Monroe County,

Florida

Board of County

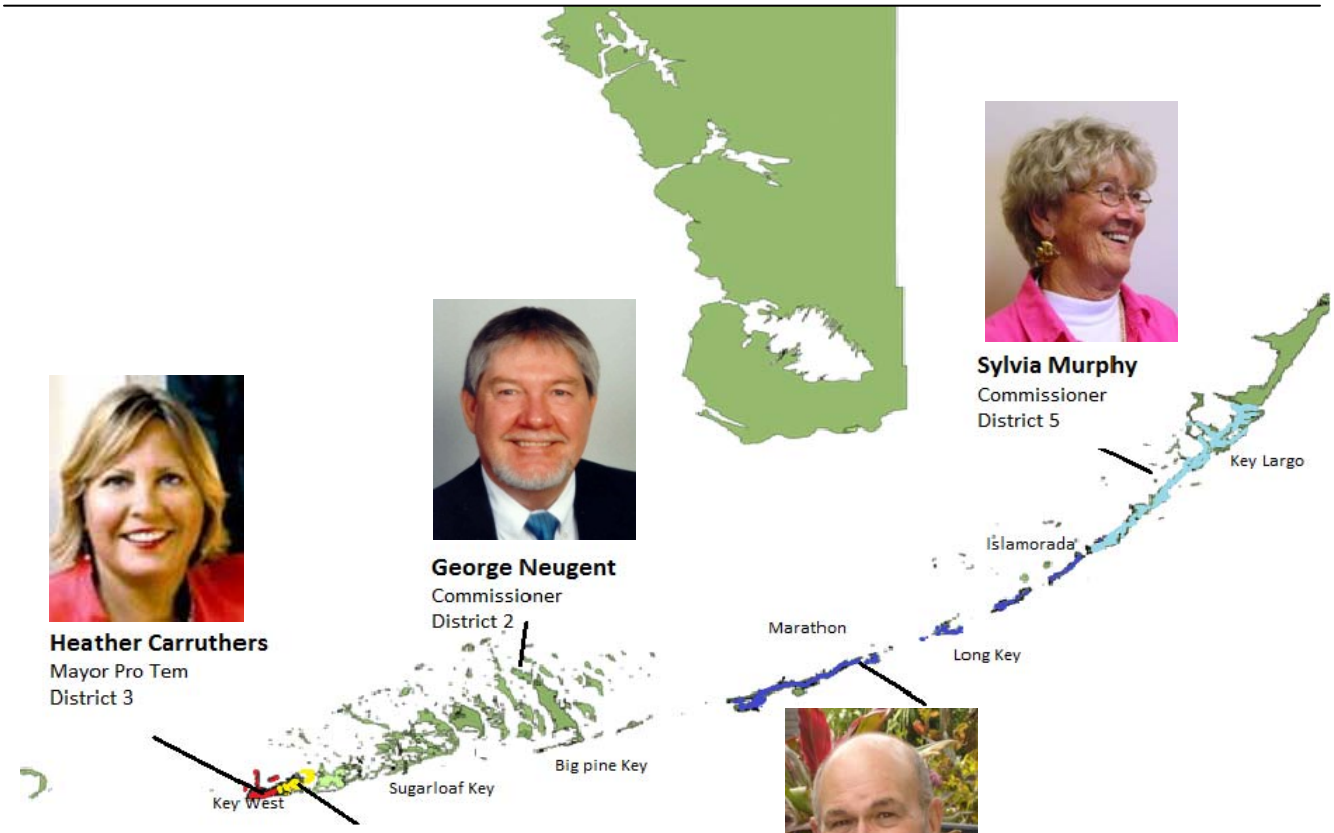
Commissioners

Fiscal Year 2016

Adopted Annual Operating & Capital Budget

Monroe County

Board of County Commissioners



Sylvia Murphy
Commissioner
District 5

George Neugent
Commissioner
District 2

Heather Carruthers
Mayor Pro Tem
District 3

David Rice
Commissioner
District 4

Danny Kolhage
Mayor
District 1

Roman Gastesi
County Administrator and Chief Budget Officer

<u>Office of Management and Budget Staff</u>

Tina Boan, Sr. Budget Director
Laura DeLoach-Hartle, Sr. Administrator Grants & Special Projects
Christina Brickell, Budget Administrator
Melissa Wilson, Sr. Budget Analyst
Lisa Abreu, Sr. Budget Analyst

MISSION STATEMENT

The mission of Monroe County is to provide outstanding public service responsive to the needs of our citizens, our unique community, and our environment.

VISION STATEMENT

Utopia in the Florida Keys

Working and learning together to maintain the diverse community by preserving the natural resources and habitat that makes us a unique and preferred place to live and visit!

VALUE STATEMENTS

We Believe in the Highest of Ethical Behavior as we Sail the Seven "C"'s.

Competence – knowledge. We encourage a competent workforce through continuing education and training. Knowledge adds value to the services we provide and increases employee and citizen satisfaction.

Creative – new ideas. We are open to new ideas. We believe in taking fresh approaches to overcome challenges while striving to add value to the services we provide to our community.

Committed – career as a calling to public service. We believe that service to government is the highest career calling. A professional attitude imposes a pledge of excellent performance with a commitment to the organization.

Concern – fiscal responsibility. We believe fiscal responsibility demonstrates our respect for the citizens whose taxes support our organization. Fiscal responsibility recognizes that most problems cannot be solved by money alone; however, take seriously our task to safeguard the public trust.

Care – positive and supportive work environment. We provide a positive work environment for our employees by recognizing their needs and allowing a balance with their professional and personal lives. We treat everyone with respect. We are compassionate and responsive to the needs of all citizens.

Communication – exchange of ideas. We believe that two way communications amongst our organization, our employees, and our citizens is essential. We encourage feedback and the sharing of ideas. By working together, we can share information and improve our services through open government.

Continuity – fairness, equality and sustainability. We believe in fairness and equality and place emphasis on truth and honesty in all of our actions. Through the use of strategic planning we ensure the continuity and sustainability of County services and programs.

Table of Contents

Introduction

County Administrator's Budget Message A-1
Distinguished Budget Presentation Award A-34
Adopted Organizational Chart A-35
Statistical and Supplementary Data A-36

Executive Summary

Introduction to County Budgeting B-1
Budget Calendar B-8
Goals and Policies B-9
Financial Policies B-14
Fund Structure B-21
Budget Summary by Fund Type B-22
Fund/Departmental Relationship B-23
Fund Descriptions B-24
Fund Summary B-26
Projected Fund Balance Changes B-43
FY 2016 Adopted Fiscal Plan Revenue Summary B-48
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund B-50
Revenue Budget Trends B-73
Ad Valorem Millage Summary B-84
Appropriation Budget Trends B-87
Division/Department Expenditure Summary B-91
FY 2016 Adopted Fiscal Plan Summary B-92
FY 2016 Adopted Fiscal Plan by Division B-97
FY 2016 Adopted Fiscal Plan by Department B-100
FY 2016 Adopted Position Summary B-114

Board of County Commissioners

Board of County Commissioners C
- Organization Chart C-1
- BOCC Summary C-2
- BOCC Administrative C-5
- Housing Assistance C-6
- Other Non-profit funding (Not HSAB) C-7
- Human Service Advisory Board Funding C-8
- BOCC Miscellaneous C-10
- Employee Fair Share Housing C-12
- Reserves C-13
- Budgeted Transfers C-15
- 2003 Revenue Bonds C-17
- Quasi-External Services C-18

Budget by Division/Department

Employee Services ..... D
- Organization Chart D-1
- Employee Services Summary D-2
- Employee Services- Loss Control D-4
- Employee Services- Personnel D-5
- Employee Services- Worker's Comp D-7
- Employee Services- Group Insurance D-8

Table of Contents

Public Works/Engineering Operations ..... E
- Organization Chart E-1
- Public Works/Engineering Operations Summary E-2
- Public Works Management E-4
- Facilities Maintenance E-5
- Animal Shelters E-7
- County Engineering General E-8
- Card Sound Road E-9
- Fleet Management E-10
- Solid Waste E-11
- Recycling E-12
- Wastewater MSTU's E-13

Public Works/Engineering Capital ..... F
- Organization Chart F-1
- Public Works/Engineering Capital Summary F-2
- County Engineer Capital F-4
- Road Department F-5
- Physical Environment Projects F-7
- General Government Capital Projects F-8
- Parks & Recreation Capital Projects F-9
- Public Safety Capital Projects F-10
- Transportation Capital Projects F-11
- Impact Fees Roadways F-12
- Impact Fees Parks & Recreation F-14
- Impact Fees Solid Waste F-15
- Wastewater MSTU's Capital F-16

Division of Growth Management ..... G
- Organization Chart G-1
- Growth Management Division Summary G-2
- Growth Management Administration G-4
- Planning Department G-5
- 2010 Comp Plan G-7
- Planning Commission G-8
- Environmental Resources G-9
- Building Department G-11
- Marine Resources G-13
- Planning/ Building Refunds G-14
- Code Compliance G-15

Department of Veterans Affairs ..... H
- Organization Chart H-1
- Veterans Affairs Department Summary H-2
- Veterans Affairs H-3

Department of Airport Services I
- Organization Chart I-1
- Airport Services Department Summary I-2
- Key West Airport I-3
- Marathon Airport I-4
- PFC I-5
- Key West Airport Debt Service I-6

Division of Emergency Services ..... J
- Organization Chart J-1
- Emergency Services Division Summary J-2
- Emergency Medical Air Transport J-4

Table of Contents

Fire & Rescue Central J-5
Fire & Rescue Coordinator/Fire Academy J-7
EMS Administration J-9
Emergency Management J-10
Fire Marshal J-11
LOSAP J-12
Impact Fees Fire & EMS J-13
Fire & Rescue Key West Airport J-14
Upper Keys Health Care Taxing District J-15

Department of Guardian Ad Litem ..... K
Organization Chart K-1
Guardian Ad Litem Department Summary K-2
Guardian Ad Litem K-3

Department of Budget & Finance L
Organization Chart L-1
Budget & Finance Department Summary L-2
Office of Management & Budget L-3
Grants Management L-4
Purchasing L-5

Department of Information Technology ..... M
Organization Chart M-1
Information Technology Department Summary M-2
Information Technology M-3

Department of Social Services ..... N
Organization Chart N-1
Social Services Department Summary N-2
Welfare Services N-5
Social Service Transportation N-7
Bayshore Manor N-8

Department of Extension Services ..... O
Organization Chart O-1
Extension Services Department Summary O-2
Extension Services O-3

Department of Library Services ..... P
Organization Chart P-1
Library Services Department Summary P-2
Impact Fees Libraries P-4
Libraries P-5

Elected Officials

Elected Officials ..... Q
Organization Chart Q-1
Elected Officials Summary Q-2
Clerk of Courts Q-4
Communications Q-7
Impact Fees Police Facilities Q-8
Monroe County Sheriff Q-9
Tax Collector Q-13

Table of Contents

Property Appraiser Q-14
Supervisor of Elections Q-15
State Attorney Q-17
Public Defender Q-18
Judicial Administration Q-19
Court Technology Fund Q-21

Appointed Officials & Boards

Appointed Officials and Boards ..... R-U
County Administrator Organization Chart R-1
County Administrator R-2
County Attorney Organization Chart. S-1
County Attorney..... S-2
County Attorney-Risk Management S-4
Tourist Development Council Organization Chart T-1
Tourist Development Council T-2
Medical Examiner Organization Chart U-1
Medical Examiner U-2

Capital Improvements Plan and Long Term Debt

Debt Service V
Debt Service Budget Summary V-1
Debt Service Summary by Type V-3
Debt Service Schedule V-4

Capital Projects ..... W
Capital Projects Plan Background W-1
Capital Projects Overview W-2
Capital Improvement Projects Summary Schedule W-3
Roads and Bridges W-4
Impact Fees Roadways W-5
Impact Fees Parks and Recreation W-6
Impact Fees Libraries W-7
Impact Fees Solid Waste W-8
Impact Fees Police Facilities W-9
Impact Fees Fire & EMS W-10
One Cent Sales Tax Infrastructure W-11
2007 Revenue Bond Projects W-17777
Big Coppitt Wastewater W-23
Duck Key Wastewater W-26
Cudjoe Regional Wastewater W-31
2014 Revenue Bonds W-38
Long Key WasteWater W-48
Land Acquisition W-50

Glossary & Acronyms

Glossary X-1
List of Acronyms X-6

INTRODUCTION

COUNTY of MONROE
KEY WEST FLORIDA 33040
(305) 294-4641

BOARD OF COUNTY COMMISSIONERS
Mayor Danny L. Kolhage, District 1
Mayor Pro Tem Heather Carruthers, District 3
George Neugent, District 2
David Rice, District 4
Sylvia J. Murphy, District 5

Roman Gastesi
County Administrator

December 10, 2015

Honorable Mayor and County Commissioners:

I am pleased to present the Fiscal Year 2016 Adopted Operating and Capital Budget. The 2016 Monroe County Annual Budget reflects the county's stable fiscal position and continues the prudent budgeting approach that has enabled the county to provide high-quality programs and services during the economic downturn and the slow but steady recovery being experienced in the Florida Keys and across the nation.

This adopted $416,958,562 million budget is a 5.6 percent decrease under the FY 2015 adopted budget. Developed within the framework of the Board's policy direction and guidance, this budget reflects a continued commitment to high standards of effective and efficient public service, funding for current community programs and services and investment in public infrastructure.

Indicators show the local economy is continuing to strengthen. Countywide property values increased 6.7 percent and major sales tax revenues such as Half-Cent Sales Tax and Infrastructure Sales Tax project increases of 10.6 and 8 percent, respectively.

This year's budget anticipates an aggregate millage rate of 3.7239 which is -5.5% under last year's rate (of 3.9386) and -0.03% below the rolled-back millage rate (of 3.7250).

The budget continues to be driven by the County's priorities and goals as outlined in the 2013-2018 Strategic Plan. Departments develop annual action plans to prioritize goals for the following year which tie to their respective budget requests; in this way we are aligning the County's resources with the County's priorities. Continued integration of priority-driven budgeting increases the focus on results and accountability.

Reflected in the FY 2016 adopted budget the County will implement, as part of the County's Strategic Plan, the third year of its employee performance-based

AT A GLANCE…

- **Adopted budget is $416.9 million for FY16**
- **5.6% decrease under adopted FY15 budget**
- **Countywide property value increase 6.7 percent**
- **Aggregate millage rate at -0.03% below the rolled-back millage rate**
- **Ad valorem tax levy remains over $5 million dollars less than its peak**
- **Multi-year Capital Plan is a $330.9M infrastructure investment**
- **FY 2016 Capital Budget is $115M for wastewater, roads and bridges, parks and beaches and a new courthouse**
- ***Open Government Monroe* Financial Transparency Portal**

review program. Within annual action plans, goals are assigned to individual employees that tie to, and support, overall departmental goals, that in turn tie to the County's strategic priorities. Merit pay increases are determined by achievement of those goals. The FY 2016 adopted budget includes a 1.2% performance-based merit increase and a .8% C.O.L.A. for those employees of the Board of County Commissioners. The FY16 budget also includes 2% for employees of the Constitutional officers.

The FY 2016 adopted budget strengthens the group insurance fund by addressing a rise in costs this year with a departmental rate increase and modest use of surplus fund balance, the combination of which is a reasonable and proactive response. The approach looks forward, and positions the County to make additional adjustments next year, if necessary, based on a close, continuing monitoring of cost trends.

The County multi-year Capital Plan of $330.9M encompasses a significant investment in the maintenance, repair, and improvement of the County's capital assets, public safety and physical environment, namely wastewater-related infrastructure, roads, bridges, canals, land acquisition, parks and beaches, fire stations and fire trucks, a new jail and a new courthouse. The FY 2016 budget includes a Capital Budget of $115M that specifically includes $22M for wastewater-related infrastructure, $20M for roads and bridges, $10M for parks and beaches, and $8M for the Jefferson Browne Courthouse.

Finally, in furtherance of this administration's goal to provide ever greater transparency, communication and accountability to our constituents and stakeholders, we are proud to announce the design and implementation of *Open Government Monroe* (https://data.monroecounty-fl.gov), an interactive on-line site for a host of county government services and information, including a comprehensive Financial Transparency Portal with the County's budget information, including the FY 2016 adopted Operating Budget, the Capital Budget, and detailed financial information on all services, programs, and capital projects.

As always, we are grateful for the leadership and direction of the Board of County Commissioners, the diligence of the Budget Director and staff of the Office of Management and Budget for the development of this document, the hard work and commitment of the County's entire staff, and the invaluable engagement and dedication of our constituents as we all work together to continue to move the County forward in so many positive directions.

BUDGET MESSAGE

INTRODUCTION

The FY2016 Adopted Operating and Capital Budget, continues to use the three strategic priorities and goals defined in our 2013-2018 Strategic Plan to allocate the Budget. The outcome areas aim to reach a balance between efficiently managing internal resources and providing high quality services for the citizens.

The 2016 budget also reflects a continued focus on our community and local economy by investing in our infrastructure through our Capital Improvement Plan, which includes critical projects such as bridges, buildings, roads and wastewater. Funding these projects puts money to work in our communities, and maintains our infrastructure for tomorrow.

BUDGET THEMES

The 2016 budget continues the progress made in various areas in previous years. The budget presents a clear picture of the desire on the part of the citizens for enhancements in services that safeguard the environment, improve public safety and enhance quality of life.

As in past years, a number of other themes were prevalent in the budget. Many of these will be familiar to the Board of County Commissioners since they have been major influences on the budgets for years.

The Budget reflects the BOCC's primary objectives of completing the centralized wastewater project in 2016, investing in critical transportation infrastructure, and enhancing public safety.

The budget continues to respond to major long range initiatives including the new 2030 Comprehensive Plan, continued implementation of the Liveable Communikeys Program, and inclusion of Monroe within FEMA's Community Rating System.

The budget responds to the community's expectations for high quality emergency services, libraries, growth management services, social services and animal control services.

- The budget continues to respond to the community's desire to expand and upgrade the County's parks.

- The budget responds to the continuing commitment of the Board of County Commissioners to fund human and social services in the community through the work of the Human Services Advisory Board.

- The budget reflects continued stability in the workers' compensation and the risk management funds, with continuing efforts to address group benefits and employee compensation and performance.

- The budget continues to respond to mandates that have been placed upon the County government. One of the major issues is the detention facility on Stock Island and the need to maintain and protect this huge investment. Increased costs of maintenance and operations and deferred capital improvements are identified in both the Public Works/Engineering's operating and capital budgets, as well as in the Sheriff's budget.

- The budget responds to outside pressures, including Federal and State mandates and cost shares that have a major impact upon the County's finances. This includes the cost of property insurance as well as the necessity of complying with Federal mandates such as the Americans with Disabilities Act, the Fair Labor Standards Act, the Family and Medical Leave Act, Federal Department of Transportation Drug/Alcohol Program requirements, Patient Protection Affordable Care Act, Occupational Safety and Health Administration standards, etc.

CHALLENGES ADDRESSED

1. Solid Waste

With long term contracts now in place, the solid waste program should remain stable for the foreseeable future. Included in these contracts is a cap on CPI increases at a maximum of 2.5%, and the elimination of the fuel adjustment surcharge paid by the County in the past. This should limit residential rate increases over the term of the contracts to 1.25% per year. In addition, a new composting program begun in May of 2015 has yielded reduced costs for the transportation of yard waste out of the County.

The introduction of 65 gallon recycling carts to all residential solid waste customers has realized a dramatic increase in recycling rates. This has led to reduced costs to the County

due to the lower processing costs of recyclable materials over municipal solid waste. Additional savings can be realized by outreach programs to the business community with a goal of having them start their own recycling programs. The businesses, and the County will see reduced costs due to lower collection and processing fees for recyclables. This will be a priority in the coming years.

The County has seen a steady increase in the amount of hazardous household and electronic waste diverted from the normal solid waste stream. This has required the addition of one staff member as well as the purchase of increased storage space. Currently, the County pays vendors to transport this material to the proper facilities for disposal or recycling. Changes in the market have now given much of this material value. A Request for Bids is being developed that will include a revenue sharing program with vendors that may eliminate these costs, or even become a revenue source for the County.

These efforts are helping to stabilize the County's solid waste reserves and allow for no increase in residential collection rates for fiscal year 2016.

2. Comprehensive Plan

Monroe County is a national treasure with access to coral reefs, environmentally sensitive lands and waters protected under Federal, State, and local programs with specific regulations developed and approved by all levels of government. The State of Florida has designated the County an Area of Critical State Concern (ACSC) in order to protect the fragile environment and to limit growth, since there is only one way into the County and hurricane evacuation is limited and the resources within the County can only support a certain amount of development without detrimental impacts.

To implement these protections, the County adopted the 2010 Comprehensive Plan which went into effect in July 1997, after reviews and approvals by multi-jurisdictions between the years of 1991 through 1997. State law requires local governments to examine the success of their Comprehensive Plans and update them every seven years, to reflect law changes, changing local conditions, and successes and failures related to implementing regulations.

In 2009, the County retained a consulting firm to assist with the update of the Comprehensive Plan. The community was engaged throughout the past 5 years and the County adopted an Evaluation and Appraisal Report (EAR) of the Comprehensive Plan. The EAR included recommendations for amendments to the Comprehensive Plan, which guided the policy amendments directed by the Board of County Commissioners and are expected to be transmitted to the State of Florida Land Planning Agency (Department of Economic Opportunity – [DEO]) in 2015.

Following State review and issuance of a DEO Objections, Recommendations, and Comments Report (ORC), the County will work toward adoption of the new 2030 Comprehensive Plan. The Plan lays out policy changes and projects including infrastructure improvements that should be made to protect the environmentally sensitive natural resources of the County and its community character. It further limits growth within the County. Within the Plan there are specific work tasks that were adopted by the Florida Governor and

Cabinet, sitting as the Administrative Commission, which the County is required to implement. Further, there are Federal programs required as well related to implementation of the Federal Endangered Species Act (ESA).

3. Canal Restoration

The new Canal Restoration program has continued to grow and produce results. A Canal Management Master Plan "CMMP" was completed prioritizing water quality issues in all of the residential canals in the County, including the municipal canals, totaling 502 in all. The Water Quality Protection Program (WQPP) Canal Restoration Advisory Committee, which oversees the canal water quality and restoration issues, recommended that the next step in canal restoration was to conduct restoration demonstration projects which will assist in developing a streamlined process for permitting, engineering design, and effectiveness evaluation which will be utilized for future planning and costing of canal water quality improvements.

Implementing canal restorations that specifically address dissolved oxygen will also provide reasonable assurance to the Florida Department of Environmental Protection (DEP) that the impairments are being corrected and water body specific Total Maximum Daily Loads (TMDL's) will not be required within the County, as they are in most other locations throughout the State. The restoration technologies include:

- Removal of accumulated organics from within canals
- Weed gates, air curtains or other physical barriers to minimize additional organ accumulation in the canals
- Culvert connections to facilitate flushing
- Pumping systems to facilitate flushing, and
- Backfilling to remove deep stagnant zones

In March, 2013 the BOCC committed $5 million in funds for the design and implementation of the canal demonstration projects. Those 7 projects are well underway and all will be completed in 2016. The objective of the canal restoration demonstration projects is to verify the applicability, feasibility, effectiveness and costs of restoration of County canals. The demonstration testing will allow for future 'shovel ready' proposals to be prepared to obtain grant funding. Already over $1,000,000 has been received from state and federal sources for our canal restoration program. A water quality monitoring program is also underway that will scientifically monitor and evaluate the results of the projects.

4. Sustainability and Climate Change

The County continues to make great strides in becoming a recognized leader in sustainability efforts. As one of the areas in the entire country that is most vulnerable to sea level rise, staff and advisors are hard at work preparing for the future. The Climate Change Advisory Committee (CCAC) completed the *Monroe County Climate Action Plan*, which the Monroe County BOCC adopted in March, 2013. The Plan contains 72 action items detailed under eight goal areas to be accomplished over the next five years. The County is now near

completion of a *Sustainability Action Plan*, which will provide a 5-year plan of implementable projects that will help the County become a leader in sustainability efforts.

The County is also underway with sea level rise modeling efforts for County infrastructure such as buildings, roads and bridges. Estimated sea level rise levels have been predicted over the coming years, and the effects for some areas have been measured and quantified and compared to the costs of implementing measures that will help the County become more resilient. The next phase will involve an assessment of resources needed to ensure the County will be prepared. The Monroe County BOCC can use this information to help make decisions as to land use, expenditures, and policies to better prepare the County for the future.

Efforts are also underway to construct an electric vehicle "highway" throughout the Keys. The County is working with the local electric utility companies in planning efforts to install charging stations for electric vehicles through the entire Keys, so that our residents and visitors can truly live a more sustainable lifestyle by driving electric cars.

Finally, Monroe County staff and leaders continue to coordinate with their counterparts from Palm Beach, Broward and Miami Dade counties as part of the South East Florida Climate Change Compact. A *Regional Climate Action Plan* has been developed, and is now being implemented. Monroe County hosted the 7th Annual Climate Change Summit in December 2015 to update the region on the Compact's efforts and to learn the latest in climate change. The Compact's success has reached far and wide, and is now considered a leading model for the nation on climate change collaboration and preparation.

5. Legislative

The Congress and State Legislature frequently pass legislation that compels local governments to provide a service, program, or benefit without providing the appropriate funding or a funding source. This compromises local governments' ability to provide services requested by our local communities by diverting resources to these state-directed, unfunded mandates or cost shifts. In addition, as more and more mandates are created, local governments are faced with the burden of using local tax dollars to finance functions that they have little control over.

Health care, mental health care, affordable housing, homelessness, social and veterans services, and ADA are all examples of responsibilities that have been relinquished by federal and state levels of government and have fallen to local governments. Often it's not the spirit of the mandates, but the high costs that must be borne by local taxpayers that are objectionable.

Funding for the County Health Department represents a significant cost shift from the State to local County tax payers. County Health Departments are a program under the State Department of Health. The State provides the funding for the program to bolster public health and ensure that there is local presence and ability to mobilize locally in a public health emergency or crisis. However, the State has decreased its general revenue support to DOH for County Health Departments significantly over the past several years. To compensate for

the revenue losses, the CHD in Monroe County has come to the County for increased support.

Medicaid is an example of a County mandated "cost share" with the State. Monroe County's Medicaid cost-share is paid with ad valorem taxes. Medicaid is a health insurance program for the very poor and is jointly funded by the federal government (59%) with a match by the state (41%). Florida is one of only 22 states that require counties to share in its match portion.

With federal Medicaid expansion under the Affordable Care Act (in states that permit it, and Florida is not currently one of them) Medicaid eligibility extends to all impoverished families and individuals including groups who are currently left out of public health coverage. Due to Florida's local government cost-share requirement, an expansion of Medicaid in State carries a potential cost for the County, though this additional cost is likely to be mitigated by two things: 1) the state's cost share in the expansion is only 10% (the federal government will fund 90% of expansion), so a portion the state passes on to local governments is likely to be small; and 2) Medicaid expansion will provide health care to individuals and families that currently seek services from an assortment of other state and locally funded health care related programs such as the Medically Needy program, and mental health and substance abuse programs, lessening the demand and costs for these services, some of which fall to the County. However, issues with Medicaid carry budgetary impacts that we need to continue to monitor.

Juvenile detention service is also a mandated "cost-share." Monroe County's local share is paid out of ad valorem. Counties once paid 75% and the State 25%. However, several counties legally challenged this and prevailed. DJJ now believes the cost share, based on new definitions and rule changes will be approximately 57% for the Counties. The counties that litigated believe the county cost-share should be in the area of 32%. This will continue to be an issue.

Environmental and water quality protection are also state and federal mandates, the responsibilities and costs of which fall disproportionately to local government. As such, water quality infrastructure funding and land acquisition will continue to be legislative funding priorities for Monroe.

The County's staff and lobbying team will again for the next session work closely with our State Representative on securing funding from Amendment 1 for Monroe County's water quality and land acquisition needs, and will again pursue new legislation, the "Florida Keys Environmental Stewardship" bill which seeks to establish a 20-year authorization to fund both water quality projects and land acquisition. For water quality funding, it will encompass the current Mayfield wastewater authorization, expanding its uses beyond wastewater to include storm water management and canal water restoration and expanding the term to 20 year (from the balance left in the current authorization, which is 2 years). The new legislation will further include an annual appropriation for land acquisition to enable Florida Department of Environmental Protection to renew an aggressive land acquisition program in the Florida Keys.

Property insurance affordability is yet another critical need for our constituents and a key component in preserving the Keys' strong local economy that is a valuable economic engine for the State. Insurance affordability is not only a pocketbook issue for residents and business-owners, it impacts property values. At the State level, this requires working with and monitoring Citizens wind insurance to find ways to enhance affordability, and to oppose efforts to increase premiums, reduce coverage, and reduce eligibility. At the federal level, this requires lobbying hard to sustain the National Flood Insurance program and protect the long-term affordability of flood insurance.

Congressional reauthorization and appropriation of important programs like Florida Keys Water Quality Improvement Program, Map-21, Payment in Lieu of Taxes, Land and Water Conservation Fund, and the National Flood Insurance Program all carry budgetary impacts for the County.

BUDGET OVERVIEW

The 2016 Adopted Budget for Monroe County is $416 million. This represents a $25 million decrease under the 2015 Adopted Budget. The main reason for this decrease is the construction of the Cudjoe Regional wastewater project. This project will continue to be primarily funded by Clean Water State Revolving Loan Funds and is a priority with a looming Sate mandate deadline of December 31, 2015.

The budget adopts a millage rate of 0.03% below roll back. This will be the first time since 2013 the BOCC is poised to approve a millage rate below the rolled-back rate. The County is committed to maintaining services to its' residents, ensuring appropriate levels of fund balance per policy and efficiently and effectively managing County resources in a fiscally responsible manner.

It is important to note as well, that we have taken a conservative approach in developing the FY 16 budget *without* our annual $1.1 million Federal PILT (Payment In Lieu of Taxes) allocation. In prior year there was uncertainty regarding this program by the Federal government. We are including this revenue in our year end estimates.

As economic conditions continue to improve, we can anticipate increases in sales tax revenues. Florida Department of Revenue estimates the Local Government Half-Cent Sales Tax, State Shared Revenues and Tourist Impact taxes will continue to increase and those additional revenues will continue to provide relief on property taxes.

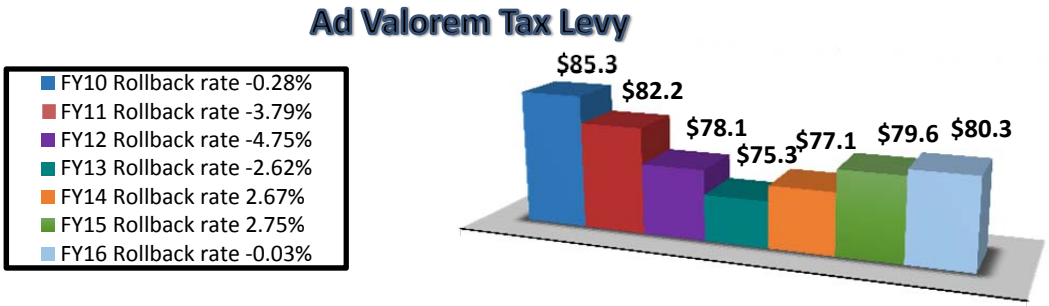
Revenues

The County's budget is composed of a variety of different revenue sources. Major revenue sources for the County are: Property Taxes, Half-Cent Sales Tax, State Revenue Sharing, Tourist Impact Tax, Motor and Diesel Fuel Taxes and Infrastructure Sales Tax. These are funding sources that make up most of the revenue budgets in the General Fund (Fund 001), Fine & Forfeiture (Fund 101), Road & Bridge (Fund 102), Lower & Middle Keys Fire Rescue (Fund 141), Unincorporated Parks & Beaches (Fund 147), General Purpose MSTU (Fund 148),

Municipal Policing (Fund 149) and One Cent Infrastructure Sales Surtax (Fund 304). However, the largest revenue source is Ad Valorem taxation.

- **Ad Valorem Taxes**

Ad valorem taxes (property taxes) represent the single largest revenue source, (19%), directly used for the operation and services for the County and budgeted in the County's General Fund, Fine & Forfeiture Fund, Fire & Ambulance Fund, Parks and Beaches Fund and Road Patrol Law Enforcement Fund.



This year's budget anticipates an aggregate millage rate of 3.7239 which is -5.5% under last year's rate (of 3.9386) and -0.03% below the rolled-back millage rate (of 3.7250).

During the economic downturn of recent prior years, the Board of County Commissioners, cognizant of the fragility of our local economy, responded to the taxpayers by directing management to reduce the ad valorem tax levy. Over four consecutive years Monroe County levied taxes below the rolled-back millage rate, and through a series of cuts (positions, services and maintenance projects), consolidations and reliance on surplus fund balance reduced the ad valorem tax levy.

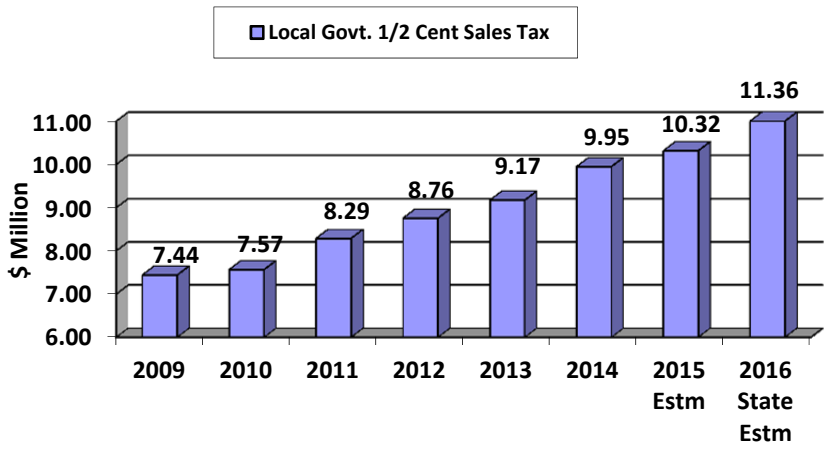
With strong indicators of a strengthening economy and our stable fund balance, the County continues to provide high-quality programs and services while investing in public infrastructure.

Ad Valorem Property Tax Allocations

	FY10	FY11	FY12	FY13	FY13 vs. FY10	FY14	FY15	FY16	FY16 vs. FY10
County-wide Services									
General Govt.	24,335,468	21,667,067	20,575,548	17,104,155	(7,231,313)	18,604,748	19,165,748	16,846,225	(7,489,243)
Fine & Forfeiture	44,688,453	43,566,649	41,042,553	40,190,585	(4,497,868)	40,689,992	42,861,586	46,168,808	1,480,355
County Health Dept.	623,720	817,247	939,070	939,070	315,350	939,070	1,165,070	1,165,070	541,350
	69,647,641	66,050,963	62,557,171	58,233,810	(11,413,831)	60,233,810	63,192,404	64,180,103	(5,467,538)
Prior year variance		(3,596,678)	(3,493,792)	(4,323,361)		2,000,000	2,958,594	987,699	
Unincorporated County Services									
Growth Managemenrt	894,761	770,747	566,934	566,934	(327,827)	266,934	-	-	(894,761)
Parks & Beaches	1,598,056	1,581,843	1,457,725	1,457,725	(140,331)	1,757,725	1,657,725	1,657,725	59,669
Municipal Policing	3,756,596	3,756,434	3,601,074	4,063,433	306,837	4,163,433	4,163,433	4,163,433	406,837
Fire & Ambulance	9,446,898	9,946,828	9,946,828	10,930,418	1,483,520	10,678,483	10,568,483	10,328,483	881,585
	15,696,311	16,055,852	15,572,561	17,018,510	1,322,199	16,866,575	16,389,641	16,149,641	453,330
Prior year variance		359,541	(483,291)	1,445,949		(151,935)	(476,934)	(240,000)	
Wastewater MSTU's		101,454							
Total Tax Levy	85,343,952	82,208,269	78,129,732	75,252,320	(10,091,632)	77,100,385	79,582,045	80,329,744	(5,014,208)

❖ Local Government Half-Cent Sales Tax

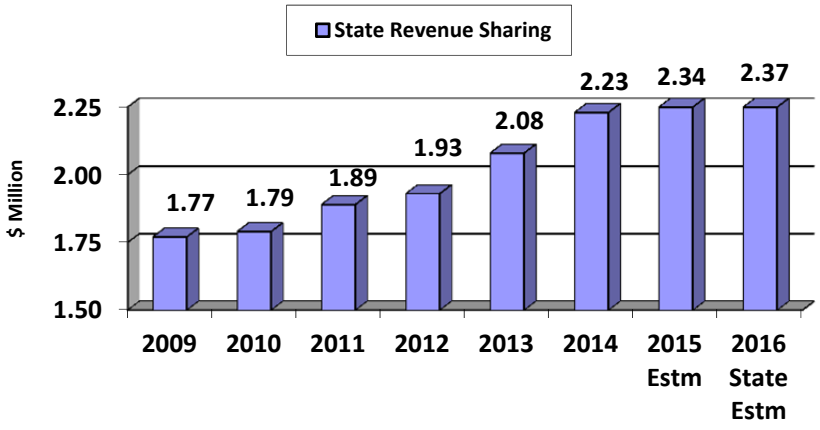
Under State statutes, a portion of the State sales tax revenue is distributed to each county. Monroe County receives monthly revenue receipts based on allocation factors, such as population (total county and unincorporated areas) and funds earmarked to be distributed within the county. Including 2015, this will be the 6th consecutive year of exceeding prior years' receipts and 2016 is estimated to continue this same trend. This revenue is split between the General Fund and the General Purpose MSTU.



❖ State Revenue Sharing

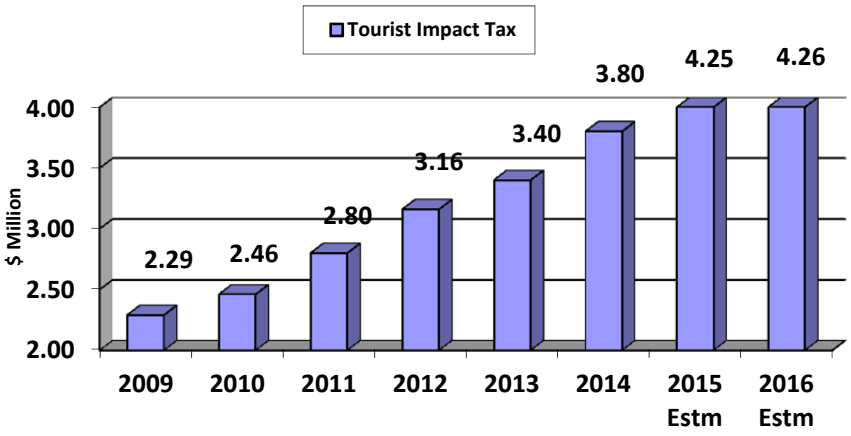
Just like the Local Government Half-Cent Sales Tax revenue, monthly revenue receipts are received from the State based on an allocation factor. Besides population, the allocation factor is based on the County's sales tax collection during the preceding year divided by total sales tax

collection during the preceding year of all eligible counties. The State's estimate for 2016 reflects a slight increase over 2015. With anticipated increased revenues, this will be the 6th consecutive year of exceeding prior years' receipts. This revenue is only recorded in the General Fund.



❖ Tourist Impact Tax

A 1 percent tax is placed on transient rental facilities within the County area designated as an Area of Critical State Concern and the revenues are split 50-50 with the Land Authority.



❖ Fuel Taxes

There are 5 tax revenue sources for motor and diesel fuels. Local Option fuel taxes has two parts, 9th Cent and Local Option which are based on net gallons sold within the county. State Shared fuel taxes include County Fuel Tax and 20% and 80% Constitutional Gas Taxes and these are based on a distribution factor comprised of population, geographic area and Fuel Tax collected in the County and statewide. Monthly revenue receipts are recorded in the Road and Bridge Fund.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Adopted Budget	2016 State Estimate
9th Cent	.367	.479	.524	.470	.528	.534	.535	.535*
Local Options	1.586	1.601	1.807	1.554	1.824	1.797	1.800	1.800*
County Fuel	1.042	1.023	.995	1.013	1.018	1.051	1.060	1.078
20% Constitutional	.473	.466	.457	.456	.470	.485	.485	.486
80% Constitutional	1.894	1.865	1.828	1.824	1.880	1.942	1.955	1.944
Total ($ Millions)	**$5.362**	**$5.434**	**$5.611**	**$5.317**	**$5.720**	**$5.809**	**$5.835**	**$5.843**
Certificate of Taxable Gallons	**2009-2010**	**2010-2011**	**2011-2012**	**2012-2013**	**2013-2014**	**2014-2015**		
Motor	50.162	45.780	48.916	45.199	52.113	50.043		
Diesel	3.937	3.833	3.662	4.073	4.144	4.401		
Total (Millions)	**54.099**	**49.613**	**52.578**	**49.272**	**56.257**	**54.444**		

*State Estimates for 9th Cent and Local Options Taxes were not available when this document was assembled.

❖ One Cent Infrastructure Sales Surtax

Monthly revenue receipts are recorded in the One Cent Infrastructure Sales Tax Fund. Monroe County voted during the 2012 General Election to extend the surtax expiration date from 2018 to 2033. Just like State Shared revenues based on sales taxes, the trend for this receipt will also experience an estimated increase in 2016.

	1% Tax Rate - Default Formula	
Local Government	**Distribution Percentage**	**Estimated Distribution**
MONROE BOCC	**60.074394**	**$ 20,704,380**
Islamorada	6.161781	$ 2,123,631
Key Colony Beach	0.801468	$ 276,222
Key West	24.420969	$ 8,416,581
Layton	0.184496	$ 63,586
Marathon	8.356891	$ 2,880,166
Countywide Total	100.000000	$ 34,464,567

The 2016 budget for this Sales Tax is $18.7M and is based on planned projects for this fiscal year.

Further discussion and in depth details of these and other revenues can be found in Section B: Revenue Sources & Trends and Revenue Budget Trends and Trend Drivers.

