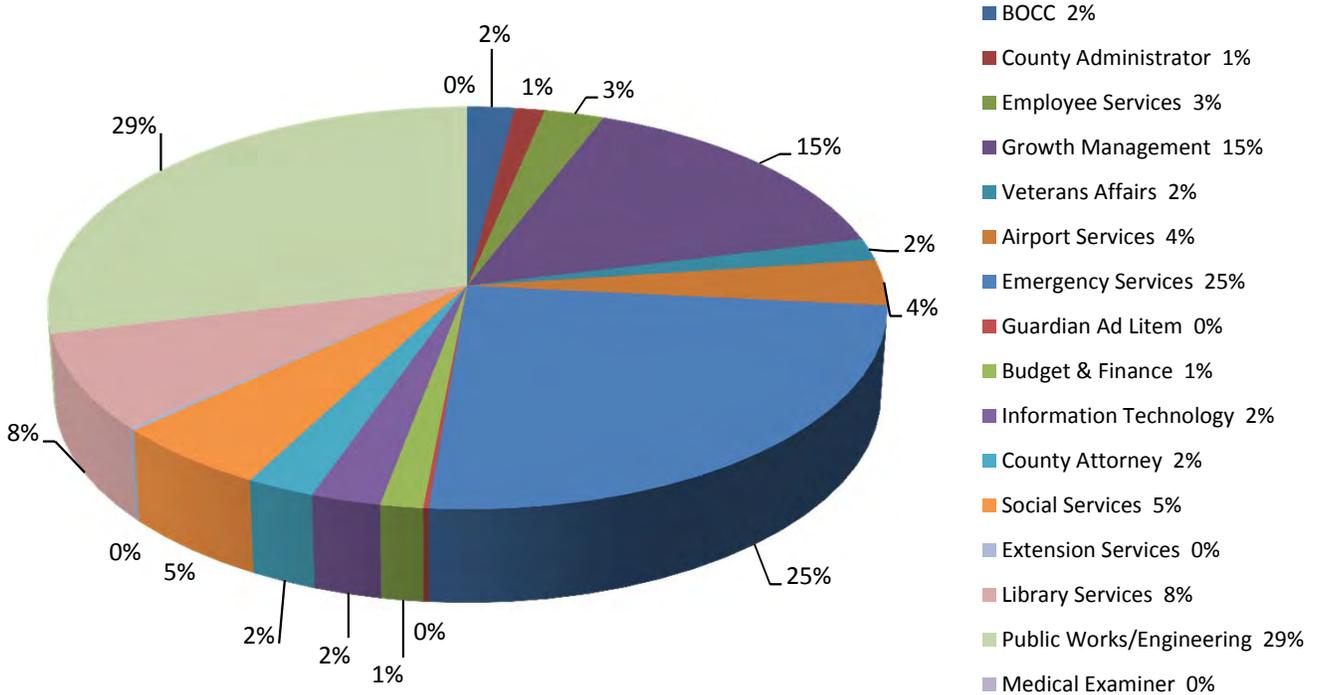
	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
<u>Medical Examiner</u>						
Medical Examiner						
Personnel Expenditures	16,402	4,741	12,131	12,867	16,842	38.8%
Operating Expenditures	558,347	580,097	623,215	649,239	631,370	1.3%
Capital Outlay Expenditures	-	-	50,000	23,240	-	(100.0)%
	574,749	584,838	685,346	685,346	648,212	(5.4)%
Medical Examiner Total Budget	574,749	584,838	685,346	685,346	648,212	(5.4)%
County Total Budget	235,254,833	319,830,883	416,751,949	513,966,128	441,711,639	6.0%

Position Summary

FY15 Total Position Percentage - 1,274.49 FTE's



FY15 BOCC Positions by Division - 537.25 FTE's



**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Position Summary**

	<u>FY 2012 Actual</u>	<u>FY 2013 Actual</u>	<u>FY 2014 Adopted</u>	<u>FY 2014 Amended</u>	<u>FY 2015 Adopted</u>	<u>FY 2015 Variance</u>
<u>B.O.C.C.</u>						
BOCC Administrative	11.00	11.00	10.86	10.86	10.86	0.00
B.O.C.C. Total FTE	11.00	11.00	10.86	10.86	10.86	0.00

County Administrator

County Administrator	4.00	5.00	7.00	6.90	6.90	-0.10
County Administrator Total FTE	4.00	5.00	7.00	6.90	6.90	-0.10

Employee Services

Employee Services - Loss Control	0.25	0.75	0.75	1.25	1.25	0.50
Employee Services - Personnel	5.01	5.01	5.01	5.01	4.76	-0.26
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	2.28	0.00
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	3.30	0.00
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	2.23	0.00
Employee Services Total FTE	13.06	13.56	13.57	14.06	13.81	0.24

Growth Mgmt

Growth Management Administration	4.97	4.97	3.98	3.98	4.98	1.00
Planning Department	14.00	14.00	14.50	14.50	16.84	2.34
Environmental Resources	6.00	7.00	7.00	7.00	8.33	1.33
Building Department	29.00	28.00	27.50	28.50	33.83	6.33
Marine Resources	2.00	1.00	1.00	1.00	1.00	0.00
Code Compliance	16.00	17.00	17.00	17.00	17.00	0.00
Growth Mgmt Total FTE	71.97	71.98	70.98	71.98	81.98	11.00

Veterans Affairs

Veteran Affairs	10.00	9.50	9.50	9.50	9.50	0.00
Veterans Affairs Total FTE	10.00	9.50	9.50	9.50	9.50	0.00

Airport Services

Key West Airport	10.35	10.35	13.20	14.35	15.35	2.15
Marathon Airport	4.45	4.55	4.70	4.65	4.40	-0.30
Airport Services Total FTE	14.80	14.90	17.90	19.00	19.75	1.85

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Position Summary**

	<u>FY 2012 Actual</u>	<u>FY 2013 Actual</u>	<u>FY 2014 Adopted</u>	<u>FY 2014 Amended</u>	<u>FY 2015 Adopted</u>	<u>FY 2015 Variance</u>
<u>Emergency Services</u>						
Emergency Medical Air Transport	8.00	8.00	8.00	9.56	9.56	1.56
Fire & Rescue Central	31.00	31.00	38.00	38.44	96.44	58.44
Fire & Rescue Coordinator/Fire Academy	9.00	9.00	9.00	9.00	9.00	0.00
EMS Administration	58.00	58.00	58.00	58.00	-	-58.00
Emergency Management	1.75	1.75	1.75	1.75	1.75	0.00
Fire Marshal	3.00	3.00	3.00	3.00	3.00	0.00
Fire & Rescue Key West Airport	13.00	13.00	13.00	13.00	13.00	0.00
Upper Keys Health Care Taxing District	1.00	1.00	0.14	0.14	0.14	0.00
Emergency Services Total FTE	<u>124.75</u>	<u>124.75</u>	<u>130.89</u>	<u>132.89</u>	<u>132.89</u>	<u>2.00</u>
<u>Guardian Ad Litem</u>						
Guardian Ad Litem	2.00	1.00	1.00	1.00	1.00	0.00
Guardian Ad Litem Total FTE	<u>2.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>
<u>Budget & Finance</u>						
Office of Management & Budget	6.00	5.00	5.00	5.00	6.00	1.00
Grants Management	2.00	2.00	1.00	1.00	1.00	0.00
Purchasing	2.00	2.00	2.00	2.00	1.00	-1.00
Budget & Finance Total FTE	<u>10.00</u>	<u>9.00</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>0.00</u>
<u>Information Technology</u>						
Information Technology	11.00	12.00	13.00	13.00	13.00	0.00
Information Technology Total FTE	<u>11.00</u>	<u>12.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>0.00</u>
<u>County Attorney</u>						
County Attorney	11.50	13.50	12.50	12.50	12.75	0.25
County Attorney Total FTE	<u>11.50</u>	<u>13.50</u>	<u>12.50</u>	<u>12.50</u>	<u>12.75</u>	<u>0.25</u>
<u>Social Services</u>						
Welfare Services	8.92	8.87	9.57	9.57	8.89	-0.68
Social Service Transportation	9.04	9.56	9.56	9.56	9.83	0.27
Bayshore Manor	10.40	10.50	10.50	10.50	10.60	0.10
Social Services Total FTE	<u>28.36</u>	<u>28.93</u>	<u>29.63</u>	<u>29.63</u>	<u>29.32</u>	<u>-0.31</u>
<u>Extension Services</u>						
Extension Services	1.00	1.00	1.00	1.00	1.00	0.00
Extension Services Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Position Summary**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Variance
<u>Library Services</u>						
Libraries	41.59	41.34	41.65	41.66	41.66	0.01
Library Services Total FTE	41.59	41.34	41.65	41.66	41.66	0.01

Public Works/Engineering Capital Projects

Public Works Management	0.94	0.99	0.99	0.99	-	-0.99
Facilities Maintenance	65.69	65.59	65.59	65.59	-	-65.59
County Engineering Capital	9.16	11.02	12.67	12.67	13.18	0.51
Road Department	40.00	40.25	40.25	40.25	27.28	-12.97
Fleet Management	15.00	15.05	15.05	16.05	-	-15.05
Solid Waste	18.10	18.20	18.20	18.20	-	-18.20
Wastewater MSTUs	0.84	0.64	0.99	0.99	-	-0.99
Wastewater MSTU Capital	-	-	-	-	0.99	0.99
Public Works/Engineering Capital Projects Total FTE	149.73	151.73	153.73	154.73	41.44	-112.29

Public Works/Engineering Operations

Public Works Management	-	-	-	-	0.99	0.99
Facilities Maintenance	-	-	-	-	62.76	62.76
County Engineering General	-	-	-	-	0.74	0.74
Card Sound Road	-	-	-	-	12.55	12.55
Fleet Management	-	-	-	-	17.05	17.05
Solid Waste	-	-	-	-	19.20	19.20
Public Works/Engineering Operations Total FTE	-	-	-	-	113.29	113.29

Elected Officials

Clerk of Courts	97.00	97.00	98.00	98.00	98.00	0.00
Monroe County Sheriff	462.50	462.50	462.50	462.50	463.50	1.00
Tax Collector	64.00	64.00	64.00	64.00	64.00	0.00
Property Appraiser	52.00	52.00	52.00	52.00	52.00	0.00
Supervisor of Elections	12.00	12.00	12.00	12.00	12.00	0.00
State Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Public Defender	2.00	2.00	2.00	2.00	2.00	0.00
Judicial Administration	25.63	26.00	26.00	26.00	26.00	0.00
Elected Officials Total FTE	716.13	716.50	717.50	717.50	718.50	1.00

Tourist Development Council

TDC District 4 Third Cent	12.52	12.52	12.52	12.52	13.52	1.00
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	1.77	0.00
TDC Two Penny Events	0.25	0.25	0.25	0.25	0.25	0.00
TDC Two Penny Generic	0.08	0.08	0.08	0.08	0.08	0.00
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	2.10	0.00
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	1.01	0.00
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	0.02	0.00
Tourist Development Council Total FTE	17.75	17.75	17.75	17.75	18.75	1.00

**Monroe County Board of County Commissioners
FY 2015 Adopted Fiscal Plan Position Summary**

	<u>FY 2012 Actual</u>	<u>FY 2013 Actual</u>	<u>FY 2014 Adopted</u>	<u>FY 2014 Amended</u>	<u>FY 2015 Adopted</u>	<u>FY 2015 Variance</u>
	<u>Medical Examiner</u>					
Medical Examiner	0.20	0.10	0.10	-	0.10	0.00
Medical Examiner Total FTE	0.20	0.10	0.10	-	0.10	0.00
County Total FTE	1,238.85	1,243.54	1,256.55	1,261.95	1,274.49	17.94

FULL TIME EQUIVALENT (FTE) CHANGES BY DEPARTMENT

BOCC Administrative		
BOCC Administrative	0.00	
	<u>0.00</u>	
County Administrator		
County Administrator	-0.10	As a result of partial FTE split to Monitor Contract for the Medical Examiner
	<u>-0.10</u>	
Employee Services		
Employee Services - Loss Control	0.50	BOCC Approved Safety Position to full-time (11/20/13)
Employee Services - Personnel	-0.01	Adjustment of one partial FTE for personnel liaison
Employee Services - Personnel	-0.25	Adjustment of one partial FTE for personnel
	<u>0.24</u>	
Growth Management		
Growth Mgmt. Admin.	1.00	Records Coordinator position added
Planning Department	1.00	Planner position added
Planning Department	1.00	Affordable Housing Coordinator position added
Planning Department	0.34	Reallocation of Permit Manager
Environmental Resources	1.00	Biologist position added
Environmental Resources	0.33	Reallocation of Permit Manager
Building Department	1.00	BOCC Approved FTE - Floodplain Administrator (5/21/14)
Building Department	2.00	Customer Service Representative positions added
Building Department	1.00	Building Inspector position added
Building Department	1.00	Electrical Inspector position added
Building Department	1.00	Plumbing Mechanical Inspector position added
Building Department	1.00	Assistant Building Official position added
Building Department	-0.67	Reallocation of Permit Manager
	<u>11.00</u>	
Veteran's Affairs		
Veteran's Affairs	0.00	
	<u>0.00</u>	
Airport Services		
Key West Airport	1.00	Finance Analyst position added
Key West Airport	1.00	Airport Operations/Maintenance Specialist position added
Key West Airport	0.15	As a result of FTE Sr. Coordinator Airport Grants & Finance position no longer split between Airports
Marathon Airport	0.10	Monitoring Contract for the Medical Examiner now under County Administrator
Marathon Airport	-0.15	As a result of FTE Sr. Coordinator Airport Grants & Finance position no longer split between Airports
	<u>2.10</u>	
Emergency Services		
Emergency Med Air Transport	1.56	BOCC Approved 2 FTE's - Fire Rescue EMS Billing Supervisor and Fire Rescue EMS Billing Specialist
Fire & Rescue Central	0.44	As a result of partial splits for the 2 FTE's -Fire Rescue EMS Billing Supervisor and Fire Rescue EMS Billing Specialist
Fire & Rescue Central	76.00	Reallocate Fire Fighters to consolidate budgets
SAFER Program	-18.00	Reallocate Fire Fighters to consolidate budgets
LK & MK Ambulance	-58.00	Reallocate Fire Fighters to consolidate budgets
	<u>2.00</u>	
Guardian Ad Litem		
Guardian Ad Litem	0.00	
	<u>0.00</u>	
Budget & Finance		
Office of Mgmt. and Budget	1.00	Reallocate FTE from Sr. Buyer to Sr. Budget Analyst
Purchasing	-1.00	Reallocate FTE from Sr. Buyer to Sr. Budget Analyst
	<u>0.00</u>	
Information Technology		
Information Technology	0.00	
	<u>0.00</u>	
County Attorney		
County Attorney	0.00	
	<u>0.00</u>	
Social Services		
Welfare Services	-0.50	Deleted vacant Receptionist position
Welfare Services	-0.18	As a result of partial FTE splits re-allocated from grants
Social Services Transportation	0.27	As a result of partial FTE splits re-allocated from grants
Bayshore	0.10	As a result of partial FTE splits re-allocated from grants
	<u>-0.31</u>	
Library Services		
Libraries	0.01	Adjustment of one partial FTE
	<u>0.01</u>	

**FULL TIME EQUIVALENT (FTE) CHANGES
BY DEPARTMENT**

Public Works/Engineering Capital

County Engineer R&B	1.00	Reallocate Project Manager position
County Engineer Construction	-1.00	Reallocate Project Manager position
County Engineer Construction	1.00	Reallocate FTE from Recycling Coordinator position to Executive Assistant Position
County Engineer Construction	0.25	Reallocate Applications Analyst position
Road Department	-0.08	Reallocate Applications Analyst position
Card Sound Road	-0.34	Reallocate Applications Analyst position
Fleet Management	1.00	BOCC Approved FTE - Sr. Mechanic/Tech Position (2/19/14)
Fleet Management	1.00	Reallocate FTE from Administrative Assistant position to Mobile Mechanic Position

Public Works/Engineering Operating

Solid Waste Admin	3.00	Reallocate Assistant Specialist Trustee Program Positions
Solid Waste Admin	-1.00	Reallocate FTE from Recycling Coordinator position to Executive Assistant Position
Solid Waste Admin	-1.00	Reallocate FTE from Administrative Assistant position to Mobile Mechanic Position
Facilities Maintenance	-3.00	Reallocate Assistant Specialist Trustee Program Positions
Facilities Maintenance	0.50	Reallocate Applications Analyst position
Unincorporated Parks & Beaches	-0.33	Reallocate Applications Analyst position
	<u>1.00</u>	

Elected Officials

Clerk of Courts	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Monroe County Sheriff	1.00	Constitutional Officers are not required to have positions adopted by the BOCC
Tax Collector	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Property Appraiser	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Supervisor of Elections	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
State of Attorney	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Public Defender	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Judicial Administration	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
	<u>1.00</u>	

Appointed Officials and Boards

TDC	1.00	Appointed positions are not required to have positions adopted by the BOCC
	<u>1.00</u>	

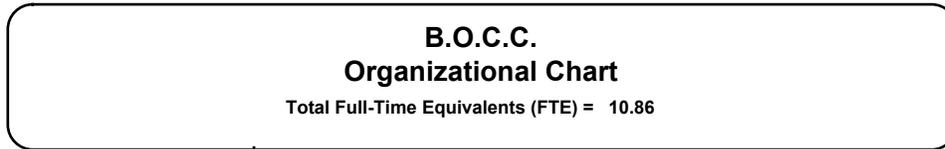
Total BOCC Positions	15.94
Elected & Appointed Positions	<u>2.00</u>
Total	<u><u>17.94</u></u>



B.O.C.C

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

B.O.C.C.



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

B.O.C.C.

Mission Statement

To provide outstanding public service responsive to the needs of our citizens, our unique community, and our environment.

Strategic Goals

- I. Provide excellent governance.
- II. Practice environmental stewardship.
- III. Promote community safety, health and well-being.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	855,236	750,072	795,125	805,851	827,229	4.0%
Operating Expenditures	22,705,579	40,275,501	93,118,069	123,807,373	80,291,168	(13.8%)
Capital Outlay Expenditures	1,496	-	-	-	-	- %
Interfund Transfers	10,598,784	50,801,492	7,143,080	10,653,182	6,992,019	(2.1%)
Total Budget	34,161,096	91,827,065	101,056,274	135,266,406	88,110,416	(12.8%)

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
2003 Revenue Bond	8,077,255	6,182,696	6,671,150	6,671,150	5,538,455	(17.0%)
BOCC Administrative	1,394,059	1,444,903	1,804,075	1,804,075	1,814,398	0.6%
BOCC Miscellaneous	2,010,499	2,531,224	3,497,346	3,449,714	2,790,654	(20.2%)
Budgeted Transfers	18,885,541	78,974,373	12,081,978	47,388,477	14,606,589	20.9%
Emp Fair Shr Hsing	-	-	252,547	252,547	294,419	16.6%
Housing Assistance	1,252,917	655,081	1,394,131	3,011,012	1,246,079	(10.6%)
Human Service Advisory Board Funding	2,202,332	1,755,099	1,752,600	1,752,600	1,752,600	- %
Office of Management & Budget	122,316	65,898	-	54,831	-	- %
Other Non-profit Funding (Not HSAB)	97,388	97,922	132,151	132,151	122,934	(7.0%)
Quasi-external Services	118,789	119,868	125,000	125,000	125,000	- %
Reserves	-	-	73,345,296	70,624,848	59,819,288	(18.4%)
Total Budget	34,161,096	91,827,065	101,056,274	135,266,406	88,110,416	(12.8%)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

B.O.C.C.

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	5,137,413	5,160,101	16,319,006	16,084,652	14,642,726	(10.3%)
Affordable Housing Programs	-	-	306,167	306,167	305,029	(0.4%)
Fine & Forfeiture Fund	696,636	857,507	9,190,579	9,085,869	7,706,353	(16.1%)
Road And Bridge Fund	786,664	1,356,869	4,704,910	4,312,405	4,246,530	(9.7%)
TDC District Two Penny	47,645	65,353	65,436	65,436	65,436	-
TDC Admin & Promo 2 Cent	66,282	62,133	131,818	131,818	131,818	-
TDC District 1 Third Cent	49,101	108,534	108,639	108,639	108,639	-
TDC District 2 Third Cent	21,277	27,202	27,235	27,235	27,235	-
TDC District 3 Third Cent	11,431	16,146	16,162	16,162	16,162	-
TDC District 4 Third Cent	13,208	14,779	14,790	14,790	14,790	-
TDC District 5 Third Cent	31,088	53,384	53,468	53,468	53,468	-
Governmental Fund Type Grants	1,194,134	813,301	-	33,690,704	-	-
Impact Fees Fund - Roadway	104,672	30,000	30,000	530,000	834,015	2,680.1%
Impact Fees Fund - Police Fac	-	-	-	106,043	-	-
Employee Fair Share Housing	-	-	343,553	343,553	360,292	4.9%
Fire & Ambulance District 1 L&M Key	951,744	1,071,005	4,498,322	4,494,715	3,788,382	(15.8%)
Upper Keys Healthcare Taxing District	14,779	19,137	116,868	116,868	81,374	(30.4%)
Unincorporated Svc Dist Parks & Rec	183,953	280,733	463,546	463,546	701,369	51.3%
Mstd - PIng/bldg/code/fire Mar	1,311,086	1,287,769	4,600,217	4,583,640	3,403,029	(26.0%)
Municipal Policing	10,215	9,194	951,066	945,772	1,063,805	11.9%
Duck Key Security District	48,461	95,994	340,658	340,658	338,401	(0.7%)
Local Housing Assistance Trust Fund	568,891	85,768	1,134,131	1,134,131	986,079	(13.1%)
Boating Improvement Fund (BIF)	-	-	469,580	469,580	544,171	15.9%
Misc Special Revenue Fund	128,764	134,137	1,038,680	797,266	991,472	(4.5%)
Environmental Restoration Fund	-	-	311,764	302,681	345,755	10.9%
Law Enforcement Trust (600)	-	-	136,791	136,791	143,073	4.6%
Court Facilities Fees Trust (602)	409,802	21,133	165,300	165,300	150,197	(9.1%)
Clerk's Drug Abuse Trust (603)	17,063	24,750	136,648	136,648	140,060	2.5%
Marathon Municipal Service Taxing Unit	-	-	150	150	201	34.0%
Bay Point Wastewater Municipal Service Taxing Unit	-	-	8,300	8,300	5,596	(32.6%)
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	140	140	140	-
Key Largo Wastewater Municipal Service Taxing Unit	-	-	660	660	240	(63.6%)
Stock Island Wastewater MSTU	-	-	144,375	144,375	154,666	7.1%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	1,600	1,500	800	(50.0%)
Conch Key Municipal Service Taxing Unit	-	-	50	50	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	-	-	3,300	3,300	2,500	(24.2%)
Duck Key Municipal Service Taxing Unit	-	-	12,400	12,400	12,950	4.4%
Building Fund	-	-	363,607	329,089	469,773	29.2%
Debt Service Fund	8,077,255	6,182,696	7,984,345	7,984,345	7,387,057	(7.5%)
One Cent Infra-structure Sales Tax	12,530,196	28,814,563	8,110,226	7,524,691	8,050,752	(0.7%)
Infr Sls Srtx Rev Bds 2007	-	-	29,112	1,500,000	192,237	560.3%
Duck Key Waste Water Project	-	-	65,532	65,532	183,038	179.3%
2013 Revenue Bonds	-	-	22,440,000	22,440,000	15,796,375	(29.6%)
Card Sound Bridge	121,362	195,499	788,895	788,895	755,357	(4.3%)
Marathon Airport	-	-	195,703	56,596	227,123	16.1%
Key West Intl Airport	24,645	50,000	1,073,561	1,447,500	1,076,181	0.2%
Key West AIP Series 2006 Bonds	-	44,056,341	-	-	-	-
PFC & Oper Restrictions	11,665	888	710,000	710,000	710,000	-
MSD Solid Waste Management	179,303	215,407	5,730,735	5,730,735	5,552,737	(3.1%)
Worker's Compensation	57,190	82,641	834,369	817,372	818,955	(1.8%)
Group Insurance Fund	76,101	113,658	3,718,989	3,716,139	2,733,001	(26.5%)
Risk Management Fund	810,593	64,383	1,616,988	1,472,198	1,524,283	(5.7%)
Fleet Management Fund	468,476	456,060	1,530,359	1,530,359	1,250,569	(18.3%)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

B.O.C.C.

FIRE & EMS LOSAP TRUST FUND	-	-	17,544	17,544	16,225	(7.5%)
Total Revenue	34,161,096	91,827,065	101,056,274	135,266,406	88,110,416	(12.8%)

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
BOCC Administrative	11.00	11.00	10.86	10.86	-
Total Full-Time FTE	11.00	11.00	10.86	10.86	-
Total FTE	11.00	11.00	10.86	10.86	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

B.O.C.C.
BOCC Administrative

Mission Statement

Serve as the chief legislative and policy-making body for Monroe County, Florida. The five-member body enacts legislation and sets policy to improve the County and the welfare of its residents. The BOCC is State constitutional established under Article VIII, Section 1(e).

Services Provided

- Review and pass the County budget and levy taxes. The budget is approved every year in September.
- Make appropriations for the operation of the County as identified in the budget.
- Authorize bonds for capital improvement projects.
- Manage County properties through the County Administrator.
- Confirm division and department heads appointed by the County Administrator and appoint members to special boards and committees.
- Establish policies which, through the County Administrator, filters down to department heads and others who execute them.
- Present ordinances to the public for hearings and then vote whether or not to adopt them for inclusion in the County Code.

The Board meets on the third Wednesday and (if needed) Thursday of every month at 9:00am at one of the following three locations: Murray E. Nelson Government Center in Key Largo, Marathon Government Center in Marathon, and Harvey Government Center in Key West.

Monroe County Website address: www.monroecounty-fl.gov

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	682,217	738,815	795,125	805,851	827,229	4.0%
Operating Expenditures	711,842	706,089	1,008,950	998,224	987,169	(2.2%)
Total Budget	1,394,059	1,444,903	1,804,075	1,804,075	1,814,398	0.6%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	1,394,059	1,444,903	1,804,075	1,804,075	1,814,398	0.6%
Total Revenue	1,394,059	1,444,903	1,804,075	1,804,075	1,814,398	0.6%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	6.00	6.00	5.86	5.86	-
Officials & Administrators	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	11.00	11.00	10.86	10.86	-
Total FTE	11.00	11.00	10.86	10.86	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**B.O.C.C.
Housing Assistance**

Services Provided

These programs are under the Key West Housing Authority operating as the Monroe County Housing Authority.

Major Variances

These programs include SHIP and CDBG grant funding. The CDBG grants include Disaster Recovery, Small Cities and DREF programs.

Advisory Board

- Housing Financial Authority

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	1,252,917	655,081	1,394,131	3,011,012	1,246,079	(10.6%)
Total Budget	1,252,917	655,081	1,394,131	3,011,012	1,246,079	(10.6%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Affordable Housing Programs	-	-	290,000	290,000	290,000	-
Governmental Fund Type Grants	684,027	569,314	-	1,616,881	-	-
Local Housing Assistance Trust Fund	568,891	85,768	1,104,131	1,104,131	956,079	(13.4%)
Total Revenue	1,252,917	655,081	1,394,131	3,011,012	1,246,079	(10.6%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

B.O.C.C.

Other Non-profit Funding (Not HSAB)

Mission Statement

To provide support to essential non-profit service providers.

Services Provided

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

The following Agencies receive additional funding from Monroe County through other programs:

- Council of the Arts- \$72,500 from TDC plus \$63,000 from B.O.C.C Non-HSAB funding, for a total of \$135,500 in County funding. In addition, the Board provides free office space to the Arts Council in the Gato building.
- Guidance Care Center- B.O.C.C. Direct funding \$41,434 (Grant Match)

Major Variances

This budget includes the following funding:

- AARP Big Pine \$4,500
- AARP Lower Keys \$4,500
- AARP Middle Keys \$4,500
- AARP Upper Keys \$4,500
- Council of the Arts \$63,000
- Guidance Care Center-Transportation Disadv. Comm. Program \$41,434
- Older American Volunteer Program \$500

Total \$122,934

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	97,388	97,922	132,151	132,151	122,934	(7.0%)
Total Budget	97,388	97,922	132,151	132,151	122,934	(7.0%)
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	97,388	97,922	132,151	132,151	122,934	(7.0%)
Total Revenue	97,388	97,922	132,151	132,151	122,934	(7.0%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

B.O.C.C.

Human Service Advisory Board Funding

Mission Statement

The mission of the Human Service Advisory Board (H.S.A.B.) is to annually make funding recommendations to the BOCC for county-wide human services from eligible non-profit organizations. The H.S.A.B. Boards accepts and reviews numerous applications from Monroe County non-profit human service organizations and provides recommendations to the BOCC.

Services Provided

The services provided from the H.S.A.B include medical and health services, child care and mentoring, food, clothing, literacy training and services for the elderly and disabled.

Major Variances

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

This budget includes the following funding:

- AIDS Help \$35,000
- Anchors Aweigh \$8,000
- Boys and Girls Club \$99,000
- Domestic Abuse Shelter \$30,000
- Florida Keys Area Health Education Ctr \$45,000
- Florida Keys Children's Shelter \$153,000
- Florida Keys Healthy Start Coalition \$30,000
- Florida Keys Outreach Coalition \$70,000
- Good Health Clinic \$60,000
- Grace Jones Community Center \$40,000
- Heart of the Keys Youth \$35,000
- The Heron (GCC) \$35,000
- Hospice of the FL Keys \$141,000
- Independence Cay \$25,000
- Keys Area Interdenominational Resources \$25,000
- Literacy Volunteers \$18,000
- Monroe Assoc for Retarded Citizens (MARC) \$160,000
- Rural Health Net \$300,000
- Samuel's House \$95,000
- SHAL \$5,000
- Star of the Sea Foundation \$65,000
- Wesley House \$157,000
- Womankind \$95,000
- First Baptist Church of Islamorada \$2,600 (New in FY15)
- Kids Come First in the Florida Keys \$24,000 (New in FY15)

Total \$ 1,752,600

Advisory Board

Human Service Advisory Board

The 5 members of the HSAB are each appointed by a County Commissioner.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	2,202,332	1,755,099	1,752,600	1,752,600	1,752,600	-
Total Budget	2,202,332	1,755,099	1,752,600	1,752,600	1,752,600	-
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	2,202,332	1,755,099	1,752,600	1,752,600	1,752,600	-
Total Revenue	2,202,332	1,755,099	1,752,600	1,752,600	1,752,600	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

B.O.C.C.
BOCC Miscellaneous

Services Provided

To account for State mandated and miscellaneous programs.

Major Variances

This budget includes the following funding:

- From the General Fund (001)- Ad Valorem funds
 - > Promotional Advertising \$5,000 (Conch certificates and other awards)
 - > Value Adjustment Board \$35,000
 - > Hurricane \$100,000
 - > Lower Keys Medical Center-Baker Act \$83,334 (State Mandate 394.76 F.S.)
 - > Guidance Care Center-Baker Act Transportation \$145,000 (State Mandate 394.76 F.S.)
 - > Employee Suggestion Plan \$10,000
 - > Guidance Care Center-Substance Abuse Mental Health \$657,066 (State Mandate F.S. 394.76)
 - > Historic FL Keys Foundation \$29,500
 - > Lobbyist \$100,000
 - > Guidance Care Center- Jail Incarceration Program (JIP) \$116,617 (Grant match)

- From General Fund (001) + Fine & Forfeiture Fund (101)
 - > Tax Increment Payments \$850,000 (Budgeted in Fund 001 \$300,000 & Fund 101 \$550,000)

- From Fine & Forfeiture Fund (101)- Ad Valorem funds
 - > Juvenile Detention Cost Share \$269,039 (State mandate, Section 985.686, F.S.)

- From Duck Key Security District Fund (152) -Special Revenue Fund
 - > Duck Key Security Special District \$235,058 (Governed by the Duck Key Security Advisory Board)

- From Miscellaneous Special Revenue Fund (158)
 - >FL Keys Council of Handicapped \$7,000
 - > Ord 021-2002 Traffic Education Fund \$50,000

- From Drug Abuse Fund (164) -Special Revenue Fund
 - > Drug Abuse Trust \$98,040

Total \$2,790,654.00

Governmental Fund Type Grants will be rolled over into the FY2015 budget when the prior year expenditures are reconciled.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	173,020	11,257	-	-	-	-%
Operating Expenditures	1,835,984	2,519,967	3,497,346	3,449,714	2,790,654	(20.2%)
Capital Outlay Expenditures	1,496	-	-	-	-	-%
Total Budget	2,010,499	2,531,224	3,497,346	3,449,714	2,790,654	(20.2%)
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	1,002,341	1,422,787	2,090,903	2,120,903	1,581,517	(24.4%)
Fine & Forfeiture Fund	681,854	857,507	958,629	853,919	819,039	(14.6%)
Governmental Fund Type Grants	160,220	22,155	-	-	-	-%
Duck Key Security District	48,461	95,994	235,058	235,058	235,058	-%
Misc Special Revenue Fund	100,560	108,031	116,908	143,986	57,000	(51.2%)
Clerk's Drug Abuse Trust (603)	17,063	24,750	95,848	95,848	98,040	2.3%
Total Revenue	2,010,499	2,531,224	3,497,346	3,449,714	2,790,654	(20.2%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**B.O.C.C.
Emp Fair Shr Hsing**

Services Provided

To account for capital expenditures associated with the provisions of affordable and employee housing as defined by Monroe County's Land Development Code, sections 126-13 and 130-161.

Major Variances

Annual budgets are set up with the availability of funds.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	-	-	252,547	252,547	294,419	16.6%
Total Budget	-	-	252,547	252,547	294,419	16.6%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Employee Fair Share Housing	-	-	252,547	252,547	294,419	16.6%
Total Revenue	-	-	252,547	252,547	294,419	16.6%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**B.O.C.C.
Reserves**

Services Provided

Each fund is set up with a Reserves budget, generally with a contingency and cash balance line items.

Contingency items can be budgeted up to 10% of the total operating fund budget and can be used for unexpected expenditures. The BOCC must approve resolutions to transfer funds from contingency.

Cash Balance is appropriated by using 3 months of total operating budgets. This is in accordance with the BOCC Financial Policy.

Committed Reserves in the General Fund include \$10M for natural and/or man-made disasters.

Major Variances

The difference between FY2014 and FY2015 Adopted budgets can be attributed to the reduction of funds in:

Contingency-Other Uses	\$10,176,512
Cash Balance	\$ 1,974,567
Reserves	\$ 1,504,929
Total budgeted reduction total	\$13,526,008

Advisory Board

<u>Budgetary Cost Summary</u>	<u>FY 2012 Actual</u>	<u>FY 2013 Actual</u>	<u>FY 2014 Adopted</u>	<u>FY 2014 Amended</u>	<u>FY 2015 Adopted</u>	<u>FY 2015 Change</u>
Operating Expenditures	-	-	73,345,296	70,624,848	59,819,288	(18.4%)
Total Budget	-	-	73,345,296	70,624,848	59,819,288	(18.4%)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

B.O.C.C.
Reserves

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	-	-	10,164,277	9,632,594	8,995,744	(11.5%)
Affordable Housing Programs	-	-	16,167	16,167	15,029	(7.0%)
Fine & Forfeiture Fund	-	-	8,215,283	8,215,283	6,870,647	(16.4%)
Road And Bridge Fund	-	-	3,145,806	2,753,301	972,070	(69.1%)
Employee Fair Share Housing	-	-	91,006	91,006	65,873	(27.6%)
Fire & Ambulance District 1 L&M Key	-	-	3,427,317	3,423,710	2,717,377	(20.7%)
Upper Keys Healthcare Taxing District	-	-	97,731	97,731	62,237	(36.3%)
Unincorporated Svc Dist Parks & Rec	-	-	182,813	182,813	420,636	130.1%
Mstd - PIng/bldg/code/fire Mar	-	-	3,348,887	3,332,310	2,151,699	(35.7%)
Municipal Policing	-	-	941,872	936,578	1,054,611	12.0%
Duck Key Security District	-	-	105,600	105,600	103,343	(2.1%)
Local Housing Assistance Trust Fund	-	-	30,000	30,000	30,000	-
Boating Improvement Fund (BIF)	-	-	469,580	469,580	544,171	15.9%
Misc Special Revenue Fund	-	-	921,772	626,997	934,472	1.4%
Environmental Restoration Fund	-	-	311,764	302,681	345,755	10.9%
Law Enforcement Trust (600)	-	-	136,791	136,791	143,073	4.6%
Court Facilities Fees Trust (602)	-	-	165,300	165,300	150,197	(9.1%)
Clerk's Drug Abuse Trust (603)	-	-	40,800	40,800	42,020	3.0%
Marathon Municipal Service Taxing Unit	-	-	150	150	201	34.0%
Bay Point Wastewater Municipal Service Taxing Unit	-	-	8,300	8,300	5,596	(32.6%)
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	140	140	140	-
Key Largo Wastewater Municipal Service Taxing Unit	-	-	660	660	240	(63.6%)
Stock Island Wastewater MSTU	-	-	144,375	144,375	154,666	7.1%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	1,600	1,500	800	(50.0%)
Conch Key Municipal Service Taxing Unit	-	-	50	50	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	-	-	3,300	3,300	2,500	(24.2%)
Duck Key Municipal Service Taxing Unit	-	-	12,400	12,400	12,950	4.4%
Building Fund	-	-	363,607	329,089	469,773	29.2%
Debt Service Fund	-	-	1,313,195	1,313,195	1,848,602	40.8%
One Cent Infra-structure Sales Tax	-	-	2,320,614	1,544,725	2,256,433	(2.8%)
Infr Sls Srtx Rev Bds 2007	-	-	29,112	-	192,237	560.3%
Duck Key Waste Water Project	-	-	65,532	65,532	183,038	179.3%
2013 Revenue Bonds	-	-	22,440,000	22,440,000	15,796,375	(29.6%)
Card Sound Bridge	-	-	593,396	593,396	559,858	(5.7%)
Marathon Airport	-	-	195,703	56,596	227,123	16.1%
Key West Intl Airport	-	-	1,073,561	750,000	1,076,181	0.2%
PFC & Oper Restrictions	-	-	450,000	450,000	450,000	-
MSD Solid Waste Management	-	-	5,515,328	5,515,328	5,337,330	(3.2%)
Worker's Compensation	-	-	751,728	734,731	736,314	(2.1%)
Group Insurance Fund	-	-	3,605,331	3,602,481	2,619,343	(27.3%)
Risk Management Fund	-	-	1,552,605	1,407,815	1,459,900	(6.0%)
Fleet Management Fund	-	-	1,074,299	1,074,299	794,509	(26.0%)
FIRE & EMS LOSAP TRUST FUND	-	-	17,544	17,544	16,225	(7.5%)
Total Revenue	-	-	73,345,296	70,624,848	59,819,288	(18.4%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**B.O.C.C.
Budgeted Transfers**

Services Provided

To account for interfund transfers such as Workers Comp, Group Insurance, Risk Management, Fleet Management (vehicle maintenance), Cost Allocation and Debt Service charges along with grant matches.

Major Variances

FY15 No funds are programmed to transfer out of Fund 304 One Cent Infrastructure Sales Surtax to any Wastewater construction projects.

The variance between FY14 and FY15 adopted budgets is a Grant Match for the Bayside Shared Bike Path in Fund 130- Impact Fees Roadways and in Fund 102 Road & Bridges, a Grant Match for the No Name Key Bridge Repair project and road paving in the Cudjoe Regional WW area.

The difference between FY14 Adopted and Amended budgets can mostly attributed to Governmental Grant Fund rollovers and unanticipated Grant revenues. Rollovers are not part of the budget adoption process. By resolutions, Grants are budgeted in October. Later in the fiscal year when Grants are reconciled by Finance, resolutions will be approved to amend the October rollover amounts to an exact amount. OMB calls this action, a true-up process.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	8,286,757	28,172,881	4,938,898	36,735,295	7,614,570	54.2%
Interfund Transfers	10,598,784	50,801,492	7,143,080	10,653,182	6,992,019	(2.1%)
Total Budget	18,885,541	78,974,373	12,081,978	47,388,477	14,606,589	20.9%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

B.O.C.C.
Budgeted Transfers

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	322,505	319,522	250,000	517,328	250,533	0.2%
Fine & Forfeiture Fund	14,782	-	16,667	16,667	16,667	-
Road And Bridge Fund	786,664	1,356,869	1,559,104	1,559,104	3,274,460	110.0%
TDC District Two Penny	47,645	65,353	65,436	65,436	65,436	-
TDC Admin & Promo 2 Cent	66,282	62,133	131,818	131,818	131,818	-
TDC District 1 Third Cent	49,101	108,534	108,639	108,639	108,639	-
TDC District 2 Third Cent	21,277	27,202	27,235	27,235	27,235	-
TDC District 3 Third Cent	11,431	16,146	16,162	16,162	16,162	-
TDC District 4 Third Cent	13,208	14,779	14,790	14,790	14,790	-
TDC District 5 Third Cent	31,088	53,384	53,468	53,468	53,468	-
Governmental Fund Type Grants	227,570	155,935	-	32,018,991	-	-
Impact Fees Fund - Roadway	104,672	30,000	30,000	530,000	834,015	2,680.1%
Impact Fees Fund - Police Fac	-	-	-	106,043	-	-
Fire & Ambulance District 1 L&M Key	951,744	1,071,005	1,071,005	1,071,005	1,071,005	-
Upper Keys Healthcare Taxing District	14,779	19,137	19,137	19,137	19,137	-
Unincorporated Svc Dist Parks & Rec	183,953	280,733	280,733	280,733	280,733	-
Mstd - PIng/bldg/code/fire Mar	1,311,086	1,287,769	1,251,330	1,251,330	1,251,330	-
Municipal Policing	10,215	9,194	9,194	9,194	9,194	-
Misc Special Revenue Fund	28,204	26,105	-	26,283	-	-
Court Facilities Fees Trust (602)	409,802	21,133	-	-	-	-
One Cent Infra-structure Sales Tax	12,530,196	28,814,563	5,789,612	5,979,966	5,794,319	0.1%
Infr Sls Srtx Rev Bds 2007	-	-	-	1,500,000	-	-
Card Sound Bridge	121,362	195,499	195,499	195,499	195,499	-
Key West Intl Airport	24,645	50,000	-	697,500	-	-
Key West AIP Series 2006 Bonds	-	44,056,341	-	-	-	-
PFC & Oper Restrictions	11,665	888	260,000	260,000	260,000	-
MSD Solid Waste Management	179,303	215,407	215,407	215,407	215,407	-
Worker's Compensation	57,190	82,641	82,641	82,641	82,641	-
Group Insurance Fund	76,101	113,658	113,658	113,658	113,658	-
Risk Management Fund	810,593	64,383	64,383	64,383	64,383	-
Fleet Management Fund	468,476	456,060	456,060	456,060	456,060	-
Total Revenue	18,885,541	78,974,373	12,081,978	47,388,477	14,606,589	20.9%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

B.O.C.C.
2003 Revenue Bond

Services Provided

Debt Service for 2003 Revenue Bond (Fund 307), 2007 Revenue Bond (Fund 308 Capital Improvement Projects), 2013 Revenue Bond (Fund 313 Capital Improvement projects) and Clean Water State Revolving Fund (SRF) Loans for Fund 310 Big Coppitt Wastewater Project and Fund 312 Cudjoe Regional Wastewater project.

See the Debt Service section for details.

Major Variances

The debt service for the 2003 Revenue Bond will be refinanced into the 2013 Revenue Bond. It is estimated that we will be paying interest only for the new Bond for the first 2 years.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	8,077,255	6,182,696	6,671,150	6,671,150	5,538,455	(17.0%)
Total Budget	8,077,255	6,182,696	6,671,150	6,671,150	5,538,455	(17.0%)
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Debt Service Fund	8,077,255	6,182,696	6,671,150	6,671,150	5,538,455	(17.0%)
Total Revenue	8,077,255	6,182,696	6,671,150	6,671,150	5,538,455	(17.0%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**B.O.C.C.
Quasi-external Services**

Services Provided

General Fund expenditures (postage, phone, and courier services) that are reimbursed by outside agencies

Advisory Board

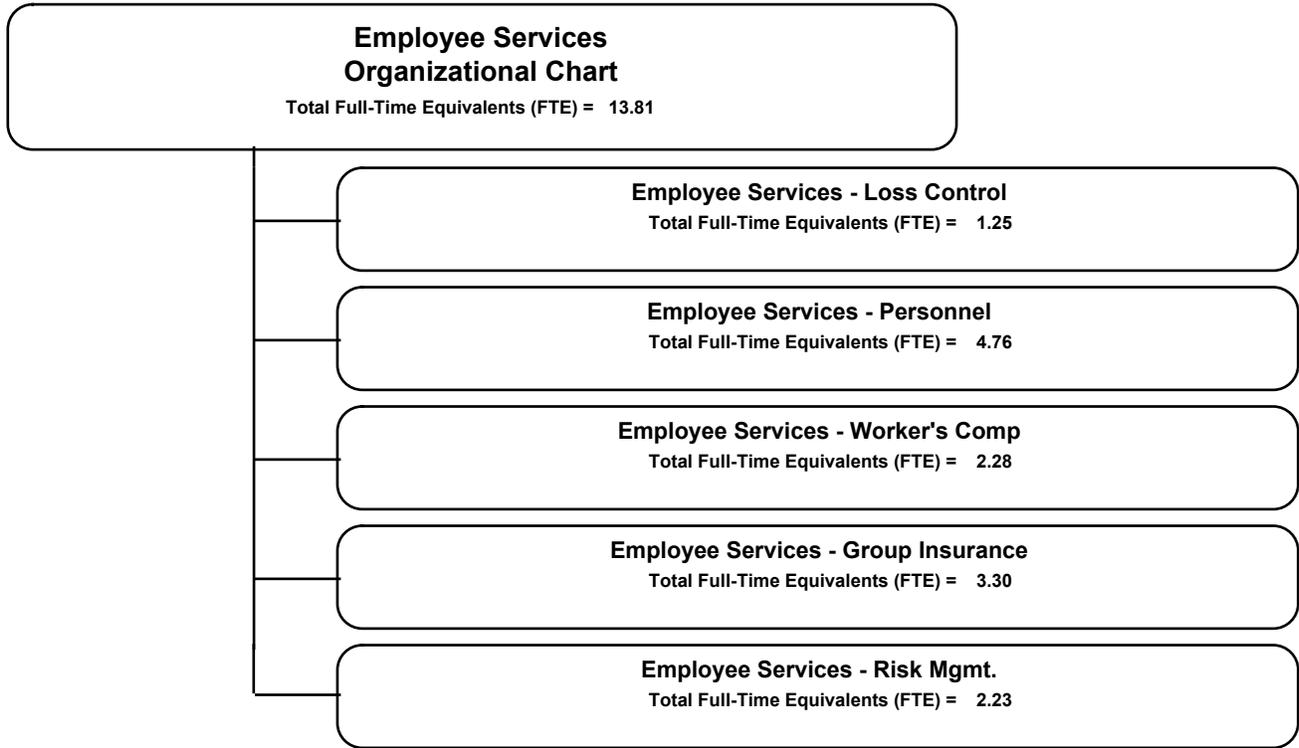
Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	118,789	119,868	125,000	125,000	125,000	- %
Total Budget	118,789	119,868	125,000	125,000	125,000	- %
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	118,789	119,868	125,000	125,000	125,000	- %
Total Revenue	118,789	119,868	125,000	125,000	125,000	- %



BUDGET BY DIVISION/DEPARTMENT

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Employee Services



**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Employee Services

Business Center Vision

Working and learning together to maintain the diverse community by preserving the natural habitat that makes us a unique and preferred place to live and visit.

Mission Statement

Provide guidance and essential information to our employees and the public as we navigate through the challenges of a changing workforce by proactive management of our services.

Services Provided

- Recruit and retain a highly qualified work force.
- Administer the group health benefit and worker's compensation program.
- Reduce risk to Monroe County.

Strategic Goals

Implement the Compensation & Classification Study. The Compensation and Classification study findings were approved by the BOCC on May 1, 2014. The final phase of the study in completing job descriptions is in the process of being completed.

Continue the Process of Auditing and Scanning Personnel, Group Insurance, Risk Management and Workers' Compensation Files to Eliminate the Use of Paper Files.

Work with Safety Committee Department Representatives (ESC) to ensure a Healthy and Safe Working Environment for all County Employees. Continue to focus the ESC to be proactive in a Healthy and Safe working environment and maintain an injury incident rate that is at or below the National average for local government employees.

Provide safety management training and ensure compliance with the County's Safety Policy. Consistent safety training provides for a safe workplace in addition to providing protection of the public who come in contact with county employees or facilities.

Implement Annual Health Care Reform Mandates. The Patient Protection and Affordable Care Act (PPACA) includes several mandates that must be phased in over multiple years. Employee Services will remain knowledgeable about all of the law's requirements to assure appropriate County compliance.

Analyze Spending in the Group Health Plan to Devise Strategies to Combat Increasing Costs. The continual rise in general health care costs must be monitored regularly and changes to benefits, rates and premiums must be evaluated and considered to help with the cost.

Educate and Engage Employees in Regards to Consumer Driven Health Care. Health care costs vary for a variety of reasons. Many unnecessary costs can be avoided by simply shopping around or inquiring about treatment options. The Benefits website has a cost compare feature for many local medical procedures. Choosing In-Network providers is always more cost-effective than using Out-of-Network providers. An education campaign including newsletters and information provided during new employee orientation will be conducted to inform employees about cost saving options.

Increase Health Fair Participation. Health Fair participation is important. Full employee participation will provide plan administrators with essential information about the status of the overall health of the County workforce. This information will help with devising strategies to improve County workforce health and well-being as well as in controlling health care costs.

Have the Respirator Program fully implemented. This will include medical evaluations completed, classroom instruction provided, respirators distributed and Fit Testing completed for about 137 Public Works employees and to have a recertification schedule implemented to ensure that all concerned employees receive annual training as required by the Safety Policy.

Continue with Wellness Initiatives to promote wellness among employees. Ongoing wellness initiatives such as the lunch and learns and reimbursement for the walkathons/triathlons provide for improved physical and mental health of employees. Continued efforts such as these types of initiatives and programs will be continued from year to year.