Total Budget Appropriations by Department

Adopted Budgetary Cost Summary				
Constitutional Officers and Other Boards/Agencies	**FY2015 Adopted Budget**	**FY2016 Adopted Budget**	**Difference (FY15 to FY16)**	**Percent Change (FY15 to FY16)**
Sheriff's Office	52,978,748	54,168,770	1,190,022	2.2%
Tourist Development Council	43,888,945	51,187,031	7,298,086	16.6%
Clerk of Court	3,559,932	3,462,054	(97,878)	-2.7%
Property Appraiser	4,455,078	4,569,019	113,941	2.6%
Tax Collector	4,938,385	4,895,968	(42,417)	-0.9%
Supervisor of Elections	1,611,203	1,920,362	309,159	19.2%
State Attorney	711,450	702,038	(9,412)	-1.3%
Public Defender	626,681	702,049	75,368	12.0%
Judicial Court Administration	2,058,564	2,071,385	12,821	0.6%
Sub-Total	**114,828,986**	**123,678,676**	**8,849,690**	**7.7%**

Departments (BOCC controlled)	**FY2015 Adopted Budget**	**FY2016 Adopted Budget**	**Difference (FY15 to FY16)**	**Percent Change (FY15 to FY16)**
BOCC Administrative	1,814,398	1,852,944	38,546	2.1%
Human Services (HSAB)	1,752,600	1,927,860	175,260	10.0%
Other Non-Profit Funding (Not HSAB)	122,934	129,224	6,290	5.1%
BOCC MISC	2,790,654	2,933,901	143,247	5.1%
County Administrator	1,447,817	1,405,253	(42,564)	-2.9%
Employee Services	28,804,108	26,192,478	(2,611,630)	-9.1%
Growth Management	11,674,094	11,907,521	233,427	2.0%
Veterans Affairs	602,121	619,226	17,105	2.8%
Airport Services	9,284,555	9,683,221	398,666	4.3%
Emergency Services	16,494,029	17,517,079	1,023,050	6.2%
Budget & Finance	869,720	869,720	-	0.0%
Information Technology	2,106,609	2,122,673	16,064	0.8%
County Attorney	2,243,951	5,945,236	3,701,285	165.0%
Social Services	3,281,725	3,418,302	136,577	4.2%
Library Services	4,280,978	4,186,807	(94,171)	-2.2%
Public Works/Engineering Operating	34,189,708	35,857,445	1,667,737	4.9%
Housing Assistance	1,246,079	1,585,671	339,592	27.3%
Employee Fair Share Housing	294,419	300,000	5,581	1.9%
Guardian Ad Litem	197,007	193,492	(3,515)	-1.8%
Medical Examiner	648,212	650,510	2,298	0.4%
Extension Services	225,012	212,351	(12,661)	-5.6%
Quasi-external Services	125,000	130,000	5,000	4.0%
Sub-Total	**124,495,730**	**129,640,914**	**5,145,184**	**4.1%**

Total Capital Projects	122,422,591	72,136,367	(50,286,224)	-41.1%
Total Debt Service	5,538,455	5,608,100	69,645	1.3%
Total Constitutional Officers	70,940,041	72,491,645	1,551,604	2.2%
Total Appointed-Tourist Development Council	43,888,945	51,187,031	7,298,086	16.6%
Total BOCC Controlled	124,495,730	129,641,214	5,145,484	4.1%
Budget Transfers, Reserves & Cash Balance	74,425,877	85,894,505	11,468,628	15.4%
Total County Budget	**441,711,639**	**416,958,562**	**(24,752,077)**	**-5.6%**

Departmental Budget Summaries

- Board of County Commissioners

  The FY16 budget maintains the same level of service of the Board as the chief legislative and policy-making body for the County.

- Human Service Advisory Board (HSAB)

  For the first time in several years the FY16 budget reflects a 10% increase in the level of funding for community-based organizations in the amount of $1,927,860. In May 2015, the Human Service Advisory Board met and made the following funding recommendations:

APPLICANT	FY16 AMOUNT RECOMMENDED
Florida Keys Outreach Coalition	70,000
Literacy Volunteers of America	30,000
Monroe Association for Remarcable Citizens	169,500
Domestic Abuse Shelter	30,000
Grace Jones Community Day Care Center	45,000
Star of the Sea Foundation	80,000
Florida Keys AHEC	50,000
Keys to Be the Change	60,000
Samuel's House	100,000
Kids Come First in the Florida Keys, Inc.	33,000
Florida Keys Children's Shelter	189,000
Anchors Aweigh	20,000
Boys and Girls Club	99,000
Independence Cay	30,000
KAIR	30,000
GCC-The Heron	47,000
AIDS Help	45,000
Voices for Florida Keys Children	5,000
Hospice of the Florida Keys	141,000
Southernmost Homeless Assistance League	50,000
Burton Memorial	10,000
Florida Keys Healthy Start Coalition	33,000
Wesley House	170,958
Good Health Clinic	83,500
Heart of the Keys Recreation Assoc.	40,000
Womankind	130,000
Rural Health Network	136,902
TOTAL:	**$ 1,927,860**

- BOCC "Other" Human Services

The budget maintains funding for other agencies in the amount of $129,224.

- AARP Big Pine: $4,500
- AARP Lower Keys: $4,500
- AARP Middle Keys: $4,500
- AARP Upper Keys: $4,500
- Council of the Arts: $69,300
- Guidance Care Center Transportation Disadvantaged Program: $41,424
- Older American Volunteer Program: $500

- BOCC Miscellaneous

The BOCC Miscellaneous budget reflects required State mandates as well miscellaneous programs. The increase in the FY16 budget is attributable to an increase in the funding for the required State mandates as reflected by the increase for the Juvenile Justice Cost Share Program and the required matching funds for Substance Abuse Mental Health.

Under Fine & Forfeiture, the Department of Juvenile Justice Cost Sharing Program's budget is funded by Ad Valorem taxes.

- County Administrator

The County Administrator overseas the daily operation of the county excluding, the Constitutional Officers, Judicial and Health Departments. The office also provides assistance to constituents when inquiries are made and prepares the agendas for the BOCC monthly and special meetings. Other services provided are Sustainability, Strategic Planning/Special Projects and Legislative Affairs. This Department is funded by Ad Valorem taxes and other General Fund revenues.

Further, the County has been reorganized to streamline operations. The Division level has been realigned into the Department level and two Assistant County Administrators have been created.

- Employee Services Division

The Loss Control/Safety office provides safety training, inspections and investigations of accidents and enforces the safety policies to ensure compliance. The budget's main expense is the funding for the fire extinguisher program for all county facilities.

The Personnel/Human Resources budget provides services in recruitment, retention and hiring. The budget funds background/arrest checks for employees, the necessary physicals and drug and tobacco testing, job advertisements, the employee of the month and years of service awards, employee evaluations and ensures compliance and awareness of various labor laws, organization rules, and regulations. There are two bargaining unit contracts with cover approximately half of

the County workforce (Teamsters and IAFF). This department is funded by Ad Valorem taxes and other General Fund revenues.

The Workers' Compensation budget covers employees of the County and Constitutional offices (Sheriff, Tax Collector, Property Appraiser, Supervisor of Elections, Land Authority, Court Administration, and Clerk of Court) and provides for injured workers medical treatment and works in tandem with the Loss Control/Safety office to ensure a safe work environment. Funding for the Third Party Administrator, the Excess Insurance Policy, the State Assessment Fee, Field Case Management, medical and prescription claims, settlements, and attorney fees are paid from this budget. This department is primarily funded by quarterly inter-fund transfers. These billings are based on actual salaries of each employee (BOCC and non-BOCC) multiplied by each employee's Work Comp rate, based on job classification.

The Group Insurance budget provides insurance benefits to active employees, retirees, and their eligible dependents for the County and Constitutional offices. The Third Party Administrator (Blue Cross Blue Shield of Florida) administration fees, Employee Assistance Program, Life Insurance policy for employees and retirees, and medical and prescription claims are included in this budget. Claims are expected to increase approximately 8% in the upcoming year. The fund balance is strong in the department and the BOCC recently adopted a policy to maintain 6 months reserves. They also standardized dependent coverage subsidies at 50%. This department is primarily funded by monthly inter-fund transfers. These monthly billings are based on each employee (BOCC and non-BOCC) multiplied by the new department rate established for FY16 of $885 (if the employee is in the program) or $320 (if the employee opted-out of health coverage).

The Risk Management budget provides for risk policies to ensure that the County is adequately insured and protected in the event of an incident. The budget includes funding to pay for County vehicles involved in accidents, general liability coverage, and property damage in accidents. It also provides for insurance policies for property, pollution, flood, wind, errors & omissions, fire apparatus and portable equipment coverage, public officials coverage, liability coverage for Bayshore Manor, coverage for the Flight Nurses and leased vehicle insurance coverage. This department is primarily funded by annual inter-fund transfers.

- <u>Planning and Environmental Resources, Code Compliance and the Building Departments</u>

The Planning and Environmental Resources Fiscal Year 2016's budget includes $130,000 for the Comprehensive Plan and Land Development Code updates. This reflects only a portion of the funding that has been budgeted to complete the 2030 Comprehensive Plan and Land Development Code, since 2009. Major focuses of the Growth Management Department, the Planning and Environmental Resources Department, as well as the Comprehensive Plan include:

Administration of the adopted Monroe County Comprehensive Plan (CP) and Land Development Code (LDC) by implementing and processing amendments to both documents, reviewing development proposals for compliance, as well as environmental compliance utilizing four offices including:

- Comprehensive Planning – Comprehensive Plan and Communikeys Plan implementation: These individual plans were approved over the past decade and demonstrate the recommended framework for regulatory oversight in each unique area of the unincorporated County including:

  - Key Largo
  - Tavernier
  - Big Pine and No Name Key
  - Lower Keys
  - Stock Island/Key Haven

- Current Planning – Land Development Code implementation and Rate of Growth Ordinance implementation, a system developed to allocate the limited number of residential and non-residential permits the County issues each year under the designation of Area of Critical State Concern (ACSC)

- Environmental Resources – Environmental portions of the Land Development Code implementation as well as oversight and implementation of the 2010 Federal U.S. Fish & Wildlife Service/Federal Emergency Management Agency (FEMA) Biological Opinion covering endangered species within the Florida Keys; the Habitat Conservation Plan (HCP) for Big Pine and No Name Key with the Incidental Take permit associated with the HCP; and the Tier System.

- Marine Resources – Protection of the marine environment and maritime infrastructure, including protecting public water access through programs including:

  - Derelict and Abandoned Vessel removal
  - Vessel Pump-Our Services
  - Anchoring and Mooring Management

The Building Departments Mission is to protect public health and safety, property, and the environment by providing an efficient, effective, and considerate permitting and code administration system, in accordance with the Monroe County Code and Florida Statues that is consistent with and furthers the Monroe County Comprehensive Plan.

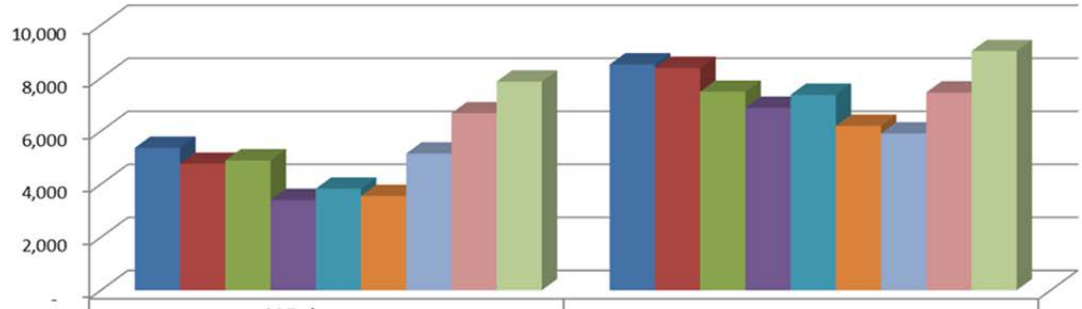
Responsibilities include administering and enforcing all ordinances applicable to building, construction, blasting, and explosives as defined in the Monroe County Code, with permitting, plan review, and inspections in the areas of Structural, Plumbing, Mechanical, Electric, Floodplain, including coordination with Planning, Environmental Resources, Fire, and other outside State and Federal agencies.

The economic downturn that started in 2005 diminished the volume of permitting for private development substantially. This trend has changed over the past several years Further, with the development of the Cudjoe Regional Wastewater System, private property owner permit demands to connect to the system will increase substantially through the year 2017.

Documented trends include an increase in job valuation for improvements made within the County and increases in services being demanded by clients that need permits as follows:

As of 11/03/14

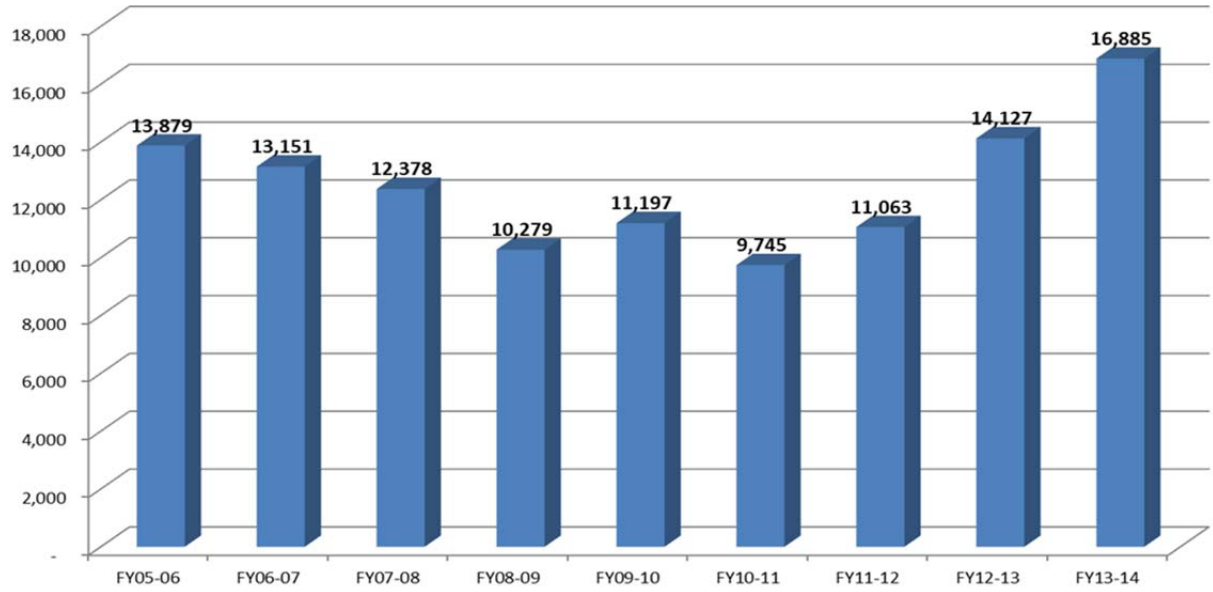
Monroe County - Growth Management
Permit Plan Reviews
By Fiscal Year and Permit "Work" Location



	Middle/Lower Keys	Upper Keys
FY05-06	5,368	8,511
FY06-07	4,768	8,383
FY07-08	4,893	7,485
FY08-09	3,404	6,875
FY09-10	3,828	7,369
FY10-11	3,552	6,193
FY11-12	5,153	5,910
FY12-13	6,673	7,454
FY13-14	7,868	9,017

As of 11/03/14

Monroe County - Growth Management
Permit Plan Reviews
Totals By Fiscal Year



A goal for Monroe County is to participate in the FEMA Community Rating System to obtain a private discount for citizens on their flood insurance through the National Floodplain Insurance Program (NFIP). The FY16 budget includes increased resources to begin that process, which will take approximately 2-3 years.

- Veterans Affairs

Monroe County Veterans Affairs was established in accordance with Florida Statute 292.11 to assist the approximately 9,500 veterans, as well as military retirees, active duty personnel and their families obtain benefits from the Veterans Administration. The department is staffed by a Director, Executive Assistant, three Veterans Counselors, Senior Administrative Assistant, Staff Assistant, Transportation Coordinator/Counselor Assistant and two drivers. The department has three staffed offices: Key West, Marathon and Key Largo.

The Director, Executive Administrator and Veterans Counselors are required by FS 292.11 to attend training and successfully complete a test administered by the Florida Department of Veterans Affairs and be certified by the General Counsel of the Veterans Administration. All personnel must maintain this certification by attending yearly training and testing.

All administrative personnel assigned to the Department are required to attend the Florida Department of Veterans Affairs Introductory Course which provides them with the basic information required to assist them in their daily interactions with veterans.

The department provides assistance in obtaining benefits for veterans to include compensation for service related disabilities, non-service connected pensions, burial allowances and widow's benefits, VA educational benefits, VA home loan guarantee program and VA insurance claims. Additionally assistance is provided in obtaining military and VA documents, assisting in applying for upgrades to military discharges, obtaining health care through the VA health care system, transportation of veterans to VA Medical Center Miami, and numerous other veteran related issues. The department also assists veterans in obtaining benefits through the Florida Department of Veterans Affairs to include disabled veterans license tags, property tax exemptions, educational benefits and various other benefits established for Florida residents.

For the previous fiscal year the department assisted veterans in obtaining in excess of $3.6 million in retroactive payments and increased the overall total recurring annual benefit payments to over $26.9 million per year. Additionally, the department handled over 11,000 in office and phone call inquiries.

Through an agreement with the VA Medical Center, Miami, this department provides transportation for veterans who need to travel to Miami to obtain needed medical assistance that cannot be provided by the local VA Clinic. The transportation is provided five days a week with the two vehicles and all maintenance, gas and toll costs being paid for by the VA Medical Center and the County paying the salaries of two 30 hour a week drives and the Transportation Coordinator. The VA department also has an agreement with the Monroe County Social Services department to assist in transporting some social service clients to appointments in Miami on an as needed/space available basis. The department received over 4,000 calls for

transportation and transported 1,736 persons to the VAMC Miami and other medical institutes in Miami.

The complete operational budget of approximately $20,000.00 pays for training, supplies, veteran's unique software and other expendables required to run an office. The 0.5% budget increase from 2015 can be attributed to the 2% Merit increase for employees. This department is funded by Ad Valorem taxes and other General Fund revenues.

- Airport Services

The Monroe County budget for the Key West International Airport (EYW) and the Florida Keys Marathon International Airport (MTH) for Fiscal Year 2016 is $7.4 million and $1.7 million, respectively. The entire Airports Department budget is comprised of self-supporting activities driven by the department's business philosophy focused on commercial air carrier operations and general aviation activities. Being two fully self-supporting enterprise funds, neither airport utilizes any Ad Valorem taxes.

Each year, the Airports Department make decisions on how to allocate anticipated revenue based on the resources that are available and the priorities and needs of the airport system related to facility and capital improvement needs. The chart below summarizes the top five Operational Expense Account Activities planned for each airport and does not include $1,418,870 for Fire Station 7, located at the Key West Airport.

Key West International Airport - FY 16 Adopted Expense Budget

Airport Account Activity	Budgeted Amount
Contractual Services – MCSO (Airport Security)	$2,306,821
Personnel Services	$1,335,010
Other Contractual Services	$725,000
Utility Services	$490,000
Repair & Maintenance	$475,000

Florida Keys Marathon Airport - FY 16 Adopted Expense Budget

Airport Account Activity	Budgeted Amount
Personnel Services	$ 417,216
Utility Services	$ 100,000
Repair & Maintenance	$ 40,000
Other Contractual Services	$ 37,100
Repair & Maintenance - Buildings	$ 30,000

Key West International Airport

In June of 2014, Southwest Airlines (SWA) discontinued service at the Key West International Airport. With SWA accounting for approximately 26% of the airports total passenger numbers, the loss of this air carrier was a significant impact to the airport in terms of reduced passenger

counts and the associated loss of revenue from direct and indirect sources. The departure of SWA left the remaining air carriers quickly moving to reposition themselves, each trying to capture the passenger counts lost from SWA. The incumbent air carriers increased direct destinations or increased capacity by switching to larger more efficient aircraft. As a result, American Airlines/Envoy, Silver Airways and Delta Airlines have recovered approximately 42% of the lost passenger counts and overall the air carriers have experienced an average annual increase in passenger counts of 26%, the largest passenger count increase was by Silver Airways with a 40% change from the previous year.

This year's overall reduced FY16 adopted expense budget of (0.3%) is reflective of the airports proactive conservative approach to fiscal management with marked decreases in both the Utility Services and Repair/Maintenance cost centers, offset by increases in Capital Outlay Expenditures required for airport grant match funding.

FY16 – EYW Airport Projects (not reflected in the FY16 - Operational Budget)

Although passenger counts continue to recover from the loss of Southwest Airlines, the related grant dollars received from State and Federal aviation sources remain relatively strong. Currently, the airport is administering $4.2 million dollars of grant project funds allocated through fifteen projects. The airport is also administering approximately $2.8 million dollars in Passenger Facility Charge revenue for Federal Aviation Administration approved projects at the EYW airport. In FY16, the airport is anticipating to receive $2.8 million dollars in FAA Entitlement dollars, $1.4 million in Passenger Facility Fees and $650,000 in FDOT Aviation Program grants. The largest airport project for FY 16 is the Airport Master Planning Study at $750,000, followed by the Implementation and Testing phase for the Noise Insulation Program at $560,000. Other important projects in FY 16 include the design and permitting for the Air Carrier Ramp Rehabilitation project and the design of Phase 2/3 - Airfield Drainage Improvement project at $350K and $560K, respectively.

Florida Keys Marathon International Airport

The Marathon Airport has continued to experience steady growth this year with interest in private infrastructure growth (Aircraft Hangars) and increased General Aviation traffic. General Aviation traffic is also expected to experience a modest increase with the opening of the U.S. Customs and Border Protection (CBP) User Fee Facility at the end of FY 15.

The Airport's economic growth has been sound with an anticipated increase in revenue to the Airports operating fund. Much of the projected increase in revenue can be attributed to the Airport's strategy to monetize portions of the main terminal parking lot. Tesla Motors recently leased space in the airport public parking lot to construct a vehicle charging station, and Marathon General Aviation has also leased parking spaces for long term parking. These new leases will generate approximately $24,000 in additional revenue for the airport.

The FY 16 adopted expense budget was increased by 31.5% directly related to increases in Capital Outlay expenditures required for airport grant match funding, while actual Operating Expenditures decrease by (2.8%).

FY 16 – MTH Airport Projects (not reflected in the FY 16 - Operational Budget)

As demand for increased airport services and aircraft storage facilities continues to grow at a steady pace, so does the airport's investments in safety and capacity related capital projects. The airport is currently administering $4.1 million of grant project funding, with an additional $1.1 million dollars of grant funds anticipated for the remainder of FY 15 and FY 16.
The primary grant funded airport capital project for FY 2016 will be the construction of an eleven unit enclosed aircraft storage facility (Aircraft Hangars), the removal of eleven existing shade hangars that are located in the Runway Protection Zone for Runway 25 and secondly, the construction of the Airport Terminal/Tenants Sewer Connection project, at $3 million and $650K respectively.

- Emergency Services

Monroe County Fire Rescue

The budget provides for the funding to provide cross-trained career firefighter/paramedic personnel at Stock Island, Big Coppitt, Sugarloaf, Cudjoe/Summerland, Big Pine, Conch Key, Long Key/Layton and Tavernier. MCFR responds to structure fires, vehicular fires and wildfire scenes to provide for victim rescue, suppression, overhaul and emergency scene safety. MCFR also responds to medical emergencies like, heart attacks, strokes, and other illnesses and accidents; and to vehicular accidents to provide advanced life support (ALS) level medical care. When necessary, the cross-trained fire/EMS personnel will provide emergency transportation of patients by ground to appropriate medical facilities within Monroe County. MCFR continues to support and fund the needs of volunteers in five area combination stations. Volunteer associations are supported in Big Coppitt, Sugarloaf, Layton and Tavernier; with Big Pine volunteers functioning under Monroe County Fire Rescue. Residents serviced by MCFR receive the benefit of an Insurance Services Office (ISO) Class 3/3X rating for fire insurance purposes, an improved rating from an ISO Class 5/9. This department is funded mostly by Ad Valorem taxes through the Fire & Ambulance District 1 Fund. Revenues are also generated through ground transport user fees.

Trauma Star Air Ambulance

The budget provides for the provision of an air-medical service through the staffing of an emergency response helicopter in cooperation with the Monroe County Sheriff's Office. Trauma Star provides rapid air-transport of patients to trauma and specialty care centers not available within the Florida Keys. Trauma Star is a unique service where the on-scene emergency Firefighter/Paramedics can request Trauma Star to fly patients direct to emergency medical centers out of county without first being admitted to a local hospital, saving precious time for the start of life-saving treatments for trauma, cardiac arrest and stroke. Trauma Star also provides hospital-to-hospital transfers (inter-facility) when appropriate for seriously ill hospital patients needing specialty care not available in Monroe County. Trauma Star is supported by local taxes and charges for services. Qualifying residents are eligible for write-off of Trauma Star air medical bills, after insurance billing, in recognition of their taxpayer support of Trauma Star.

This department is funded mostly by Fine & Forfeiture Fund and Trauma Star transport user fees.

EMS Transport Billing

As a result of BOCC authorization in FY2014, MCFR has brought EMS billing and collections in-house through the creation of two full-time contract employees in an effort to increase user fee revenues and to provide greater oversight and management of the billing process. Beginning in FY2015, the funding related to the in-house EMS billing was split between the Trauma Star Emergency Medical Air Transport and Fire & Rescue Central cost centers based upon the EMS revenue portion. This department is funded mostly by Ad Valorem taxes through the Fine & Forfeiture Fund and Trauma Star and Ambulance revenues.

Key West International Airport (KWIA) Fire Station 7 – Aircraft Firefighting

The budget provides funding for career firefighters and managerial and operational oversight of the KWIA Fire Station for emergency response in aircraft emergencies and first responder Fire/EMS to KWIA properties. Firefighters are specially trained in the response to various aircraft emergencies, including risks at fueling, take-off and landing of aircraft at the busy Key West International Airport that could result in risk and danger to passengers, aircraft and the terminal. Other duties include the first response to fire and EMS emergencies at the terminal and adjacent county properties. This department is funded by Key West Airport revenues.

Fire Marshal/Fire Prevention

The budget provides for the funding for fire prevention staff to ensure fire and life safety. This is required by Florida Statutes and is accomplished by requiring all new and renovation construction of businesses and multi-unit residences to be reviewed and inspected in compliance with the Florida Fire Prevention Code. This is accomplished through building and site plans review and occupancy and life-safety code inspections in all unincorporated areas of the County, including Key Largo and Ocean Reef. Fire Prevention also conducts investigations of suspicious fires to determine the cause of origin. Funding for fire hydrants and well maintenance was transferred from Fire & Rescue Central to the Fire Marshal/Fire Prevention cost center to more accurately reflect the service areas covered, which includes all areas of unincorporated Monroe County from Stock Island to Ocean Reef. This department is funded mostly by Ad Valorem taxes.

Joe London Fire Training Academy

Monroe County Fire Rescue is one of only thirty-one (31) certified firefighter training centers in the State of Florida. The facility hosts a variety of State-recognized courses throughout the year, including Firefighter I and Firefighter II State-certification programs for residents of Monroe County. Various courses in fire and medical training are also offered through the academy on a countywide basis. Firefighter personnel utilize the tower and burn building to improve basic and advanced firefighting skills and abilities, including live-fire training and search and rescue

activities. Other agencies, including the Monroe County Sheriff's Office utilize the training complex. This department is funded mostly by Ad Valorem taxes.

Emergency Management

Monroe County Emergency Management provides for planning and preparedness for, and coordination of, response activities for events that threaten the health and safety of Monroe County residents and visitors and/or may damage property and affect the economy within the County. Emergency Management is responsible for the coordination of all local agencies and community partners and liaison with State and Federal Emergency Management agencies to assist in the planning, response, and recovery of the County. This includes the aspects of emergency evacuation and sheltering of residents and coordination of recovery resources after an event. Training and public outreach are a vital activity of Emergency Management. This department is funded by Ad Valorem taxes and Grants. Funds equating to an additional salary of (9 months) has been budgeted for in 2016 in order to overlap/train a replacement for the retiring Emergency Management Director.

Upper Keys Health Care Taxing District (aka Trauma District)

The Trauma District was created by ordinance in 1988. The district is a payer of last resort for unfunded patient care for trauma alert victims in the upper keys.

- Budget & Finance

Budget & Finance provides financial and resource management to all county departments in the following areas: Financial Support, Financial Services, Financial Planning, Financial Systems, Procurement and Grant Administration.

The Office of Management and Budget develops, implements and monitors the annual operating and capital budget by ensuring compliance with Florida Statutes. Financial analysis along with revenue and expenditure forecasting are an ongoing activity within the department. OMB also provides budget assistance throughout the year to all County departments. Through efficient utilization of staff there are no overall increases in the Budget and Finance department's FTE count for FY16.

Grants Management administers and monitors the non-profit human service funding process along with being the liaison between the Human Service Advisory Board and the service providers. This department also applies for Federal and State grant funding and administers Federal funding directly from the Department of Justice as well as funds passed through the Florida Department of Law Enforcement (FDLE). Grants Management is the liaison for the Substance Abuse Policy Advisory Board which provides recommendations regarding the FDLE Justice Assistance Grant Programs as well as the programs funded by the Drug Abuse Trust Fund. This department provides assistance to grant managers within the County on Federal compliance issues and reporting requirements. The FY16 budget will reflect a return to a two

person staff to meet ever growing demands resulting from increased compliance requirements as well as utilizing staffing resources for current and ongoing special projects.

Purchasing provides quality purchasing and contracting support to all County departments in a timely, cost effective and professional manner while following a strict code of ethics. Implementation of the BOCC's Purchasing Policy for all procurement activities including contracts for goods and services is a priority. Purchasing also directly administers the contract for the County's courier services. For FY16, an upgrade to the financial software package is planned which will allow for enhancements to the purchasing requisition process including electronic routing and approvals providing for greater efficiency of operations.

This Department is funded by Ad Valorem taxes and other General Fund revenues.

- Information Technology

It is the mission of Information Technology to provide support to end users for computers, network and applications, as well as to support and maintain the County's telephone system.

The 2016 budget includes $90,000 to continue the installation of a system wide upgrade of the County's telephone system and underlying data network. We are currently reviewing the residual value of our existing telephone system and exploring alternative ways to deliver the system; an RFP is planned for late fall.

The 2016 budget also includes $150,000 to refresh our PC's and laptops. We will replace a third of our computers this year as the first year of a three year technology enhancement program. All laptops for each department will be sourced simultaneously to ensure compatibility with docking stations and peripherals.

Finally, the 2016 budget also includes monies to increase our bandwidth at our largest offices and our data center in Miami to 1 Gb/s. This is a 5555% increase over the bandwidth of our network seven years ago. This speed is required, as more and more department applications are becoming cloud based.

- MCTV

The 2016 budget includes $25,000 to purchase new equipment in our meeting rooms to enhance the quality of the broadcast and presentations. Additional enhancements for the next year also include a conversion of the Comcast broadcast to fully digital from its current analog form.

This Department is funded by Ad Valorem taxes and other General Fund revenues.

- County Attorney

The County Attorney's office provides quality legal representation and advice to the BOCC, County Administrator, and key staff with a view towards reducing exposure to potential liability and litigation. The office also provides timely preparation, revision, and opinions concerning proposed and adopted resolutions, ordinances and contracts; bid and purchasing policies and procedures; application of Federal and state regulations affecting the County, and the Florida

Public records Law and Florida Sunshine Law. The office represents the County in most matters in litigation and supervises those matters referred to outside counsel. The office has assumed primary responsibility for assembling and producing the agendas for the BOCC meetings.

In 2015, the Board approved a one year temporary increase in a position due to a retirement of one attorney and the need to train her replacement. In the incoming year a slight decrease in the 2016 budget can be attributed to the shift of one of the attorneys from the Growth Management budget in FY15 to the main budget in FY16 and the retirement of one attorney.

While a study conducted by the Florida Bar's Law Office Management Assistance Service recommended that the office seek an additional FTE for a support staff person, the office is engaging in creative efforts to fill that need without seeking an additional FTE. The efforts include use of employees from other divisions assigned to light duty due to work place injuries, temporary employees, interns and clerks.

The County Attorneys' budget is funded primarily by Ad Valorem taxes and other General Fund revenues. The other portion is funded by the Local Government Half-Cent Sales Tax in Fund 148, General Purpose MSTU for Growth Management attorneys.

- Social Services

Monroe County Social Services is the "Lead Agency" for the Department of Elder Affairs, Department of Children and Families, the Department of Economic Opportunity, the Office on Homelessness, and Alliance for Aging services for Monroe County, FL. The Monroe County In-Home Services, the Monroe County Nutrition Program, the Weatherization Assistance Program, the Weatherization Assistance/SHIP Partnership Program, the Green Jobs & Futures Program, the Low-Income Home Energy Assistance Program, the Emergency Solutions Grant, Monroe County Transit (para-transportation services), Bayshore Manor Assisted Living Facility, and the Community Services/Welfare programs are just a few of the many programs and services that operate under the full faith and support of the Monroe County Board of County Commissioners. Monroe County Social Services has been providing case management, administration, as well as coordinating and delivering core services for disabled, vulnerable, and elderly citizens countywide for more than 35 years.

According to the State Plan on Aging for 2013 - 2016, prepared by the DOEA Bureau of Planning and Evaluation, Revised November 2012, there are over 21,200 elderly citizens in our county, over the age of 60. According to the 2010 US Census Data, the population of Monroe County was 73,090 allowing that 29% of our population was over the age of 60.

Most public services and nonprofit agencies centralize their services in Key West with small service sites or satellite offices in Marathon, and/or Key Largo/Tavernier/Plantation Key. Monroe County has government centers in all three areas. There is one nursing home in Key West and one in Key Largo, one 16 bed Assisted Living Facility (County owned and operated Bayshore Manor) located in Key West, and small acute hospitals located in each of the three major areas of the County. There is presently only one dialysis clinic in all of Monroe County and it is located in Key West.

When considering the distances between service sites and the lack of choice in public transportation, access is a major difficulty faced by any person who does not have a vehicle available to them. The only public transit system in the Keys operates within the City of Key West. The Lower Keys Shuttle operates a fixed route from Key West to Marathon and the Dade-Monroe Express continues to operate a fixed route from Marathon to Wal-Mart in Florida City. Monroe County Transit (MCT), a program within the Social Services Department, offers the only County-wide low-cost, door-to-door para-transit service in the Keys.

MCT coordinates closely with the Guidance Care Center (GCC), the state-designated Community Transportation Coordinator for transportation disadvantaged serving Monroe County residents. GCC is also the coordinator for Medicaid transportation services in the County. Although these public and nonprofit organizations meet the needs of a portion of the transportation disadvantaged, they cannot fill the existing gaps for disabled adults and seniors and have imposed priority systems that support health and subsistence trips. Distances traveled and fluctuation in fuel prices have a significant impact on the cost for delivering in-home services, home-delivered meals, para-transit services, and many of the other personalized services our department offers to citizens throughout the County.

In addition to the services and programs already mentioned, the following list represents some additional core services authorized by the DOEA and provided directly by Monroe County Social Services as a Lead Agency or provided by subcontractors or vendors through referral, for the benefit of the senior citizens of Monroe County:

- Basic Subsidy
- Caregiver Training and Support
- Companionship
- Congregate Meals
- Disease Information
- Emergency Alert Response
- Personal accompaniment
- Health Promotion
- Health Risk Screening
- Health Support
- Information and Referral
- Intake and screening
- Interpreter/Translating
- Legal Assistance through Legal Services of Greater Miami, Inc.
- Material Aid
- Nutrition Education
- Physical Fitness
- Recreation coordination with AARP
- Facility-Based Respite Services
- Skilled Nursing Services through Island Home Care
- Specialized Medical Equipment, Services and Supplies assistance
- Telephone Reassurance program

The FY16 budget continues to fund these essential services for Monroe County residents. This Department is funded by Ad Valorem taxes, other General Fund revenues and State and Federal Grants.

- Library Services

The mission of Library Services is to meet the changing needs of our communities for information, education and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library community.

The total 2016 budget is basically flat, with an increase in the lease portion of the Big Pine Key Branch and anticipated increases in telecommunication costs, due to reductions in the government e-rate program, which provides credits for these costs. Capital expenditures for the new Marathon Library building are expected during the year, as this much-anticipated project continues to progress and take shape.

This Department is funded by Ad Valorem taxes, other General Fund revenues including donations and funding from the Golan Trust. These revenues are key to building our e-materials collection, which is growing rapidly and consistently in use. The Golan fund in particular is being drawn on for Florida History projects and enhancements, to highlight recent gift additions and create access to unique and fragile materials in the collection. The digitization of historic photos is on-going, with over 18,000 images now in the online gallery; it continues to grow through the work of staff and volunteers, and Keys history enthusiasts have responded with nearly thirteen million visits to the site since its inception in July, 2006.

- Public Works/Engineering Operating

Assist the County Administrator with implementing the policies and programs of the BOCC as they relate to the following departments.

Public Works Management is undergoing transitioning from a support organization aligned primarily on geographic lines to a focus on planning, providing and maintaining services and facilities. The basic alignments of the services of Solid Waste Management and Animal Control remain unchanged while the maintenance operations for Roads and Bridges and Facilities Maintenance are being integrated with the Planning and Construction of Engineering Services and Project Management, respectively. Key responsibilities include preparation and monitoring of the budget, coordination of work activities and evaluating programs through review of work plans, computerized work order systems, conducting staff meetings and site inspections.

Facilities Maintenance

Facilities Maintenance is responsible for maintaining and repairing approximately 75 County buildings, grounds, and leased office space from Key West to Key Largo totaling over 816 thousand square feet. The Department also manages contracts for janitorial services, air

conditioning repairs and maintenance, inspections and repairs to elevators, alarm systems, building automation systems, etc.

The following sub-departments come under the purview of the Facilities Maintenance:

a) Correction Facilities maintains and repairs Correction Facilities located on Stock Island, Marathon and Plantation Key; the Sheriff's Administration Building on Stock Island; the Sheriff substations on Cudjoe Key, Marathon, and Plantation Key; the Juvenile Justice Building on Stock Island, and the old jail facility in Key West. This section is funded by Ad Valorem funds in the Fine & Forfeiture Fund.

b) Unincorporated Parks & Beaches maintains over 100 acres of parks and beaches, including playgrounds, tennis courts, basketball courts, and skate parks, etc. from Stock Island to Key Largo. This Department is funded in part by Tourist Development taxes but it also includes a portion of Ad Valorem taxes.

c) Higgs Beach including Astro City playground, West Martello Towers and surrounding open areas; childrens' playground on the beach are also funded in part by Tourist Development taxes and it is funded by Ad Valorem taxes and other revenue funds in the General Fund.

Fleet Management

Fleet Management services approximately 750 units at the three county-owned garages located in Key West, Marathon, and Plantation Key. This Department is responsible for maintaining, repairing, purchasing, and providing fuel for the County fleet, which includes automobiles, vans, trucks, heavy equipment, off-road equipment, and approximately 66 generators. This Department is an Internal Service Fund in which each participating County department or agency pays its fair share to fund this Department's entire budget. Participating agencies include the Sheriff's Department with approximately 250 vehicles/units. In addition, inter-local agreements with the Florida Highway Patrol and the Monroe County School Board allow for mutual access to fueling facilities.

Funding for this Department comes from Inter-fund transfers. Annual vehicle maintenance charges and monthly internal fuel billing make up these transfers.

Card Sound Toll Authority

Responsible for operating the toll booth 24 hours per day/7 days a week, maintaining the toll facilities and grounds, and right-of-way mowing and brush cutting along Card Sound Road. Revenues from the tolls are reserved for maintenance of the Card Sound Bridge and road.

The replacement of the office trailer has been deferred until the results of a study included in the Engineering Services budget to review the long term costs of Card Sound bridge replacement and maintenance of the road. The study will develop a plan to implement automated toll collection.

Funding for this department come from tolls collected on Card Sound Road.

Solid Waste Management - SWM

SWM is responsible for operation and maintenance of three transfer stations located on Cudjoe Key, Long Key and Key Largo. The transfer stations are open Monday through Saturday from 8 a.m. to 4 p.m. Four private franchise contractors collect solid waste and recycling in their specific service areas. Solid waste and recyclables are transferred by Waste Management to their out-of-county facility for disposal and recycling. Solid Waste Management also administers a pollution control program, and residential household hazardous waste and electronic waste collection and disposal programs.

The 2016 budget includes the purchase/replacement of one (1) pick-up truck, three (3) zero turn mowers and one (1) Clam truck along with a reduction in Engineering Services. Otherwise, the operating portion of the budget remains flat.

Funding for this department comes from Home Owner and Business assessments, tipping and franchise fees.

Animal Control

Monroe County animal control shelters are located in Key West, Marathon and Key Largo and are currently managed by three independent contractors. Animal Control is responsible for enforcing State and County animal control regulations, protecting the public from the dangers and nuisances of uncontrolled, dangerous or feral animals, and protecting animals from cruelty, abuse or abandonment. Services are provided 24 hours a day, seven days a week including patrolling of the County and all incorporated cities. Animal Control Officers conduct investigations, issue citations and attend court proceedings related to alleged violations. The shelters provide all animals in its custody with proper care, nutrition and shelter. The contractors provide an adoption service for all adoptable animals, and insure that animals are properly vaccinated for rabies and that all dogs, cats and ferrets receive an annual County license.

The increase in the 2016 budget changes are attributable to additional contract services and other small increases in the operating budget to support increased services and improved facilities at the shelters.

This Department is funded by Ad Valorem taxes and other General Fund revenues.

Engineering Services Department

Engineering Services Department is responsible for maintaining and improving the County's transportation infrastructure. The first two roadway improvement and resurfacing projects in Key Largo are scheduled to be under construction by the first part of FY 2016, and four additional resurfacing projects in the upper and lower keys will commence during the year. The County continues to make bridge repair a priority with five projects underway. During FY 2016 construction of the No Name Key bridge repair project will be completed, construction will commence on the Card Sound Bridge repair project and engineering design work will begin for

repairs to the Garrison Bight Bridge in Key West and the replacement of the Sugarloaf Boulevard Bridge and the Truman Bridge on Duck Key.

As part of the commitment to provide transportation alternatives the County constructed the US 1 Bayside Shared Use Path in Key Largo. In FY 2016 Engineering Services will manage construction of the Pedestrian Bridge over Marvin Adams waterway. Upon completion residents and visitors will be able to walk or bicycle along the bayside of US 1 from approximately MM 100 to MM 106. This project was funded with both District Three Transportation Impact Fees and a grant from Florida Department of Transportation.

Public Works/Engineering Capital

The 2016 Capital Improvement Plan (CIP) reflects the BOCC's primary objectives of completing centralized wastewater projects to meet the State-mandated deadline of 2015, investing in the County's critical infrastructure, enhancing public safety and protecting the environment.

The 2016 budget includes approximately $45 million for the Cudjoe Regional Wastewater Project. This is the final wastewater project for unincorporated Monroe County. During the year, the treatment plant will initiate operations and begin accepting flow from the Inner Islands portion of the project. Funding for this project during 2016 will be primarily from Clean Water State Revolving Fund (SRF) loans. Special assessments will also be collected for the primary use of debt service payments. The project is scheduled to be completed in 2016.

The 2016 budget will continue to aggressively fund the Road Paving and Rehabilitation Program. The roads of two subdivisions in Key Largo will be repaved and/or rebuilt during the year. Planning has begun on one subdivision on Stock Island. During 2016 planning and design will begin on two additional neighborhoods (one each on Stock Island and in the Upper Keys). Aside from the larger wastewater projects, this multi-year program represents one of the largest single financial commitments in Monroe County history. Part of the paving program will be funded by using Gas Tax proceeds and the other part will be funded by using One Cent Infrastructure Sales Surtax.

Also, the 2016 budget provides funding for public safety enhancements including the design for the Summerland Key Fire Station, continued work on the Fire Rescue Training Academy Facility on Crawl Key, and the second year of a fire rescue vehicle replacement program.