In 2013, the BOCC approved implementation of a no tobacco use policy. The policy includes all BOCC new hires on or after January 1, 2015 and also enrollees into the health plan on or after January 1, 2015. A formal policy needs to be developed in addition to a detailed Administrative Instruction and Health Plan document revisions.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	1,179,816	1,114,020	1,213,090	1,255,266	1,289,029	6.3%
Operating Expenditures	16,040,858	17,696,735	26,665,226	26,786,652	27,515,079	3.2%
Capital Outlay Expenditures	19,058	23,473	-	1,035	-	- %
Total Budget	17,239,732	18,834,229	27,878,316	28,042,953	28,804,108	3.3%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Employee Services

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Employee Services - Group Insurance	12,183,218	14,063,585	19,242,286	19,245,136	19,861,981	3.2%
Employee Services - Loss Control	63,292	65,039	76,569	110,563	115,409	50.7%
Employee Services - Personnel	323,366	355,263	364,340	364,340	443,983	21.9%
Employee Services - Risk Mgmt.	2,158,911	2,242,482	3,789,058	3,916,851	3,786,346	(0.1%)
Employee Services - Worker's Comp	2,510,945	2,107,860	4,406,063	4,406,063	4,596,389	4.3%
Total Budget	17,239,732	18,834,229	27,878,316	28,042,953	28,804,108	3.3%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	323,366	355,263	364,340	364,340	443,983	21.9%
Worker's Compensation	2,535,854	2,132,084	4,434,724	4,451,721	4,644,277	4.7%
Group Insurance Fund	12,183,218	14,063,585	19,242,286	19,245,136	19,861,981	3.2%
Risk Management Fund	2,197,294	2,283,297	3,836,966	3,981,756	3,853,867	0.4%
Total Revenue	17,239,732	18,834,229	27,878,316	28,042,953	28,804,108	3.3%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Employee Services - Loss Control	0.25	0.75	0.75	1.25	0.50
Employee Services - Personnel	5.01	5.01	5.02	4.76	(0.26)
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	-
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	-
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	-
Total Full-Time FTE	13.06	13.56	13.57	13.81	0.24
Total FTE	13.06	13.56	13.57	13.81	0.24

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Employee Services
Employee Services - Loss Control

Mission Statement

To provide leadership, training and professional support to promote a safe and healthy work environment.

Services Provided

Provide occupational safety training, inspections and investigations of accidents and analyze trends. Produce and enforce Safety Policies that ensure compliance of the driving policy and provide professional safety consultation to staff including constitutional officers.

MANDATES:

County Code Article XVII Risk Management Program
 Section 2-323

Major Variances

In November 2013, the BOCC approved to increase in the Safety Coordinator position, from Part-Time to Full-Time. The FY15 budget includes a 2% merit increase.

Advisory Board

Employee Safety Committee

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	45,303	43,187	51,742	85,736	89,648	73.3%
Operating Expenditures	17,989	21,852	24,827	24,827	25,761	3.8%
Total Budget	63,292	65,039	76,569	110,563	115,409	50.7%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Worker's Compensation	24,909	24,224	28,661	45,658	47,888	67.1%
Risk Management Fund	38,384	40,816	47,908	64,905	67,521	40.9%
Total Revenue	63,292	65,039	76,569	110,563	115,409	50.7%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	0.50	0.50	1.00	0.50
Officials & Administrators	0.25	0.25	0.25	0.25	-
Total Full-Time FTE	0.25	0.75	0.75	1.25	0.50
Total FTE	0.25	0.75	0.75	1.25	0.50

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Employee Services
Employee Services - Loss Control**

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Defensive driving classes to minimize accidents					
• Defensive Driving Classes January - December	#	10	12	8	10
Investigated incidents/accidents					
• Investigated incidents/accidents	#	90	100	80	70
Safety training sessions to minimize risk					
• Safety Training Sessions January - December	#	20	14	15	15
Vehicle incidents/accidents					
• Vehicle incidents/accidents (occupied or not)	#	15	13	17	17

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Employee Services
Employee Services - Personnel

Mission Statement

Dedicated to providing quality services to the public and employees in the areas of policies and procedures and employment opportunities with utmost respect and consideration to their needs.

Services Provided

Apply and carry out personnel policies and regulations as adopted by the Board of County Commissioners for recruiting, hiring, and career advancement of qualified personnel.

MANDATES:

- Federal Labor Laws
- County Code Article II 2-213 Policies and Procedures Board
69 Career Service
- Florida Statute Title X Public Officers, Employees and Records
Title XXXI Labor

Major Variances

Risk management charge and a 2% merit increase. Also, to hire an ADA consultant to evaluate county programs, services and communications for ADA compliance and develop an ADA Transition Plan to update any deficiencies.

Advisory Board

- Personnel Policies and Procedures Committee
- Employee Grievance Council
- Career Service Council
- Sick Leave Pool Committee

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	290,088	321,261	331,524	332,772	339,592	2.4%
Operating Expenditures	31,178	34,002	32,816	31,568	104,391	218.1%
Capital Outlay Expenditures	2,100	-	-	-	-	-
Total Budget	323,366	355,263	364,340	364,340	443,983	21.9%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	323,366	355,263	364,340	364,340	443,983	21.9%
Total Revenue	323,366	355,263	364,340	364,340	443,983	21.9%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.63	1.63	1.60	1.60	-
Officials & Administrators	1.35	1.35	1.38	1.37	-
Paraprofessionals	0.04	0.04	0.04	0.03	(0.01)
Technicians	1.00	1.00	1.00	0.75	(0.25)
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	5.01	5.01	5.02	4.76	(0.26)
Total FTE	5.01	5.01	5.02	4.76	(0.26)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Employee Services
Employee Services - Personnel

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Annual Performance Appraisals					
• Annual Performance Appraisals - January - December	#	423	325	500	546
Employee Turnover					
• Employee Turnover - January - December	%	12.00	12.00	12.00	12.00
Employment Applications Processed					
• Employment Applications Processed - January - December	#	1,350	1,352	1,380	1,360
Grievances Filed					
• Grievances filed - January - December	#	2	2	13	5
In House Promotions					
• In House Promotions - January - December	#	30	30	35	38
Number of new hires					
• New Hires - January - December	#	60	60	64	62
Resignations of those employed less than three years					
• Resignations of those employed less than three years - Jan-Dec	#	15	16	16	15

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Employee Services
Employee Services - Worker's Comp

Mission Statement

To secure equitable and timely administration of the provisions of the Florida Worker's Compensation Law on behalf of our injured workers by providing an efficient forum with the ultimate goal of ensuring that all injured workers receive all services that are provided in accordance with governmental regulations.

Services Provided

Ensure that any injured worker gets medical treatment and is returned to work at the first available opportunity. Work in tandem with the Loss Control Department to ensure a safe work environment.

MANDATES:

Florida Statute Title XXXI Labor Chapter 440
 Title XXXVII Insurance Requirements

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	493,897	376,971	460,554	460,554	468,859	1.8%
Operating Expenditures	2,017,048	1,730,889	3,945,509	3,944,474	4,127,530	4.6%
Capital Outlay Expenditures	-	-	-	1,035	-	-
Total Budget	2,510,945	2,107,860	4,406,063	4,406,063	4,596,389	4.3%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Worker's Compensation	2,510,945	2,107,860	4,406,063	4,406,063	4,596,389	4.3%
Total Revenue	2,510,945	2,107,860	4,406,063	4,406,063	4,596,389	4.3%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.15	1.15	1.15	2.15	1.00
Officials & Administrators	0.13	0.13	0.13	0.13	-
Professionals	1.00	1.00	1.00	-	(1.00)
Total Full-Time FTE	2.28	2.28	2.28	2.28	-
Total FTE	2.28	2.28	2.28	2.28	-

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Medical claims					
• Medical claims	#	90	85	89	90
Non-medical claims					
• Non-medical claims	#	30	25	20	20

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Employee Services
Employee Services - Group Insurance**

Mission Statement

Providing individualized quality customer service in an empathetic manner to employees and retirees, simplifying the complex world of employee benefit program administration by delivering their benefit needs efficiently and effectively.

Services Provided

Provide insurance benefits to active employees, retirees, and their eligible dependents in accordance with BOCC policies.

MANDATES:

County Code Article II Chapter 63 & 76 Group Insurance

Florida Statute Chapter 112 - General Provisions

Title XXXVII Insurance Requirements

Resolution 354-2003 Retirees

081-1998 Domestic Partners

120-2010 AFLAC

369-2011 Wellness

Advisory Board

Employee Benefits Committee - County Administrator, Employee Services Director, Sr. Administrator, Benefits Health Benefits Review and Recommendations Team

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	200,525	203,513	213,312	216,162	230,744	8.2%
Operating Expenditures	11,982,693	13,860,071	19,028,974	19,028,974	19,631,237	3.2%
Total Budget	12,183,218	14,063,585	19,242,286	19,245,136	19,861,981	3.2%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Group Insurance Fund	12,183,218	14,063,585	19,242,286	19,245,136	19,861,981	3.2%
Total Revenue	12,183,218	14,063,585	19,242,286	19,245,136	19,861,981	3.2%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.15	1.15	2.15	3.15	1.00
Officials & Administrators	0.15	0.15	0.15	0.15	-
Technicians	1.00	1.00	-	-	-
Professionals	1.00	1.00	1.00	-	(1.00)
Total Full-Time FTE	3.30	3.30	3.30	3.30	-
Total FTE	3.30	3.30	3.30	3.30	-

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Health Fair Participants					
• Health Fair participants	#	151	500	166	216

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Employee Services
Employee Services - Risk Mgmt.**

Mission Statement

Create and implement decisions that will avoid hazardous risk to the citizens and employees. We also strive to minimize the adverse effects of any accidental losses of the County.

Services Provided

Review all contractual relationships to ensure that the County is adequately protected and to actively pursue measures to reduce any risk to the County. Ensure that the County is adequately insured and protected against claims which are filed against the County.

MANDATES:

County Code Article I Section 2-4 Vehicle Liability Insurance

Article XVII Risk Management Program Sections 2-323

Florida Statute Title XXXVII Insurance Requirements

Resolution 407-2011 Risk Management Policy and Procedures Contract Administration Manual

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	150,002	169,087	155,958	160,042	160,186	2.7%
Operating Expenditures	1,991,950	2,049,921	3,633,100	3,756,809	3,626,160	(0.2%)
Capital Outlay Expenditures	16,958	23,473	-	-	-	-
Total Budget	2,158,911	2,242,482	3,789,058	3,916,851	3,786,346	(0.1%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Risk Management Fund	2,158,911	2,242,482	3,789,058	3,916,851	3,786,346	(0.1%)
Total Revenue	2,158,911	2,242,482	3,789,058	3,916,851	3,786,346	(0.1%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.10	1.10	1.10	1.10	-
Officials & Administrators	0.13	0.13	0.13	0.13	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.23	2.23	2.23	2.23	-
Total FTE	2.23	2.23	2.23	2.23	-

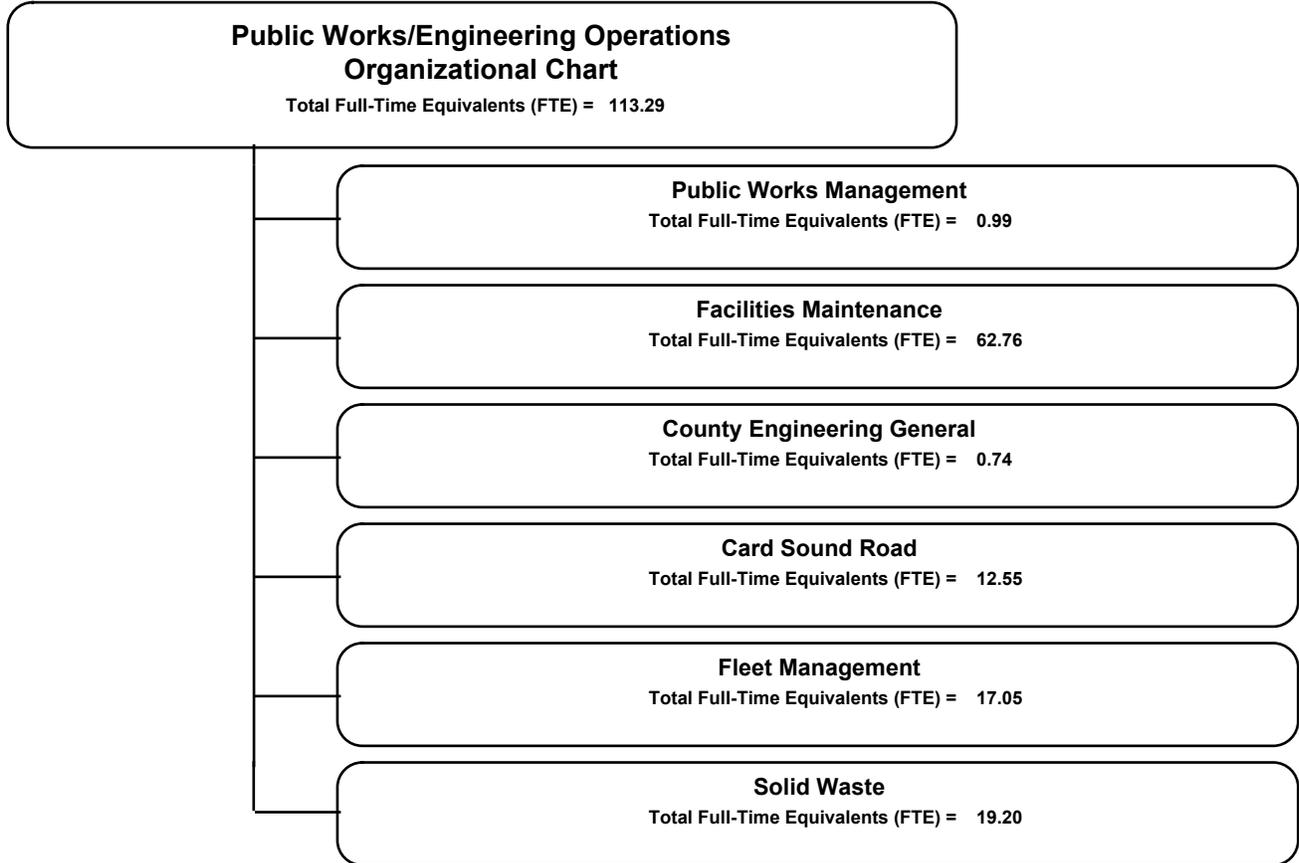
**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Employee Services
Employee Services - Risk Mgmt.**

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Auto Liability Claims					
• Auto Liability Claims FY	#	7	10	8	10
Auto Physical Claims					
• Auto Physical Claims FY	#	14	20	48	30
General Liability Claims					
• General Liability Claims FY	#	22	10	12	10
Property Claims					
• Property Claims FY	#	21	30	32	25

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Public Works/Engineering Operations



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Public Works/Engineering Operations

Business Center Vision

Maintain and improve Monroe County infrastructure to best serve the health, safety and welfare of the residents and visitors of Monroe County at the best value.

Mission Statement

To maximize services in the most cost effective manner through teamwork, sufficient staffing and training.

Services Provided

Assist the County Administrator with implementing the policies and programs of the Board of County Commissioners as they relate to the following departments or sections:

- Animal Shelters
- Card Sound Toll Authority
- Detention Facilities
- Engineering Services for Card Sound Bridge and General County-wide projects
- Facilities Maintenance
- Fleet Management
- Higgs Beach
- Solid Waste Management
- Unincorporated Parks & Beaches
- Wastewater MSTU's

Strategic Goals

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	6,667,795	6,693,905	6,977,194	7,245,795	7,023,604	0.7%
Operating Expenditures	23,440,771	24,243,397	25,195,518	25,342,259	26,372,621	4.7%
Capital Outlay Expenditures	280,503	446,640	1,851,634	1,547,995	793,483	(57.1%)
Total Budget	30,389,069	31,383,942	34,024,346	34,136,049	34,189,708	0.5%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Animal Shelters	822,591	973,993	990,784	1,091,784	1,150,876	16.2%
Card Sound Road	1,361,660	1,321,605	1,087,369	1,087,369	1,105,761	1.7%
County Engineering Capital	24,849	2,333	-	-	-	- %
County Engineering General	278,528	563,909	374,841	320,841	367,674	(1.9%)
Facilities Maintenance	9,244,485	9,741,747	10,554,559	10,522,196	10,214,078	(3.2%)
Fleet Management	2,278,268	2,286,618	2,592,513	2,592,513	2,993,539	15.5%
Planning/Building Refunds	-	-	5,000	5,000	5,000	- %
Public Works Management	120,439	124,483	128,435	134,592	94,384	(26.5%)
Recycling	70,588	70,588	-	90,909	-	- %
Solid Waste	15,949,132	16,211,431	17,863,023	17,863,023	17,825,799	(0.2%)
Wastewater MSTUs	238,529	87,235	427,822	427,822	432,597	1.1%
Total Budget	30,389,069	31,383,942	34,024,346	34,136,049	34,189,708	0.5%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Public Works/Engineering Operations

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	7,193,580	8,208,955	8,123,427	8,123,427	8,207,844	1.0%
Fine & Forfeiture Fund	1,804,054	1,686,418	2,334,577	2,334,577	1,941,563	(16.8%)
Unincorporated Svc Dist Parks & Rec	1,472,879	1,493,489	1,520,274	1,520,274	1,591,989	4.7%
Misc Special Revenue Fund	-	-	-	11,711	12,237	-
Environmental Restoration Fund	-	-	-	9,083	-	-
Marathon Municipal Service Taxing Unit	39	-	1,413	1,413	1,811	28.2%
Bay Point Wastewater Municipal Service Taxing Unit	52,738	809	33,219	33,219	22,391	(32.6%)
Big Coppitt Wastewater Municipal Service Taxing Unit	26,097	2,901	1,264	1,264	1,262	(0.2%)
Key Largo Wastewater Municipal Service Taxing Unit	6,917	499	5,984	5,984	2,164	(63.8%)
Stock Island Wastewater MSTU	38,316	4,059	335,462	335,462	360,883	7.6%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	78,935	60,695	15,051	15,051	7,485	(50.3%)
Conch Key Municipal Service Taxing Unit	1,814	218	791	791	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	4,066	1,708	8,170	8,170	10,013	22.6%
Duck Key Municipal Service Taxing Unit	29,607	16,348	31,468	31,468	31,588	0.4%
Card Sound Bridge	1,382,040	1,339,208	1,157,710	1,157,710	1,179,140	1.9%
MSD Solid Waste Management	16,019,720	16,282,019	17,863,023	17,953,932	17,825,799	(0.2%)
Fleet Management Fund	2,278,268	2,286,618	2,592,513	2,592,513	2,993,539	15.5%
Total Revenue	30,389,069	31,383,942	34,024,346	34,136,049	34,189,708	0.5%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Public Works Management	-	-	-	0.99	0.99
Facilities Maintenance	-	-	-	62.76	62.76
County Engineering General	-	-	-	0.74	0.74
Card Sound Road	-	-	-	12.55	12.55
Fleet Management	-	-	-	17.05	17.05
Solid Waste	-	-	-	19.20	19.20
Total Full-Time FTE	-	-	-	113.29	113.29
Total FTE	-	-	-	113.29	113.29

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
Public Works Management**

Mission Statement

To guide and direct Public Works with integrity and fiscal responsibility.

Services Provided

Budgeting, planning, evaluation and review of programs and departments within Public Works.

Major Variances

Budget reduction due to retirement of Public Works Director in February 2015.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	118,455	122,184	127,380	133,537	91,769	(28.0%)
Operating Expenditures	1,984	2,299	1,055	1,055	2,615	147.9%
Total Budget	120,439	124,483	128,435	134,592	94,384	(26.5%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	120,439	124,483	128,435	134,592	94,384	(26.5%)
Total Revenue	120,439	124,483	128,435	134,592	94,384	(26.5%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Officials & Administrators	-	-	-	0.47	0.47
Professionals	-	-	-	0.52	0.52
Total Full-Time FTE	-	-	-	0.99	0.99
Total FTE	-	-	-	0.99	0.99

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
Facilities Maintenance**

Mission Statement

To maintain all County buildings, grounds, constitutional offices, parks and beaches at the highest level of quality and in the most efficient manner to provide the employees, citizens and visitors with clean, safe and comfortable facilities.

Services Provided

Maintenance and repair of County buildings and grounds.

Total square footage of County buildings- 499,414

Major buildings include: Freeman Justice Center, Old Courthouse Building, Lester Building, Harvey Govt. Center, Gato Building, Marathon Govt. Center, Courthouse and Annex, Plantation Key Courthouse and Murray Nelson Govt. Center.

Total square footage of Correction facilities maintained- 317,123

Major buildings include: Monroe County Sheriff's Administration Building, Roth Building and Detention Center.

Total square footage of Parks & Beaches maintained- 4,709,272

Major Parks & Beaches include: Higg's Beach, Big Pine Key Park, Harry Harris Park, and Veteran's Park

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Public Works/Engineering Operations
Facilities Maintenance

Major Variances

> Facilities Maintenance budget includes:

- \$50,000 rollover from FY14 for 50% of new/upgraded work order system
- \$19,000 rollover from FY14 for Islamorada Library carpeting
- \$121,500 for proposed capital vehicle and equipment:
 - \$ 99,000 to replace five (5) Trucks (2002, 2005 and 2006 models)
 - \$ 22,500 to replace a 2006 2500 Extended Truck

The following projects were moved to Fund 304:

- \$ 51,000 to replace a 2002 Brush Chipper
- \$ 57,000 for a new Crew Chip Truck, and
- \$100,000 for a new Crew Box Truck
- \$ 60,000 to replace KW Garage roof
- \$ 16,000 lighting retrofit at the Marathon Gov't. Center
- \$ 10,000 lighting retrofit at the Marathon Gov't. Annex
- \$ 9,000 to replace Freeman Justice Center security parking gate motor
- \$ 70,000 for Harvey Gov't. Center exterior painting (FY14 rollover)
- \$ 80,000 for Marathon Gov't. Center exterior painting (FY14 rollover)

The following recommended capital projects are not funded:

- \$ 23,000 Replace two air handlers at the KW Library
- \$300,000 Old KW Courthouse exterior brickwork repairs
- \$ 5,000 Pace (equipment) Trailer for Upper Keys
- \$300,000 Renovate Marathon Animal Shelter
- \$350,000 Renovate Key Largo Animal Shelter
- \$225,000 Replace KW Facilities Maintenance Office
- \$525,000 Grd flr generator @ JBB/move Jk Sq. Chillers, Generator to grd flr
- \$200,000 KW Lighthouse structural repairs
- \$ 75,000 Repair windows at Old KW Courthouse
- \$ 24,000 Additional lighting for outdoor events at Nelson GC
- \$140,000 Replace Generator & fuel tank at Marathon Gov't. Annex
- \$ 40,000 Replace two A/C systems at Marathon Gov't. Annex
- \$ 50,000 Replace VAV units at Gato Bldg.
- \$180,000 Replace Roof at Marathon GC
- \$ 48,000 New carpet at KW State Atty. Office
- \$120,000 400kw Portable Emergency Generator
- \$ 12,000 Enclose Broadcast Booth for Tech Service at Mthn GC
- \$ 32,000 Paint KW State Atty. Office 2nd and 3rd floors
- \$200,000 Replace KW Fleet Mgmt. Office
- \$ 20,000 Replace/enhance security fencing at Marathon Courthouse
- \$180,000 Stand-alone Generator and controls at Marathon Gov't. Center
- \$ 75,000 Paint KL Library
- \$375,000 New picnic shelters/paved path & parking at Pines Park (KWIA)
- \$ 60,000 Pave Driveway at Crawl Key Training Center

> Higgs Beach budget includes:

- \$80,000 to continue MCSO Deputy Patrols, and
- \$7,500 for a John Deere Gator

The following recommended items are not funded:

- \$ 9,600 Replace 52" Lawn Mower
- \$20,000 Repair/Re-paint Pavilions (old gun mounts)
- \$12,000 Replace Astro City Fencing
- \$12,000 Replace Tennis Court Fencing

> Unincorporated Parks & Beaches budget includes:

- \$30,000 for Community Events at all County Parks (\$12,000 in FY14)
- \$10,000 rollover from FY14 for 10% of new/upgraded work order system
- \$48,600 to replace three (3) Pickup Trucks

The following recommended items and capital projects are not funded:

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
Facilities Maintenance**

- \$ 30,947 Musco Lighting Warranty KL Park
- \$ 24,860 Musco Lighting Warranty HH Park
- \$ 15,000 Replace 14' x 26' Utility Shed at HH Park
- \$133,000 Termite Treat and Renovate Stiglitz House
- \$130,000 Renovate Blue Heron Building
- \$ 75,000 Replace rental trailer at HH Park
- \$250,000 Upgrade BP Park ball field lighting
- \$ 10,000 One Pace and one Flat Trailer for Upper Keys
- \$ 75,000 Park Master Plan (per Comp Plan)

- > Correction Facilities budget includes:
- \$10,000 rollover from FY14 for 10% of new/upgraded work order system
 - \$16,200 to replace a 2006 Pickup Truck

- The following projects were moved to Fund 304:
- \$360,000 Lighting retrofit at MC Detention Center and MCSO Admin. Bldg.
 - \$ 95,000 Replace MCSO Admin. Bldg. Cooling Tower
 - \$200,000 MC Detention Center Air Handler (FY14 rollover)
 - \$230,000 MC Detention Center Exterior Painting (FY14 rollover)
 - \$ 55,000 MCSO Admin. Bldg. Air Handler (FY14 rollover)

- The following recommended capital projects are not funded:
- \$ 48,000 Replace Main UPS at MC Detention Center
 - \$ 60,000 Resurface MC Detention Center Kitchen Floor
 - \$205,000 Replace MC Detention Kitchen Equipment
 - \$150,000 Replace MC Detention Security Fencing
 - \$ 40,000 Resurface MC Detention Shower areas
 - \$ 45,000 Security Glazing at Freeman Justice Center Holding Cells
 - \$ 45,000 Replace Generator Fuel Line/Tank modification at MCSO Admin. Bldg.
 - \$220,000 Replace MCSO Admin. Bldg. windows
 - \$650,000 Replace MC Detention Center Water Delivery System

- > ADA Compliance
- No change (annual funding remains at \$10,000 for minor ADA repairs)

- > School Board Interlocal
- No change (annual funding remains at \$32,000).

- > Jacobs Aquatic Pool
- No change (annual funding remains at \$180,000).

Advisory Board

- Beach Advisory Board
- Parks & Recreation Board
- Florida Keys Council for People with Disabilities

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	3,563,906	3,605,299	3,750,524	3,937,762	3,715,805	(0.9%)
Operating Expenditures	5,405,369	5,852,600	5,869,901	5,940,405	6,273,190	6.9%
Capital Outlay Expenditures	275,209	283,848	934,134	644,029	225,083	(75.9%)
Total Budget	9,244,485	9,741,747	10,554,559	10,522,196	10,214,078	(3.2%)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Public Works/Engineering Operations
Facilities Maintenance

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	5,967,552	6,561,840	6,699,708	6,646,551	6,668,289	(0.5%)
Fine & Forfeiture Fund	1,804,054	1,686,418	2,334,577	2,334,577	1,941,563	(16.8%)
Unincorporated Svc Dist Parks & Rec	1,472,879	1,493,489	1,520,274	1,520,274	1,591,989	4.7%
Misc Special Revenue Fund	-	-	-	11,711	12,237	-
Environmental Restoration Fund	-	-	-	9,083	-	-
Total Revenue	9,244,485	9,741,747	10,554,559	10,522,196	10,214,078	(3.2%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	-	-	6.83	6.83
Officials & Administrators	-	-	-	1.00	1.00
Paraprofessionals	-	-	-	6.28	6.28
Protective Service Workers	-	-	-	1.00	1.00
Service - Maintenance	-	-	-	19.00	19.00
Skilled Craft Workers	-	-	-	11.50	11.50
Technicians	-	-	-	7.00	7.00
Service Maintenance	-	-	-	7.00	7.00
Professionals	-	-	-	3.15	3.15
Total Full-Time FTE	-	-	-	62.76	62.76
Total FTE	-	-	-	62.76	62.76

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
Facilities Maintenance**

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Correction Facilities capital equipment costs per					
• Capital Equipment costs per square foot- Corrections facilities maintained	\$	-	-	-	0.05
Correction Facilities operating costs per square foot					
• Operating costs per square footage of COrrrection facilities maintained	\$	-	2.97	2.97	3.79
Correction Facilities personnel costs per square f					
• Personnel costs per square footage of Corrections facilities maintained	\$	-	2.11	2.11	2.28
Facilities Maintenance capital equipment costs per square foot					
• Capital equipment costs per square footage of buildings maintained	\$	-	0.38	0.38	0.29
Facilities Maintenance operating costs per square foot					
• Operating costs per square footage of buildings maintained	\$	-	7.04	7.04	8.07
Facilities Maintenance personnel costs per square foot					
• Pesonnel costs per square foot of buildings maintained	\$	-	4.94	4.94	4.79
Parks & Beaches captial equipment costs per square foot					
• Capital Equipment costs per square foot of parks & beaches maintained	\$	-	0.05	0.05	0.10
Parks & Beaches operating costs per square foot					
• Operating costs per square footage of parks & beaches maintained	\$	-	0.33	0.33	0.37
Parks & Beaches personnel costs per square foot					
• Personnel costs per square footage of Parks & Beaches maintained	\$	-	0.18	0.18	0.18

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
Animal Shelters**

Mission Statement

To promote responsible pet ownership, animal care, community safety, increase adoptions, and reduce pet overpopulation. To treat the symptoms of irresponsible pet ownership while seeking to eliminate the causes by compassionately using education and enforcement.

Services Provided

Animal care, receiving surrendered and abandoned pets, return of lost pets, pet adoptions, animal law enforcement, education, licensing, and low-cost spay and neuter programs.

Major Variances

> Animal Control budget includes:

- Approx. \$154,000 for contracts (new FKSPCA contract at \$515,000/yr.) plus potential CPI adjustments for all shelters
- \$ 19,800 to replace a 2005 Pickup truck at the Marathon Animal Shelter (VR Plan)

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	822,591	956,478	974,284	1,074,205	1,131,076	16.1%
Capital Outlay Expenditures	-	17,515	16,500	17,579	19,800	20.0%
Total Budget	822,591	973,993	990,784	1,091,784	1,150,876	16.2%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	822,591	973,993	990,784	1,091,784	1,150,876	16.2%
Total Revenue	822,591	973,993	990,784	1,091,784	1,150,876	16.2%

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Animal Adoptions					
• Animal Adoptions	#	-	870	874	918
Animal Intakes					
• Animal Intakes	#	-	2,400	2,419	2,298

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
County Engineering General**

Services Provided

General Fund and Card Sound Bridge Engineering services

Major Variances

- > Engineering Ad Valorem portion down
- > Engineering Card Sound portion up approx 2.7%

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	39,753	16,270	115,012	115,012	97,474	(15.2%)
Operating Expenditures	238,775	547,640	259,829	205,829	270,200	4.0%
Total Budget	278,528	563,909	374,841	320,841	367,674	(1.9%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	258,149	546,307	304,500	250,500	294,295	(3.4%)
Card Sound Bridge	20,379	17,603	70,341	70,341	73,379	4.3%
Total Revenue	278,528	563,909	374,841	320,841	367,674	(1.9%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	-	-	0.19	0.19
Officials & Administrators	-	-	-	0.15	0.15
Professionals	-	-	-	0.40	0.40
Total Full-Time FTE	-	-	-	0.74	0.74
Total FTE	-	-	-	0.74	0.74

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
Card Sound Road**

Services Provided

To operate and maintain the Card Sound Bridge and roadway in the most cost efficient manner in order to provide a safe traveling experience for county residents and visitors. The toll booth is open 24 hours a day, seven days a week. Tolls are \$1.00 each direction.

Major Variances

> Card Sound Toll Authority budget includes:

- \$50,000 rollover from FY14 for a professional consultant to review toll operations & charges and assist w/short-term/long-term repair and maintenance needed for Card Sound Road and its five (5) bridges
- \$90,000 rollover from FY14 for new 12' x 25' toll office to replace current one that is over 20 years old

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	732,164	744,770	742,329	786,329	707,883	(4.6%)
Operating Expenditures	629,496	536,144	255,040	205,290	302,878	18.8%
Capital Outlay Expenditures	-	40,690	90,000	95,750	95,000	5.6%
Total Budget	1,361,660	1,321,605	1,087,369	1,087,369	1,105,761	1.7%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Card Sound Bridge	1,361,660	1,321,605	1,087,369	1,087,369	1,105,761	1.7%
Total Revenue	1,361,660	1,321,605	1,087,369	1,087,369	1,105,761	1.7%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	-	-	8.39	8.39
Officials & Administrators	-	-	-	0.08	0.08
Skilled Craft Workers	-	-	-	1.00	1.00
Service Maintenance	-	-	-	2.00	2.00
Professionals	-	-	-	1.08	1.08
Total Full-Time FTE	-	-	-	12.55	12.55
Total FTE	-	-	-	12.55	12.55

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
Fleet Management**

Mission Statement

Provide fleet management services in the most effective and efficient means possible.

Services Provided

- Maintain the fleet of vehicles and equipment in a safe operating condition;
- Perform and document preventative maintenance, safety inspections and repairs to the BOCC's and other government agencies' fleet, which includes small vehicles and trucks, rolling equipment and emergency generators;
- Provide fuel 24 hours a day, 365 days per year;
- Provide emergency generator service;
- Provide related management services, i.e., vehicle acquisition and disposal, parts procurement, etc.

Major Variances

Fleet Management budget includes:

- \$106,000 in wage & benefit adjustments plus new mechanic position (BOCC approved 2/19/14)
- \$ 10,000 to replace aging garage equipment, and
- \$240,000 to purchase three (3) vehicle/equipment wash racks to comply with KWIA, Marathon Airport, and general storm water pollution prevention

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	982,214	1,017,119	1,033,971	1,034,371	1,159,413	12.1%
Operating Expenditures	1,291,834	1,262,923	1,509,042	1,495,371	1,579,126	4.6%
Capital Outlay Expenditures	4,220	6,575	49,500	62,771	255,000	415.2%
Total Budget	2,278,268	2,286,618	2,592,513	2,592,513	2,993,539	15.5%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Fleet Management Fund	2,278,268	2,286,618	2,592,513	2,592,513	2,993,539	15.5%
Total Revenue	2,278,268	2,286,618	2,592,513	2,592,513	2,993,539	15.5%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	-	-	2.00	2.00
Officials & Administrators	-	-	-	1.00	1.00
Service - Maintenance	-	-	-	3.00	3.00
Skilled Craft Workers	-	-	-	9.00	9.00
Technicians	-	-	-	1.00	1.00
Service Maintenance	-	-	-	1.00	1.00
Professionals	-	-	-	0.05	0.05
Total Full-Time FTE	-	-	-	17.05	17.05
Total FTE	-	-	-	17.05	17.05

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Public Works/Engineering Operations
Solid Waste

Mission Statement

Provide for cost efficient and environmentally proper collection, transportation and disposition of solid waste, recyclables, hazardous waste and electronic waste generated in the County (excluding the municipalities) as defined by various statutes, ordinances, agreements and meet the needs of present and future County residents.

Services Provided

The Solid Waste Program provides comprehensive, convenient and reliable services/programs, residential and commercial, for the collection and disposal of the different types of waste, including garbage, recyclables, yard waste, white goods, tires, household hazardous waste, electronic waste, and litter. Meet the goals and objectives of Element #8, (Solid Waste) that will achieve a level of service standards.

Major Variances

Solid Waste Management budget:

- \$52,000 reduction for Engineering Services (long-term care estimates no longer required by FDEP for closed landfills at Long Key and KL)
- Includes \$198,600 to replace three (3) pickup trucks at \$16,200 each and \$150,000 to replace a 2004 Clam Truck

NOTE: FY15 Residential Rate is \$406/yr.(\$33.83/mo.) and Tipping Fee is \$123.50/ton
 (Since 10/1/2010, City of KW tipping fee is \$165.97/ton)

FY14 Adopted Capital Outlay budget included the proposed purchase of 2 new vehicles and Haz Mat sheds.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	1,113,140	1,104,549	1,207,978	1,215,478	1,251,260	3.6%
Operating Expenditures	14,834,918	15,008,870	15,893,545	15,919,679	16,375,939	3.0%
Capital Outlay Expenditures	1,074	98,012	761,500	727,866	198,600	(73.9%)
Total Budget	15,949,132	16,211,431	17,863,023	17,863,023	17,825,799	(0.2%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
MSD Solid Waste Management	15,949,132	16,211,431	17,863,023	17,863,023	17,825,799	(0.2%)
Total Revenue	15,949,132	16,211,431	17,863,023	17,863,023	17,825,799	(0.2%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	-	-	5.60	5.60
Officials & Administrators	-	-	-	0.25	0.25
Protective Service Workers	-	-	-	3.00	3.00
Skilled Craft Workers	-	-	-	4.00	4.00
Technicians	-	-	-	6.00	6.00
Professionals	-	-	-	0.35	0.35
Total Full-Time FTE	-	-	-	19.20	19.20
Total FTE	-	-	-	19.20	19.20

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
Recycling**

Services Provided

For several years, the County has been awarded the Consolidated Small County Solid Waste Management Grant under the FL Dept. of Environmental Protection. The amount of the grant depends on the State's budget and the number of counties that qualify and apply for this grant. The purpose of the grant is to help offset the operating costs of the solid waste management program.

Major Variances

Each year the grant amount depends on the number of small counties and the number that apply/receive the award.

Monroe County received:
\$277,000 in FY09,
\$78,787 in FY10,
\$70,588 in FY11, FY12 and FY13, and
\$90,909 for FY14 and potential FY15

Once the Grant is awarded to Monroe County and approved by the BOCC, then the FY15 budget will be entered.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	70,588	70,588	-	90,909	-	-%
Total Budget	70,588	70,588	-	90,909	-	-%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
MSD Solid Waste Management	70,588	70,588	-	90,909	-	-%
Total Revenue	70,588	70,588	-	90,909	-	-%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Operations
Wastewater MSTUs**

Mission Statement

Provide design, support services for implementation of the Sanitary Wastewater Master Plan implementation in the designated areas.

Services Provided

Engineering/Administrative work for district waste water projects.

Big Coppitt WW MSTU District: The area generally bounded on the west by Boca Chica Channel and on the east by Shark Channel, including Shark Key. MC Code Article IV, section 22-81 Assessment revenue is used for Debt Service of the Clean Water SRF loan.

Key Largo WW MSTU District: The area shall embrace and include territory consisting of Key Largo, including all lands east of Tavernier Creek, including Tavernier, Key Largo and Cross Key with the exception of Ocean Reef. MC Code Article V, section 22-101

Stock Island WW MSTU: The area shall encompass all of Stock Island located south of the centerline of U.S. 1 (State Road No. 5) and lying east of Cow Key Channel and west of Boca Chica Channel. MC Code Article VI, section 22-121

Big Pine WW MSTU: The area shall encompass that portion of the unincorporated area bounded on the west by Niles Channel and on the east by the west end of the Seven Mile Bridge less No Name Key. MC Code Article VI, section 22-123

Long Key-Layton WW MSTU: The area shall encompass that portion of the unincorporated area of the county bounded on the west by Long Key Channel, on the east by Channel Five, on the south by the Atlantic Ocean, and on the north by the Gulf of Mexico (between mile markers 65 and 71), less and except all property within the corporate limits of the City of Layton. MC Code Article VI, section 22-125

Conch Key WW MSTU: The area shall encompass the portion of the unincorporated area bounded on the west by Tom's Harbor Cut and on the east by Long Key Channel. MC Code Article VI, section 22-126

Major Variances

MSTU expenditures are based on the availability of funds.

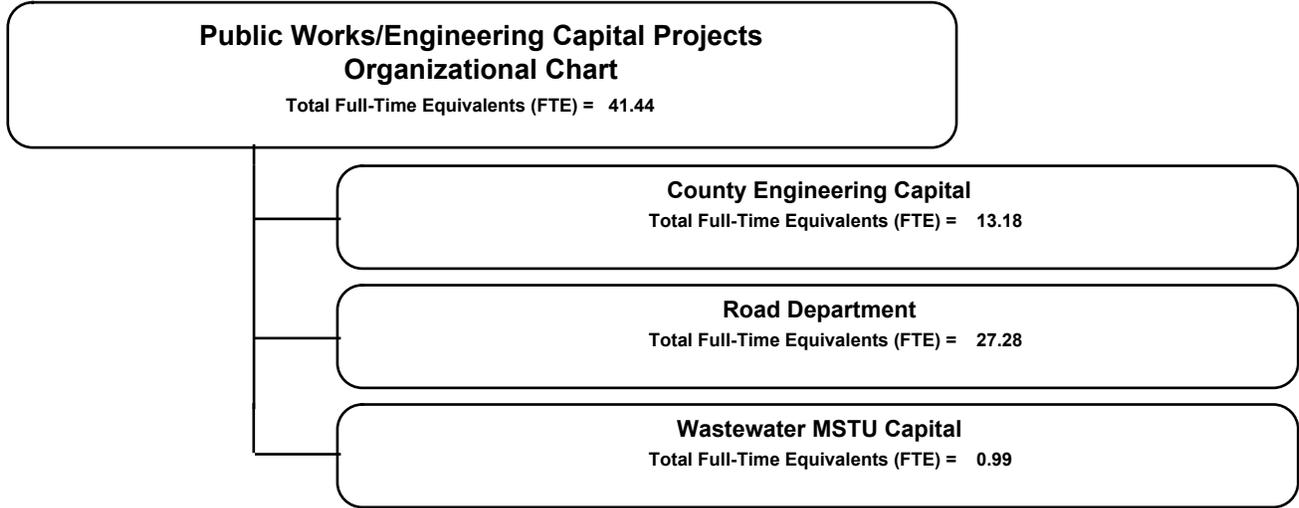
Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	118,162	83,715	-	23,306	-	- %
Operating Expenditures	120,367	3,521	427,822	404,516	432,597	1.1%
Total Budget	238,529	87,235	427,822	427,822	432,597	1.1%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Marathon Municipal Service Taxing Unit	39	-	1,413	1,413	1,811	28.2%
Bay Point Wastewater Municipal Service Taxing Unit	52,738	809	33,219	33,219	22,391	(32.6%)
Big Coppitt Wastewater Municipal Service Taxing Unit	26,097	2,901	1,264	1,264	1,262	(0.2%)
Key Largo Wastewater Municipal Service Taxing Unit	6,917	499	5,984	5,984	2,164	(63.8%)
Stock Island Wastewater MSTU	38,316	4,059	330,462	330,462	355,883	7.7%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	78,935	60,695	15,051	15,051	7,485	(50.3%)
Conch Key Municipal Service Taxing Unit	1,814	218	791	791	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	4,066	1,708	8,170	8,170	10,013	22.6%
Duck Key Municipal Service Taxing Unit	29,607	16,348	31,468	31,468	31,588	0.4%
Total Revenue	238,529	87,235	427,822	427,822	432,597	1.1%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Public Works/Engineering Capital Projects



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Public Works/Engineering Capital Projects

Business Center Vision

To maintain, improve and expand the County's public facilities and infrastructure that will best serve the health, safety, welfare and interest of the residents and visitors of Monroe County for the best value service. Failure to maintain our buildings, roads, bridges, parks and other public facilities would mean costly expenditures in the future and/or potentially cut services.

Services Provided

Assist the County Administrator with implementing the policies and programs of the Board of County Commissioners as they relate to the following departments or sections:

- Road & Bridges Engineering services
- Project Management
- Wastewater Construction Management

Strategic Goals

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	2,212,053	2,404,356	2,152,398	2,655,692	2,530,030	17.5%
Operating Expenditures	2,971,597	2,389,416	61,338,054	17,096,918	83,093,794	35.5%
Capital Outlay Expenditures	8,493,193	31,869,083	29,627,497	118,692,041	36,116,767	21.9%
Interfund Transfers	-	1,022,969	682,000	682,000	682,000	- %
Total Budget	13,676,843	37,685,824	93,799,949	139,126,651	122,422,591	30.5%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
County Engineering Capital	813,221	983,909	680,559	4,736,392	1,022,829	50.3%
Facilities Maintenance	80,311	-	-	-	-	- %
General Gov Cap Projects	613,327	1,007,099	4,685,145	3,758,363	5,058,419	8.0%
Impact Fees Parks & Recreation	23,795	56,874	374,067	374,067	396,801	6.1%
Impact Fees Roadways	332,837	441,585	4,504,657	4,195,011	1,858,158	(58.8%)
Impact Fees Solid Waste	-	-	48,149	48,149	53,387	10.9%
Parks & Recreation Capital Projects	-	-	7,610,500	7,610,500	3,250,836	(57.3%)
Physical Environment Projects	5,387,376	24,014,899	59,625,028	91,125,028	87,311,395	46.4%
Public Safety Capital Projects	1,415,061	3,512,983	4,248,472	7,078,783	5,460,400	28.5%
Road Department	4,957,136	6,432,716	5,402,091	13,579,077	11,372,930	110.5%
Solid Waste	1,178	-	-	-	-	- %
Transportation Capital Projects	-	-	5,000,000	5,000,000	3,158,330	(36.8%)
Wastewater MSTU Capital	52,600	1,235,758	1,621,281	1,621,281	3,479,106	114.6%
Total Budget	13,676,843	37,685,824	93,799,949	139,126,651	122,422,591	30.5%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Public Works/Engineering Capital Projects

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	81,927	-	-	-	-	-%
Road And Bridge Fund	4,103,071	4,077,749	5,817,693	6,210,198	8,781,853	51.0%
Governmental Fund Type Grants	1,222,099	2,819,615	-	11,418,264	-	-%
Impact Fees Fund - Roadway	332,837	441,585	4,504,657	4,195,011	1,858,158	(58.8%)
Impact Fees Fund - Parks & Rec	23,795	56,874	374,067	374,067	396,801	6.1%
Impact Fees Fund - Solid Waste	-	-	48,149	48,149	53,387	10.9%
Fire & Ambulance District 1 L&M Key	246	-	-	-	-	-%
Unincorporated Svc Dist Parks & Rec	56,247	-	-	-	-	-%
One Cent Infra-structure Sales Tax	1,737,429	2,161,000	17,795,159	21,226,568	21,738,886	22.2%
2003 Revenue Bonds	14,592	8,611	590,900	590,900	-	(100.0%)
Infr Sls Srtx Rev Bds 2007	3,752,636	3,597,486	2,784,043	2,178,213	695,096	(75.0%)
Big Coppitt Waste Water Project	44,654	1,053,842	737,000	737,000	737,000	-%
Duck Key Waste Water Project	2,302,648	4,172,388	180,891	180,891	469,584	159.6%
Cudjoe Regional WW Project	-	19,296,674	58,107,390	89,107,390	83,753,702	44.1%
2013 Revenue Bonds	-	-	2,860,000	2,860,000	3,938,124	37.7%
Card Sound Bridge	335	-	-	-	-	-%
MSD Solid Waste Management	4,328	-	-	-	-	-%
Total Revenue	13,676,843	37,685,824	93,799,949	139,126,651	122,422,591	30.5%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Public Works Management	0.94	0.99	0.99	-	(0.99)
Facilities Maintenance	65.69	65.59	65.59	-	(65.59)
County Engineering Capital	9.16	11.02	12.67	13.18	0.51
Road Department	40.00	40.25	40.25	27.28	(12.97)
Fleet Management	15.00	15.05	15.05	-	(15.05)
Solid Waste	18.10	18.20	18.20	-	(18.20)
Wastewater MSTUs	0.84	0.64	0.99	-	(0.99)
Wastewater MSTU Capital	-	-	-	0.99	0.99
Total Full-Time FTE	149.73	151.73	153.73	41.44	(112.29)
Total FTE	149.73	151.73	153.73	41.44	(112.29)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Public Works/Engineering Capital Projects
County Engineering Capital

Mission Statement

To effectively manage projects within contract budget and time constraints, ensuring the coordination, preparation and presentation of contracts, amendments, change orders, work authorizations and payments, while protecting the best interests of Monroe County and the safety of its citizens and visitors.

Services Provided

Engineering services, including construction management, surveying, and inspection of a variety of county projects, and management of the County's 7-Year Roadway/Bicycle Path Plan, ADA Transition Plan and Capital Improvement Projects.

Major Variances

- > Engineering Roads & Bridges down due to completion of the Paving Evaluation Study.
- > Engineering Project Management FY15 budget includes \$32,400 for two (2) new Pickup Trucks for two new (FY14) project manager positions.
- > 2% Merit increase

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	581,636	661,627	453,534	714,401	838,385	84.9%
Operating Expenditures	214,691	305,377	210,358	4,014,983	152,044	(27.7%)
Capital Outlay Expenditures	16,895	16,906	16,667	7,008	32,400	94.4%
Total Budget	813,221	983,909	680,559	4,736,392	1,022,829	50.3%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	61,259	-	-	-	-	- %
Road And Bridge Fund	268,478	267,762	415,602	513,343	408,923	(1.6%)
Governmental Fund Type Grants	99,890	196,886	-	3,536,042	-	- %
One Cent Infra-structure Sales Tax	383,595	519,262	264,957	687,007	613,906	131.7%
Total Revenue	813,221	983,909	680,559	4,736,392	1,022,829	50.3%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	3.00	4.00	4.30	5.36	1.06
Officials & Administrators	0.76	0.84	0.84	0.69	(0.15)
Technicians	1.00	1.00	1.00	1.00	-
Professionals	4.40	5.17	6.53	6.13	(0.40)
Total Full-Time FTE	9.16	11.02	12.67	13.18	0.51
Total FTE	9.16	11.02	12.67	13.18	0.51

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Road Department**

Mission Statement

To maintain and improve all 1,209 county roads, 397 miles and 26 bridges for the ease of movement of the people and goods in Monroe County and to provide all citizens and visitors with a safe and visually enjoyable right-of-way in which to travel.

The Florida Dept. of Transportation is responsible for maintaining and improving U.S. 1 (Overseas Highway) and South Roosevelt Blvd. in Key West. The County is responsible for maintaining and improving County roads.

Services Provided

Plan, oversee and administer road and bridge improvement/repair contracts. Incorporate the Florida Department of Transportation's 5 Year Work Program into the Capital Improvement Plan and when needed, find the necessary Grant matches for those State projects. Maintenance of 389 county miles include: cleaning and mowing of the rights-of-way, street patching, guardrail maintenance, street sweeping, stormwater drainage installation, and maintain signs and markings.

Major Variances

- > Roads & Bridges budget includes:
 - \$ 30,000 rollover from FY14 for 30% of new/upgraded work order system
 - \$200,000 for Lower Keys Road Dept. Office Trailer Replacement
- \$784,516 for capital equipment:
 - \$ 18,000 Paint Striper Machines (Lower & Upper Keys)
 - \$110,000 Vacuum Sweeper Truck
 - \$ 9,516 Turf Tiger Mower
 - \$ 4,000 Compactor
 - \$220,000 Replace 2000 Sweeper Truck
 - \$ 51,000 2003 Brush Chipper
 - \$ 72,000 2004 Skid Steer
 - \$300,000 2006 Vacuum Truck

- > Road & Bridge Projects:
 - \$2.5 Million Paving Backlog
 - \$3 Million Cudjoe Regional WW Paving

Reduction of FTE's was caused by separating the Card Sound Road Department from the Road Department. This was done to see the true cost of normal Public Works/Engineering operations away from the one-time costs of Capital Improvement Projects.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	1,547,224	1,608,249	1,614,491	1,732,191	1,601,981	(0.8%)
Operating Expenditures	2,464,853	1,793,918	1,728,010	3,130,316	1,736,433	0.5%
Capital Outlay Expenditures	945,060	3,030,549	2,059,590	8,716,570	8,034,516	290.1%
Total Budget	4,957,136	6,432,716	5,402,091	13,579,077	11,372,930	110.5%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Road And Bridge Fund	3,834,593	3,809,987	5,402,091	5,696,855	8,372,930	55.0%
Governmental Fund Type Grants	1,122,209	2,622,729	-	7,882,222	-	-%
Cudjoe Regional WW Project	-	-	-	-	3,000,000	-%
Card Sound Bridge	335	-	-	-	-	-%
Total Revenue	4,957,136	6,432,716	5,402,091	13,579,077	11,372,930	110.5%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Road Department**

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	10.02	10.02	10.69	1.88	(8.81)
Officials & Administrators	0.95	0.95	0.28	0.20	(0.08)
Protective Service Workers	4.00	4.00	4.00	4.00	-
Service - Maintenance	8.00	8.00	8.00	7.00	(1.00)
Skilled Craft Workers	13.75	14.00	14.00	14.00	-
Service Maintenance	2.00	2.00	2.00	-	(2.00)
Professionals	1.28	1.28	1.28	0.20	(1.08)
Total Full-Time FTE	40.00	40.25	40.25	27.28	(12.97)
Total FTE	40.00	40.25	40.25	27.28	(12.97)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Physical Environment Projects**

Mission Statement

Provide cost effective wastewater treatment systems to comply with statutory requirements. Represent the County's interest with all regulatory agencies considering water quality related rules which might impact the County's water quality, treatment levels required, and the cost of delivering that service. Ensure the wastewater treatment systems provided are consistent with the County's Comprehensive land use plans and 2010 Comp Plan, Element #9 Sanitary Sewer.

Services Provided

Provide sanitary wastewater treatment for unincorporated Monroe County by the State of Florida mandate of December 31, 2015. Provide funding to support implementation of the Canal Master Plan.

Major Variances

Fund 304:

- \$ 3,752,215 PE1302 Canal Master Plan
- \$ 2,600,000 PE1500 Upper Keys WW (Ocean Reef Reverse Osmosis)
- \$ 2,000,000 PE1501 Proposed Land Acquisitions
- \$ 478,000 PE1301 & PE1401 Upgrade and hook up sewer connections to County facilities

Fund 312:

- \$ 78,481,180 PE1304 Cudjoe Regional WW- primary source of funding is thru the Clean Water State Revolving Finance (SRF) Loan.

See the Capital Improvement Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	-	-	59,054,000	9,350,000	81,081,180	37.3%
Capital Outlay Expenditures	5,387,376	24,014,899	571,028	81,775,028	6,230,215	991.1%
Total Budget	5,387,376	24,014,899	59,625,028	91,125,028	87,311,395	46.4%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
One Cent Infra-structure Sales Tax	484,775	727,753	2,221,028	2,721,028	8,830,215	297.6%
Infr Sls Srtx Rev Bds 2007	2,607,899	-	-	-	-	-
Big Coppitt Waste Water Project	-	12,849	-	-	-	-
Duck Key Waste Water Project	2,294,702	4,155,581	-	-	-	-
Cudjoe Regional WW Project	-	19,118,717	57,404,000	88,404,000	78,481,180	36.7%
Total Revenue	5,387,376	24,014,899	59,625,028	91,125,028	87,311,395	46.4%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
General Gov Cap Projects**

Services Provided

Services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole. Projects in this category include courthouses and administrative offices. Capital infrastructure projects of which have a life expectancy in excess of five years.

Major Variances

General Government Capital Projects for FY15:

Fund 304 One Cent Infra-structure Sales Tax:

- \$2,455,120 Various projects throughout the county to renovate, enhance or repair county facilities.
Buildings include: Harvey Govt. Center, Gato Building, Marathon Govt. Center, MC Sheriff's Admin. building and Detention Center.
- \$ 340,700 CG1412 Freeman Justice Center- Acoustics
- \$ 708,268 CG1413 Harvey Govt. Senior Center/Nutrition Site
- \$ 889,325 CG1416 Magnolia St. Public Works office in Key Largo

Fund 308 Infr Sls Srtx Rev Bonds 2007:

- \$ 500,000 CG1401 Chillers at the Monroe County Detention Center
- \$ 157,857 CG1402 Roof repairs at the Monroe County Sheriff Administration Building
- \$ 7,239 CG1305 Freeman Justice Center Lobby expansion- Art in Public Places

Fund 307 2003 Revenue Bonds:

Closed by BOCC action on February 19, 2014.

See the Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	29,724	21,941	-	35,895	-	- %
Operating Expenditures	-	-	222,838	181,334	16,507	(92.6%)
Capital Outlay Expenditures	583,603	985,158	4,462,307	3,541,134	5,041,912	13.0%
Total Budget	613,327	1,007,099	4,685,145	3,758,363	5,058,419	8.0%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
One Cent Infra-structure Sales Tax	598,735	883,406	1,177,550	1,690,343	4,393,323	273.1%
2003 Revenue Bonds	14,592	8,611	590,900	590,900	-	(100.0%)
Infr Sls Srtx Rev Bds 2007	-	115,083	2,316,695	877,120	665,096	(71.3%)
2013 Revenue Bonds	-	-	600,000	600,000	-	(100.0%)
Total Revenue	613,327	1,007,099	4,685,145	3,758,363	5,058,419	8.0%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Parks & Recreation Capital Projects**

Mission Statement

To maintain the level of service with the 2010 Comp Plan, Element #12 Recreation and Open Space.

Services Provided

Quality of life, capital infrastructure park and beaches projects that have a life expectancy in excess of five years.

Major Variances

Fund 304:

\$ 465,336 CC1402 Implement the Higg's Beach master plan- Key West.
\$2,750,000 CC1403 Bernstein Park- Stock Island.

Fund 313:

\$ 25,000 CC1501 Marathon Library planning and design.

See the Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	-	-	-	13,000	-	- %
Operating Expenditures	-	-	10,500	10,500	10,500	- %
Capital Outlay Expenditures	-	-	7,600,000	7,587,000	3,240,336	(57.4%)
Total Budget	-	-	7,610,500	7,610,500	3,250,836	(57.3%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
One Cent Infra-structure Sales Tax	-	-	7,610,500	7,610,500	3,225,836	(57.6%)
2013 Revenue Bonds	-	-	-	-	25,000	- %
Total Revenue	-	-	7,610,500	7,610,500	3,250,836	(57.3%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Public Safety Capital Projects**

Mission Statement

Provide capital infrastructure facilities and/or equipment to support the public safety functions of the County (Fire/Rescue, Law Enforcement Agencies).

Services Provided

Projects in this category include fire/ambulance stations, Emergency Operations Center (EOC) and detention facilities. Projects must have a life expectancy in excess of five years.

Major Variances

Public Safety Capital Projects for FY15:

Fund 304:

- \$ 231,124 CP0703 Continued Sprinkler Piping Replacement at the MC Detention Center.
- \$1,036,152 CP1401 Fire/EMS Vehicle Replacement Program.
- \$ 250,000 CP1402 & CP1403 Purchase of Fire truck/vehicle and hydrants for the Key Largo Fire & Ambulance District.

Fund 313:

- \$ 300,000 CP1501 Summerland Fire Station.
- \$ 1,838,124 CP1405 Fire Training Academy on Crawl Key.
- \$ 1,775,000 CP1406 Replace Plantation Key (PK) Jail & Courthouse.

See the Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	46,694	47,819	-	23,249	-	-%
Operating Expenditures	-	61	27,348	-	11,130	(59.3%)
Capital Outlay Expenditures	1,368,368	3,465,103	4,221,124	7,055,534	5,449,270	29.1%
Total Budget	1,415,061	3,512,983	4,248,472	7,078,783	5,460,400	28.5%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
One Cent Infra-structure Sales Tax	270,325	30,580	1,521,124	3,517,690	1,517,276	(0.3%)
Infr Sls Srtx Rev Bds 2007	1,144,737	3,482,403	467,348	1,301,093	30,000	(93.6%)
2013 Revenue Bonds	-	-	2,260,000	2,260,000	3,913,124	73.1%
Total Revenue	1,415,061	3,512,983	4,248,472	7,078,783	5,460,400	28.5%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Transportation Capital Projects**

Mission Statement

To provide a safe, convenient, efficient, and environmentally-compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County. To implement Element #3 Traffic Circulation of the 2010 Comp Plan.

Services Provided

For several years, County road projects were deferred until all wastewater projects were fully funded. Over the next 4-5 year, road paving will be implemented once the Road Assessment report is completed and priorities are set. Funds will also be available from Fund 102 (Roads & Bridges) to cover the backlog of paving and paving the Cudjoe Regional area once, the wastewater pipes are placed under ground.

Major Variances

Fund 304:

\$3,158,330 Road Paving and Rehabilitation Program.

See the Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Capital Outlay Expenditures	-	-	5,000,000	5,000,000	3,158,330	(36.8%)
Total Budget	-	-	5,000,000	5,000,000	3,158,330	(36.8%)
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
One Cent Infra-structure Sales Tax	-	-	5,000,000	5,000,000	3,158,330	(36.8%)
Total Revenue	-	-	5,000,000	5,000,000	3,158,330	(36.8%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Impact Fees Roadways**

Mission Statement

Provide a safe network of County streets and roads to serve the residents that takes into account the changes in where development is occurring.

Services Provided

Funds are used exclusively for the capital expansion of the county's major road network system in the district from which the moneys were collected, with the exception that a portion of the funds from each district may be allocated to projects outside of the district, on U.S. 1, Card Sound Road, and C-905 in Key Largo, and the proceeds are used in a manner consistent with the capital improvements plan of the comprehensive plan.

The funds shall be used solely for the purpose of acquisition, expansion and development of the major road network system determined to be needed to serve

new development, including but not limited to:

- 1) Planning, design and construction plan preparation;
- 2) Right-of-way acquisition;
- 3) Construction of new through lanes;
- 4) Construction of new turn lanes;
- 5) Construction of new bridges;
- 6) Construction of new drainage facilities in conjunction with new roadway construction;
- 7) Purchase and installation of traffic signalization;
- 8) Construction of new curbs, medians and shoulders;
- 9) Construction of new bicycle paths;
- 10) Construction of new pedestrian pathways and sidewalks;
- 11) Installation of new landscaping in conjunction with any of the projects listed above.

The disbursement of such funds requires the approval of the Board of County Commissioners. To follow the level of service goals and objectives of Element #3, Traffic Circulation.

Major Variances

Budgets are adjusted to reflect available funding. Impact Fees Roadways Fund 130 district budgets are listed under the Capital Improvement Plans.

Total Approved Budgeted Projects:

District 1 - Total Reimbursement of \$791,439.50 to Fund 102 for the Key Deer Blvd Project, over the next 6 years. FY15 Appropriation is \$60,592. This is budgeted under BOCC-Budgeted Transfers.

District 2- Total Truman Bridge Pedestrian project in Duck Key is \$950,000. FY15 Appropriation is \$929,520

District 3 - Total Impact Fee portion of the Bike/Shared Use Path project in Key Largo is \$1,800,000. FY15 Appropriation is \$923,701.00, of which \$773,423.00 is budgeted as a transfer to match an FDOT grant and listed under BOCC-Budgeted Transfers.

District 3 - Total CR905 Bike Lanes project is \$3,870,430. FY15 Appropriation is \$717,482 which includes a transfer from Fund 304 and this project should be completed this year.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	5,597	11,146	-	24,107	-	-
Operating Expenditures	156,600	121,560	-	210,435	-	-
Capital Outlay Expenditures	170,640	308,879	4,504,657	3,960,469	1,858,158	(58.8%)
Total Budget	332,837	441,585	4,504,657	4,195,011	1,858,158	(58.8%)
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Impact Fees Fund - Roadway	332,837	441,585	4,504,657	4,195,011	1,858,158	(58.8%)
Total Revenue	332,837	441,585	4,504,657	4,195,011	1,858,158	(58.8%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Impact Fees Parks & Recreation**

Mission Statement

Provide continual improvement of the County's park and recreational facilities in conjunction with Element #12 of the Comp Plan, Recreation and Open Space.

Services Provided

Funds are used exclusively for the capital expansion of the county's community park facilities. Funds must be expended in the sub-district from which they are collected. Expenditures must be consistent with the capital improvements plan of the comprehensive plan. The expenditure of such funds requires the approval of the Board of County Commissioners

Major Variances

Budgets are adjusted to reflect available funding. Impact Fees Parks & Recreation Fund 131 district budgets are listed in the Capital Improvement Plans.

Advisory Board

The Board of County Commissioners appoints the Parks and Recreation Board to provide advice and direction on the needs of the community.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	23,795	10,350	-	-	-	-
Capital Outlay Expenditures	-	46,524	374,067	374,067	396,801	6.1%
Total Budget	23,795	56,874	374,067	374,067	396,801	6.1%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Impact Fees Fund - Parks & Rec	23,795	56,874	374,067	374,067	396,801	6.1%
Total Revenue	23,795	56,874	374,067	374,067	396,801	6.1%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Impact Fees Solid Waste**

Mission Statement

To provide for adequate collection, disposal and resources recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents.

Services Provided

Funds are used solely for the purpose of construction and expansion of solid waste facilities in Monroe County, including but not limited to:

- 1) Design and construction plan preparation;
- 2) Land acquisition;
- 3) Acquisition of new incinerators; and
- 4) Acquisition of trucks and housing building equipment.

The funds shall not be used to maintain existing solid waste facilities. Funds shall be used in a manner consistent with the capital improvements plan (Element #8, Solid Waste) of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

The Public Works/Engineering Division, Department of Solid Waste/Recycling oversees the solid waste disposal and recovery program for the County.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Solid Waste Fund 133 budgets are also listed under the Capital Improvement Plans.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Capital Outlay Expenditures	-	-	48,149	48,149	53,387	10.9%
Total Budget	-	-	48,149	48,149	53,387	10.9%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Impact Fees Fund - Solid Waste	-	-	48,149	48,149	53,387	10.9%
Total Revenue	-	-	48,149	48,149	53,387	10.9%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Public Works/Engineering Capital Projects
Wastewater MSTU Capital**

Services Provided

Engineering/Administrative work for district waste water projects.

Big Coppitt WW MSTU budget is primarily used for debt service of a Clean Water SRF loan.

Summerland/Cudjoe-Sugarloaf WW MSTU: The area shall encompass that portion of the unincorporated area bounded on the west by the Harris Channel "Meander" and on the east by Niles Channel. MC Code Article VI, section 22-122 Assessment revenue will be used for debt service.

Duck Key WW MSTU: The area shall encompass that portion of the unincorporated county bounded on the north by U.S. 1, on the west by Torn's Harbor Channel, on the south by Hawk's Channel, and on the east by Tom's Harbor Cut, an area commonly known as "Duck Key", including islands known as Center Island, Harbor Island, Plantation Island, and Yacht Club Island, but excluding Indies Island and parcel 1 of RE#00378380. MC Code Article VI, section 22-124

Major Variances

An additional \$1,569,132 was budgeted for the Cudjoe/Summerland MSTU as wastewater construction projects continue in FY15. And an additional \$288,693 was appropriated for the Duck Key MSTU, as these are funds available for any additional work that is needed.

Advisory Board

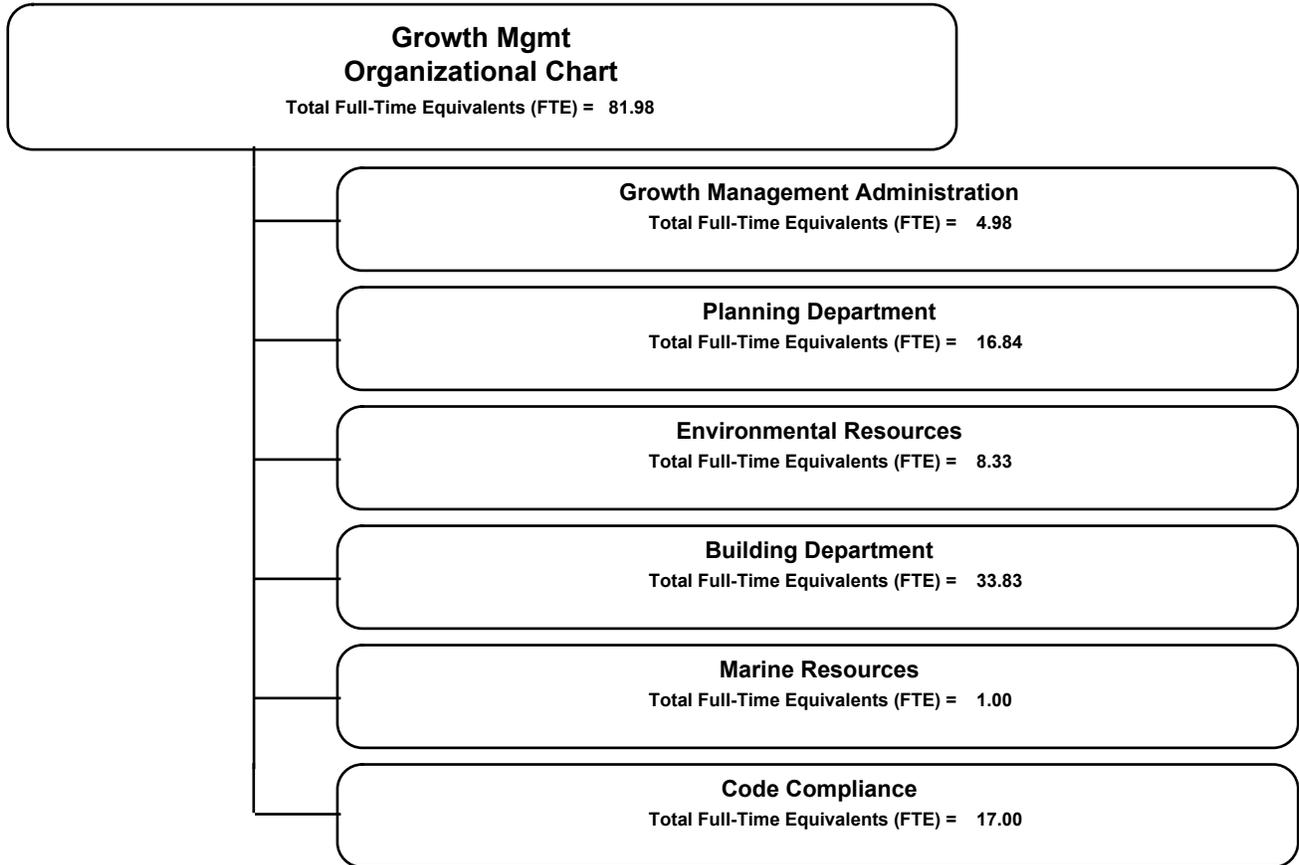
Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	-	53,574	84,373	112,849	89,664	6.3%
Operating Expenditures	33,772	158,150	85,000	199,350	86,000	1.2%
Capital Outlay Expenditures	18,827	1,065	769,908	627,082	2,621,442	240.5%
Interfund Transfers	-	1,022,969	682,000	682,000	682,000	-
Total Budget	52,600	1,235,758	1,621,281	1,621,281	3,479,106	114.6%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Big Coppitt Waste Water Project	44,654	1,040,993	737,000	737,000	737,000	-
Duck Key Waste Water Project	7,946	16,807	180,891	180,891	469,584	159.6%
Cudjoe Regional WW Project	-	177,958	703,390	703,390	2,272,522	223.1%
Total Revenue	52,600	1,235,758	1,621,281	1,621,281	3,479,106	114.6%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	-	-	0.70	0.70
Officials & Administrators	-	-	-	0.16	0.16
Professionals	-	-	-	0.13	0.13
Total Full-Time FTE	-	-	-	0.99	0.99
Total FTE	-	-	-	0.99	0.99

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt



Monroe County Board of County Commissioners

Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt

Business Center Vision

To achieve organizational excellence through fiscal responsibility and the provision of services provided to the public from the departments of Planning and Environmental Resources, Building, Code Compliance, GIS services and the offices of the Land Steward, that is caring, professional, fair, solution oriented and handled with a sense of urgency.

Mission Statement

The mission of the Growth Management Division is to safeguard the community vision by providing caring, professional and fair development approval services to our citizenry while being dependable stewards of the public trust as we administer the Monroe County Comprehensive Plan, Land Development Code, Building Code and other applicable local, state, and federal laws intended to protect our community's natural resources and property rights.

Services Provided

Departments:

Planning and Environmental Resources -

Current Planning - Land development approvals, Land Development Code development, permitting, development review and processing.

Comprehensive Planning - Community visioning, Comprehensive Plan development and implementation, CommuniKeys planning and implementation, State Area of Critical State Concern (ACSC) Work Plan management.

Environmental Resources - Permitting, development review, and habitat protection.

Marine Resources - Administration and maintenance of our coastal waters programs including: managed anchorage areas, pumpout program, channel marker replacement program, derelict vessel removal from our waters in partnership with FWC.

Building Department - Development review, permitting, plan review, inspections and flood plain management.

Code Compliance - County regulation compliance with special focuses on vacation rentals, wastewater hookup, and contractor licensing enforcement.

Offices:

GIS - County wide graphics/mapping and digital data tracking, storage and delivery.

Land Steward - Administration and maintenance of our conservation lands.

Strategic Goals

To accomplish this mission, the Division is committed to the following goals:

- Serve all citizens equally, objectively and courteously
- Improve the exchange of information with individuals and communities through better public access and availability to information through use of latest technology and high quality, and easily understandable applications, regulations, and other written materials
- Respond to all public information requests and complaints in a timely and efficient manner
- Encourage citizen participation in the planning process through public education and citizen outreach
- Serve the permitting community in a consistent, timely (with a sense of urgency) and professional manner with solutions oriented outlook
- Protect public health, safety and welfare through the fair and equitable enforcement and administration of existing regulations, public outreach and education

Delivering high quality, useful professional products and advice:

- Develop and implement pro-active, innovative and flexible approaches to permitting, planning, code enforcement and marine and terrestrial resources management
- Apply problem solving and consensus building for achieving goals
- Provide timely and professional information and service to County Commission and other County decision makers

Providing a challenging work environment:

- Recruit and retain superior people with integrity
- Encourage and reward flexibility, responsiveness, teamwork, personal initiative and accountability
- Use advanced technology to better serve the County
- Promote continuing education and training of personnel

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	5,041,277	5,070,282	5,357,429	5,623,738	6,344,739	18.4%
Operating Expenditures	1,719,804	1,708,801	3,018,906	3,923,283	3,646,382	20.8%
Capital Outlay Expenditures	118,133	95,841	1,878,447	2,476,550	1,682,973	(10.4%)
Total Budget	6,879,214	6,874,923	10,254,782	12,023,571	11,674,094	13.8%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
2010 Comp Plan	239,009	127,921	270,000	270,000	270,000	- %
Building Department	2,221,463	2,155,158	2,667,408	2,732,387	3,573,082	34.0%
Code Compliance	1,050,686	1,238,911	1,397,326	1,397,326	1,469,420	5.2%
Environmental Resources	607,046	641,177	1,508,643	1,633,934	1,671,956	10.8%
Growth Management Administration	640,523	582,780	935,972	935,972	973,666	4.0%
Marine Resources	505,796	602,291	2,132,983	2,132,983	2,051,422	(3.8%)
Planning Commission	77,530	73,875	81,000	81,000	81,964	1.2%
Planning Department	1,526,186	1,446,859	1,239,450	2,783,451	1,560,584	25.9%
Planning/Building Refunds	10,976	5,951	22,000	56,518	22,000	- %
Total Budget	6,879,214	6,874,923	10,254,782	12,023,571	11,674,094	13.8%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Governmental Fund Type Grants	434,847	272,424	-	1,669,292	-	- %
Mstd - Plng/bldg/code/fire Mar	3,587,919	3,719,588	4,566,510	4,566,510	5,166,977	13.1%
Boating Improvement Fund (BIF)	498,116	579,320	2,132,983	2,132,983	2,051,422	(3.8%)
Misc Special Revenue Fund	21,042	19,907	43,488	108,467	49,110	12.9%
Environmental Restoration Fund	127,193	142,482	877,881	877,881	872,613	(0.6%)
Building Fund	2,210,097	2,141,202	2,633,920	2,668,438	3,533,972	34.2%
Total Revenue	6,879,214	6,874,923	10,254,782	12,023,571	11,674,094	13.8%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Growth Management Administration	4.97	4.98	3.98	4.98	1.00
Planning Department	14.00	14.00	14.50	16.84	2.34
Environmental Resources	6.00	7.00	7.00	8.33	1.33
Building Department	29.00	28.00	27.50	33.83	6.33
Marine Resources	2.00	1.00	1.00	1.00	-
Code Compliance	16.00	17.00	17.00	17.00	-
Total Full-Time FTE	71.97	71.98	70.98	81.98	11.00
Total FTE	71.97	71.98	70.98	81.98	11.00

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt
Growth Management Administration

Mission Statement

To assure the Division serves the public in a professional manner while providing challenging work experience for our employee base allowing for both professional and personal growth of employees.

Services Provided

- Provide management oversight of budgetary and personnel and all programs within Division.
- Process, review, approve, and distribute the Division's BOCC agenda items.
- Provide policy recommendations to BOCC, County Administrator, County agencies and state/federal agencies on growth management issues affecting the County.
- Provide management oversight of County's Flood Insurance Inspection and Compliance Program.
- Prepare Annual Assessment of Comprehensive Work Program for Governor and Cabinet and coordinate County's efforts and responsibilities for maintenance and implementation of the Comprehensive Plan and Work Program and other requirements under Chapters 163 and 380, Florida Statutes.

Major Variances

One new FTE added for a Records Coordinator position and the 2% Merit increase.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	410,279	391,370	392,392	417,504	473,550	20.7%
Operating Expenditures	213,469	191,410	543,580	511,968	500,116	(8.0%)
Capital Outlay Expenditures	16,775	-	-	6,500	-	-
Total Budget	640,523	582,780	935,972	935,972	973,666	4.0%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Mstd - PIng/bldg/code/fire Mar	640,523	582,780	935,972	935,972	973,666	4.0%
Total Revenue	640,523	582,780	935,972	935,972	973,666	4.0%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.97	1.98	-	1.00	1.00
Officials & Administrators	1.00	1.00	1.98	1.98	-
Technicians	2.00	2.00	1.00	1.00	-
Professionals	-	-	1.00	1.00	-
Total Full-Time FTE	4.97	4.98	3.98	4.98	1.00
Total FTE	4.97	4.98	3.98	4.98	1.00

Monroe County Board of County Commissioners

Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt Planning Department

Mission Statement

Foster sustainable, quality development in the County while conserving and promoting stewardship of the County's fragile environment and the unique character of its' diverse island communities.

Key Objectives:

- Maintain and update Comprehensive Plan, including completion of studies and tasks for implementation.
- Complete comprehensive revisions to Land Development Regulations to make the regulations more user-friendly and easier to interpret and apply.
- Process and review permit and development applications in an efficient and effective manner consistent with the Comprehensive Plan and Land Development Regulations.
- Compile and disseminate policy, demographic, environmental and planning information to citizens, developers, other departments and governmental agencies within 5 working days of request.
- Continue implementing Administration Commission Rule 28-20.140, F.A.C
- Administer the Residential and Nonresidential Rate of Growth Ordinances and Affordable Housing programs in an efficient and effective manner.
- Prepare and meet schedules for required State reports and submittals.
- Encourage pre-application meetings and issue letters of understanding.
- Provide for professional administration of grants and project management of consultant studies.
- Finish development of and maintain the department website to include Liveable CommuniKeys, other reports and proposed regulatory and policy changes.
- Provide staff support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial and Vesting Hearing Officer and special Ad Hoc Committees.

Services Provided

- Provide development review services for projects to ensure compliance with Comprehensive Plan and Land Development Regulations.
- Enhance and maintain the County's permit allocation system for residential and non-residential development.
- Implement Livable CommuniKeys Program and adopted community master plans through amendments to Land Development Regulations and other actions identified in these plans.
- Maintain and update the County Comprehensive Plan in accordance with Chapters 163 and 380 Florida Statutes .
- Maintain and amend the Land Development Regulations in accordance with the Comprehensive Plan, requirements resulting from community master planning efforts and regulatory streamlining efforts.
- Prepare revised policy and regulatory framework, including amendments to the Comprehensive Plan and Land Development Regulations needed to implement Goal 105, Smart Growth/Tier System and appropriate recommendations of the Florida Keys Carrying Capacity.
- Provide policy recommendations on the Comprehensive Plan and County's compliance with State Comprehensive Plan mandates to the BOCC, County Administrator, Division Directors and other County agencies.
- Compile and disseminate policy, demographic, socio-economic, environmental and planning information to public and other County and public agencies.
- Provide staff administrative support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial Use and Vesting Officer and special ad hoc committees.

Major Variances

Three new FTE's added for FY15: Transportation Planner position (100% paid by FDOT), Affordable Housing Coordinator position, and a Planner position.

The Planner position and \$21,720 for operating is requested for the proposed Ocean Reef Office.

Capital outlay reflects vehicle replacement.

Advisory Board

- Planning Commission
- Parks and Recreation Advisory Board
- Historic Preservation Commission
- Development Review Committee (DRC)
- Environmental Impact Study Oversight Committee (EIS)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt
Planning Department

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	1,143,186	1,123,429	1,087,528	1,242,631	1,345,975	23.8%
Operating Expenditures	308,944	264,736	151,922	559,295	190,109	25.1%
Capital Outlay Expenditures	74,056	58,694	-	981,525	24,500	- %
Total Budget	1,526,186	1,446,859	1,239,450	2,783,451	1,560,584	25.9%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Governmental Fund Type Grants	302,430	191,894	-	1,544,001	-	- %
Mstd - Plng/bldg/code/fire Mar	1,223,755	1,254,965	1,239,450	1,239,450	1,560,584	25.9%
Total Revenue	1,526,186	1,446,859	1,239,450	2,783,451	1,560,584	25.9%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	5.00	5.00	2.50	4.50	2.00
Skilled Craft Workers	1.00	1.00	2.00	1.00	(1.00)
Technicians	-	-	2.00	3.34	1.34
Professionals	8.00	8.00	8.00	8.00	-
Total Full-Time FTE	14.00	14.00	14.50	16.84	2.34
Total FTE	14.00	14.00	14.50	16.84	2.34

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt
2010 Comp Plan

Mission Statement

To prepare and implement the goals, objectives and policies of the adopted Comprehensive Plan.

The adopted Comprehensive Plan guides future growth and community development. The Monroe County 2010 Comprehensive Plan provides for an established land use management system that protects the natural environment of the Florida Keys; conserves and promotes the community character of the Florida Keys; promotes orderly and balanced growth in accordance with the capacity of available and planned public facilities and services; promotes affordable housing in close proximity to places of employment in the Florida Keys; promotes and supports a diverse and sound economic base; protects the constitutional rights of property owners to own, use and dispose of their real property; and promotes coordination and efficiency among governmental agencies with permitting jurisdiction over land use activities in the Florida Keys.

Services Provided

- Maintain the Comprehensive Plan and ensure the goals, objectives and policies are internally consistent, consistent with the Principles for Guiding Development, and further the goals and needs of the community.
- Respond to inquiries and offer customer service to the community.
- Review, analyze and process comprehensive plan amendments.
- Complete research, studies and other tasks for the implementation of the comprehensive plan and the development of policy recommendations.
- Update the comprehensive plan to ensure it is consistent with all current statutory and rule requirements. The 2010-2030 Comp Plan should be finished next fiscal year.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	239,009	127,921	270,000	270,000	270,000	-
Total Budget	239,009	127,921	270,000	270,000	270,000	-
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Mstd - Plng/bldg/code/fire Mar	239,009	127,921	270,000	270,000	270,000	-
Total Revenue	239,009	127,921	270,000	270,000	270,000	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt
Planning Commission

Mission Statement

It is the mission of the Monroe County Planning Commission to ensure the protection of the Florida Keys environment and conservation of natural resources, and facilitate sustainable economic development for the benefit of all residents and visitors through a coordinated and cooperative planning process at the County level.

Services Provided

The primary function of the Planning Commission and planning staff members is serving the needs of the residents by following the Goals and Objectives of the Monroe County 2010 Comprehensive Plan and the Land Development Regulations as follows:

- Serve as the “local planning agency” pursuant to Section 163.3174; space F.S
- Hold public hearings
- Review applications and comprehensive plan and land development code amendments
- Prepare recommendation for the Board of County Commissioners

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	54,352	54,599	55,000	55,000	55,000	-
Operating Expenditures	23,179	19,276	26,000	26,000	26,964	3.7%
Total Budget	77,530	73,875	81,000	81,000	81,964	1.2%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Mstd - PIng/bldg/code/fire Mar	77,530	73,875	81,000	81,000	81,964	1.2%
Total Revenue	77,530	73,875	81,000	81,000	81,964	1.2%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt
Environmental Resources

Mission Statement

To provide environmentally related services to the citizens of Monroe County and ensure compliance with the requirements of the State of Florida, Year 2010 Comprehensive Plan, and Land Development Regulations in order to protect and sustain the natural environments of the Florida Keys.

Services Provided

- Review and process of development applications
- Provide timely and courteous customer assistance
- Pre & post development site analyses and inspections
- Conduct habitat analyses and delineations
- Review conditional use, administrative relief variances, beneficial use determination reviews and reports
- Intradivisional coordination with Building Dept., Code Enforcement, Marine Resources, Planning
- Interdepartmental coordination with Engineering, Public Works, County Attorney, Airports
- Interagency coordination (FWS, ACOE, DEP, FWC, DCA, SFWMD, EPA, DOD) on environmentally related issues
- Conduct tier designation reviews and updates
- Complete Key Deer HCP monitoring and reporting
- Review and draft Comprehensive Plan amendments and updates
- Review applications under the Permit Referral Process

Major Variances

One new FTE added for a Biologist position and \$4,970 operating expenses are requested for the proposed Ocean Reef office.

Advisory Board

Tier Designation Review Committee
 SE Florida Climate Compact
 Climate Change Advisory Committee

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	477,861	542,992	513,112	599,206	671,834	30.9%
Operating Expenditures	129,185	98,185	974,731	1,013,928	982,122	0.8%
Capital Outlay Expenditures	-	-	20,800	20,800	18,000	(13.5%)
Total Budget	607,046	641,177	1,508,643	1,633,934	1,671,956	10.8%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Governmental Fund Type Grants	124,737	57,559	-	125,291	-	-
Mstd - Png/bldg/code/fire Mar	355,116	441,136	630,762	630,762	799,343	26.7%
Environmental Restoration Fund	127,193	142,482	877,881	877,881	872,613	(0.6%)
Total Revenue	607,046	641,177	1,508,643	1,633,934	1,671,956	10.8%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Technicians	1.00	2.00	2.00	2.33	0.33
Professionals	5.00	5.00	5.00	6.00	1.00
Total Full-Time FTE	6.00	7.00	7.00	8.33	1.33
Total FTE	6.00	7.00	7.00	8.33	1.33

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt
Building Department

Mission Statement

Protect public health and safety, property and the environment by providing an efficient, effective and considerate permitting and code administration system in accordance with Monroe County Code and the Florida Statutes, that is consistent with and furthers the Monroe County Comprehensive Plan.

Services Provided

- Provide plans reviewing and permitting services for compliance with the Florida Building Code, the Monroe County Code, and all other life safety codes.
- Coordinate unsafe structure abatement with the Code Compliance Department and the office of the County Attorney.
- Provide inspection services in accordance with the Building Code.
- Provide a contractor licensing and testing program.
- Provide staff support for the Contractors Examining Board and the Board of Adjustment and Appeals.
- Provide coordinated administration and enforcement of County's floodplain regulations including management of the County's Flood Insurance Inspection and Compliance Program.

Major Variances

Five new FTE's are for the proposed Ocean Reef Office: Building Inspector position, Electrical Inspector Position, Plumbing Mechanical Inspector position, and 2 Customer Service Representative positions. The requested operating budget for the offices is \$113,000.

One new FTE added for Assistant Building Official position.

The increase can also be attributed to the M.T. Causley contract services added in FY2014 and continued in FY2015, risk management charge, maintenance fees for software systems.

Advisory Board

- Construction Board of Adjustments and Appeals
- Contractor's Examining Board
- Code Compliance Review Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	2,010,648	1,849,783	2,053,114	2,053,114	2,489,251	21.2%
Operating Expenditures	206,912	275,291	246,860	640,269	837,431	239.2%
Capital Outlay Expenditures	3,903	30,084	367,434	39,004	246,400	(32.9%)
Total Budget	2,221,463	2,155,158	2,667,408	2,732,387	3,573,082	34.0%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Misc Special Revenue Fund	21,042	19,907	43,488	108,467	49,110	12.9%
Building Fund	2,200,420	2,135,251	2,623,920	2,623,920	3,523,972	34.3%
Total Revenue	2,221,463	2,155,158	2,667,408	2,732,387	3,573,082	34.0%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	7.00	7.00	6.50	6.50	-
Officials & Administrators	2.00	1.00	1.00	2.00	1.00
Technicians	11.00	10.00	10.00	12.33	2.33
Service Maintenance	1.00	2.00	2.00	3.00	1.00
Professionals	8.00	8.00	8.00	10.00	2.00
Total Full-Time FTE	29.00	28.00	27.50	33.83	6.33
Total FTE	29.00	28.00	27.50	33.83	6.33

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt
Marine Resources

Mission Statement

The mission of the Marine Resources office is to help protect and conserve the marine environment of the Florida Keys within Monroe County in a manner consistent with the Monroe County 2010 Comprehensive Plan, Monroe County Code and to provide for the adequate and appropriate use of the Keys' marine resources. The focus of the Marine Resources office is on: 1. Protection of the marine environment; 2. Provision of maritime infrastructure; and 3. Public water access.

Services Provided

- Maintain a Keys-wide system of aids to navigation and boating regulatory zones designed to both assist boaters and protect valuable shallow-water resources.
- Coordinate with other county offices and state and federal agencies.
- Customer assistance; including addressing a wide variety of public concerns regarding boating issues and shoreline protection.
- Dispose of derelict and abandoned vessels.
- Provide vessel launching facilities, and provide keys-wide vessel pump out services
- Development of mooring fields

Advisory Board

Marine and Port Advisory Committee

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	27,734	12,481	63,284	63,284	63,133	(0.2%)
Operating Expenditures	478,062	582,747	605,286	666,778	610,416	0.8%
Capital Outlay Expenditures	-	7,063	1,464,413	1,402,921	1,377,873	(5.9%)
Total Budget	505,796	602,291	2,132,983	2,132,983	2,051,422	(3.8%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Governmental Fund Type Grants	7,680	22,971	-	-	-	-
Boating Improvement Fund (BIF)	498,116	579,320	2,132,983	2,132,983	2,051,422	(3.8%)
Total Revenue	505,796	602,291	2,132,983	2,132,983	2,051,422	(3.8%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Technicians	2.00	-	-	-	-
Professionals	-	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	1.00	1.00	1.00	-
Total FTE	2.00	1.00	1.00	1.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Growth Mgmt
Planning/Building Refunds**

Services Provided

A budget is setup to account for refunds of permit fees.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	10,976	5,951	22,000	56,518	22,000	- %
Total Budget	10,976	5,951	22,000	56,518	22,000	- %
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Mstd - Plng/bldg/code/fire Mar	1,300	-	12,000	12,000	12,000	- %
Building Fund	9,677	5,951	10,000	44,518	10,000	- %
Total Revenue	10,976	5,951	22,000	56,518	22,000	- %

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Growth Mgmt
Code Compliance

Mission Statement

To promote, protect and improve the health, safety and welfare of citizens and the environment by providing an equitable, expeditious and effective enforcement of all County Codes and establishing a working partnership with Monroe County neighborhoods.

Services Provided

- Perform field investigations for complaints relating to ordinance violations both reactively and proactively.
- Issue courtesy warning notices, notices of violations, citations (for ordinance violations) and contractor licensing violations. Inspectors place an emphasis on voluntary compliance measures, but also provide enforcement where required to obtain compliance.
- Present ordinance violation cases in special master hearings, the court system, and in contractors examining board meetings.
- Coordinate the removal of abandoned vehicles, vessels, debris, and vegetative debris from private property, County and State Rights of way.
- Coordinate unsafe structure enforcement with the County Building Official.
- Coordinate foreclosure proceedings with the County Attorney.
- Provide staff assistance to the Special Master.
- Provide information to public regarding Monroe County Code and compliance.

Major Variances

A 6 month overlap for a Code Inspector position is budgeted for due to a planned retirement, 2% Merit increase, risk management charge and legal fees.

Advisory Board

Special Magistrate

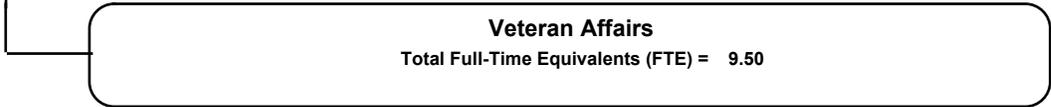
Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	917,218	1,095,628	1,192,999	1,192,999	1,245,996	4.4%
Operating Expenditures	110,068	143,283	178,527	178,527	207,224	16.1%
Capital Outlay Expenditures	23,400	-	25,800	25,800	16,200	(37.2%)
Total Budget	1,050,686	1,238,911	1,397,326	1,397,326	1,469,420	5.2%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Mstd - PIng/bldg/code/fire Mar	1,050,686	1,238,911	1,397,326	1,397,326	1,469,420	5.2%
Total Revenue	1,050,686	1,238,911	1,397,326	1,397,326	1,469,420	5.2%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	5.00	5.00	5.00	5.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Technicians	2.00	2.00	2.00	2.00	-
Professionals	8.00	9.00	9.00	9.00	-
Total Full-Time FTE	16.00	17.00	17.00	17.00	-
Total FTE	16.00	17.00	17.00	17.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Veterans Affairs



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Veterans Affairs

Business Center Vision

Develop and maintain a dedicated staff committed to professional and compassionate delivery of quality service to the veteran community throughout Monroe County.

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veterans benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide. The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and an Administrative Assistant. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, Social Security claims, transition assistance (monthly TAP briefing), veterans "homeless" outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veterans benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

Strategic Goals

Brief all veterans on utilization of Veterans Administration medical and mental programs. Veterans Affairs seeks 100% compliance with this goal. Statements made to that affect will be noted in each veteran's electronic file.

Seek out and assist veterans in enrolling in VA health care and other services. Veterans Affairs will hold quarterly briefings at various venues with the goal of assisting veterans in obtaining benefits.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	524,902	531,029	563,728	564,228	580,391	3.0%
Operating Expenditures	18,660	19,636	16,107	15,607	21,730	34.9%
Capital Outlay Expenditures	-	-	19,000	19,000	-	(100.0%)
Total Budget	543,562	550,665	598,835	598,835	602,121	0.5%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Veteran Affairs	543,562	550,665	598,835	598,835	602,121	0.5%
Total Budget	543,562	550,665	598,835	598,835	602,121	0.5%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	543,562	550,665	598,835	598,835	602,121	0.5%
Total Revenue	543,562	550,665	598,835	598,835	602,121	0.5%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Veterans Affairs

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Veteran Affairs	10.00	9.50	9.50	9.50	-
Total Full-Time FTE	10.00	9.50	9.50	9.50	-
Total FTE	10.00	9.50	9.50	9.50	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Veterans Affairs
Veteran Affairs

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veteran's benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide. The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and a Administrative Assistant. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, social security claims, transition assistance (monthly TAMP briefing), veterans "homeless" outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veteran's benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

Advisory Board

The Veterans Affairs Department does not have an Advisory Board at this time.

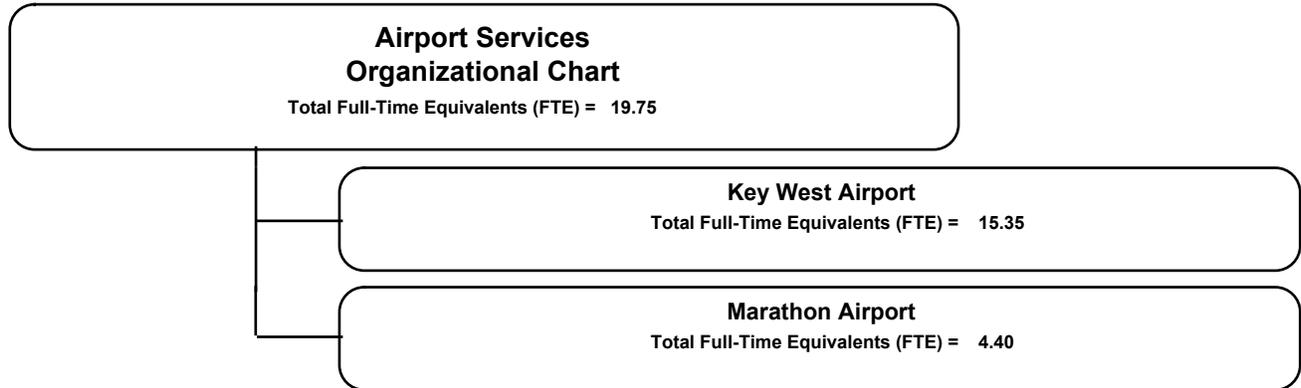
Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	524,902	531,029	563,728	564,228	580,391	3.0%
Operating Expenditures	18,660	19,636	16,107	15,607	21,730	34.9%
Capital Outlay Expenditures	-	-	19,000	19,000	-	(100.0%)
Total Budget	543,562	550,665	598,835	598,835	602,121	0.5%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	543,562	550,665	598,835	598,835	602,121	0.5%
Total Revenue	543,562	550,665	598,835	598,835	602,121	0.5%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	2.00	3.00	3.00	3.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Service - Maintenance	2.00	1.50	1.50	1.50	-
Technicians	4.00	3.00	3.00	3.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	10.00	9.50	9.50	9.50	-
Total FTE	10.00	9.50	9.50	9.50	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Airport Services



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Airport Services

Business Center Vision

Operate the airport in a safe, efficient and profitable manner.

Mission Statement

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Strategic Goals

- Increasing passenger traffic
- Increasing destinations we serve
- Adding competitive fares
- Decreasing cost per enplaned passenger to the airlines
- Operating a world class terminal complex
- Operating as a "good neighbor" with the City of Key West and surrounding communities
- Operating a financially self-sustaining facility

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	1,196,122	1,178,654	1,535,163	1,522,163	1,668,414	8.7%
Operating Expenditures	10,222,323	8,729,202	4,965,770	7,199,942	5,077,876	2.3%
Capital Outlay Expenditures	1,109,515	1,599,208	2,404,765	7,571,930	2,538,265	5.6%
Total Budget	12,527,961	11,507,064	8,905,698	16,294,034	9,284,555	4.3%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Key West Airport	8,051,600	9,188,389	7,003,255	12,076,982	7,394,565	5.6%
Key West Airport Debt Service - Interest & Other Debt Costs	2,760,119	299,015	-	-	-	- %
Marathon Airport	1,712,136	2,024,160	1,306,193	3,620,803	1,293,740	(1.0%)
PFC	4,106	(4,500)	596,250	596,250	596,250	- %
Total Budget	12,527,961	11,507,064	8,905,698	16,294,034	9,284,555	4.3%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Marathon Airport	1,712,136	2,024,160	1,306,193	3,620,803	1,293,740	(1.0%)
Key West Intl Airport	6,779,527	8,493,857	7,003,255	12,076,982	7,394,565	5.6%
Key West AIP Series 2006 Bonds	4,032,192	993,547	-	-	-	- %
PFC & Oper Restrictions	4,106	(4,500)	596,250	596,250	596,250	- %
Total Revenue	12,527,961	11,507,064	8,905,698	16,294,034	9,284,555	4.3%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Key West Airport	10.35	10.35	13.20	15.35	2.15
Marathon Airport	4.45	4.55	4.70	4.40	(0.30)
Total Full-Time FTE	14.80	14.90	17.90	19.75	1.85
Total FTE	14.80	14.90	17.90	19.75	1.85

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Airport Services
Key West Airport**

Mission Statement

Operate the airport in a safe, efficient and profitable manner.

Services Provided

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Major Variances

The increase in the personnel for 2015 budget can be attributed to the request of 2 new FTE's, an Airport Operations/Maintenance position and a Finance Analyst position.

The Capital Outlay increase is due to additional grant match budgeted for FY15.

Advisory Board

- KWIA Ad Hoc Committee on Noise

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	835,426	844,443	1,112,738	1,099,738	1,295,568	16.4%
Operating Expenditures	6,374,391	6,940,082	4,598,502	6,243,782	4,656,982	1.3%
Capital Outlay Expenditures	841,782	1,403,863	1,292,015	4,733,461	1,442,015	11.6%
Total Budget	8,051,600	9,188,389	7,003,255	12,076,982	7,394,565	5.6%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Key West Intl Airport	6,779,527	8,493,857	7,003,255	12,076,982	7,394,565	5.6%
Key West AIP Series 2006 Bonds	1,272,073	694,532	-	-	-	-
Total Revenue	8,051,600	9,188,389	7,003,255	12,076,982	7,394,565	5.6%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.00	1.00	2.00	2.00	-
Officials & Administrators	1.50	1.50	3.35	3.35	-
Paraprofessionals	1.00	1.00	0.85	1.00	0.15
Skilled Craft Workers	2.00	3.00	3.00	3.00	-
Technicians	1.00	-	-	1.00	1.00
Professionals	3.85	3.85	4.00	5.00	1.00
Total Full-Time FTE	10.35	10.35	13.20	15.35	2.15
Total FTE	10.35	10.35	13.20	15.35	2.15

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Decrease Cost Per Enplaned Passenger					
• Cost Per Enplaned Passenger	\$	9.31	9.00	9.04	9.31
Increase Destinations Served					
• Destinations Served	#	8	9	9	10
Increase Passenger Traffic					
• Passenger Enplanements	#	393,907	400,000	400,671	365,000

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Airport Services
Marathon Airport

Mission Statement

Operate the Airport in a safe, efficient, and fiscally responsible manner.

Services Provided

1. Part 139 Certificate Airport
2. Runway 07-25: H5008X100
3. Aircraft Charter Services Available
4. Contract Fixed Base Operations (FBO) w/ fuel 100 gasoline (low lead) & Jet A
5. Contract T-Hangars & Leased Shade Hangars
6. Contract Rental Cars & Trucks

Major Variances

Capital Outlay expenditures for capital improvement projects funded through the Federal Aviation Administration (FAA), Florida Department of Transportation (FDOT) and/or Passenger Facility Charges are not reflected in the Adopted budget, but subsequently are included in the Amended budgets. The difference between the Adopted and Amended budgets in FY14 can be attributed to grant funding for the terminal expansion project.