- Extension Services

The 2016 budget total is $212,351 for the operation of Extension Services in Monroe County which represents about 40% of our total costs with the remainder provided by the University of Florida. The increase represents an increased salary for Monroe County employee Dawn Thomas as entered by OMB, and a projected increase on the UF Contractual Agreement.

Fiscal year 2016's budget includes $110,000 for 30-40% of salaries (different for each agent) for 2 University of Florida Extension Educators and 1 Extension Educator/County Extension Director. The University of Florida pays the balance of 60/70% of the agent's salaries according to the UF/ Monroe County Memorandum of Agreement. Monroe County Extension Service has

one county employee who acts as an Extension Coordinator at the cost of $73,411. The budget includes vehicle fuel, risk management and maintenance charges totaling $12,713. The remaining $13,200 is the total amount budgeted for day to day operations including: printing, fuel, travel and equipment. The budget includes $5,000.00 to support the development of the Florida Keys Water Watch volunteer water quality monitoring program. Funding for this program through EPA ($37,500) gave us a good start and continuation of the program will require summer intern to help with data management and program delivery.

The University of Florida financial impact/match for Monroe County Extension Service averages $315,000.

The 2016 budget addresses several strategic priorities including "Practice Environmental Stewardship", through water quality and sustainability programs aimed at residents and County staff. The Extension Service supports County functions such as the Sustainability Office and Facilities.

ONGOING BUDGETARY CHALLENGES

1. Group Benefits Program

The County has made major strides in the past in correcting previous problems associated with the group benefits program and its' fund; however, the increasing cost of health care and projected deficiencies in revenue as projected by the County's Health Insurance Consultants has initiated major discussions on a plan to stabilize the group benefits fund.

The Board should be aware that the group benefits program includes not only health care but also pharmaceutical coverage, as well as an Employee Assistance Program along with life insurance for participants. The cost of all of these are included in the premium paid by the County on behalf of active employees hired prior to 5/1/12 and the subsidized premium paid by employees hired on or after 5/1/12, as well as subsidizing a major portion of the costs for retirees and dependents.

It should also be recognized that the program covers not only approximately 1,194 active employees under the Board of County Commissioners which include the Sheriff and other Constitutional Officers. There is a total count of approximately 613 dependents. In addition, there are approximately 411 retirees and surviving spouses covered under the program.

In its' deliberations, the Board of County Commissioners is most sensitive to the needs of employees, retirees and dependents. The County is slow to increase employee and dependent contributions recognizing the direct impact upon employee take home pay, especially for moderate income workers. Despite this fact, the entire group insurance program must be taken into consideration as the great majority of program costs are paid for by the County through the internal billing process, which is mainly supported through ad valorem taxation.

- In May 2014, the BOCC voted to maintain a minimum fund balance equal to six months of projected claims;

- For the FY 2015 budget, the BOCC voted to charge Retirees $5 per year of service per month retiree subsidy;
- The BOCC also approved employees hired prior to 5/1/12 be charged $25 per month towards health insurance;
- The FY 2015 budget reflects the BOCC approval to equalize employees and retirees dependent subsidies across the board to 50%.

Included in this budget is a department rate adjustment for the FY2016 budget from $790 ($9,420 per year) to $885 ($10,620 per year) and surplus fund balance will be used to offset the projected expenditure increase.

2. Compensation

The Board of County Commissioners adopted the current pay plan on May 1, 2014. The plan called for annual cost of living adjustments based on local peer group pay adjustments in addition to economic indicators such as CPI and continued merit raises based on performance. The Performance Based Pay System is in it's 3rd year.

Reflected in the FY 2016 adopted budget the County will implement, as part of the County's Strategic Plan, the third year of its employee performance-based review program. Within the annual action plans, goals are assigned to individual employees that connect to, and support, overall departmental goals, that in turn correlate to the County's strategic priorities. Merit pay increases are determined by achievement of those goals. The FY 2016 adopted budget includes a 1.2% performance-based merit increase and a .8% C.O.L.A.

The development and implementation of the current plan reflects the recommendations presented in the Final Report of the Compensation Study performed by Evergreen Solutions. The four elements of the plan are as follows:

- Conduct a pay plan analysis every 3 to 5 years.

-Implement the new grades and salary ranges for the pay plan.

- Each fiscal year, at a minimum, adjust the pay plan minimum, middle and maximum ranges by the Consumer Price Index (CPI) and simultaneously, authorize a cost of living adjustment (COLA) for all employees equal to CPI so employees at the minimum range do not fall below minimum if pay grades are adjusted annually.

- To ensure the Plans success, each fiscal year, at a minimum continue the newly implemented Performance Based Pay System.

Conclusion

I would like to thank the Commissioners for again giving their many hours of service and leadership to our island chain community. I would also take this moment to thank each County employee for their commitment and efforts to provide outstanding service to the citizens of Monroe County.

This year has once again been successful and productive – a year in which we can be proud of all that has been accomplished. I would also like to thank all of the volunteer boards and committees that help make the citizens' government in Monroe County work effectively and efficiently.

We look forward to continued progress as we work together, building a stronger community, moving the County forward in a positive direction.

Roman Gastesi
County Administrator

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Monroe County

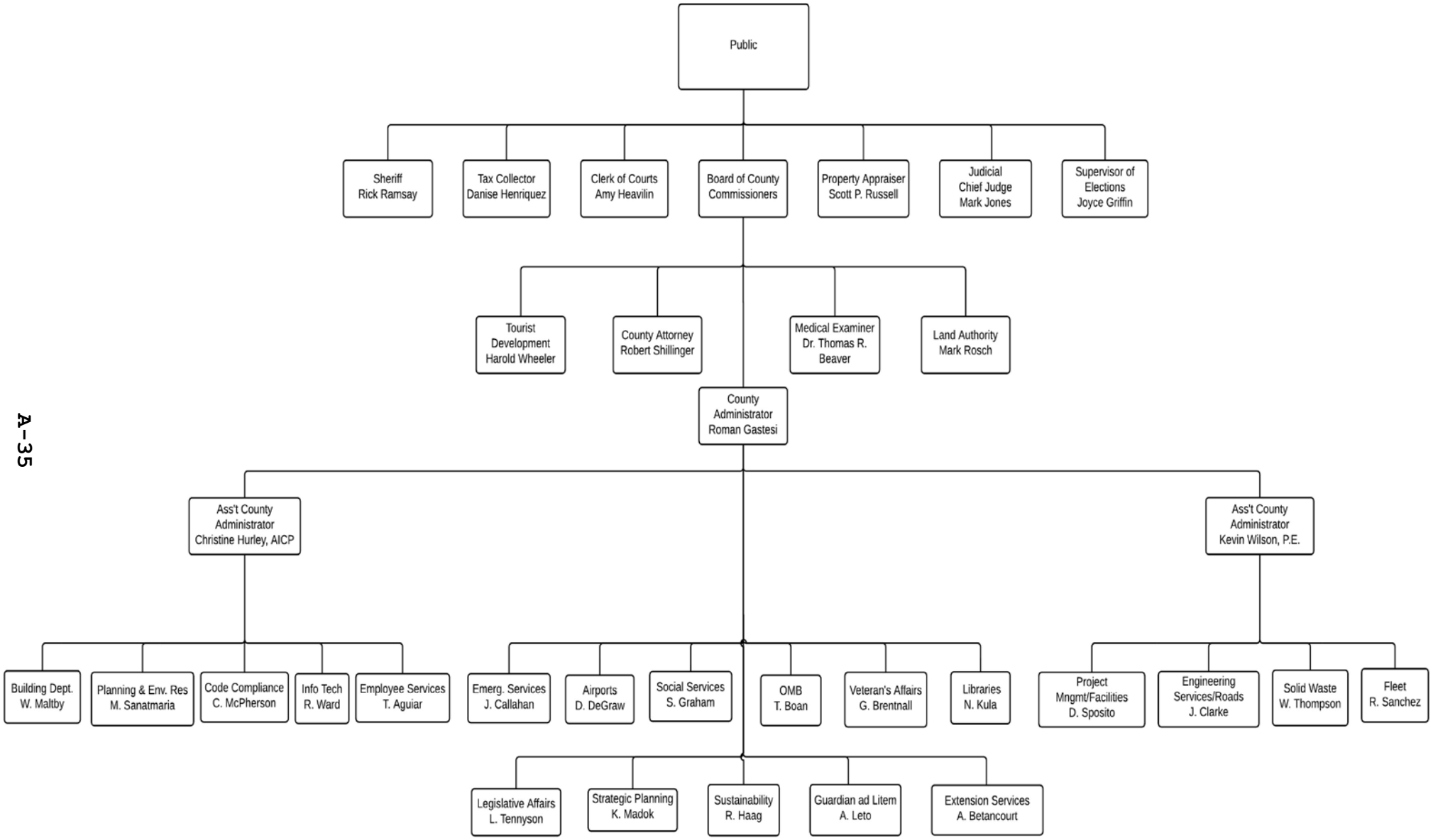
Florida

For the Fiscal Year Beginning

October 1, 2014

Executive Director

Adopted Monroe County Organizational Chart



Statistical and Supplemental Data

GEOGRAPHIC AREA

Monroe County is the southernmost county in Florida and the United States. It is made up of the Florida Keys and portions of the Everglades National Park and Big Cypress National Preserve. These parks are mostly uninhabited mainland areas. Most known are the Florida Keys with its string of islands connected by U.S. Highway 1, which ends in Key West, 150 miles southwest of Miami. Key West is the largest island in the chain with a natural deep water harbor.

In total area, Monroe County is comprised of 3,737 square miles, 27% land area and 73% water area[1]. The Florida Keys proper are an elongated, curved bow like chain of low lying rocky islands over 220 miles in length. They extend from the southeastern tip of the Florida peninsula to the Dry Tortugas and lie between the Gulf of Mexico and the Atlantic Ocean. Just miles offshore on the Atlantic side of the keys is the only living coral reef in the continental United States. No point, in the keys, is more than four miles from water.

HISTORY

1513- On his search for the "Fountain of Youth", Spanish Explorer Juan Ponce de Leon first landed near St. Augustine and then sailed south passing along the Florida Keys. The "Age of Exploration" helped create a trade route between Europe and Central and South America with a port stop in Cuba, which is 90 miles south of Key West.

1822-A small naval depot was created in Key West to help rid the area of pirates. Due to its' location between the Atlantic Ocean and the Gulf of Mexico and a deepwater channel, Key West today remains an important military post.

July 2, 1823-An act of the Territorial Legislature established Monroe County as the 6th county in the Florida territory. Monroe County was named after then President James Monroe, our 5th U.S. President, who served between 1817 and 1825.

1828-The City of Key West was incorporated and became the county seat. Population at that time was less than 600 people and the main industries were salvaging shipwrecks from the reef and fishing.

Late 1800's-The economy in Key West evolved from ship salvaging to cigar production. At the height of the cigar industry there were approximately 200 cigar factories in Key West producing 100 million hand rolled cigars annually[2]. One of those cigar factories, the E. H. Gato Building, today is home to Monroe County government offices.

1912-The Florida Keys were changed when Henry Flagler's railroad (Florida East Coast Railway) was completed and the first train arrived from Miami to Key West. This meant that the islands were connected by rail instead of using a ferry system to get from island to island.

By 1930- Manufacturing competition from Tampa and Ybor City put an end of Key West's hand rolled cigar industry.

The Hurricane of 1935 ended rail service in the Keys when portions of the tracks in the Upper and Middle Keys were destroyed. Due to costs, those tracks were never rebuilt. Still today, you can see a rail bridge at Bahia Honda State Park.

[1]Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research
[2]Source: www.en.wikipedia.org/wiki/Key_West

1938-The United States Government rebuilt the rail lines as an automobile highway and became an extension of U.S. Highway 1. This meant that there was a highway along the East Coast of the United States linking Key West to Maine. Tourism was able to evolve into the major industry that it is today.

1940's-At the beginning of World War II, the U.S. Navy increased its presence around Key West. Naval Air Station (NAS) Key West is now a training site for Navy pilots. Trumbo Annex is now a docking area for the U.S. Coast Guard. Truman Annex was a submarine pen and used for the Fleet Sonar School[2].

1969-The first cruise ship docked at the Navy's pier in the Truman Annex[2]. Key West is now a port of call for many cruise ships.

Demographics

Monroe County is Florida's 38th most populous county with 0.4% of Florida's Population

Population[1]	1990 Census	2000 Census	2010 Census	Census '10 vs '00 Change	% change	2015 Estimate
Unicorp. Area	52,032	36,036	33,044	(2,992)	-8.3%	33,926
Key West	24,832	25,478	24,649	(829)	-3.3%	24,663
Marathon		10,255	8,297	(1,958)	-19.1%	8,439
Islamorada		6,846	6,119	(727)	-10.6%	6,199
Key Colony Beach	977	788	797	9	1.1%	796
Layton	183	186	184	(2)	-1.1%	183
Population Total	78,024	79,589	73,090	(6,499)	-8.2%	74,206

Islamorada incorporated in 1998 Marathon incorporated in 2000

2010 Census Demographic Profile

General Characteristics[1]	
Total Population	73,090
Male	38,962
Female	34,128
Median Age	46.4 years
Under 17 years	11,001
18 to 34 years	13,886
35 to 54 years	22,763
55 to 64 years	12,971
65 years & over	12,469

Social Characteristics[3]	
Population 25 years & Over	56,499
High school graduate or higher	89.3%
Bachelor's degree or higher	27.8%
Civilian population (18 years & over)	60,935
Civilian veterans	13.1%
Place of Birth- Native	60,457
Foreign Born	12,611
Latin America	68.4%

Housing Characteristics[3]	
Total Housing Units	52,764
Occupied Units	32,629
Owner occupied units	18,501
Population owner occup.	39,904
Average household size	2.18
Renter occupied units	14,128
Population renter occup.	31,166

Economic Characteristics[3]	
In labor force (16 years & older)	41,212
Median household income	$53,889
Median family income	$66,853
Per capita income	$35,074
Families below poverty level-last12 mths	7.4%
Individuals below poverty level	11.6%

[1]Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research
[2]Source: www.en.wikipedia.org/wiki/Key_West
[3]Source: www.factfinder2.census.gov

2010 Census Demographic Profile (cont.)

Housing Characteristics[3]

Average household size	2.21
Vacant Units	20,135
Owner-occupied homes	18,178
Median value (dollars)	$463,100
Units with a mortgage	57.5%
Units without a mortgage	42.5%
Median of selected monthly owner costs	
With a mortgage (dollars) - Median	$2,410
Not mortgaged (dollars) – Median	$641

Registered Voters[4], as of 12/9/2015

Affiliation	
Republican	19,269
Democrat	16,859
Other	16,649
Total Active Voters	52,777

Personal Bankruptcy Filing Rate[5]

(per 1,000 population)	Monroe County	Florida
2000	2.10	4.45
2010	3.89	5.72
2011	3.26	4.76
2014	1.83	3.26
2015	2.07	3.21

Total Personal Income [6]			Per Capita Income [6]		
	in Dollars	% Change		in Dollars	% Change
2014	5,368,160	4.8	2014	69,593	4.0
2013	4,337,213	2.2	2013	57,829	-1.1
2012	4,245,050	4.1	2012	58,430	4.9
2011	4,079,343	0.5	2011	55,736	0.5
2010	4,061,104	4.0	2010	55,479	3.2
2009	3,906,399	-10.9	2009	53,787	-10.8

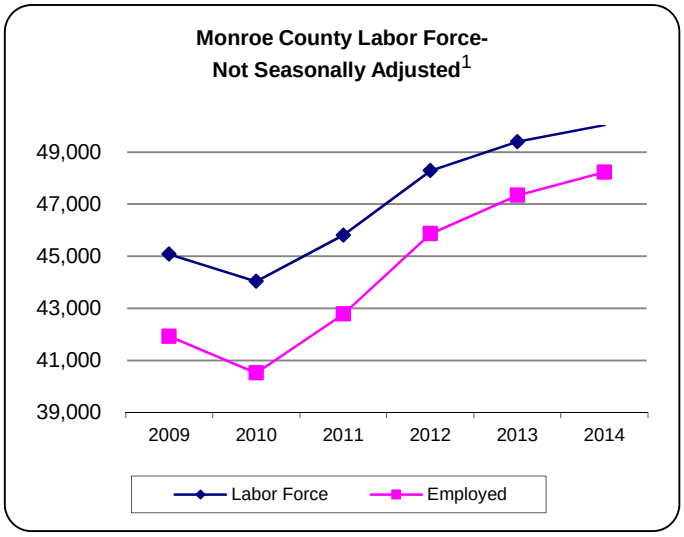
Economy

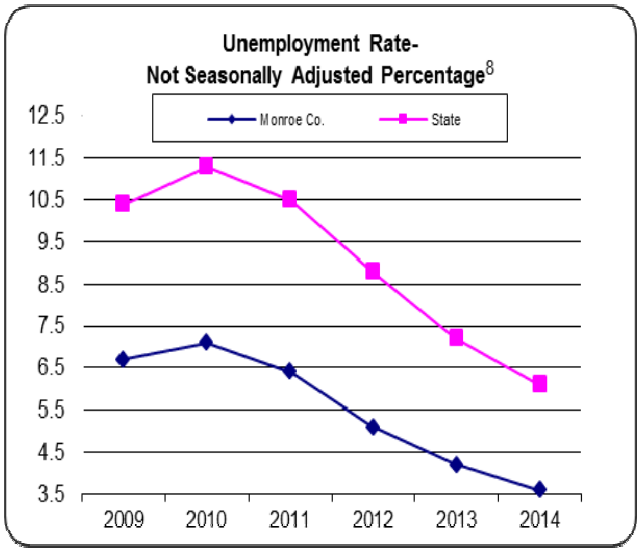
2015 Quarterly Census of Employment and Wages[7]

Industry	Establishment	Employment	Total Wage	Average Weekly Wage
Total, all industries	4,447	40,927	$383,395,886	$849
Goods- Producing	656	3,002	$27,543,071	$700
Construction	542	2,484	$22,898,101	$709
Manufacturing	77	354	$3,233,316	$702
Natural Resoures & Mining	37	164	$1,411,654	$688
Services- Producing	3,791	37,925	$355,852,815	$912
Trade, Transprtn & Utilities	1,001	8,299	$70,791,655	$912
Prof. & Bus. Services	730	2,954	$34,785,800	$1,154
Leisure & Hospitality	751	15,315	$119,184,286	$1,154
Financial Activities	496	2,185	$23,459,255	$910
Other Services	378	1,375	$11,029,336	$617
Education & Health Services	290	4,390	$48,616,275	$841
Public Administration	59	2,968	$42,835,428	$1,110
Information	52	418	$4,985,308	$917
Unclassified	34	21	$165,472	$597

[3]Source: www.factfinder2.census.gov
[4]Source: www.keys-elections.org
[5]Source: www.EDR.state.fl.us/county%20profiles/monroe.pdf
[6]Source: U.S. Department of Commerce, Bureau of Economic Analysis <www.bea.gov>
[7]Source:www.freida.labormarketinfo.com/analyzer

Economy (cont.)





Fishing Industry- Monroe County

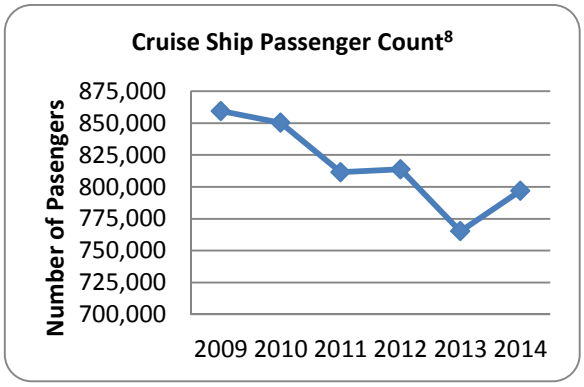
Fish and Shellfish Landed by Pounds[9]

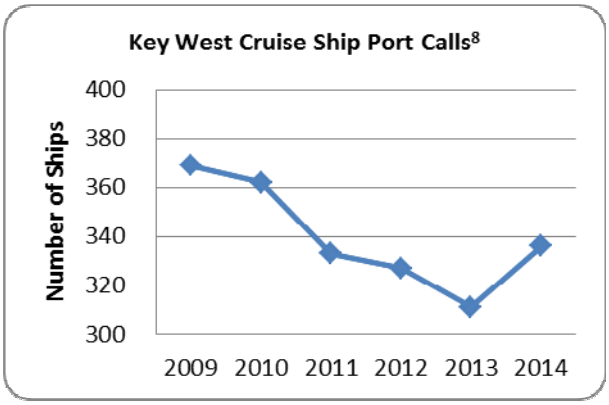
	2009	2010	2011	2012	2015	'15 vs '12 change
Fish	5,539,995	4,924,910	5,302,828	5,051,591	2,071,129	(2,980,462)
Shellfish	5,627,894	7,764,549	7,424,579	5,782,994	1,042,365	(4,740,629)
Total	11,167,889	12,689,459	12,727,407	10,834,585	3,113,494	(7,721,091)
# of Trips	28,205	29,629	34,617	31,902	7,930	(23,972)

Monroe County is the highest producing county in the state of Florida for the number of fish and shellfish landed by pounds.

Tourism

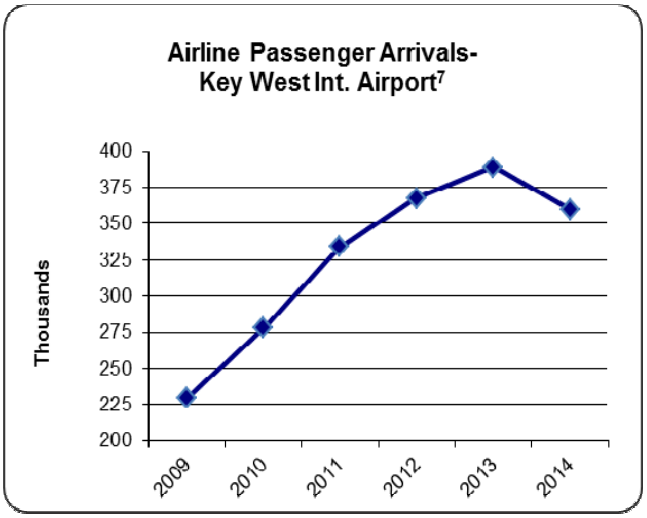
2014 increased compared with 2013 in the number of cruise ships docking and the number of passengers disembarking in Key West. The Key West International Airport saw a -7.4% decrease in the number of passengers disembarking from 5 commercial airline services, however, the Ferry Service has increased by 9.7%.

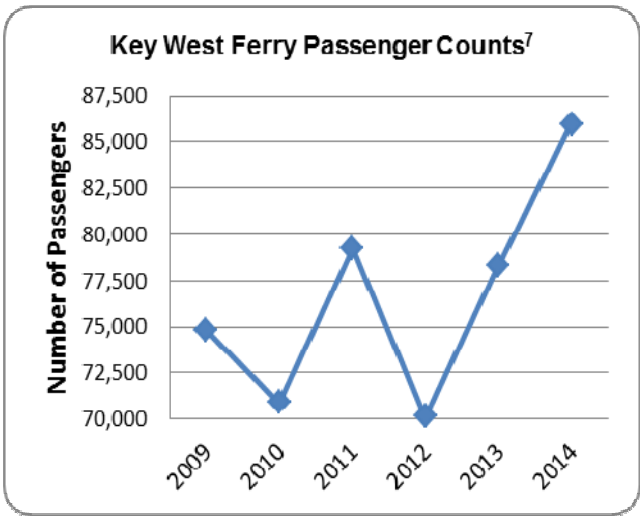


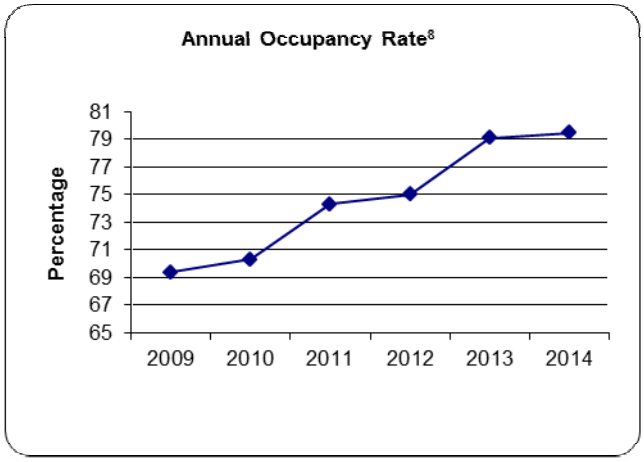


[8] Source: Keywestchamber.org/cominfo/trends.pdf
[9] Source: Fish and Wildlife Conservation Commission, Commercial Annual Landings in Florida Summary <www.myfwc.com>

Tourism (cont.)







Public Lodgings- 2014[11]				Tourist Facilities- 2014[11]			
	# of		# of		# of		
Apartment Buildings	103	Units	2,032	Licensed Hotels	37	# of Units	2,695
Rental Condominiums*	938	Units	4,992	Licensed Motels	136	# of Units	4,265
Transient Apartment Bldgs**	139	Units	725	Licensed Food Estb.	506	Seating Capacity	45,385

*/Rental condominiums include resort condominiums and resort dwellings.
**/Apartments with rent for 6 months of less.

In the Monroe County Tourist Development Council (TDC) Fiscal Year 2013 Visitor Profile Survey, it reports that 61.8% of the visitors live in the US. While 38.2% are from another country, top three are Canada, Germany, and the United Kingdom. The average length of stay was 5.26 nights and the average visitor spent $400.05 a day toward their share of trip expenses. While here, those surveyed ranked Dining Out as their favorite recreational activity. Other top recreational activities include (in order by ranking) sightseeing/attractions, beach activities, viewing wildlife, bars and night life, visit museums, and boating.

[8] Source: Keywestchamber.org/cominfo/trends.pdf
[10] Source: Monroe County Tourist Development Council; Smith Travel Research
[11] Source: Bureau of Economic and Business Research, www.bebr.ufl.edu/data

Other Facts

Monroe County State Sales Tax Collections[12]

	Gross Sales	Taxable Sales	State Sales & Use Taxes
7/14-6/15	4,639,892,553	3,295,372,957	199,765,993
7/13-6/14	4,289,057,390	3,043,724,630	186,363,019
7/12-6/13	4,013,569,283	2,807,460,037	170,953,742
7/11-6/12	3,926,075,920	2,687,300,654	164,676,010
7/10-6/11	3,618,402,672	2,435,165,779	148,732,703
7/09-6/10	3,351,709,558	2,299,149,929	141,091,136
7/08-6/09	3,464,379,615	2,286,360,367	140,376,697

Local Government Tax Receipts[12]

	Local Option Sales Tax	Tourist Development Tax	Convention & Tourist Impact Tax	Voted One Cent Local Gas Tax-Ninth Cent	Non Voted Local Option Gas Tax
7/14-6/15	47,090,208	31,865,743	7,966,436	540,120	3,234,014
7/13-6/14	43,842,141	30,690,773	7,672,693	517,278	3,096,432
7/12-6/13	40,217,148	26,988,057	6,747,279	488,648	2,908,116
7/11-6/12	38,597,120	24,658,835	6,295,116	521,573	3,122,536
7/10-6/11	35,038,617	22,273,703	5,301,993	493,707	2,954,249
7/09-6/10	33,272,239	19,271,590	4,829,925	238,328	3,216,989
7/08-6/09	32,776,015	14,480,757	4,716,639	45,487	3,203,467
7/07-6/08	36,158,551	16,204,567	5,401,522	53,733	3,558,859
7/06-6/07	36,012,488	14,596,878	4,925,628	60,687	3,640,214

Assessed Value and Estimated Actual Value of Taxable Property[13]

	Real Property				
Year	**Residential Property**	**Commercial Property**	**Commercial Personal Property**	**Less: Tax Exempt Property**	**Total Taxable Assessed Value**
2014	$17,903,163,790	$8,713,264,820	$740,963,901	$8,241,122,698	$19,116,269,813
2013	$17,287,606,922	$8,347,419,400	$771,466,155	$7,679,334,047	$18,727,158,430
2012	$17,306,874,296	$8,256,888,373	$798,092,402	$7,818,927,504	$18,542,927,567
2011	$17,856,125,062	$8,699,361,452	$828,515,769	$7,830,116,847	$19,553,885,436
2010	$21,215,584,170	$9,788,898,986	$868,306,307	$9,548,521,981	$22,324,267,482
2009	$26,415,781,465	$10,012,549,128	$848,143,322	$10,710,450,011	$26,566,023,904
2008	$29,832,407,840	$10,159,577,233	$832,432,665	$12,278,283,098	$28,546,134,640
2007	$29,148,380,910	$9,525,652,503	$838,832,346	$12,995,937,305	$26,516,928,454

Government Structure

Governing Body	Board of County Commissioners (BOCC)
# of Elected Officials	5
Length of Terms	4 Years
Mayor	Chosen annually by fellow commissioners at November meeting
Chief Administrative Position	County Administrator
Form of government	Constitutional County
Date originally established constitutionally	July 3, 1823

[12] Source: www.myflorida.com/dor/taxes
[13] Source: Monroe County Comprehensive Financial Report 2014

Other Facts

County Employees	1,276
Board of County Commissioners*	535
Sheriff	466
Clerk of Circuit Court	96
Tax Collector	64
Property Appraiser	53
Judicial Administration	26
Tourist Development Council	21
Supervisor of Elections	12
Public Defender	2
State Attorney	1

*Positions funded by BOCC

Police Protection	
# of stations	5
Road Patrol and Detectives	189
Corrections	139
Support	158
HIDTA Group (High Intensity Drug Trafficking Area)	58

Fire & Ambulance Services*	
# of stations	9
# of vehicles/apparatus	54
# of employees	113

Education[14]	
High Schools	3
Middle Schools	1
Elementary Schools	4
Middle/Elementary Schools	3
Charter/Other	8
# of Students	8,476
# of Teachers	1,091
Community College	1
# of Campuses	3

Fire & Ambulance Services*(Cont.)	
# of volunteers	54
*(for unincorporated areas)	
# of positions at Key West Airport	15
Trauma Star Medical Helicopter	
# of employees	8

Health Care	
# of Hospitals	3
# of Beds	218
County Owned Assisted Living Facility	1
# of Beds	16

Recreation

# of Federal National Park System's[1]	1
Dry Tortugas Park- 2014 Attend.	64,865
# of State Parks[1]	10
State Park Attendance[1]	
2010-2011	1,951,053
2009-2010	1,756,553
2008-2009	1,950,024
County Owned Parks	17
County Owned Beaches	4
# of County roads maintained	1,209
Miles of roads maintained	397
County Owned Bridges	6

County Owned Pool- Jacob Aquatic Ctr.	1
# of Libraries	5
Collection volumes	208,846
County Owned Boat Ramps	7

# of Registered Boats -Pleasure Boats[11]

All of Florida - 2013	864,673
Monroe County - 2013	24,422
Monroe County - 2012	26,461

Monroe County ranks 10th in the number of Pleasure Boats Registered in 2013 within all Florida Counties

# of Registered Boats -Commercial Boats[11]

All of Florida - 2013	25,883
Monroe County - 2013	2,515
Monroe County - 2012	2,453

Monroe County ranks 1st in the number of Commercial Boats Registered in 2013 within all Florida Counties

[1]Source: Florida Statistical Abstract 2011, University of Florida, Bureau of Economic and Business Research
[11] Source: Bureau of Economic and Business Research, www.bebr.ufl.edu/data
[12] Source: Monroe County Comprehensive Financial Report 2011
[14]Source: www.keysschools.com/district Info

EXECUTIVE SUMMARY

Introduction to County Budgeting

Defining a Budget

In simple terms, a budget is an entity's plan for its financial resources. It is an estimate of proposed expenses for a given period and the proposed means of paying for them. Two basic components of the budget are the revenue section and the expenditure section.

Defining Revenue and Expenditure

Revenue is an increase in the financial resources of a government. Some examples of local government revenues are property taxes, assessments, permits and fees, licenses, fines, charges for service, grants, and payments from other governments. Monroe County has a large variety of revenue sources.

An expenditure is a decrease in the financial resources of a government. Expenditures include, for example, current day-to-day expenses such as salaries, utilites, professional services contracts, material costs, payment of principal and interest on long term debt and bonds, purchase of vehicles, equipment or property and construction costs.

Budget Structure – Fund Accounting

An important concept in government accounting and budgeting is subdividing the budget into what are called "funds". This is called fund accounting. Fund accounting allows a government to budget and account for funds restricted by law or policy. These funds allow the County to segregate certain revenues and then account for expenditures from these revenues.

The County budget has approximately 63 funds. These funds can be compared to a company spreading its business among 63 banks. The County uses these funds for example, to make payments on different types of County debt or to track fees collected to pay for certain County services.

Each of these funds must balance - that is, revenues must equal expenditures - and each must be separately monitored. The County budget, adopted each year by the Board of County Commissioners (BOCC), is actually the total of the separate funds or accounts.

Rationale for the Budget Structure

Monroe County produces its budget in conformance with rules and regulations developed for local governments. While it does not take an accountant to understand a local government budget, the reader should understand the County develops its budget in accordance with uniform accounting concepts and budgeting standards. Some of the more important standards are:

- ***National Accounting Standards -*** Just as businesses follow what are known as generally accepted accounting principles (abbreviated as "GAAP"), governments follow national standards for financial reporting. A government using consistent standards can look at itself over time to measure its financial strengths. Comparative measures of performance can then be made with other units of government. Some of the standards Monroe County uses are those of the Government Finance Officers Association (GFOA) and the Governmental Accounting Standards Board (GASB).

- ***State of Florida Budgeting Standards -*** The State of Florida establishes budgeting and financial rules for local Florida governments. This is Chapter 216 of the Florida Statutes. An example of a rule, is the timeframe of the annual budget cycle. The fiscal year for counties begins October 1st and ends September 30th of the following calendar year. Another example is its rule about how a county adopts a budget and how a county sets property tax rates.

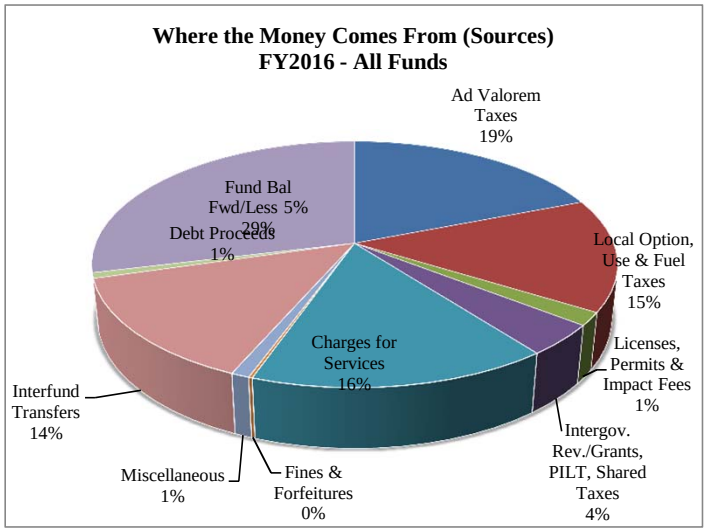
- ***Federal and State Grant Requirements -*** Monroe County receives grants from several federal and state agencies. To insure the County uses these funds for specific programs, these agencies require the County to keep these grant funds separate from other County revenues. This segregation requires a more complex financial structure to manage these “restricted” dollars.

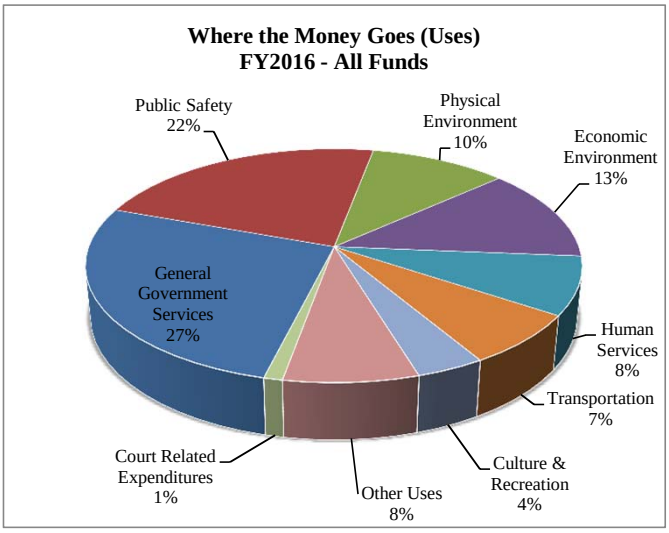
- ***Local Budgeting Standards -*** Finally, the Board of County Commissioners establishes uses for some fees collected by the County to insure they are spent on specific programs. Impact fees and permit fees are examples of revenues with such self-imposed restrictions. These fees are adopted by the BOCC and can be found in the Monroe County Book of Code of Ordinances, Part 1 General Ordinances.

Introduction to County Budgeting

Balancing the County Budget

Unlike the federal government, Florida law states a county must have a balanced budget. The amount of the adopted revenues must equal the expenditures for 63 funds. When OMB "balances the budget," the revenues must balance the appropriations for each fund and thereby for the entire budget. This means Monroe County has no budget deficit.





Sources	FY15 Adopted	FY16 Adopted	% of Total
Ad Valorem Taxes	78,751,615	79,413,674	19%
Local Option, Use & Fuel Taxes	52,959,358	61,686,206	15%
Licenses, Permits & Impact Fees	6,557,905	7,110,702	2%
Intergov. Rev./Grants, PILT, Shared Taxes	16,841,378	16,945,993	4%
Charges for Services	61,863,137	65,680,869	16%
Fines & Forfeitures	642,600	820,100	0%
Miscellaneous	1,568,340	4,029,958	1%
Interfund Transfers	20,001,000	58,139,502	14%
Debt Proceeds	78,481,180	3,016,492	1%
Fund Bal Fwd/Less 5%	124,045,126	120,115,066	29%
Total Sources	**$441,711,639**	**$416,958,562**	**100%**

Uses	FY15 Adopted	FY16 Adopted	% of Total
General Government Services	107,111,753	111,077,159	27%
Public Safety	86,887,664	93,563,455	22%
Physical Environment	113,526,308	43,441,440	10%
Economic Environment	46,062,064	53,771,928	13%
Human Services	31,943,863	33,478,244	8%
Transportation	27,462,242	29,652,013	7%
Culture & Recreation	9,769,261	16,060,182	4%
Other Uses	14,606,589	31,523,916	8%
Court Related Expenditures	4,341,895	4,390,225	1%
Total Uses	**$441,711,639**	**$416,958,562**	**100%**

Introduction to County Budgeting

An Important Revenue – Property Taxes

A "property tax," more specifically called an "ad valorem" tax, is a tax based on the value of the property. We derive the term, "ad valorem" from the Latin phrase meaning "according to value."

In Florida, there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax, and the tax rate. Each county's Property Appraiser's Office calculates property values and Florida law dictates the exemptions. The tax rates are set by the various local governments authorized to collect property taxes according to Florida law. The tax roll can be found in the Revenue Sources & Trends section.

The ad valorem tax rate is expressed in "mills." A mill equals $0.001. The rate at which the tax is charged is called the "millage rate". If the ad valorem tax rate is 8 mills, the "millage rate" is 8 mills. This means that per dollar of property value, a property or ad valorem tax of $0.008 is paid. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at $10,000 and the millage rate is 8 mills, you would pay $8 per $1,000 value or $80. The adopted millage rates can be found later in this chapter.

The Monroe County Board of County Commissioners' set the Ad Valorem Millage rate for the General Fund, Fine & Forfeiture, Lower & Middle Keys Fire Rescue, General Purpose MSTU, Parks and Beaches and Municipal Policing Funds along with the County's portion of the Health Department.

Other Major Revenue Sources

Revenue sources that are authorized by the Florida legislature include Constitutional and County Fuel Taxes, County Revenue Sharing Program, Local Government Half-Cent Sales Tax Program, and State Housing Initiative Partnership Program. Other revenue sources that are authorized by local governments include Communications Services Tax, Local Business Tax, One Cent Infrastructure Surtax, Motor and Diesel Fuel Taxes and Tourist Impact Tax. These local revenues sources are approved by the Monroe County BOCC.

Other Sources of County Revenues

Also Monroe County raises revenues from sources such as licenses and permits, other federal and state sources, charges for services, fines and forfeitures, grants, rents and interest.

It is important to understand the County has the ability to combine property taxes with other revenues to support a broad range of activities. The County also uses property taxes and other revenues to supplement programs receiving grant funds from the state and federal government. If grant or other funding decrease, the County must decide whether to raise tax revenues to support these various programs rather than reduce service.

The Dual Roles Florida Counties Serve

In Florida, a county may serve a dual role. It can provide some services to all county residents regardless of whether or not the residents live in a city. These services are called "countywide" and use the *Countywide Property Tax* as a means of financing. It may also provide municipal-type services to residents in the unincorporated areas. These areas are portions of the county, which are not incorporated as cities. These services are called "MSTU" services and use *Municipal Services Taxing Unit Property Tax* as one of the means of financing these services.

Multiple Taxing Authorities - Florida law allows a county to charge one property tax rate countywide for services provided to the entire county population. State law also requires a county to charge another property tax rate in only the unincorporated area for the city-type services supplied by the county. If you look carefully at your annual tax bill, you will see several lines for the various property taxes:

The General Revenue Fund - The "General Revenue Fund" line in your tax bill is a county-wide tax that finances a diverse number of services such as environmental protection, shelter and care for impounded animals, general assistance for the indigent, public facilities maintenance, and libraries. It also pays for a variety of administrative functions required of a large organization: computer systems, communications purchasing, budget, human resources, finance and legal services.

Introduction to County Budgeting

The Law Enforcement, Jail, Judicial Fund - The "Law Enforcement, Jail, Judicial Fund" line on your tax bill is a countywide tax that pays for operation of the Sheriff's Department, jail maintenance and the County's court support system and the state mandated program, Juvenile Justice Cost Sharing.

The Health Clinic - This is a countywide tax used to support the operation of the County's public health clinic.

The General Purpose MSTU - Another name for the property tax on the unincorporated area is the *Municipal Services Taxing Unit Property Tax*, or General Purpose MSTU tax. This line in your tax bill pays for services normally provided by municipalities. MSTU services includes land use planning, zoning, fire marshal, code compliance, emergency medical and fire service administration, and maintaining county parks.

There are also separate property taxes levied for special assessment tax districts such as ***Fire and Ambulance, Mosquito Control and South Florida Water Management***. Monroe County also taxes for the operation of its schools under the separate authority of the ***School Board***.

Special Assessment Property Tax

A non-ad valorem assessment, also called a special assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties. The value of the property is not considered when calculating a special assessment. Instead, the cost of the facility or the service is allocated to the properties in a defined area. This allocation is based on the degree to which the property will reasonably benefit from the facility or service. It is important to note that Monroe County is not the only jurisdiction levying these special assessments in the unincorporated area. There are a number of separate special assessment districts and with the ability to levy these assessments.

Other Governments in Monroe County

One frequent misunderstanding is that the Monroe County Board of County Commissioners oversees the local school system. While school boards in other states have their budgets approved by the county commissioners or the county board of supervisors, school districts in Florida are *separate taxing authorities*. The property tax levy for the school system is separate from the County's on the annual tax bill. Other units of government which levy property tax separately from Monroe County are the *Mosquito Control District* and a multi-county district -- the *South Florida Water Management District.* There are also five cities in the county: Key West, Islamorada, Marathon, Layton and Key Colony Beach. These cities have separate budgets and revenue sources.