Advisory Board

- Florida Keys Marathon Airport Master Plan Advisory Committee
- Marathon Airport Ad Hoc Committee

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	360,695	334,210	422,425	422,425	372,846	(11.7%)
Operating Expenditures	1,083,707	1,490,105	367,268	956,159	420,894	14.6%
Capital Outlay Expenditures	267,733	199,845	516,500	2,242,218	500,000	(3.2%)
Total Budget	1,712,136	2,024,160	1,306,193	3,620,803	1,293,740	(1.0%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Marathon Airport	1,712,136	2,024,160	1,306,193	3,620,803	1,293,740	(1.0%)
Total Revenue	1,712,136	2,024,160	1,306,193	3,620,803	1,293,740	(1.0%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	0.90	2.00	2.00	1.00	(1.00)
Officials & Administrators	1.40	1.40	1.55	1.40	(0.15)
Paraprofessionals	-	-	0.15	-	(0.15)
Service - Maintenance	1.00	1.00	1.00	1.00	-
Technicians	-	-	-	1.00	1.00
Professionals	1.15	0.15	-	-	-
Total Full-Time FTE	4.45	4.55	4.70	4.40	(0.30)
Total FTE	4.45	4.55	4.70	4.40	(0.30)

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Increase Revenue Leases					
• Active Revenue Leases	#	29	31	31	33
Track Fuel Gallon Flowage					
• Fuel Gallon Flowage	#	732,554	750,000	754,633	775,000

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Airport Services
PFC

Services Provided

The Passenger Facility Charge (PFC) Program allows the collection of PFC fees for every boarded passenger at commercial airports controlled by public agencies. Airports use these fees to fund FAA-approved projects/grants that enhance safety, security, or capacity; reduce noise; or increase air carrier competition. Some of our Grant projects have included Runway Safety, Noise Improvement, Drainage Rehab and Underground Utilities Master Plan.

Major Variances

Budgets are reflected on the availability of funding.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	4,106	-	-	-	-	- %
Capital Outlay Expenditures	-	(4,500)	596,250	596,250	596,250	- %
Total Budget	4,106	(4,500)	596,250	596,250	596,250	- %

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
PFC & Oper Restrictions	4,106	(4,500)	596,250	596,250	596,250	- %
Total Revenue	4,106	(4,500)	596,250	596,250	596,250	- %

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Airport Services

Key West Airport Debt Service - Interest & Other Debt Costs

Major Variances

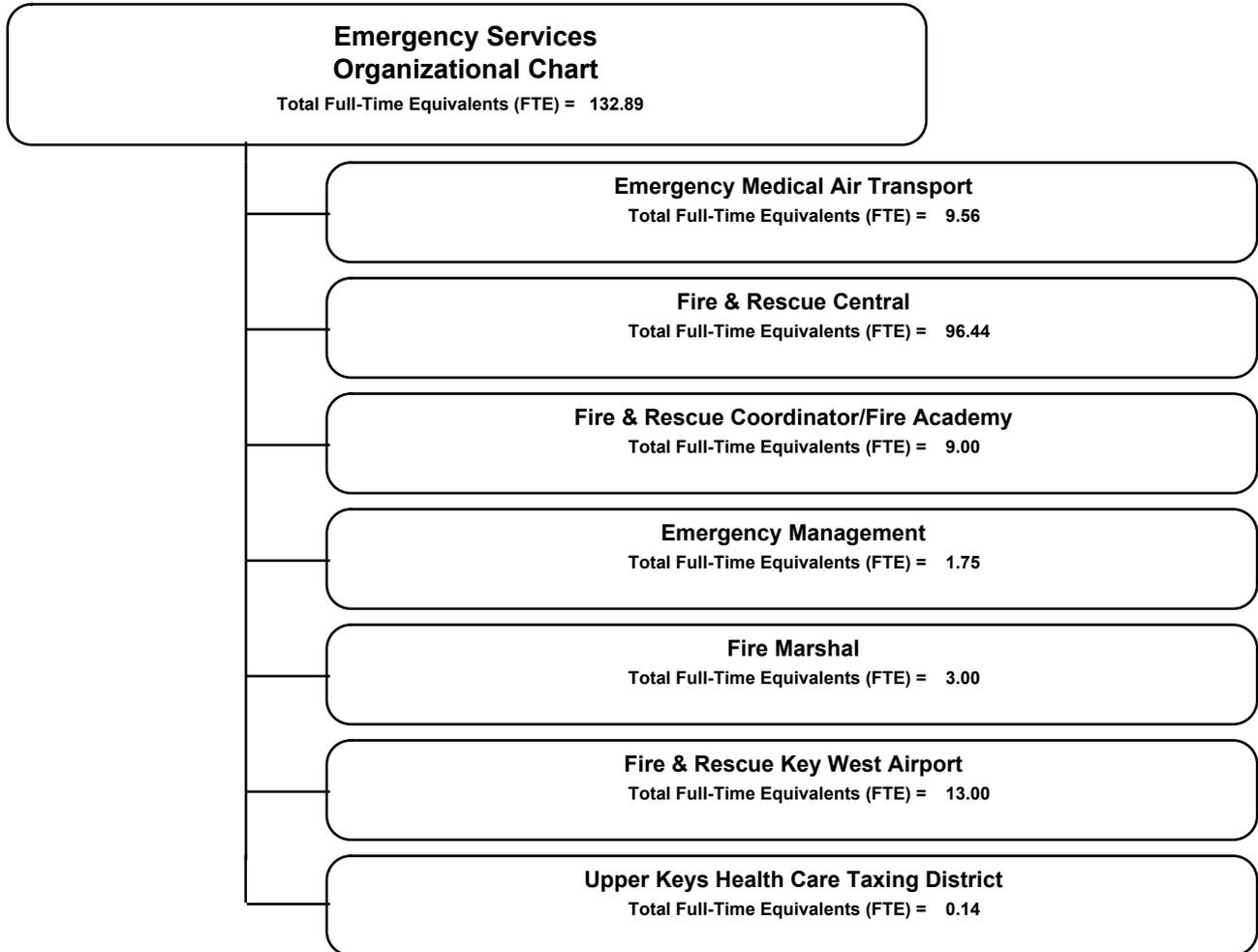
In 2013 the \$30.6 million dollar bond issue to finance the new Passenger Terminal Complex was completely paid off, twenty-three years early, saving the airport more than \$32 million dollars in interest payments.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	2,760,119	299,015	-	-	-	-
Total Budget	2,760,119	299,015	-	-	-	-
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Key West AIP Series 2006 Bonds	2,760,119	299,015	-	-	-	-
Total Revenue	2,760,119	299,015	-	-	-	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Emergency Services



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Emergency Services

Business Center Vision

We will ensure an effective fire and emergency service, protecting life and property through fire suppression, prevention and education, and emergency medical care and transportation of the sick and injured. Provide effective emergency management planning, and comprehensive countywide firefighting training academy. Strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Mission Statement

Provide Fire Suppression, Emergency Medical Services, Emergency Management, and other emergency services to the citizens and visitors of Monroe County in a professional and effective manner.

Services Provided

• **MONROE COUNTY FIRE RESCUE**

Provide cross-trained firefighter/EMS personnel at Stock Island, Big Coppitt, Sugarloaf, Cudjoe, Big Pine, Conch Key, Long Key/Layton and Tavernier fire stations.

- Respond to and suppression of structural, vehicular and wildfires
- Respond to medical emergencies and vehicular accidents
- Provide medical care and emergency transportation of patients by ground to appropriate medical facilities

• **TRAUMA STAR AIR AMBULANCE**

Provides air-based transfers of medical patients from emergency scenes and local hospitals to regional treatment centers.

• **EMERGENCY MANAGEMENT**

Creates and implements plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors.

• **KEY WEST INTERNATIONAL AIRPORT (KWIA) FIRESTATION NO. 7 / ARFF**

Managerial and operational oversight of KWIA firestation providing emergency response to aircraft and first response emergencies on KWIA property.

• **FIRE MARSHAL**

Provides for the enforcement and compliance with the Florida Fire Prevention Code through building and site plans review and certificate of occupancy inspections.

• **STATE RECOGNIZED FIRE TRAINING ACADEMY**

Provides firefighting training for FF1 and FF2 state certification, and other countywide fire and EMS training activities.

• **FIVE (5) VOLUNTEER ASSOCIATIONS**

Continue to provide financial, operational support, and oversight to Big Coppitt, Sugarloaf, Big Pine, Layton and Tavernier.

• **IN-HOUSE BILLING SERVICE**

Effective mid FY14, in-house billing services were initiated and funded through the Fine & Forfeiture and District 1 L&M Key funds, for the collection of revenues from air and ground transports.

Strategic Goals

• **NEW FIRE TRAINING ACADEMY**

Architectural plans, request for proposals and approval of new Fire Training Academy to break ground late FY15

• **NEW CUDJOE SUMMERLAND STATION NO. 11**

Property acquisition, architectural plans, request for proposals and approval for new Cudjoe/Summerland Station No. 11

• **9-1-1 EMERGENCY SYSTEM**

Enhanced communication upgrades to the emergency dispatch system in conjunction with the Sheriff's Office.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	10,100,065	10,318,501	11,166,860	11,536,597	11,231,526	0.6%
Operating Expenditures	4,180,649	4,397,032	4,608,312	5,258,646	4,942,000	7.2%
Capital Outlay Expenditures	342,856	352,584	430,834	426,561	320,503	(25.6%)
Total Budget	14,623,570	15,068,118	16,206,006	17,221,804	16,494,029	1.8%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Emergency Services

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Emergency Management	874,228	1,152,144	291,950	1,313,525	321,248	10.0%
Emergency Medical Air Transport	2,123,365	2,315,262	2,745,603	2,724,876	2,817,348	2.6%
EMS Administration	5,395,892	5,395,236	5,755,917	5,785,917	-	(100.0%)
Fire & Rescue Central	3,455,639	3,448,818	4,203,975	4,173,975	10,013,631	138.2%
Fire & Rescue Coordinator/Fire Academy	1,054,414	1,110,569	1,250,859	1,250,859	1,270,893	1.6%
Fire & Rescue Key West Airport	1,162,540	1,232,626	1,336,833	1,336,833	1,372,899	2.7%
Fire Marshal	355,084	306,655	331,198	346,148	398,986	20.5%
Impact Fees Fire & EMS	61,805	-	24,834	24,834	34,003	36.9%
LOSAP	29,438	32,655	45,720	45,720	45,720	- %
Upper Keys Health Care Taxing District	111,166	74,152	219,117	219,117	219,301	0.1%
Total Budget	14,623,570	15,068,118	16,206,006	17,221,804	16,494,029	1.8%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	558,917	611,674	721,611	694,389	784,265	8.7%
Fine & Forfeiture Fund	2,123,365	2,315,262	2,745,603	2,724,876	2,817,348	2.6%
Governmental Fund Type Grants	652,158	902,278	-	1,048,797	-	- %
Impact Fees Fund - Fire & EMS	61,805	-	24,834	24,834	34,003	36.9%
Fire & Ambulance District 1 L&M Key	8,851,531	8,844,054	9,959,892	9,959,892	10,013,631	0.5%
Upper Keys Healthcare Taxing District	111,166	74,152	219,117	219,117	219,301	0.1%
Mstd - PIng/bldg/code/fire Mar	1,072,652	1,055,415	1,152,396	1,167,346	1,206,862	4.7%
Key West Intl Airport	1,162,540	1,232,626	1,336,833	1,336,833	1,372,899	2.7%
FIRE & EMS LOSAP TRUST FUND	29,438	32,655	45,720	45,720	45,720	- %
Total Revenue	14,623,570	15,068,118	16,206,006	17,221,804	16,494,029	1.8%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Emergency Medical Air Transport	8.00	8.00	8.00	9.56	1.56
Fire & Rescue Central	31.00	31.00	38.00	96.44	58.44
Fire & Rescue Coordinator/Fire Academy	9.00	9.00	9.00	9.00	-
EMS Administration	58.00	58.00	58.00	-	(58.00)
Emergency Management	1.75	1.75	1.75	1.75	-
Fire Marshal	3.00	3.00	3.00	3.00	-
Fire & Rescue Key West Airport	13.00	13.00	13.00	13.00	-
Upper Keys Health Care Taxing District	1.00	1.00	0.14	0.14	-
Total Full-Time FTE	124.75	124.75	130.89	132.89	2.00
Total FTE	124.75	124.75	130.89	132.89	2.00

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Emergency Services
Emergency Medical Air Transport

Mission Statement

Provide quality emergency medical care to the citizens and visitors of Monroe County through the provision of air-helicopter medical transportation, "Trauma Star".

Services Provided

Through a partnership between Monroe County Emergency Services and Monroe County Sheriff's Department, provide a fully-staffed and operational air medical transport service in Monroe County for trauma scene response and medically necessary hospital-to-hospital transfers.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	684,527	704,692	882,108	861,381	972,745	10.3%
Operating Expenditures	1,427,154	1,584,730	1,847,495	1,841,369	1,829,303	(1.0%)
Capital Outlay Expenditures	11,684	25,840	16,000	22,126	15,300	(4.4%)
Total Budget	2,123,365	2,315,262	2,745,603	2,724,876	2,817,348	2.6%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Fine & Forfeiture Fund	2,123,365	2,315,262	2,745,603	2,724,876	2,817,348	2.6%
Total Revenue	2,123,365	2,315,262	2,745,603	2,724,876	2,817,348	2.6%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	-	-	0.78	0.78
Protective Service Workers	3.00	3.00	4.00	4.00	-
Professionals	5.00	5.00	4.00	4.78	0.78
Total Full-Time FTE	8.00	8.00	8.00	9.56	1.56
Total FTE	8.00	8.00	8.00	9.56	1.56

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
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Develop Patient Follow-up Program with Ryder Trauma Center

• Recieve data back on 50% of trauma patients transported to Ryder	%	-	-	-	10
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Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Emergency Services
Fire & Rescue Central

Mission Statement

Provide fire suppression, emergency medical services and transport, and other emergency services to the citizens and visitors in Monroe County in a professional and effective manner.

Services Provided

Through eight career / volunteer fire stations with cross-trained firefighter / emergency medical personnel, provide to the unincorporated areas of Monroe County and the City of Layton:

- Fire Suppression
- Emergency Response to Medical Emergencies
- Advanced and Basic Life Support
- Emergency Response to Vehicular and Other Accidents
- Emergency Medical Transport of Patients to Local Medical Facilities
- Emergency Medical Transport of Patients to Regional Trauma Center
- Financial and Operational Support to Volunteer Fire Associations

Major Variances

Effective FY15, EMS Administration, Fire Rescue Central and SAFER have been consolidated into one department called: Fire Rescue Central

- Risk Management Charges \$239,271
- Request to purchase 10 EMS Tablet PCR \$43,200
- Increase in FTE's and Personnel costs is due to the consolidation, same with operating expenditures

Capital decreased due to eliminating

- 10 Hydrants (\$100,000)
- Exhaust Removal System on Trucks (\$25,000)
- Thermal Imaging Camera (\$10,000)

Advisory Board

Board of Governors, Fire and Ambulance District 1

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	2,215,669	2,270,052	2,798,749	2,768,749	7,701,880	175.2%
Operating Expenditures	1,103,114	980,836	1,159,226	1,159,226	2,088,551	80.2%
Capital Outlay Expenditures	136,856	197,930	246,000	246,000	223,200	(9.3%)
Total Budget	3,455,639	3,448,818	4,203,975	4,173,975	10,013,631	138.2%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Fire & Ambulance District 1 L&M Key	3,455,639	3,448,818	4,203,975	4,173,975	10,013,631	138.2%
Total Revenue	3,455,639	3,448,818	4,203,975	4,173,975	10,013,631	138.2%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	-	-	0.22	0.22
Protective Service Workers	31.00	31.00	38.00	93.00	55.00
Professionals	-	-	-	3.22	3.22
Total Full-Time FTE	31.00	31.00	38.00	96.44	58.44
Total FTE	31.00	31.00	38.00	96.44	58.44

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Emergency Services
Fire & Rescue Central**

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Implement a Comprehensive Background Check Program					
• Improve Volunteer Accountability & Retention	%	-	100	100	100
Implement a Recycling Program at Fire Stations					
• Viability of Commercial Hauler	%	-	100	100	100
Implement a Stipend Review Process					
• Assure Volunteer Expenditures of County Funds	%	-	80	80	90
Implement Computer Assisted Dispatch System					
• Accurately Capture Dispatch and Response Times	%	-	-	-	-
Train Personnel to Reduce Number of Personnel Injuries					
• Achieve 30% Reduction in Personnel Injuries	#	12	13	6	13
Train Personnel to Reduce Number of Vehicle Accidents					
• Achieve 50% Reduction in Back-Up Accidents	#	2	5	2	5

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Emergency Services
Fire & Rescue Coordinator/Fire Academy

Mission Statement

Provide direction and managerial oversight of the Emergency Services Division to ensure effective fire and emergency medical services, fire prevention and education, emergency management, Trauma Star medical helicopter, Key West International Airport aircraft firefighting, and other programs. Provide quality training programs to ensure firefighting personnel are appropriately prepared to respond and mitigate fire, medical and other emergencies.

Services Provided

- Managerial Oversight
- Development and Delivery of Training Programs
- Budgetary Control and Management
- Program Development
- Policy Development and Enforcement
- Safety Program Compliance
- Supply and Equipment Purchasing, Delivery and Repairs
- Facilities and Apparatus Maintenance Coordination

Major Variances

Risk Management Charges \$26,125
 FY14 Capital budget included Vehicle Replacement purchase, not included in FY15
 FY15 Capital budget represents the purchase of a Training Manikin

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	830,140	877,935	964,812	1,039,915	971,792	0.7%
Operating Expenditures	181,470	199,787	254,547	174,842	284,601	11.8%
Capital Outlay Expenditures	42,804	32,848	31,500	36,101	14,500	(54.0%)
Total Budget	1,054,414	1,110,569	1,250,859	1,250,859	1,270,893	1.6%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	336,846	361,809	429,661	429,661	463,017	7.8%
Mstd - Plng/bldg/code/fire Mar	717,568	748,761	821,198	821,198	807,876	(1.6%)
Total Revenue	1,054,414	1,110,569	1,250,859	1,250,859	1,270,893	1.6%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	4.00	4.00	4.00	4.00	-
Officials & Administrators	2.00	2.00	2.00	2.00	-
Protective Service Workers	1.00	1.00	1.00	1.00	-
Professionals	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	9.00	9.00	9.00	9.00	-
Total FTE	9.00	9.00	9.00	9.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Emergency Services
Fire & Rescue Coordinator/Fire Academy**

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Increase Number of State Certified Volunteer Firefighters					
• Number of Students Passed FFII Course	#	16	14	14	14
• Offer Appropriate Curriculum, Achieve 90% Pass Rate	%	90	90	100	90
• Number of Students Passed 1st Responder Course	#	20	12	18	12
• Number of Students Passed FFI Course	#	16	16	16	16
Increase Performance, Education and Safety of Firefighters					
• Number of Students Passed Pump Operations Course	#	50	50	63	50

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Emergency Services
EMS Administration

Advisory Board

* EFFECTIVE FY15, EMS ADMINISTRATION IS COMBINED WITH FIRE RESCUE CENTRAL

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	4,745,429	4,816,815	4,991,981	5,021,981	-	(100.0%)
Operating Expenditures	595,287	542,639	698,936	693,936	-	(100.0%)
Capital Outlay Expenditures	55,176	35,783	65,000	70,000	-	(100.0%)
Total Budget	5,395,892	5,395,236	5,755,917	5,785,917	-	(100.0%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Fire & Ambulance District 1 L&M Key	5,395,892	5,395,236	5,755,917	5,785,917	-	(100.0%)
Total Revenue	5,395,892	5,395,236	5,755,917	5,785,917	-	(100.0%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Protective Service Workers	55.00	55.00	55.00	-	(55.00)
Professionals	3.00	3.00	3.00	-	(3.00)
Total Full-Time FTE	58.00	58.00	58.00	-	(58.00)
Total FTE	58.00	58.00	58.00	-	(58.00)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Emergency Services
Emergency Management

Mission Statement

Provide planning, preparedness for, and coordination of response activities to events which threaten the health and safety of Monroe County residents and visitors, and which may damage property and affect the economy within the County. These events include: hurricanes, tornadoes, waterspouts, mass immigration, hazardous materials accidents, terrorist activities, large fires, air crashes, civil disorders, a possible accident at the FP&L Turkey Point Nuclear Power Plant or nuclear attack.

Services Provided

Emergency Management creates plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors, works to find ways that will mitigate their impact, responds to these events, and coordinates recovery efforts by County and outside agencies. Emergency Management also provides training for volunteers, facilitates public education on many levels, and designs and participates in exercises that increase awareness of threats and our ability to respond as well as enhancing preparedness of all agencies that would participate in such an event.

Major Variances

FY14 budget reflected a Vehicle Replacement purchase.

FY15 budget includes a 4-month (June -September) succession plan to recruit the replacement of retiring EM Director during hurricane season.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	351,310	362,164	154,736	469,132	192,319	24.3%
Operating Expenditures	520,543	766,842	117,214	844,394	128,929	10.0%
Capital Outlay Expenditures	2,376	23,138	20,000	-	-	(100.0%)
Total Budget	874,228	1,152,144	291,950	1,313,525	321,248	10.0%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	222,071	249,866	291,950	264,728	321,248	10.0%
Governmental Fund Type Grants	652,158	902,278	-	1,048,797	-	-
Total Revenue	874,228	1,152,144	291,950	1,313,525	321,248	10.0%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	0.90	0.90	0.90	0.90	-
Officials & Administrators	0.85	0.85	0.85	0.85	-
Total Full-Time FTE	1.75	1.75	1.75	1.75	-
Total FTE	1.75	1.75	1.75	1.75	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Emergency Services
Emergency Management**

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Obtain Grants to Fund Personnel, Equipment, and PT&E					
• Grants Obtained to Fund Personnel, Equipment, and PT&E	\$	604,470	604,470	604,470	604,470
Planning, Training, and Exercises for Emergency Preparedness					
• Training of County Emergency Responders	#	90	60	60	60
• Maintain Emergency Plans	%	100	100	100	100
• Exercises to Test Capability of Emergency Responders	#	10	10	10	10

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Emergency Services
Fire Marshal**

Mission Statement

In partnership with the building official, assure fire safety compliant structures. Through fire prevention, code enforcement and education, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Services Provided

- Fire Code Enforcement
- Site Plan Review
- Building Plan Review
- Fire Protection Systems Plan Review
- Certificate of Occupancy Inspections for Fire Code Compliance

Major Variances

Fire hydrants-Annual Preventative Maintenance (PM) and Repair charges from FKAA
Repair and Recertification of Fire Wells

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	268,621	271,231	289,361	289,361	300,806	4.0%
Operating Expenditures	34,846	35,424	41,837	56,787	98,180	134.7%
Capital Outlay Expenditures	51,616	-	-	-	-	-
Total Budget	355,084	306,655	331,198	346,148	398,986	20.5%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Mstd - Png/bldg/code/fire Mar	355,084	306,655	331,198	346,148	398,986	20.5%
Total Revenue	355,084	306,655	331,198	346,148	398,986	20.5%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Protective Service Workers	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	3.00	3.00	3.00	3.00	-
Total FTE	3.00	3.00	3.00	3.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Emergency Services
Fire Marshal**

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Conduct Investigations of Structure Fires					
• Investigate, Log, and Generate Report for All Structure Fires	%	100	100	100	100
Fire Hydrant Installs - Cudjoe Regional WW Area					
• Ten (10) Hydrant Installs - FY14	#	-	10	10	-
Reduce Number of Preventable Fire Hazards					
• Inspect All New and Remodeled Commercial Properties	%	100	100	100	100
Train Children in Fire, Life Safety, and Prevention					
• Visit Schools and Day Cares with Fire Prevention Training	#	6	6	6	6

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Emergency Services
LOSAP**

Services Provided

LOSAP (Length of Service Award Plan) was implemented on June 21, 1999 by Ordinance 026-1999. LOSAP provides benefits to certain eligible firefighters and emergency medical services volunteers who have achieved at least 10 years of active service and have reached the age of 60.

Advisory Board

The plan administrator is the Board of County Commissioners (BOCC). Monroe County Fire Rescue manages the plan and each year requests and obtains a new actuarial report and presents it to the BOCC for approval. Included in the report is the annual contribution amount necessary to keep the plan on track. This amount is estimated and budgeted in Fund 141 Fire and Ambulance District 1, 11500 530340. Each year after receiving the report, funds are transferred from Fund 141 Fire and Ambulance District 1 to the LOSAP Trust Fund 610, along with funds to cover actuarial administrative service fees.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	29,438	32,655	45,720	45,720	45,720	- %
Total Budget	29,438	32,655	45,720	45,720	45,720	- %
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
FIRE & EMS LOSAP TRUST FUND	29,438	32,655	45,720	45,720	45,720	- %
Total Revenue	29,438	32,655	45,720	45,720	45,720	- %

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Emergency Services
Impact Fees Fire & EMS

Services Provided

Impact fees are collected as an assessment on building permits issued for projects in unincorporated Monroe County and are used exclusively for the capital expansion of the county's fire infrastructure in a manner consistent with the capital improvements plan of the comprehensive plan, including the installation and retrofit of fire hydrants and wells. Chapter 126 of the Monroe County Code establishes the collection of impact fees. The disbursement of such funds require the approval of the Board of County Commissioners.

Major Variances

FY15 budget has been adjusted by OMB to reflect available funding.
Fund 135 is also listed under the capital plan.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	61,805	-	-	-	-	-
Capital Outlay Expenditures	-	-	24,834	24,834	34,003	36.9%
Total Budget	61,805	-	24,834	24,834	34,003	36.9%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Impact Fees Fund - Fire & EMS	61,805	-	24,834	24,834	34,003	36.9%
Total Revenue	61,805	-	24,834	24,834	34,003	36.9%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Emergency Services
Fire & Rescue Key West Airport**

Mission Statement

Provide fire suppression and emergency care for potential aircraft crashes, emergency landings, and any emergencies at the county airport in a professional, efficient manner.

Services Provided

- Emergency Response to Aircraft Emergencies
- EMS Support at the Airport
- Respond to all Unknown Hazardous Incidents Connected to the Airport

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	939,897	996,806	1,074,246	1,074,246	1,080,454	0.6%
Operating Expenditures	180,298	198,775	235,087	235,087	258,945	10.1%
Capital Outlay Expenditures	42,344	37,045	27,500	27,500	33,500	21.8%
Total Budget	1,162,540	1,232,626	1,336,833	1,336,833	1,372,899	2.7%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Key West Intl Airport	1,162,540	1,232,626	1,336,833	1,336,833	1,372,899	2.7%
Total Revenue	1,162,540	1,232,626	1,336,833	1,336,833	1,372,899	2.7%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Protective Service Workers	12.00	12.00	12.00	12.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	13.00	13.00	13.00	13.00	-
Total FTE	13.00	13.00	13.00	13.00	-

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Implement Airport Employee Training Program					
• Employees Trained in CPR, AED and First Aid by 10	#	-	10	10	10

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Emergency Services
Upper Keys Health Care Taxing District**

Mission Statement

To ensure access to definitive care for critical trauma patients at the appropriate trauma center within the time frame established by the American College of Surgeons Committee on Trauma.

Services Provided

Provide funding for access to critical trauma care for residents within the geographical area north of mile marker 95.

Advisory Board

Upper Keys Health Care Taxing District Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	64,472	18,807	10,867	11,832	11,530	6.1%
Operating Expenditures	46,694	55,345	208,250	207,285	207,771	(0.2%)
Total Budget	111,166	74,152	219,117	219,117	219,301	0.1%

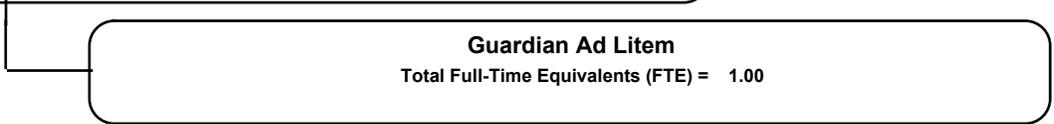
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Upper Keys Healthcare Taxing District	111,166	74,152	219,117	219,117	219,301	0.1%
Total Revenue	111,166	74,152	219,117	219,117	219,301	0.1%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.00	1.00	0.14	0.14	-
Total Full-Time FTE	1.00	1.00	0.14	0.14	-
Total FTE	1.00	1.00	0.14	0.14	-

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Maintain Highest Balance in Fund					
• Obtain Payment for Trauma Patients from Outside Sources	%	75	75	75	75

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Guardian Ad Litem



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Guardian Ad Litem

Mission Statement

The mission of the Guardian Ad Litem Program is to advocate for the best interests of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings. The Guardian Ad Litem (GAL) Program was created to implement sections 39.820-39.8298 of the Florida Statutes. F.S.61.401 describes the appointment of a Guardian Ad Litem advocate.

Strategic Goals

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	79,002	59,849	61,939	61,939	63,229	2.1%
Operating Expenditures	49,806	56,445	133,138	131,938	130,478	(2.0%)
Capital Outlay Expenditures	2,143	-	3,300	4,500	3,300	- %
Total Budget	130,951	116,295	198,377	198,377	197,007	(0.7%)

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Guardian Ad Litem	130,951	116,295	198,377	198,377	197,007	(0.7%)
Total Budget	130,951	116,295	198,377	198,377	197,007	(0.7%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	130,951	116,295	198,377	198,377	197,007	(0.7%)
Total Revenue	130,951	116,295	198,377	198,377	197,007	(0.7%)

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Guardian Ad Litem	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	1.00	1.00	1.00	-
Total FTE	2.00	1.00	1.00	1.00	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Guardian Ad Litem
Guardian Ad Litem

Advisory Board

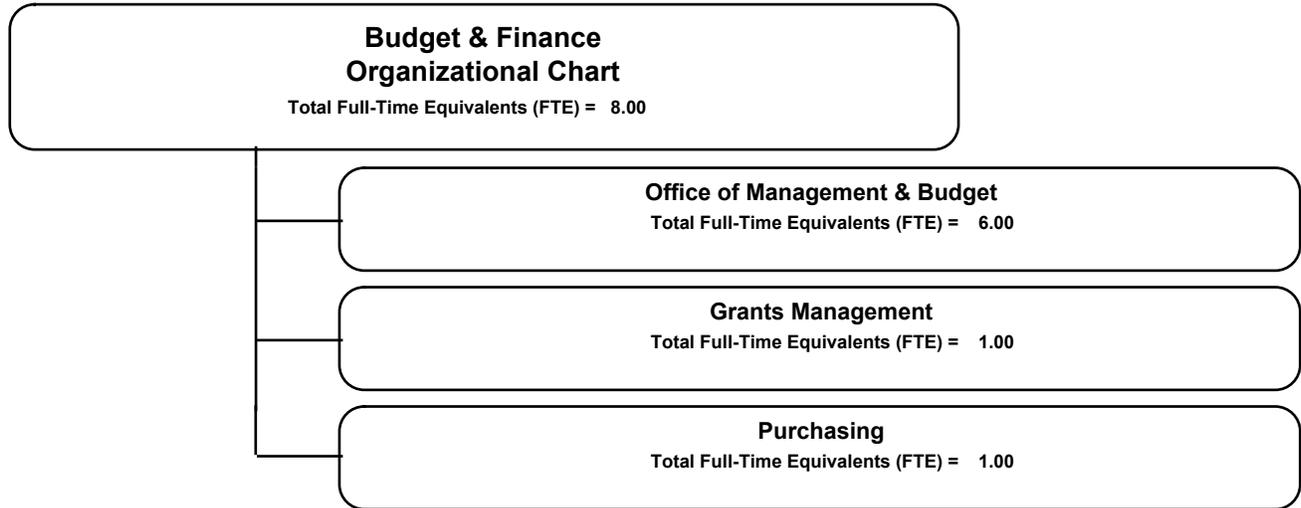
Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	79,002	59,849	61,939	61,939	63,229	2.1%
Operating Expenditures	49,806	56,445	133,138	131,938	130,478	(2.0%)
Capital Outlay Expenditures	2,143	-	3,300	4,500	3,300	- %
Total Budget	130,951	116,295	198,377	198,377	197,007	(0.7%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	130,951	116,295	198,377	198,377	197,007	(0.7%)
Total Revenue	130,951	116,295	198,377	198,377	197,007	(0.7%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.00	-	-	1.00	1.00
Paraprofessionals	1.00	1.00	1.00	-	(1.00)
Total Full-Time FTE	2.00	1.00	1.00	1.00	-
Total FTE	2.00	1.00	1.00	1.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Budget & Finance



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Budget & Finance

Business Center Vision

Provide administrative tools, techniques and consultation to county departments to optimize performance in all areas of the county budget. Preparation and oversight of the county's budget during the three phases of budget implementation. Implement, monitor and revise the county's purchasing policy in order to ensure goods and services are secured in the most economical and efficient manner. Identify, apply for and monitor grant applications and implementation.

Mission Statement

To provide all county departments support with the budget, grant and purchasing needs in accordance with policies determined by the Board of County Commissioners and the Florida Statutes.

Services Provided

The Division of Budget & Finance provides financial and resource management in 6 key areas:

- Financial Support- Guidance in the preparation and implementation of operating and capital budgets
- Financial Services- Maintenance of department budgets via transfers, resolutions & budget amendments during the year
- Financial Planning- Debt Management, Revenue Forecasting, and expenditure analysis
- Financial Systems- Enterprise-wide software programs, including GovMax & assistance with Finance Pentamation system
- Procurement- Purchasing services, proposals, bid coordination, oversight of the County's Purchasing Policy
- Grant Administration- Provide assistance for internal grants to local agencies with funding from federal and state agencies

Strategic Goals

Excellent governance through responsible management of county budget to ensure and sustain fiscal strength and stability.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	588,581	528,005	634,813	646,634	705,391	11.1%
Operating Expenditures	2,829,791	391,205	168,876	573,477	156,329	(7.4%)
Capital Outlay Expenditures	-	-	6,000	6,923	8,000	33.3%
Total Budget	3,418,372	919,210	809,689	1,227,034	869,720	7.4%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Grants Management	165,629	140,274	113,532	113,532	116,705	2.8%
Office of Management & Budget	3,051,093	595,514	476,066	893,411	550,751	15.7%
Purchasing	201,650	183,421	220,091	220,091	202,264	(8.1%)
Total Budget	3,418,372	919,210	809,689	1,227,034	869,720	7.4%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	682,022	638,427	809,689	809,689	869,720	7.4%
Governmental Fund Type Grants	2,736,350	280,782	-	417,345	-	-
Total Revenue	3,418,372	919,210	809,689	1,227,034	869,720	7.4%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Office of Management & Budget	6.00	5.00	5.00	6.00	1.00
Grants Management	2.00	2.00	1.00	1.00	-
Purchasing	2.00	2.00	2.00	1.00	(1.00)
Total Full-Time FTE	10.00	9.00	8.00	8.00	-
Total FTE	10.00	9.00	8.00	8.00	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Budget & Finance
Office of Management & Budget

Mission Statement

Provide strategic planning and support to Monroe County government, which will promote efficient management practices, sound financial budgeting, and competitive procurement county-wide, while maintaining the highest standards of ethics, integrity and prudent expenditure of public funds.

Services Provided

- Develop, implement, and monitor annual operating and capital budgets by following Florida Statutes.
- Financial analysis, Revenue and Expenditure Forecasting and reporting.
- Provide budget assistance to all County Departments.

Major Variances

The 2015 budget increase can be attributed to the reallocation of 1 FTE in the Division from Sr. Buyer in Purchasing to Sr. Budget Analyst. This change is necessary to handle the increasing need of analytical monitoring of the budget. The increase in Personnel expenditures also includes a 2% Merit raise.

Advisory Board

None

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	310,672	289,640	405,703	405,703	490,686	20.9%
Operating Expenditures	2,740,421	305,874	64,363	480,785	54,065	(16.0%)
Capital Outlay Expenditures	-	-	6,000	6,923	6,000	-
Total Budget	3,051,093	595,514	476,066	893,411	550,751	15.7%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	314,743	314,732	476,066	476,066	550,751	15.7%
Governmental Fund Type Grants	2,736,350	280,782	-	417,345	-	-
Total Revenue	3,051,093	595,514	476,066	893,411	550,751	15.7%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	3.00	2.00	2.00	4.00	2.00
Officials & Administrators	3.00	3.00	3.00	2.00	(1.00)
Total Full-Time FTE	6.00	5.00	5.00	6.00	1.00
Total FTE	6.00	5.00	5.00	6.00	1.00

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Effective allocation of resources to meet current operating and capital needs					
• Process Budget Transfer Requests	#	2,040	2,000	1,717	2,000
• Review all County contracts	#	447	450	439	450
• Resolutions prepared and posted	#	531	500	258	400

Maintain stable, protected reserves

• Emergency Hurricane/Disaster Reserve Balance	\$	-	10,000,000	10,000,000	10,000,000
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Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Budget & Finance
Grants Management

Services Provided

- Administer and monitor human service organization contracts;
- Prepare the County's annual Edward Byrne Memorial Justice Assistance Grants (including both Federal and State pass-thru allocations) and the annual RSAT application; obligate all grant funds;
- Manage grants assigned to the department to ensure grant implementation and compliance including Byrne, RSAT, State Energy Program, CJMHSA, and Monroe County Sheriff's Office grants;
- Prepare grant applications assigned to the department;
- Administer grants/contracts assigned to the department;
- Manage Public Assistance program (FEMA reimbursement);
- Monitor state and federal legislation for potential funding opportunities, disseminate this information to all departments, and assist departments with grant applications when possible;
- Prepare legislative agenda, appropriations requests, and legislative advocacy in conjunction with state and federal lobbyists;
- Monitor pending state and federal legislation for programmatic and budgetary impacts;
- Provide direct support to the following advisory boards: Human Services Advisory Board, Substance Abuse Policy Advisory Board, and CJMHSA Advisory Council;
- Development of Strategic Plan; coordination of annual Action Plans.

Advisory Board

- Human Service Advisory Board
- Substance Abuse Policy Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	150,686	129,307	93,832	105,447	97,405	3.8%
Operating Expenditures	14,943	10,967	19,700	8,085	19,300	(2.0%)
Total Budget	165,629	140,274	113,532	113,532	116,705	2.8%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	165,629	140,274	113,532	113,532	116,705	2.8%
Total Revenue	165,629	140,274	113,532	113,532	116,705	2.8%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Officials & Administrators	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	-	-	-
Total Full-Time FTE	2.00	2.00	1.00	1.00	-
Total FTE	2.00	2.00	1.00	1.00	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Budget & Finance
Purchasing

Mission Statement

To provide quality purchasing and contracting support to all county departments in a timely, cost effective and professional manner.
 -Follow a strict Code of Ethics, avoiding the appearance of and preventing the opportunity for favoritism.
 -Seek to maximize the purchasing power of public funds, while promoting fair and open competition.
 -Strive to create a work environment that demonstrates teamwork, respect, integrity and honest communication.

Services Provided

Implement the Board's Purchasing Policy for all RFP's and contracts for goods and services.
 Process all department's purchasing orders.
 When required, purchase supplies and materials for all departments.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	127,222	109,057	135,278	135,484	117,300	(13.3%)
Operating Expenditures	74,427	74,364	84,813	84,607	82,964	(2.2%)
Capital Outlay Expenditures	-	-	-	-	2,000	-
Total Budget	201,650	183,421	220,091	220,091	202,264	(8.1%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	201,650	183,421	220,091	220,091	202,264	(8.1%)
Total Revenue	201,650	183,421	220,091	220,091	202,264	(8.1%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.00	1.00	1.00	-	(1.00)
Technicians	1.00	1.00	-	-	-
Professionals	-	-	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	1.00	(1.00)
Total FTE	2.00	2.00	2.00	1.00	(1.00)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Information Technology



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Information Technology

Business Center Vision

Technology is not an end but rather a means to an end, helping our County Staff, residents, and visitors efficiently access and utilize County services

Mission Statement

The mission of Monroe County Information Technology Department is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

IT Help Desk and Application support
 Website, Social Media and Mobile Applications
 Phone and PBX services
 Network and IP Services
 Monroe County Television

Strategic Goals

1. Monitor expenditures to ensure that they remain within budget guidelines
2. Monitor equipment inventory and maintain equipment properly
3. Create, administer and support a reliable and efficient application, communications, and network environment to enhance the productivity of County staff
4. Provide technology solutions designed to lower energy costs and promote sustainability

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	718,254	751,522	915,051	841,242	945,788	3.4%
Operating Expenditures	879,965	665,376	861,355	1,059,355	955,521	10.9%
Capital Outlay Expenditures	117,735	90,452	394,000	269,809	205,300	(47.9%)
Total Budget	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9%)

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Information Technology	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9%)
Total Budget	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9%)
Total Revenue	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9%)

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Information Technology	11.00	12.00	13.00	13.00	-
Total Full-Time FTE	11.00	12.00	13.00	13.00	-
Total FTE	11.00	12.00	13.00	13.00	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Information Technology
Information Technology

Mission Statement

The mission of Monroe County Information Technology Department is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

Management and operation of computer and communications technology including Information Technology for the BOCC, Public Broadcasting, most telephone service and backbone data communication for all of Monroe County government.

Major Variances

This budget reflects the third year of a five year phone system upgrade.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	718,254	751,522	915,051	841,242	945,788	3.4%
Operating Expenditures	879,965	665,376	861,355	1,059,355	955,521	10.9%
Capital Outlay Expenditures	117,735	90,452	394,000	269,809	205,300	(47.9%)
Total Budget	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9%)
Total Revenue	1,715,953	1,507,350	2,170,406	2,170,406	2,106,609	(2.9%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	2.00	1.00	3.00	3.00	-
Officials & Administrators	-	-	2.00	2.00	-
Technicians	6.00	8.00	6.00	6.00	-
Professionals	3.00	3.00	2.00	2.00	-
Total Full-Time FTE	11.00	12.00	13.00	13.00	-
Total FTE	11.00	12.00	13.00	13.00	-

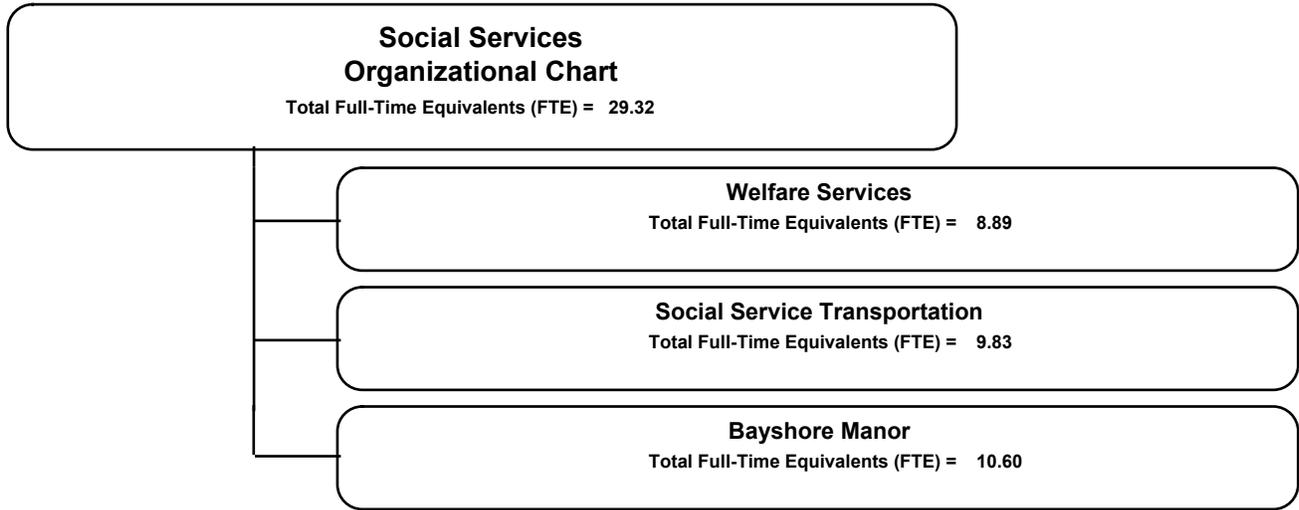
**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Information Technology
Information Technology**

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Budget Goals					
• Budget Goals	%	-	-	-	-
Closed Work Orders					
• Completed Work Orders by IT	#	-	-	-	-
Inventory Audit					
• Inventory Tracking	#	-	-	-	-
Network Uptime					
• Network Availability	%	-	-	-	-
Website Visitors					
• Website Visitors	#	-	-	-	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Social Services



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Social Services

Mission Statement

The Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services that are applicable for individuals and families in need of long-term support. These programs are aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with para-transit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided

In-home services, nutrition, energy assistance, legislated Medicaid reimbursement, pauper burials and cremations, prescriptions, Health Care Responsibility Act programs, and miscellaneous expenses for the eligible individuals and families in need of these services.

Community Support Services is aimed at reducing social and economic dependency. Interim financial, medical, case management, and other related services are provided to needy, disabled, and elderly individuals and families who reside in Monroe County.

Assistance is supplemented with counseling and direction designed either to restore individuals to a self-sufficient status or to effect referrals to appropriate state or federal agencies for persons in need of long-term support.

The goal of these services is to maintain, restore, and/or promote independent management within a family and community network.

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Social Services

Strategic Goals

Monroe County Social Services promotes community health and well-being through hurricane preparedness and recovery; health and social enrichment services; and accessible health, life-sustaining, and social services for vulnerable, aged, and disabled citizens.

To accomplish our mission within the various Departments of the Social Services arena, our staff are committed to the following specific goals in addition to the daily service provided to each citizen in need in Monroe County:

- 1) Maintenance of the Special Needs Registry:
 - a) Ensuring data entry into the registry is within 48 hours of receipt of application
 - b) Ensuring timely submission of data to Department of Health 95% of the time with an ever increasing percentage of accuracy.
 - c) Be 100% prepared for any emergency or evacuation at all times.

- 2) Compliance:
 - a) Increase timely submission of all required reports to a minimum of 95% timeliness with an ever increasing percentage of accuracy.
 - b) Ensure timely submission and routing of BOCC agenda items.
 - c) Improve processing time for monthly co-pay mail outs and billings.
 - d) Decrease turnaround time for pauper cremations to a maximum of 30 business days in 90% of all paupers.
 - e) Ensure processing time for all HCRAs is 55 days or less in 95% of all cases.
 - f) Ensure timely submission into CM Reporter of all HCRA monthly and quarterly reports.
 - g) Ensure departmental goals are attained and/or corrective action plans are put into place for improvement on a regular basis.

- 3) Transportation (Para-Transit):
 - a) Decrease reservation/booking data entry error rate in Trapeze by 25% during each quarter.
 - b) Decrease overall client wait time by a minimum of 5 minutes during each quarter.
 - c) Increase ridership in MCT by 5% during each quarter.
 - d) Maintain safe driving record, as evidenced by zero traffic citations, during each quarter.
 - e) Increase client/rider satisfaction as evidenced by comment cards or letters from clients during each quarter.
 - f) Conduct daily safety inspections of vehicles and report findings immediately to supervisor.
 - g) Conduct accurate count of fares at the end of each shift ensuring error rates remain less than 5%.

- 4) Bayshore Manor:
 - a) Maintain 100% occupancy at BSM for at least 2 quarters of the FY15 budget year.
 - b) Maintain at least 2 move-in ready individuals on the waiting list at all times during the FY15 budget year.
 - c) Add at least 1 annual (or repeatable) social activity or field trip to the resident's schedule during the FY15 budget year.
 - d) All Attendants will be expected to correctly document medication observation 100% of the time during FY15.
 - e) All Attendants will maintain accurate logs of care and service, including daily observation reports when making rounds, for all quarters during FY15.
 - f) All Attendants will read menus, prepare and follow through with meal preparations independently, ensuring that the food is correctly prepared and served throughout all of FY15.
 - g) BSM Custodian will deep clean two resident's rooms each calendar month during the whole of FY15.
 - h) BSM Custodian will ensure proper safety measures are used 100% of time when cleaning facility floors during FY15.
 - i) BSM Custodian will handle equipment, tools, facility structures responsibly during FY15 while being 100% accident free.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	1,991,290	1,966,786	1,597,960	2,394,680	1,669,771	4.5%
Operating Expenditures	3,755,133	2,531,082	1,475,252	2,876,704	1,601,954	8.6%
Capital Outlay Expenditures	-	24,581	27,650	153,350	10,000	(63.8%)
Total Budget	5,746,424	4,522,449	3,100,862	5,424,734	3,281,725	5.8%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Social Services

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Bayshore Manor	673,524	703,176	736,830	727,830	876,845	19.0%
Social Service Transportation	886,932	893,785	856,112	899,112	935,617	9.3%
Welfare Services	4,185,967	2,925,488	1,507,920	3,797,792	1,469,263	(2.6%)
Total Budget	5,746,424	4,522,449	3,100,862	5,424,734	3,281,725	5.8%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	4,168,324	3,047,408	3,099,622	2,995,379	3,280,485	5.8%
Governmental Fund Type Grants	1,578,099	1,475,041	-	2,428,115	-	- %
Misc Special Revenue Fund	-	-	1,240	1,240	1,240	- %
Total Revenue	5,746,424	4,522,449	3,100,862	5,424,734	3,281,725	5.8%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Welfare Services	8.92	8.87	9.57	8.89	(0.68)
Social Service Transportation	9.04	9.56	9.56	9.83	0.27
Bayshore Manor	10.40	10.50	10.50	10.60	0.10
Total Full-Time FTE	28.36	28.93	29.63	29.32	(0.31)
Total FTE	28.36	28.93	29.63	29.32	(0.31)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Social Services
Welfare Services

Mission Statement

The Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services that are applicable for individuals and families in need of long-term support. These programs are aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with paratransit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided

In-home services, nutrition, energy assistance, legislated Medicaid reimbursement, pauper burials and cremations, prescriptions, Health Care Responsibility Act programs, and miscellaneous expenses for the eligible individuals and families in need of these services.

Community Support Services is aimed at reducing social and economic dependency. Interim financial, medical, case management, and other related services are provided to needy, disabled, and elderly individuals and families who reside in Monroe County.

Assistance is supplemented with counseling and direction designed either to restore individuals to a self-sufficient status or to effect referrals to appropriate state or federal agencies for persons in need of long-term support.

The goal of these services is to maintain, restore, and/or promote independent management within a family and community network.

Advisory Board

NONE

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	990,663	934,964	526,013	1,289,571	514,545	(2.2%)
Operating Expenditures	3,195,304	1,973,617	965,907	2,370,397	954,718	(1.2%)
Capital Outlay Expenditures	-	16,906	16,000	137,824	-	(100.0%)
Total Budget	4,185,967	2,925,488	1,507,920	3,797,792	1,469,263	(2.6%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	2,607,868	1,450,446	1,506,680	1,368,437	1,468,023	(2.6%)
Governmental Fund Type Grants	1,578,099	1,475,041	-	2,428,115	-	-
Misc Special Revenue Fund	-	-	1,240	1,240	1,240	-
Total Revenue	4,185,967	2,925,488	1,507,920	3,797,792	1,469,263	(2.6%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	6.62	5.72	5.52	6.19	0.67
Officials & Administrators	0.50	0.45	-	-	-
Technicians	0.30	0.25	0.45	-	(0.45)
Professionals	1.50	2.45	3.60	2.70	(0.90)
Total Full-Time FTE	8.92	8.87	9.57	8.89	(0.68)
Total FTE	8.92	8.87	9.57	8.89	(0.68)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Social Services
Welfare Services**

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Welfare Administration Strategic Goals					
• Special Needs Registry	%	-	-	95	96
• Compliance	%	-	-	95	96

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Social Services
Social Service Transportation**

Mission Statement

The mission of Monroe County Transit is to operate a safe, dependable, and effective paratransit network that enables Monroe County's elderly, disabled, and transportation disadvantaged citizens the mobility necessary to improve their quality of life and remain independent, allowing them to have useful and productive lives.

Services Provided

Transportation provides the elderly, disabled and transportation disadvantaged in Monroe County with a means of remaining independent, having useful and productive lives by assisting the citizens with paratransit services. Under an Interlocal Agreement with the City of Key West and the City of Marathon, Monroe County contributes 1/3 of the cost of the Lower Keys Shuttle Bus Service. The shuttle runs 6 times each day between Key West and Marathon.

Major Variances

2% Merit increase, slight increase in the annual vehicle maintenance charge and risk management charges.

Advisory Board

None

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	489,861	514,605	507,166	549,328	547,627	8.0%
Operating Expenditures	397,071	379,181	340,946	337,208	380,990	11.7%
Capital Outlay Expenditures	-	-	8,000	12,576	7,000	(12.5%)
Total Budget	886,932	893,785	856,112	899,112	935,617	9.3%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	886,932	893,785	856,112	899,112	935,617	9.3%
Total Revenue	886,932	893,785	856,112	899,112	935,617	9.3%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	3.00	3.30	3.30	3.53	0.23
Officials & Administrators	0.10	0.20	-	-	-
Service - Maintenance	5.88	6.00	6.00	6.00	-
Technicians	0.05	0.05	0.05	-	(0.05)
Professionals	0.01	0.01	0.21	0.30	0.09
Total Full-Time FTE	9.04	9.56	9.56	9.83	0.27
Total FTE	9.04	9.56	9.56	9.83	0.27

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
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MCT Administration & Drivers Strategic Goals

• Reservations	%	-	-	25	25
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Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Social Services
Bayshore Manor

Mission Statement

Our mission is to provide our residents with quality and compassionate care. Our goal is to promote independence and enable residents to age in place in a home-like environment.

Services Provided

Bayshore Manor is a multipurpose assisted-living facility operated by Monroe County and licensed by the Florida Agency For Health Care Administration. Primarily designed as a residential facility for the elderly residents of Monroe County, Bayshore Manor offers:

24-hour staffing by qualified caring attendants, daily activities, private rooms, nutritious hot meals, and transportation to all appointments and activities.

Bayshore Manor also operates an adult daytime respite program for families whose elderly relatives require non-medical supervision during the day. This program is available on a daily basis at a nominal fee, which includes hot lunch and supervised activities.

Bayshore provides short-term (up to 30 days) residential services for families requiring more prolonged relief from continuous care giving.

Major Variances

Operating increase is due to preparation of the AHCA (American Hospital Certification Association) survey and risk management charge.

Advisory Board

None

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	510,766	517,217	564,781	555,781	607,599	7.6%
Operating Expenditures	162,758	178,284	168,399	169,099	266,246	58.1%
Capital Outlay Expenditures	-	7,675	3,650	2,950	3,000	(17.8%)
Total Budget	673,524	703,176	736,830	727,830	876,845	19.0%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	673,524	703,176	736,830	727,830	876,845	19.0%
Total Revenue	673,524	703,176	736,830	727,830	876,845	19.0%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.00	1.00	1.00	1.05	0.05
Officials & Administrators	-	0.10	-	-	-
Paraprofessionals	7.40	7.40	7.40	7.40	-
Service - Maintenance	1.00	1.00	1.00	1.00	-
Professionals	1.00	1.00	1.10	1.15	0.05
Total Full-Time FTE	10.40	10.50	10.50	10.60	0.10
Total FTE	10.40	10.50	10.50	10.60	0.10

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
BSM Administration Strategic Goals					
• BSM Administration	%	-	-	100	100
BSM Attendant & Custodian Strategic Goals					
• BSM Attendants/Custodian	%	-	-	100	100

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Extension Services



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Extension Services

Business Center Vision

Extension Programs Combine Research-Based Subject Matter with Effective Educational Approaches

Mission Statement

The University of Florida/Monroe County Extension Mission Statement

“The Monroe County Extension Service is committed to providing objective science-based youth and adult informal community educational programs and services in the 4-H youth, horticulture, family and consumer sciences, and marine areas that help residents to improve their quality of life and surrounding environment.”

Services Provided

Four Major Program Areas

Sea Grant Marine, Climate Change, Environmental Horticulture, Family & Consumer Sciences/Community Development. Three Extension Agents & One Admin Staff

Strategic Goals

To develop and maintain educational programs to benefit residents in Monroe County. To enhance the effectiveness of Extension and service to Monroe County through development of a volunteer network. Number of volunteer hours contributed to county educational efforts. To ensure a yearly UF match in funding and services for Monroe County of at least 2 UF dollars for each 1 Monroe County dollar.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	64,774	65,357	68,442	68,442	70,930	3.6%
Operating Expenditures	115,704	102,777	120,985	120,985	124,582	3.0%
Capital Outlay Expenditures	-	-	-	-	29,500	- %
Total Budget	180,478	168,134	189,427	189,427	225,012	18.8%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Extension Services	180,478	168,134	189,427	189,427	225,012	18.8%
Total Budget	180,478	168,134	189,427	189,427	225,012	18.8%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	180,478	168,134	189,427	189,427	225,012	18.8%
Total Revenue	180,478	168,134	189,427	189,427	225,012	18.8%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Extension Services	-	1.00	1.00	1.00	-
Total Full-Time FTE	-	1.00	1.00	1.00	-
Total FTE	-	1.00	1.00	1.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Extension Services
Extension Services**

Mission Statement

Monroe County Extension Service is committed to creating objective, science-based, educational programs and services that provide residents empowering lifelong learning opportunities that help them to improve their quality of life and surrounding environment.

Services Provided

UF/MC Extension Service provides a variety of educational services to residents, businesses, organizations and agencies in marine, horticulture, and family and youth development. Individual consultations, seminars, workshops and public events are conducted. Extension Service collaborates with other organizations to provide educational support for their programs and to expand their existing services through education.

Major Variances

Vehicle Replacement Program

Advisory Board

- UF/MC Extension Overall Advisory Council
- UF/MC Extension Marine Advisory Committee
- UF/MC Extension Horticulture Advisory Committee
- UF/MC Extension Family and Community Development Advisory Committee

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	64,774	65,357	68,442	68,442	70,930	3.6%
Operating Expenditures	115,704	102,777	120,985	120,985	124,582	3.0%
Capital Outlay Expenditures	-	-	-	-	29,500	-
Total Budget	180,478	168,134	189,427	189,427	225,012	18.8%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	180,478	168,134	189,427	189,427	225,012	18.8%
Total Revenue	180,478	168,134	189,427	189,427	225,012	18.8%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	-	1.00	1.00	1.00	-
Total Full-Time FTE	-	1.00	1.00	1.00	-
Total FTE	-	1.00	1.00	1.00	-

Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
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Monetary Value of Extension

• Extension Monetary Value to Monroe County Operations	%	1.80	1.50	1.80	1.50
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Service Delivery Contacts

• Clientele Contacts	#	11,508	10,000	11,472	10,000
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Volunteer Educational Network

• Volunteer Effort and Value	#	-	2,200	2,444	2,200
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**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Library Services



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Library Services

Business Center Vision

The people of the Monroe County community will:

- Have the information they need to succeed at school, at work, and in their personal lives;
- Discover the joy of reading and develop an appreciation of learning;
- Enjoy a high level of access to electronic information resources, through the latest information technologies in the provision of Library services;
- Develop the technological, information seeking, and information evaluation skills needed in an increasingly complex world;
- Use the resources of the Monroe County Public Library in a way that will improve the quality of their lives and that of the community as a whole.

Mission Statement

Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided

- Free Library cards for County residents, providing open access to all Library privileges
- Provision of books, periodicals, audio and video materials for circulation to Library patrons and in-house use
- Programs for children, ranging from toddlers through school-aged, both in-house and through outreach activities
- Programs for adults, covering a wide range of interests
- Inter-Library Loan services for obtaining patron-requested materials from Libraries across the country
- Reference services in person, by telephone inquiry and through electronic transmission
- Public access to internet information through a computer network; wireless access also available onsite
- 24/7 access to the Library catalog through our website, providing off-site ability for patrons to renew and request Library materials
- 24/7 access through the Library website to our collection of databases, free to our patrons
- 24/7 access for our patrons to a growing collection of digital materials for downloading to a reading or listening device

Strategic Goals

Continue the development of branch collections in non-English materials, in print and electronic format; obtain and analyze customer feedback, and adapt as necessary for stronger impact and use of materials.

Investigate and incorporate smart phone technology into our reference service functions, through such avenues as mobile reference service, while continuing to expand reference services through other growing technologies such as texting, reference chat, and the Ask-a-Librarian program.

Complete a report on the usage, equipment, and physical arrangements of our Children's units to determine immediate and potential future needs for collections, open space, reading space, and programs. Using the report as a set of guidelines, look into possibilities of re-working available space, renovating furnishings, and updating collections

Reorganize the Florida History Department in Key West to increase display space and work space, as well as increasing security for the delicate materials contained there. Explore preservation methods and prioritize and categorize. Promote digitization of selected materials to increase the web presence of the collections, and enable online access wherever feasible.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	2,243,667	2,365,867	2,503,753	2,505,333	2,520,686	0.7%
Operating Expenditures	386,864	445,811	265,095	407,558	355,859	34.2%
Capital Outlay Expenditures	183,710	174,598	1,209,742	1,381,299	1,404,433	16.1%
Total Budget	2,814,241	2,986,276	3,978,590	4,294,190	4,280,978	7.6%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Impact Fees Libraries	(1,000)	-	717,292	717,292	891,283	24.3%
Libraries	2,815,241	2,986,276	3,261,298	3,576,898	3,389,695	3.9%
Total Budget	2,814,241	2,986,276	3,978,590	4,294,190	4,280,978	7.6%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Library Services

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	2,758,519	2,894,583	2,911,298	3,056,793	3,039,695	4.4%
Governmental Fund Type Grants	45,437	74,939	-	118,039	-	- %
Impact Fees Fund - Libraries	(1,000)	-	717,292	717,292	891,283	24.3%
Misc Special Revenue Fund	11,284	16,755	350,000	402,066	350,000	- %
Total Revenue	2,814,241	2,986,276	3,978,590	4,294,190	4,280,978	7.6%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Libraries	41.59	41.34	41.65	41.66	0.01
Total Full-Time FTE	41.59	41.34	41.65	41.66	0.01
Total FTE	41.59	41.34	41.65	41.66	0.01

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Library Services
Impact Fees Libraries**

Services Provided

Funds are used exclusively for the capital expansion of the county's library facilities in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Libraries Fund 132 budgets are also listed under the Capital Improvement Plan section.

Advisory Board

Library Advisory Board, appointed by Commissioner for appropriate county-wide districts.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	(1,000)	-	-	-	-	-
Capital Outlay Expenditures	-	-	717,292	717,292	891,283	24.3%
Total Budget	(1,000)	-	717,292	717,292	891,283	24.3%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Impact Fees Fund - Libraries	(1,000)	-	717,292	717,292	891,283	24.3%
Total Revenue	(1,000)	-	717,292	717,292	891,283	24.3%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Library Services
Libraries

Mission Statement

Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided

Key West Branch (May Hill Russell): 700 Fleming Street, Key West, FL 33040
 Big Pine Key Branch: 213 Key Deer Boulevard, Winn-Dixie Shopping Center, Big Pine Key, FL 33043
 Marathon Branch (George Dolezal) : 3251 Overseas Highway, MM 48.7 Oceanside, Marathon, FL 33050
 Islamorada Branch (Helen Wadley): 81830 Overseas Highway, Islamorada, FL 33036
 Key Largo Branch: 101485 Overseas Highway, Tradewinds Shopping Center, Key Largo, FL 33037
 www.keyslibraries.org

Major Variances

Capital expenditures reflects the Vehicle Replacement program.
 Operating expenditures reflects risk management charges.

Advisory Board

Library Advisory Board, five members appointed by Commissioner for appropriate county district.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	2,243,667	2,365,867	2,503,753	2,505,333	2,520,686	0.7%
Operating Expenditures	387,864	445,811	265,095	407,558	355,859	34.2%
Capital Outlay Expenditures	183,710	174,598	492,450	664,007	513,150	4.2%
Total Budget	2,815,241	2,986,276	3,261,298	3,576,898	3,389,695	3.9%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	2,758,519	2,894,583	2,911,298	3,056,793	3,039,695	4.4%
Governmental Fund Type Grants	45,437	74,939	-	118,039	-	- %
Misc Special Revenue Fund	11,284	16,755	350,000	402,066	350,000	- %
Total Revenue	2,815,241	2,986,276	3,261,298	3,576,898	3,389,695	3.9%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	2.00	2.00	2.00	2.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Paraprofessionals	25.71	25.46	24.71	24.72	0.01
Technicians	2.94	2.94	3.00	3.00	-
Professionals	9.94	9.94	10.94	10.94	-
Total Full-Time FTE	41.59	41.34	41.65	41.66	0.01
Total FTE	41.59	41.34	41.65	41.66	0.01

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Library Services

Libraries

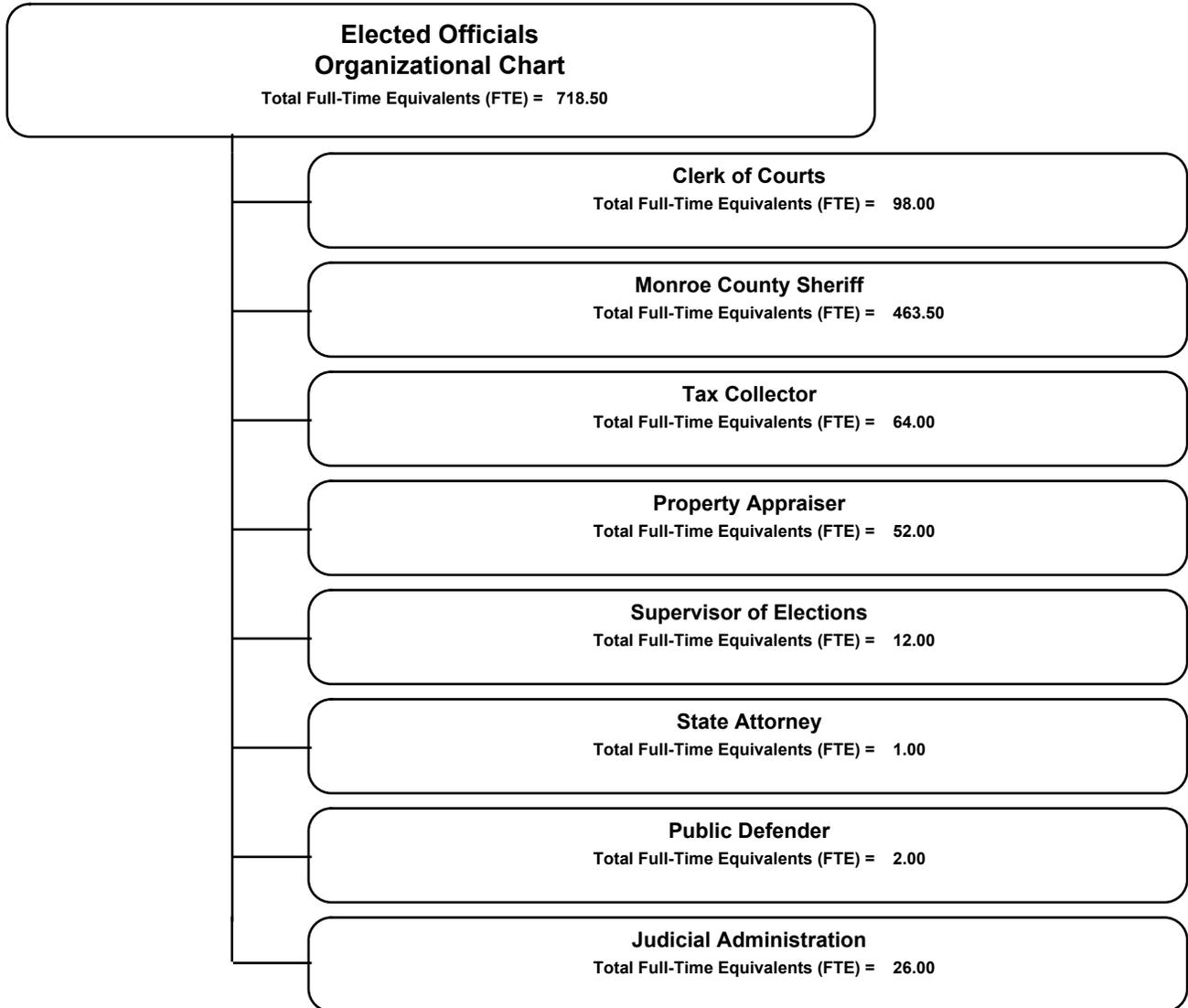
Objectives and Performance Measures	Unit of Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2015 Adopted
Broad-based patron service					
• E-book circulation	#	-	10,649	16,602	17,432
Reach out to a diverse community					
• Use of Library wi-fi	#	-	27,096	28,387	29,806
Reference services through a variety of media					
• Increase in e-reference	#	-	2,148	2,148	2,169
• Increase in patron e-visits	#	-	2,906,296	6,159,636	6,467,618



ELECTED OFFICIALS

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Elected Officials



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials

Strategic Goals

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	33,932,856	8,092,501	8,486,654	8,587,756	8,569,927	1.0%
Operating Expenditures	27,406,297	55,152,086	56,716,905	59,783,654	58,518,953	3.2%
Capital Outlay Expenditures	646,520	94,780	757,462	1,024,657	391,229	(48.4%)
Interfund Transfers	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	- %
Total Budget	65,278,716	66,631,055	69,420,953	72,855,999	70,940,041	2.2%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Clerk of Courts	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	- %
Communications	684,132	626,196	650,200	650,200	635,060	(2.3%)
Court Services Network System	-	-	100,000	100,000	100,000	- %
Court Technology Fund	105,398	37,465	51,988	245,741	41,988	(19.2%)
Impact Fees Police Facilities	-	-	106,043	-	113,487	7.0%
Judicial Administration	1,837,705	2,297,159	2,072,772	2,099,055	2,016,576	(2.7%)
Law Enforcement Trust	85,004	38,494	319,180	490,983	333,835	4.6%
LEEA	75,000	75,000	75,000	75,000	75,000	- %
Monroe County Sheriff	48,034,219	49,172,421	50,470,391	53,070,373	51,821,366	2.7%
Property Appraiser	3,696,500	3,687,444	3,947,634	4,258,162	4,455,078	12.9%
Public Defender	582,564	610,788	588,557	640,294	626,681	6.5%
State Attorney	205,627	228,060	701,000	887,903	711,450	1.5%
Supervisor of Elections	1,974,346	1,840,792	1,860,745	1,860,745	1,611,203	(13.4%)
Tax Collector	4,705,180	4,725,550	5,017,511	5,017,611	4,938,385	(1.6%)
Total Budget	65,278,716	66,631,055	69,420,953	72,855,999	70,940,041	2.2%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	15,170,365	15,067,050	15,872,644	16,172,644	16,182,224	2.0%
Fine & Forfeiture Fund	41,308,846	42,205,598	43,158,169	45,731,868	44,369,126	2.8%
Impact Fees Fund - Police Fac	-	-	106,043	-	113,487	7.0%
Fire & Ambulance District 1 L&M Key	444,906	502,387	576,179	579,786	546,683	(5.1%)
Mstd - PIng/bldg/code/fire Mar	96,466	93,611	114,516	116,143	113,544	(0.8%)
Municipal Policing	6,936,300	7,203,295	7,588,419	7,593,713	7,741,668	2.0%
911 Enhancement Fee	543,346	492,390	510,200	510,200	495,060	(3.0%)
Duck Key Security District	9	2	2,250	2,250	2,250	- %
Misc Special Revenue Fund	380,188	316,820	685,768	1,170,727	581,988	(15.1%)
Law Enforcement Trust (600)	85,004	38,494	319,180	490,983	333,835	4.6%
Court Facilities Fees Trust (602)	312,282	710,406	386,175	386,175	358,766	(7.1%)
Stock Island Wastewater MSTU	1,004	1,001	1,410	1,410	1,410	- %
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	-	100	-	- %
Clerks Rev Note, Capital	-	-	100,000	100,000	100,000	- %
Total Revenue	65,278,716	66,631,055	69,420,953	72,855,999	70,940,041	2.2%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Clerk of Courts	97.00	97.00	98.00	98.00	-
Monroe County Sheriff	462.50	462.50	462.50	463.50	1.00
Tax Collector	64.00	64.00	64.00	64.00	-
Property Appraiser	52.00	52.00	52.00	52.00	-
Supervisor of Elections	12.00	12.00	12.00	12.00	-
State Attorney	1.00	1.00	1.00	1.00	-
Public Defender	2.00	2.00	2.00	2.00	-
Judicial Administration	25.63	26.00	26.00	26.00	-
Total Full-Time FTE	716.13	716.50	717.50	718.50	1.00
Total FTE	716.13	716.50	717.50	718.50	1.00

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Clerk of Courts

Services Provided

The Clerk of the Circuit Court is an elected office established by the Florida Constitution. The duties of the office are provided by the Constitution, by acts of the Florida Legislature, and by order of the Court.

The Florida Constitution provides that the Clerk of the Circuit Court shall be: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-officio Clerk to the Board of County Commissioners.

Revision 7 to Article V of the Constitution of the State of Florida, HB113A of 2003 and SB2962 of 2004 requires that the budget of the Clerk of the Circuit Court for court-related functions must be supported by fines, fees and service charges. The statutes also delineate court-related costs, which are the responsibility of the County, costs that must be supported by fines, fees and service charges, and create a mechanism for funding Clerks of Court who project a deficit in funding necessary to support court-related functions.

Funding for the budgets of the Clerk of the Circuit Court, as ex-officio Clerk to the Board of County Commissioners, Management Information Systems, Records Management and court-related costs that remain the responsibility of the County is budgeted in the General Revenue of the County.

The budgets of the Clerk of the Circuit and County courts for court-related functions are contained in the Clerk's General Revenue Fund and Clerk's Fine and Forfeiture Fund.

Major Variances

Despite the increases in the FRS contribution rates, the FY15 budget request remains flat. This budget does not include court costs, the Clerk Trust Fund or the federal child support grant. The court related budget will be similar in amount as the FY14 budget despite the increase in pension contributions rates.

Included in the budget is a lump sum of \$71,578 to be used for salary adjustments. A salary adjustment cannot be given to the Clerk employees funded by the County without providing the same adjustment to the court-related employees. The County has no obligation to fund court-related salary adjustments; however, if the Board decides not to provide the requested support, the request for non-court related salary adjustments will be withdrawn. The salary adjustments needed for court-related staff is \$94,216.

The budget request includes a continuation of funding for insurance costs, both court-related and non-court related employees. This appropriation would not be used unless there is a shortfall in the court-related revenues. In the past ten years, the Clerk's office has been able to return the funding for court-related insurances and more, as excess fees. However, continued decline in court revenues due to external factors, such as the allocation of fees and shifts in case loads, is a concern and will continue to occur.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Interfund Transfers	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	- %
Total Budget	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	- %
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	- %
Total Revenue	3,293,043	3,291,688	3,459,932	3,459,932	3,459,932	- %
Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance	
Authorized Positions	97.00	97.00	98.00	98.00	-	
Total FULL-TIME FTE	97.00	97.00	98.00	98.00	-	
Total FTE	97.00	97.00	98.00	98.00	-	

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Elected Officials
Court Services Network System**

Services Provided

For the use to upgrade the Clerk's computer network and software.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	-	-	100,000	100,000	100,000	-
Total Budget	-	-	100,000	100,000	100,000	-
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Clerks Rev Note, Capital	-	-	100,000	100,000	100,000	-
Total Revenue	-	-	100,000	100,000	100,000	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Communications

Mission Statement

The Monroe County Emergency Communication's Department provides maintenance, planning, engineering, procurement, protocol and installation of all communication systems for the Department under the Board of County Commissioners and the Sheriff's Department. The Department strives to provide consistent dependable wireless communications for the daily routine communications needed to provide services to Monroe County. The Department maintains high standards with redundant facilities to assure the necessary emergency communications required by emergency services in protecting the life and property of Monroe County citizens and visitors.

Services Provided

- Provide 24/7 emergency radio system maintenance and repair for all County systems to and including the Sheriff's Department.
- Provide radio system design, construction, and support.
- Maintain County infrastructure of towers and radio facilities.
- Provide Countywide 911 coordination, budgeting, maintenance, planning and enhancement programs.
- Provide law enforcement calibration, maintenance and support of radar equipment.
- Provide maintenance and support the Public Safety Dispatch centers.

Major Variances

The Adopted budget for 911 Enhancement was based on actual/historical amounts and could be amended with additional actual receipts. The revenue for this fund is based on a fee levied on each telephone access line in Monroe County for the enhancement of the 911 emergency telephone systems. F.S. 365 defines the distribution and restriction of funds.

The FY15 budget for the Misc. Special Revenue Fund will be amended once the FY 2014 revenues and expenditures are reconciled. Inter-Agency Communications Fund is restricted by F.S. 318.21(9).

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	684,132	626,196	650,200	650,200	635,060	(2.3%)
Total Budget	684,132	626,196	650,200	650,200	635,060	(2.3%)
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
911 Enhancement Fee	543,346	492,390	510,200	510,200	495,060	(3.0%)
Misc Special Revenue Fund	140,786	133,806	140,000	140,000	140,000	- %
Total Revenue	684,132	626,196	650,200	650,200	635,060	(2.3%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Elected Officials
Impact Fees Police Facilities**

Services Provided

Funds are used solely for the purpose of capital expansion of police facilities in Monroe County, including but not limited to:

- 1) Design and construction plan preparation;
- 2) Land acquisition;
- 3) Acquisition of new patrol cars; and
- 4) Acquisition of jail facilities.

The funds shall not be used to maintain existing police facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available funding. Impact Fee Police Facilities Fund 134 budgets are also listed under the Capital Plan.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	-	-	-	-	113,487	- %
Capital Outlay Expenditures	-	-	106,043	-	-	(100.0%)
Total Budget	-	-	106,043	-	113,487	7.0%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Impact Fees Fund - Police Fac	-	-	106,043	-	113,487	7.0%
Total Revenue	-	-	106,043	-	113,487	7.0%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Monroe County Sheriff

Mission Statement

Partnering with our community to provide exceptional service and safety in the Florida Keys.

Services Provided

Law Enforcement and Operations

Road Patrol and traffic Enforcement

K-9 Unit

Special Weapons and Tactics Team (S.W.A.T.)

Dive Team

Special Investigations (Narcotics and Homicide investigations along with Crimes Against Women and Children)

Community Relations

Crime Watch

Crime Prevention

Public Information/Media Relations and Web Site Management

School Resource Officers

Juvenile Programs (Teen Court, IDDS, and Explorer/Cadets)

Corrections

Legal Division

Professional Standards

Internal Affairs

Administration

Website: www.keyssso.net

Major Variances

The Sheriff's requested Public Safety Budget for fiscal year 2014-2015 is \$44,875,425. This represents an increase of \$438,900 over the previous year. The increase in the budget is a result of the average increase of 2.0% for all MCSO personnel. The Sheriff's budget request excludes the following items: Group Insurance, Worker's Comp, Risk Mgmt, Extradition, and LEEA funds. These items are added by OMB.

The budget request for the Trauma Star program for fiscal year 2014-2015 is \$1,614,110. This represents an increase of \$6,130 over last year. This increase is a result of the average increase of 2.0% for all MCSO personnel. The Trauma Star budget is located under Emergency Services, Fund 101.

The budget request for the Emergency Communications Department for fiscal year 2014-2015 is \$364,604, an increase of \$5,952 over the previous year.

The budget total of \$52,308,998 includes the Sheriff's request of \$45,800,437 and additional items (Group Insurance, Workers Compensation and Risk Management charges) that total \$6,508,561. The additional items are entered by OMB and are not a part of the Sheriff's request.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	31,282,927	5,454,932	5,600,213	5,725,650	5,640,194	0.7%
Operating Expenditures	16,191,970	43,717,489	44,870,178	47,321,223	46,181,172	2.9%
Capital Outlay Expenditures	559,322	-	-	23,500	-	-
Total Budget	48,034,219	49,172,421	50,470,391	53,070,373	51,821,366	2.7%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Fine & Forfeiture Fund	41,233,846	42,130,598	43,083,169	45,656,868	44,294,126	2.8%
Municipal Policing	6,772,169	7,015,693	7,387,222	7,387,222	7,527,240	1.9%
Misc Special Revenue Fund	28,204	26,130	-	26,283	-	-
Total Revenue	48,034,219	49,172,421	50,470,391	53,070,373	51,821,366	2.7%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Monroe County Sheriff

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Authorized Positions	462.50	462.50	462.50	463.50	1.00
Total FULL-TIME FTE	462.50	462.50	462.50	463.50	1.00
Total FTE	462.50	462.50	462.50	463.50	1.00

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Elected Officials
LEEA**

Mission Statement

Law Enforcement Education Assistance (LEEA) is administered under the Sheriff's Department.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	-
Total Budget	75,000	75,000	75,000	75,000	75,000	-
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Fine & Forfeiture Fund	75,000	75,000	75,000	75,000	75,000	-
Total Revenue	75,000	75,000	75,000	75,000	75,000	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Elected Officials
Law Enforcement Trust**

Mission Statement

This fund accounts for expenditures to non-profit organizations to help deter drug use and juvenile delinquency and is restricted by F.S. 932.705, Law Enforcement trust funds.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	85,004	38,494	319,180	490,983	333,835	4.6%
Total Budget	85,004	38,494	319,180	490,983	333,835	4.6%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Law Enforcement Trust (600)	85,004	38,494	319,180	490,983	333,835	4.6%
Total Revenue	85,004	38,494	319,180	490,983	333,835	4.6%

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Tax Collector

Mission Statement

We are committed to providing the citizens of Monroe County and the local and state agencies for which we collect taxes with courteous, professional, accurate and efficient service, while providing an environment conducive to the professional and personal growth of the Tax Collector's employees.

Services Provided

Collection of ad valorem taxes, non-ad valorem taxes, motor vehicle and vessel registration and title applications, collection of sales tax, issuance of hunting and fishing licenses, driver licenses, local business tax, and collection of tourist development taxes.

Website: www.monroetaxcollector.com

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	521,853	517,540	562,650	562,650	562,650	- %
Operating Expenditures	4,183,327	4,208,009	4,454,861	4,454,961	4,375,735	(1.8%)
Total Budget	4,705,180	4,725,550	5,017,511	5,017,611	4,938,385	(1.6%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	4,271,492	4,251,007	4,454,128	4,454,128	4,422,768	(0.7%)
Fire & Ambulance District 1 L&M Key	275,799	303,228	362,820	362,820	317,054	(12.6%)
Mstd - PIng/bldg/code/fire Mar	56,523	56,724	75,000	75,000	70,000	(6.7%)
Municipal Policing	100,352	113,586	121,903	121,903	124,903	2.5%
Duck Key Security District	9	2	2,250	2,250	2,250	- %
Stock Island Wastewater MSTU	1,004	1,001	1,410	1,410	1,410	- %
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	-	100	-	- %
Total Revenue	4,705,180	4,725,550	5,017,511	5,017,611	4,938,385	(1.6%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Authorized Positions	64.00	64.00	64.00	64.00	-
Total FULL-TIME FTE	64.00	64.00	64.00	64.00	-
Total FTE	64.00	64.00	64.00	64.00	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Property Appraiser

Services Provided

The Monroe County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.

The Property Appraiser also:

- Tracks ownership changes
- Maintains maps of parcel boundaries
- Keeps descriptions of buildings and property characteristics up to date
- Accepts and approves applications from individuals eligible for exemptions and other forms of property tax relief
- Analyze trends in sales prices, construction costs, and rent to best estimate the value of assessable property

Website: www.mcpafl.org

Major Variances

The FY15 budget request reflects a 2% COLA/merit, an increase in retirement contributions as required by FRS, increase in CFE designation to Employees, along with a shifting of contractual obligations to in house personnel. Other increases are leasing of fleet vehicles (\$19,660), mandated aerial photography 1/3 payable per year (\$56,000), EDP expenses to replace outdated system and purchase hardware for new camera system (\$58,302).

The budget total of \$4,455,078 includes the PA request of \$3,852,008 and additional items (Group Insurance, Workers Compensation and Risk Management charges) that total \$603,070. The additional items are entered by OMB and are not a part of the PA request.

Advisory Board

Value Adjustment Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	490,827	464,264	550,098	550,098	551,164	0.2%
Operating Expenditures	3,205,673	3,223,180	3,397,536	3,708,064	3,903,914	14.9%
Total Budget	3,696,500	3,687,444	3,947,634	4,258,162	4,455,078	12.9%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	3,423,672	3,377,382	3,615,465	3,915,465	4,092,380	13.2%
Fire & Ambulance District 1 L&M Key	169,107	199,159	213,359	216,966	229,629	7.6%
Mstd - Png/bldg/code/fire Mar	39,943	36,886	39,516	41,143	43,544	10.2%
Municipal Policing	63,778	74,017	79,294	84,588	89,525	12.9%
Total Revenue	3,696,500	3,687,444	3,947,634	4,258,162	4,455,078	12.9%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Authorized Positions	52.00	52.00	52.00	52.00	-
Total FULL-TIME FTE	52.00	52.00	52.00	52.00	-
Total FTE	52.00	52.00	52.00	52.00	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Supervisor of Elections

Mission Statement

The Monroe County Supervisors of Elections is promulgated by the Florida Constitution and exists to conduct fair, honest, and accurate elections. We provide voter education programs in our schools, as well as the private sectors of our county. Our voter outreach program exists to help our voters, and future voters, become familiar with our voting system and gain confidence that their votes are being tabulated accurately.

Our goal is to provide a service and equipment that accommodates all voters so that all voters may cast their ballot in secret and unassisted.

It is also our goal to provide voter registration services that enable all who wish to register to vote may do so conveniently without any undue influence.

We also maintain that all services are conducted within the confines of State and Federal Laws, and the policies of this office.

All citizens of Monroe County are treated fairly and with compassion.

Website: www.keys-elections.org

Services Provided

We provide Voter Registration services.

We conduct voter and candidate informational seminars.

We are the repository for most financial disclosure required for some government employees and some government officials. (Form 1 Financial Disclosure).

We conduct Municipal, county, state, and federal elections.

We provide computer services for candidates and the public. We provide current and historical data regarding voters, candidates, and election results.

Offices in Monroe County:

Key West---530 Whitehead Street, Suite 101, Key West, FL 33040 (305) 292-3416

Marathon---MM 50.5, Marathon Government Annex, 490 63rd Street Ocean, Suite 130, Marathon, FL 33050

Key Largo---MM 102, Murray Nelson Center, 102050 Overseas Highway #137, Key Largo, FL 33037-2785

Major Variances

The new voting system (Image Cast Evolution Tabulator System) was paid for during FY2014.

The budget total of \$1,611,203 includes the SOE request of \$1,475,714 and additional items (Group Insurance, Workers Compensation and Risk Management charges) that total \$135,489. The additional items are entered by OMB and are not a part of the SOE request.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	111,635	103,867	116,362	116,362	122,842	5.6%
Operating Expenditures	1,862,711	1,736,925	1,744,383	1,744,383	1,488,361	(14.7%)
Total Budget	1,974,346	1,840,792	1,860,745	1,860,745	1,611,203	(13.4%)
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	1,974,346	1,840,792	1,860,745	1,860,745	1,611,203	(13.4%)
Total Revenue	1,974,346	1,840,792	1,860,745	1,860,745	1,611,203	(13.4%)
Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance	
Authorized Positions	12.00	12.00	12.00	12.00	-	
Total FULL-TIME FTE	12.00	12.00	12.00	12.00	-	
Total FTE	12.00	12.00	12.00	12.00	-	

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
State Attorney

Mission Statement

Within the 16th Judicial Circuit Court, the State Attorney prosecutes or defends all law suits, applications, or motions, civil or criminal, in which the state is a party to. The State Attorney is an elected position and serves a term of 4 years as described by Florida Statutes 27.01-27.367.

Website address: www.keyssao.org

Major Variances

The County provides an expenditure budget based on the State Attorney's request that is necessary for the proper and efficient function of their office.

The FY2015 Adopted Budget reflects an increase in Data Processing Services. The Supreme Court of Florida has required that any documents filed with the Clerk of Court must be filed electronically. The additional funds will be used to add features to the current software that will enhance scanning and filing of documents.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	51,237	52,780	72,245	72,445	74,785	3.5%
Operating Expenditures	154,389	174,223	278,755	313,630	286,665	2.8%
Capital Outlay Expenditures	-	1,057	350,000	501,828	350,000	-
Total Budget	205,627	228,060	701,000	887,903	711,450	1.5%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	205,627	228,060	326,000	326,000	336,450	3.2%
Misc Special Revenue Fund	-	-	375,000	561,903	375,000	-
Total Revenue	205,627	228,060	701,000	887,903	711,450	1.5%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Public Defender

Mission Statement

In accordance with Florida Statutes 27.40-27.61, the Public Defender represents indigent persons charged with criminal offenses in Circuit, County, Juvenile and Appeals Court. The position of Public Defender is an elected position and serves a term of 4 years. The Public Defender has three office locations in Monroe County; Key West, Marathon and Plantation Key.

Major Variances

The County provides an expenditure budget based on the Public Defender's request that is necessary for proper and efficient functions of their offices.

Funds collected by the Clerks of the Court and distributed to the Board of County Commissioners (\$2.00) from the \$4.00 per page additional service charge for each instrument listed in Section 28.222, F.S. pursuant to Section 28.24 (12) (e)1, F.S. The funds shall be used exclusively to fund court-related technology and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trial courts, state attorney, public defender, and criminal and civil regional counsel in the county. In 2006, a Memorandum Of Agreement was approved to split the funds accordingly: the 16th Judicial Circuit Courts shall receive \$1.00 per page of the \$2.00 fee, while the State Attorney for the 16th Circuit shall receive \$0.60 per page and the Public Defender for the 16th Circuit shall receive \$0.40 per page. The fees collected are recorded under Fund 158 Misc. Special Revenue Fund and the budget is amended quarterly after being reconciled.

Advisory Board

None

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	137,602	138,839	145,210	145,210	136,122	(6.3%)
Operating Expenditures	444,962	464,323	432,118	478,017	479,330	10.9%
Capital Outlay Expenditures	-	7,625	11,229	17,067	11,229	- %
Total Budget	582,564	610,788	588,557	640,294	626,681	6.5%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	564,746	563,918	578,557	578,557	616,681	6.6%
Misc Special Revenue Fund	17,817	46,869	10,000	61,737	10,000	- %
Total Revenue	582,564	610,788	588,557	640,294	626,681	6.5%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	2.00	2.00	2.00	2.00	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Judicial Administration

Mission Statement

The mission of the Florida judicial branch is to protect rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes.

Vision of the Florida Judicial Branch

Justice in Florida will be accessible, fair, effective, responsive and accountable.

To be accessible, the Florida justice system will be convenient, understandable, timely and affordable to everyone.

To be fair, it will respect the dignity of every person, regardless of race, class, gender or other characteristic, apply the law appropriately to the circumstances of individual cases, and include judges and court staff that reflect the community's diversity.

To be effective, it will uphold the law and apply rules and procedures consistently; and in a timely manner, resolve cases with finality and provide enforceable decisions.

To be responsive, it will anticipate and respond to the needs of all members of society, and provide a variety of dispute resolution methods.

To be accountable, the Florida justice system will use public resources efficiently, and in a way that the public can understand.

Monroe County is the 16th Judicial Circuit Court, which is composed of the Circuit and County courts.

Website address: www.keyscourts.net

Services Provided

Courthouse locations:

Freeman Justice Center in Key West,

Marathon Branch Courthouse,

Upper Keys Government Center in Tavernier.

Major Variances

Over the past several years, the Court has been able to move a majority of its court technology related expenses from the General Fund (Fund 001) to the Court Technology and Court Innovations Fund (Fund158), both of which receive revenue from various fines and fees. The Court Innovations Fund cannot continue to support the annual expense associated with Pretrial Services case management program, therefore, it was moved back into the General Fund for fiscal year 2015. As revenue begins to build back in the fund, this expense will be moved back to the Court Innovations Fund.

The Court Facilities Fund (Fund 163) is derived from fines and has no effect on the General Fund. The Court will continue to fund two janitorial staff from here to ensure a full maintenance staff for the Freeman Justice Center and it now includes \$20,000 for security cameras.

Additionally, this fund supports other facility needs for the court, such as communication and maintenance. It is expected that this fund will be used in the future to offset some of the expenditures for the new Plantation Key Courthouse when construction occurs.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	1,336,775	1,360,279	1,439,876	1,415,341	1,482,170	2.9%
Operating Expenditures	417,644	871,310	367,706	408,040	519,406	41.3%
Capital Outlay Expenditures	83,286	65,571	265,190	275,674	15,000	(94.3%)
Total Budget	1,837,705	2,297,159	2,072,772	2,099,055	2,016,576	(2.7%)
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	1,437,440	1,514,203	1,577,817	1,577,817	1,642,810	4.1%
Misc Special Revenue Fund	87,983	72,550	108,780	135,063	15,000	(86.2%)
Court Facilities Fees Trust (602)	312,282	710,406	386,175	386,175	358,766	(7.1%)
Total Revenue	1,837,705	2,297,159	2,072,772	2,099,055	2,016,576	(2.7%)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Elected Officials
Judicial Administration**

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Authorized Positions	23.63	24.00	24.00	24.00	-
Service - Maintenance	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	25.63	26.00	26.00	26.00	-
Total FTE	25.63	26.00	26.00	26.00	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Elected Officials
Court Technology Fund

Mission Statement

Funds collected by the Clerks of the Court and distributed to the Board of County Commissioners (\$2.00) from the \$4.00 per page additional service charge for each instrument listed in Section 28.222, F.S. pursuant to Section 28.24 (12) (e)1, F.S. The funds shall be used exclusively to fund court-related technology and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trial courts, state attorney, public defender, and criminal and civil regional counsel in the county. In 2006, a Memorandum Of Agreement was approved to split the funds accordingly: the 16th Judicial Circuit Courts shall receive \$1.00 per page of the \$2.00 fee, while the State Attorney for the 16th Circuit shall receive \$0.60 per page and the Public Defender for the 16th Circuit shall receive \$0.40 per page. The fees collected are recorded under Fund 158 Misc. Special Revenue Fund.

Services Provided

- 1) Server maintenance costs,
- 2) Software licenses,
- 3) Computers,
- 4) Network peripherals, cables & connections.

Major Variances

Revenue receipts are recorded quarterly and brought into the budget by an Unanticipated Revenue Resolution.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	101,486	16,937	26,988	39,152	26,988	-
Capital Outlay Expenditures	3,912	20,527	25,000	206,589	15,000	(40.0%)
Total Budget	105,398	37,465	51,988	245,741	41,988	(19.2%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Misc Special Revenue Fund	105,398	37,465	51,988	245,741	41,988	(19.2%)
Total Revenue	105,398	37,465	51,988	245,741	41,988	(19.2%)



APPOINTED OFFICIALS & BOARDS

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

County Administrator



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

County Administrator

Strategic Goals

To oversee and assure that all county departments provide quality services to the constituents of Monroe County and to maintain efficiencies & effectiveness of county operation.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	576,761	780,300	920,349	916,269	907,171	(1.4%)
Operating Expenditures	60,314	57,563	55,854	415,194	540,646	868.0%
Capital Outlay Expenditures	-	-	200,000	240	-	(100.0%)
Total Budget	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
County Administrator	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%
Total Budget	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	614,232	833,490	1,176,203	1,179,203	1,445,317	22.9%
Governmental Fund Type Grants	-	-	-	150,000	-	- %
Misc Special Revenue Fund	22,843	4,373	-	2,500	2,500	- %
Total Revenue	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
County Administrator	4.00	5.00	7.00	6.90	(0.10)
Total Full-Time FTE	4.00	5.00	7.00	6.90	(0.10)
Total FTE	4.00	5.00	7.00	6.90	(0.10)

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

County Administrator
County Administrator

Mission Statement

Direct the implementation of Board of County Commissioner's (BOCC) policies to the operating units of County government as prescribed by the Administrative Code.

Services Provided

The County Administrator oversees the daily operation of the county, excluding the Constitutional Officers, Judicial and Health Departments. Our office assists constituents with their inquiries and provide them information when requested. We also prepare the agendas for the Board of County Commissioners' monthly and special meetings. This office also monitors the membership lists of all the Countys' Boards and Committees.

Major Variances

The Operating budget is for the implementation of Sustainability projects and professional services for the 2015 Climate Summit that will be hosted by Monroe County.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	576,761	780,300	920,349	916,269	907,171	(1.4%)
Operating Expenditures	60,314	57,563	55,854	415,194	540,646	868.0%
Capital Outlay Expenditures	-	-	200,000	240	-	(100.0%)
Total Budget	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	614,232	833,490	1,176,203	1,179,203	1,445,317	22.9%
Governmental Fund Type Grants	-	-	-	150,000	-	-%
Misc Special Revenue Fund	22,843	4,373	-	2,500	2,500	-%
Total Revenue	637,075	837,863	1,176,203	1,331,703	1,447,817	23.1%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	3.00	3.00	4.00	3.90	(0.10)
Professionals	-	1.00	2.00	2.00	-
Total Full-Time FTE	4.00	5.00	7.00	6.90	(0.10)
Total FTE	4.00	5.00	7.00	6.90	(0.10)

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

County Attorney



**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

County Attorney

Mission Statement

To provide legal advice and, as appropriate, legal representation to the Board of County Commissioners, the County Administrator and key staff, constitutional officers if so requested, and other boards, commissions and agencies as directed by the Board of County Commissioners.

Services Provided

- Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.
- Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of the Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.
- Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; application of Federal and state regulations affecting the County, and the Florida Public Records Law and Florida Sunshine Law.
- Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

Strategic Goals

- Provide competent, cost-effective, responsive legal services to the County Commission and staff while ensuring transparency in County government.
- The County Attorney's Office is tasked with primary responsibility of responding to requests for public records and aims to expeditiously and efficiently manage these requests promoting constituent satisfaction.
- Ensure that the County receives effective legal counsel in all matters and is in compliance with all applicable laws, regulations, and obligations.
- Uphold the critical role the County Attorney's Office plays in the review of department agenda items toward the preparation of the BOCC's agenda and processing items approved by the Commission.

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	1,288,370	1,387,120	1,417,293	1,417,293	1,605,619	13.3%
Operating Expenditures	387,626	246,662	588,800	588,800	602,082	2.3%
Capital Outlay Expenditures	32,256	28,197	36,250	36,250	36,250	- %
Total Budget	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
County Attorney	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%
Total Budget	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	1,194,073	1,152,563	1,488,112	1,488,112	1,679,462	12.9%
Mstd - Plng/bldg/code/fire Mar	514,180	509,415	554,231	554,231	564,489	1.9%
Total Revenue	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

County Attorney

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
County Attorney	11.50	13.50	12.50	12.75	0.25
Total Full-Time FTE	11.50	13.50	12.50	12.75	0.25
Total FTE	11.50	13.50	12.50	12.75	0.25

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

County Attorney
County Attorney

Mission Statement

To provide legal advice and, as appropriate, legal representation to the Board of County Commissioners, the County Administrator and key staff, constitutional officers if so requested, and other boards, commissions, and agencies as directed by the Board of County Commissioners.

Services Provided

1. Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.
2. Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of The Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.
3. Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; application of Federal and State regulations affecting the County, and the Florida Public Records Law and Florida Sunshine Law.
4. Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

Major Variances

The increase in the 2015 budget can be attributed to the request for an overlap position of an Assistant County Attorney. This request is based on the increasing workload of reviewing construction contracts and the need to train someone for 1 year before one of the current Assistant County Attorney's retires next calendar year.