Tracking the County's Budget

With 5,000 line items and dozens of organizations within its purview, Monroe County relies on computers with sophisticated budgeting software to help with budgeting and accounting.

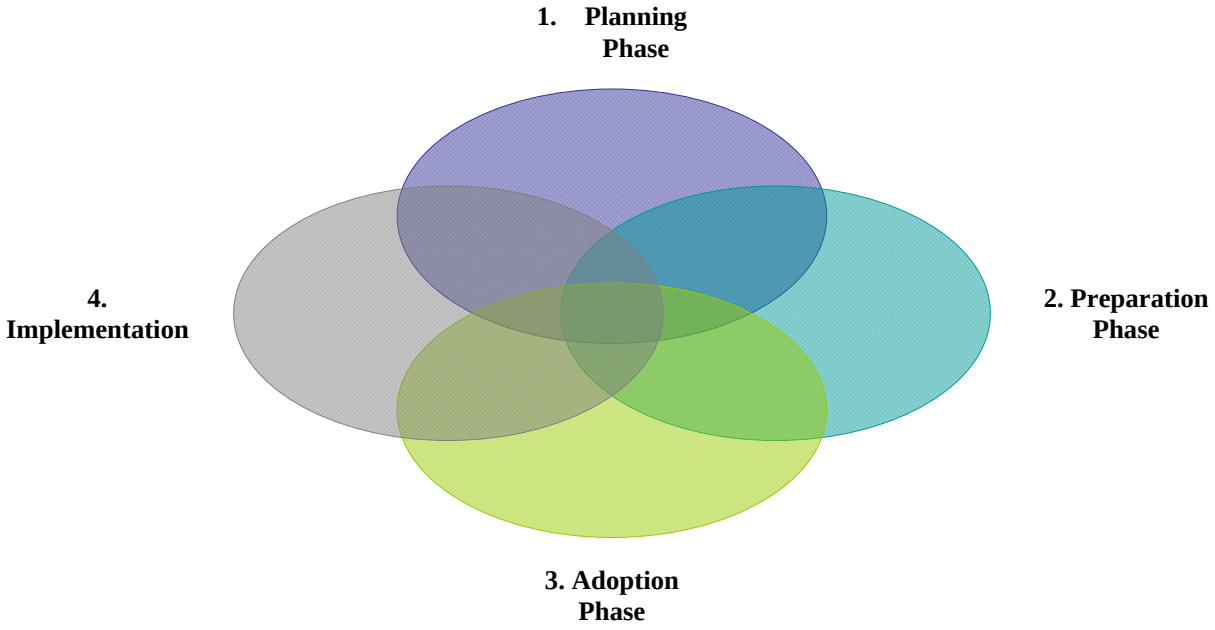
Like many counties in Florida, the Monroe County Clerk of the Circuit Court performs the day-to-day accounting such as writing checks to vendors, processing payroll and prepares financial statements (CAFR) . The Monroe County Office of Management and Budget (OMB) under the County Administrator prepares the budget using a computerized budget preparation system (GOVMAX).

Developing the Budget

The process of compiling the annual budget is actually a year-round activity. The basis for the process is a framework of statutory deadlines established by the State of Florida. The County Administrator and the OMB Department staff establish the remainder of the process. County administration sets interim deadlines to insure necessary information is collected, priorities are determined, and recommendations can be made by the County Administrator to the Board of County Commissioners. The County Administrator has been designated to serve as the official budget officer for Monroe County, to the Board of County Commissioners, which, in turn establishes tax rates and adopts the annual budget.

Introduction to County Budgeting

While the process may change somewhat from year to year, an examination of the process illustrates the many steps to adopting an annual budget. An annual budget, including all such funds as required by law, shall be prepared and approved each fiscal year. The budget process is conducted in accordance with Chapters 125, 129, 200 and 218 of the Florida Statutes as amended. Monroe County processes the budget in four basic phases. Some budgeting activities like estimating revenues and estimating expenditures can happen in all phases. The four basic phases are:



Planning Phase *– (January – March)* Early in the budget process, OMB staff prepares budget instruction packages which are used by County departments to submit their annual budget requests. Departments are asked to develop statistical measures to describe the levels of services they offer. Management evaluates the statistical measures to determine what service can be maintained at a particular level of operational funding. During the planning phase, departments are also asked to estimate their capital needs for the upcoming fiscal year as well as estimated needs for an additional six years. These estimates form the basis for the long-range *Capital Projects Plan*.

Preparation Phase *– (April – June)* For all departments funded by the Board of County Commissioners (BOCC), budget guidelines and instructions were sent to departments on March 25th. Internal service fund departments determine their proposed revenue and expense budgets. All other departments were required to key in their operating and capital expenditure budgets in GovMax and submit to OMB hard copies of their proposed budgets by April 22nd. All Constitutional Officers submit their budgets by June 1st, as required by law.

Also during this phase, OMB reviews revenue collection for all funds and perform expenditure analysis for all departments. Using prior year fund balances, as reported in the CAFR, along with estimated revenues and expenditures, the current year's estimated ending fund balance is then calculated. In determining each fund's revenue budget, a calculation of a certain percentage of the estimated ending fund balance added with potential revenue receipts along with less 5% (according to state statute) are used to balance or equal requested departmental expenditures.

The County Administrator also conducts a series of budget review meetings with the Division Directors and department heads and a decision on a proposed *Tentative Budget* is presented to the BOCC. During the Engineer/Public Works budget review, the capital plan is discussed and a workshop meeting with the BOCC is held to determine the priorities of all capital funded projects.

Introduction to County Budgeting

Adoption Phase *(July-September)* - The County Administrator presents a proposed *Tentative Budget* to the County Commissioners at the regularly scheduled July BOCC meeting. Later in July, a Special Budget Meeting is held, (as defined by State Statutes) and the BOCC announces and adopts tentative property tax millage rates and operating and capital budgets. The adopted tentative millage rates (in accordance with State "Truth-in-Millage" "TRIM" requirements) must be sent to the Property Apprasiers office by August 4th so that proposed tax notices can be mailed to all property owners by August 24th.

The BOCC schedules three public budget hearings in September, to be held at the government centers in Key Largo, Marathon and Key West. The Proposed Operating and Capital Budget and Tax Notices must be advertised 2-5 days before the last public hearing, as described in the State TRIM guidelines. The *Adopted Budget* and all final millages need to be approved by a majority of commissioners, at the last public hearing.

The multi-year *Capital Projects Plan* which is approved during the September public hearings should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally approved as a part of the *Adopted Budget*. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted in the process described above.

All policy workshops, BOCC meetings, as well as public hearings, are televised live and videotaped for re-broadcast on the County's channel 76 on local cable stations and also can be acquired thru the County's website video archive. Also, on the website is a budget summary of the adopted operating and capital budgets and a hard copy is available at each Monroe County Public Library.

Implementation and Adjustment – Before Oct. 1st, OMB will send the adopted revenue and expenditure budgets to Finance so that the budget information can be uploaded into the Clerk's finance system. On Oct. 1st, the *Adopted Budget* is implemented. During the rest of the fiscal year, OMB monitors actual versus budgeted spending along with bringing in unanticipated revenues into the budget. These changing dynamic circumstances usually require sometype of budget adjustment within any departmental budget. Any changes to the adopted budget are handled by requests sent to OMB.

Budget Transfer Request: OMB reviews the request to determine what type of transfer needs to be performed and if there is sufficient funds to be transferred. Before sending a request to OMB, proper authorized signtures must be written on the request form. There are three types of Budget Transfers that each require certain action, they are:

1. Budget transfers within the same department. These are keyed into the Clerk's Finance system.
2. Any adjustments that require movement of budgeted funds between departments or from Reserves, must be approved by the BOCC, in the form of a resolution.
3. If the transfer cannot be made because of insufficient budgeted funds, a formal budget amendment is required with a properly noticed public meeting. First, OMB needs to obtain BOCC approval to advertise a budget amendment in a publicly read newspaper and to hold a public hearing. After board approval, OMB has 60 to 90 days to hold a publicly noticed BOCC meeting. Generally, these public hearings are held during a regular monthly BOCC meeting. The revised budget must appear in a publicly read newspaper, between 2-5 days prior to the meeting.

Unanticipated Resolutions: When unbudgeted revenues are received, (for example: Grants, Donations or Court Fees, etc.) a resolution will be prepared for BOCC approval with appropriate revenue codes and expenditure accounts.

All resolutions prepared by OMB, have supporting documentation to backup the reasoning behind the budgetary change. Approval of all prepared OMB resolutions are listed on the monthly BOCC meeting agenda under one agenda item entitled, "Approval of Various Resolutions for the Transfer of Funds and Resolutions for the Receipt of Unanticipated Revenue". Unless, the resolution is a formal budget amendment that requires a public hearing.

Introduction to County Budgeting

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Monroe County for its annual budget for the fiscal year beginning October 1, 2014. This is the 17th consective year that Monroe County has received this prestigious award.

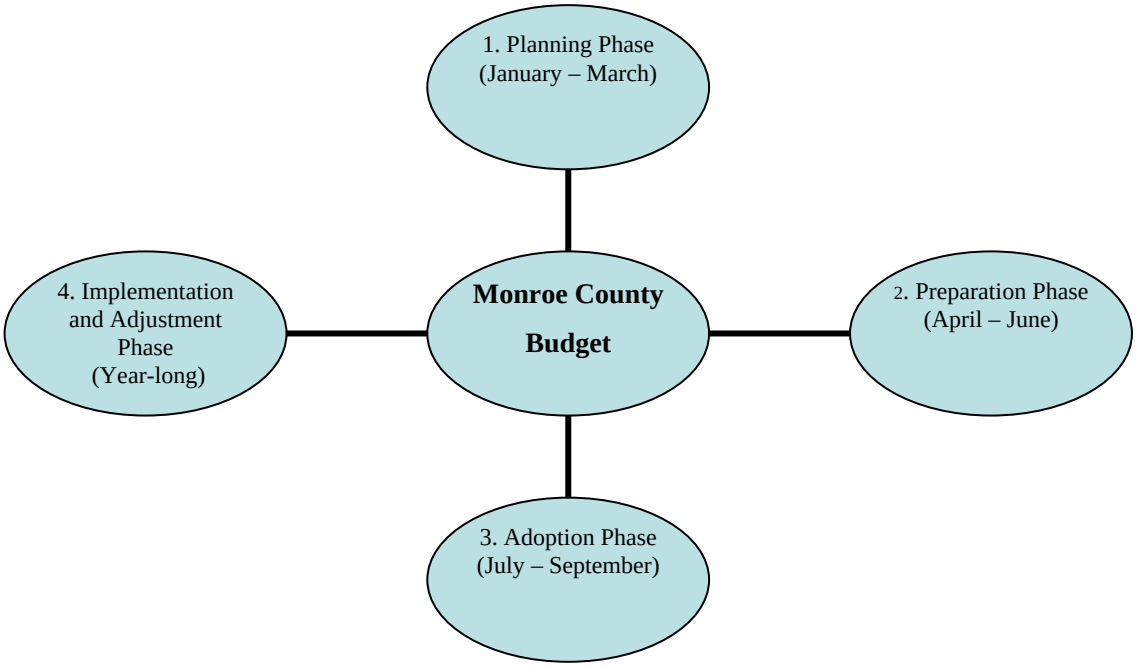
In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements by using GFOA recommended policies and practices. We will again, be submitting this document to GFOA to be reviewed by other nationwide GFOA members and they will determine if the Fiscal Year 2016 Adopted Budget Book will be eligibile to receive another Distinguished Budget Presentation Award.

Finding Information About the Budget

Monroe County's budget is available in draft form any time after presentation of the tentative budget by the County Administrator to the Board of County Commissioners in July. Based on the County Administrator's recommendations, OMB produces a budget summary. Copies of the summary document are available in the public libraries in July and August. Changes may be made in the **COUNTY ADMINISTRATOR'S TENTATIVE BUDGET PRIOR** to the public budget hearings in September.

In accordance with Florida law, the County also advertises a summary budget in a newspaper of general circulation prior to final adoption. After the Board of County Commissioners approves the budget in September, the OMB will publish a hard bound copy and an internet version of the final budget. Information on where detailed budget documents are available for public review, can be obtained by calling the Monroe County OMB Department at (305) 292-4466.

Budget information is also available on the internet at the County's web site **www.monroecounty-fl.gov**.



The following is the schedule that was followed to adopt the Fiscal Year 2016 Annual Operating and Capital Budget:

MONROE COUNTY BOARD OF COUNTY COMMISSIONERS
BUDGET CALENDAR, FISCAL YEAR 2016

Adopted Timetable

Date 2015,	Day	RESPONSIBLE PARTY	REQUIRED ACTIVITY	REQUIREMENT REFERENCE
February 18,	Wednesday	Board of County Commissioners	Approval of the FY16 Budget Timetable. Agenda item for a recommendation on FY16 HSAB and non-profit organizations funding. **Regular** BOCC meeting Key Largo	
March 25-27	Wednesday-Friday		Legislative Days - Florida Association of Counties	
April 8,	Wednesday	Board of County Commissioners	Special Budget Meeting 10am-4pm Marathon	
April 9,	Thursday	County Administrator, Division Directors	Budget instructions to departments.	Section 129.025 Florida Statutes
April 22,	Wednesday	Division Directors, Department Directors, TDC Executive Director	OMB deadline for submission- budget requests for all Internal Service Funds and departments including TDC.	
May 10-15	Sunday-Friday		Governor's Hurricane Conference www.flghc.org	
May 11-13	Monday-Wednesday	County Administrator, Division and Department Directors, OMB	County Administrator's internal budget review with Divisions/Departments and OMB. Capital Planning will be scheduled with Project Management	
May 22,	Friday	Division Directors, Department Directors, TDC Executive Director	Deadline for *final submission* of budgets to OMB from departments.	
May 29,	Friday	Human Service Advisory Board	This is the last date to receive input from the Human Service Advisory Board.	
On or before June 1,	Monday	Constitutional Officers, State Attorney, Housing Authority, Judicial, and Health Dept.	Submission of budget requests to the County Administrator.	Section 129.03(2) Florida Statutes
July 1,	Wednesday	Property Appraiser	The Property Appraiser certifies, to each taxing authority, the taxable value within the jurisdiction of the taxing authority on Form DR-420.	Section 129.03(1) Florida Statutes
July 10-13	Friday-Monday		National Association of Counties (Naco) Annual Conference www.naco.org	
July 15,	Wednesday	Board of County Commissioners	Tentative budget to be delivered to BOCC at r**egular** meeting date. Key West	Section 129.03(3) Florida Statutes
July 27-28,	Monday-Tuesday	Board of County Commissioners	Special Meeting for discussion of Budget and Capital Improvement Plan. Announcement of Proposed Millage Rates and selection of dates, times and places for public hearings. Approval to advise the Property Appraiser of proposed millage rates. Both days- 10 A.M. Key West	Sections 129.03(3)(a) and 200.065(2)(b) Florida Statutes
August 4,	Tuesday	Office of Management and Budget	Last day to advise the Property Appraiser of the Proposed Millage Rates, current year rolled-back rate and the date, times and place of the Tentative Budget Hearing.	Section 200.065(2)(b), Florida Statutes
No later than August 24,	Monday	Property Appraiser	Property Appraiser mails out the Notice of Proposed Property Taxes to each taxpayer listed on the current year assessment roll. (TRIM Notices)	Sections 200.065(2)(b) and 200.069 Florida Statutes
September 3,	Thursday	Board of County Commissioners	First Public Hearing Adoption of Tentative Budget and Millage Rate 5:05 P.M. Key Largo	Sections 129.03(3)(c), 200.065(2c) and 200.065(2)(e), Florida Statutes
September 7,	Monday	Office of Management and Budget	Budget Ad to be published in newspaper for final budget hearing	Section 200.065(2)(d), Florida Statutes
September 9,	Wednesday	Board of County Commissioners	Special Budget Meeting 5:05 P.M. Marathon	Not Required- Done as a public service.
September 11,	Friday	Board of County Commissioners	Final Public hearing Adoption of Final Budget and Millage Rate 5:05 P.M. Key West	Sections 129.03(3)(c), 200.065(2)(d) and 200.065(2)(e), Florida Statutes
Following final budget adoption		Board of County Commissioners	Notify the Sheriff, in writing, of the specific action taken on the proposed fiscal year 2015-2016 budget appropriations of the Sheriff.	Section 30.49(4), Florida Statutes
September 14,	Monday	Office of Management and Budget	Within 3 days of Final Hearing, the Resolution adopting final millage and budget to Property Appraiser, Tax Collector and the Dept. of Revenue	FL Administrative Code 12D-17.003(f)
October 9,	Friday	Office of Management and Budget	Within 30 days of adoption of final millage and budget, submit TRIM package (DR-487) to Dept. of Revenue. Certify final millages to Property Appraiser via DR-422 and DR-422DEBT (if any debt). Post summary budget on website.	Section 129.03(3) Florida Statutes FL Administrative Code 12D-17.003 (h)

Goals and Policies

Introduction

Monroe County's short and long-term goals and policies are developed during the budget process each year. The BOCC discusses trends, capital projects and policy priorities at public meetings held during the budget planning phase and these priorities are further refined and clarified during the budget preparation and adoption phases of the budget process in the late spring and summer of each year. The BOCC tries to strike a prudent balance between service needs and financial ability to pay for those services. Following, is discussion of the primary goals and policies adopted by the BOCC:

County-wide Long-term Goals and Policies

The County developed and received approval from the State of Florida for the *Monroe County Year 2010 Comprehensive Plan.* An update of the 2010 Comprehensive Plan is underway and will be renamed the 2030 Comprehensive Plan. It is expected to be adopted by the BOCC in FY16. Major goals articulated in the plan update are:

Future Land Use - Monroe County shall provide an effective and efficient balance of future anticipated growth in order to enhance the quality of life, maintain community character, economic development, ensure the safety of County residents and visitors, and protect valuable natural resources.

- Address the Permit Allocation System for new residential development, known as the Residential Rate of Growth Ordinance (ROGO) System, in light of the build-out challenges facing Monroe County (number of building permit allocations available versus the balance of privately held vacant parcels).
- Policy and land acquisition strategies to reduce the total inventory of privately owned vacant land and balance growth management, habitat protection, retirement of development rights, reduction of density & intensity, and the future build-out of the Florida Keys.
- Evaluate policies to assure non-conforming structures, that are part of the "community character" are preserved.
- Update the residential and nonresidential Permit Allocation and Point Systems to provide for additional positive points for lot aggregation, land dedication and energy/water conservation.
- Ensure that all development and redevelopment taking place does not result in a reduction of the level-of-service (LOS) requirements established and adopted by the comprehensive plan.
- With input from the business community and other stakeholders, develop an Economic Sustainability Element, which focuses upon and promotes redevelopment, considers the increasing cost of climate adaptation and the protection of property.
- Continue to implement military compatibility policies.
- Encourage working waterfront preservation and enhancement.

Conservation and Coastal Management – To promote the conservation, use, and protection of natural resources and to plan for, and where appropriate, restrict development activities where such activities would damage or destroy coastal resources; threatened and endangered species habitat; and protect human life and limit public expenditures in areas that are subject to destruction by natural disaster.

- Protect and preserve lands containing species listed under the Endangered Species Act and supporting the efforts of federal agencies, state agencies, and private non-profit conservation organizations, to acquire land for conservation purposes.
- Continue to implement the Tier System to protect upland habitat and direct growth to infill areas.
- Continue to protect native upland vegetation and marine and freshwater wetlands and, where possible, restore and enhance these habitats.
- Continue to address existing wastewater and stormwater projects.
- Revise and update the Marina Siting Plan.
- Work with state and federal partners to improve impaired water quality in many canal systems in the Florida Keys.
- Support existing vessel discharge regulations, including the No Discharge Zone regulations of the Florida Keys National Marine Sanctuary, and encourage use and expansion of sewage pump-out facilities throughout Monroe County.
- Work cooperatively with USFWS and the FEMA to review permit applications for compliance with the Federal Endangered Species Act through the "Permit Referral Process" within the floodplain regulations.

Goals and Policies

Traffic Circulation - To provide a safe, convenient, efficient, and environmentally compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County. The Florida Department of Transportation (FDOT) is responsible for maintaining and improving U.S.1 and in Key West, South Roosevelt Boulevard/S.R.A1A. The county's Public Works/Engineering Division are responsible for maintaining and improving county roads along with planning, overseeing and administering road and bridge improvement/repair contracts.

- Incorporate the FDOT's Five Year work Program into the Capital Improvement Schedule.
- Adopt a level of service (LOS) standard on the overall basis (entire length of U.S.1).
- Continue to coordinate with FDOT and municipalities in the review of the systematic traffic monitoring program to monitor traffic volumes and travel speeds of U.S. 1.
- Develop a Transportation Strategy Master Plan, incorporating an intermodal transportation system and considerations of climate change implications.

Mass Transit - To support the development of a coordinated surface transportation system for residents, visitors and transportation disadvantaged people within Monroe County.

- Continue to develop strategies to reduce trips on U.S. 1 and develop an intermodal transportation system that incorporates vehicles and alternative transportation modes such as mass transit and bicycle/pedestrian facilities.
- Encourage the provision of transit service for all visitors and residents to major trip generators.
- Continue to coordinate with the municipalities to further facilitate mass transit in the Florida Keys.

Ports, Aviation and Related Facilities - Monroe County shall provide a safe, convenient, efficient, and environmentally-compatible motorized and non-motorized transportation system for the movement of people and goods in the County.

- Preserve existing airports, airstrips and related activities; and coordinate surface transportation access to existing and new public airport facilities.
- Facilitate port facilities that relieve traffic on U.S. 1 or serve as an alternative to U.S. 1 for delivering goods and services.
- Preserve and enhance existing ports and port related activities.

Housing – To adopt programs and policies to facilitate access by all current and future residents to adequate and affordable housing that is safe, decent, and structurally sound, and that meets the needs of the population based on type, tenure characteristics, unit size, and individual preferences.

- Provide guidance for the development of plans and policies to meet housing deficits and summarize existing and future housing needs.
- Continue to coordinate with the municipalities and Department of Economic Opportunity (DEO) regarding the provision of affordable housing.
- Continue to expand participation in Federal and State housing assistance programs to rehabilitate owner and rental housing for very low, low, median and moderate income residents by seeking grants, loans, and technical assistance in conjunction with the Monroe County Housing Authority.

Potable Water - The County shall support Florida Keys Aqueduct Authority (FKAA) in the fulfillment of their statutory obligation and authority to provide for a safe, high quality and adequate supply, treatment, distribution, and conservation of potable water to meet the needs of present and future residents.

- Ensure that at the time at certificate of occupancy or its functional equivalent is issued, adequate potable water supply, treatment, and distribution facilities are available to support the development at the adopted level of service standards.
- Address the capacity issue related to fire flows with installation and maintenance of fire hydrants.
- Maintain a 10-year Water Supply Work Plan that identifies alternative water supply projects, traditional water supply projects, conservation, and reuse necessary to meet the Monroe County Unincorporated Area water supply needs, consistent with the South Florida Water Management District Lower East Coast Regional Water Supply Plan and the Florida Keys Aqueduct Authority 20-year Water System Capital Improvement Master Plan.

Goals and Policies

Solid Waste - The County shall provide for the adequate collection, disposal and resource recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents. The County's Solid Waste Department oversees the solid waste disposal and recovery program.

- Continue to work towards achieving a 75 percent diversion rate of the municipal solid waste stream by 2020 through recycling.
- Monitor the haul out contract with Waste Management Inc. (WMI).
- Monitor contract to remove, crush and haul abandoned vehicles and vessels.
- Maintain, develop and improve the County's recycling program.
- Assess the implementation options for creating or contracting out a yard waste program, including mulching and composting

Sanitary Sewer - The County shall provide for the adequate, economically sound collection, treatment, and disposal of sewage which meets the needs of present and future residents while ensuring the protection of public health, and the maintenance and protection of ground, nearshore, and offshore water quality. The County has adopted a *Monroe County Sanitary Wastewater Master Plan.*

- Continue construction of the Cudjoe Regional Waste Water System.
- Continue to ensure compliance with wastewater treatment standards.

Drainage - Monroe County shall provide a stormwater management system, which protects real and personal properties, public health and safety, and which promotes and protects groundwater and nearshore water quality. The County has adopted a *Stormwater Master Plan*, a *Stormwater Management Ordinance* and prepared a *Manual of Stormwater Management Practices.*

- Review and update, as necessary, the County's stormwater management regulations and Stormwater Master Plan.

Natural Groundwater Aquifer Recharge - The County shall protect the quality and quantity of water in the potable water aquifer and in the freshwater lens systems so as to ensure public health, conserve the public water supply, and preserve ecosystems dependent upon freshwater.

- Continue to work cooperatively with Miami-Dade County to encourage land use planning and development controls which shall protect the recharge area of the Florida City Wellfield from potential sources of groundwater contamination, saltwater intrusion and over-extraction.

Recreation and Open Space - Monroe County shall provide a recreation and open space system to conserve valuable natural resources and to provide recreational opportunities adequate to serve the present and future population of Monroe County; including residents and visitors.

- Continue to work towards making available adequate and accessible active recreation facilities at county-owned resource-based and community-based neighborhood and community parks consistent with the adopted level of service standards and the Recreational Guidelines.
- Undertake the development of a Parks and Recreation Management and Maintenance Master Plan for each existing county-owned park.
- Ensure access to publicly-owned recreation and open space areas, including the handicapped and disabled.
- Continue to coordinate with State and federal entities for the potential use of State and federal lands.

Intergovernmental Coordination - The County shall promote and encourage intergovernmental coordination and collaboration between the County, the County municipalities, neighboring Miami-Dade and Collier counties, regional, state, and federal governments, providers of utility services and private entities in order to anticipate and resolve present and future concerns and conflicts.

- Continue to increase the effectiveness, efficiency, and responsiveness of government; provide for consistency in decisions and actions between various departments and agencies; and to improve citizen awareness and participation.
- Continue to maintain procedures designed to provide effective public participation and to provide real property owners with notice of all official actions which will regulate the use of their property.
- Adopt policies to require community meetings to emphasize the importance of citizen participation as early as possible in the planning and development review process.

Goals and Policies

Capital Improvements - Monroe County shall provide and maintain, in a timely and efficient manner, adequate public facilities for both existing and future populations, consistent with available financial resources. The Capital Improvement Element (CIE) provides for review criteria of capital improvements, coordination with the budget, level of service standards, and concurrency management.

- Revise the Level of Service (LOS) standards for Recreation and Open Space and adopt sanitary sewer LOS standard to ensure that adequate facility capacity will be provided for future development.
- Annually update the Five-Year Schedule of Capital Improvements.

Energy and Climate (new proposed element) - Monroe County shall coordinate with the municipalities; regional, State, and federal government agencies, nongovernmental organizations and private organizations to exchange data and develop coordinated strategies to address energy conservation and impacts from climate change.

- Encourage collaborative intergovernmental practices to reduce greenhouse gas emissions (GHGEs) by at least 20% below the 2005 levels by 2020.
- Consider climate change impacts such as increased temperatures, sea level rise, potentially shifting habitat and ecosystem types and the need to withstand increased storm surge in evaluating public infrastructure decisions.
- Continue to identify criteria to define adaptation action areas (AAA).
- Work cooperatively with municipalities and transportation agencies to identify and evaluate transportation strategies to address energy and climate issues.

County-wide Short-term Goals and Policies

In order to achieve long-term goals, several key short-term goals and associated policies are established by the BOCC each budget year. The key short-term goals are:

- Continued construction of the Cudjoe Regional wastewater system. To be completed by 12/31/15 in order to meet a State mandate.

- Update wastewater treatment plants at County owned facilities to comply with State DEP regulations. Connections to central sewer are underway for:
    - Marathon and Plantation Key Courthouses
    - Marathon Government Center

- Maintain fund contingencies, reserves and fund balances forward for each of the ad valorem tax supported funds.

- Maintain and continue to strengthen the Internal Service Funds: Worker's Compensation and Group Insurance.

- Completion of the Monroe County 2030 Comprehensive Plan.

- Enhanced code compliance for transient rentals and FEMA downstairs enclosure issues.

- Improve efficiency and capabilities of Growth Management Permitting Process, with purchase of:
    - Interactive Voice Recognition (IVR)
    - Electronic Plan Review

- Further enhance and upgrade the County's computer network and phone systems.

- Over the next 4 years, continue to implement an ADA Transition Plan to meet federal mandates. ADA compliance retrofits for County Facilities (buildings, parks, and beaches):
    - Segment 2: Implementation is underway
    - Segment 1, 3: Implementation to begin
    - Segment 4: Project scope development underway

- Construct/ Renovate fire facilities throughout Monroe County:

  - Summerland Fire Station: design and construction for a brand new facility
  - Crawl Key Fire Training Facility: design & construction for a brand new facility

- Enhance fire rescue services through the purchase of fire rescue vehicles and equipment.

- Renovations for Courthouse facilities:
  - Plantation Key Courthouse & Jail facilities: design and construction
  - Freeman Justice Center: Completion of the acoustics project

- Continued implementation of Higgs Beach Park Master Plan.

- Major renovation of Bernstein Park on Stock Island.

- Design and build mooring fields in the Keys.

- Improving County's cultural facilities:
  - Work together with the City of Key West on the Truman Waterfront Park
  - Work together with the City Of Marathon on the Oceanfront Park
  - East and West Martello Towers: Roof repairs and meeting room renovations

- Construction of a new library building in Marathon.

- Construction of County Road 905 bicycle path and US1 Bayside Shared Use Path between MM99 to MM106.

- Implementation of Monroe County Canal Management Master Plan:
  - Develop demonstration projects to improve water quality in 7 canals

- Continued Energy Efficiency and Conservation strategies:
  - Completion of Climate Action Plan

- Construct a Customs and Border Protection Terminal at the Marathon Airport.

Financial Policies

Background

The Monroe County Board of County Commissioners ("BOCC") recognizes its responsibility to manage the taxpayers' money in a financially prudent way to promote fiscal sustainability and accountability while ensuring the health, safety and welfare of the citizens. The BOCC believes that sound financial management principles require that sufficient funds be retained by the County to provide a stable financial base at all times. To retain this stable financial base, the County needs to maintain a fund balances sufficient to fund all cash flows of the County, to provide financial reserves for unanticipated expenditures and/or revenue shortfalls for an emergency nature, to provide funds for the disparity in timing between property tax collection, sales tax distributions as well as other revenues and expenditures, and to secure and maintain investment grade bond ratings.

General Financial Policy

The Operating Budget authorizing the expenditure of county funds will be adopted annually by the BOCC at the fund level.

The Budgeted expenditures and reserves of each fund including the reserve for contingencies, reserve for cash, cash carry forward, and all other purposes will equal the sum of projected beginning balances for the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year. That is, the budget shall be balanced; the total estimated revenue including balances brought forward, shall equal the total of the appropriations and reserves.

The Office of Management & Budget (OMB) shall estimate 100% of all revenue reasonably anticipated from all sources, a 5% holdback for non-collection will be applied. This will be the basis for budgeted revenue (95% of anticipated receipts).

Budgetary Control Policy

Adoption and amendment of the budget during each fiscal year will be in accordance with the laws of Florida.

Transfers among expenditures and revenue accounts may be made during the fiscal year within a cost center. All transfers must be approved by OMB or the County/Deputy Administrator.

The BOCC has increased the level of control for cost center (departmental) budgetary changes by requiring a County Commission resolution for cost center transfers.

Revenue Policy

The use of Ad Valorem tax revenues will be limited to the General Fund, Fine & Forfeiture Fund, General Purpose Municipal Service Taxing Unit funds, Local Road Patrol Law Enforcement District, Lower & Middle Keys Fire & Ambulance Dist.1, and Municipal Service Taxing Districts.

The use of Gas taxes will be limited to the Road & Bridge Fund for operating and capital projects as authorized by statute.

Tourist Development Tax Proceeds will be appropriated in accordance with the formula contained in the Tourist Development Tax Ordinance.

All other Sales Tax Revenue will be used as statutorily authorized.

The use of revenues that have been pledged to bondholders will conform in every respect to the bond covenants that commit those revenues.

Fee revenues will be anticipated for purposes of budget preparation conservatively using schedules that have been adopted by the Board and historical collection rates.

Cash balances remaining in any fund at year-end will stay in that fund for subsequent years.

Revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year shall revert to fund balance.

Special Revenues collected for specific purpose will be used as statutorily authorized.

Impact Fee Revenue shall always be used for projects related to "growth" and not be used to correct existing deficiencies.

Capital Improvement Projects Policy

The Capital Improvement Plan (CIP) Budget showing estimated annualized costs of capital projects will be updated on an annual basis.

A capital project may not be added or deleted without approval of the Board.

An adopted capital project may not be amended or changed more than necessary to fulfill the original intent of the project. No funds may be added or deleted which change the outcome of the project without Board approval.

COMPREHENSIVE FUND BALANCE POLICIES

The Governmental Accounting Standards Board ("GASB") issued Statement No. 54, Fund balance Reporting and Governmental Fund Type Definitions ("GASB-54"). One objective of this standard was to improve , including the understandability, the usefulness of fund balance information by providing clear fund balance classifications. GASB-54 abandons the reserved, unreserved, and designated classifications of fund balance and replaced them with five classifications: non-spendable, restricted, committed, assigned, and unassigned. The requirements of this statement are effective for the BOCC's financial statements for the fiscal year ending September 30, 2011.

GASB-54 requires local governments to focus on the constraints imposed upon resources when reporting fund balance in governmental funds. The fund balance classifications indicate the level of constraints placed upon how resources can be spent and identify the sources of those constraints. The following five classifications serve to inform readers of the financial statements of the extent to which the County is bound to honor constraints on the specific purposes for which resources in a fund can be spent.

Financial Policies

Definitions

Non-spendable Fund Balance- Fund balance reported as "non-spendable" represents fund balance that is (a) not in a spendable form such as prepaid items or (b) legally or contractually required to be maintained intact such as an endowment.

Restricted Fund Balance- Fund balance reported as "restricted" consists if amounts that can be spent only on the specific purposes stipulated by law or by the external providers of those resources.

Committed Fund Balance- Fund balance reported as "committed" are self-imposed limitations set in place prior to the end of the fiscal period. These amounts can be used only for the specific purposes determined by a formal action of the governing body, which is the highest level of decision-making authority, and that require the same level of formal action to remove the constraint.

Assigned Fund Balance- Fund balance reported as "assigned" consists of amounts that are subject to a purpose of constraint that represents an intended use established by the BOCC or by their designated body or official. The purpose of the assignment must be narrower than the purpose of
the General Fund. Formal action is not necessary to impose, remove, or modify a constraint in Assigned Fund Balance. Additionally, this category is used to reflect the appropriation of a portion of existing fund balance to eliminate a projected deficit in the subsequent year's budget.

Unassigned Fund Balance- Fund balance reported as "unassigned" represents the residual classification of fund balance and includes all spendable amounts not contained within the other classifications.

Policy on committing funds

In accordance with GASB-54, it is the policy of the Monroe County Board of County Commissioners ("BOCC") that fund balance amounts will be reported as "Committed Fund Balance" only after formal action and approval by the Board. The action to constrain amounts in such a manner must occur prior to year end; however, the actual dollar amount may be determined in the subsequent period.

For example, the BOCC may approve a motion prior to year end to report within the year-end financial statements , if available, up to a specified dollar amount as Committed Fund balance for capital projects. The exact dollar amount to be reported as Committed Fund Balance for capital projects may not be known at the time of approval due to the annual financial audit not yet being completed. This amount can be determined at a later date when known and appropriately reported within the year-end financial statements due to the governing body approving this action before year-end.

It is the policy of the BOCC that the County may commit fund balance for any reason that is consistent with the definition of Committed Fund Balance contained within GASB-54. Examples of reasons to commit fund balance would be to display intentions to use portions of fund balance for future capital projects, stabilization funds, or to earmark special General Fund revenue streams unspent at year-end that are intended to be used for specific purposes.

After approval by the BOCC, the amount reported as Committed Fund Balance cannot be reversed without utilizing the same process required to commit the funds. Therefore, in accordance with GASB-54, it is the policy of the BOCC that funds can only be removed from the Committed Fund Balance category after motion and approval by the BOCC.

Policy on Committed General Fund Balance fund balance

The BOCC has the responsibility of responding to emergency disaster and will set a goal of $10 million dollars in disaster reserve funds to ensure adequate cash flow is available in post-disaster situations. In the event these funds fall below the set amount, an action plan to begin the replenishment to the appropriate level will be addressed in the ensuing budget year.

Policy on assigning funds

In accordance with GASB-54, funds that are intended to be used for a specific purpose but have not received the formal approval action at the governing body level may be recorded as Assigned Fund Balance. Likewise, redeploying assigned resources to an alternative use does not require formal action by the governing body. GASB-54 states that resources can be assigned by the governing body or by another internal body or person whom the governing body gives the authority to do so, such as a committee or employee of the County. Therefore, having considered the requirements to assign fund balance, it is the policy of the BOCC that the County Administrator will have the authority to assign fund balance of this organization based on intentions for use of fund balance communicated by the BOCC.

Policy on Unassigned General Fund Balance

It is the goal of the BOCC to achieve and maintain an unassigned General Fund balance equal to four months of budgeted expenditures. The County considers a balance of less than four months to be a cause for concern, barring unusual or deliberate circumstances, and a balance of more than six months as excessive. An amount in excess of six months is to be considered for reservation to accumulate funding for capital projects and equipment, and /or to reduce the tax levy requirements, and shall be determined in conjunction with the annual budget process. In the event that the unassigned General Fund balance is less than the policy anticipates, the County shall plan to adjust budget resources in the subsequent fiscal years to restore the balance. Appropriation from unassigned General Fund balance shall require the approval of the BOCC and shall be only for one-time expenditures, such as capital purchases, and not for ongoing expenditures unless a viable plan designated to sustain the expenditures is simultaneously adopted.

Financial Policies

Cash and Cash Equivalents

Cash balances for the majority of funds are pooled for investment purposes. Earnings from such investments are allocated to the respective funds based on applicable cash participation by each fund. The investment pools are managed such that all participating funds have the ability to deposit and withdraw cash as if they were demand deposit accounts and therefore all balances representing participants' equity in the investment pools are classified as cash equivalents on the Board's financial statements. For investments which are held separately from the pools, those which are highly liquid (including restricted assets), which an original or remaining maturity of 90 days or less, are considered to be cash equivalents.

Investments

Florida Statute 218.415 authorizes local governments to invest its funds pursuant to a written investment plan. The County's Investment Policy (policy) allows investment of surplus funds and the Clerk of the Court as the Chief Financial Officer acts as the County's Treasury Manager. The County invests in various conservative funds that are generally backed by the full faith and credit of the United States.

The County's Investment Policy limits credit risk by restricting authorized investments to the following: Florida Local Government Surplus Funds Trust Fund Investment Pool administered by Florida's State Board of Administration (a 2a7-like pool), direct obligations of the United States or its agencies and instrumentalities, money market mutual funds, and Intergovernmental Investment Pools authorized by the Florida Statutes.

The Policy requires that investments in federal instrumentality debt be guaranteed by the full faith and credit of the U.S. Government sponsored agency, and that investments in money market mutual funds have a rating of AAAm or AAAm-G or better by Standard & Poor's (S&P or other nationally recognized rating agency.

The Policy requires bank deposits secured as provided by Chapter 280, Florida Statutes. This law requires local governments to deposit funds only in financial institutions designated as qualified public depositories by the Chief Financial Officer of the State of Florida.

The Policy requires execution of a third-party custodial safe keeping agreement for all purchased securities, and requires that securities be held in the County's name.

The Policy limits the investment of three months of operating expenditures to twelve months. The Policy limits the investment of non-current operating funds to five years.

Long-Term Obligations

In the government-wide financial statements, and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the application governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

Financial Policies

Measurement Focus

All Governmental Funds and Expendable Trust Funds are accounted for using a current financial resources measurement focus. Only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases and decreases in net total assets.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds, expendable trust, and agency funds are accounted for on the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become available and measurable. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for (1) unmatured interest on general long-term debt, which is recognized when due; (2) prepaid items, which are reported only on the Balance Sheet and do not affect expenditures; and (3) the long term portion of accumulated sick pay, vacation pay, and compensatory time, which is not recorded as an expenditure.

All proprietary funds are accounted for using the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recognized in the period incurred, if measurable.

Budgetary Basis

Annual budgets are prepared to be consistent with the modified accrual basis of accounting. There are certain exceptions where it is known that final expenditures will be less than the initial budget. The budget reflects the exclusion of five percent of anticipated collections of certain general revenues, in accordance with Florida Statutes. Actual revenues may exceed the budget. Since budgeted expenditures represent a ceiling, actual expenditures normally fall short of the budget. The excess revenues and under expenditures, carry forward as fund balance to the following year. For Proprietary Funds, depreciation expenses are not budgeted, but are recorded and reported for financial purposes.

All annual appropriations lapse at fiscal year end. Under the County's budgetary process, outstanding encumbrances are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be re-appropriated and honored the subsequent fiscal year.