Advisory Board

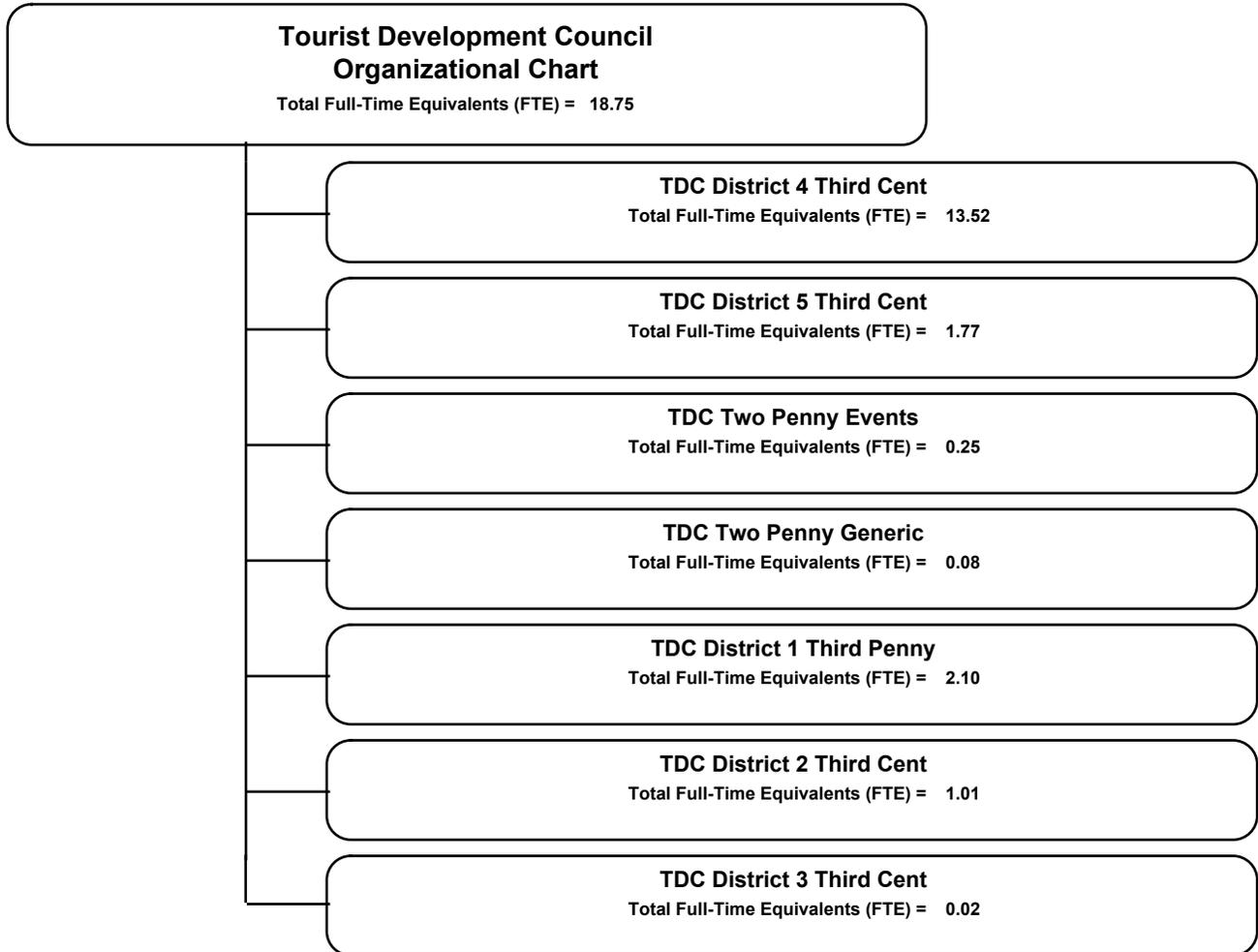
Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	1,288,370	1,387,120	1,417,293	1,417,293	1,605,619	13.3%
Operating Expenditures	387,626	246,662	588,800	588,800	602,082	2.3%
Capital Outlay Expenditures	32,256	28,197	36,250	36,250	36,250	-
Total Budget	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	1,194,073	1,152,563	1,488,112	1,488,112	1,679,462	12.9%
Mstd - PIng/bldg/code/fire Mar	514,180	509,415	554,231	554,231	564,489	1.9%
Total Revenue	1,708,253	1,661,979	2,042,343	2,042,343	2,243,951	9.9%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	2.00	2.00	2.00	2.00	-
Officials & Administrators	6.50	8.50	6.50	7.75	1.25
Paraprofessionals	1.00	2.00	2.00	2.00	-
Professionals	2.00	1.00	2.00	1.00	(1.00)
Total Full-Time FTE	11.50	13.50	12.50	12.75	0.25
Total FTE	11.50	13.50	12.50	12.75	0.25

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Tourist Development Council



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Tourist Development Council

Mission Statement

The mission of the Monroe County Tourist Development Council is to set an overall direction for the Monroe County tourism marketing effort in a manner that will assure long-term sustained growth in tourism revenues while also guaranteeing the sustainability and improvement of our product, including both our man-made and natural resources, and improvements to the quality of life of our residents.

Website: www.fla-keys.com

Strategic Goals

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	294,213	306,231	313,429	331,997	316,148	0.9%
Operating Expenditures	22,704,070	25,568,434	39,934,118	39,921,095	43,564,797	9.1%
Capital Outlay Expenditures	-	24,909	8,000	2,455	8,000	- %
Total Budget	22,998,283	25,899,574	40,255,547	40,255,547	43,888,945	9.0%

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC District 1 Third Penny	7,770,442	8,129,951	11,114,285	11,114,285	12,893,630	16.0%
TDC District 2 Third Cent	493,724	658,840	775,129	775,129	1,015,279	31.0%
TDC District 3 Third Cent	1,397,936	1,907,187	2,902,095	2,902,095	2,958,892	2.0%
TDC District 4 Third Cent	969,189	1,144,450	2,366,868	2,366,868	2,492,460	5.3%
TDC District 5 Third Cent	1,076,437	1,797,463	1,866,179	1,866,179	2,274,248	21.9%
TDC Special Projects	497,375	218,203	818,007	818,007	869,232	6.3%
TDC Two Penny Events	3,130,605	3,544,331	6,670,133	6,670,133	7,275,150	9.1%
TDC Two Penny Generic	7,662,574	8,499,148	13,742,851	13,742,851	14,110,054	2.7%
Total Budget	22,998,283	25,899,574	40,255,547	40,255,547	43,888,945	9.0%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC District Two Penny	3,627,980	3,762,534	7,488,140	7,488,140	8,144,382	8.8%
TDC Admin & Promo 2 Cent	7,662,574	8,499,148	13,742,851	13,742,851	14,110,054	2.7%
TDC District 1 Third Cent	7,770,442	8,129,951	11,114,285	11,114,285	12,893,630	16.0%
TDC District 2 Third Cent	493,724	658,840	775,129	775,129	1,015,279	31.0%
TDC District 3 Third Cent	1,397,936	1,907,187	2,902,095	2,902,095	2,958,892	2.0%
TDC District 4 Third Cent	969,189	1,144,450	2,366,868	2,366,868	2,492,460	5.3%
TDC District 5 Third Cent	1,076,437	1,797,463	1,866,179	1,866,179	2,274,248	21.9%
Total Revenue	22,998,283	25,899,574	40,255,547	40,255,547	43,888,945	9.0%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Tourist Development Council

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
TDC District 4 Third Cent	12.52	12.52	12.52	13.52	1.00
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	-
TDC Two Penny Events	0.25	0.25	0.25	0.25	-
TDC Two Penny Generic	0.08	0.08	0.08	0.08	-
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	-
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	-
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	17.75	17.75	17.75	18.75	1.00
Total FTE	17.75	17.75	17.75	18.75	1.00

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 4 Third Cent**

Mission Statement

The geographical boundaries for District IV included the area between the Long Key Bridge and Mile Marker 90.939.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Mad Dog Mandish Fishing Class and Conch Scramble on the Water
- Brick & Mortar projects including beach cleaning and trash removal

Major Variances

Additional allocations in promotional activities and special events.

Advisory Board

- DAC (District Advisory Committee) District 4

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	2,412	2,623	2,500	2,500	2,292	(8.3%)
Operating Expenditures	966,778	1,141,827	2,364,368	2,364,368	2,490,168	5.3%
Total Budget	969,189	1,144,450	2,366,868	2,366,868	2,492,460	5.3%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC District 4 Third Cent	969,189	1,144,450	2,366,868	2,366,868	2,492,460	5.3%
Total Revenue	969,189	1,144,450	2,366,868	2,366,868	2,492,460	5.3%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Authorized Positions	12.50	12.50	12.50	13.50	1.00
Officials & Administrators	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	12.52	12.52	12.52	13.52	1.00
Total FTE	12.52	12.52	12.52	13.52	1.00

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Tourist Development Council
TDC District 5 Third Cent

Mission Statement

The geographical boundaries of District V include the areas between Mile Marker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Orange Bowl Winter Training, Key Largo Food & Wine Festival, and Key Largo Stone Crab & Seafood Festival
- Brick & Mortar projects including Harry Harris Park utilities and cleaning

Major Variances

Additional allocations in promotional activities and special events.

Advisory Board

- DAC (District Advisory Committee) District 5

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	79,342	85,317	88,655	88,655	93,843	5.9%
Operating Expenditures	997,096	1,688,726	1,777,524	1,777,524	2,180,405	22.7%
Capital Outlay Expenditures	-	23,419	-	-	-	-
Total Budget	1,076,437	1,797,463	1,866,179	1,866,179	2,274,248	21.9%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC District 5 Third Cent	1,076,437	1,797,463	1,866,179	1,866,179	2,274,248	21.9%
Total Revenue	1,076,437	1,797,463	1,866,179	1,866,179	2,274,248	21.9%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Officials & Administrators	0.02	0.02	0.02	0.02	-
Paraprofessionals	1.75	1.75	1.25	1.25	-
Skilled Craft Workers	-	-	0.50	0.50	-
Total Full-Time FTE	1.77	1.77	1.77	1.77	-
Total FTE	1.77	1.77	1.77	1.77	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Tourist Development Council
TDC Two Penny Events**

Services Provided

Marketing research and financial assistance for cultural, fishing, diving and other countywide events.

Major Variances

Increased allocation for cultural, fishing and diving events.

Advisory Board

- Tourist Development Council
- TDC Advisory Committees

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	30,146	32,786	31,259	31,259	28,631	(8.4%)
Operating Expenditures	3,100,459	3,511,546	6,638,874	6,638,874	7,246,519	9.2%
Total Budget	3,130,605	3,544,331	6,670,133	6,670,133	7,275,150	9.1%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC District Two Penny	3,130,605	3,544,331	6,670,133	6,670,133	7,275,150	9.1%
Total Revenue	3,130,605	3,544,331	6,670,133	6,670,133	7,275,150	9.1%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Officials & Administrators	0.25	0.25	0.25	0.25	-
Total Full-Time FTE	0.25	0.25	0.25	0.25	-
Total FTE	0.25	0.25	0.25	0.25	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Tourist Development Council
TDC Special Projects**

Services Provided

Funding for 18 events throughout the Keys which include Key Largo Stone Crab and Seafood Festival, P. Peterson's Key West Poker Run and other athletic, fishing and cultural events.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Operating Expenditures	497,375	218,203	818,007	818,007	869,232	6.3%
Total Budget	497,375	218,203	818,007	818,007	869,232	6.3%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC District Two Penny	497,375	218,203	818,007	818,007	869,232	6.3%
Total Revenue	497,375	218,203	818,007	818,007	869,232	6.3%

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Tourist Development Council
TDC Two Penny Generic**

Services Provided

Administrative services and operations of the TDC
Funding for Monroe Council of the Arts
Sales & Marketing
Ad Campaigns

Major Variances

Increased allocations for promotional advertising and special projects.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	9,647	10,491	10,004	10,004	9,162	(8.4%)
Operating Expenditures	7,652,927	8,487,167	13,724,847	13,730,392	14,092,892	2.7%
Capital Outlay Expenditures	-	1,490	8,000	2,455	8,000	-
Total Budget	7,662,574	8,499,148	13,742,851	13,742,851	14,110,054	2.7%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC Admin & Promo 2 Cent	7,662,574	8,499,148	13,742,851	13,742,851	14,110,054	2.7%
Total Revenue	7,662,574	8,499,148	13,742,851	13,742,851	14,110,054	2.7%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Officials & Administrators	0.08	0.08	0.08	0.08	-
Total Full-Time FTE	0.08	0.08	0.08	0.08	-
Total FTE	0.08	0.08	0.08	0.08	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 1 Third Penny**

Mission Statement

The geographical boundaries of District 1 encompasses the city limits of Key West.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Fantasy Fest, Key West Race Week along with 27 other events held in Key West.
- Brick & Mortar projects including beach cleaning (Higg's and Smather's) and museum utilities and cleaning.
- Beach funds for Higgs Beach.

Major Variances

Increased allocations for brick and mortar projects.

Advisory Board

DAC (District Advisory Committee) District 1

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	117,590	118,675	121,822	135,422	121,380	(0.4%)
Operating Expenditures	7,652,852	8,011,276	10,992,463	10,978,863	12,772,250	16.2%
Total Budget	7,770,442	8,129,951	11,114,285	11,114,285	12,893,630	16.0%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC District 1 Third Cent	7,770,442	8,129,951	11,114,285	11,114,285	12,893,630	16.0%
Total Revenue	7,770,442	8,129,951	11,114,285	11,114,285	12,893,630	16.0%
Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance	
Officials & Administrators	0.10	0.10	0.10	0.10	-	
Paraprofessionals	1.00	1.00	1.00	1.00	-	
Service - Maintenance	1.00	1.00	1.00	1.00	-	
Total Full-Time FTE	2.10	2.10	2.10	2.10	-	
Total FTE	2.10	2.10	2.10	2.10	-	

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 2 Third Cent**

Mission Statement

The geographical boundaries of District II extend from the city limits of Key West to the west end of the Seven Mile Bridge.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Big Pine and Lower Keys Nautical Flea Market and Big Pine and Lower Keys Island Art Festival.
- Brick & Mortar projects including beach cleaning for Little Duck Key beach. Funds set aside for capital projects.

Major Variances

Additional expenditures of promotional activities and bricks & mortar projects.

Advisory Board

DAC (District Advisory Committee) District 2

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	52,665	52,957	56,689	61,657	58,548	3.3%
Operating Expenditures	441,058	605,883	718,440	713,472	956,731	33.2%
Total Budget	493,724	658,840	775,129	775,129	1,015,279	31.0%
Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC District 2 Third Cent	493,724	658,840	775,129	775,129	1,015,279	31.0%
Total Revenue	493,724	658,840	775,129	775,129	1,015,279	31.0%
Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance	
Officials & Administrators	0.01	0.01	0.01	0.01	-	
Skilled Craft Workers	1.00	1.00	1.00	1.00	-	
Total Full-Time FTE	1.01	1.01	1.01	1.01	-	
Total FTE	1.01	1.01	1.01	1.01	-	

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 3 Third Cent**

Mission Statement

The geographical boundaries of District III include the area from the west end of the Seven Mile Bridge to the Long Key Bridge.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Marathon Grand Prix of the Sea, Original Marathon Seafood Festival and Sombrero Beach Run.
- Brick & Mortar projects.

Advisory Board

DAC (District Advisory Committee) District 3

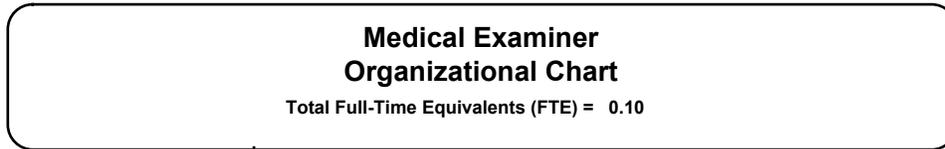
Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	2,412	3,381	2,500	2,500	2,292	(8.3%)
Operating Expenditures	1,395,525	1,903,806	2,899,595	2,899,595	2,956,600	2.0%
Total Budget	1,397,936	1,907,187	2,902,095	2,902,095	2,958,892	2.0%

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
TDC District 3 Third Cent	1,397,936	1,907,187	2,902,095	2,902,095	2,958,892	2.0%
Total Revenue	1,397,936	1,907,187	2,902,095	2,902,095	2,958,892	2.0%

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Officials & Administrators	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	0.02	0.02	0.02	0.02	-
Total FTE	0.02	0.02	0.02	0.02	-

**Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan**

Medical Examiner



Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Medical Examiner

Services Provided

Acting under the authority of Florida Statute 406, the Medical Examiner provides accurate, timely, dignified and professional death investigation services for the residents of Monroe County.

Strategic Goals

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	16,402	4,741	12,131	12,867	16,842	38.8%
Operating Expenditures	558,347	580,097	623,215	649,239	631,370	1.3%
Capital Outlay Expenditures	-	-	50,000	23,240	-	(100.0%)
Total Budget	574,749	584,838	685,346	685,346	648,212	(5.4%)

Appropriations by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Medical Examiner	574,749	584,838	685,346	685,346	648,212	(5.4%)
Total Budget	574,749	584,838	685,346	685,346	648,212	(5.4%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	574,749	584,838	685,346	685,346	648,212	(5.4%)
Total Revenue	574,749	584,838	685,346	685,346	648,212	(5.4%)

Position Summary by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Medical Examiner	0.20	0.10	0.10	0.10	-
Total Full-Time FTE	0.20	0.10	0.10	0.10	-
Total FTE	0.20	0.10	0.10	0.10	-

Monroe County Board of County Commissioners
Fiscal Year 2015 Adopted Fiscal Plan

Medical Examiner
Medical Examiner

Services Provided

Provide Medical Examiner services to District 16, Monroe County.

Major Variances

FY14 reflected an increase of \$50,000 for specialty needs.

Advisory Board

Budgetary Cost Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
Personnel Expenditures	16,402	4,741	12,131	12,867	16,842	38.8%
Operating Expenditures	558,347	580,097	623,215	649,239	631,370	1.3%
Capital Outlay Expenditures	-	-	50,000	23,240	-	(100.0%)
Total Budget	574,749	584,838	685,346	685,346	648,212	(5.4%)

Revenue Sources	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted	FY 2015 Change
General Fund	574,749	584,838	685,346	685,346	648,212	(5.4%)
Total Revenue	574,749	584,838	685,346	685,346	648,212	(5.4%)

Position Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Adopted	FY 2015 Variance
Administrative Support	0.10	-	-	-	-
Officials & Administrators	0.10	0.10	0.10	0.10	-
Total Full-Time FTE	0.20	0.10	0.10	0.10	-
Total FTE	0.20	0.10	0.10	0.10	-



CAPITAL IMPROVEMENT PLANS AND LONG TERM DEBT

Debt Service Budget Summary

Debt Policy

The Board of County Commissioners debt policy is defined by general County ordinance Section 2-241:

“The board is hereby authorized and empowered, in order to carry out the purpose of this article, to borrow money and issue certificates of indebtedness therefor upon such terms and at such rates of interest as the board may deem advisable and in accordance with the provision of article VII section 12 of the Florida Constitution of 1968 and Florida Statutes, chapter 125 and other special and general laws and said certificates of indebtedness may be a charge upon all revenues derived from taxes in that year or may be made payable from budgetary requirements in due course of law, as the board may elect.”

Debt Capacity

The ability of the County to issue debt is a function of: (1) the revenues legally available to pledge as security for the debt; (2) limitations on the collection of that revenue which the bondholder will take into account in determining the principal amount of bonds which could be repaid; and, (3) the market interest rates in effect at the time the debt is issued, together with the length of time for repayment. The debt capacity of the County’s non ad valorem revenue base is strong but restricted in practice because the revenues are also used for funding operations.

Annual debt service on Monroe County’s direct debt shall not exceed the following annual median ratios for medium size counties published by Moody’s Investment Services: debt to operating revenue, debt to assessed valuation, and debt per capita.

Ad Valorem Debt Capacity

Monroe County does not currently use ad valorem debt financing. The Florida Constitution does not limit the amount of ad valorem taxes a county may levy for the payment of bonds authorized by voters’ referendum. The County is limited by Article VII, Section 9 of the Florida Constitution to a maximum levy of 10 mills per \$1.00 of the assessed value of real estate and tangible personal property for purposes other than the repayment of voted bonds. The County’s countywide millage is below the statutory limit.

There are several different types of debt incurred by cities and counties in Florida, including general obligation debt, revenue debt and other debt including long-term leases and government loans. Following are descriptions of Monroe County’s outstanding debt issues:

2003 Revenue Bonds- Revenue bonds issued in 2003 to finance construction of the Marathon Courtroom, Plantation Key Courtroom, Upper Keys Government Center, Big Pine Fire/ EMS, Conch Key Fire/ EMS, Key Largo North Fire, Ocean Reef Fire/ Ambulance Replacement, Tavernier Fire, & Medical Examiner Facility capital projects. These bonds are being repaid from the One Cent Infrastructure Surtax.

2007 Revenue Bonds- Revenue bonds issued in 2007 to finance construction of Big Pine Park, Big Pine Key Fire Station, Conch Key Fire Station, Stock Island Fire Station, Public Works Compound-Rockland Key, Cudjoe Regional Wastewater System and payment obligation to the Key Largo Wastewater Treatment District. These bonds are being repaid from the One Cent Infrastructure Sales Surtax.

Debt Service Budget Summary

Clean Water State Revolving Fund Construction Loan Agreement WW602091 (Big Coppitt) -

This loan agreement with the Department of Environmental Protection is being used to fund a portion of the Big Coppitt Key Wastewater Project. The loan is being repaid from revenues generated by the One Cent Infrastructure Sales Surtax. The loan agreement was modified and the principal amount was reduced. Special assessment revenue collection will now be used to pay down the loan.

Clean Water State Revolving Fund Construction Loan Agreement WW440710 (Cudjoe Regional) -

This loan agreement with the Department of Environmental Protection is being used to fund a portion of the Cudjoe Regional Wastewater Project. The agreement for the first allocation of \$40 million, out of an eventual allocation of \$90 million, was executed in May, 2013. Amendment 1 to the agreement increased the allocation to \$65 million was executed in November, 2013 and Amendment 2, executed on April, 2014 increased the allocation to \$71 million. The initial debt payment is scheduled for August 2016 and the amortization schedule will be established at that time. The final amortization schedule is dependent upon the total amount drawn against the total loan allocation. The loan will be repaid from revenues generated by the One Cent Infrastructure Sales Surtax as well as special assessment revenue.

2013 Revenue Bonds - Revenue bonds proposed to be issued in the current calendar year are to finance construction of a courthouse and jail to replace the existing facilities on Plantation Key, a Fire/Rescue Training Academy on Crawl Key, a library to replace the existing facility in Marathon, to rehabilitate the Jefferson Browne Building in Key West and to refinance the outstanding 2003 Revenue Bonds. This bond will be repaid from the One Cent Infrastructure Sales Surtax.

Refinancing of Debt

Management continually monitors the County's debt portfolio for opportunities to refinance or refund outstanding debt, as market conditions and debt covenants allow, maximizing financing cost savings. In 1993, Monroe County re-financed original revenue bond debt issued in 1983 and 1988. In 1998, Monroe County refinanced the Sales Tax Revenue Bonds – 1991, and in 2002, Monroe County refinanced the Refunding Bonds- 1993 (88), and the Solid Waste Revenue Bonds-1991 (88).

Bond Ratings

Moody's Investors Service grades the investment quality of municipal bonds from the highest quality which is "Aaa" to the lowest credit rating, which is "C". Standard & Poor's and Fitch rating services grades from "AAA" the highest, to "D" which is the lowest. Monroe County bonds have historically been rated "Aaa" and "AAA" from Moody's Investor Service and Standard & Poor's Corporation, respectively. More recently, the Fitch Rating agency of New York affirmed Monroe County's rating as "AA-".

Debt Service Summary by Type

	Principal Amount Issued	Interest & Other Costs	Total Debt Service	9/30/2014 Debt Paid	9/30/2014 Gross Debt Outstanding	FY2015 Less Debt Payments	9/30/2015 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
General Obligation Bonds:	\$ -				\$ -	\$ -	\$ -	N/A	
Non Ad-Valorem Supported Debt:									
Infrastructure Sales Surtax Rev, 2003	21,455,000	6,723,576	28,178,576	20,546,293	7,632,283	1,887,733	5,744,550	4/1/2018	3.25% to 4.0%
Infrastructure Sales Surtax Rev, 2007	29,415,000	8,303,916	37,718,916	23,440,401	14,278,515	3,606,455	10,672,060	4/1/2018	3.76%
SRF Loan WW602091-Big Coppitt	<u>19,500,540</u>	<u>3,667,722</u>	<u>23,168,262</u>	<u>12,598,220</u>	<u>10,570,042</u>	<u>681,938</u>	<u>9,888,104</u>	3/15/2030	2.71%
TOTAL	70,370,540	18,695,213	89,065,753	56,584,914	32,480,839	6,176,126	26,304,713		

Non Ad-Valorem Supported Debt: To be issued- early FY2015

Infrastructure Sales Surtax Rev, 2014*	36,329,142
Non-Bank Qualified Loan	<u>16,000,000</u>
Total to be issued- early FY2015	52,329,142

*Outstanding debt of the 2003 Infrastructure Sales Surtax Revenue Bond will be paid off as part of the 2014 Revenue Bond.

Non Ad-Valorem Supported Debt: To be issued during FY2016

	Principal Amount Issued	Interest & Other Costs	Total Debt Service	9/30/2014 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
SRF Loan WW440710-Cudjoe Regional	101,000,000	4,829,700	105,829,700	-	2/15/2036	2.39% to 3.07%

** County is not obligated to borrow the entire amount of \$101,000,000. The total of the loan will be determined by the monetary amount of draws that the County requests to be reimbursed for design and construction costs. Construction is to be completed by February 2016. First debt payment is scheduled for August 15, 2016

Debt Service Schedule

Bond Year	Infrastructure Sales Surtax* Series 2003			Infrastructure Sales Surtax Series 2007		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	1,645,000	242,733	1,887,733	3,080,000	526,455	3,606,455
2016	1,720,000	180,050	1,900,050	3,190,000	401,055	3,591,055
2017	1,805,000	111,700	1,916,700	3,295,000	254,880	3,549,880
2018	<u>1,890,000</u>	<u>37,800</u>	<u>1,927,800</u>	<u>3,445,000</u>	<u>86,125</u>	<u>3,531,125</u>
Total	7,060,000	572,283	7,632,283	13,010,000	1,268,515	14,278,515

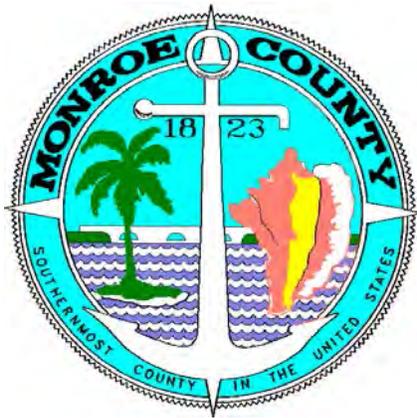
* The Infrastructure Sales Surtax Revenue Bond, Series 2003 is expected to be retired with the proposed issuance of a new Infrastructure Revenue Bond in early FY 2015.

Debt Service Schedule

Bond Year	Clean Water SRF Loan-Big Coppitt DEP Agreement #WW602091			Total Debt Service As of September 30, 2014		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	452,352	229,586	681,938	\$5,177,352	\$998,773	\$6,176,126
2016	464,694	217,244	681,938	\$5,374,694	\$798,349	\$6,173,043
2017	477,373	204,565	681,938	\$5,577,373	\$571,145	\$6,148,518
2018	490,397	191,541	681,938	\$5,825,397	\$315,466	\$6,140,863
2019	503,777	178,161	681,938	\$503,777	\$178,161	\$681,938
2020	517,522	164,416	681,938	\$517,522	\$164,416	\$681,938
2021	531,642	150,296	681,938	\$531,642	\$150,296	\$681,938
2022	546,147	135,791	681,938	\$546,147	\$135,791	\$681,938
2023	561,048	120,891	681,938	\$561,048	\$120,891	\$681,938
2024	576,355	105,583	681,938	\$576,355	\$105,583	\$681,938
2025	592,080	89,858	681,938	\$592,080	\$89,858	\$681,938
2026	608,234	73,704	681,938	\$608,234	\$73,704	\$681,938
2027	624,829	57,109	681,938	\$624,829	\$57,109	\$681,938
2028	641,877	40,062	681,938	\$641,877	\$40,062	\$681,938
2029	659,389	22,549	681,938	\$659,389	\$22,549	\$681,938
2030	336,411	4,558	340,969	\$336,411	\$4,558	\$340,969
Total	8,584,127	1,985,915	10,570,042	28,654,127	3,826,713	32,480,840

*** No debt service schedule is presented for the Clean Water SRF Loan-Cudjoe Regional because the wastewater project just began it's loan draws. The agreement provides availability of funds but does not obligate the County to borrow the entire \$101,000,000. The project is to be completed by February 2016 and the first semi-annual payment is due on August 15, 2016.

**** No debt service schedules are presented for the proposed 2014 Revenue Bond and Non-Bank Qualified Loan because the BOCC hadn't taken any action as of September 30, 2014.



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Capital Projects Plan

Each year, Monroe County devotes a large portion of the budget to capital projects. This large financial investment is required to maintain and expand public facilities and infrastructure. If we fail to maintain our capital stock, our facilities and infrastructure will deteriorate until costly maintenance is required and services are cut. Capital plans are developed in concert with the Monroe County Year 2010 Comprehensive Plan.

The *Capital Projects Plan* is designed to maintain existing infrastructure and accommodate future growth. Each capital project is undertaken to acquire capital assets, defined as new or rehabilitated physical assets that are nonrecurring, have useful lives of more than five years, and are expensive to purchase. Examples of capital projects include construction and rehabilitation of public buildings, major street improvements, parks and recreation projects and acquisition of fire trucks.

Monroe County's *Capital Projects Plan* is a multiyear plan that identifies each proposed capital project to be undertaken, the year in which it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

The *Capital Projects Plan* should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally adopted by the Board of County Commissioners annually each fall. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted.

The basic functions of the *Capital Projects Plan* are described as follows:

Formal mechanism for decision making. The *Capital Projects Plan* provides Monroe County with an orderly process for planning and budgeting for capital needs. Answers to questions about what to build, when to build, and how much to spend are provided.

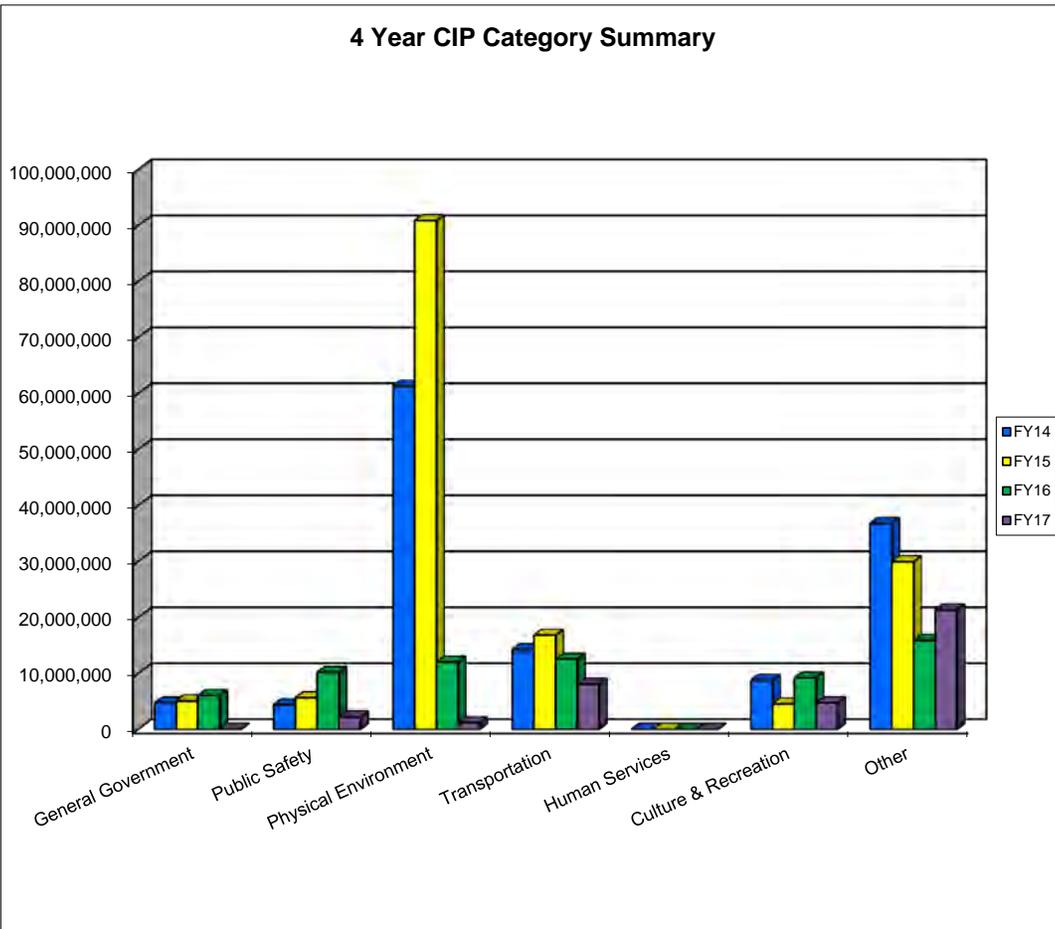
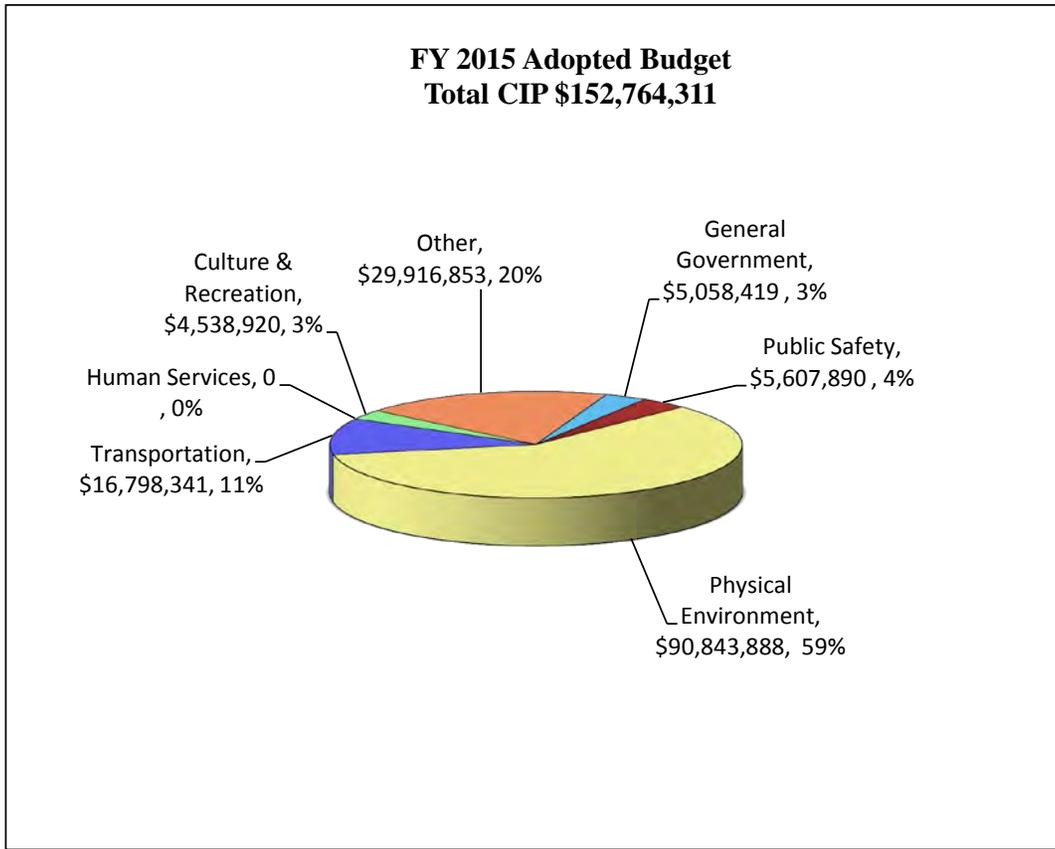
Link to long-range planning. The *Capital Projects Plan* is developed in concert with the comprehensive land use plan and other long-range, strategic plans. New demands due to changes in population, employment patterns, demographics and land use plans require changes to the community's planning process.

Financial management tool. Decisions must be made about not only what the community needs, but what it can afford. By providing estimates of revenue sources and possible financing mechanisms, projects can be prioritized to ensure that the best use is made of financially constrained capital dollars.

Reporting document. The *Capital Projects Plan* describes proposed projects and communicates to citizens, businesses, and other interested parties Monroe County's capital priorities and expected sources of funds for the projects.

In summary, the *Capital Projects Plan* is designed to guide Monroe County's capital planning process in order to promote financial stability and limit the need for dramatic tax increases or diversions of resources from other programs to make unanticipated capital expenditures.

Capital Projects Overview



Capital Improvement Projects Summary Schedule

Revenues			Total Project	Total Project Appropriations	FY2014 Estimated Actual	FY2015 Adopted Budget	FY2016 Proposed Budget	FY2017 Proposed Budget	FY2018 Proposed Budget	FY2019 Proposed Budget
Fund (s)	Account #									
102	312***	Total Fuel Taxes			2,203,224	2,210,000	2,210,000	2,210,000	2,210,000	2,210,000
304	312***	Total Discret Sales Tax 1 Cent			17,134,372	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000
130-135	324***	Total Impact Fees			178,963	118,270	117,771	117,771	117,771	117,771
310-312	325***	Total Special Assessments-CAP			2,896,791	2,856,900	2,856,900	2,856,900	2,856,900	2,856,900
102	335***	Total State Shared Fuel Tax			3,331,113	3,490,000	3,490,000	3,490,000	3,490,000	3,490,000
102	344***	TotalServices- Transportation			55,625	56,500	56,500	56,500	56,500	56,500
102,130-135,										
304-311	361***	Total Interest			59,016	64,250	63,550	63,550	63,550	63,550
102	364***	Total Disposition of Fixed Assets			0	0	0	0	0	0
102	369***	Total Miscellaneous			1,098,027	38,000	38,000	38,000	38,000	38,000
102, 304, 311	381***	Total Transfer In fm Other Funds			31,923,882	3,736,264	3,025,950	25,950	25,950	25,950
312-313	384*	Debt Proceeds			37,061,472	78,481,180	10,161,348			
102,130-135,										
304-311	389001	Total Less 5%				(1,316,696)	(1,316,637)	(1,387,013)	(1,387,006)	(1,387,007)
102,130-135,										
304-311	389***	Total Fund Balance Forward			0	45,529,643	27,456,654	12,458,512	7,522,108	6,270,895
TOTAL REVENUES					95,942,485	152,764,311	65,660,036	37,430,170	32,493,773	31,242,559

Appropriations										
Fund	Proj. #	Project Name								
Physical Environment										
133	30500	Solid Waste Impact Fees	Annual			53,387	59,021	64,655	70,289	75,923
304	PE0300	Stock Island WW	500,000		500,000					
304	PE1301	WW upgrade Cty Owned Facilities-FY13&14	1,544,739	552,940	202,754	478,000				
304	PE1302	Canal Master Plan	5,000,000		800,000	3,752,215	447,785			
304	PE1500	Upper Keys WW (NKLUC) Ocean Reef	2,600,000			2,600,000				
304	PE1501	Proposed FY15 Land Acquisitions	2,000,000			2,000,000				
310	Various	Big Coppitt WWW (incl Spx Asst Funds)	42,508,618	38,120,618	703,000	737,000	737,000	737,000	737,000	737,000
311	Various	Duck Key WW (incl Spx Asst Funds)	11,367,665	10,160,933	15,000	469,584	180,537	180,537	180,537	180,537
312	Various	Cudjoe Regional Wastewater System	156,941,869	23,177,958	41,919,573	80,753,702	10,583,870	168,922	168,922	168,922
Total Physical Environment				48,834,491	44,140,327	90,843,888	12,008,213	1,151,114	1,156,748	1,162,382
General Government										
304	CG9810	Marathon Courthouse	1,726,802	1,698,802	18,000	10,000				
304	CG1301	Lester Building Roof Replacement	351,405	292,254	59,151					
304	CG13/14/15	Various Public Works projects	3,615,529	473,837	696,662	2,445,030				
304	CG1406	Bayshore Emergency Repairs	185,000		185,000					
304	CG1411	Murray Nelson Generator	149,308		149,308					
304	CG1412	FJC-Acoustics	356,700		16,000	340,700				
304	CG1413	Harvey Sr. Center/Nutrition Site	737,268		29,000	708,268				
304	CG1416	Magnolia Street-PW Offices	955,000		65,675	889,325				
308	CG1305	FJC Lobby Expansion	254,771	115,083	132,449	7,239				
308	CG140*	Various PW Projects	657,857			657,857				
313	CG1400	Pend BOCC Appvl- Jefferson Browne	6,000,000				6,000,000			
Total General Government				2,464,893	1,351,245	5,058,419	6,000,000			
Culture & Recreation										
131		Parks & Rec Impact Fees (All Districts)	Annual			336,401	360,622	373,238	385,584	398,470
131	29515	Dist 1 Park Prjs (Bay Point)	48,144	33,144	15,000					
131	29516	Dist 1 Park Prjs (Big Coppitt)	20,000		20,000					
131	29519	Dist 1 Park Prjs (Bernstein)	32,000	6,600	25,400					
132	30000	Library Impact Fees	Annual			866,283	911,100	931,582	971,881	1,012,180
132	30002	Library Automation Update	175,000	128,703	25,000					
304	CC1301	Higg's Beach Fitness Trail	15,500		5,000	10,500				
304	CC1401	Rowel's Marina- Key Largo	4,997,242		4,997,242					
304	CC1402	Higg's Beach Master Plan	4,570,000		1,000,000	465,336	1,934,664	1,170,000		
304	CC1403	Bernstein Park- Stock Island	5,270,545		110,000	2,750,000	2,410,545			
304	CC1404	Old 7 Mile Bridge	2,700,000				2,700,000			
304	CC1405	Big Pine Swimming Hole	1,000,000					100,000	900,000	
313	25003	Marathon Library	3,000,000			25,000	820,000	2,155,000		
Total Culture & Recreation				168,447	6,112,242	4,538,920	9,136,931	4,729,820	2,257,465	1,410,650
Public Safety										
134	31000	Police Facilites Impact Fees	Annual			113,487	123,412	133,337	143,262	153,187
135	3150*	Fire & EMS Impact Fees (All Districts)	Annual			34,003	39,618	45,232	50,847	56,461
304	CP9902	Marathon EOC Design	3,509,954	921,029	1,200					
304	CP0703	MDCD Sprinkler Piping Rplmt	302,449	31,325	40,000	231,124				
304	CP1400	Fire/EMS Vehicle Reolacment	1,975,000		938,848	1,036,152				
304	CP140*	Key Largo Fire Truck & Hydrants	250,000		250,000	250,000	250,000			
308	CP0801	Fire Station/EMS- Stock Island	4,573,529	3,302,834	1,260,695	10,000				
308	CP0803	Conch Key Fire Station	2,305,167	2,274,768	10,399	20,000				
313	CP1404	Summerland Fire Station	4,500,000		1,000,000	300,000	3,200,000			
313	CP1405	Training Academy- Crawl Key	1,900,000		61,876	1,838,124				
313	CP1406	PK Jail & Courthouse	10,600,000		270,000	1,775,000	6,525,000	2,030,000		
Total Public Safety				6,529,956	3,833,018	5,607,890	10,138,030	2,208,569	194,109	209,648
Transportation										
102		Road & Bridge Fund (excl reserves & Trsf)	Annual		5,144,440	6,281,853	3,652,562	3,652,562	3,652,562	3,652,562
102		Paving Backlong	5,000,000		1,000,000	2,500,000	1,000,000	500,000		
130		Roadway Impact Fee (All Districts)	Annual		526,144	60,878	340,621	370,577	400,532	430,487
130	29012	Truman Ped. Bridge Widening-Duck Key	950,000	20,480	929,520					
130	29014	US1 Bayside Bike/Shared Use Path	1,800,000	158,320	279,598	150,278				
130	29015	CR905 Bike lanes	2,478,260	158,103	2,869,990	717,482				
304	27001	Paving Backlog	18,000,000		341,670	3,158,330	4,500,000	3,500,000	4,500,000	2,000,000
312	22550	Extra Paving- Cudjoe Reg. (Trsf fm 102)	6,000,000			3,000,000	3,000,000			
Total Transportation				917,149	10,161,842	16,798,341	12,493,183	8,023,139	8,553,094	6,083,049
Other										
304		Administrative & Misc.	Annual	535,762	630,695	613,906	485,469	485,469	485,469	485,469
304	85532	Reserves	Annual			2,256,433	1,951,269	2,934,315	1,454,212	8,017,879
308	85570	Reserves	Annual			192,237				
311	85567	Reserves	Annual			183,038				
313	85572	Reserves	Annual			15,796,375				
102		Reserves/Budgeted Transfers				4,246,530	4,499,453	1,326,789	1,826,789	1,826,789
130		Reserves/Budgeted Trsfns (Grant Match)				773,423				
130	86519	Bdgt Tsfir to 102-reimburse Key Deer Blvd	761,440	580,246	30,000	60,592	26,592	21,234	20,246	19,639
304	86502	Transfer to Other Funds	Annual		452,546	937,864	262,192	262,192	262,192	262,192
308	86565	Transfer to Fund 101- Emerg Comm.	One time		1,500,000					
304	86502	Debt Service	Annual	49,721,967	5,499,070	4,856,455	6,808,705	12,587,530	12,583,450	8,064,863
312		Debt Service					1,850,000	3,700,000	3,700,000	3,700,000
Total Other					8,112,311	29,916,853	15,883,680	21,317,529	20,332,358	22,376,831
TOTAL ALL CATEGORIES-APPROPRIATIONS					73,710,985	152,764,311	65,660,037	37,430,171	32,493,774	31,242,560

*Annual budgets for Impact Fees are based on the availability of funds.

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Road And Bridge Fund

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 102 Road & Bridge County-wide Capital Projects	1,763,621	4,895,581	1,780,581	1,280,581	780,581	780,581	9,517,905	11,281,526
102-22544 No Name Key Emg Brdg Repair	214,704	0	0	0	0	0	0	214,704
102-22002 County Engineer R & B	287,736	402,998	402,998	402,998	402,998	402,998	2,014,990	2,302,726
102-22013 Paving Eval. & Mgmt.	200,000	0	0	0	0	0	0	200,000
102-22503 Local Opt Gas Tax Projects	370,031	377,583	377,583	377,583	377,583	377,583	1,887,915	2,257,946
102-22506 Const Gas Tax Projs 80%	500,000	1,615,000	0	0	0	0	1,615,000	2,115,000
102-22548 Paving Backlog	0	2,500,000	1,000,000	500,000	0	0	4,000,000	4,000,000
102-22549 Bridge Inventory	191,150	0	0	0	0	0	0	191,150
Fund 102 Road & Bridge Non-Capital	3,187,867	3,856,497	2,871,981	2,871,981	2,871,981	2,871,981	15,344,421	18,532,288
102-22500 Road Department	2,952,467	3,612,370	2,627,854	2,627,854	2,627,854	2,627,854	14,123,786	17,076,253
102-22504 Street Lighting, Loc Option Gas Tax	235,400	244,127	244,127	244,127	244,127	244,127	1,220,635	1,456,035
Fund 102 Road & Bridge Other Appropriations	1,557,845	4,276,305	4,499,453	1,326,789	1,826,795	1,826,795	13,756,137	15,313,982
102-85504 Reserves 102	0	1,001,845	999,342	826,678	1,326,684	1,326,684	5,481,233	5,481,233
102-86501 Budgeted Transfers 102	1,557,845	3,274,460	3,500,111	500,111	500,111	500,111	8,274,904	9,832,749
Total Project Cost	<u>6,509,333</u>	<u>13,028,383</u>	<u>9,152,015</u>	<u>5,479,351</u>	<u>5,479,357</u>	<u>5,479,357</u>	<u>38,618,463</u>	<u>45,127,796</u>

Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 102 Fuel Taxes	0	2,210,000	2,210,000	2,209,999	2,210,000	2,210,000	11,049,999	13,424,382
Fund 102 Fund Balance Forward	0	7,444,016	3,602,289	0	0	0	11,046,305	11,232,734
Fund 102 Interest Income	0	20,000	20,000	19,999	20,000	20,000	99,999	123,664
Fund 102 Less 5%	0	-290,725	-290,724	-361,095	-361,095	-361,095	-1,664,734	-1,664,734
Fund 102 Misc. Revenue	0	38,000	38,000	38,001	38,002	38,002	190,005	245,222
Fund 102 Services-Transportation	0	56,500	56,500	56,500	56,500	56,500	282,500	343,548
Fund 102 State Shared Revenues	0	3,490,000	3,490,000	3,489,999	3,490,000	3,490,000	17,449,999	21,225,379
Fund 102 Transfer In	0	60,592	25,950	25,948	25,950	25,950	164,390	197,601
Total Funding	<u>6,509,333</u>	<u>13,028,383</u>	<u>9,152,015</u>	<u>5,479,351</u>	<u>5,479,357</u>	<u>5,479,357</u>	<u>38,618,463</u>	<u>45,127,796</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Roadway

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 130 Impact Fees Fund - Roadways	4,933,610	2,692,173	367,213	391,811	420,778	450,126	4,322,101	9,255,711
130-29000 County-wide Roadway Projects	526,144	544	544	544	544	544	2,720	528,864
130-29002 District 2 Roadway Projects	0	27,682	214,661	215,737	216,812	217,887	892,779	892,779
130-29003 District 3 Roadway Projects	0	0	92,764	121,644	150,524	179,404	544,336	544,336
130-29004 Key Colony Bch Roadway Projects	0	32,652	32,652	32,652	32,652	32,652	163,260	163,260
130-29012 Truman Pedestrian Bridge- Dist. 2	20,480	929,520	0	0	0	0	929,520	950,000
130-29014 US 1 Bayside Shared Use Path- Dis	309,318	150,278	0	0	0	0	150,278	459,596
130-29015 CR905 Bike Lanes	3,157,824	717,482	0	0	0	0	717,482	3,875,306
130-86519 Budgeted Transfers-130	919,844	834,015	26,592	21,234	20,246	19,639	921,726	1,841,570
Total Project Cost	<u>4,933,610</u>	<u>2,692,173</u>	<u>367,213</u>	<u>391,811</u>	<u>420,778</u>	<u>450,126</u>	<u>4,322,101</u>	<u>9,255,711</u>
Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 130 District 1 Impact Fees- Roadway	0	20,000	20,000	20,000	20,000	20,000	100,000	237,752
Fund 130 District 2 Impact Fees- Roadway	0	915	915	915	915	915	4,575	5,185
Fund 130 District 3 Impact Fees- Roadways	0	752,281	36,000	36,000	36,000	36,000	896,281	4,079,360
Fund 130 Fund Balance	0	1,919,072	310,389	334,987	363,954	393,302	3,321,704	4,915,090
FUND 130 Interest Earned	0	2,833	2,900	2,900	2,900	2,900	14,433	33,216
Fund 130 Less 5%	0	-2,928	-2,991	-2,991	-2,991	-2,991	-14,892	-14,892
Total Funding	<u>4,933,610</u>	<u>2,692,173</u>	<u>367,213</u>	<u>391,811</u>	<u>420,778</u>	<u>450,126</u>	<u>4,322,101</u>	<u>9,255,711</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Parks & Rec

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 131 Impact Fees Fund - Parks & Recreation	41,600	396,801	360,622	373,238	385,854	398,470	1,914,985	1,956,585
131-29501 District 1 Parks & Rec. Projects	0	41,099	57,036	61,368	65,700	70,032	295,235	295,235
131-29502 District 2 Parks & Rec. Projects	0	211,679	211,831	211,983	212,135	212,287	1,059,915	1,059,915
131-29503 District 3 Parks & Rec. Projects	0	83,623	91,755	99,887	108,019	116,151	499,435	499,435
131-29515 Bay Point Park	35,000	15,000	0	0	0	0	15,000	50,000
131-29516 Big Coppitt Park	0	20,000	0	0	0	0	20,000	20,000
131-29519 Bernstein Park	6,600	25,400	0	0	0	0	25,400	32,000
Total Project Cost	<u>41,600</u>	<u>396,801</u>	<u>360,622</u>	<u>373,238</u>	<u>385,854</u>	<u>398,470</u>	<u>1,914,985</u>	<u>1,956,585</u>
Means of Financing								
Fund 131 Dist. 1 Impact Fees- Parks & Rec	0	6,000	5,500	5,500	5,500	5,500	28,000	32,198
Fund 131 Dist. 3 Impact Fees- Park & Rec.	0	14,960	14,960	14,960	14,960	14,960	74,800	74,800
Fund 131 Fund Balance- Park & Rec.	0	376,558	340,853	353,469	366,085	378,701	1,815,666	1,852,910
Fund 131 Interest Earnings- Park & Rec	0	350	350	350	350	350	1,750	1,908
Fund 131 Less 5% Park & Rec	0	-1,067	-1,041	-1,041	-1,041	-1,041	-5,231	-5,231
Total Funding	<u>41,600</u>	<u>396,801</u>	<u>360,622</u>	<u>373,238</u>	<u>385,854</u>	<u>398,470</u>	<u>1,914,985</u>	<u>1,956,585</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Libraries

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 132 Impact Fees Fund - Libraries	128,703	891,283	911,100	931,582	971,881	1,012,180	4,718,026	4,846,729
132-30000 Countywide Library Projects	0	866,283	911,100	931,582	971,881	1,012,180	4,693,026	4,693,026
132-30002 Library Automation	128,703	25,000	0	0	0	0	25,000	153,703
Total Project Cost	<u>128,703</u>	<u>891,283</u>	<u>911,100</u>	<u>931,582</u>	<u>971,881</u>	<u>1,012,180</u>	<u>4,718,026</u>	<u>4,846,729</u>

Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 132 Fund Balance- Library	0	870,801	891,283	911,765	952,064	992,363	4,618,276	4,640,316
Fund 132 Impact Fees-Library	0	19,359	19,360	19,360	19,360	19,360	96,799	195,549
Fund 132 Interest Earnings	0	2,200	1,500	1,500	1,500	1,500	8,200	16,113
Fund 132 Less 5%	0	-1,077	-1,043	-1,043	-1,043	-1,043	-5,249	-5,249
Total Funding	<u>128,703</u>	<u>891,283</u>	<u>911,100</u>	<u>931,582</u>	<u>971,881</u>	<u>1,012,180</u>	<u>4,718,026</u>	<u>4,846,729</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Solid Waste

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 133 Impact Fees Fund - Solid Waste	0	53,387	59,021	64,655	70,289	75,923	323,275	323,275
133-30500 Countywide Solid Waste Projects	0	53,387	59,021	64,655	70,289	75,923	323,275	323,275
Total Project Cost	0	53,387	59,021	64,655	70,289	75,923	323,275	323,275

Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 133 Fund Balance	0	48,162	53,796	59,430	65,064	70,698	297,150	297,150
Fund 133 Interest Earnings	0	100	100	100	100	100	500	500
Fund 133 Less 5%	0	-275	-275	-275	-275	-275	-1,375	-1,375
Fund 133 Solid Waste Impact Funds	0	5,400	5,400	5,400	5,400	5,400	27,000	27,000
Total Funding	0	53,387	59,021	64,655	70,289	75,923	323,275	323,275

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Police Fac

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 134 Impact Fees Fund - Police Facilities	0	113,487	123,412	133,337	143,262	153,187	666,685	666,685
134-31000 Countywide Police Facility Projects	0	113,487	123,412	133,337	143,262	153,187	666,685	666,685
Total Project Cost	<u>0</u>	<u>113,487</u>	<u>123,412</u>	<u>133,337</u>	<u>143,262</u>	<u>153,187</u>	<u>666,685</u>	<u>666,685</u>
Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 134 Fund Balance Forward	0	104,058	113,983	123,908	133,833	143,758	619,540	619,540
Fund 134 Impact Fees- Police Facilities	0	9,725	9,725	9,725	9,725	9,725	48,625	48,625
Fund 134 Interest Earnings	0	200	200	200	200	200	1,000	1,000
Fund 134 Less 5%	0	-496	-496	-496	-496	-496	-2,480	-2,480
Total Funding	<u>0</u>	<u>113,487</u>	<u>123,412</u>	<u>133,337</u>	<u>143,262</u>	<u>153,187</u>	<u>666,685</u>	<u>666,685</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Fire & EMS

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 135 Impact Fees Fund - Fire Facilities	0	34,003	39,618	45,232	50,847	56,461	226,161	226,161
135-31501 District 1 Fire & EMS Projects	0	15,864	18,059	20,253	22,448	24,642	101,266	101,266
135-31502 District 2 Fire & EMS Projects	0	429	429	429	429	429	2,145	2,145
135-31503 District 3 Fire & EMS Projects	0	16,814	20,234	23,654	27,074	30,494	118,270	118,270
135-31504 Key Colony Bch Fire & EMS Project	0	896	896	896	896	896	4,480	4,480
Total Project Cost	0	34,003	39,618	45,232	50,847	56,461	226,161	226,161

Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 135 Dist. 1 Fire/EMS Impact Fees	0	2,310	2,310	2,310	2,310	2,310	11,550	11,550
Fund 135 Dist. 3 Fire/EMS Impact Fees	0	3,600	3,600	3,600	3,600	3,600	18,000	18,000
Fund 135 Fund Balance Forward	0	28,389	34,004	39,618	45,233	50,847	198,091	198,091
Fund 135 Less 5%	0	-296	-296	-296	-296	-296	-1,480	-1,480
Total Funding	0	34,003	39,618	45,232	50,847	56,461	226,161	226,161

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

One Cent Infra-structure Sales Tax

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 304 Administrative & Misc.	6,565,865	8,664,658	9,507,635	16,269,506	14,785,323	16,830,403	66,057,525	72,623,390
304-22004 Admin. Costs Engineering 22004	557,249	590,906	485,469	485,469	485,469	485,469	2,532,782	3,090,031
304-22016 ADA Segment #1 & #2	57,000	23,000	0	0	0	0	23,000	80,000
304-590130 Budgeted Trsf to F130 CR905 Bike	190,354	675,672	0	0	0	0	675,672	866,026
304-590207 Debt Service '03 & '07 Bonds	5,499,070	4,856,455	6,808,705	12,587,530	12,583,450	8,064,863	44,901,003	50,400,073
304-590910 Cost Allocation- 86502	262,192	262,192	262,192	262,192	262,192	262,192	1,310,960	1,573,152
304-590990 Contingency Reserves 304 85532	0	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000
304-590991 Cash Balance- Rservees 304 85532	0	1,756,433	1,451,269	2,434,315	954,212	4,987,539	11,583,768	11,583,768
304-590995 Reserves- 590995	0	0	0	0	0	2,530,340	2,530,340	2,530,340
Fund 304 Culture & Recreation	235,000	3,225,836	7,045,209	1,270,000	900,000	0	12,441,045	12,676,045
CC1301 Higg's Beach Fitness Trail	5,000	10,500	0	0	0	0	10,500	15,500
CC1402 Higg's Beach Master Plan	30,000	465,336	1,934,664	1,170,000	0	0	3,570,000	3,600,000
CC1403 Bernstein Park	200,000	2,750,000	2,410,545	0	0	0	5,160,545	5,360,545
CC1602 Old 7 Mile Bridge	0	0	2,700,000	0	0	0	2,700,000	2,700,000
CC1701 Big Pine Swimming Hole	0	0	0	100,000	900,000	0	1,000,000	1,000,000
Fund 304 General Government	2,325,090	4,393,323	0	0	0	0	4,393,323	6,718,413
CG1400 FY14-15 Gen. Govt. Projects	498,903	1,052,030	0	0	0	0	1,052,030	1,550,933
CG1412 FJC Acoustics	16,000	340,700	0	0	0	0	340,700	356,700
CG1413 Harvey Sr. Center/Nutrition Site	29,000	708,268	0	0	0	0	708,268	737,268
CG1416 Public Works-Magnolia Street	65,675	889,325	0	0	0	0	889,325	955,000
CG1500 FY15 PW/Corrections Projects	0	1,393,000	0	0	0	0	1,393,000	1,393,000
CG9810 Marathon Courthouse	1,715,512	10,000	0	0	0	0	10,000	1,725,512
Fund 304 Physical Environment	1,555,694	8,830,215	447,785	0	0	0	9,278,000	10,833,694
PE1301 WW upgrades County facilities	626,149	296,500	0	0	0	0	296,500	922,649
PE1302 Canal Demonstration Projects	800,000	3,752,215	447,785	0	0	0	4,200,000	5,000,000
PE1401 FY14 Co Facility WW Upgrades	129,545	181,500	0	0	0	0	181,500	311,045
PE1500 Upper Keys WW NKLUC (Ocean Reef	0	2,600,000	0	0	0	0	2,600,000	2,600,000
PE1501 Land Acquisition Match	0	2,000,000	0	0	0	0	2,000,000	2,000,000
Fund 304 Public Safety	2,181,797	1,517,276	250,000	0	0	0	1,767,276	3,949,073
CP0703 MDCD Sprinkler Piping Replacement	68,750	231,124	0	0	0	0	231,124	299,874
CP1401 Fire/EMS Vehicle Replacement Prgm	938,848	1,036,152	0	0	0	0	1,036,152	1,975,000
CP1402 KL Equipment - Fire Truck	150,000	150,000	150,000	0	0	0	300,000	450,000
CP1403 KL Fire Hydrants	100,000	100,000	100,000	0	0	0	200,000	300,000
CP9902 Marathon EOC	924,199	0	0	0	0	0	0	924,199
Fund 304 Transportation	341,670	3,158,330	4,500,000	3,500,000	4,500,000	2,000,000	17,658,330	18,000,000
CR1401 Road Paving Back Log	341,670	3,158,330	4,500,000	3,500,000	4,500,000	2,000,000	17,658,330	18,000,000
Fund 308 Public Safety	6,844,815	30,000	0	0	0	0	30,000	6,874,815
Total Project Cost	20,049,931	29,789,638	21,750,629	21,039,506	20,185,323	18,830,403	111,595,499	124,853,185
Means of Financing	To Date	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
		Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 304 1 Cent Infra Sales Tax	0	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	87,500,000	98,720,740
Fund 304 Fund Balance Forward	0	13,138,901	5,101,881	4,390,756	3,536,573	2,181,654	28,349,765	29,127,858
Fund 304 Interest Earnings	0	25,000	25,000	25,000	25,000	25,000	125,000	129,556
Fund 304 Less 5%	0	-874,263	-876,252	-876,250	-876,250	-876,251	-4,379,266	-4,379,266
Fund 304 Transfer in fm other funds	0	0	0	0	0	0	0	1,254,297
Total Funding	13,257,686	29,789,638	21,750,629	21,039,506	20,185,323	18,830,403	111,595,499	124,853,185

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Administrative & Misc.

Projects	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
304-22016 ADA Segment #1 & #2	57,000	23,000	-	-	-	-	23,000	80,000
304-22004 Admin. Costs Engineering 22004	557,249	590,906	485,469	485,469	485,469	485,469	2,532,782	3,090,031
304-590130 Budgeted Trsf to F130 CR905 Bike Lanes	190,354	675,672	-	-	-	-	675,672	866,026
304-590991 Cash Balance- Rserve 304 85532	-	1,756,433	1,451,269	2,434,315	954,212	4,987,539	11,583,768	11,583,768
304-590990 Contingency Reserves 304 85532	-	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000
304-590910 Cost Allocation- 86502	262,192	262,192	262,192	262,192	262,192	262,192	1,310,960	1,573,152
304-590207 Debt Service '03 & '07 Bonds	5,499,070	4,856,455	6,808,705	12,587,530	12,583,450	8,064,863	44,901,003	50,400,073
304-590995 Reserves- 590995	-	-	-	-	-	2,530,340	2,530,340	2,530,340
Total Project Cost	<u>6,565,865</u>	<u>8,664,658</u>	<u>9,507,635</u>	<u>16,269,506</u>	<u>14,785,323</u>	<u>16,830,403</u>	<u>66,057,525</u>	<u>72,623,390</u>

Current Revenues	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 304 1 Cent Infra Sales Tax	6,565,865	4,979,927	7,649,601	13,532,464	12,818,380	15,711,956	54,692,328	61,258,193
Fund 304 Fund Balance Forward	-	3,932,391	2,230,133	3,395,300	2,590,466	1,834,080	13,982,370	13,982,370
Fund 304 Interest Earnings	-	7,208	10,928	19,332	18,312	21,017	76,797	76,797
Fund 304 Less 5%	-	-254,868	-383,027	-677,590	-641,835	-736,650	-2,693,970	-2,693,970
Total Funding	<u>6,565,865</u>	<u>8,664,658</u>	<u>9,507,635</u>	<u>16,269,506</u>	<u>14,785,323</u>	<u>16,830,403</u>	<u>66,057,525</u>	<u>72,623,390</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Culture & Recreation

Projects	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
CC1403 Bernstein Park	200,000	2,750,000	2,410,545	-	-	-	5,160,545	5,360,545
CC1701 Big Pine Swimming Hole	-	-	-	100,000	900,000	-	1,000,000	1,000,000
CC1301 Higg's Beach Fitness Trail	5,000	10,500	-	-	-	-	10,500	15,500
CC1402 Higg's Beach Master Plan	30,000	465,336	1,934,664	1,170,000	-	-	3,570,000	3,600,000
CC1602 Old 7 Mile Bridge	-	-	2,700,000	-	-	-	2,700,000	2,700,000
Total Project Cost	235,000	3,225,836	7,045,209	1,270,000	900,000	-	12,441,045	12,676,045

Current Revenues	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 304 1 Cent Infra Sales Tax	235,000	1,895,026	5,668,395	1,056,346	780,270	-	9,400,037	9,635,037
Fund 304 Fund Balance Forward	-	1,422,989	1,652,541	265,038	157,684	-	3,498,252	3,498,252
Fund 304 Interest Earnings	-	2,708	8,098	1,509	1,115	-	13,430	13,430
Fund 304 Less 5%	-	-94,887	-283,825	-52,893	-39,069	-	-470,674	-470,674
Total Funding	235,000	3,225,836	7,045,209	1,270,000	900,000	-	12,441,045	12,676,045

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Higg's Beach Fitness Trail**
 Category: **Fund 304 Culture & Recreation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1301**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A** District:
 Location: **Key West**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
15,500	5,000	10,500	0	0	0	0	0

Description and Scope

The Fitness trail design will be modified from the Higg's Beach Master Plan as to fit within the existing site conditions and scope of the entire project. The trail will include a walking path with exercise stations.

Rationale

Part of the Higg's Beach Master Plan.
 On May 15, 2013, BOCC approved a professional service contract with William P. Horn Architect, PA for the design through construction administration for this project.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Design/Engineering	06/13 - 09/15	15,500
	Total Project Cost:		15,500
	Means of Financing		
	Funding Source		Amount
Fund 304 1 Cent Infra Sales Tax		11,168	
Fund 304 Fund Balance Forward		4,632	
Fund 304 Interest Earnings		9	
Fund 304 Less 5%		(309)	
Total Programmed Funding:		15,500	
Future Funding Requirements:		0	

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Higg's Beach Master Plan**
 Category: **Fund 304 Culture & Recreation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1402**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Element #12 Goal 1201**
 LOS/Concurrency: **No** Project Need: **Growth, Deficiency**

District:
 Location: **Key West, FL**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
3,600,000	30,000	465,336	1,934,664	1,170,000	0	0	0

Description and Scope

The Plan includes: Visitor & Nature Center, relocation of the internal road and White Street enhancements, relocation of parking lots, adding bicycle lanes, expand the beach area, relocate and expend children's playground, add or expand pedestrian sidewalks, add two maintenance buildings, add two volleyball courts and two pickle ball courts, remove two tennis courts, relocate small dog park and revise large dog park, revise outdoor lighting fixtures, add sculpture garden and renovate Whistling Duck Pond.

8/20/14 BOCC approval of a contract with TY Lin International for design and permitting for the relocation of Atlantic Blvd at Higgs Beach. Total contract \$376,804

Rationale

Higg's Beach is owned by Monroe County and is located with the jurisdictional boundaries of the City of Key West. On March 10, 2010, the BOCC authorized the development of the Higg's Beach Master Plan comprised of two phases. The first step included a planning and design process to gather community and stakeholder input, acquired a new boundary survey, conducted a ground penetrating radar survey to locate impact archeological resources and coordinated with City of Key West Staff. Monroe County and the City of Key West entered into a Development Agreement (Master Plan) on June 18, 2012. This Plan will remain in effect for 10 years unless the County seeks an extension.

Funding Strategy

Monroe County is responsible for securing funding and the City shall provided as needed assistance. Some funding will be from District 1, Tourist Development Council (TDC) bed taxes and from the One Cent Infrastructure Sales Surtax fund.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Architecture	08/14 - 08/15	376,804
Construction	10/13 - 09/17	3,223,196

Total Project Cost: 3,600,000

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	2,833,113
Fund 304 Fund Balance Forward	903,238
Fund 304 Interest Earnings	4,005
Fund 304 Less 5%	(140,356)

Total Programmed Funding: 3,600,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Bernstein Park**
 Category: **Fund 304 Culture & Recreation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1403**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Element #12 Goal 1201**
 LOS/Concurrency: **No** Project Need: **Deficiency**

District:
 Location: **Stock Island, FL**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
5,360,545	200,000	2,750,000	2,410,545	0	0	0	0

Description and Scope

Projects include: Raise level of entire field by 18" to 24", add new restrooms, develop a new baseball and soccer field, basketball court, new playground equipment, and a walking track. Create a storm water retention system, removal of the existing dwelling unit and build a community center. The park is approximately 6 acres in size.

Rationale

The park is subject to flooding both from heavy rain and when tides are very high, which limits the park use.

Funding Strategy

Use One Cent Infrastructure Sales Surtax

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/13 - 09/16	71,000
Design/Engineering	10/13 - 09/15	339,545
Site Work Improvement	10/13 - 09/14	50,000
Construction	10/14 - 09/16	4,900,000
Total Project Cost:		5,360,545

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	3,754,958
Fund 304 Fund Balance Forward	1,778,510
Fund 304 Interest Earnings	5,079
Fund 304 Less 5%	(178,002)
Total Programmed Funding:	5,360,545
Future Funding Requirements:	0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Big Pine Swimming Hole**
 Category: **Fund 304 Culture & Recreation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1701**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference: District: **MM29, Big Pine Key**
 LOS/Concurrency: **N/A** Project Need: **N/A**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
1,000,000	0	0	0	100,000	900,000	0	0

Description and Scope

Development of a passive recreational park, near MM29 on the south side of US1, adjacent to the east end of North Pine Channel on Big Pine Key. Improvements to this area would be consistent with the Liveable Communities Plan.

Rationale

12/17/03 BOCC directed staff to pursue development of a passive recreational park at the Big Pine Swimming Hole in coordination with the State of Florida.
 4/20/05 BOCC directed staff to pursue a sublease agreement with the State of Florida.
 10/20/10 BOCC directed staff to continue with a sublease agreement with the State.
 6/19/13 BOCC directed staff to move forward with a contractual agreement to use the Big Pine Swimming Hole (BPSH) as a passive recreational facility in conjunction with the Overseas Highway Trail and Florida Keys Scenic Highway.
 9/12/13 BOCC authorized the use of One Cent Infrastructure Sales Surtax funds in the amount of \$1M in the FY14 Capital Improvement Plan.
 1/14/14 BOCC approved a sublease agreement with the FDEP for the use of the "Big Pine Swimming Hole."
 9/17/14 BOCC approved LAP Agreement with FDOT for the design and permitting of a scenic viewing area at the BPSH. \$100,000 A LAP for construction funding (\$900,000) will be brought to the BOCC once FDOT and FDEP approve the final project.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Construction	10/16 - 09/18	1,000,000
	Total Project Cost:		1,000,000
	Means of Financing		
	Funding Source		Amount
Fund 304 1 Cent Infra Sales Tax		863,447	
Fund 304 Fund Balance Forward		178,553	
Fund 304 Interest Earnings		1,234	
Fund 304 Less 5%		(43,234)	
Total Programmed Funding:		1,000,000	
Future Funding Requirements:		0	

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 304 General Government

Projects	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
CG1412 FJC Acoustics	16,000	340,700	-	-	-	-	340,700	356,700
CG1400 FY14-15 Gen. Govt. Projects	498,903	1,052,030	-	-	-	-	1,052,030	1,550,933
CG1500 FY15 PW/Corrections Projects	-	1,393,000	-	-	-	-	1,393,000	1,393,000
CG1413 Harvey Sr. Center/Nutrition Site	29,000	708,268	-	-	-	-	708,268	737,268
CG9810 Marathon Courthouse	1,715,512	10,000	-	-	-	-	10,000	1,725,512
CG1416 Public Works-Magnolia Street	65,675	889,325	-	-	-	-	889,325	955,000
Total Project Cost	2,325,090	4,393,323	-	-	-	-	4,393,323	6,718,413

Current Revenues	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 304 1 Cent Infra Sales Tax	1,385,958	2,580,869	-	-	-	-	2,580,869	3,966,827
Fund 304 Fund Balance Forward	516,028	1,937,996	-	-	-	-	1,937,996	2,454,024
Fund 304 Interest Earnings	3,673	3,686	-	-	-	-	3,686	7,359
Fund 304 Less 5%	-	-129,228	-	-	-	-	-129,228	-129,228
Fund 304 Transfer in fm other funds	419,431	-	-	-	-	-	-	419,431
Total Funding	2,325,090	4,393,323	-	-	-	-	4,393,323	6,718,413

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **FY14-15 Gen. Govt. Projects**
 Category: **Fund 304 General Government**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1400**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information				Project Location			
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CIE Project: N/A	Plan Reference:	District:	
LOS/Concurrency: N/A	Project Need: N/A	Location: County Wide	

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
1,550,933	498,903	1,052,030	0	0	0	0	0

Description and Scope

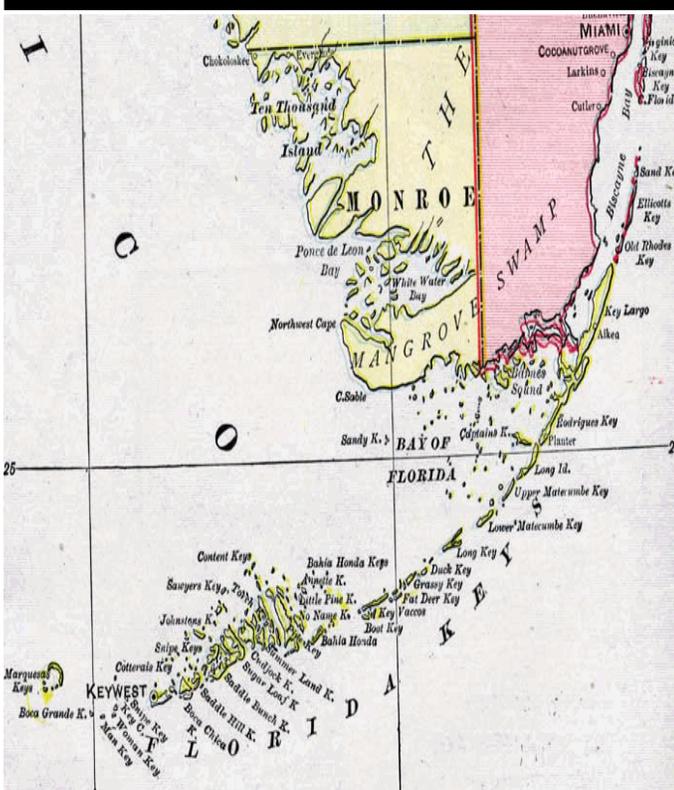
FY14 Appropriated (Year-to-Date):
 CG1404 Key Largo Library restrooms \$26,464
 CG1406 PW Bucket Truck \$96,787
 CG1407 Key Largo Park Fencing \$8,400
 CG1408 Murray Nelson Govt. Center parking lot \$22,746
 CG1409 Key Largo Park Roof Repairs \$17,045
 CG1410 Harry Harris Park Fencing \$17,750
 CG1413 Harvey Govt. Spalling \$132,431
 CG1414 Islamorada Library Roof \$15,500
 CG1415 Key Largo Library Roof \$32,000
 CG1417 Harvey Govt. Center Chillers \$129,780

FY15 Adopted:
 Gato bldg. spalling and porch \$118,000
 Harvey Govt. Center windows \$287,030
 MCDC Upgrade 6 elevators and replace various kitchen appliances \$375,000
 Marathon Govt. Center exterior and restrooms \$167,000
 Marathon Library restrooms and spalling \$105,000

Rationale

Allowable use of One Cent Infrastructure Sales Surtax- Improvement of public facilities that have a life expectancy of 5 or more years. To help take pressure off from the Ad Valorem funds.

Project Map	Schedule of Activities
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Project Activities	From - To	Amount
Allowable Improvements/Repairs	10/13 - 09/15	1,550,933
Total Project Cost:		1,550,933
Means of Financing		
Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	1,116,921	
Fund 304 Fund Balance Forward	464,074	
Fund 304 Interest Earnings	883	
Fund 304 Less 5%	(30,945)	
Total Programmed Funding:		1,550,933
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **FJC Acoustics**
 Category: **Fund 304 General Government**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1412**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location: **302 Fleming Street, Key West, Florida**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
356,700	16,000	340,700	0	0	0	0	0

Description and Scope

Acoustic renovations in all courtrooms at the Freeman Justice Center

Rationale

An acoustic study was performed by Edward Dugger & Associates on due to complaints of unsatisfactory acoustic conditions within all the courtrooms. The study recommended improvement of all six of the courtrooms.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/13 - 09/15	22,500
Design/Architecture	10/13 - 09/15	30,600
Construction	10/13 - 09/15	303,600
Total Project Cost:		356,700

Means of Financing

Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	216,145	
Fund 304 Fund Balance Forward	150,291	
Fund 304 Interest Earnings	286	
Fund 304 Less 5%	(10,022)	
Total Programmed Funding:		356,700
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Harvey Sr. Center/Nutrition Site**
 Category: **Fund 304 General Government**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1413**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information	Project Location
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CIE Project: No	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: Key West

Programmed Funding							
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Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
737,268	29,000	708,268	0	0	0	0	0

Description and Scope

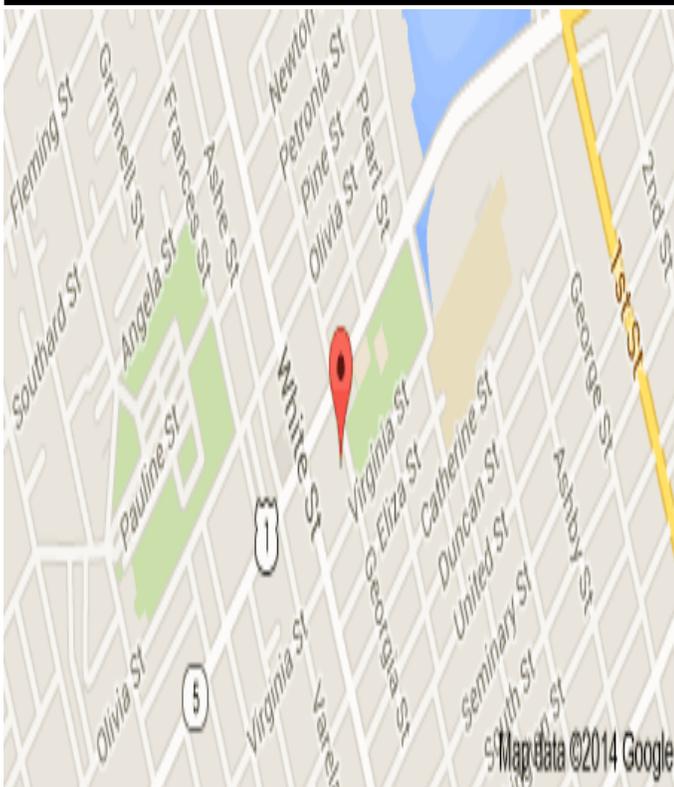
Repairs to the Key West Senior Center/Nutrition Site located next to the Harvey Govt. Center; includes replacing the roof, old window and doors, ADA accessibility revisions, spalling repairs, electrical work, wall patching and replacement and painting.

Rationale

In February 2013, an independent space study assessment was conducted. It concluded that the building was in rapid deterioration and in need of critical repair with major emphasis on the structure of the roof and exterior concrete.

It is also in need of ADA accessibility revisions.

Project Map	Schedule of Activities
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Project Activities	From - To	Amount
Project Management	04/14 - 09/15	25,000
Design/Architecture	04/14 - 09/15	37,268
Construction	04/14 - 09/15	675,000
Total Project Cost:		737,268

Means of Financing

Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	445,074	
Fund 304 Fund Balance Forward	312,433	
Fund 304 Interest Earnings	594	
Fund 304 Less 5%	(20,833)	
Total Programmed Funding:		737,268
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Public Works-Magnolia Street**
 Category: **Fund 304 General Government**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1416**
 Status: **Proposed**
 LMS: **N/A**

Comprehensive Plan Information	Project Location
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CIE Project: N/A	District:
Plan Reference: 	Location: Key Largo, Florida
LOS/Concurrency: N/A	Project Need: N/A

Programmed Funding							
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Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
955,000	65,675	889,325	0	0	0	0	0

Description and Scope

Plantation Key (PK) Public Works will be moving to an old recycling center in Key Largo on Magnolia Street. Project consists of the partial demolishing and renovation of the old building and construction of a new building with the relocation of the fuel station and new fencing at Hibicus.

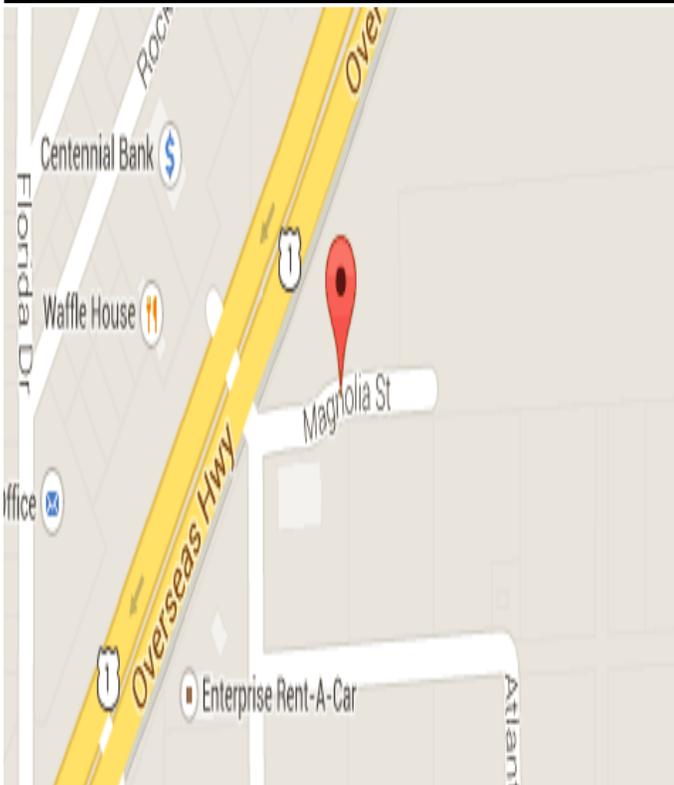
On 7/16/14, BOCC approved professional design services through construction administration with Currie Sowards Aguila Architects.

Appropriated to date includes: Demolition, Site Improvements & some Architectural costs.

Rationale

To relocate the Upper Keys Public Works Division.

Project Map	Schedule of Activities
-------------	------------------------



Project Activities	From - To	Amount
Design/Architecture	10/13 - 09/15	52,200
Demolition	08/14 - 09/14	22,050
Site Work Improvement	10/13 - 09/14	1,150
Construction	10/14 - 09/15	879,600
Total Project Cost:		955,000

Means of Financing	
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Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	588,111
Fund 304 Fund Balance Forward	392,302
Fund 304 Interest Earnings	746
Fund 304 Less 5%	(26,159)

Total Programmed Funding:		955,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **FY15 PW/Corrections Projects**
 Category: **Fund 304 General Government**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1500**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
1,393,000	0	1,393,000	0	0	0	0	0

Description and Scope

FY15 Adopted Projects include:
 \$ 60,000 Key West Garage Roof
 \$ 16,000 Lighting Retrofit at Marathon Govt. Center
 \$ 10,000 Lighting Retrofit at Marathon Govt. Annex
 \$ 9,000 Replace Security Parking Garage Gate Motor
 \$ 70,000 Harvey Govt. Center Exterior Painting
 \$ 80,000 Marathon Govt. center Exterior Painting
 \$360,000 Lighting retrofit at Stock Island Jail & MCSO Admin Building
 \$ 95,000 Replace MCSO Admin Bldg Cooling Tower
 \$200,000 MCDC Air Handler
 \$230,000 MCDC Exterior Painting
 \$ 55,000 MCSO Air Handler
 \$208,000 PW Trucks

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Allowable Improvements/Repairs	10/14 - 09/15	930,000
Equipment	10/14 - 09/15	255,000
Vehicle Replacement	10/14 - 09/15	208,000

Total Project Cost: 1,393,000

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	818,321
Fund 304 Fund Balance Forward	614,485
Fund 304 Interest Earnings	1,169
Fund 304 Less 5%	(40,975)

Total Programmed Funding: 1,393,000

Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Marathon Courthouse**
 Category: **Fund 304 General Government**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG9810**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: No	District:
LOS/Concurrency: N/A	Location: 3117 Overseas Hwy., Marathon
Plan Reference:	
Project Need: N/A	

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
1,725,512	1,715,512	10,000	0	0	0	0	0

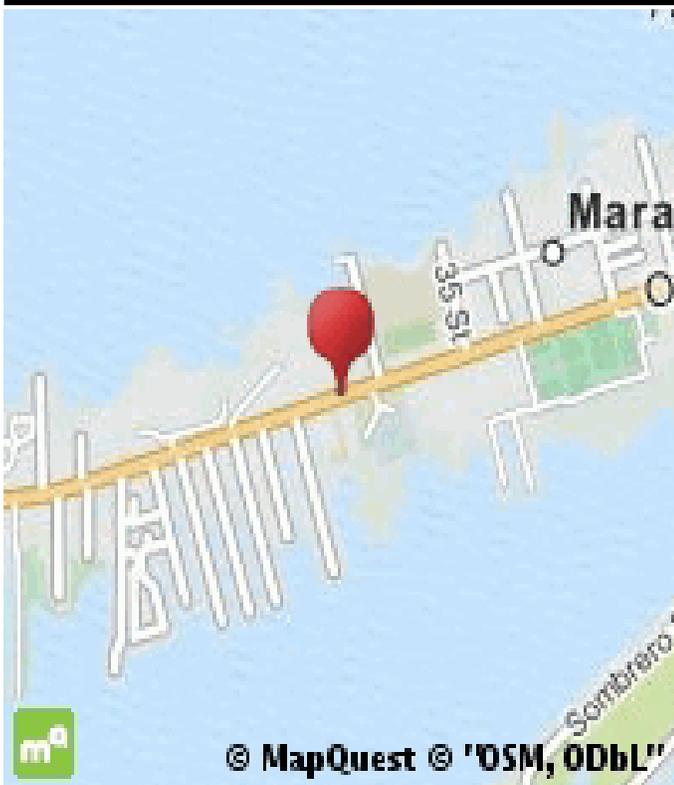
Description and Scope

Renovation of existing Courthouse. The courthouse is substandard and needs to be renovated and brought into compliance with current regulations. Asbestos and mold were found during renovations. Abatement is required.

Funding Strategy

Total Project \$1,745,732
 \$1,314,797 from Fund 304,
 \$ 430,935 from the 16th Judicial Circuit Court (Transfer from Fund 163)

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/97 - 09/15	156,443
Design/Architecture	10/97 - 09/14	131,865
Construction	10/97 - 09/14	1,428,789
Art in Public Places	10/11 - 09/12	8,415

Total Project Cost: 1,725,512

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	782,255
Fund 304 Fund Balance Forward	520,439
Fund 304 Interest Earnings	3,681
Fund 304 Less 5%	(294)
Fund 304 Transfer in fm other funds	419,431

Total Programmed Funding: 1,725,512

Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Physical Environment

Projects	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
PE1302 Canal Demonstration Projects	800,000	3,752,215	447,785	-	-	-	4,200,000	5,000,000
PE1401 FY14 Co Facility WW Upgrades	129,545	181,500	-	-	-	-	181,500	311,045
PE1501 Land Acquisition Match	-	2,000,000	-	-	-	-	2,000,000	2,000,000
PE1500 Upper Keys WW NKLUC (Ocean Reef R.O.)	-	2,600,000	-	-	-	-	2,600,000	2,600,000
PE1301 WW upgrades County facilities	626,149	296,500	-	-	-	-	296,500	922,649
Total Project Cost	<u>1,555,694</u>	<u>8,830,215</u>	<u>447,785</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,278,000</u>	<u>10,833,694</u>

Current Revenues	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 304 1 Cent Infra Sales Tax	1,292,746	5,297,482	360,276	-	-	-	5,657,758	6,950,504
Fund 304 Fund Balance Forward	262,065	3,783,010	105,034	-	-	-	3,888,044	4,150,109
Fund 304 Interest Earnings	883	7,473	515	-	-	-	7,988	8,871
Fund 304 Less 5%	-	-257,750	-18,040	-	-	-	-275,790	-275,790
Total Funding	<u>1,555,694</u>	<u>8,830,215</u>	<u>447,785</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,278,000</u>	<u>10,833,694</u>

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **WW upgrades County facilities**
 Category: **Fund 304 Physical Environment**
 Department: **Public Works/Engineering Capital Projects**

Project #: **PE1301**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information	Project Location
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CIE Project: Yes	Plan Reference: Element #9 Goal 901	District:
LOS/Concurrency: No	Project Need: N/A	Location: County-Wide

Programmed Funding							
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Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
922,649	626,149	296,500	0	0	0	0	0

Description and Scope

Upgrade of wastewater facilities at various county owned properties:

- FY13 Completed Projects - \$615,168
 - \$394,857 Assessment Fees- Marathon
 - \$102,253 Assessment Fess- Islamorada
 - \$ 73,758 Connection in the Middle Keys
 - \$ 12,400 Connection - Tavernier Fire Station
 - \$ 31,900 Connection - Harry Harris Park

- FY14 Adopted Projects - \$320,274
 - \$126,500 Connections - Islamorada (Library, PK Courthouse, Roth Building, PK Garage)
 - \$161,000 Connections - Marathon (Courthouse & Medical Examiner Building)
 - \$ 2,875 Connections - Marathon Detention Center
 - \$ 29,900 Connections- Various Middle Keys projects

- FY15 Adopted Projects \$296,500
 - \$170,000 Connections- Marathon Courthouse
 - \$126,500 Connections- Islamorada (Library, PK Courthouse, Roth Building, PK Garage)

Rationale

To meet manitory D.E.P. deadline of December 31, 2015.

Funding Strategy

To reduce financial pressure from Ad Valorem funds. Projects previous budgeted under any ad valorem fund was transferred over to Fund 304.

Project Map	Schedule of Activities
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	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;">Project Activities</th> <th style="width: 20%;">From - To</th> <th style="width: 20%;">Amount</th> </tr> </thead> <tbody> <tr> <td>Design/Engineering</td> <td>05/13 - 09/15</td> <td style="text-align: right;">18,350</td> </tr> <tr> <td>Construction</td> <td>10/12 - 09/15</td> <td style="text-align: right;">407,188</td> </tr> <tr> <td>Assessments</td> <td>10/12 - 09/13</td> <td style="text-align: right;">497,111</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Project Cost:</td> <td style="text-align: right; border-top: 1px solid black;">922,649</td> </tr> </tbody> </table>	Project Activities	From - To	Amount	Design/Engineering	05/13 - 09/15	18,350	Construction	10/12 - 09/15	407,188	Assessments	10/12 - 09/13	497,111	Total Project Cost:		922,649			
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Total Project Cost:		922,649																	
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: center;">Means of Financing</th> </tr> <tr> <th style="width: 80%;">Funding Source</th> <th style="width: 20%;">Amount</th> </tr> </thead> <tbody> <tr> <td>Fund 304 1 Cent Infra Sales Tax</td> <td style="text-align: right;">534,968</td> </tr> <tr> <td>Fund 304 Fund Balance Forward</td> <td style="text-align: right;">395,147</td> </tr> <tr> <td>Fund 304 Interest Earnings</td> <td style="text-align: right;">1,136</td> </tr> <tr> <td>Fund 304 Less 5%</td> <td style="text-align: right;">(8,602)</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Programmed Funding:</td> <td style="text-align: right; border-top: 1px solid black;">922,649</td> </tr> <tr> <td colspan="2" style="text-align: right;">Future Funding Requirements:</td> <td style="text-align: right;">0</td> </tr> </tbody> </table>	Means of Financing		Funding Source	Amount	Fund 304 1 Cent Infra Sales Tax	534,968	Fund 304 Fund Balance Forward	395,147	Fund 304 Interest Earnings	1,136	Fund 304 Less 5%	(8,602)	Total Programmed Funding:		922,649	Future Funding Requirements:		0
Means of Financing																			
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Total Programmed Funding:		922,649																	
Future Funding Requirements:		0																	

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Canal Demonstration Projects**
 Category: **Fund 304 Physical Environment**
 Department: **Public Works/Engineering Capital Projects**

Project #: **PE1302**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Element #2 Objective 202.1** District:
 LOS/Concurrency: **N/A** Project Need: **N/A** Location: **County-Wide**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
5,000,000	800,000	3,752,215	447,785	0	0	0	0

Description and Scope

The objectives of the demonstration projects are to implement various restoration techniques to verify the applicability, feasibility, effectiveness and costs to improve and manage the environmental quality of canal systems in the Florida Keys. The BOCC has selected 7 demonstration projects.

At this time, one project is located on Sexton Cove in Key Largo and this project will use a back fill method. Two projects on Big Pine Key will utilize vacuum dredging techniques to remove organic matter from the canals.

Rationale

Many canals do not meet the State's minimum water quality criteria and are a potential source of nutrients and other contaminants to near shore waters designated as Outstanding Florida Waters. Implementation of waste water treatment and storm water management systems will reduce loadings to the canals but will not completely eliminate the impaired water quality conditions. A Canal Management Master Plan is needed to develop a prioritization of canal restoration and develop feasible strategies to improve the water quality in the artificial canals in the Florida Keys. The county is developing the Master Plan, and is performing extensive field work, to better understand the water quality conditions of every canal in the county. This includes the canals in the municipalities. The restoration projects will be used to further define costs and for information in future grant applications to state and federal sources.

Funding Strategy

Phase I and II of the Canal Management Master Plan (CMMP) was funded by EPA and DEP grants. \$100,000 each

Phase III Bathymetric surveys of numerous Keys canals and analysis of soil samples was funded by another DEP grant. \$100,000

March 20, 2013, the BOCC approved \$5M for this project using Fund 304 One Cent Infrastructure Sales Surtax funds. Recently, the BOCC approved to use \$100,000 for a water quality education Grant Match.

Project Map

Schedule of Activities

Monroe County
 Canal Management Master Plan (CMMP)
 Phase 1 Summary Report



Project Activities	From - To	Amount
Project Mgmt	03/13 - 09/16	68,793
Grant Match	10/14 - 09/15	100,000
Design/Engineering	05/14 - 06/15	731,207
Construction	10/14 - 09/16	4,100,000

Total Project Cost: 5,000,000

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	3,364,524
Fund 304 Fund Balance Forward	1,760,222
Fund 304 Interest Earnings	3,664
Fund 304 Less 5%	(128,410)

Total Programmed Funding: 5,000,000

Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **FY14 Co Facility WW Upgrades**
 Category: **Fund 304 Physical Environment**
 Department: **Public Works/Engineering Capital Projects**

Project #: **PE1401**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901** District:
 LOS/Concurrency: **N/A** Project Need: **N/A** Location: **County-wide**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
311,045	129,545	181,500	0	0	0	0	0

Description and Scope

FY14 Projects include:

- \$102,254 Assessments- Islamorada
- \$ 63,498 Connections - Marathon E.O.C.
- \$ 33,000 Connections - Cudjoe Transfer Station
- \$ 33,000 Connections - Cudjoe Fire/EMS Sub-station
- \$ 33,000 Connections - Cudjoe Sheriff Station

FY15 Adopted Projects include:

- \$ 33,000 Connections - Cudjoe Transfer Station
- \$ 33,000 Connections - Cudjoe Fire/EMS Sub-station
- \$ 33,000 Connections - Cudjoe Sheriff Station
- \$ 49,500 Connections- Key Largo Transfer Station

Rationale

To meet mandatory D.E.P. deadline of December 31, 2015.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Construction	10/13 - 09/15	181,500
Assessments	10/13 - 09/14	129,545
Total Project Cost:		311,045
Means of Financing		
Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	236,168	
Fund 304 Fund Balance Forward	80,064	
Fund 304 Interest Earnings	152	
Fund 304 Less 5%	(5,339)	
Total Programmed Funding:		311,045
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Upper Keys WW NKLUC (Ocean Reef R.O.)**
 Category: **Fund 304 Physical Environment**
 Department: **Public Works/Engineering Capital Projects**

Project #: **PE1500**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information	Project Location
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CIE Project: N/A	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: Ocean Reef

Programmed Funding							
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Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
2,600,000	0	2,600,000	0	0	0	0	0

Description and Scope

The county intends to use of certain funds as a grant to North Key Largo Utility Corporation (NKLUC) intended to address waste water projects to meet the state mandated deadline of December 2015. Nine (9) waste water and seven (7) water quality projects are proposed. The county's obligation to reimburse NKLUC shall not begin until October 1, 2014.

Rationale

Chapter 99-395, Laws of Florida, require that onsite sewage treatment and disposal systems.

Project Map	Schedule of Activities
-------------	------------------------

	Project Activities	From - To	Amount
	Construction	10/14 - 09/15	2,600,000
	Total Project Cost:		2,600,000
Means of Financing			
	Funding Source	Amount	
	Fund 304 1 Cent Infra Sales Tax	1,656,216	
	Fund 304 Fund Balance Forward	1,016,991	
	Fund 304 Interest Earnings	2,215	
	Fund 304 Less 5%	(75,422)	
	Total Programmed Funding:		2,600,000
	Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Land Acquisition Match**
 Category: **Fund 304 Physical Environment**
 Department: **Public Works/Engineering Capital Projects**

Project #: **PE1501**
 Status: **Proposed**
 LMS: **N/A**

Comprehensive Plan Information	Project Location
--------------------------------	------------------

CIE Project: N/A	Plan Reference:
LOS/Concurrency: N/A	Project Need: N/A

District:
Location:

Programmed Funding							
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Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
2,000,000	0	2,000,000	0	0	0	0	0

Description and Scope

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Land	10/14 - 09/15	2,000,000
Total Project Cost:		2,000,000

Means of Financing

Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	1,158,628	
Fund 304 Fund Balance Forward	897,685	
Fund 304 Interest Earnings	1,704	
Fund 304 Less 5%	(58,017)	
Total Programmed Funding:		2,000,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Public Safety

Projects	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
CP1401 Fire/EMS Vehicle Replacement Prgm	938,848	1,036,152	-	-	-	-	1,036,152	1,975,000
CP1402 KL Equipment - Fire Truck	150,000	150,000	150,000	-	-	-	300,000	450,000
CP1403 KL Fire Hydrants	100,000	100,000	100,000	-	-	-	200,000	300,000
CP9902 Marathon EOC	924,199	-	-	-	-	-	-	924,199
CP0703 MCDC Sprinkler Piping Replacement	68,750	231,124	-	-	-	-	231,124	299,874
Total Project Cost	<u>2,181,797</u>	<u>1,517,276</u>	<u>250,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,767,276</u>	<u>3,949,073</u>

Current Revenues	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 304 1 Cent Infra Sales Tax	1,346,931	891,327	201,143	-	-	-	1,092,470	2,439,401
Fund 304 Fund Balance Forward	-	669,304	58,642	-	-	-	727,946	727,946
Fund 304 Interest Earnings	-	1,274	287	-	-	-	1,561	1,561
Fund 304 Less 5%	-	-44,629	-10,072	-	-	-	-54,701	-54,701
Fund 304 Transfer in fm other funds	834,866	-	-	-	-	-	-	834,866
Total Funding	<u>2,181,797</u>	<u>1,517,276</u>	<u>250,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,767,276</u>	<u>3,949,073</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCDC Sprinkler Piping Replacement**
 Category: **Fund 304 Public Safety**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP0703**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information **Project Location**

CIE Project: No	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: 5501 College Rd., Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
299,874	68,750	231,124	0	0	0	0	0

Description and Scope

Various areas of the Monroe County Detention Center (MCDC) campus fire replacement- sprinkler piping system have deteriorated.

Funding Strategy

Fund 304 First year of funding FY'07.

Project Map	Schedule of Activities
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Project Activities	From - To	Amount
Construction	10/06 - 09/15	299,874
Total Project Cost:		299,874

Means of Financing

Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	204,524	
Fund 304 Fund Balance Forward	101,954	
Fund 304 Interest Earnings	194	
Fund 304 Less 5%	(6,798)	
Total Programmed Funding:		299,874
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Fire/EMS Vehicle Replacement Prgm**
 Category: **Fund 304 Public Safety**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP1401**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location: County-wide

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
1,975,000	938,848	1,036,152	0	0	0	0	0

Description and Scope

FY14 purchased: Two (2) Pierce 2500 Gallon M2-106Tandem Pumper Tankers Total \$608,864
 Two (2) 2014 Ford F-550 standard cab AEV Type 1 Ambulances \$329,984

Rationale

The purchase of new Rescue/Ambulances and Tankers were deferred for many years. Vehicles that will be replaced have reached the end of their service life. Tankers normally have a life expectancy of 18 years, Engine/Pumpers 15 years and Rescue Unit 7 Years.

Funding Strategy

One Cent Infrastructure Sales Surtax

Project Map

Schedule of Activities



Project Activities	From - To	Amount
Equipment	10/13 - 09/15	1,975,000
Total Project Cost:		1,975,000
Means of Financing		
Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	1,547,538	
Fund 304 Fund Balance Forward	457,070	
Fund 304 Interest Earnings	870	
Fund 304 Less 5%	(30,478)	
Total Programmed Funding:		1,975,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **KL Equipment - Fire Truck**
 Category: **Fund 304 Public Safety**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP1402**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information **Project Location**

CIE Project: No Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A District:
 Location: **Key Largo Fire Rescue & Emergency Medical Svcs.**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
450,000	150,000	150,000	150,000	0	0	0	0

Description and Scope

An interlocal agreement between the County and Key Largo Fire Rescue & Emergency Medical Service District was approved on August 20, 2014 by the BOCC. The purpose of the agreement is for the County to reimburse the District for the purchase of five (5) fire vehicles using infrastructure sales surtax funds.