Financial Policies

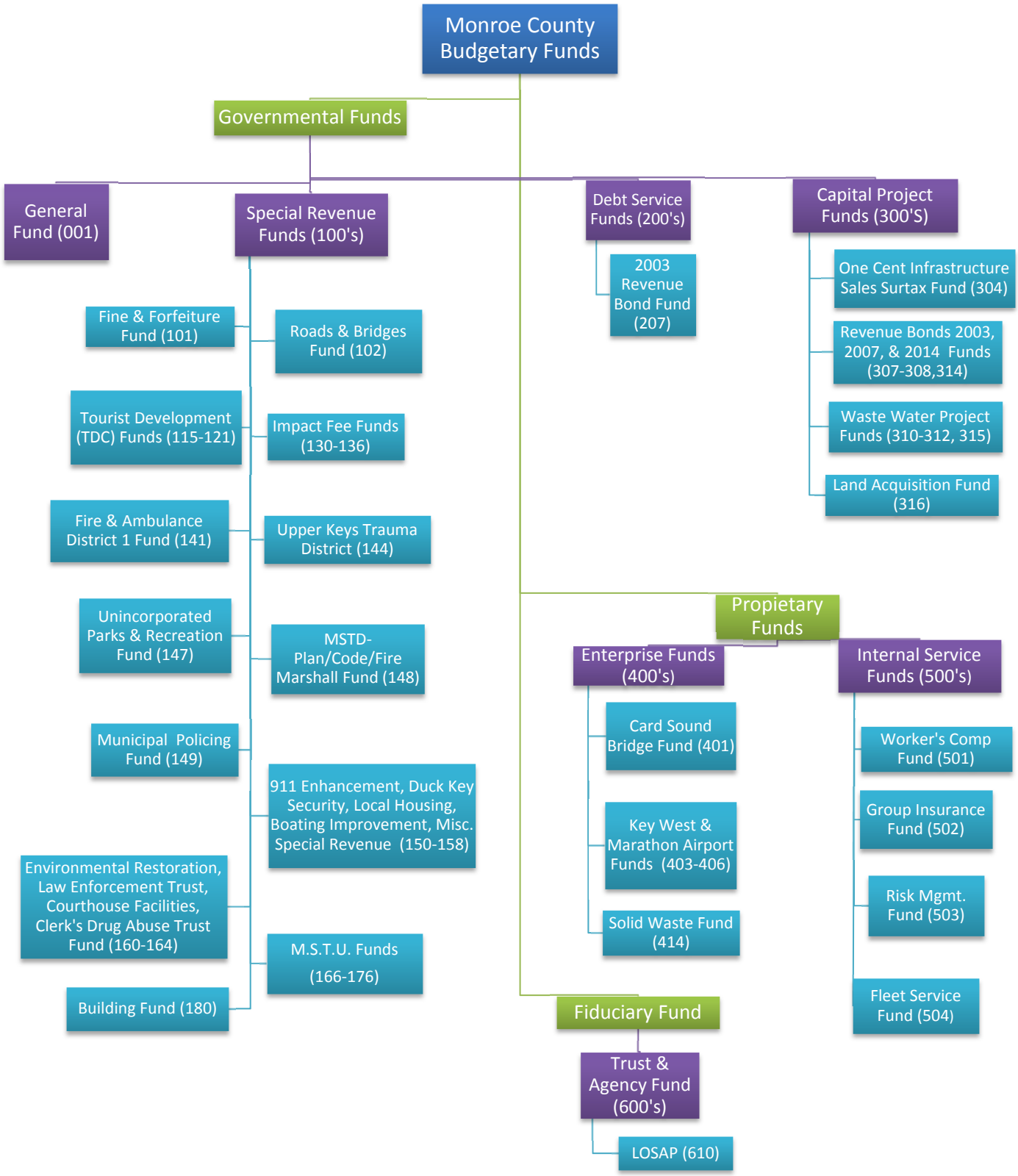
Budgetary Control

Separate accounting systems and budgets are maintained by the Board of County Commissioners, Sheriff, Tax Collector, Property Appraiser, Supervisor of Elections, and Clerk of Courts.

Florida Statutes require that the County adopt a balanced budget. Managerial budgetary control for the Board of County Commissioners is maintained at the fund, department and account level by the encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Purchase orders, which result in an overrun of cost center balances, are not released until additional appropriations are made available. Encumbrances at fiscal year-end are canceled and, if required, are then re-encumbered in the new budget year based on allowable appropriations.

Expenditures by the Constitutional Officers who maintain separate budgets are controlled by appropriations in accordance with budget requirements set forth in Florida Statutes.

FUND STRUCTURE



BUDGET SUMMARY BY FUND TYPE

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE FUND	INTERNAL SERVICE	TRUST & AGENCY FUNDS	TOTAL ALL FUNDS	% of Budget
REVENUES - All Sources									
TAXES:									
AD VALOREM TAXES	16,846,225	62,318,449						79,164,674	
DELINQUENT AD VALOREM TAXES	70,000	179,000						249,000	
SALES & USE TAXES	4,686,206	37,000,000		20,000,000				61,686,206	
TOTAL COUNTY TAXES	21,602,431	99,497,449		20,000,000				**141,099,880**	34%
LICENSES & PERMITS		3,798,802		2,781,900	530,000			7,110,702	2%
INTERGOVERNMENTAL RESOURCES:									
FEDERAL SOURCES		16,500						16,500	
STATE SOURCES	10,176,660	6,752,833						16,929,493	
OTHER SOURCES								0	
TOTAL INTERGOVERNMENTAL RESOURCES	10,176,660	6,769,333						**16,945,993**	4%
CHARGES FOR SERVICES	751,300	12,325,231			27,183,000	25,421,338		**65,680,869**	16%
FINE & FORFEITURES	13,000	806,500			600			**820,100**	0%
MISCELLANEOUS REVENUES:									
INTEREST INCOME	87,000	241,913	5,100	63,500	76,300	68,500	2,455	544,768	
OTHER	490,500	115,910		2,500,000	2,000	340,000	36,780	3,485,190	
TOTAL MISCELLANEOUS REVENUES	577,500	357,823	5,100	2,563,500	78,300	408,500	39,235	**4,029,958**	1%
DEBT PROCEEDS -Non Voted Debt				3,016,492				**3,016,492**	1%
TOTAL GROSS REVENUES	33,120,891	123,555,138	5,100	28,361,892	27,791,900	25,829,838	39,235	238,703,994	
LESS ALLOWANCE FOR NON-COLLECTION	(1,656,045)	(6,002,051)	(255)	(1,267,271)	(1,389,595)	(20,425)	(1,962)	**(10,337,604)**	-2%
NON-REVENUE SOURCES:									
INTERFUND TRANSFERS	9,577,412	1,808,908	5,608,100	41,125,082	20,000			58,139,502	
CASH BALANCE FORWARD	13,742,910	57,251,578	1,686,091	30,115,816	13,814,084	13,815,298	26,893	130,452,670	
TOTAL NON-REVENUE SOURCES	23,320,322	59,060,486	7,294,191	71,240,898	13,834,084	13,815,298	26,893	**188,592,172**	45%
TOTAL ALL REVENUE	**54,785,168**	**176,613,573**	**7,299,036**	**98,335,519**	**40,236,389**	**39,624,711**	**64,166**	**416,958,562**	100%
EXPENDITURES by -FUNCTION									
GENERAL GOVERNMENT	28,418,775	4,339,262	5,608,100	14,953,890		2,930,714	44,916	**56,295,657**	14%
PUBLIC SAFETY	1,755,252	77,055,427		6,992,874	3,928,971	3,830,931		**93,563,455**	22%
PHYSICAL ENVIRONMENT	751,379	4,176,721		13,676,403	18,836,937			**37,441,440**	9%
TRANSPORTATION	294,250	10,413,075		16,079,604	8,865,084			**35,652,013**	9%
ECONOMIC ENVIRONMENT	649,226	53,122,702						**53,771,928**	13%
HUMAN SERVICES	7,432,993	365,035				25,680,216		**33,478,244**	8%
CULTURE/RECREATION	3,302,773	3,285,228		9,472,181				**16,060,182**	4%
COURT RELATED EXPENDITURES	3,594,030	794,073		2,122				**4,390,225**	1%
OTHER USES:									
Budgeted Transfers	267,500	7,108,052		22,504,528	1,064,316	579,520		**31,523,916**	8%
Reserves*	8,318,990	15,953,998	1,690,936	14,653,917	7,541,081	6,603,330	19,250	**54,781,502**	13%
TOTAL EXPENDITURES	**54,785,168**	**176,613,573**	**7,299,036**	**98,335,519**	**40,236,389**	**39,624,711**	**64,166**	**416,958,562**	100%
*To show the true operating expenditures by function, Reserves were classified as "Other Uses", otherwise they would have been recorded in the Functions.									
EXPENDITURES by -CATEGORY									
SALARIES & FRINGE BENEFITS	16,163,965	27,138,472		849,936	5,043,671	2,094,513		**51,290,557**	12%
OPERATING EXPENDITURES	16,876,862	67,828,553		15,927,544	21,723,610	29,036,348	44,916	**151,437,833**	36%
CAPITAL EXPENDITURES:									
Capitial Outlay- Land				6,000,000				**6,000,000**	1%
Capitial Outlay- Buildings	0	1,298,585		6,517,411	2,500,000			**10,315,996**	2%
Capitial Outlay- Infrastructure		7,021,184		28,095,683				**35,116,867**	8%
Capitial Outlay- Equipment	336,279	1,430,354		2,135,000	425,000	311,000		**4,637,633**	1%
Capitial Outlay- Vehicles	168,088	644,192		969,500	1,512,625			**3,294,405**	1%
Capitial Outlay- Books, pubs, & Lib Material	167,800	305,000			426,086			**898,886**	
TRANSFERS OUT:									
Trsf Out to Constitutional Officers	12,485,684	47,805,953						**60,291,637**	14%
Budgeted Transfers to Other Funds	267,500	7,108,052		23,186,528	1,064,316	579,520		**32,205,916**	8%
DEBT SERVICE:									
PRINCIPAL PAYMENTS			4,254,995					**4,254,995**	1%
INTEREST PAYMENTS			1,353,105					**1,353,105**	0%
RESERVES	548,470	3,684,256	700,000	12,654,882	1,947,288	1,917,400	6,417	**21,458,713**	5%
CASH BALANCE RESERVES	7,770,520	12,348,972	990,936	1,999,035	5,593,793	5,685,930	12,833	**34,402,019**	8%
TOTAL EXPENDITURES	**54,785,168**	**176,613,573**	**7,299,036**	**98,335,519**	**40,236,389**	**39,624,711**	**64,166**	**416,958,562**	100%

Fund/Departmental Relationship

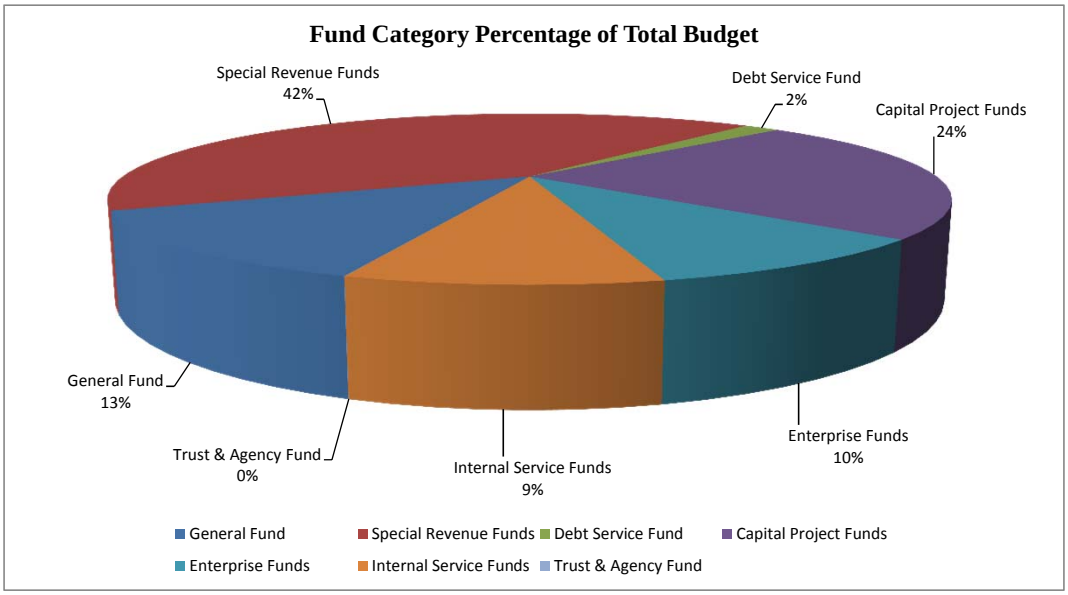
The following tables show the relationship between Funds and the Deaprtments that make up the Fund, total dollar amount and percentage of each category:

Governmental			
General Fund - 001	**Special Revenue Funds 100-180**	**Debt Service Fund - 207**	**Capital Project Funds 304-316**
BOCC Administration	Trauma Star	Debt Service	County Eng. - Project Mgmt.
County Administraton	Sheriff/Municpal Policing		
Budget & Finance	Facility Maint - Corrections		
Personnel	Fire & Ambulance Central		
Information Technology	Fire Marshal		
Public Works/Fac. Maint.	EMS Administration		
Fire & Rescue Coordinator/Fire Academy	County Eng.- Roads & Bridges		
Emergency Management	Road Department		
Welfare Services	Uninc. Parks & Beaches		
Social Svcs- Transportation	Tourist Development Council		
Bayshore Manor	Upper Keys Health Care Dist.		
Extension Services	Growth Mgmt. Admin.		
Library Services	Planning Dept.		
Veteran Affairs	Code Compliance		
Guardian Ad Litem	Environmental Res.		
Medical Examiner	Marine Resources		
County Attorney	Building Department		
Tax Collector	County Attorney- Growth Mgmt.		
Property Appraiser	Tax Collector		
Judicial Admin.	Property Appraiser		
State Attorney	Judicial Admin.		
Public Defender			
Clerk of the Courts			
Supervisor of Elections			

Propietary	
Enterprise Funds 401-414	**Internal Service Funds 501-504**
County Eng.-Card Sound Bridge	Worker's Comp
Card Sound Bridge	Group Insurance
Solid Waste	Risk Management
Marathon Airport	Fleet Management
Key West Airport	
Fire & Rescue- KW Airport	

Fudicary
Trust & Agency Fund 610
LOSAP

General Fund	$	54,785,168
Special Revenue Funds	$	176,613,573
Debt Service Fund	$	7,299,036
Capital Project Funds	$	98,335,519
Enterprise Funds	$	40,236,389
Internal Service Funds	$	39,624,711
Trust & Agency Fund	$	64,166
Total Budget	**$**	**416,958,562**



FUND DESCRIPTION

Major funds represent significant activities of Monroe County and include any fund whose revenues or expenditures, (excluding other financing sources such as Grants, Revenue Bonds and other uses), constitute more than 10% of the revenues or expenditures of the appropriated budget. Of the County's 63 funds, 3 funds would fall under the category of major governmental funds. The breakdown of the County's fund structure is as follows:

Major Governmental Funds

General Fund accounts for all financial resources that are not captured and accounted for in other funds. Funding sources include Ad Valorem taxes, state shared revenues, rents, inter-fund transfers and other receipts. Expenditures are used for the operation and activities of many Monroe County Departments including Facility Maintenance, Welfare Services, Libraries, Judicial Administration and other County general government functions.

Fine and Forfeiture Fund accounts for the operation and maintenance of the Sheriff's Office (Administration, Law Enforcement, Community Relations, & Corrections), Trauma Star and an unfunded State mandate to share the cost of juvenile detention. The primary revenue source is Ad Valorem taxes. Prisoner housing and Trauma Star fees make up other revenue receipts.

Cudjoe Regional Wastewater Project accounts for the design, construction and debt payments of the wastewater system in the Lower Keys. Wastewater projects in Monroe County are a state mandate and must be completed by 2015. Revenues include: One Cent Infrastructure Sales Surtax, State Grants, Special Assessments and Clean Water State Revolving Loans.

Non-Major Governmental Funds

Road & Bridge Fund accounts for the operation of the Road Department and repair and maintenance of County roads and bridges. State and County fuel taxes make up the major revenue source for this fund.

Tourist Development Fund accounts for the operation and activities (advertising, events and brick and mortar projects) of the Tourist Development Council. Local option three-cent bed taxes are the primary revenue receipts for these funds. Funds collected in each district in the County are used in said district.

Impact Fees (Roadway, Parks, Library, Solid Waste, Police Facilities, Fire & EMS and Employee Fair Share Housing) account for capital improvements required to meet the needs of growth of new housing. Projects are BOCC approved and funded by construction permits.

District 1 Fire & Ambulance Fund accounts for the operation and equipment of six fire and ambulance stations. The primary revenue receipts are Ad Valorem taxes. Ambulance fees are also accounted in this fund's receipts.

MSTD-Plan/Code Compliance/ Fire Marshal Fund accounts for the operation of the Growth Management Division (Planning, Code Compliance and Zoning), Fire & Rescue Administration and Fire Marshal. Revenue sources include: Ad Valorem taxes, state shared revenue, communication taxes and planning fees.

FUND DESCRIPTION

Municipal Policing covers the over and above the Sheriff's County-wide costs. This fund accounts for other Sheriff's Department services to the unincorporated areas of Monroe County and contracts with municipalities for additional law enforcement services. The primary source of revenue is Ad Valorem taxes, followed by service charges to the municipalities that are under contract.

911 Enhancement, **Duck Key Security, Boating Improvement, Miscellaneous Special Revenue, Environmental Restoration, Law Enforcement Trust, Courthouse Facilities and Clerk's Drug Abuse Trust** funds account for the restrictive use of fines, fees and special assessments, balanced with operations of each revenue stream.

Debt Service Fund accounts for the accumulation of resources for, and the repayment of general long term debt, interest and related costs. Revenue sources include inter-fund transfers from the One Cent Infrastructure Sales Surtax and Waste Water Assessments. From these sources, debt payments are made on the 2003, 2007 and 2014 Revenue Bonds, and the Big Coppitt Clean Water SRF loan.

One Cent Infrastructure Sales Surtax Fund accounts for major Physical Environment, General Government, Culture & Recreational and Public Safety projects along with debt service for capital improvement projects and Project Management. During the last Presidential election, Monroe County voters approved to extend the Sales Tax to December 31, 2032.

2003, 2007, and 2014 Revenue Bond Funds account for the construction of major capital facilities such as fire stations, Freeman Justice Courthouse and payments to the Key Largo Waste Water district.

Big Coppitt, Duck Key and Long Key Waste Water Funds account for the construction of waste water systems in those respective unincorporated areas. Each waste water project has been partially funded by inter-fund transfers from the One Cent Infrastructure Sales Surtax. Other revenue resources include State grants, special assessments and Clean Water State Revolving Funds.

Non-Major Proprietary Funds - Account for the acquisition, operation and maintenance of government facilities and services, which are entirely self-supported by user charges.

Enterprise funds included in this category are: **Card Sound Bridge, Marathon Airport, Key West International Airport and Solid Waste.** Each of these funds will charge a user, a fee for using their respective service.

Internal Service funds include **Worker's Compensation, Group Insurance, Risk Management and Fleet Services.** Each of these funds will charge each County Department or user in order to operate their respective internal service field.

Non-Major Trust and Agency Funds - Account for the assets held by the County in a trustee capacity or as an agent for individuals, private organizations, or other governmental units.

Fire & EMS LOSAP (Length of Service Award Program) Fund accounts for contributions paid by the BOCC, to fund the pension benefits for eligible volunteer Firefighters and Emergency Medical Services volunteers.

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Fund Summary

General Fund

Fund Number: **001**

Description: The General Fund is the principal fund of the County and accounts for the receipt and expenditure of resources that are traditionally associated with local government and that are not required to be accounted for in another fund.

Appropriations by Department	FY 2016 Adopted
Animal Shelters	1,142,946
Bayshore Manor	833,560
BOCC Administrative	1,852,944
BOCC Miscellaneous	1,617,401
Budgeted Transfers	267,500
Clerk of Courts	3,459,932
County Administrator	1,355,253
County Attorney	1,712,400
County Engineering General	294,250
Emergency Management	385,092
Employee Services - Personnel	463,360
Extension Services	212,351
Facilities Maintenance	6,808,876
Fire & Rescue Coordinator/Fire Academy	619,650
Grants Management	189,474
Guardian Ad Litem	193,492
Human Service Advisory Board Funding	1,927,860
Information Technology	2,122,673
Judicial Administration	1,662,312
Libraries	3,061,925
Medical Examiner	650,510
Office of Management & Budget	477,982
Other Non-profit Funding (Not HSAB)	129,224
Property Appraiser	4,221,584
Public Defender	692,049
Public Works Management	66,425
Purchasing	202,264
Quasi-external Services	130,000
Reserves	8,193,990
Social Service Transportation	941,262
State Attorney	327,038
Supervisor of Elections	1,920,362
Tax Collector	4,387,461
Veteran Affairs	619,226
Welfare Services	1,642,540
Total Budget	**54,785,168**

Revenue Source	FY 2016 Adopted
Taxes	21,602,431
Intergovernmental Revenue	10,176,660
Charges For Services	751,300
Fines And Forfeits	13,000
Misc. Revenues	577,500
Other Sources	21,664,277
Total Revenue	**54,785,168**

Affordable Housing Programs

Fund Number: **100**

Description: This fund accounts for revenues and expenditures of various low income housing programs.

Appropriations by Department	FY 2016 Adopted
Housing Assistance	290,000
Reserves	22,002
Total Budget	**312,002**

Revenue Source	FY 2016 Adopted
Misc. Revenues	1,100
Other Sources	310,902
Total Revenue	**312,002**

Fine & Forfeiture Fund

Fund Number: **101**

Description: This fund accounts for the operation and maintenance of the Sheriff's Office, Detention Facility, County Court Security, Trauma Star and Juvenile Justice Detention Cost Share Program (State Mandate).

Appropriations by Department	FY 2016 Adopted
BOCC Miscellaneous	923,000
Budgeted Transfers	16,667
Emergency Medical Air Transport	3,148,956
Facilities Maintenance	1,928,757
LEEA	75,000
Monroe County Sheriff	45,278,711
Reserves	5,453,332
Total Budget	**56,824,423**

Revenue Source	FY 2016 Adopted
Taxes	46,293,808
Charges For Services	4,246,500
Fines And Forfeits	81,500
Misc. Revenues	87,500
Other Sources	6,115,115
Total Revenue	**56,824,423**

Road And Bridge Fund

Fund Number: **102**

Description: This fund accounts for the operation and capital improvements of the County's Road Department. The two major revenue sources include: State Shared Fuel Taxes, as defined and distributed by Section 9(c), Art. XII, State Constitution and Section 206.47(6), Florida Statutes (F.S.) and Local Option Fuel Taxes, as defined and distributed by Sections 336.021 and 336.025, F.S. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	3,520,047
County Engineering Capital	415,790
Reserves	1,406,851
Road Department	8,748,210
Total Budget	**14,090,898**

Revenue Source	FY 2016 Adopted
Taxes	2,335,000
Intergovernmental Revenue	3,500,000
Charges For Services	62,500
Misc. Revenues	57,700
Other Sources	8,135,698
Total Revenue	**14,090,898**

TDC District Two Penny

Fund Number: **115**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council. Primary revenue source is a Bed Tax.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	75,436
TDC Special Projects	1,663,487
TDC Two Penny Events	8,520,098
Total Budget	**10,259,021**

Revenue Source	FY 2016 Adopted
Taxes	5,533,500
Other Sources	4,725,521
Total Revenue	**10,259,021**

TDC Admin & Promo 2 Cent

Fund Number: **116**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council. Primary revenue source is a Bed Tax.

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
Budgeted Transfers	263,502	Taxes	11,466,500
TDC Two Penny Generic	16,670,449	Other Sources	5,467,451
Total Budget	**16,933,951**	**Total Revenue**	**16,933,951**

TDC District 1 Third Cent

Fund Number: **117**

Description: To account for the Local Option Three Cent Bed Tax in District One (Key West City limits).

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
TDC District 1 Third Penny	14,547,550	Taxes	9,671,300
Total Budget	**14,547,550**	Other Sources	4,876,250
		Total Revenue	**14,547,550**

TDC District 2 Third Cent

Fund Number: **118**

Description: To account for the Local Option Three Cent Bed Tax in District Two (Key West to the west end of the Seven Mile Bridge).

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
TDC District 2 Third Cent	1,339,258	Taxes	996,200
Total Budget	**1,339,258**	Other Sources	343,058
		Total Revenue	**1,339,258**

TDC District 3 Third Cent

Fund Number: **119**

Description: To account for the Local Option Three Cent Bed Tax in District Three (West end of the Seven Mile Bridge to the Long Key Bridge).

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
TDC District 3 Third Cent	3,252,198	Taxes	2,427,600
Total Budget	**3,252,198**	Other Sources	824,598
		Total Revenue	**3,252,198**

TDC District 4 Third Cent

Fund Number: **120**

Description: To account for the Local Option Three Cent Bed Tax in District Four (Long Key Bridge to Mile Maker 90.939).

Appropriations by Department	FY 2016 Adopted
TDC District 4 Third Cent	2,474,256
Total Budget	**2,474,256**

Revenue Source	FY 2016 Adopted
Taxes	1,864,900
Other Sources	609,356
Total Revenue	**2,474,256**

TDC District 5 Third Cent

Fund Number: **121**

Description: To account for the Local Option Three Cent Bed Tax in District Five (Mile Maker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County).

Appropriations by Department	FY 2016 Adopted
TDC District 5 Third Cent	2,719,735
Total Budget	**2,719,735**

Revenue Source	FY 2016 Adopted
Taxes	2,040,000
Other Sources	679,735
Total Revenue	**2,719,735**

Impact Fees Fund - Roadway

Fund Number: **130**

Description: This fund accounts for roadway impact fees (Licenses & Permits) collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's major road network system in the district from where the moneys are collected. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	73,983
Impact Fees Roadways	1,249,075
Total Budget	**1,323,058**

Revenue Source	FY 2016 Adopted
Licenses And Permits	83,061
Misc. Revenues	9,464
Other Sources	1,230,533
Total Revenue	**1,323,058**

Impact Fees Fund - Parks & Rec

Fund Number: **131**

Description: This fund accounts for park impact fees (License & Permits) collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's community park facilities in the subdistrict from which the moneys have been collected. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2016 Adopted
Impact Fees Parks & Recreation	444,777
Total Budget	**444,777**

Revenue Source	FY 2016 Adopted
Licenses And Permits	28,341
Misc. Revenues	1,199
Other Sources	415,237
Total Revenue	**444,777**

Impact Fees Fund - Libraries

Fund Number: **132**

Description: This fund accounts for library impact fees collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's library facilities. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2016 Adopted
Impact Fees Libraries	819,882
Total Budget	**819,882**

Revenue Source	FY 2016 Adopted
Licenses And Permits	30,000
Misc. Revenues	2,700
Other Sources	787,182
Total Revenue	**819,882**

Impact Fees Fund - Solid Waste

Fund Number: **133**

Description: This fund accounts for solid waste impact fees collected within the County's Impact Fee Districts. The funds can be used for the purpose of construction and expansion of solid waste facilities in Monroe County and also the purchase of new incinerators and equipment. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2016 Adopted
Impact Fees Solid Waste	68,563
Total Budget	**68,563**

Revenue Source	FY 2016 Adopted
Licenses And Permits	7,400
Misc. Revenues	150
Other Sources	61,013
Total Revenue	**68,563**

Impact Fees Fund - Police Fac

Fund Number: **134**

Description: This fund accounts for police impact fees collected within the County's Impact Fee Districts. Funds are used for the purpose of capital expansion of police and jail facilities and the acquistion of new patrol cars. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2016 Adopted
Impact Fees Police Facilities	68,494
Total Budget	**68,494**

Revenue Source	FY 2016 Adopted
Licenses And Permits	17,500
Misc. Revenues	200
Other Sources	50,794
Total Revenue	**68,494**

Impact Fees Fund - Fire & EMS

Fund Number: **135**

Description: This fund accounts for fire facility impact fees collected within the County's Impact Fee Districts. Funds can be used for the capital expansion of the County's fire facilities including wells and hydrants. This fund is part of the County's Capital Improvement Plan (CIP).

Appropriations by Department	FY 2016 Adopted
Impact Fees Fire & EMS	53,406
Total Budget	**53,406**

Revenue Source	FY 2016 Adopted
Licenses And Permits	15,500
Misc. Revenues	235
Other Sources	37,671
Total Revenue	**53,406**

Employee Fair Share Housing

Fund Number: **136**

Description: This fund accounts for employee fair share housing impact fees collected in the County's impact fee districts.

Appropriations by Department	FY 2016 Adopted
Emp Fair Shr Hsing	300,000
Reserves	66,612
Total Budget	**366,612**

Revenue Source	FY 2016 Adopted
Licenses And Permits	5,000
Misc. Revenues	1,700
Other Sources	359,912
Total Revenue	**366,612**

Fire & Ambulance District 1 L&M Key

Fund Number: **141**

Description: This fund is used to account for revenues and expenditures related to District One Fire and Ambulance services.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	908,519
Fire & Rescue Central	10,385,682
Property Appraiser	220,514
Reserves	2,646,351
Tax Collector	309,854
Total Budget	**14,470,920**

Revenue Source	FY 2016 Adopted
Taxes	10,363,483
Intergovernmental Revenue	46,500
Charges For Services	626,000
Misc. Revenues	27,500
Other Sources	3,407,437
Total Revenue	**14,470,920**

Upper Keys Healthcare Taxing District

Fund Number: **144**

Description: This fund is used to account for expenditures related to transportation and hospitalization of trauma alert victims in the Upper Keys. The district reaches from the Dade-Monroe County line south through Layton to the north end of the Long Key Bridge.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	18,641
Reserves	64,114
Upper Keys Health Care Taxing District	218,095
Total Budget	**300,850**

Revenue Source	FY 2016 Adopted
Misc. Revenues	3,000
Other Sources	297,850
Total Revenue	**300,850**

Unincorporated Svc Dist Parks & Rec

Fund Number: **147**

Description: This fund is used to account for unincorporated parks and recreation operations.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	162,768
Facilities Maintenance	1,715,569
Reserves	418,555
Tax Collector	70,000
Total Budget	**2,366,892**

Revenue Source	FY 2016 Adopted
Taxes	1,662,725
Charges For Services	40,000
Misc. Revenues	62,000
Other Sources	602,167
Total Revenue	**2,366,892**

Mstd - Plng/bldg/code/fire Mar

Fund Number: **148**

Description: This fund is used to account for revenue and expenditures related to unincorporated planning, code compliance, zoning, fire and rescue administration and Fire Marshal. Taxes listed here are Local Communication Service taxes. No Ad Valorem taxes were levied in this fund.

Appropriations by Department	FY 2016 Adopted
2010 Comp Plan	130,000
Budgeted Transfers	1,547,942
Code Compliance	1,434,535
County Attorney	450,807
Environmental Resources	751,221
Fire & Rescue Coordinator/Fire Academy	820,928
Fire Marshal	440,223
Growth Management Administration	918,700
Planning Commission	82,176
Planning Department	1,545,550
Planning/Building Refunds	12,000
Property Appraiser	40,451
Reserves	2,115,835
Total Budget	**10,290,368**

Revenue Source	FY 2016 Adopted
Taxes	665,000
Intergovernmental Revenue	2,849,523
Charges For Services	2,040,000
Fines And Forfeits	470,000
Misc. Revenues	25,000
Other Sources	4,240,845
Total Revenue	**10,290,368**

Municipal Policing

Fund Number: **149**

Description: This fund accounts for Sheriff's Office operation for services to unincorporated Monroe County and contracts with municipalities (Marathon, Islamorada, & Layton) for additional services, over and above the Sheriff's Countywide costs.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	11,514
Monroe County Sheriff	7,759,701
Property Appraiser	86,470
Reserves	902,462
Tax Collector	124,903
Total Budget	**8,885,050**

Revenue Source	FY 2016 Adopted
Taxes	4,177,433
Charges For Services	3,522,028
Misc. Revenues	6,900
Other Sources	1,178,689
Total Revenue	**8,885,050**

911 Enhancement Fee

Fund Number: **150**

Description: This fund accounts for fees levied for the 911 emergency phone system.

Appropriations by Department	FY 2016 Adopted
Communications	501,864
Total Budget	**501,864**

Revenue Source	FY 2016 Adopted
Charges For Services	501,619
Misc. Revenues	245
Total Revenue	**501,864**

Duck Key Security District

Fund Number: **152**

Description: To account for the revenues and expenditures in providing security services for the Duck Key District. Special assessment revenues (Licenses & Permits) are collected from Duck Key property owners as pursuant to Florida Statute 125.01(q)(1) and codified by Monroe County Ordinance 005-1992.

Appropriations by Department	FY 2016 Adopted
BOCC Miscellaneous	247,500
Reserves	104,229
Tax Collector	2,250
Total Budget	**353,979**

Revenue Source	FY 2016 Adopted
Licenses And Permits	75,000
Misc. Revenues	1,100
Other Sources	277,879
Total Revenue	**353,979**

Local Housing Assistance Trust Fund

Fund Number: **153**

Description: This program is funded by an increase in the documentary stamps, as approved by the State Legislature in the Affordable Housing Act. The revenue available to Monroe County is administered by the Housing Authority.

Appropriations by Department	FY 2016 Adopted
Housing Assistance	1,295,671
Reserves	26,445
Total Budget	**1,322,116**

Revenue Source	FY 2016 Adopted
Intergovernmental Revenue	373,310
Misc. Revenues	4,500
Other Sources	944,306
Total Revenue	**1,322,116**

Boating Improvement Fund (BIF)

Fund Number: **157**

Description: To account for revenues and expenditures providing boating-related activities, for removal of vessels and floating structures deemed a hazard to public safety and health, and for manatee and marine mammal protection and recovery. An annual vessel registration fee is collected as authorized by Florida Statute 328.66 and Monroe County Ordinance 034-2002.

Appropriations by Department	FY 2016 Adopted
Marine Resources	2,008,268
Reserves	519,991
Total Budget	**2,528,259**

Revenue Source	FY 2016 Adopted
Charges For Services	655,000
Misc. Revenues	10,600
Other Sources	1,862,659
Total Revenue	**2,528,259**

Misc Special Revenue Fund

Fund Number: **158**

Description: To account for revenues and expenditures earmarked for specific purposes. Included are funds to be used exclusively for court-related and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trial courts, state attorney, public defender, and criminal conflict and civil regional counsel in the county. These funds are collected pursuant to Section 28.24 (12)(e)1, of the Florida Statutes. Traffic Education Funds are collected pursuant to County Ordinance 21-2002.

Appropriations by Department	FY 2016 Adopted
BOCC Miscellaneous	50,000
Building Department	78,400
Communications	140,000
County Administrator	50,000
Court Technology Fund	45,218
Judicial Administration	15,000
Libraries	305,000
Public Defender	10,000
Reserves	766,996
State Attorney	375,000
Welfare Services	940
Total Budget	**1,836,554**

Revenue Source	FY 2016 Adopted
Other Sources	1,836,554
Total Revenue	**1,836,554**

Environmental Restoration Fund

Fund Number: **160**

Description: This fund accounts for expenditures related to habitat restoration and improvement purposes set forth in the Monroe County Comprehensive Plan and Land Development Regulations. Revenues are collected as part of a mitigation penalty as imposed by Monroe County Resolutior #345A-1999.

Appropriations by Department	FY 2016 Adopted
Environmental Resources	926,401
Reserves	404,805
Total Budget	**1,331,206**

Revenue Source	FY 2016 Adopted
Fines And Forfeits	255,000
Misc. Revenues	4,700
Other Sources	1,071,506
Total Revenue	**1,331,206**

Law Enforcement Trust (600)

Fund Number: **162**

Description: To account for the funds used for the purpose of training police officers and supporting personnel in the prevention, investigation, detection, and identification of crime. Law Enforcement Trust Funds (LETF) revenues are authorized by Florida Statutes 775.083 and 893.135.

Appropriations by Department	FY 2016 Adopted
Law Enforcement Trust	345,000
Reserves	147,434
Total Budget	**492,434**

Revenue Source	FY 2016 Adopted
Misc. Revenues	1,750
Other Sources	490,684
Total Revenue	**492,434**

Court Facilities Fees Trust (602)

Fund Number: **163**

Description: To account for revenues collected upon the institution of any civil action, suit or proceeding to be used exclusively in providing and maintaining existing and future courthouse facilities that are used for Circuit and County Court systems.

Appropriations by Department	FY 2016 Adopted
Judicial Administration	348,855
Reserves	149,601
Total Budget	**498,456**

Revenue Source	FY 2016 Adopted
Charges For Services	517,584
Misc. Revenues	7,500
Other Sources	-26,628
Total Revenue	**498,456**

Clerk's Drug Abuse Trust (603)

Fund Number: **164**

Description: To account for assessments collected for drug abuse programs and to disburse assistance grants for drug abuse treatment and/or educational programs which meet the standards for qualification of such programs by the Department of Health and Rehabilitative Services.

Appropriations by Department	FY 2016 Adopted
BOCC Miscellaneous	96,000
Reserves	39,287
Total Budget	**135,287**

Revenue Source	FY 2016 Adopted
Charges For Services	30,000
Misc. Revenues	380
Other Sources	104,907
Total Revenue	**135,287**

Marathon Municipal Service Taxing Unit

Fund Number: **166**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities within the City of Marathon.

Appropriations by Department	FY 2016 Adopted
Reserves	312
Wastewater MSTUs	246
Total Budget	**558**

Revenue Source	FY 2016 Adopted
Other Sources	558
Total Revenue	**558**

Bay Point Wastewater Municipal Service Taxing Unit

Fund Number: **168**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Bay Point.

Appropriations by Department	FY 2016 Adopted
Reserves	5,622
Wastewater MSTUs	23,000
Total Budget	**28,622**

Revenue Source	FY 2016 Adopted
Other Sources	28,622
Total Revenue	**28,622**

Big Coppitt Wastewater Municipal Service Taxing Unit

Fund Number: **169**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Big Coppitt.

Appropriations by Department	FY 2016 Adopted
Reserves	69
Wastewater MSTUs	1,260
Total Budget	**1,329**

Revenue Source	FY 2016 Adopted
Other Sources	1,329
Total Revenue	**1,329**

Key Largo Wastewater Municipal Service Taxing Unit

Fund Number: **170**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Key Largo.

Appropriations by Department	FY 2016 Adopted
Reserves	770
Wastewater MSTUs	2,400
Total Budget	**3,170**

Revenue Source	FY 2016 Adopted
Other Sources	3,170
Total Revenue	**3,170**

Stock Island Wastewater MSTU

Fund Number: **171**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Stock Island.

Appropriations by Department	FY 2016 Adopted
Reserves	151,046
Tax Collector	1,500
Wastewater MSTUs	350,900
Total Budget	**503,446**

Revenue Source	FY 2016 Adopted
Licenses And Permits	42,000
Misc. Revenues	1,700
Other Sources	459,746
Total Revenue	**503,446**

Cudjoe-Sugarloaf Municipal Service Taxing Unit

Fund Number: **172**

Description: This taxing unit was enacted by Ordinance 038-2004, revised by Ordinance 010-2005 to provide wastewater and reclaimed water services and facilities and ecncompasses the unicorporated area bounded on the west by Shark Key Channel and on the east by Kemp Channel, less the area encompassed in the Baypoint MSTU described in Ordinance 037-2002.

Appropriations by Department	FY 2016 Adopted
Wastewater MSTUs	3,662
Total Budget	**3,662**

Revenue Source	FY 2016 Adopted
Other Sources	3,662
Total Revenue	**3,662**

Conch Key Municipal Service Taxing Unit

Fund Number: **174**
Description: This taxing unti was created to provide wastewater and reclaimed water services and facilities on Conch Key.

Appropriations by Department	FY 2016 Adopted
Wastewater MSTUs	400
Total Budget	**400**

Revenue Source	FY 2016 Adopted
Other Sources	400
Total Revenue	**400**

Long Key, Layton Municipal Service Taxing Unit

Fund Number: **175**
Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Long Key and Layton.

Appropriations by Department	FY 2016 Adopted
Reserves	2,571
Wastewater MSTUs	7,900
Total Budget	**10,471**

Revenue Source	FY 2016 Adopted
Other Sources	10,471
Total Revenue	**10,471**

Duck Key Municipal Service Taxing Unit

Fund Number: **176**
Description: This taxing unit was created to provide wastewater services to the Duck Key service district.

Appropriations by Department	FY 2016 Adopted
Reserves	13,553
Wastewater MSTUs	32,500
Total Budget	**46,053**

Revenue Source	FY 2016 Adopted
Other Sources	46,053
Total Revenue	**46,053**

Building Fund

Fund Number: **180**
Description: This fund is used to account for Building Department operations related to restricted building fee revenues.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	509,033
Building Department	3,990,270
Planning/Building Refunds	30,000
Reserves	274,240
Total Budget	**4,803,543**

Revenue Source	FY 2016 Adopted
Licenses And Permits	3,495,000
Charges For Services	84,000
Misc. Revenues	39,000
Other Sources	1,185,543
Total Revenue	**4,803,543**

Debt Service Fund

Fund Number: **207**

Description: To account for accumulation of resources for, and payment of, interest and principal on long-term debt.

Appropriations by Department	FY 2016 Adopted
2003 Revenue Bond	5,608,100
Reserves	1,690,936
Total Budget	**7,299,036**

Revenue Source	FY 2016 Adopted
Misc. Revenues	5,100
Other Sources	7,293,936
Total Revenue	**7,299,036**

One Cent Infra-structure Sales Tax

Fund Number: **304**

Description: The One Cent Infra-structure Sales Tax Fund accounts for capital improvment projects funded by the Infrastructure Surtax (also called the One Cent Local Option Sales Tax) revenue. This local sales tax is defined by Sections 212.054-.055 of the Florida Statutes.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	13,504,528
County Engineering Capital	849,479
General Gov Cap Projects	5,561,554
Parks & Recreation Capital Projects	4,659,664
Physical Environment Projects	5,450,872
Public Safety Capital Projects	1,636,124
Reserves	2,783,405
Transportation Capital Projects	7,079,604
Total Budget	**41,525,230**

Revenue Source	FY 2016 Adopted
Taxes	20,000,000
Misc. Revenues	2,550,000
Other Sources	18,975,230
Total Revenue	**41,525,230**

Clerks Rev Note, Capital

Fund Number: **306**

Description: This fund is used to account for the Clerks network system.

Appropriations by Department	FY 2016 Adopted
Court Services Network System	2,122
Total Budget	**2,122**

Revenue Source	FY 2016 Adopted
Other Sources	2,122
Total Revenue	**2,122**

Infr Sls Srtx Rev Bds 2007

Fund Number: **308**

Description: This fund is used to account for Capital Infrastructure projects financed by the 2007 Revenue Bonds.

Appropriations by Department	FY 2016 Adopted
General Gov Cap Projects	577,857
Public Safety Capital Projects	13,000
Reserves	17,648
Total Budget	**608,505**

Revenue Source	FY 2016 Adopted
Other Sources	608,505
Total Revenue	**608,505**

Big Coppitt Waste Water Project

Fund Number: **310**

Description: This fund accounts for the revenue and expenditures related to the construction of the Big Coppitt Waste Water Project.

Appropriations by Department	FY 2016 Adopted
Wastewater MSTU Capital	755,500
Total Budget	**755,500**

Revenue Source	FY 2016 Adopted
Licenses And Permits	475,000
Misc. Revenues	10,000
Other Sources	270,500
Total Revenue	**755,500**

Duck Key Waste Water Project

Fund Number: **311**

Description: This fund accounts for the revenues and expenditures related to the construction of the Duck Key Waste Water Project.

Appropriations by Department	FY 2016 Adopted
Reserves	169,274
Wastewater MSTU Capital	500,584
Total Budget	**669,858**

Revenue Source	FY 2016 Adopted
Licenses And Permits	31,500
Misc. Revenues	3,500
Other Sources	634,858
Total Revenue	**669,858**

Cudjoe Regional WW Project

Fund Number: **312**

Description: This fund accounts for the revenue and expenditures related to the construction of the Cudjoe Regional Wastewater Project. The Clean Water State Revolving Finance (SRF) Loan ($78,481,180) is listed as part of "Other Sources" under Revenue.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	9,000,000
Physical Environment Projects	5,146,925
Reserves	10,444,649
Road Department	3,000,000
Wastewater MSTU Capital	422,522
Total Budget	**28,014,096**

Revenue Source	FY 2016 Adopted
Licenses And Permits	2,275,400
Other Sources	25,738,696
Total Revenue	**28,014,096**

Series 2014 Revenue Bonds

Fund Number: **314**

Description: This fund is used to account for capital improvement projects financed by the 2014 Revenue Bonds.

Appropriations by Department	FY 2016 Adopted
General Gov Cap Projects	8,000,000
Parks & Recreation Capital Projects	4,812,517
Public Safety Capital Projects	5,343,750
Reserves	1,203,941
Total Budget	**19,360,208**

Revenue Source	FY 2016 Adopted
Other Sources	19,360,208
Total Revenue	**19,360,208**

Long Key Wastewater

Fund Number: **315**

Description: This fund accounts for the revenues and expenditures related to the construction of the Long Key Wastewater Project.

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
Physical Environment Projects	1,400,000	Other Sources	1,400,000
Total Budget	**1,400,000**	**Total Revenue**	**1,400,000**

Land Acquisition

Fund Number: **316**

Description: This fund accounts for the revenues and expenditures related to Land Acquisition.

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
Physical Environment Projects	6,000,000	Other Sources	6,000,000
Total Budget	**6,000,000**	**Total Revenue**	**6,000,000**

Card Sound Bridge

Fund Number: **401**

Description: This fund accounts for the revenue and expenditures related to operations of the Card Sound toll bridge. Collection of tolls was imposed by Monroe County Resolution #54A-1967.

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
Budgeted Transfers	149,693	Charges For Services	1,010,000
Card Sound Road	1,635,705	Misc. Revenues	15,000
County Engineering General	74,998	Other Sources	1,203,772
Reserves	368,376	**Total Revenue**	**2,228,772**
Total Budget	**2,228,772**		

Marathon Airport

Fund Number: **403**

Description: This fund accounts for the revenue and expenditures related to the operations of the Marathon Airport.

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
Budgeted Transfers	50,153	Charges For Services	816,000
Marathon Airport	1,701,652	Misc. Revenues	4,000
Reserves	448,395	Other Sources	1,380,200
Total Budget	**2,200,200**	**Total Revenue**	**2,200,200**

Key West Intl Airport

Fund Number: **404**

Description: This fund accounts for the revenue and expenditures related to the operations of the Key West Airport.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	331,280
Fire & Rescue Key West Airport	1,400,131
Key West Airport	7,381,569
Reserves	1,416,503
Total Budget	**10,529,483**

Revenue Source	FY 2016 Adopted
Charges For Services	6,567,000
Fines And Forfeits	600
Misc. Revenues	7,500
Other Sources	3,954,383
Total Revenue	**10,529,483**

PFC & Oper Restrictions

Fund Number: **406**

Description: This fund accounts for all PFC (Passenger Facility Charge) funded projects & demonstrates compliance with the bond issue covenants for the KWIA (Key West International Airport).

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	270,000
PFC	600,000
Reserves	322,250
Total Budget	**1,192,250**

Revenue Source	FY 2016 Adopted
Charges For Services	1,250,000
Misc. Revenues	5,000
Other Sources	-62,750
Total Revenue	**1,192,250**

MSD Solid Waste Management

Fund Number: **414**

Description: This fund is restricted in use to collection, disposal, and recycling of solid waste. The primary funding sources are annual assessments charged to home owners and businesses, franchise fees and tipping scale fees.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	263,190
Reserves	4,985,557
Solid Waste	18,836,937
Total Budget	**24,085,684**

Revenue Source	FY 2016 Adopted
Licenses And Permits	530,000
Charges For Services	17,540,000
Misc. Revenues	46,800
Other Sources	5,968,884
Total Revenue	**24,085,684**

Worker's Compensation

Fund Number: **501**

Description: The Worker's Compensation Fund accounts for the operation of the County's worker's compensation program. Fund revenues are generated through internal charges to departments.

Appropriations by Department	FY 2016 Adopted
Budgeted Transfers	61,030
Employee Services - Loss Control	48,902
Employee Services - Worker's Comp	4,492,970
Reserves	876,339
Total Budget	**5,479,241**

Revenue Source	FY 2016 Adopted
Charges For Services	2,749,537
Misc. Revenues	107,500
Other Sources	2,622,204
Total Revenue	**5,479,241**

Group Insurance Fund

Fund Number: **502**

Description: The Group Insurance Fund accounts for the operation of the County's self insured group insurance program. Fund revenues are generated through internal charges to departments based upon the number of employees covered under the insurance program. Starting January 1, 2015, all BOCC employees hired prior to May 1, 2013 will start to pay $25/month for their health insurance. Those hired after May 1, 2013, will continue to contribute $50/month.

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
Budgeted Transfers	117,760	Charges For Services	16,976,915
Employee Services - Group Insurance	21,187,246	Misc. Revenues	190,000
Reserves	3,219,786	Other Sources	7,357,877
Total Budget	**24,524,792**	**Total Revenue**	**24,524,792**

Risk Management Fund

Fund Number: **503**

Description: The Risk Management Fund accounts for the operation of the County's risk management program. Fund revenues are generated through internal charges to departments.

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
Budgeted Transfers	32,970	Charges For Services	2,808,216
County Attorney - Risk Mgmt.	3,782,029	Misc. Revenues	105,000
Reserves	1,609,205	Other Sources	2,510,988
Total Budget	**5,424,204**	**Total Revenue**	**5,424,204**

Fleet Management Fund

Fund Number: **504**

Description: The Central Services Fund accounts for the operation of the County's Fleet Management program. Fund revenues are generated through internal charges to user departments for fuel usage and annual vehicle maintenance.

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
Budgeted Transfers	367,760	Charges For Services	2,886,670
Fleet Management	2,930,714	Misc. Revenues	6,000
Reserves	898,000	Other Sources	1,303,804
Total Budget	**4,196,474**	**Total Revenue**	**4,196,474**

FIRE & EMS LOSAP TRUST FUND

Fund Number: **610**

Description: To account for contributions paid by the BOCC, to fund the pension benefits for eligible volunteer Firefighters and Emergency Medical Services volunteers (also called the Fire and EMS Pension Trust Fund). LOSAP is an acronym for Length Of Service Award Program and was implemented on June 21, 1999 by Monroe County Ordinance #026-1999.

Appropriations by Department	FY 2016 Adopted	Revenue Source	FY 2016 Adopted
LOSAP	44,916	Misc. Revenues	39,235
Reserves	19,250	Other Sources	24,931
Total Budget	**64,166**	**Total Revenue**	**64,166**

Definition and the Process of Estimating Fund Balance Changes

Fund Balance Definition for Governmental Funds

Fund balance refers to the difference between current financial assets and liabilities reported in a governmental fund. In simpler terms, dollars available to spent. If some of the funds resources are not available to spend, this would indicated by "restricting" or "reserving" a portion of fund balance. Credit rating agencies monitor fund balance levels and strongly consider unrestricted fund balance when determining a local government's creditworthiness. There are five types of fund balance and a definition of those types can be found in the fund balance policy, located under Financial Polices.

Fund Balance is also important to guard against unanticipated events that would adversely affect the financial of the County and jeopardize the continuation of necessary public services. The County keeps a $10 million fund balance in the event of a hurricane or other major events that would put a strain on the General Fund. In the past when Monroe County experienced four hurricanes in one year, there was enough money to pay the upfront costs of a storm and pay normal operating costs, until federal and state aid was received.

In reviewing Monroe County's adopted budget, the reader will notice that the County practice is to appropriate all of the beginning fund balances, and all revenues and other sources of income. As a result, it appears the County intends to spend all available funds by the end the fiscal year. That is not the case.

Although Florida statutes require the appropriation of fund balances as a part of each year's budget, differences between estimates of spending and actual spending, as well as conservative estimates of revenues will normally result in some surplus funds each year. Monroe County attempts to prepare prudent estimates of revenues and spending each year to ensure the financial stability of our funds.

The process of estimating actual revenues and spending and the projection of fund balances is very difficult but nonetheless, a very important part of the County budget. The County estimates or projects its fund balances throughout the fiscal year using the following process:

First, since the County must prepare its annual budget prior to the time that the previous year's financial books are closed and audited, we must estimate the projected actual prior-year ending fund balances. These estimates serve as the basis for projecting the coming budget year ending fund balances.

Second, we estimate the percentage of *budgeted* revenues that will actually be received. This percentage is the result of analysis of prior year budget versus actual revenues. Typically, revenues are conservatively estimated and will likely exceed budgeted figures by a small amount each year. For example, under Florida Statutes, only 95% of estimated revenues are appropriated. While a 95% factor may be reasonable for ad valorem collections, where adjustments to the tax roll and discounts for early payment result in collections of about 95%, it tends to understate collections from other revenues. This 5% safety margin results in excess revenues from non-ad valorem revenues.

Third, OMB estimates the percentage of *budgeted* appropriations, excluding budgeted reserves, that will actually be expended. This percentage is the result of analysis of prior year budget versus actual spending. As might be expected, actual spending typically falls below the budgeted amounts by a small fraction each year and there is generally a surplus of budget funds remaining at the end of the year.

The end-of-year fund balances are then calculated by adding the *estimated actual* revenues, and subtracting the *estimated actual* expenditures from the estimated beginning fund balances to yield the projected year-end fund balances.

The projected year-end fund balances are a useful tool because they help predict the financial condition of each fund and help County staff predict and prepare for unusual situations in advance. The estimated balances also help us avoid large swings in taxation and other fee assessments one year over the next and, in the case of capital funds, it helps to monitor the accumulation of capital over a number of years for large infrastructure projects.

The following table summarizes, in the manner described above, the fund balance projections for the major Monroe County funds.

Projected Changes in Fund Balances

	Fund	Audited 9/30/2014 Fund Bal	Fiscal Year 2015 Unaudited Projected Actual Revenues	Expenses	Projected Impact of Operations Positive/Negative	Estimated 9/30/2015 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY15 Fund Balance
	GENERAL FUND							
001	General Fund	35,527,365	41,625,034	42,058,131	(433,097)	35,094,268	-1%	Intentional use of surplus fund balance within BOCC fund balance policy.
	Total General Fund	**35,527,365**	**41,625,034**	**42,058,131**	**(433,097)**	**35,094,268**	**-1%**	
	SPECIAL REVENUE FUNDS							
100	Affordable Housing Programs	387,696	1,041	0	1,041	388,737	0%	
101	Law Enforcement, Jail, Judicial	15,349,407	45,157,239	48,617,348	(3,460,109)	11,889,298	-23%	Increases in the Sheriff's budget. $2.2M increase in Ad Valorem taxation for FY15.
102	Roads and Bridges	11,290,339	5,816,959	5,589,314	227,645	11,517,984	2%	Increase in revenue due to distribution factor for fuel taxes.
115	TDC Two Penny	5,009,836	5,706,655	4,858,271	848,384	5,858,220	17%	Revenue increase in Bed Tax collections.
116	TDC Two Penny Generic	8,059,947	11,799,363	10,809,035	990,328	9,050,275	12%	Revenue increase in Bed Tax collections.
117	TDC District 1 Third Penny	6,405,309	9,765,742	7,897,290	1,868,452	8,273,761	29%	Revenue increase in Bed Tax collections.
118	TDC District 2 Third Penny	617,700	1,051,299	819,217	232,082	849,782	38%	Revenue increase in Bed Tax collections.
119	TDC District 3 Third Penny	1,250,695	2,664,528	2,098,560	565,968	1,816,663	45%	Revenue increase in Bed Tax collections.
120	TDC District 4 Third Penny	1,269,419	1,882,702	1,978,310	(95,607)	1,173,812	-8%	Revenue increase in Bed Tax collections.
121	TDC District 5 Third Penny	1,075,076	2,141,769	1,704,542	437,228	1,512,304	41%	Revenue increase in Bed Tax collections.
125	Grants	2,861,850	9,009,488	8,627,439	382,049	3,243,899	13%	Timing of reimbursements from Federal & State agencies.
130	Impact Fees Fund-Roadways	3,218,282	138,864	1,991,555	(1,852,691)	1,365,591	-58%	Expenditure increase in Dist. 3 for design and construction of bike paths (CR905 and US1 Bayside).
131	Impact Fees Fund-Parks	503,464	63,081	0	63,081	566,545	13%	No project activity for FY15.
132	Impact Fees Fund-Libraries	973,635	52,800	0	52,800	1,026,435	5%	No projects approved for FY15.
133	Impact Fees Fund-Solid Waste	68,159	12,610	0	12,610	80,769	19%	No projects approved for FY15
134	Impact Fees Fund-Police	43,279	29,387	0	29,387	72,666	68%	No projects approved for FY15.
135	Impact Fees Fund-Fire Facilities	49,292	19,186	0	19,186	68,478	39%	No projects approved for FY15.
136	Employee Fair Share Housing	511,524	59,840	0	59,840	571,364	12%	No projects approved for FY15.
141	Fire & Ambulance District 1	6,152,655	11,128,172	11,064,166	64,006	6,216,661	1%	Reduced Ad Valorem taxes along with reduced expenditures.
144	Upper Keys Trauma Care District	954,553	2,600	163,474	(160,874)	793,679	-17%	There are plans to deplete this fund in 4 to 6 years depending on Rev. & Exp.
147	Unincorporated Parks & Beaches	986,259	1,663,704	1,678,668	(14,964)	971,295	-2%	Conservative revenue estimates and an increase in estimated expenditures.
148	MSTD-Plng/Bldg/Code/Fire Mar	7,671,904	8,722,595	7,823,679	898,916	8,570,820	12%	Increased planning fee revenues.
149	Municipal Policing	2,038,960	7,692,256	7,655,544	36,712	2,075,672	2%	
150	911 Enhancement Fund	0	455,094	458,394	(3,299)	(3,299)	0%	
152	Duck Key Security District	392,906	77,391	65,891	11,500	404,406	3%	
153	Local Housing Asst Trust Fund	1,387,095	281,503	449,694	(168,191)	1,218,904	-12%	State and Mortgage Satisfaction Revenue.
157	Boating Improvement Fund	2,428,865	772,657	869,117	(96,460)	2,332,406	-4%	Increase in Pumpout Contract.
158	Misc Special Revenue Fund	2,508,962	850,322	908,468	(58,145)	2,450,817	-2%	Timing of funded projects.
160	Environmental Restoration Fund	1,759,875	440,116	204,202	235,914	1,995,789	13%	Increased mitigation fees revenue.

Projected Changes in Fund Balances

	Fund	Fiscal Year 2016 Projected Actual Revenues	Fiscal Year 2016 Projected Actual Expenses	Projected Impact of Operations Positive/Negative	Estimated 9/30/2016 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY16 Fund Balance
	GENERAL FUND						
001	General Fund	42,708,856	45,082,350	(2,373,494)	32,720,774	-7%	Intentional use of surplus fund balance within BOCC fund balance policy.
	Total General Fund	**42,708,856**	**45,082,350**	**(2,373,494)**	**32,720,774**	**-7%**	
	SPECIAL REVENUE FUNDS						
100	Affordable Housing Programs	973	0	973	389,710	0%	
101	Law Enforcement, Jail, Judicial	50,143,031	50,796,761	(653,730)	11,235,568	-5%	Increases in the Sheriff's budget. Conservative revenue estimate; $3.3M increase in Ad Valorem taxation proposed.
102	Roads and Bridges	5,951,423	12,222,903	(6,271,480)	5,246,504	-54%	Additional expenditures for road paving ($3.2M), transfer out for road paving ($1.1M) and Card Sound Bridge grant ($1.9M).
115	TDC Two Penny	5,385,697	5,027,980	357,717	6,215,937	6%	Conservative revenue estimate.
116	TDC Two Penny Generic	10,183,703	10,122,082	61,621	9,111,896	1%	Conservative revenue estimate.
117	TDC District 1 Third Penny	8,827,103	8,539,606	287,497	8,561,258	3%	Conservative revenue estimate.
118	TDC District 2 Third Penny	870,518	889,681	(19,163)	830,619	-2%	Additional expenditure budget: Promo & Advert. and Bricks & Mortar projects. Conservative revenue estimate.
119	TDC District 3 Third Penny	2,278,951	2,201,546	77,405	1,894,068	4%	Conservative revenue estimate.
120	TDC District 4 Third Penny	1,923,580	2,005,632	(82,052)	1,091,760	-7%	Additional expenditure budget for Promotions and Bricks & Mortar. Conservative revenue estimate.
121	TDC District 5 Third Penny	2,041,638	2,087,565	(45,927)	1,466,377	-3%	Additional expenditure budget for Promotions and Bricks & Mortar projects. Conservative revenue estimate.
125	Grants						
130	Impact Fees Fund-Roadways	92,665	387,581	(294,916)	1,070,675	-22%	Projected expenditure increases for ongoing projects.
131	Impact Fees Fund-Parks	42,463	40,265	2,198	568,743	0%	Projected expenditures increase for approved Dist. 1 park projects.
132	Impact Fees Fund-Libraries	31,065	21,297	9,768	1,036,203	1%	No projects approved for FY16; Expenditure for Library Automation.
133	Impact Fees Fund-Solid Waste	7,281	0	7,281	88,050	9%	No projects approved for FY16.
134	Impact Fees Fund-Police	21,471	0	21,471	94,137	30%	No projects approved for FY16.
135	Impact Fees Fund-Fire Facilities	15,615	0	15,615	84,093	23%	No projects approved for FY16.
136	Employee Fair Share Housing	45,631	0	45,631	616,995	8%	No projects approved for FY16.
141	Fire & Ambulance District 1	10,925,094	11,548,173	(623,079)	5,593,582	-10%	Decrease due to a reduction of Ad Valorem taxes ($240K) and increase in estimated expenditures.
144	Upper Keys Trauma Care District	2,880	241,736	(238,856)	554,823	-30%	There are plans to deplete this fund in 4 to 6 years depending on Rev. & Exp.
147	Unincorporated Parks & Beaches	1,693,066	1,803,334	(110,268)	861,027	-11%	Conservative revenue estimates and an increase in estimated expenditures.
148	MSTD-Plng/Bldg/Code/Fire Mar	6,022,798	7,636,164	(1,613,366)	6,957,454	-19%	Decrease due to no Ad Valorem taxation and additional State Shared Revenue going to General Fund.
149	Municipal Policing	7,908,416	7,932,016	(23,600)	2,052,072	-1%	Increase in Sherriff's budget.
150	911 Enhancement Fund	481,789	481,789	0	(3,299)	0%	
152	Duck Key Security District	78,920	67,251	11,669	416,075	3%	
153	Local Housing Asst Trust Fund	354,561	284,633	69,928	1,288,832	6%	Conservative revenue and expenditure estimates.
157	Boating Improvement Fund	692,105	627,081	65,024	2,397,430	3%	
158	Misc Special Revenue Fund	704,455	613,289	91,166	2,541,983	4%	Timing of funded projects.
160	Environmental Restoration Fund	317,847	267,812	50,035	2,045,824	3%	Increased mitigation fees revenue.

Projected Changes in Fund Balances

	Fund	Audited 9/30/2014 Fund Bal	Fiscal Year 2015 Unaudited Projected Actual Revenues	Expenses	Projected Impact of Operations Positive/Negative	Estimated 9/30/2015 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY15 Fund Balance
162	Law Enforcement Trust Fund	677,662	29,954	39,492	(9,538)	668,124	-1%	
163	Court Facilities Fees Trust (602)	2,501,122	574,922	146,752	428,170	2,929,292	17%	No Courthouse projects are proposed for FY15.
164	Clerk's Drug Abuse Trust (603)	158,457	40,256	55,685	(15,429)	143,028	-10%	
166	Marathon MSTU	2,517	920	1,592	(672)	1,845	-27%	Administrative cost of finalizing the Wastewater System.
168	Bay Point MSTU	50,329	126	3,731	(3,605)	46,724	-7%	Administrative cost of finalizing the Wastewater System.
169	Big Coppitt MSTU	1,751	255	581	(326)	1,425	-19%	Administrative cost of finalizing the Wastewater System.
170	Key Largo MSTU	7,501	551	1,452	(901)	6,600	-12%	Administrative cost of finalizing the Wastewater System.
171	Stock Island MSTU	648,744	42,793	26,302	16,491	665,235	3%	Special Assessment revenue exceeds Administrative expenditures.
172	Cudjoe/Sugarloaf MSTU	4,172	8	4,174	(4,166)	6	-100%	Administrative cost of developing a WW System.
174	Conch Key MSTU	468	1	0	1	469	0%	Deplete remaining fund balance.
175	Long Key/Layton MSTU	18,039	247,766	10,069	237,698	255,737	1318%	Special Assessment revenue exceeds Administrative expenditures.
176	Duck Key MSTU	66,034	173	3,920	(3,747)	62,287	-6%	Administrative cost of finalizing the Wastewater System.
180	Building Fund	2,018,398	3,940,003	3,362,215	577,788	2,596,186	29%	Increased revenue due to Increased fees.
	Total Special Revenue Funds	**91,382,137**	**132,336,693**	**129,988,141**	**2,348,552**	**93,730,689**	**3%**	
	CAPITAL PROJECT FUNDS							
304	1 Cent Infrastructure Surtax	17,479,729	23,364,597	17,243,662	6,120,935	23,600,664	35%	Increase in Debt Service Payments, Boat Ramp Projects, Backlog Paving.
308	2007 Revenue Bond	1,321,434	155	78,482	(78,327)	1,243,107	-6%	On-going capital projects.
310	Big Coppitt Wastewater Project	2,925,640	393,750	716,478	(322,728)	2,602,912	-11%	Special Assessment fees are collected and used for Debt Service.
311	Duck Key Wastewater Project	2,512,905	61,759	10,686	51,073	2,563,978	2%	
312	Cudjoe Regional WW Project	7,812,268	87,642,126	54,505,266	33,136,860	40,949,128	424%	Timing of SRF Loan payments and Mayfield Grant reimbursements.
314	2014 Revenue Bond	-	25,772,799	16,487,083	9,285,716	9,285,716		Start of Projects from Bond Proceeds and PNC Line of Credit.
	Total Capital Projects Funds	**32,051,976**	**137,235,186**	**89,041,656**	**48,193,530**	**80,245,506**	**150%**	
	ENTERPRISE FUNDS							
401	Card Sound	6,517,501	1,089,302	1,109,288	(19,986)	6,497,515	0%	Declining toll revenue.
403	Marathon Airport	1,750,024	2,056,181	2,509,829	(453,648)	1,296,376	-26%	Timing of Grant projects and reimbursements.
404	Key West Airport	4,638,848	7,111,183	7,591,624	(480,441)	4,158,407	-10%	Timing of Grant projects and reimbursements.
414	MSD Solid Waste	11,616,857	18,531,459	17,651,180	880,279	12,497,136	8%	
	Total Enterprise Funds	**24,523,230**	**28,788,125**	**28,861,921**	**(73,796)**	**24,449,434**	**0%**	
	INTERNAL SERVICE FUNDS							
501	Worker's Comp	4,060,004	3,160,637	4,017,500	(856,863)	3,203,141	-21%	Intentional revenue reduction to stabilize fund balance.
502	Group Insurance	12,106,469	14,798,202	16,334,188	(1,535,987)	10,570,482	-13%	Increased expenditures, despite increase in Employee contributions.
503	Risk Management	5,370,073	1,495,617	1,414,685	80,932	5,451,005	2%	Revenue billings charged 1/2.
504	Fleet Management	2,116,429	2,795,941	2,429,638	366,303	2,482,732	17%	
	Total Internal Service Funds	**23,652,975**	**22,250,397**	**24,196,011**	**(1,945,614)**	**21,707,361**	**-8%**	
	AGENCY TRUST FUND							
610	LOSAP Fire & EMS	861,156	36,233	31,800	4,433	865,589	1%	
	Total Agency Trust Fund	**861,156**	**36,233**	**31,800**	**4,433**	**865,589**	**1%**	
	Grand Total	**207,998,839**	**362,271,668**	**314,177,661**	**48,094,007**	**256,092,846**	**23%**	

Projected Changes in Fund Balances

	Fund	Fiscal Year 2016 Projected Actual Revenues	Fiscal Year 2016 Projected Actual Expenses	Projected Impact of Operations Positive/Negative	Estimated 9/30/2016 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY16 Fund Balance
162	Law Enforcement Trust Fund	53,956	47,822	6,134	674,258	1%	Conservative revenue and expenditure estimates.
163	Court Facilities Fees Trust (602)	508,963	348,529	160,434	3,089,726	5%	No Courthouse projects are proposed for FY16.
164	Clerk's Drug Abuse Trust (603)	36,125	34,561	1,564	144,592	1%	
166	Marathon MSTU	154	530	(376)	1,469	-20%	Administrative cost of finalizing the Wastewater System.
168	Bay Point MSTU	102	3,000	(2,898)	43,826	-6%	Administrative cost of finalizing the Wastewater System.
169	Big Coppitt MSTU	143	500	(357)	1,068	-25%	Administrative cost of finalizing the Wastewater System.
170	Key Largo MSTU	490	1,630	(1,140)	5,460	-17%	Administrative cost of finalizing the Wastewater System.
171	Stock Island MSTU	51,342	38,316	13,026	678,261	2%	
172	Cudjoe/Sugarloaf MSTU	0	0	0	6	0%	Deplete remaining fund balance.
174	Conch Key MSTU	0	68	(68)	401	-14%	Deplete remaining fund balance.
175	Long Key/Layton MSTU	47	3,258	(3,211)	252,526	-1%	Administrative cost of finalizing the Wastewater System.
176	Duck Key MSTU	101	1,632	(1,531)	60,756	-2%	Administrative cost of finalizing the Wastewater System.
180	Building Fund	3,908,886	4,177,202	(268,316)	2,327,870	-10%	Increased expenditure budget and additional non-reoccurring expenses that exceeds anticipated revenue.
	Total Special Revenue Funds	**121,605,048**	**130,503,226**	**(8,898,177)**	**84,832,512**	**-9%**	
	CAPITAL PROJECT FUNDS						
304	1 Cent Infrastructure Surtax	18,550,000	29,029,450	(10,479,450)	13,121,214	-44%	Conservative revenue estimate. On going Debt Service Payments, Boat Ramp Projects, Backlog Paving.
308	2007 Revenue Bond	0	578,080	(578,080)	665,027	-47%	On-going capital projects.
310	Big Coppitt Wastewater Project	452,136	700,150	(248,014)	2,354,898	-10%	Special Assessment fees are collected and used for Debt Service.
311	Duck Key Wastewater Project	33,250	30,032	3,218	2,567,196	0%	
312	Cudjoe Regional WW Project	28,600,282	24,235,814	4,364,468	45,313,596	11%	Timing of SRF Loan payments and Mayfield Grant reimbursements.
314	2014 Revenue Bond	11,000,000	18,156,267	(7,156,267)	2,129,449	-77%	Anticipated project funding.
	Total Capital Projects Funds	**58,635,668**	**54,573,526**	**4,062,142**	**84,307,648**	**5%**	
	ENTERPRISE FUNDS						
401	Card Sound	973,750	1,773,888	(800,138)	5,697,377	-12%	Declining toll revenue and implementation of Toll-by-Plate.
403	Marathon Airport	802,680	977,854	(175,174)	1,121,202	-14%	Increase in required grant match for on going projects.
404	Key West Airport	8,243,598	9,603,113	(1,359,515)	2,798,892	-33%	Increase in required grant match for on going projects.
414	MSD Solid Waste	17,214,608	18,592,898	(1,378,290)	11,118,846	-11%	Replace 3 transfer stations ($1M).
	Total Enterprise Funds	**27,234,636**	**30,947,753**	**(3,713,117)**	**20,736,317**	**-15%**	
	INTERNAL SERVICE FUNDS						
501	Worker's Comp	3,701,356	3,731,339	(29,983)	3,173,158	-1%	Conservative Expenditure estimates.
502	Group Insurance	16,987,646	18,211,942	(1,224,296)	9,346,186	-12%	8% increase over FY15 in projected claims.
503	Risk Management	2,907,966	2,711,758	196,208	5,647,213	4%	
504	Fleet Management	2,747,137	3,239,860	(492,723)	1,990,009	-20%	Rollover from FY15 to purchase new wash racks.
	Total Internal Service Funds	**26,344,105**	**27,894,899**	**(1,550,794)**	**20,156,567**	**-7%**	
	AGENCY TRUST FUND						
610	LOSAP Fire & EMS	37,580	35,100	2,480	868,069	0%	
	Total Agency Trust Fund	**37,580**	**35,100**	**2,480**	**868,069**	**0%**	
	Grand Total	**276,565,893**	**289,036,853**	**(12,470,960)**	**243,621,886**	**-5%**	

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Taxes						
Ad Valorem Taxes	72,392,013	73,682,489	78,751,615	78,751,615	79,413,674	0.8 %
Sales & Use Taxes	49,788,143	55,380,998	51,954,558	52,454,558	60,581,206	16.6 %
Local Communications Service Tax	641,174	680,307	630,000	630,000	665,000	5.6 %
Local Business Tax	417,324	434,772	374,800	374,800	440,000	17.4 %
Total Taxes	**123,238,654**	**130,178,565**	**131,710,973**	**132,210,973**	**141,099,880**	**7.1 %**
Licenses And Permits						
Building Permits	2,380,708	3,412,000	2,927,636	3,068,507	3,495,000	19.4 %
Franchise Fees	514,965	527,233	527,100	527,100	530,000	0.6 %
Impact Fees	199,669	432,773	124,269	124,269	186,802	50.3 %
Special Assessments	465,219	516,044	2,978,900	2,978,900	2,898,900	(2.7)%
Total Licenses And Permits	**3,560,561**	**4,888,050**	**6,557,905**	**6,698,776**	**7,110,702**	**8.4 %**
Intergovernmental Revenue						
Federal Grants	8,574,946	5,666,161	-	14,559,394	-	0 %
Fed Pmts In Lieu Of Taxes	1,419,923	1,525,812	141,500	141,500	16,500	(88.3)%
State Grants	7,605,042	27,438,179	-	48,607,267	-	0 %
State Shared Revenues	15,316,572	16,301,463	16,699,878	16,699,878	16,929,493	1.4 %
Grants from other Local Units	18,749	19,447	-	233,268	-	0 %
Total Intergovernmental Revenue	**32,935,232**	**50,951,063**	**16,841,378**	**80,241,308**	**16,945,993**	**0.6 %**
Charges For Services						
General Government	22,933,216	20,236,047	24,046,805	24,295,199	27,192,280	13.1 %
Public Safety	8,622,478	8,534,963	8,379,888	8,529,633	8,799,647	5.0 %
Physical Environment	17,362,321	17,451,365	17,341,000	17,341,000	17,540,000	1.1 %
Transportation	9,650,610	10,200,921	9,619,300	9,619,300	9,766,000	1.5 %
Economic Environment	633,953	596,090	634,094	634,094	588,558	(7.2)%
Human Services	380,408	367,807	375,500	375,500	362,000	(3.6)%
Culture/recreation	721,305	722,294	736,800	736,800	700,800	(4.9)%
Court-related Revenues	671,061	682,218	530,750	925,913	517,584	(2.5)%
Otr Charges For Svces	192,464	200,137	199,000	199,000	214,000	7.5 %
Total Charges For Services	**61,167,817**	**58,991,844**	**61,863,137**	**62,656,439**	**65,680,869**	**6.2 %**
Fines And Forfeits						
Court Cases	219,135	589,344	239,750	239,750	346,500	44.5 %
Library Fines	14,364	12,099	-	13,105	-	0 %
Violation-lcl Ordin	660,921	670,151	402,850	504,370	473,600	17.6 %
Other Fines And/or Forfeits	-	5,299	-	-	-	0 %
Total Fines And Forfeits	**894,420**	**1,276,893**	**642,600**	**757,225**	**820,100**	**27.6 %**
Misc. Revenues						
Interest Earnings	813,642	1,563,182	410,740	410,740	544,768	32.6 %
Rent/royalties	519,026	435,712	510,000	510,000	461,000	(9.6)%
Special Assessments	-	-	-	-	110	0 %
Sale/comp-loss Of Assets	457,652	3,000	2,000	2,002,000	2,000	0 %
Sales-surplus Matls	-	140,000	-	-	-	0 %
Contrib From Priv Sources	116,311	96,812	-	99,884	-	0 %
Pension Fund Contributions	36,788	28,575	36,000	36,000	36,780	2.2 %
Other Misc Revenues	1,520,157	1,457,721	609,600	1,775,422	2,985,300	389.7 %
Total Misc. Revenues	**3,463,576**	**3,725,003**	**1,568,340**	**4,834,046**	**4,029,958**	**157.0 %**
Other Sources						
Interfund Transfer	79,997,342	14,793,990	14,153,600	52,917,236	52,304,577	269.5 %
Debt Proceeds	5,461,341	27,412,931	78,481,180	126,366,180	3,016,492	(96.2)%
Transfer in Excess Fees	6,313,300	7,025,700	5,847,400	5,847,400	5,834,925	(0.2)%
Other Non-revenues	-	-	124,045,126	126,685,804	120,115,066	(3.2)%

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Total Other Sources	**91,771,984**	**49,232,621**	**222,527,306**	**311,816,620**	**181,271,060**	**(18.5)%**
County Total Revenue	**317,032,243**	**299,244,038**	**441,711,639**	**599,215,387**	**416,958,562**	**(5.6)%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund						
Taxes						
Ad Valorem Taxes	16,748,811	18,003,524	19,258,248	19,258,248	16,916,225	(12.2)%
Sales & Use Taxes	3,399,053	3,819,425	3,934,444	3,934,444	4,246,206	7.9 %
Local Business Tax	417,324	434,772	374,800	374,800	440,000	17.4 %
Total Taxes	20,565,188	22,257,721	23,567,492	23,567,492	21,602,431	(8.3)%
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	1,243,189	1,329,822	125,000	125,000	-	(100.0)%
State Shared Revenues	6,479,960	6,964,847	7,067,138	7,067,138	10,176,660	44.0 %
Total Intergovernmental Revenue	7,723,149	8,294,669	7,192,138	7,192,138	10,176,660	41.5 %
Charges For Services						
General Government	214,676	178,487	147,250	173,320	139,000	(5.6)%
Transportation	48,727	62,297	62,500	62,500	60,500	(3.2)%
Human Services	373,831	366,142	375,500	375,500	362,000	(3.6)%
Culture/recreation	5,650	5,012	5,800	5,800	5,800	- %
Otr Charges For Svces	153,767	168,022	169,000	169,000	184,000	8.9 %
Total Charges For Services	796,652	779,960	760,050	786,120	751,300	(1.2)%
Fines And Forfeits						
Court Cases	14,799	12,323	11,250	11,250	13,000	15.6 %
Violation-lcl Ordin	248	103	-	-	-	- %
Total Fines And Forfeits	15,047	12,426	11,250	11,250	13,000	15.6 %
Misc. Revenues						
Interest Earnings	115,482	83,133	83,650	83,650	87,000	4.0 %
Rent/royalties	471,396	381,378	459,500	459,500	403,000	(12.3)%
Sale/comp-loss Of Assets	453,869	-	2,000	2,000	2,000	- %
Contrib From Priv Sources	56,311	46,812	-	47,734	-	- %
Other Misc Revenues	63,450	120,482	54,200	54,200	85,500	57.7 %
Total Misc. Revenues	1,160,507	631,806	599,350	647,084	577,500	(3.6)%
Other Sources						
Interfund Transfer	4,894,986	4,895,164	4,868,881	4,868,881	5,477,412	12.5 %
Transfer in Excess Fees	3,950,304	4,640,459	3,950,000	3,950,000	4,100,000	3.8 %
Other Non-revenues	-	-	13,405,521	13,405,521	12,086,865	(9.8)%
Total Other Sources	8,845,290	9,535,623	22,224,402	22,224,402	21,664,277	(2.5)%
Total Administration Revenue	39,105,834	41,512,205	54,354,682	54,428,486	54,785,168	0.79
Affordable Housing Programs						
Misc. Revenues						
Interest Earnings	1,039	914	750	750	1,100	46.7 %
Other Misc Revenues	-	5,998	-	-	-	- %
Total Misc. Revenues	1,039	6,912	750	750	1,100	46.7 %
Other Sources						
Other Non-revenues	-	-	304,279	304,279	310,902	2.2 %
Total Other Sources	-	-	304,279	304,279	310,902	2.2 %
Total Administration Revenue	1,039	6,912	305,029	305,029	312,002	2.29

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Fine & Forfeiture Fund						
Taxes						
Ad Valorem Taxes	39,223,057	39,366,872	43,051,586	43,051,586	46,293,808	7.5 %
Total Taxes	39,223,057	39,366,872	43,051,586	43,051,586	46,293,808	7.5 %
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	66,396	78,715	-	-	-	- %
Total Intergovernmental Revenue	66,396	78,715	-	-	-	- %
Charges For Services						
General Government	66,152	59,163	70,000	70,000	66,500	(5.0)%
Public Safety	4,185,713	4,052,473	3,850,000	3,850,000	4,150,000	7.8 %
Otr Charges For Svces	37,686	30,440	30,000	30,000	30,000	- %
Total Charges For Services	4,289,551	4,142,076	3,950,000	3,950,000	4,246,500	7.5 %
Fines And Forfeits						
Court Cases	75,858	76,158	78,500	78,500	78,500	- %
Violation-lcl Ordin	1,824	2,982	2,250	2,250	3,000	33.3 %
Other Fines And/or Forfeits	-	5,299	-	-	-	- %
Total Fines And Forfeits	77,682	84,438	80,750	80,750	81,500	0.9 %
Misc. Revenues						
Interest Earnings	71,368	85,036	59,000	59,000	85,000	44.1 %
Other Misc Revenues	2,064	2,150	3,150	3,150	2,500	(20.6)%
Total Misc. Revenues	73,432	87,186	62,150	62,150	87,500	40.8 %
Other Sources						
Interfund Transfer	-	1,606,043	-	-	-	- %
Transfer in Excess Fees	1,320,524	1,235,892	1,475,000	1,475,000	1,300,000	(11.9)%
Other Non-revenues	-	-	8,214,904	8,214,904	4,815,115	(41.4)%
Total Other Sources	1,320,524	2,841,935	9,689,904	9,689,904	6,115,115	(36.9)%
Total Administration Revenue	45,050,642	46,601,223	56,834,390	56,834,390	56,824,423	-0.02

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Road And Bridge Fund						
Taxes						
Sales & Use Taxes	2,024,580	2,352,206	2,210,000	2,210,000	2,335,000	5.7 %
Total Taxes	2,024,580	2,352,206	2,210,000	2,210,000	2,335,000	5.7 %
Intergovernmental Revenue						
State Shared Revenues	3,292,092	3,369,866	3,490,000	3,490,000	3,500,000	0.3 %
Total Intergovernmental Revenue	3,292,092	3,369,866	3,490,000	3,490,000	3,500,000	0.3 %
Charges For Services						
Transportation	64,590	60,260	56,500	56,500	62,500	10.6 %
Otr Charges For Svces	490	1,225	-	-	-	- %
Total Charges For Services	65,080	61,485	56,500	56,500	62,500	10.6 %
Misc. Revenues						
Interest Earnings	27,312	27,062	20,000	20,000	35,000	75.0 %
Sale/comp-loss Of Assets	3,075	-	-	-	-	- %
Other Misc Revenues	49,438	22,195	38,000	38,000	22,700	(40.3)%
Total Misc. Revenues	79,825	49,258	58,000	58,000	57,700	(0.5)%
Other Sources						
Interfund Transfer	30,000	29,728	60,592	60,592	73,983	22.1 %
Other Non-revenues	-	-	7,153,291	7,153,291	8,061,715	12.7 %
Total Other Sources	30,000	29,728	7,213,883	7,213,883	8,135,698	12.8 %
Total Administration Revenue	5,491,577	5,862,543	13,028,383	13,028,383	14,090,898	8.16
TDC District Two Penny						
Taxes						
Sales & Use Taxes	4,425,522	4,972,891	4,521,915	4,521,915	5,533,500	22.4 %
Total Taxes	4,425,522	4,972,891	4,521,915	4,521,915	5,533,500	22.4 %
Misc. Revenues						
Interest Earnings	13,211	11,190	-	-	-	- %
Other Misc Revenues	(851)	-	-	-	-	- %
Total Misc. Revenues	12,360	11,190	-	-	-	- %
Other Sources						
Transfer in Excess Fees	78,649	82,350	-	-	-	- %
Other Non-revenues	-	-	3,687,903	3,687,903	4,725,521	28.1 %
Total Other Sources	78,649	82,350	3,687,903	3,687,903	4,725,521	28.1 %
Total Administration Revenue	4,516,532	5,066,431	8,209,818	8,209,818	10,259,021	24.96

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC Admin & Promo 2 Cent						
Taxes						
Sales & Use Taxes	9,170,553	10,304,808	9,370,298	9,370,298	11,466,500	22.4 %
Total Taxes	9,170,553	10,304,808	9,370,298	9,370,298	11,466,500	22.4 %
Misc. Revenues						
Interest Earnings	22,965	20,597	-	-	-	- %
Other Misc Revenues	98	8,607	-	-	-	- %
Total Misc. Revenues	23,063	29,203	-	-	-	- %
Other Sources						
Transfer in Excess Fees	162,976	163,898	-	-	-	- %
Other Non-revenues	-	-	4,871,574	4,871,574	5,467,451	12.2 %
Total Other Sources	162,976	163,898	4,871,574	4,871,574	5,467,451	12.2 %
Total Administration Revenue	9,356,592	10,497,909	14,241,872	14,241,872	16,933,951	18.90
TDC District 1 Third Cent						
Taxes						
Sales & Use Taxes	7,875,063	8,675,138	8,204,689	8,204,689	9,671,300	17.9 %
Total Taxes	7,875,063	8,675,138	8,204,689	8,204,689	9,671,300	17.9 %
Misc. Revenues						
Interest Earnings	16,203	13,476	-	-	-	- %
Total Misc. Revenues	16,203	13,476	-	-	-	- %
Other Sources						
Transfer in Excess Fees	140,735	140,316	-	-	-	- %
Other Non-revenues	-	-	4,797,580	4,797,580	4,876,250	1.6 %
Total Other Sources	140,735	140,316	4,797,580	4,797,580	4,876,250	1.6 %
Total Administration Revenue	8,032,001	8,828,930	13,002,269	13,002,269	14,547,550	11.88
TDC District 2 Third Cent						
Taxes						
Sales & Use Taxes	670,102	906,554	740,518	740,518	996,200	34.5 %
Total Taxes	670,102	906,554	740,518	740,518	996,200	34.5 %
Misc. Revenues						
Interest Earnings	1,000	935	-	-	-	- %
Total Misc. Revenues	1,000	935	-	-	-	- %
Other Sources						
Transfer in Excess Fees	11,732	14,493	-	-	-	- %
Other Non-revenues	-	-	301,996	301,996	343,058	13.6 %
Total Other Sources	11,732	14,493	301,996	301,996	343,058	13.6 %
Total Administration Revenue	682,835	921,982	1,042,514	1,042,514	1,339,258	28.46