Funding Strategy

\$150,000 will be appropriated for three fiscal years, starting 10/1/2013 and ending 09/30/2016.

Project Map **Schedule of Activities**



Project Activities	From - To	Amount
Equipment	10/13 - 09/16	450,000
Total Project Cost:		450,000

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	358,804
Fund 304 Fund Balance Forward	101,353
Fund 304 Interest Earnings	298
Fund 304 Less 5%	(10,455)
Total Programmed Funding:	450,000
Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **KL Fire Hydrants**
 Category: **Fund 304 Public Safety**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP1403**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A	Plan Reference:
LOS/Concurrency: N/A	Project Need: N/A
	District:
	Location: Key Largo

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
300,000	100,000	100,000	100,000	0	0	0	0

Description and Scope

An interlocal agreement between the County and Key Largo Fire Rescue & Emergency Medical Service District was approved on August 20, 2014 by the BOCC. The purpose of the agreement is for the County to reimburse the District for the purchase and installation of thirty three (33) fire hydrants using infrastructure sales surtax funds. The hydrant locations shall be selected in coordination/concurrence with the Monroe County Fire Marshall.

Funding Strategy

\$100,000 will be appropriated for the first fiscal year, starting 10/1/2013 and ending 09/30/2014. The remaining two fiscal years, the appropriation will be \$150,000 per fiscal year, starting 10/1/2014 and ending 9/30/2016.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/13 - 09/16	300,000
Total Project Cost:		300,000

Means of Financing

Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	239,202	
Fund 304 Fund Balance Forward	67,569	
Fund 304 Interest Earnings	199	
Fund 304 Less 5%	(6,970)	
Total Programmed Funding:		300,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Marathon EOC**
 Category: **Fund 304 Public Safety**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP9902**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A** District:
 Location: **490 63rd St., Marathon**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
924,199	924,199	0	0	0	0	0	0

Description and Scope

Design and construction of a new Emergency Managemet Operations center.

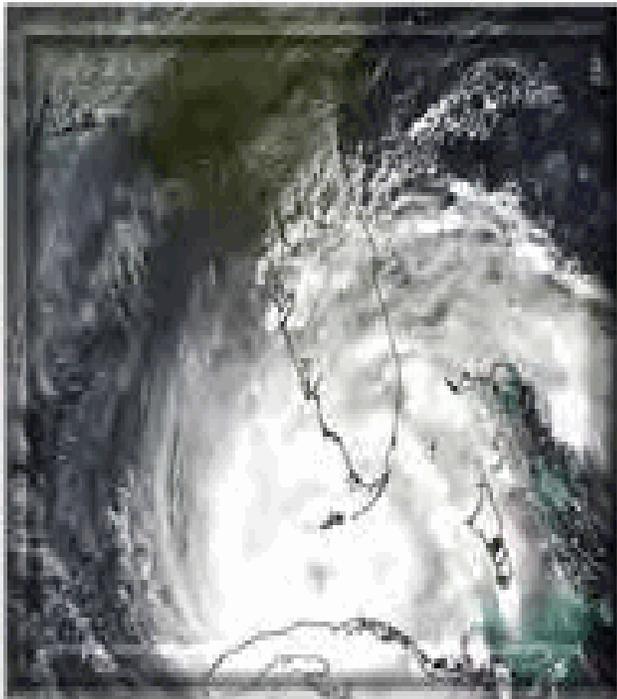
Rationale

The County doesn't have a certified or compliant EOC (Emergency Operations Center). The current location is in the Marathon Government Center. The BOCC meeting room doubles as the EOC when a hazardous/life threatening event takes place. The Government Center does not meet wind code requirements for major hurricanes. Besides a hurricane, the EOC would be used if any other natural disease occurs.

Funding Strategy

One Cent Infrastructure Sales Surtax, funding since 1999.
 Monroe County was awarded a \$1,029,547 Florida Department of Emergency Management Grant to be used for the design and construction of a new EOC. The BOCC executed this grant on June 20, 2007 and has been extended to December 31, 2015.
 Construction funding is provided, in part, by a separate FEMA grant. Final approval of the FEMA construction funds has been delayed due to Federal funding limitations and the FEMA grant prohibits the start of further work until the grant award is formally announced.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/98 - 09/14	75,357
Design/Architecture	10/08 - 09/12	848,842
Total Project Cost:		924,199

Means of Financing

Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	89,333	
Fund 304 Transfer in fm other funds	834,866	
Total Programmed Funding:		924,199
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Transportation

Projects	Appropriated To Date	FY 2015 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
CR1401 Road Paving Back Log	341,670	3,158,330	4,500,000	3,500,000	4,500,000	2,000,000	17,658,330	18,000,000
Total Project Cost	<u>341,670</u>	<u>3,158,330</u>	<u>4,500,000</u>	<u>3,500,000</u>	<u>4,500,000</u>	<u>2,000,000</u>	<u>17,658,330</u>	<u>18,000,000</u>

Current Revenues	Appropriated To Date	FY 2015 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 304 1 Cent Infra Sales Tax	341,670	1,855,369	3,620,585	2,911,190	3,901,350	1,788,044	14,076,538	14,418,208
Fund 304 Fund Balance Forward	-	1,393,211	1,055,531	730,418	788,423	347,574	4,315,157	4,315,157
Fund 304 Interest Earnings	-	2,651	5,172	4,159	5,573	3,983	21,538	21,538
Fund 304 Less 5%	-	-92,901	-181,288	-145,767	-195,346	-139,601	-754,903	-754,903
Total Funding	<u>341,670</u>	<u>3,158,330</u>	<u>4,500,000</u>	<u>3,500,000</u>	<u>4,500,000</u>	<u>2,000,000</u>	<u>17,658,330</u>	<u>18,000,000</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Road Paving Back Log**
 Category: **Fund 304 Transportation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CR1401**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A** District:
 Location: **County-wide**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
18,000,000	341,670	3,158,330	4,500,000	3,500,000	4,500,000	2,000,000	0

Description and Scope

On May 21st, 2014, BOCC approved 2 separate task orders for the design for the asphalt overlay, milling, resurfacing, and roadway reconstruction including establishing roadway crowns and installation of french drains for the roads at Lake Surprise Estates and Sexton Cove subdivisions in Key Largo.

Rationale

The County's Asphalt and Evaluation Management programs recognized areas of poor pavement conditions and drainage improvements.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Road Paving	10/13 - 09/19	18,000,000
	Total Project Cost:		18,000,000
	Means of Financing		
	Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	14,418,208		
Fund 304 Fund Balance Forward	4,315,157		
Fund 304 Interest Earnings	21,538		
Fund 304 Less 5%	(754,903)		
Total Programmed Funding:		18,000,000	
Future Funding Requirements:		0	

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Infr Sls Srtx Rev Bds 2007

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 308 Administrative & Misc	0	192,237	0	0	0	0	192,237	192,237
308-85570 Reserves Fund 308	0	192,237	0	0	0	0	192,237	192,237
Fund 308 General Government	270,176	665,096	0	0	0	0	665,096	935,272
CG1305 Freeman Justice Center Lobby Expans	270,176	7,239	0	0	0	0	7,239	277,415
CG1401 FY14 Gen Govt Projects -F308	0	657,857	0	0	0	0	657,857	657,857
Fund 308 Public Safety	6,844,815	30,000	0	0	0	0	30,000	6,874,815
CP0801 Stock Island Fire/EMS Station	4,563,864	10,000	0	0	0	0	10,000	4,573,864
CP0803 Conch Key Fire Station	2,280,951	20,000	0	0	0	0	20,000	2,300,951
Total Project Cost	<u>7,114,991</u>	<u>887,333</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>887,333</u>	<u>7,913,537</u>
Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 308 2007 Revenue Bond	0	887,333	0	0	0	0	887,333	7,913,537
Total Funding	<u>7,026,204</u>	<u>887,333</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>887,333</u>	<u>7,913,537</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 308 General Government

Projects	Appropriated To Date	FY 2015 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
CG1305 Freeman Justice Center Lobby Expansion	270,176	7,239	-	-	-	-	7,239	277,415
CG1401 FY14 Gen Govt Projects -F308	-	657,857	-	-	-	-	657,857	657,857
Total Project Cost	270,176	665,096	-	-	-	-	665,096	935,272

Revenue Bonds	Appropriated To Date	FY 2015 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 308 2007 Revenue Bond	270,176	665,096	-	-	-	-	665,096	935,272
Total Funding	270,176	665,096	-	-	-	-	665,096	935,272

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Freeman Justice Center Lobby Expansion**
 Category: **Fund 308 General Government**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1305**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A** District:
 Location: **Key West**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
277,415	270,176	7,239	0	0	0	0	0

Description and Scope

Interior expansion of approximately 800 square feet to the existing main lobby entry in a manner that when completed will match all existing finishes and treatments. Construction activities will take place while maintaining an open existing lobby area in a secure and fully operational manner.

Rationale

The public entrance at the Freeman Justice Center is unable to adequately accommodate large numbers of people during jury selection and other events attracting large numbers of people, who must enter the facility within a specified time frame. Jurors and others are unable to enter quickly due to security processing and are forced to wait outside where there is no protection from inclement weather. The Judiciary requested this project.

Funding Strategy

FY12 Expenditures of \$24,849, came out of the General Fund -001.
 FY13-15 Expenditures will be paid from the 2007 Revenue Bond Fund -308.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Project Management	05/12 - 09/15	5,724
	Design/Architecture	05/12 - 09/14	36,262
	Construction	10/12 - 09/14	233,070
	Art in Public Places	10/12 - 09/15	2,359
	Total Project Cost:		277,415
	Means of Financing		
	Funding Source	Amount	
	Fund 308 2007 Revenue Bond	277,415	
	Total Programmed Funding:		277,415
Future Funding Requirements:		0	

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **FY14 Gen Govt Projects -F308**
 Category: **Fund 308 General Government**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1401**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
657,857	0	657,857	0	0	0	0	0

Description and Scope

Projects include:
 Replacement of 2 chillers at MC Detention Center \$500,000
 Replacement of roof MC Sheriff Admin Bldg. \$157,857

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/13 - 09/15	157,857
Equipment	10/13 - 09/15	500,000
Total Project Cost:		657,857

Means of Financing

Funding Source	Amount	
Fund 308 2007 Revenue Bond	657,857	
Total Programmed Funding:		657,857
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Public Safety

Projects	Appropriated To Date	FY 2015 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
CP0803 Conch Key Fire Station	2,280,951	20,000	-	-	-	-	20,000	2,300,951
CP0801 Stock Island Fire/EMS Station	4,563,864	10,000	-	-	-	-	10,000	4,573,864
Total Project Cost	<u>6,844,815</u>	<u>30,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>6,874,815</u>

Current Revenues	Appropriated To Date	FY 2015 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 304 1 Cent Infra Sales Tax	52,570	-	-	-	-	-	-	52,570
Fund 307 2003 Revenue Bonds	36,217	-	-	-	-	-	-	36,217
Fund 308 2007 Revenue Bond	6,756,028	30,000	-	-	-	-	30,000	6,786,028
Total Funding	<u>6,844,815</u>	<u>30,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>6,874,815</u>

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Stock Island Fire/EMS Station**
 Category: **Fund 308 Public Safety**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP0801**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A District:
 Location: 2nd St. & McDonald Ave., Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
4,573,864	4,563,864	10,000	0	0	0	0	0

Description and Scope

Renovation and addition of the fire station facility on Stock Island. The fire station will include two drive through apparatus bays and approximately 3,500 sq.ft. of office area and living quarters for the staff. The project will be designed to all Federal, State, and County codes and ordinances.

Rationale

The existing Fire Station is substandard and the new station will improve the level of service for this area.

Funding Strategy

Total Project \$4,573,864

Fund 308 Total Project #CP0801 \$4,540,604
 Fund 308 Project #CP0801 FY15 Adopted \$10,000
 Fund 308 Project #CP0801 FY14 Estimated \$ 1,260,695
 Fund 308 Project #CP0801 FY08-13 \$3,281,807 includes purchase of land (FY11)
 2007 Revenue Bonds Bond closed 12/14/2007

Fund 304 FY2006-2008 Project #CP0303 \$21,028

Operating Budget Impacts

Estimated	1st Year	2nd Year	3rd Year
Operation & Maintenance	\$ 3,000	\$ 3,075	\$ 3,152
Utilities	\$12,000	\$12,300	\$12,608
Net Operating Impact	\$15,000	\$15,375	\$15,760

Project Map

Schedule of Activities



Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/15	312,663
Design/Architecture	10/02 - 09/14	215,807
Land	10/10 - 09/13	691,569
Site Work Improvement	10/12 - 09/14	28,770
Construction	12/07 - 09/14	3,303,202
Art in Public Places	10/13 - 09/14	21,853
Total Project Cost:		4,573,864

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	21,028
Fund 308 2007 Revenue Bond	4,552,836

Total Programmed Funding: 4,573,864
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Conch Key Fire Station**
 Category: **Fund 308 Public Safety**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP0803**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information **Project Location**

CIE Project: N/A	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: 10 S. Conch Ave., Conch Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
2,300,951	2,280,951	20,000	0	0	0	0	0

Description and Scope

Renovation of the existing building and a new addition. 1,713 sq.ft. lower level garage, 1,820 sq.ft. second floor office/bath/lockers/sleeping rooms and a 140 sq.ft. covered second floor. Site Work includes drives, parking, drainage, landscaping, existing demolition and fuel tank. Gargage must be heighted and generator re-located.

Rationale

Existing facility inadequate with a need to bring the facility to an acceptable level of service.

Funding Strategy

On June 17, 2009, the BOCC approved to apply for a \$2,551,987.00 Grant from the US Dept of Hmeland Security (DHS), Federal Emergency Management Agency (FEMA), Grants Programs Firecorate (GPD) of the Fiscal Year 2009 American Recovery & Reinvestment Act (ARRA) assistance to Firefighters Fire Station Construction Grants (SCG). Grant was not awarded.

Fund 308 Total Project #CP0803 \$2,233,192
 Fund 308 CP0803 FY15 Adopted \$ 20,000
 Fund 308 CP0803 FY14 Estimate \$6,171
 Fund 308 CP0803 FY08, 09, 10, 11, 12 & 13 = \$2,207,021
 Fund 308 2007 Revenue Bonds Bond closed 12/14/2007

Fund 304 One Cent Infrastructure Surtax FY2006-2008 Project # CP0607 \$31,542
 Fund 307 2003 Revenue Bonds FY2003-2006 Project #CS0302 \$36,217
 Total Project \$2,300,951

Project Map	Schedule of Activities
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Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/15	132,592
Design/Architecture	10/02 - 09/13	173,110
Site Work Improvement	10/06 - 09/13	10,588
Construction	11/09 - 09/13	1,968,864
Art in Public Places	10/12 - 09/14	15,797
Total Project Cost:		2,300,951

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	31,542
Fund 307 2003 Revenue Bonds	36,217
Fund 308 2007 Revenue Bond	2,233,192
Total Programmed Funding:	
2,300,951	
Future Funding Requirements:	
0	

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Big Coppitt Waste Water Project

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 310 Big Coppitt Wastewater	2,468,716	737,000	737,000	737,000	737,000	737,000	3,685,000	6,153,716
310 55011 Big Coppitt WW Spx Assmt	2,467,393	732,000	732,000	732,000	732,000	732,000	3,660,000	6,127,393
310-54503 Big Copp Assmt Refund	1,323	5,000	5,000	5,000	5,000	5,000	25,000	26,323
Total Project Cost	<u>2,468,716</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>3,685,000</u>	<u>6,153,716</u>
Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 310 Big Coppitt Spx Assmts	0	737,000	737,000	737,000	737,000	737,000	3,685,000	6,153,716
Total Funding	<u>2,468,716</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>3,685,000</u>	<u>6,153,716</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 310 Big Coppitt Wastewater

Projects	Appropriated To Date	FY 2015 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
310-54503 Big Copp Assmt Refund	1,323	5,000	5,000	5,000	5,000	5,000	25,000	26,323
310 55011 Big Coppitt WW Spx Assmt	2,467,393	732,000	732,000	732,000	732,000	732,000	3,660,000	6,127,393
Total Project Cost	<u>2,468,716</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>3,685,000</u>	<u>6,153,716</u>

Current Revenues	Appropriated To Date	FY 2015 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 310 Big Coppitt Spx Assmts	2,468,716	737,000	737,000	737,000	737,000	737,000	3,685,000	6,153,716
Total Funding	<u>2,468,716</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>737,000</u>	<u>3,685,000</u>	<u>6,153,716</u>

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Big Coppitt WW Spx Assmt**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **310 55011**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **Yes** Project Need: **Deficiency**

Project Location

District:
 Location: **Big Coppitt**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
6,127,393	2,467,393	732,000	732,000	732,000	732,000	732,000	0

Description and Scope

For System Development and Debt Service costs. Special Assessments will be collected until 2027.

Rationale

To meet D.E.P. deadline of December 31, 2015.

Funding Strategy

Total Fund 310 Big Coppitt Waste Water Construction = \$31,510,915
 Completed FY2011

FL DEP Grants \$10,493,833
 Special Assessments \$ 1,027,402
 Clean Water SRF \$18,410,350
 Transfer fm Fund304 \$ 1,579,330

Project Map



Monroe County Wastewater Department
 1100 Simonton Street, Suite 2-216
 Key West, Florida 33040
 South Lower Keys Wastewater Project Area
Figure 3

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/08 - 09/27	334,569
Design/Engineering	10/12 - 09/27	4,774,000
Construction	10/07 - 09/08	1,018,824

Total Project Cost: 6,127,393

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt Spx Assmts	6,127,393

Total Programmed Funding: 6,127,393
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Big Copp Assmt Refund**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Public Works/Engineering Operations**

Project #: **310-54503**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A**

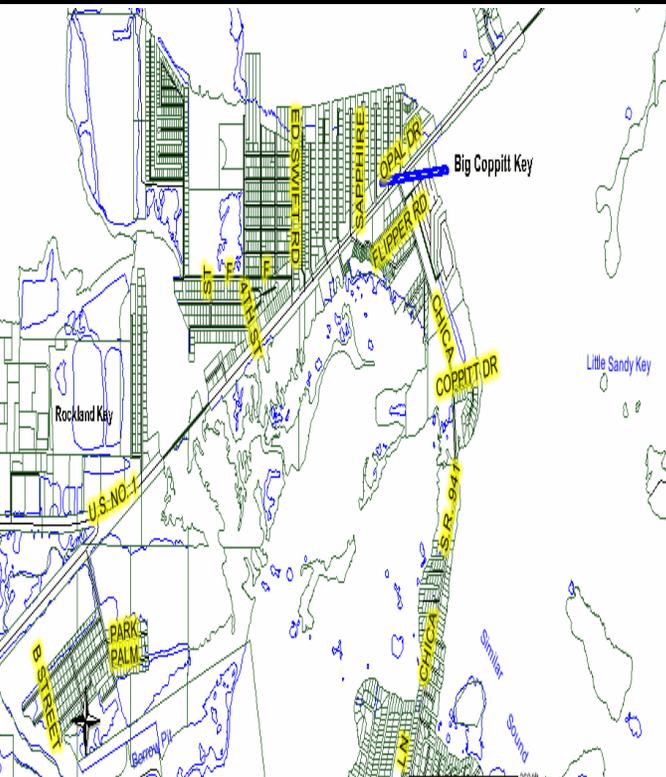
District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
26,323	1,323	5,000	5,000	5,000	5,000	5,000	(1,323)

Description and Scope

Available funds for refunding special assessments.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Project Mgmt	10/08 - 09/27	25,000
	Total Project Cost:		25,000
	Means of Financing		
	Funding Source	Amount	
Fund 310 Big Coppitt Spx Assmts	26,323		
Total Programmed Funding:		26,323	
Future Funding Requirements:		(1,323)	

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Duck Key Waste Water Project

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 311 Duck Key Wastewater	39,753	652,622	180,537	180,537	180,537	180,537	1,374,770	1,414,523
311-54504 Duck Key Spec Assmt Refund	0	5,000	5,000	5,000	5,000	5,000	25,000	25,000
311-590990 Reserves-Contingency	0	64,315	0	0	0	0	64,315	64,315
311-590991 Cash Balance Fund 311	0	118,723	0	0	0	0	118,723	118,723
PE0809 Duck Key WW Spx Assmts	39,753	464,584	175,537	175,537	175,537	175,537	1,166,732	1,206,485
Total Project Cost	<u>39,753</u>	<u>652,622</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>1,374,770</u>	<u>1,414,523</u>
Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 311 Duck Key Spx Assmts	0	652,622	180,537	180,537	180,537	180,537	1,374,770	1,414,523
Total Funding	<u>39,753</u>	<u>652,622</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>1,374,770</u>	<u>1,414,523</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 311 Duck Key Wastewater

Projects	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
311-590991 Cash Balance Fund 311	-	118,723	-	-	-	-	118,723	118,723
311-54504 Duck Key Spec Assmt Refund	-	5,000	5,000	5,000	5,000	5,000	25,000	25,000
PE0809 Duck Key WW Spx Assmts	39,753	464,584	175,537	175,537	175,537	175,537	1,166,732	1,206,485
311-590990 Reserves-Contingency	-	64,315	-	-	-	-	64,315	64,315
Total Project Cost	<u>39,753</u>	<u>652,622</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>1,374,770</u>	<u>1,414,523</u>

Current Revenues	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 311 Duck Key Spx Assmts	39,753	652,622	180,537	180,537	180,537	180,537	1,374,770	1,414,523
Total Funding	<u>39,753</u>	<u>652,622</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>1,374,770</u>	<u>1,414,523</u>

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Duck Key Spec Assmt Refund**
 Category: **Fund 311 Duck Key Wastewater**
 Department: **Growth Mgmt**

Project #: **311-54504**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information	Project Location
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CIE Project: N/A	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location:

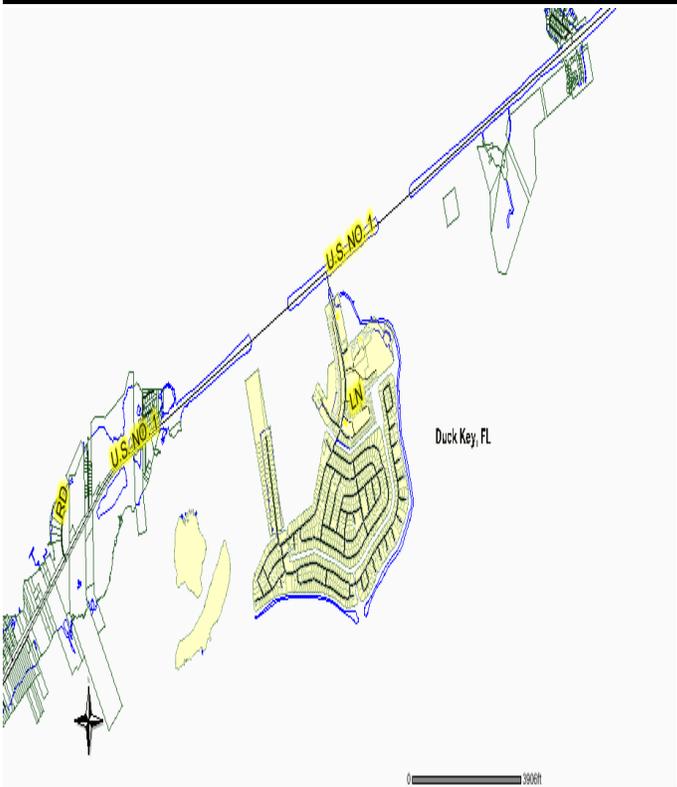
Programmed Funding							
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Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
25,000	0	5,000	5,000	5,000	5,000	5,000	0

Description and Scope

Funds available for refunds.

Project Map	Schedule of Activities
-------------	------------------------



Project Activities	From - To	Amount
Project Mgmt	10/09 - 09/28	25,000
Total Project Cost:		25,000

Means of Financing	
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Funding Source	Amount	
Fund 311 Duck Key Spx Assmts	25,000	
Total Programmed Funding:		25,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Duck Key WW Spx Assmts**
 Category: **Fund 311 Duck Key Wastewater**
 Department: **Public Works/Engineering Operations**

Project #: **PE0809**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Table 4.1**
 LOS/Concurrency: **N/A** Project Need: **N/A**

Project Location

District:
 Location: **Duck Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
1,206,485	39,753	464,584	175,537	175,537	175,537	175,537	0

Description and Scope

For cost of design and construction. The treatment plant and collection system were funded by One Cent Infrastructure Sales Surtax (Fund 304). Since no debt was issued for construction, it is proposed to transfer special assessment funds back to Fund 304. A total of \$14,100,000 was transferred from Fund 304 to Fund 311 Duck Key WW project.

Funding Strategy

Special Assessment to be collected until 2028.

Project Map



Duck Key Wastewater Treatment Plant Improvements

Print #110923112
 Date: 09/23/11
 Lat/Lon: 24.774556 -80.916291

Aerial Photography, Inc. 954-568-0484

Schedule of Activities

Project Activities	From - To	Amount
Construction	11/07 - 09/28	1,206,485
Total Project Cost:		1,206,485

Means of Financing

Funding Source	Amount	
Fund 311 Duck Key Spx Assmts	1,206,485	
Total Programmed Funding:		1,206,485
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Cudjoe Regional WW Project

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 312 Cudjoe Reg. Wastewater	65,869,573	83,753,702	15,433,870	3,868,922	3,868,922	3,868,922	110,794,338	176,663,911
312-22550 Cudjoe Reg. X-Paving	0	3,000,000	3,000,000	0	0	0	6,000,000	6,000,000
312-23009 Cudjoe Reg. WW - Mayfield Grant	30,000,000	0	0	0	0	0	0	30,000,000
312-23010 Cudjoe Reg. WW- CWSRF	15,357,472	78,481,180	10,161,348	0	0	0	88,642,528	104,000,000
312-54505 Cudjoe Reg Spx Asst Refund	0	25,000	25,000	25,000	25,000	25,000	125,000	125,000
312-55013 Cudjoe Reg WW Spx Assmt Project	158,101	2,247,522	2,247,522	3,843,922	3,843,922	3,843,922	16,026,810	16,184,911
312-PE1201 Cudjoe Reg. WW Project	20,354,000	0	0	0	0	0	0	20,354,000
Total Project Cost	<u>65,869,573</u>	<u>83,753,702</u>	<u>15,433,870</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>110,794,338</u>	<u>176,663,911</u>

Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 312 Cudjoe Reg. WW Proj.	0	83,753,702	15,433,870	3,868,922	3,868,922	3,868,922	110,794,338	176,663,911
Total Funding	<u>65,869,573</u>	<u>83,753,702</u>	<u>15,433,870</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>110,794,338</u>	<u>176,663,911</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 312 Cudjoe Reg. Wastewater

Projects	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
312-54505 Cudjoe Reg Spx Asst Refund	-	25,000	25,000	25,000	25,000	25,000	125,000	125,000
312-55013 Cudjoe Reg WW Spx Assmt Project	158,101	2,247,522	2,247,522	3,843,922	3,843,922	3,843,922	16,026,810	16,184,911
312-23009 Cudjoe Reg. WW - Mayfield Grant	30,000,000	-	-	-	-	-	-	30,000,000
312-23010 Cudjoe Reg. WW- CWSRF	15,357,472	78,481,180	10,161,348	-	-	-	88,642,528	104,000,000
312-PE1201 Cudjoe Reg. WW Project	20,354,000	-	-	-	-	-	-	20,354,000
312-22550 Cudjoe Reg. X-Paving	-	3,000,000	3,000,000	-	-	-	6,000,000	6,000,000
Total Project Cost	<u>65,869,573</u>	<u>83,753,702</u>	<u>15,433,870</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>110,794,338</u>	<u>176,663,911</u>

Current Revenues	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 312 Cudjoe Reg. WW Proj.	65,869,573	83,753,702	15,433,870	3,868,922	3,868,922	3,868,922	110,794,338	176,663,911
Total Funding	<u>65,869,573</u>	<u>83,753,702</u>	<u>15,433,870</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>110,794,338</u>	<u>176,663,911</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. X-Paving**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **312-22550**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information **Project Location**

CIE Project: N/A	District:
Plan Reference:	Location:
LOS/Concurrency: N/A	Project Need: N/A

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
6,000,000	0	3,000,000	3,000,000	0	0	0	0

Description and Scope

Project Map **Schedule of Activities**



Project Activities	From - To	Amount
Road Paving	10/14 - 09/16	6,000,000
Total Project Cost:		6,000,000

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	6,000,000
Total Programmed Funding:	
	6,000,000
Future Funding Requirements:	
	0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. WW - Mayfield Grant**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **312-23009**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **N/A** Project Need: **Deficiency**

Project Location

District:
 Location: **Lower Keys Unincorporated Area**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
30,000,000	30,000,000	0	0	0	0	0	0

Description and Scope

To supply funding to the Florida Keys Aqueduct Authority for the design and construction of the Cudjoe Regional Waste Water System. FCAA and the County have an Interlocal Agreement for this last wastewater project.

The projects that comprise the overall Cudjoe Regional System:

- Construction of a wastewater treatment plant, To be substantially complete by Dec. 31, 2014.
- Collection systems and transmission mains for the inner islands (Cudjoe Key, Upper Sugarloaf Key and Summerland Key), To be substantially completed by March 31, 2015. There are 2 types of systems, hybrid wastewater collections system and pressure transmission system. The hybrid collection system consists of a combination of a conventional gravity sewer system and a low pressure sewer system. The transmission system consists of master pump stations and force main to convey the collected wastewater to the Wastewater Treatment Facility (WTF) to be constructed on Cudjoe Key.
- Collection systems and transmission mains for the outer islands (Lower Sugarloaf Key, Ramrod, Middle Torch, Little Torch and Big Pine Keys). The transmission system will connect to the central islands' transmission system for transport to and treatment at the Wastewater Treatment Facility.
- The de-centralized on-site systems that will not be connected to the transmission and collection systems.

Rationale

To meet D.E.P. mandated deadline of Dec. 31, 2015

Funding Strategy

State Appropriation

Project Map	Schedule of Activities		
	Project Activities	From - To	
	Amount		
	Construction	07/13 - 09/14	30,000,000
	Total Project Cost:		30,000,000
	Means of Financing		
Funding Source	Amount		
Fund 312 Cudjoe Reg. WW Proj.	30,000,000		
Total Programmed Funding:		30,000,000	
Future Funding Requirements:		0	

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. WW- CWSRF**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **312-23010**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **N/A** Project Need: **Deficiency**

Project Location

District:
 Location: **Lower Keys Unincorporated Area**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
104,000,000	15,357,472	78,481,180	10,161,348	0	0	0	0

Description and Scope

To supply funding to the Florida Keys Aqueduct Authority for the design and construction of the Cudjoe Regional Waste Water System. FCAA and the County have an Interlocal Agreement for this last wastewater project.

The projects that comprise the overall Cudjoe Regional System:

- Construction of a wastewater treatment plant, To be substantially complete by Dec. 31, 2014.
- Collection systems and transmission mains for the inner islands (Cudjoe Key, Upper Sugarloaf Key and Summerland Key), To be substantially completed by March 31, 2015. There are 2 types of systems, hybrid wastewater collections system and pressure transmission system. The hybrid collection system consists of a combination of a conventional gravity sewer system and a low pressure sewer system. The transmission system consists of master pump stations and force main to convey the collected wastewater to the Wastewater Treatment Facility (WTF) to be constructed on Cudjoe Key.
- Collection systems and transmission mains for the outer islands (Lower Sugarloaf Key, Ramrod, Middle Torch, Little Torch and Big Pine Keys). The transmission system will connect to the central islands' transmission system for transport to and treatment at the WTF.
- The de-centralized on-site systems that will not be connected to the transmission and collection systems.

Rationale

To meet D.E.P. mandated deadline of December 31, 2015.

Funding Strategy

State of Florida Clean Water State Revolving Funds

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Construction	07/13 - 12/15	104,000,000
	Total Project Cost:		104,000,000
	Means of Financing		
	Funding Source	Amount	
Fund 312 Cudjoe Reg. WW Proj.	104,000,000		
Total Programmed Funding:		104,000,000	
Future Funding Requirements:		0	

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg Spx Asst Refund**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Operations**

Project #: **312-54505**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
125,000	0	25,000	25,000	25,000	25,000	25,000	0

Description and Scope

Funds available for assessment refunds.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/27	125,000
Total Project Cost:		125,000

Means of Financing

Funding Source	Amount	
Fund 312 Cudjoe Reg. WW Proj.	125,000	
Total Programmed Funding:		125,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg WW Spx Assmt Project**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Operations**

Project #: **312-55013**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **N/A** Project Need: **Deficiency**

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
16,184,911	158,101	2,247,522	2,247,522	3,843,922	3,843,922	3,843,922	0

Description and Scope

For the use of system development and debt service.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/27	16,184,911
Total Project Cost:		16,184,911
Means of Financing		
Funding Source	Amount	
Fund 312 Cudjoe Reg. WW Proj.	16,184,911	
Total Programmed Funding:		16,184,911
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. WW Project**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **312-PE1201**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **N/A** Project Need: **Deficiency**

Project Location

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
20,354,000	20,354,000	0	0	0	0	0	0

Description and Scope

To supply funding to the Florida Keys Aqueduct Authority for the design and construction of the Cudjoe Regional Waste Water System. FCAA and the County have an Interlocal Agreement for this last wastewater project.

The projects that comprise the overall Cudjoe Regional System:

- Construction of a wastewater treatment plant, To be substantially complete by Dec. 31, 2014.
- Collection systems and transmission mains for the inner islands (Cudjoe Key, Upper Sugarloaf Key and Summerland Key), To be substantially completed by March 31, 2015. There are 2 types of systems, hybrid wastewater collections system and pressure transmission system. The hybrid collection system consists of a combination of a conventional gravity sewer system and a low pressure sewer system. The transmission system consists of master pump stations and force main to convey the collected wastewater to the Wastewater Treatment Facility (WTF) to be constructed on Cudjoe Key.
- Collection systems and transmission mains for the outer islands (Lower Sugarloaf Key, Ramrod, Middle Torch, Little Torch and Big Pine Keys). The transmission system will connect to the central islands' transmission system for transport to and treatment at the WTF.
- The de-centralized on-site systems that will not be connected to the transmission and collection systems.

Rationale

State Mandate to complete a sewer project of the Florida Keys by 2015.

Funding Strategy

An application for a State Revolving Funds (SFR) loan will be submitted to the State Dept. of Env. Protection. Special Assessment will be assessed to all property owners based on EDU's.



Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/13	20,354,000
Total Project Cost:		20,354,000

Means of Financing

Funding Source	Amount	
Fund 312 Cudjoe Reg. WW Proj.	20,354,000	
Total Programmed Funding:		20,354,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

2013 Revenue Bonds

Project Categories	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 313 2013 Revenue Bonds	1,331,876	19,734,499	16,545,000	4,185,000	0	0	40,464,499	41,796,375
313-24005 Gen Govt CAP Prjs 313	0	0	6,000,000	0	0	0	6,000,000	6,000,000
313-590990 Fund 313 Contingency	0	3,000,000	0	0	0	0	3,000,000	3,000,000
313-590991 Fund 313 Cash Balance	0	12,796,375	0	0	0	0	12,796,375	12,796,375
CC1406 Marathon Library	0	25,000	820,000	2,155,000	0	0	3,000,000	3,000,000
CP1404 Summerland Fire Station	1,000,000	300,000	3,200,000	0	0	0	3,500,000	4,500,000
CP1405 Training Academy-Crawl Key	61,876	1,838,124	0	0	0	0	1,838,124	1,900,000
CP1406 Replace PK Jail & Courthouse	270,000	1,775,000	6,525,000	2,030,000	0	0	10,330,000	10,600,000
Total Project Cost	<u>1,331,876</u>	<u>19,734,499</u>	<u>16,545,000</u>	<u>4,185,000</u>	<u>0</u>	<u>0</u>	<u>40,464,499</u>	<u>41,796,375</u>
Means of Financing	Appropriated	FY 2015	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2016	FY 2017	FY 2018	FY 2019	Total	Total
Fund 313 2013 Bond Proceeds	0	19,734,499	16,545,000	4,185,000	0	0	40,464,499	41,796,375
Total Funding	<u>1,331,876</u>	<u>19,734,499</u>	<u>16,545,000</u>	<u>4,185,000</u>	<u>0</u>	<u>0</u>	<u>40,464,499</u>	<u>41,796,375</u>

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Category Financial Plan

Fund 313 2013 Revenue Bonds

Projects	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
313-590991 Fund 313 Cash Balance	-	12,796,375	-	-	-	-	12,796,375	12,796,375
313-590990 Fund 313 Contingency	-	3,000,000	-	-	-	-	3,000,000	3,000,000
313-24005 Gen Govt CAP Prjs 313	-	-	6,000,000	-	-	-	6,000,000	6,000,000
CC1406 Marathon Library	-	25,000	820,000	2,155,000	-	-	3,000,000	3,000,000
CP1406 Replace PK Jail & Courthouse	270,000	1,775,000	6,525,000	2,030,000	-	-	10,330,000	10,600,000
CP1404 Summerland Fire Station	1,000,000	300,000	3,200,000	-	-	-	3,500,000	4,500,000
CP1405 Training Academy-Crawl Key	61,876	1,838,124	-	-	-	-	1,838,124	1,900,000
Total Project Cost	1,331,876	19,734,499	16,545,000	4,185,000	-	-	40,464,499	41,796,375

Revenue Bonds	Appropriated To Date	FY 2015 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2016	FY 2017	FY 2018	FY 2019		
Fund 313 2013 Bond Proceeds	1,331,876	19,734,499	16,545,000	4,185,000	-	-	40,464,499	41,796,375
Total Funding	1,331,876	19,734,499	16,545,000	4,185,000	-	-	40,464,499	41,796,375

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Gen Govt CAP Prjs 313**
 Category: **Fund 313 2013 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **313-24005**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
6,000,000	0	0	6,000,000	0	0	0	0

Description and Scope

Proposed project, not approved by BOCC Jefferson Browne Building

Rationale

A structural analysis was performed on this existing building. It was determined that the building is in a critical state and should not be used. Monroe County should either renovate the building or tear it down and re-build.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Project Mgmt	10/15 - 09/16	6,000,000
	Total Project Cost:		6,000,000
	Means of Financing		
	Funding Source		Amount
	Fund 313 2013 Bond Proceeds		6,000,000
	Total Programmed Funding:		6,000,000
	Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Marathon Library**
 Category: **Fund 313 2013 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1406**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A** District:
 Location: **Marathon**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
3,000,000	0	25,000	820,000	2,155,000	0	0	0

Description and Scope

Construction of a new library in Marathon.
 Site plan in progress with Currie Sowards Aguila Architects to consider property next to Switlik School.

Rationale

Existing library isn't adequate.

Funding Strategy

The budget for this project is not based on an exact design. Therefore, the budget could increase or decrease when Project Management obtains more specific construction details.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Project Mgmt	10/15 - 09/17	3,000,000
	Total Project Cost:		3,000,000
	Means of Financing		
	Funding Source		Amount
	Fund 313 2013 Bond Proceeds		3,000,000
	Total Programmed Funding:		3,000,000
	Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Summerland Fire Station**
 Category: **Fund 313 2013 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP1404**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A** District:
 Location: **Summerland Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
4,500,000	1,000,000	300,000	3,200,000	0	0	0	0

Description and Scope

Building a new fire station on Summerland Key or east Cudjoe.

Funding Strategy

The budget for this project is not based on an exact design. Therefore, the budget could increase or decrease when Project Management obtains more specific construction details.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Land	10/13 - 09/14	1,000,000
	Construction	10/14 - 09/16	3,500,000
	Total Project Cost:		4,500,000
	Means of Financing		
	Funding Source		Amount
	Fund 313 2013 Bond Proceeds		4,500,000
	Total Programmed Funding:		4,500,000
	Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2015 thru 2019 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Replace PK Jail & Courthouse**
 Category: **Fund 313 2013 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP1406**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: 88820 Overseas Highway, Tavernier

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future Funding
10,600,000	270,000	1,775,000	6,525,000	2,030,000	0	0	0

Description and Scope

Currie Sowards Aquila Architects will perform a facility condition assessment at each site to determine if renovation and expansion or complete replacement would be needed.

Rationale

With the courthouses completed in Key West and Marathon, it is now time to modernize and construct a new courthouse and jail facility on Plantation Key.

Funding Strategy

The budget for this project is not based on an exact design. Therefore, the budget could increase or decrease when Project Management obtains more specific construction details.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Construction	10/13 - 09/17	10,600,000
	Total Project Cost:		10,600,000
	Means of Financing		
	Funding Source		Amount
	Fund 313 2013 Bond Proceeds		10,600,000
	Total Programmed Funding:		10,600,000
	Future Funding Requirements:		0



GLOSSARY & ACRONYMS

Glossary

ACCOUNT: An expenditure category such as salaries, supplies or contractual services.

ACCRUAL BASIS: The basis of accounting whereby revenues are recognized when earned and measurable regardless of when collected; and expenses are recorded on a matching basis when incurred. All proprietary, expendable trust and agency funds use the accrual basis of accounting.

ADOPTED BUDGET: The Budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each fiscal year.

AD VALOREM TAXES: Property taxes based on the assessed value of real property.

AGENCY FUNDS - Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE: An average of all County taxes including dependent districts and municipal service taxing districts. The exception to this average are those amounts which were approved by a voter referendum for debt service expenses.

ARTICLE V: Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

APPROPRIATION UNIT: A category of authorized expenditures including personal services, operating expenses, capital outlay, transfers and reserves.

APPROPRIATION: An authorization made by the legislative body of a government which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

ASSESSED VALUATION: A valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes. State law requires that assessed value be equal to the true market value of each property.

BALANCED BUDGET: A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING: The methodology and timing of when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements.

BOARD OF COUNTY COMMISSIONERS (BOCC): Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BUDGET: A comprehensive financial plan of operation which attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period. Most local governments have two types of budgets - the "operating" budget and the "capital improvement" budget.

CAPITAL ASSET - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET: A plan of proposed capital expenditures and the means of financing them, based on the first year of the *Capital Projects Plan* and legally adopted as a part of the complete annual budget which includes both operating and capital outlays.

CAPITAL OUTLAY: Expenditures for equipment, vehicles or machinery that results in the acquisition or addition to fixed assets with a value greater than \$1,000.

Glossary

CAPITAL PROJECTS: Projects that purchase, construct, or renovate capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building, road or facility.

CAPITAL PROJECT PLAN: A multiyear plan that identifies each proposed capital project to be undertaken, when it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

CARRY FORWARD: Another name for Fund Balance since it represents the dollars left at the end of one year to be carried forward as revenue in the next year.

CONSTITUTIONAL OFFICERS: The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State constitution.

CONTRACT AGENCIES: Independent organizations which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

CONTRIBUTIONS: A grant provided by the County to another government or non-profit agency which provides services to County residents.

CONTINGENCY RESERVE: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

COST ALLOCATION: The process of assigning indirect costs to cost objects.

DEBT SERVICE: Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans).

DEPARTMENT: An organizational unit of the County which is functionally unique in its delivery of services. Department heads are hired by the County Administrator and confirmed by the BOCC.

DIVISION: An organizational unit composed of several departments responsible for carrying out a major governmental function such as Public Safety or Public Works.

ENTERPRISE FUND: A fund established to account for operations financed in a manner similar to a private business enterprise where the costs of providing goods and services to the public are financed or recovered through user charges. A good example of this type of fund is the Key West Airport Fund where the cost of operations is supported by the revenues generated.

EXPANDED FUNDING LEVEL: Funding for new services, enhancements to existing services and programs which were not already approved in the prior year budget to represent the cost of growth.

EXPENDITURE: The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

FISCAL YEAR: Any consecutive 12-month period designated as a budget year. The County's budget year begins October 1 and ends September 30 of the following calendar year.

FORECAST: An estimate of revenue and expenses for the current fiscal year to be used to determine the expected balances at the end of the year.

FULL TIME EQUIVALENT: A term to describe manpower requirements in terms of full-time or eight hour days. For example, an employee who works 40 hours per week is a 1.0 FTE employee and an employee who works 20 hours per week at a job would be a .5 FTE.

Glossary

FUND BALANCE: The excess of current assets over the current liabilities for each fund at the end of each fiscal year. A negative fund balance is sometimes called a deficit. For governmental funds, the fund balance is equal to the excess of revenues over expenses for a given fiscal year. Also referred to as Carry Forward. Governments typically keep some fund balance to carry forward as a matter of conservative budgeting.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts within which revenues must equal expenditures, segregated for the purpose of carrying on specific activities of attaining certain objectives.

GENERAL FUND: A fund containing the revenues such as property taxes not designed by law for any one specific purpose. Some of the functions that are a part of the General Fund include the Tax Collector, Property Appraiser, Court Operations and Public Safety.

GENERAL OBLIGATION BONDS: When a government pledges its full faith and credit to the repayment of the bonds it issues those bonds are general obligation (GO) bonds. The term is usually used to refer to bonds which will be repaid from taxes and other general revenue sources.

GRANT: A contribution of assets (usually cash) by a governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. They are usually designated for specific purposes.

HOMESTEAD EXEMPTION: A \$25,000.00 deduction from the total assessed value of owner occupied property. The taxable value of such a home is \$25,000.00 less than the assessed value.

HUMAN SERVICE ORGANIZATION: Agencies, either County sponsored or non-profit in nature, for which the County provides partial funding.

IMPACT FEES: Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT SERVICE CHARGE: A revenue to the General Fund paid by other County funds for administrative services provided, such as risk management and data processing.

INFRASTRUCTURE: Facilities on which the continuance and growth of a community depend such as roads and waterlines.

INTERFUND TRANSFER: Amount transferred from one fund to another whereby a budget transfer represents an appropriation in one fund and a revenue in the other.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis. Monroe County currently operates four (4) internal service funds: Worker's Compensation, Group Insurance, Risk Management and Fleet Management.

LEVY: To impose taxes, special assessments or service charges for the support of County activities.

MANDATE: Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MILL: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes for each \$1,000 of taxable property value.

MODIFIED ACCRUAL BASIS - The basis of accounting under which expenditures, whether paid or unpaid, are formally recognized when incurred, but revenues are recognized only when they become both measurable and available to finance expenditures of the current accounting period and expenditures are recognized when the fund

Glossary

liability is incurred. All governmental, expendable trust and agency funds use the modified accrual basis of accounting.

MUNICIPAL SERVICE TAXING DISTRICT: Municipal Service Taxing District - a district established to provide a specific service to a specific location within the unincorporated area.

MUNICIPAL SERVICE TAXING UNIT: Municipal Service Taxing Unit- a district established to provide a specific service to a specific location within the unincorporated area.

NOTICE OF INJURY: Notice of Injury- form filled out by an employee when injured on the job.

OBJECTS OF EXPENDITURE: As used in expenditure classification, this term applies to the character of the article purchased or the service obtained (rather than the purpose for which the article or service was purchased or obtained).

OFFICE OF MANAGEMENT & BUDGET: Office of Management & Budget- the County's department responsible for preparing and monitoring the budget document.

OPERATING BUDGET: A plan of financial operation which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues).

OPERATING TRANSFER: Transfer of cash or other assets from one County fund to another County fund.

PERMANENT POSITIONS: Total number of authorized employees including full-time and part-time positions who work on an annual basis.

PERSONAL SERVICES: Costs related to compensating County employees including salaries, wages, overtime pay, holiday pay and employee benefits costs such as social security, retirement, health insurance, life insurance and workers compensation.

PRODUCTIVITY: Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROPERTY TAX: A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS: Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification.

REFERENDUM: Presenting an issue to the voters of the County where a majority of voters decide on the issue.

RESERVE: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

RESOURCES: Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REVENUE BONDS: When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES: A formal estimate of how much revenue will be earned from a specific revenue source from some future period.

Glossary

REVENUE: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

ROLLED BACK RATE: Rate that would generate prior year tax revenues less allowances for new construction, additions, rehabilitative improvements increasing assessed value by at least 100%, annexations and deletions. The rolled back rate controls for changes in the market value of property and represents “no tax increase”.

SPECIAL REVENUE FUNDS: To account for specific sources of revenue such as gas taxes or building permit fees that are legally restricted for expenditures of specific purposes.

TAX LEVY: The total amount to be raised by general property taxes.

TAX RATE: The amount of taxes (mills) levied for each \$1,000 of assessed valuation.

TAX ROLL: The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE BUDGET: The preliminary budget approved by the Board of County Commissioners for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER: A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers from other funds while appropriation transfers reflect transfers to other funds.

TRUST FUNDS: a trust fund is an account for cash set aside in a trustee capacity such as donations for certain programs.

UNIT COST: The cost required to produce a specific product or unit of service such as the cost to process one ton of waste.

USER CHARGES: The payment of a fee for direct receipt of a public service by the person benefiting from the service such as utility charges and emergency medical fees. Also known as user fees.

Acronyms

ALS: Advanced Life Support	LDR: Land Development Regulations
BOCC: Board of County Commissioners	LK: Lower Keys
CEMP: Comprehensive Emergency Management Plan	MARC: Monroe Association for Retarded Citizens
CIP: Capital Improvement Plan	MCDC: Monroe County Detention Center
COPCN: Certificate of Public Convenience and Necessity	MCEF: Monroe County Education Foundation
CSB: Card Sound Bridge	MCSO: Monroe County Sheriff's Office
ELMS: Environmental Lands Management	MK: Middle Keys
EMS: Emergency Medical Services	MSTD: Municipal Service Taxing District
EMT: Emergency Medical Technician	MSTU: Municipal Service Taxing Unit
FAA: Federal Aviation Administration	NFPA: National Fire Protection Association
FACE: Florida Association of Code Enforcement	O & M: Operation & Management
FDEP: Florida Department of Environmental Protection.	OMB: Office of Management & Budget
FDLE: Florida Department of Law Enforcement	OSHA: Occupational Safety & Health Administration
FDOR: Department of Revenue	PAX: Passengers (acronym used by the airport)
FDOT: Florida Department of Transportation	PFC: Passenger Facility Charge
FKAA: Florida Keys Aqueduct Authority	R & B: Roads & Bridges
FP&L: Florida Power & Light	R & R: Renew & Replace
FRS: Florida Retirement System	REP: Radiological Emergency Preparedness
FS: Florida Statute	RFP: Request for Proposal
FTE: Full-time equivalents	RFQ: Request for Qualifications
FY: Fiscal Year	ROGO: Rate of Growth Ordinance
GA: General Aviation	SBA: State Board of Administration
GASB: Government Accounting Standards Board	TDC: Tourist Development Council
GFOA: Government Finance Officers Association	TRIM: Truth in Millage
GIS: Geographic Information System	UK: Upper Keys
HVAC: Heating, Ventilation and Air Conditioning	VA: Veterans Affairs
LCP: Livable CommuniKeys Program	VAB: Value Adjustment Board