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District 3 Third Cent						
Taxes						
Sales & Use Taxes	1,917,734	2,181,447	2,165,830	2,165,830	2,427,600	12.1 %
Total Taxes	1,917,734	2,181,447	2,165,830	2,165,830	2,427,600	12.1 %
Misc. Revenues						
Interest Earnings	4,776	3,843	-	-	-	- %
Total Misc. Revenues	4,776	3,843	-	-	-	- %
Other Sources						
Transfer in Excess Fees	33,753	35,022	-	-	-	- %
Other Non-revenues	-	-	809,224	809,224	824,598	1.9 %
Total Other Sources	33,753	35,022	809,224	809,224	824,598	1.9 %
Total Administration Revenue	1,956,263	2,220,312	2,975,054	2,975,054	3,252,198	9.32
TDC District 4 Third Cent						
Taxes						
Sales & Use Taxes	1,528,900	1,678,018	1,641,469	1,641,469	1,864,900	13.6 %
Total Taxes	1,528,900	1,678,018	1,641,469	1,641,469	1,864,900	13.6 %
Misc. Revenues						
Interest Earnings	3,978	3,316	-	-	-	- %
Other Misc Revenues	-	3,723	-	-	-	- %
Total Misc. Revenues	3,978	7,039	-	-	-	- %
Other Sources						
Transfer in Excess Fees	26,916	26,826	-	-	-	- %
Other Non-revenues	-	-	865,781	865,781	609,356	(29.6)%
Total Other Sources	26,916	26,826	865,781	865,781	609,356	(29.6)%
Total Administration Revenue	1,559,794	1,711,884	2,507,250	2,507,250	2,474,256	-1.32
TDC District 5 Third Cent						
Taxes						
Sales & Use Taxes	1,604,275	1,836,542	1,665,395	1,665,395	2,040,000	22.5 %
Total Taxes	1,604,275	1,836,542	1,665,395	1,665,395	2,040,000	22.5 %
Misc. Revenues						
Interest Earnings	3,253	2,369	-	-	-	- %
Other Misc Revenues	(750)	-	-	-	-	- %
Total Misc. Revenues	2,503	2,369	-	-	-	- %
Other Sources						
Transfer in Excess Fees	28,489	29,590	-	-	-	- %
Other Non-revenues	-	-	662,321	662,321	679,735	2.6 %
Total Other Sources	28,489	29,590	662,321	662,321	679,735	2.6 %
Total Administration Revenue	1,635,267	1,868,501	2,327,716	2,327,716	2,719,735	16.84

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Governmental Fund Type Grants						
Intergovernmental Revenue						
Federal Grants	5,208,862	4,131,727	-	8,994,562	-	- %
State Grants	2,042,034	1,468,585	-	28,064,183	-	- %
Grants from other Local Units	18,749	19,447	-	233,268	-	- %
Total Intergovernmental Revenue	7,269,645	5,619,759	-	37,292,014	-	- %
Charges For Services						
Public Safety	204,779	63,250	-	149,745	-	- %
Human Services	6,576	1,665	-	-	-	- %
Total Charges For Services	211,355	64,915	-	149,745	-	- %
Misc. Revenues						
Interest Earnings	1,578	3,410	-	-	-	- %
Other Misc Revenues	47,390	40,598	-	5,020	-	- %
Total Misc. Revenues	48,968	44,007	-	5,020	-	- %
Other Sources						
Interfund Transfer	1,212,719	406,325	-	4,434,990	-	- %
Total Other Sources	1,212,719	406,325	-	4,434,990	-	- %
Total Administration Revenue	8,742,687	6,135,007	-	41,881,769	-	0.00
Impact Fees Fund - Roadway						
Licenses And Permits						
Impact Fees	72,355	170,854	56,915	56,915	83,061	45.9 %
Total Licenses And Permits	72,355	170,854	56,915	56,915	83,061	45.9 %
Misc. Revenues						
Interest Earnings	15,176	12,777	2,900	2,900	9,464	226.3 %
Total Misc. Revenues	15,176	12,777	2,900	2,900	9,464	226.3 %
Other Sources						
Interfund Transfer	-	190,354	675,672	739,270	-	(100.0)%
Other Non-revenues	-	-	1,956,686	2,736,285	1,230,533	(37.1)%
Total Other Sources	-	190,354	2,632,358	3,475,555	1,230,533	(53.3)%
Total Administration Revenue	87,530	373,986	2,692,173	3,535,370	1,323,058	-50.86
Impact Fees Fund - Parks & Rec						
Licenses And Permits						
Impact Fees	26,180	58,480	20,960	20,960	28,341	35.2 %
Total Licenses And Permits	26,180	58,480	20,960	20,960	28,341	35.2 %
Misc. Revenues						
Interest Earnings	1,308	1,106	350	350	1,199	242.6 %
Total Misc. Revenues	1,308	1,106	350	350	1,199	242.6 %
Other Sources						
Other Non-revenues	-	-	375,491	375,491	415,237	10.6 %
Total Other Sources	-	-	375,491	375,491	415,237	10.6 %
Total Administration Revenue	27,488	59,586	396,801	396,801	444,777	12.09

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Impact Fees Fund - Libraries						
Licenses And Permits						
Impact Fees	67,973	51,185	19,359	19,359	30,000	55.0 %
Total Licenses And Permits	67,973	51,185	19,359	19,359	30,000	55.0 %
Misc. Revenues						
Interest Earnings	2,663	2,663	2,200	2,200	2,700	22.7 %
Total Misc. Revenues	2,663	2,663	2,200	2,200	2,700	22.7 %
Other Sources						
Other Non-revenues	-	-	869,724	869,724	787,182	(9.5)%
Total Other Sources	-	-	869,724	869,724	787,182	(9.5)%
Total Administration Revenue	70,636	53,848	891,283	891,283	819,882	-8.01
Impact Fees Fund - Solid Waste						
Licenses And Permits						
Impact Fees	5,813	13,441	5,400	5,400	7,400	37.0 %
Total Licenses And Permits	5,813	13,441	5,400	5,400	7,400	37.0 %
Misc. Revenues						
Interest Earnings	150	140	100	100	150	50.0 %
Total Misc. Revenues	150	140	100	100	150	50.0 %
Other Sources						
Other Non-revenues	-	-	47,887	47,887	61,013	27.4 %
Total Other Sources	-	-	47,887	47,887	61,013	27.4 %
Total Administration Revenue	5,963	13,581	53,387	53,387	68,563	28.43
Impact Fees Fund - Police Fac						
Licenses And Permits						
Impact Fees	12,511	29,629	9,725	9,725	17,500	79.9 %
Total Licenses And Permits	12,511	29,629	9,725	9,725	17,500	79.9 %
Misc. Revenues						
Interest Earnings	311	362	200	200	200	- %
Total Misc. Revenues	311	362	200	200	200	- %
Other Sources						
Other Non-revenues	-	-	103,562	103,562	50,794	(51.0)%
Total Other Sources	-	-	103,562	103,562	50,794	(51.0)%
Total Administration Revenue	12,822	29,990	113,487	113,487	68,494	-39.65

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Impact Fees Fund - Fire & EMS						
Licenses And Permits						
Impact Fees	8,740	20,428	5,910	5,910	15,500	162.3 %
Total Licenses And Permits	8,740	20,428	5,910	5,910	15,500	162.3 %
Misc. Revenues						
Interest Earnings	65	84	-	-	125	- %
Special Assessments	-	-	-	-	110	- %
Total Misc. Revenues	65	84	-	-	235	- %
Other Sources						
Other Non-revenues	-	-	28,093	28,093	37,671	34.1 %
Total Other Sources	-	-	28,093	28,093	37,671	34.1 %
Total Administration Revenue	8,805	20,511	34,003	34,003	53,406	57.06
Employee Fair Share Housing						
Licenses And Permits						
Impact Fees	6,098	88,756	6,000	6,000	5,000	(16.7)%
Total Licenses And Permits	6,098	88,756	6,000	6,000	5,000	(16.7)%
Misc. Revenues						
Interest Earnings	1,145	1,089	925	925	1,700	83.8 %
Total Misc. Revenues	1,145	1,089	925	925	1,700	83.8 %
Other Sources						
Other Non-revenues	-	-	353,367	353,367	359,912	1.9 %
Total Other Sources	-	-	353,367	353,367	359,912	1.9 %
Total Administration Revenue	7,243	89,845	360,292	360,292	366,612	1.75
Fire & Ambulance District 1 L&M Key						
Taxes						
Ad Valorem Taxes	10,546,893	10,332,079	10,608,483	10,608,483	10,363,483	(2.3)%
Total Taxes	10,546,893	10,332,079	10,608,483	10,608,483	10,363,483	(2.3)%
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	96,371	108,913	16,500	16,500	16,500	- %
State Shared Revenues	28,020	30,366	27,500	27,500	30,000	9.1 %
Total Intergovernmental Revenue	124,391	139,279	44,000	44,000	46,500	5.7 %
Charges For Services						
Public Safety	554,200	600,291	570,000	570,000	626,000	9.8 %
Total Charges For Services	554,200	600,291	570,000	570,000	626,000	9.8 %
Misc. Revenues						
Interest Earnings	28,033	25,763	21,000	21,000	27,500	31.0 %
Other Misc Revenues	1,066	1,312	-	-	-	- %
Total Misc. Revenues	29,099	27,075	21,000	21,000	27,500	31.0 %
Other Sources						
Interfund Transfer	155,935	-	-	-	-	- %
Transfer in Excess Fees	168,843	192,403	152,000	152,000	170,000	11.8 %
Other Non-revenues	-	-	2,953,213	2,953,213	3,237,437	9.6 %
Total Other Sources	324,778	192,403	3,105,213	3,105,213	3,407,437	9.7 %
Total Administration Revenue	11,579,360	11,291,128	14,348,696	14,348,696	14,470,920	0.85

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Upper Keys Healthcare Taxing District						
Misc. Revenues						
Interest Earnings	3,292	2,636	2,500	2,500	3,000	20.0 %
Total Misc. Revenues	3,292	2,636	2,500	2,500	3,000	20.0 %
Other Sources						
Other Non-revenues	-	-	298,175	298,175	297,850	(0.1)%
Total Other Sources	-	-	298,175	298,175	297,850	(0.1)%
Total Administration Revenue	3,292	2,636	300,675	300,675	300,850	0.06
Unincorporated Svc Dist Parks & Rec						
Taxes						
Ad Valorem Taxes	1,406,650	1,701,551	1,662,725	1,662,725	1,662,725	- %
Total Taxes	1,406,650	1,701,551	1,662,725	1,662,725	1,662,725	- %
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	6,984	7,274	-	-	-	- %
Total Intergovernmental Revenue	6,984	7,274	-	-	-	- %
Charges For Services						
Culture/recreation	33,575	43,785	36,000	36,000	40,000	11.1 %
Otr Charges For Svces	321	200	-	-	-	- %
Total Charges For Services	33,896	43,985	36,000	36,000	40,000	11.1 %
Misc. Revenues						
Interest Earnings	4,105	4,256	3,000	3,000	4,000	33.3 %
Rent/royalties	47,630	54,334	50,500	50,500	58,000	14.9 %
Other Misc Revenues	67,124	4	-	-	-	- %
Total Misc. Revenues	118,859	58,594	53,500	53,500	62,000	15.9 %
Other Sources						
Other Non-revenues	-	-	541,133	541,133	602,167	11.3 %
Total Other Sources	-	-	541,133	541,133	602,167	11.3 %
Total Administration Revenue	1,566,389	1,811,404	2,293,358	2,293,358	2,366,892	3.21

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Mstd - Plng/bldg/code/fire Mar						
Taxes						
Ad Valorem Taxes	547,031	254,459	-	-	-	- %
Local Communications Service Tax	641,174	680,307	630,000	630,000	665,000	5.6 %
Total Taxes	1,188,205	934,765	630,000	630,000	665,000	5.6 %
Intergovernmental Revenue						
Fed Pmts In Lieu Of Taxes	6,984	1,088	-	-	-	- %
State Shared Revenues	5,136,656	5,570,667	5,749,523	5,749,523	2,849,523	(50.4)%
Total Intergovernmental Revenue	5,143,640	5,571,755	5,749,523	5,749,523	2,849,523	(50.4)%
Charges For Services						
General Government	659,752	1,035,687	841,601	841,601	2,040,000	142.4 %
Total Charges For Services	659,752	1,035,687	841,601	841,601	2,040,000	142.4 %
Fines And Forfeits						
Violation-lcl Ordin	429,646	447,805	400,000	400,000	470,000	17.5 %
Total Fines And Forfeits	429,646	447,805	400,000	400,000	470,000	17.5 %
Misc. Revenues						
Interest Earnings	22,500	19,259	22,200	22,200	25,000	12.6 %
Other Misc Revenues	961	7,276	-	-	-	- %
Total Misc. Revenues	23,461	26,535	22,200	22,200	25,000	12.6 %
Other Sources						
Transfer in Excess Fees	31,489	36,703	20,000	20,000	4,500	(77.5)%
Other Non-revenues	-	-	2,791,577	2,791,577	4,236,345	51.8 %
Total Other Sources	31,489	36,703	2,811,577	2,811,577	4,240,845	50.8 %
Total Administration Revenue	7,476,192	8,053,249	10,454,901	10,454,901	10,290,368	-1.57
Municipal Policing						
Taxes						
Ad Valorem Taxes	3,919,735	4,021,185	4,170,573	4,170,573	4,177,433	0.2 %
Total Taxes	3,919,735	4,021,185	4,170,573	4,170,573	4,177,433	0.2 %
Charges For Services						
Public Safety	3,185,397	3,369,260	3,464,888	3,464,888	3,522,028	1.6 %
Total Charges For Services	3,185,397	3,369,260	3,464,888	3,464,888	3,522,028	1.6 %
Misc. Revenues						
Interest Earnings	7,442	5,720	5,980	5,980	6,900	15.4 %
Total Misc. Revenues	7,442	5,720	5,980	5,980	6,900	15.4 %
Other Sources						
Transfer in Excess Fees	304,340	309,093	250,000	250,000	260,000	4.0 %
Other Non-revenues	-	-	914,032	914,032	918,689	0.5 %
Total Other Sources	304,340	309,093	1,164,032	1,164,032	1,178,689	1.3 %
Total Administration Revenue	7,416,914	7,705,258	8,805,473	8,805,473	8,885,050	0.90

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
911 Enhancement Fee						
Charges For Services						
Public Safety	492,390	449,689	495,000	495,000	501,619	1.3 %
Total Charges For Services	492,390	449,689	495,000	495,000	501,619	1.3 %
Misc. Revenues						
Interest Earnings	-	281	60	60	245	308.3 %
Total Misc. Revenues	-	281	60	60	245	308.3 %
Total Administration Revenue	492,390	449,970	495,060	495,060	501,864	1.37
Duck Key Security District						
Taxes						
Ad Valorem Taxes	-	23	-	-	-	- %
Total Taxes	-	23	-	-	-	- %
Licenses And Permits						
Special Assessments	75,726	75,633	75,000	75,000	75,000	- %
Total Licenses And Permits	75,726	75,633	75,000	75,000	75,000	- %
Misc. Revenues						
Interest Earnings	1,145	968	800	800	1,100	37.5 %
Total Misc. Revenues	1,145	968	800	800	1,100	37.5 %
Other Sources						
Transfer in Excess Fees	463	467	-	-	-	- %
Other Non-revenues	-	-	264,851	264,851	277,879	4.9 %
Total Other Sources	463	467	264,851	264,851	277,879	4.9 %
Total Administration Revenue	77,334	77,091	340,651	340,651	353,979	3.91
Local Housing Assistance Trust Fund						
Intergovernmental Revenue						
State Shared Revenues	379,843	365,717	365,717	365,717	373,310	2.1 %
Total Intergovernmental Revenue	379,843	365,717	365,717	365,717	373,310	2.1 %
Misc. Revenues						
Interest Earnings	2,556	2,752	1,100	1,100	4,500	309.1 %
Other Misc Revenues	140,083	25,000	-	-	-	- %
Total Misc. Revenues	142,639	27,752	1,100	1,100	4,500	309.1 %
Other Sources						
Other Non-revenues	-	-	619,262	619,262	944,306	52.5 %
Total Other Sources	-	-	619,262	619,262	944,306	52.5 %
Total Administration Revenue	522,482	393,469	986,079	986,079	1,322,116	34.08

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Boating Improvement Fund (BIF)						
Charges For Services						
Physical Environment	139	-	-	-	-	- %
Culture/recreation	682,080	673,497	695,000	695,000	655,000	(5.8)%
Total Charges For Services	682,219	673,497	695,000	695,000	655,000	(5.8)%
Misc. Revenues						
Interest Earnings	6,745	5,921	4,500	4,500	8,000	77.8 %
Other Misc Revenues	1,301	2,678	-	7,133	2,600	- %
Total Misc. Revenues	8,046	8,598	4,500	11,633	10,600	135.6 %
Other Sources						
Other Non-revenues	-	-	1,896,093	1,896,093	1,862,659	(1.8)%
Total Other Sources	-	-	1,896,093	1,896,093	1,862,659	(1.8)%
Total Administration Revenue	690,265	682,095	2,595,593	2,602,726	2,528,259	-2.59
Misc Special Revenue Fund						
Licenses And Permits						
Building Permits	61,299	64,975	-	140,871	-	- %
Total Licenses And Permits	61,299	64,975	-	140,871	-	- %
Charges For Services						
General Government	221,882	204,493	-	222,324	-	- %
Court-related Revenues	145,769	158,445	-	395,163	-	- %
Total Charges For Services	367,651	362,938	-	617,487	-	- %
Fines And Forfeits						
Library Fines	14,364	12,099	-	13,105	-	- %
Violation-lcl Ordin	228,555	218,731	-	101,520	-	- %
Total Fines And Forfeits	242,920	230,830	-	114,625	-	- %
Misc. Revenues						
Interest Earnings	6,653	5,830	-	-	-	- %
Contrib From Priv Sources	10,000	-	-	52,150	-	- %
Total Misc. Revenues	16,653	5,830	-	52,150	-	- %
Other Sources						
Interfund Transfer	-	-	-	2,000	-	- %
Other Non-revenues	-	-	1,988,547	1,988,547	1,836,554	(7.6)%
Total Other Sources	-	-	1,988,547	1,990,547	1,836,554	(7.6)%
Total Administration Revenue	688,522	664,573	1,988,547	2,915,681	1,836,554	-7.64
Environmental Restoration Fund						
Fines And Forfeits						
Court Cases	128,478	500,863	150,000	150,000	255,000	70.0 %
Total Fines And Forfeits	128,478	500,863	150,000	150,000	255,000	70.0 %
Misc. Revenues						
Interest Earnings	3,861	4,000	2,900	2,900	4,700	62.1 %
Total Misc. Revenues	3,861	4,000	2,900	2,900	4,700	62.1 %
Other Sources						
Other Non-revenues	-	-	1,065,468	1,065,468	1,071,506	0.6 %
Total Other Sources	-	-	1,065,468	1,065,468	1,071,506	0.6 %
Total Administration Revenue	132,339	504,862	1,218,368	1,218,368	1,331,206	9.26

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Law Enforcement Trust (600)						
Misc. Revenues						
Interest Earnings	1,637	1,417	1,200	1,200	1,750	45.8 %
Other Misc Revenues	-	-	-	199,220	-	- %
Total Misc. Revenues	1,637	1,417	1,200	200,420	1,750	45.8 %
Other Sources						
Transfer in Excess Fees	48,526	110,699	-	-	-	- %
Other Non-revenues	-	-	475,708	475,708	490,684	3.1 %
Total Other Sources	48,526	110,699	475,708	475,708	490,684	3.1 %
Total Administration Revenue	50,163	112,116	476,908	676,128	492,434	3.26
Court Facilities Fees Trust (602)						
Charges For Services						
Court-related Revenues	525,293	523,773	530,750	530,750	517,584	(2.5)%
Total Charges For Services	525,293	523,773	530,750	530,750	517,584	(2.5)%
Misc. Revenues						
Interest Earnings	5,979	5,435	5,000	5,000	7,500	50.0 %
Total Misc. Revenues	5,979	5,435	5,000	5,000	7,500	50.0 %
Other Sources						
Other Non-revenues	-	-	(26,787)	(26,787)	(26,628)	(0.6)%
Total Other Sources	-	-	(26,787)	(26,787)	(26,628)	(0.6)%
Total Administration Revenue	531,272	529,208	508,963	508,963	498,456	-2.06
Clerk's Drug Abuse Trust (603)						
Charges For Services						
General Government	31,353	36,279	30,000	30,000	30,000	- %
Total Charges For Services	31,353	36,279	30,000	30,000	30,000	- %
Misc. Revenues						
Interest Earnings	432	361	275	275	380	38.2 %
Total Misc. Revenues	432	361	275	275	380	38.2 %
Other Sources						
Other Non-revenues	-	-	109,785	109,785	104,907	(4.4)%
Total Other Sources	-	-	109,785	109,785	104,907	(4.4)%
Total Administration Revenue	31,784	36,640	140,060	140,060	135,287	-3.41
Marathon Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	3	557	-	-	-	- %
Total Taxes	3	557	-	-	-	- %
Misc. Revenues						
Interest Earnings	4	6	-	-	-	- %
Total Misc. Revenues	4	6	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	2,012	2,012	558	(72.3)%
Total Other Sources	-	-	2,012	2,012	558	(72.3)%
Total Administration Revenue	7	563	2,012	2,012	558	-72.27

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Bay Point Wastewater Municipal Service Taxing Unit						
Misc. Revenues						
Interest Earnings	142	123	-	-	-	- %
Total Misc. Revenues	142	123	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	27,987	27,987	28,622	2.3 %
Total Other Sources	-	-	27,987	27,987	28,622	2.3 %
Total Administration Revenue	142	123	27,987	27,987	28,622	2.27
Big Coppitt Wastewater Municipal Service Taxing Unit						
Misc. Revenues						
Interest Earnings	5	4	-	-	-	- %
Total Misc. Revenues	5	4	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	1,402	1,402	1,329	(5.2)%
Total Other Sources	-	-	1,402	1,402	1,329	(5.2)%
Total Administration Revenue	5	4	1,402	1,402	1,329	-5.21
Key Largo Wastewater Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	505	-	-	-	-	- %
Total Taxes	505	-	-	-	-	- %
Misc. Revenues						
Interest Earnings	19	20	-	-	-	- %
Total Misc. Revenues	19	20	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	2,404	2,404	3,170	31.9 %
Total Other Sources	-	-	2,404	2,404	3,170	31.9 %
Total Administration Revenue	524	20	2,404	2,404	3,170	31.86
Stock Island Wastewater MSTU						
Taxes						
Ad Valorem Taxes	91	-	-	-	-	- %
Total Taxes	91	-	-	-	-	- %
Licenses And Permits						
Special Assessments	30,360	42,417	47,000	47,000	42,000	(10.6)%
Total Licenses And Permits	30,360	42,417	47,000	47,000	42,000	(10.6)%
Misc. Revenues						
Interest Earnings	15,839	14,559	1,200	1,200	1,700	41.7 %
Other Misc Revenues	4,011	4,011	-	-	-	- %
Total Misc. Revenues	19,850	18,570	1,200	1,200	1,700	41.7 %
Other Sources						
Transfer in Excess Fees	463	467	400	400	425	6.3 %
Other Non-revenues	-	-	468,359	468,359	459,321	(1.9)%
Total Other Sources	463	467	468,759	468,759	459,746	(1.9)%
Total Administration Revenue	50,764	61,454	516,959	516,959	503,446	-2.61

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Cudjoe-Sugarloaf Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	298	673	-	-	-	- %
Total Taxes	298	673	-	-	-	- %
Misc. Revenues						
Interest Earnings	91	47	-	-	-	- %
Total Misc. Revenues	91	47	-	-	-	- %
Other Sources						
Transfer in Excess Fees	4	9	-	-	-	- %
Other Non-revenues	-	-	8,285	8,285	3,662	(55.8)%
Total Other Sources	4	9	8,285	8,285	3,662	(55.8)%
Total Administration Revenue	393	730	8,285	8,285	3,662	-55.80
Conch Key Municipal Service Taxing Unit						
Misc. Revenues						
Interest Earnings	3	2	-	-	-	- %
Total Misc. Revenues	3	2	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	-	-	400	- %
Total Other Sources	-	-	-	-	400	- %
Total Administration Revenue	3	2	-	-	400	0.00
Long Key, Layton Municipal Service Taxing Unit						
Misc. Revenues						
Interest Earnings	53	45	-	-	-	- %
Total Misc. Revenues	53	45	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	12,513	12,513	10,471	(16.3)%
Total Other Sources	-	-	12,513	12,513	10,471	(16.3)%
Total Administration Revenue	53	45	12,513	12,513	10,471	-16.32
Duck Key Municipal Service Taxing Unit						
Taxes						
Ad Valorem Taxes	71	223	-	-	-	- %
Total Taxes	71	223	-	-	-	- %
Misc. Revenues						
Interest Earnings	198	168	-	-	-	- %
Total Misc. Revenues	198	168	-	-	-	- %
Other Sources						
Transfer in Excess Fees	1	3	-	-	-	- %
Other Non-revenues	-	-	44,538	44,538	46,053	3.4 %
Total Other Sources	1	3	44,538	44,538	46,053	3.4 %
Total Administration Revenue	270	394	44,538	44,538	46,053	3.40

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Building Fund						
Licenses And Permits						
Building Permits	2,319,409	3,347,025	2,927,636	2,927,636	3,495,000	19.4 %
Total Licenses And Permits	2,319,409	3,347,025	2,927,636	2,927,636	3,495,000	19.4 %
Charges For Services						
General Government	62,111	85,502	66,000	66,000	84,000	27.3 %
Total Charges For Services	62,111	85,502	66,000	66,000	84,000	27.3 %
Misc. Revenues						
Interest Earnings	2,929	4,095	2,000	2,000	9,000	350.0 %
Other Misc Revenues	14,624	32,430	13,250	13,250	30,000	126.4 %
Total Misc. Revenues	17,553	36,526	15,250	15,250	39,000	155.7 %
Other Sources						
Other Non-revenues	-	-	994,859	994,859	1,185,543	19.2 %
Total Other Sources	-	-	994,859	994,859	1,185,543	19.2 %
Total Administration Revenue	2,399,074	3,469,053	4,003,745	4,003,745	4,803,543	19.98
Debt Service Fund						
Misc. Revenues						
Interest Earnings	9,880	7,987	5,100	5,100	5,100	- %
Total Misc. Revenues	9,880	7,987	5,100	5,100	5,100	- %
Other Sources						
Interfund Transfer	6,271,340	5,750,271	5,538,455	6,453,893	5,608,100	1.3 %
Debt Proceeds	-	-	-	7,193,309	-	- %
Other Non-revenues	-	-	1,843,502	1,843,502	1,685,836	(8.6)%
Total Other Sources	6,271,340	5,750,271	7,381,957	15,490,704	7,293,936	(1.2)%
Total Administration Revenue	6,281,220	5,758,257	7,387,057	15,495,804	7,299,036	-1.19
One Cent Infra-structure Sales Tax						
Taxes						
Sales & Use Taxes	17,172,360	18,653,970	17,500,000	18,000,000	20,000,000	14.3 %
Total Taxes	17,172,360	18,653,970	17,500,000	18,000,000	20,000,000	14.3 %
Intergovernmental Revenue						
State Grants	-	149,308	-	-	-	- %
Total Intergovernmental Revenue	-	149,308	-	-	-	- %
Misc. Revenues						
Interest Earnings	38,774	28,028	25,000	25,000	50,000	100.0 %
Sale/comp-loss Of Assets	-	-	-	2,000,000	-	- %
Other Misc Revenues	65,843	701,719	-	-	2,500,000	- %
Total Misc. Revenues	104,617	729,747	25,000	2,025,000	2,550,000	10,100.0 %
Other Sources						
Interfund Transfer	21,133	713,401	-	1,996,566	-	- %
Other Non-revenues	-	-	12,264,638	13,089,467	18,975,230	54.7 %
Total Other Sources	21,133	713,401	12,264,638	15,086,033	18,975,230	54.7 %
Total Administration Revenue	17,298,109	20,246,426	29,789,638	35,111,033	41,525,230	39.39

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Clerks Rev Note, Capital						
Misc. Revenues						
Interest Earnings	274	243	-	-	-	- %
Total Misc. Revenues	274	243	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	100,000	100,000	2,122	(97.9)%
Total Other Sources	-	-	100,000	100,000	2,122	(97.9)%
Total Administration Revenue	274	243	100,000	100,000	2,122	-97.88
2003 Revenue Bonds						
Misc. Revenues						
Interest Earnings	(22,968)	2,053	-	-	-	- %
Total Misc. Revenues	(22,968)	2,053	-	-	-	- %
Total Administration Revenue	(22,968)	2,053	-	-	-	0.00
Infr Sls Srtx Rev Bds 2007						
Misc. Revenues						
Interest Earnings	14,695	6,709	-	-	-	- %
Total Misc. Revenues	14,695	6,709	-	-	-	- %
Other Sources						
Other Non-revenues	-	-	887,333	887,333	608,505	(31.4)%
Total Other Sources	-	-	887,333	887,333	608,505	(31.4)%
Total Administration Revenue	14,695	6,709	887,333	887,333	608,505	-31.42
Big Coppitt Waste Water Project						
Taxes						
Ad Valorem Taxes	(1,133)	815	-	-	-	- %
Total Taxes	(1,133)	815	-	-	-	- %
Licenses And Permits						
Special Assessments	265,620	397,994	550,000	550,000	475,000	(13.6)%
Total Licenses And Permits	265,620	397,994	550,000	550,000	475,000	(13.6)%
Misc. Revenues						
Interest Earnings	132,396	128,617	10,000	10,000	10,000	- %
Other Misc Revenues	39,902	41,123	-	-	-	- %
Total Misc. Revenues	172,298	169,740	10,000	10,000	10,000	- %
Other Sources						
Transfer in Excess Fees	-	878	-	-	-	- %
Other Non-revenues	-	-	177,000	177,000	270,500	52.8 %
Total Other Sources	-	878	177,000	177,000	270,500	52.8 %
Total Administration Revenue	436,785	569,427	737,000	737,000	755,500	2.51

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Duck Key Waste Water Project						
Taxes						
Ad Valorem Taxes	2	60	-	-	-	- %
Total Taxes	2	60	-	-	-	- %
Licenses And Permits						
Special Assessments	93,513	-	31,500	31,500	31,500	- %
Total Licenses And Permits	93,513	-	31,500	31,500	31,500	- %
Misc. Revenues						
Interest Earnings	30,536	31,132	3,500	3,500	3,500	- %
Other Misc Revenues	7,795	8,478	-	-	-	- %
Total Misc. Revenues	38,331	39,611	3,500	3,500	3,500	- %
Other Sources						
Interfund Transfer	3,900,000	-	-	-	-	- %
Transfer in Excess Fees	463	56	-	-	-	- %
Other Non-revenues	-	-	617,622	617,622	634,858	2.8 %
Total Other Sources	3,900,463	56	617,622	617,622	634,858	2.8 %
Total Administration Revenue	4,032,309	39,727	652,622	652,622	669,858	2.64
Cudjoe Regional WW Project						
Taxes						
Ad Valorem Taxes	-	467	-	-	-	- %
Total Taxes	-	467	-	-	-	- %
Licenses And Permits						
Special Assessments	-	-	2,275,400	2,275,400	2,275,400	- %
Total Licenses And Permits	-	-	2,275,400	2,275,400	2,275,400	- %
Intergovernmental Revenue						
State Grants	4,584,323	25,290,595	-	17,000,000	-	- %
Total Intergovernmental Revenue	4,584,323	25,290,595	-	17,000,000	-	- %
Misc. Revenues						
Interest Earnings	23,612	842,137	-	-	-	- %
Other Misc Revenues	-	161,893	-	-	-	- %
Total Misc. Revenues	23,612	1,004,030	-	-	-	- %
Other Sources						
Interfund Transfer	19,404,000	-	3,000,000	34,125,082	22,725,082	657.5 %
Debt Proceeds	5,461,341	27,412,931	78,481,180	78,481,180	3,016,492	(96.2)%
Transfer in Excess Fees	926	2,336	-	-	-	- %
Other Non-revenues	-	-	(2,878)	(2,878)	(2,878)	- %
Total Other Sources	24,866,267	27,415,267	81,478,302	112,603,384	25,738,696	(68.4)%
Total Administration Revenue	29,474,202	53,710,359	83,753,702	131,878,784	28,014,096	-66.55
2013 Revenue Bonds						
Other Sources						
Other Non-revenues	-	-	19,734,499	19,734,499	-	(100.0)%
Total Other Sources	-	-	19,734,499	19,734,499	-	(100.0)%
Total Administration Revenue	-	-	19,734,499	19,734,499	-	-100.00

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Series 2014 Revenue Bonds						
Other Sources						
Interfund Transfer	-	-	-	-	11,000,000	- %
Debt Proceeds	-	-	-	40,691,691	-	- %
Other Non-revenues	-	-	-	-	8,360,208	- %
Total Other Sources	-	-	-	40,691,691	19,360,208	- %
Total Administration Revenue	-	-	-	40,691,691	19,360,208	0.00
Long Key Wastewater						
Other Sources						
Interfund Transfer	-	-	-	-	1,400,000	- %
Total Other Sources	-	-	-	-	1,400,000	- %
Total Administration Revenue	-	-	-	-	1,400,000	0.00
Land Acquisition						
Other Sources						
Interfund Transfer	-	-	-	-	6,000,000	- %
Total Other Sources	-	-	-	-	6,000,000	- %
Total Administration Revenue	-	-	-	-	6,000,000	0.00
Card Sound Bridge						
Charges For Services						
Transportation	961,258	994,033	1,000,000	1,000,000	1,010,000	1.0 %
Otr Charges For Svces	200	-	-	-	-	- %
Total Charges For Services	961,458	994,033	1,000,000	1,000,000	1,010,000	1.0 %
Misc. Revenues						
Interest Earnings	18,285	16,190	13,750	13,750	15,000	9.1 %
Total Misc. Revenues	18,285	16,190	13,750	13,750	15,000	9.1 %
Other Sources						
Other Non-revenues	-	-	920,747	920,747	1,203,772	30.7 %
Total Other Sources	-	-	920,747	920,747	1,203,772	30.7 %
Total Administration Revenue	979,743	1,010,222	1,934,497	1,934,497	2,228,772	15.21

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Marathon Airport						
Intergovernmental Revenue						
Federal Grants	303,481	8,100	-	188,319	-	- %
State Grants	141,110	154,118	-	2,543,751	-	- %
Total Intergovernmental Revenue	444,591	162,218	-	2,732,070	-	- %
Charges For Services						
Transportation	816,577	829,353	810,300	810,300	816,000	0.7 %
Total Charges For Services	816,577	829,353	810,300	810,300	816,000	0.7 %
Misc. Revenues						
Interest Earnings	2,077	2,177	1,000	1,000	4,000	300.0 %
Sales-surplus Matls	-	140,000	-	-	-	- %
Other Misc Revenues	330	289	-	-	-	- %
Total Misc. Revenues	2,407	142,466	1,000	1,000	4,000	300.0 %
Other Sources						
Interfund Transfer	50,888	703,305	10,000	10,000	20,000	100.0 %
Other Non-revenues	-	-	699,563	1,735,813	1,360,200	94.4 %
Total Other Sources	50,888	703,305	709,563	1,745,813	1,380,200	94.5 %
Total Administration Revenue	1,314,464	1,837,343	1,520,863	5,289,183	2,200,200	44.67
Key West Intl Airport						
Intergovernmental Revenue						
Federal Grants	2,062,602	1,526,334	-	1,309,210	-	- %
State Grants	749,966	287,638	-	682,463	-	- %
Total Intergovernmental Revenue	2,812,569	1,813,972	-	1,991,673	-	- %
Charges For Services						
Transportation	6,325,224	6,874,123	6,340,000	6,340,000	6,567,000	3.6 %
Otr Charges For Svces	-	250	-	-	-	- %
Total Charges For Services	6,325,224	6,874,373	6,340,000	6,340,000	6,567,000	3.6 %
Fines And Forfeits						
Violation-lcl Ordin	648	531	600	600	600	- %
Total Fines And Forfeits	648	531	600	600	600	- %
Misc. Revenues						
Interest Earnings	11,446	6,078	8,500	8,500	7,500	(11.8)%
Other Misc Revenues	2,224	7,432	-	-	-	- %
Total Misc. Revenues	13,671	13,510	8,500	8,500	7,500	(11.8)%
Other Sources						
Interfund Transfer	41,786,054	-	-	-	-	- %
Other Non-revenues	-	-	3,494,545	3,494,545	3,954,383	13.2 %
Total Other Sources	41,786,054	-	3,494,545	3,494,545	3,954,383	13.2 %
Total Administration Revenue	50,938,166	8,702,386	9,843,645	11,835,318	10,529,483	6.97

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Key West AIP Series 2006 Bonds						
Intergovernmental Revenue						
Federal Grants	1,000,000	-	-	-	-	- %
State Grants	17,020	-	-	-	-	- %
Total Intergovernmental Revenue	1,017,020	-	-	-	-	- %
Charges For Services						
Transportation	1,434,235	-	-	-	-	- %
Total Charges For Services	1,434,235	-	-	-	-	- %
Misc. Revenues						
Interest Earnings	20,061	-	-	-	-	- %
Total Misc. Revenues	20,061	-	-	-	-	- %
Total Administration Revenue	2,471,316	-	-	-	-	0.00
PFC & Oper Restrictions						
Intergovernmental Revenue						
Federal Grants	-	-	-	4,067,303	-	- %
State Grants	-	(2,974)	-	225,961	-	- %
Total Intergovernmental Revenue	-	(2,974)	-	4,293,264	-	- %
Charges For Services						
Transportation	-	1,380,857	1,350,000	1,350,000	1,250,000	(7.4)%
Total Charges For Services	-	1,380,857	1,350,000	1,350,000	1,250,000	(7.4)%
Misc. Revenues						
Interest Earnings	-	1,989	25,000	25,000	5,000	(80.0)%
Total Misc. Revenues	-	1,989	25,000	25,000	5,000	(80.0)%
Other Sources						
Interfund Transfer	2,270,287	499,399	-	225,961	-	- %
Other Non-revenues	-	-	(68,750)	(68,750)	(62,750)	(8.7)%
Total Other Sources	2,270,287	499,399	(68,750)	157,211	(62,750)	(8.7)%
Total Administration Revenue	2,270,287	1,879,271	1,306,250	5,825,475	1,192,250	-8.73

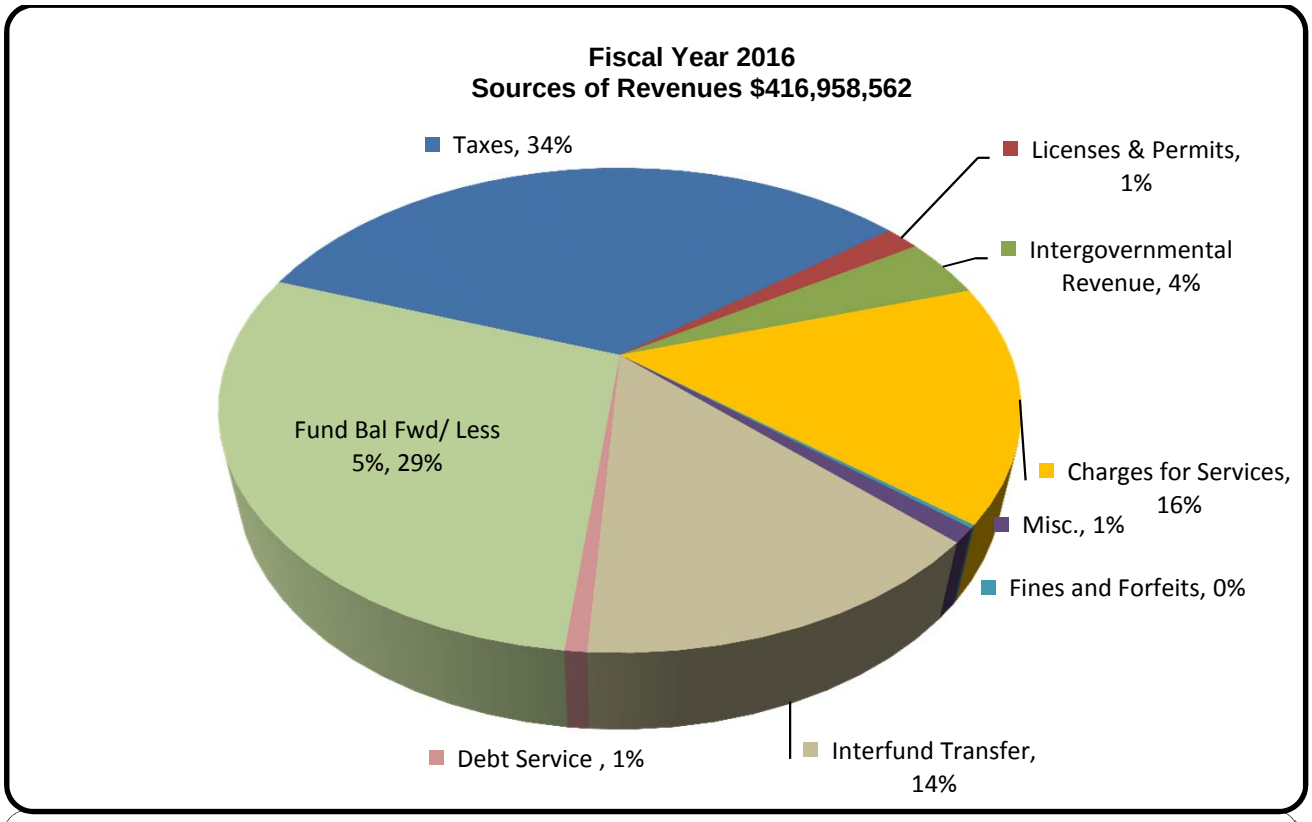
Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

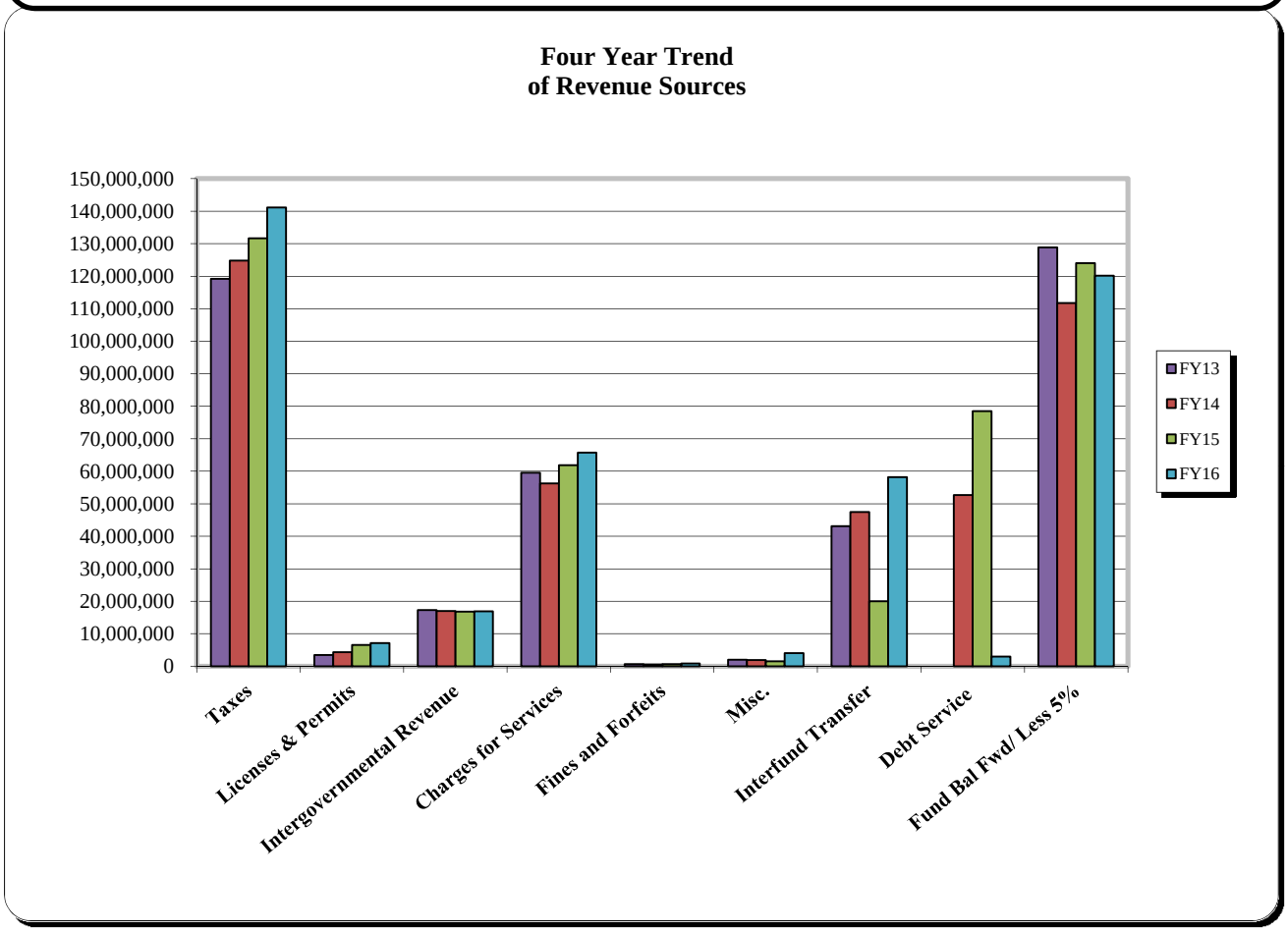
Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
MSD Solid Waste Management						
Licenses And Permits						
Franchise Fees	514,965	527,233	527,100	527,100	530,000	0.6 %
Total Licenses And Permits	514,965	527,233	527,100	527,100	530,000	0.6 %
Intergovernmental Revenue						
State Grants	70,588	90,909	-	90,909	-	- %
Total Intergovernmental Revenue	70,588	90,909	-	90,909	-	- %
Charges For Services						
Physical Environment	17,362,182	17,451,365	17,341,000	17,341,000	17,540,000	1.1 %
Total Charges For Services	17,362,182	17,451,365	17,341,000	17,341,000	17,540,000	1.1 %
Misc. Revenues						
Interest Earnings	38,594	39,202	19,600	19,600	44,800	128.6 %
Sale/comp-loss Of Assets	8	3,000	-	-	-	- %
Contrib From Priv Sources	50,000	50,000	-	-	-	- %
Other Misc Revenues	909	4,235	1,000	1,000	2,000	100.0 %
Total Misc. Revenues	89,511	96,437	20,600	20,600	46,800	127.2 %
Other Sources						
Transfer in Excess Fees	3,704	3,737	-	-	-	- %
Other Non-revenues	-	-	5,489,836	5,489,836	5,968,884	8.7 %
Total Other Sources	3,704	3,737	5,489,836	5,489,836	5,968,884	8.7 %
Total Administration Revenue	18,040,950	18,169,682	23,378,536	23,469,445	24,085,684	3.02
Worker's Compensation						
Charges For Services						
General Government	2,625,533	1,983,220	2,647,673	2,647,673	2,749,537	3.8 %
Total Charges For Services	2,625,533	1,983,220	2,647,673	2,647,673	2,749,537	3.8 %
Misc. Revenues						
Interest Earnings	10,588	13,534	7,500	7,500	7,500	- %
Other Misc Revenues	771,677	18,590	100,000	1,054,448	100,000	- %
Total Misc. Revenues	782,265	32,125	107,500	1,061,948	107,500	- %
Other Sources						
Other Non-revenues	-	-	2,708,059	2,708,059	2,622,204	(3.2)%
Total Other Sources	-	-	2,708,059	2,708,059	2,622,204	(3.2)%
Total Administration Revenue	3,407,798	2,015,345	5,463,232	6,417,680	5,479,241	0.29
Group Insurance Fund						
Charges For Services						
General Government	14,007,762	14,313,515	15,054,970	15,054,970	16,976,915	12.8 %
Total Charges For Services	14,007,762	14,313,515	15,054,970	15,054,970	16,976,915	12.8 %
Misc. Revenues						
Interest Earnings	37,199	34,605	25,000	25,000	40,000	60.0 %
Other Misc Revenues	139,026	146,644	300,000	300,000	150,000	(50.0)%
Total Misc. Revenues	176,225	181,249	325,000	325,000	190,000	(41.5)%
Other Sources						
Other Non-revenues	-	-	7,215,012	7,215,012	7,357,877	2.0 %
Total Other Sources	-	-	7,215,012	7,215,012	7,357,877	2.0 %
Total Administration Revenue	14,183,986	14,494,763	22,594,982	22,594,982	24,524,792	8.54

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Risk Management Fund						
Charges For Services						
General Government	2,818,790	27,728	2,833,132	2,833,132	2,808,216	(0.9)%
Total Charges For Services	2,818,790	27,728	2,833,132	2,833,132	2,808,216	(0.9)%
Misc. Revenues						
Interest Earnings	21,910	16,469	15,000	15,000	15,000	- %
Sale/comp-loss Of Assets	700	-	-	-	-	- %
Other Misc Revenues	98,784	86,478	100,000	100,000	90,000	(10.0)%
Total Misc. Revenues	121,393	102,947	115,000	115,000	105,000	(8.7)%
Other Sources						
Other Non-revenues	-	-	2,430,018	2,430,018	2,510,988	3.3 %
Total Other Sources	-	-	2,430,018	2,430,018	2,510,988	3.3 %
Total Administration Revenue	2,940,183	130,675	5,378,150	5,378,150	5,424,204	0.86
Fleet Management Fund						
Charges For Services						
General Government	2,225,205	2,311,974	2,356,179	2,356,179	2,298,112	(2.5)%
Economic Environment	633,953	596,090	634,094	634,094	588,558	(7.2)%
Total Charges For Services	2,859,158	2,908,064	2,990,273	2,990,273	2,886,670	(3.5)%
Misc. Revenues						
Interest Earnings	7,290	6,772	6,000	6,000	6,000	- %
Other Misc Revenues	3,658	4,376	-	-	-	- %
Total Misc. Revenues	10,948	11,148	6,000	6,000	6,000	- %
Other Sources						
Other Non-revenues	-	-	1,247,835	1,247,835	1,303,804	4.5 %
Total Other Sources	-	-	1,247,835	1,247,835	1,303,804	4.5 %
Total Administration Revenue	2,870,107	2,919,212	4,244,108	4,244,108	4,196,474	-1.12
FIRE & EMS LOSAP TRUST FUND						
Misc. Revenues						
Interest Earnings	2,344	2,090	2,000	2,000	2,455	22.8 %
Pension Fund Contributions	36,788	28,575	36,000	36,000	36,780	2.2 %
Total Misc. Revenues	39,132	30,665	38,000	38,000	39,235	3.3 %
Other Sources						
Other Non-revenues	-	-	23,945	23,945	24,931	4.1 %
Total Other Sources	-	-	23,945	23,945	24,931	4.1 %
Total Administration Revenue	39,132	30,665	61,945	61,945	64,166	3.59
County Total Revenue	**317,032,243**	**299,244,038**	**441,711,639**	**599,215,387**	**416,958,562**	**(5.6)%**

Revenue Budget Trends



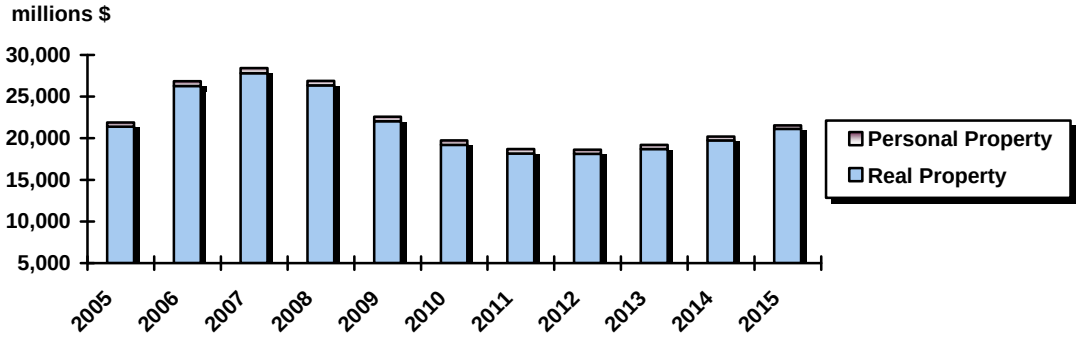


Revenue Sources and Trends

While property taxes are used to finance a variety of services, other County revenues are linked to specific programs; solid waste assessments finance the waste disposal programs, gasoline taxes finance public transportation, roadway construction and maintenance, and impact fees finance capital improvements related to transportation, parks, police, fire and solid waste programs. The use of standard definitions is mandated by Florida Statute Section 218.33 and ensures consistency among the various financial reports.

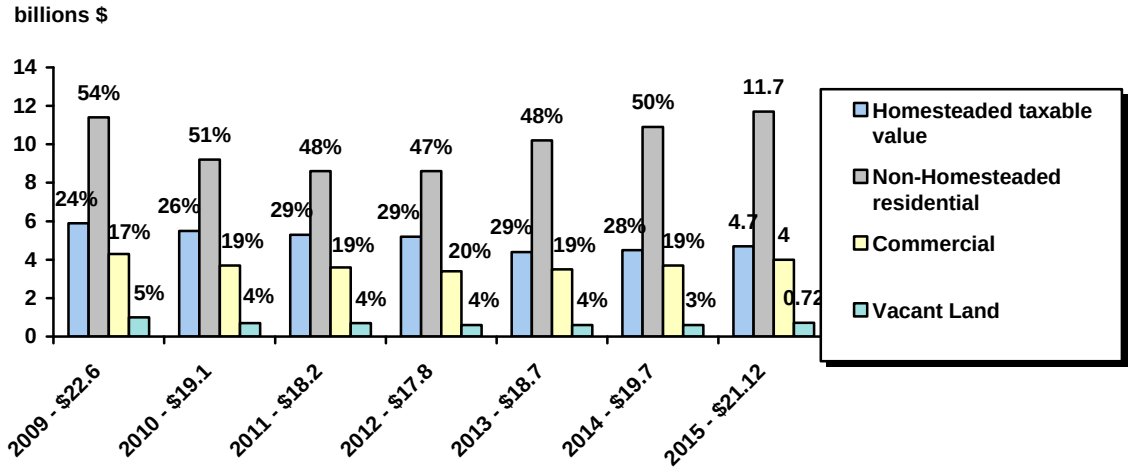
Taxes - Charges levied by the County, including ad valorem taxes net of discounts, penalties and interest. This category includes sales, gas taxes, and local tourist taxes, which are estimated based on State supplied forecasts.

Revenue: Property Taxes
Description: Revenue derived from taxes levied on all real and personal property located in Monroe County
Legal Authority: Florida Statute, Chapter 200.
Fees: See "Ad Valorem Millage Summary."
Constraints: F.S. Section 200.081 states: "No municipality shall levy ad valorem taxes against real properties and tangible personal properties and tangible personal property in excess of 10 mills, except for voted levies."



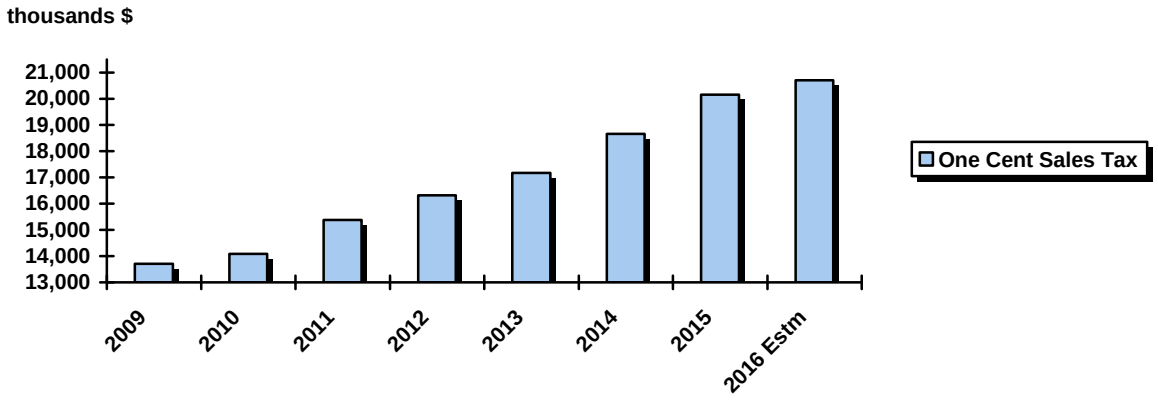
Based on the 2015 Preliminary Tax Roll values the County-Wide taxable values are as follows:

Homesteaded taxable value **(majority of these are residential properties)**	**$4.7 Billion**
Non-Homesteaded residential properties taxable value	**$11.7 Billion**
Commercial properties	**$4.0 Billion**
Vacant land taxable value	**$0.72 Billion**
	$21.12 Billion



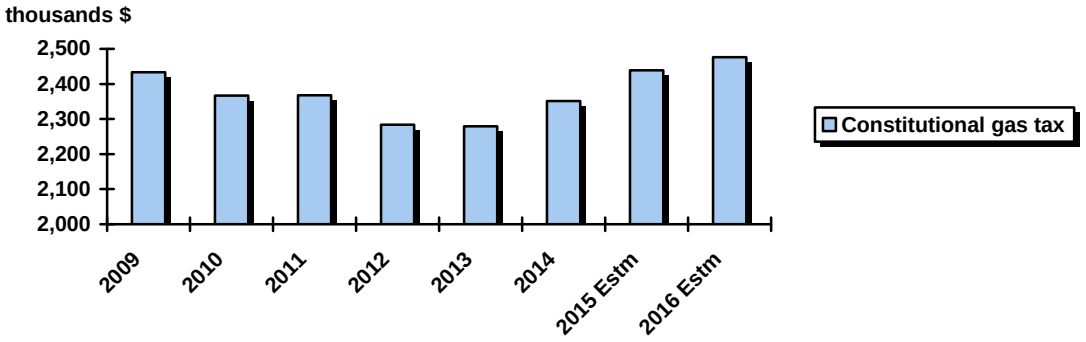
Revenue Sources and Trends

Revenue: Local Government Infrastructure Surtax
Fund/Account Number: 304/312600GN
Description: The Infrastructure Surtax may be levied countywide, with referendum approval, by the governing board of the county or the governing bodies of municipalities representing a majority of the county population.
Legal Authority: Florida Statute, Chapter 212.055 (2), Monroe County Code of Ordinances Chapter 23, Article IV, Section 23-142 to 147.
Fees: One percent sales tax.
Restrictions: The voters in Monroe County approved to extend the infrastructure sales surtax from 2018 to 2033. These revenues can be used to finance, plan, and construct infrastructure and to acquire land for public recreation or conservation or protection of natural resources. In addition, Monroe County may use up to 10% of these proceeds for any public purpose provided the debt service obligations are met; the County's comprehensive plan is in compliance with the Growth Management Act; and the County adopted an amendment to the ordinance levying the surtax.
History/Trends: For 5 years (2004 to early 2008), the County's share increased before the downturn of the national economy in late 2008. Revenue collection continues to increase since 2009 and we anticipate that it will continue. The 2016 State estimate is $20.7M.
Forecast: If the global and national economies continue to maintain a slow growth, we project 2016 will continue to see an increase in revenue for the Once Cent Sales Tax over 2015.

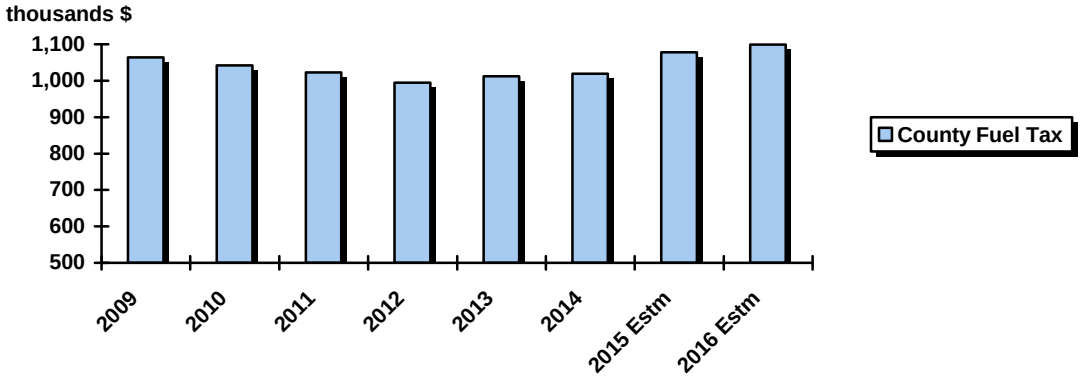


Revenue: Constitutional Gas Tax
Fund/Account Number: 102/335492GG and 102/335498GG
Description: The two cents per gallon tax is placed on motor fuel is collected by the Florida State Department of Revenue (DOR) and is transferred to the State Board of Administration (SBA) for monthly disbursements. The allocation formula is based on the geographic area, population and a collection component. This factor is then calculated annually for each county in the form of weighted county-to-state ratios. To determine each county's monthly distribution, the monthly statewide tax receipts are multiplied by each county's distribution factor.
Legal Authority: Florida Constitution Article XII, section 9(c) (4), Florida Statutes 206.41 and 206.47.
Restrictions: Besides meeting debt service obligations, this tax can be used for the acquisition, construction, and maintenance of roads.
History/Trends: Prior to 2014, the State Shared Gas Tax had been decreasing every year. In 2014, the distribution factor had an increase due to the collection component and therefore, we saw an increase in revenue. For 2016, the distribution factor has increased slightly, along with more revenue being received and distributed. We expect an increase in 2015 and 2016 as compared to 2014. The history of the distribution factor is; FY11-1.20%, FY12-1.19%, FY13-1.17%, FY14-1.19%, FY15-1.17%, FY16-1.18%.
Forecast: The Florida Department of Revenue estimates $2.36M for 2016, this is a slight increase over last year's estimate.

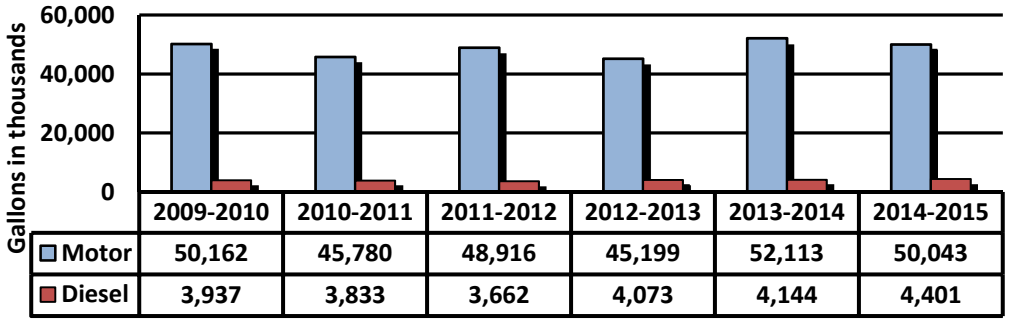
Revenue Sources and Trends



Revenue: County Fuel Tax
Fund/Account Number: 102/335490GG
Description: The Florida Legislature has levied a one cent per gallon tax on motor fuel for distribution to county governments pursuant to the same formula used to distribute the Constitutional Gas Tax.
Legal Authority: Florida Statute, Chapter 206.60(6).
Restrictions: The funds from this tax can be used by counties for transportation related expenses, including the reduction of bond debt incurred for transportation purposes.
History/Trends: Over 2006-2012, this State Shared Gas Tax had been decreasing. In 2013 and 2014 it has started to increase, and just like the Constitutional Gas, we estimate a slight increase for 2015 and 2016.
Forecast: Since the distribution formula is the same as the Constitutional Gas Tax, we project that we will see a 1% increase in the revenue receipts over the prior year. For 2016, the Florida Department of Revenue estimates that we will receive $1.08M.



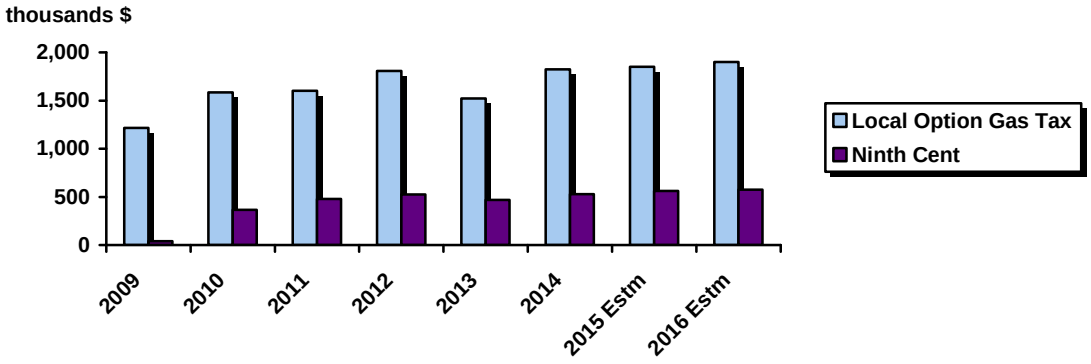
Since the two above state shared revenues have a state-to-county weight distribution rate with a collection component, the graph below shows the certified taxable gallons as reported by Florida Department of Revenue.



	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Motor	50,162	45,780	48,916	45,199	52,113	50,043
Diesel	3,937	3,833	3,662	4,073	4,144	4,401

Revenue Sources and Trends

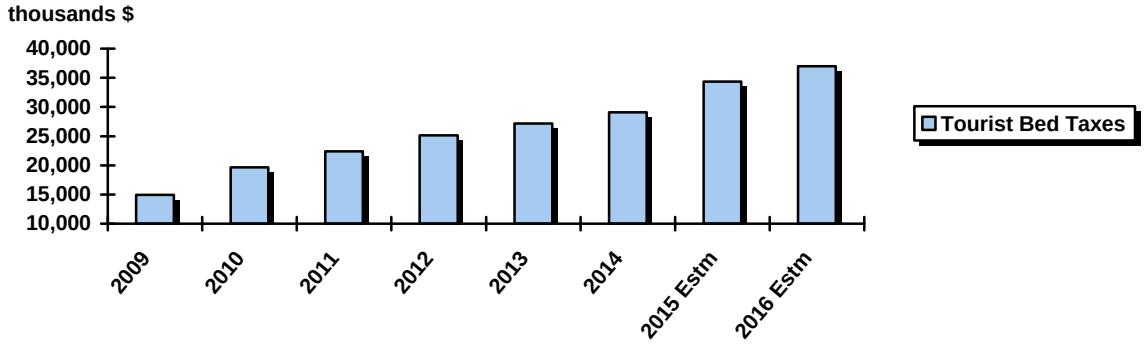
Revenue: Local Option and Ninth-Cent Fuel Taxes.
Fund/Account Number: 102/312301GG and 102/312401GG
Description: In addition to the two cent constitutional gas tax and the one cent County Gas Tax, counties may impose up to 12 cents of local option fuel taxes in the form of three separate levies. The first is a tax of 1 cent on every net gallon of motor and diesel fuel sold within the county. This is known as the "Ninth" cent fuel tax. The second is a tax of 1 to 6 cents on every net gallon of motor and diesel fuel sold within the county. The third tax is a 1 to 5 cents levy upon every net gallon of motor fuel sold within the county. The third tax is not subject to diesel fuel. Monroe County now levies ten of the twelve cents on motor fuel and seven of the seven cents on diesel fuel. Monthly distribution on motor fuel is based on reports from terminal suppliers, wholesalers and importers as the destination of the gallons distributed for retail sale or use. Taxes on diesel are distributed according to Florida Statute proceeds.
Legal Authority: Florida Statute, Chapters 336.025 (1) (a), 336.025 (1) (b), 336.021 (1) (d) and 336.021 respectively and the Monroe County Code of Ordinances Chapter 23, Article VII.
Restrictions: The statutorily authorized uses of the three taxes differ, as do the methods of imposition and the requirement that the revenue be shared with municipalities. The Ninth Cent and 1 to 6 cents taxes may be used to fund transportation expenditures. In addition to transportation expenditures, the 1 to 5 cents can be used to meet the requirements of the capital improvements element of an adopted local government comprehensive plan.
History/Trends: During 2004-2009, the Local Option and Ninth-Cent Fuel Taxes were decreasing. The Monroe County Board of Commissioners voted to raise the tax rate an additional 1 cent to motor fuel on the Ninth-Cent Fuel Tax and an additional 3 cents to the Local Option Fuel Tax. This gas tax increase came into effect on January 1, 2010. We experienced an increase in revenues until 2013, which had a slight decrease, but we continue to show an increase in 2014 and expect 2015 and 2016 to remain steady.
Forecast: The State estimates a 0.4% increase in the Ninth Cent receipts and the same increase in the Local Option tax.



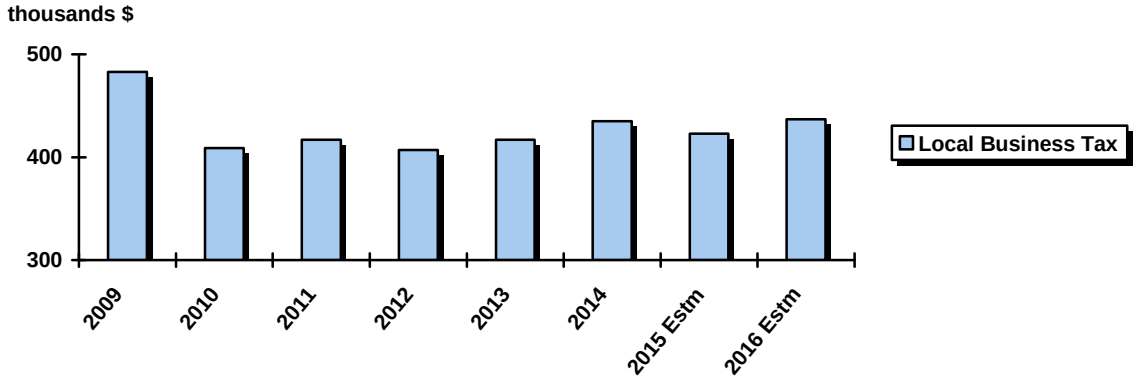
Revenue: Tourist Development Taxes
Funds/Account Number: 115/116- 312120GD, 117/118/119/120/121- 312130GD
Description: After being suggested by the Tourist Development Council, whose members are appointed by the BOCC, the initial tourist development tax received referendum approval prior to imposition. Subject to a 1%, 2%, or 3% tax are most rents, leases or sublets, which have been contracted for periods of six months or less, or living accommodations in hotels, motels, apartment houses, rooming houses, mobile home parks, and the like. The taxes are collected and administered by the Florida Department of Revenue.
Legal Authority: Florida Statute, Chapters 125.0104 (3) (c), 1250104 (3) (d), 125.0104 (n). Monroe County Code of Ordinances Chapter 23, Article V.
Restrictions: The revenue must generally be used to promote tourism, to build convention and tourist bureaus, and to finance beach improvements. Smaller counties may also use the revenue to build and upgrade fishing piers, museums, parks and nature centers.
History/Trends: Over the last 10 years, bed tax revenues collected saw an increase except for when the national economy took a downturn in late 2008. Since 2009, we see a steady increase every year.

Revenue Sources and Trends

Forecast: Key West has several hotels that have reopened in early 2015, after a 2 year building shut down for major remodel; therefore we expect an increase in the numbers of tourist who will visit Key West as well as the rest of the Florida Keys.



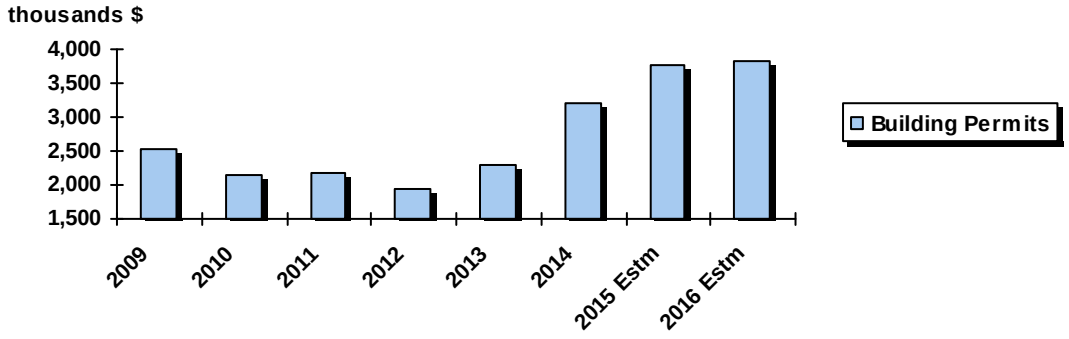
Revenue: Local Business Tax, formerly known as County Occupation License
Fund/Account Number: 001/316000GO
Description: Florida law authorizes a county to levy a business tax granting the privilege of engaging in or managing any business, profession or occupation within its jurisdiction.
Legal Authority: Florida Statutes, Section 205.032 and 205.033. Monroe Code of Ordinances Chapter 23, Article III
Restrictions: None
History/Trends: Prior to 1972, the State had imposed an occupational license tax and shared the revenues with counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax, but capped the rate of increase. In 2012, the Florida State Legislature approved HB7125 which exempted real estate brokers and real estate sales associates from paying this tax.
Forecast: Since the legislative change, our total collection rate continues to have slight fluctuations.



Revenue Sources and Trends

Permits, Fees and Special Assessments - Includes building permits, franchise fees, impact fees and special assessments.

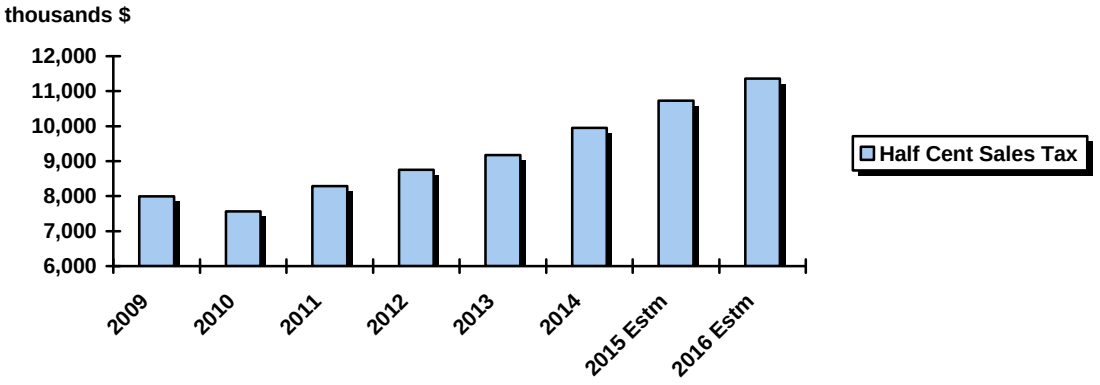
Revenue: Building Permits.
Fund/Account Number: 180/322005SG
Description: Florida law authorizes the County to levy building permit charges to be used for carrying out the local government's responsibilities in enforcing the Florida Building Code.
Legal Authority: Monroe County Code of Ordinances 6-27., F.S. 553.8, F.S. 125.56 (2), or F.S. 166.222.
Restrictions: For use in unincorporated areas.
History/Trends: BOCC adopted a new building fee schedule that was put in to effect on October 1, 2014. The previous fee schedule was based on components of the proposed work. The new permit fees are calculated based upon the construction valuation of the proposed improvements.
Forecast: OMB forecasts for 2016 a 3% increase over the previous fiscal year. We continue to expect the new fee schedule to bring in more revenue than the previous fee schedule.



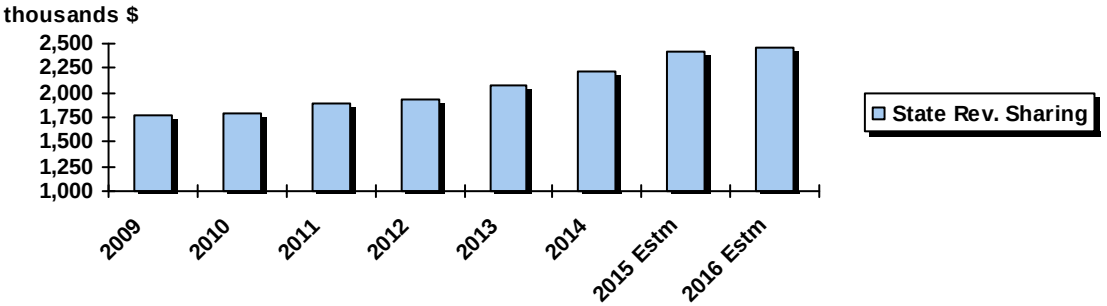
Intergovernmental Revenue - Includes revenues received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes. The latter two categories are estimated using State supplied calculations.

Revenue: Local Government 1/2 cent Sales Tax
Fund/Account Number: 001/148-335180GS
Description: This State Shared revenue program returns to the cities and counties a portion of the sales tax proceeds remitted to the State of Florida.
Legal Authority: Florida Statutes Chapter 218. Part IV. Distribution formulas F.S.218.64
Restrictions: A proportion of the sales tax shall be expended only for countywide tax relief or countywide programs. The remaining portion shall be deemed revenues derived on behalf of the unincorporated area but may be expended on a countywide basis.
History/Trends: Up through fiscal year 1999, this revenue source was placed entirely in the General Fund to be used for countywide tax relief. In fiscal year 2000, the portion of this revenue source that by law is considered to be “derived on behalf of the unincorporated area” started to go into the general purpose municipal service taxing unit fund to be used for unincorporated area tax relief. Since 2006, the County’s share had a slight decline before the downturn of the national economy in late 2008. 2009 continued that downward trend. However, revenue receipts began to increase during 2011 and there was a gain of 1.7% over 2010. Revenues have continued to increase over the last 5 years.
Forecast: The Florida Department of Revenue projects an increase of 9.1% for 2016.

Revenue Sources and Trends



Revenue: County Revenue Sharing Program (also known as State Shared Revenue Proceeds)
Fund/Account Number: 001/335120GR
Description: The state shares 2.9 percent of the net cigarette tax collections and 2.044 percent of sales and use tax collections. An allocation formula serves as the basis for the distribution of these revenues to each county that meets the strict eligibility requirements. The apportionment factor comprises of weighted factors of county population, unincorporated county population and county sales tax collections.
Legal Authority: Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972.
Restrictions: There are no use restrictions on these revenues other than some statutory limitations regarding funds that can be used as a pledge for indebtedness.
Forecast: OMB estimates an increase of 1.3% in 2016 compared to 2015

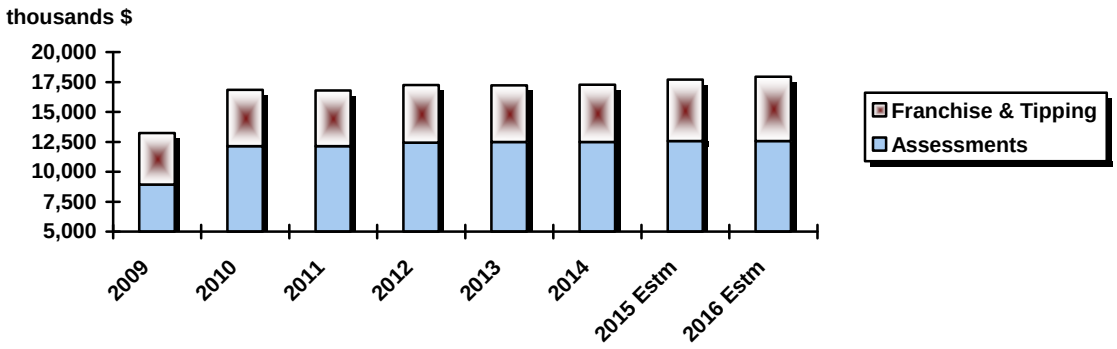


Charges for Services - Reflects all revenues stemming from charges for current services including solid waste annual service assessments, tipping fees, airport fees, recording fees, county officer fees and county and circuit court fees. These sources are estimated using trend analysis.

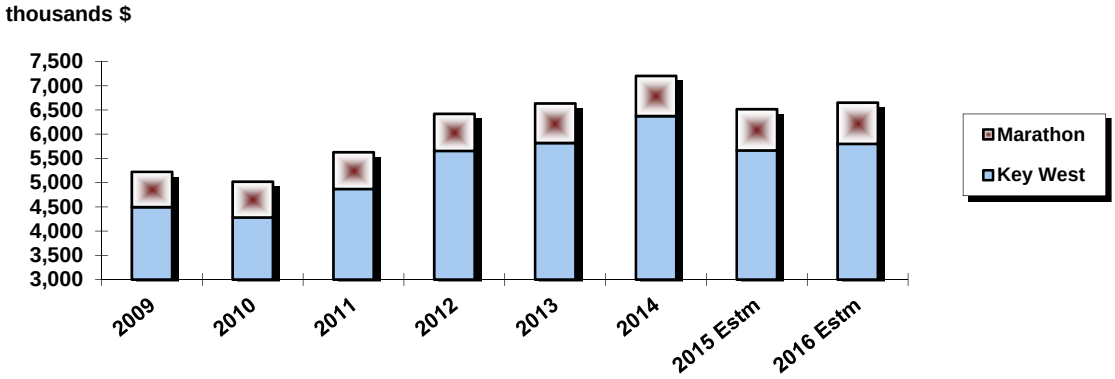
Revenue: Solid Waste Assessments and Tipping Fees.
Fund/Account Number: 414/343405 (annual assessment), 414/343420 (other tipping), 414/343421 (sludge tipping), 414/343450 (commercial tipping).
Description: The annual special assessment imposed upon lots or parcels of improved property in the Monroe County Solid Waste Municipal Service Benefit Unit was created under section 8-94. It is the intent of the Board of County Commissioners to require owners and occupants of all improved property within the unit to have domestic solid waste and special waste generated, on such improved property, collected and disposed of in a proper, sanitary and efficient manner.
Legal Authority: Florida Statute 125, Monroe County Code Article IV, Sections 8-71 through, 8-107.

Revenue Sources and Trends

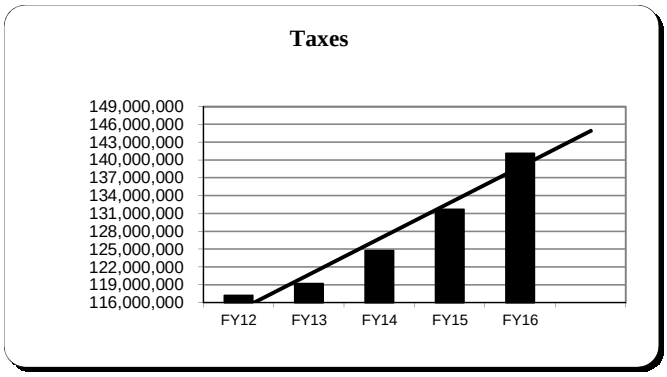
Restrictions: These funds are restricted in use to collection, disposal, and recycling of solid wastes and to debt service payments for solid waste facilities.
History/Trends: For over ten years, (1999-2010) there were no residential nor commercial assessment rate increases along with an increase in franchise fees. In 2010, residential fees went up from $292.00 to $396.00/year/residence, commercial rates were increased by .2% in accordance with the CPI and franchise fees increased 2%. There were no rate hikes in 2011. In 2012, the BOCC approved to increase residential assessments from $396.00 to $404.00/year along with an increase in the Tipping Fees from $120/ton to $123.50/ton. Franchise fees also increased during 2012.
Forecast: With the rates remaining the same for 2015 and 2016, we should be able to maintain our revenues.



Revenue: Airport Fees.
Fund/Account Number: 403/344104, 403/344105, 403/344106, 404/344101, 404/344103, 404/344104, 404/344105 and 404/344106.
Description: Passenger fees, airport leases, and other airport fees collected for the operation of Monroe County's two municipal airports, in Key West and Marathon.
Restrictions: These funds are restricted to support airport operations and maintenance.
History/Trends: Marathon Airport has had difficulty in attracting and retaining regular air carrier services. Key West Airport went thru a major construction project and was completed in 2008. Since then, one major discount air carrier had scheduled arrivals and departures from Key West but left in June 2014. Now, there is a total of 4 major airlines that serve the Florida Keys. To minimize the loss, one carrier picked up a daily round trip, Key West to Orlando.
Forecast: As long as national and world economies continue to increase, our tourism economy should increase as well. But with the loss of one major airline, we anticipate a slight decrease for 2015 and 2016 in Key West revenue as compared to 2014.

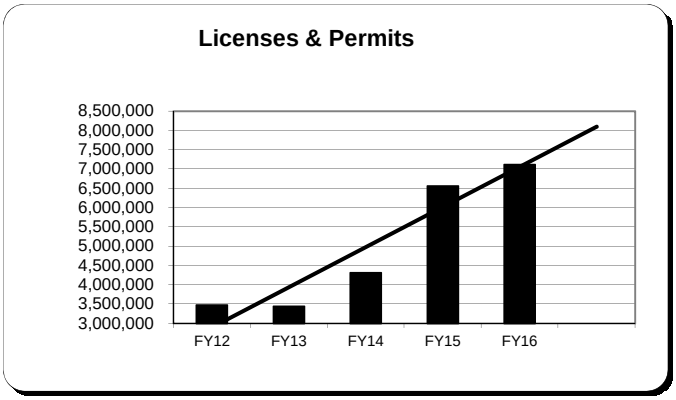


Revenue Budget Trends and Trend Drivers



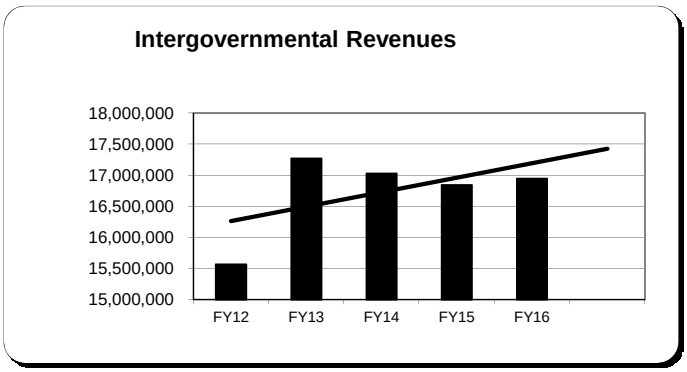
Taxes include these sources:
Ad Valorem, Sales & Use, Local Communication Service Tax & Local Business Tax

Major Variance from FY15 - FY16
Ad Valorem: Increase of $662,059
Reason: Fund balance stabilization in Funds 001 & 101
Sales & Use Tax: Increase of $8,762,848
Reason: Increased anticipated revenue for Bed Taxes and One Cent Infrastructure Sales Surtax



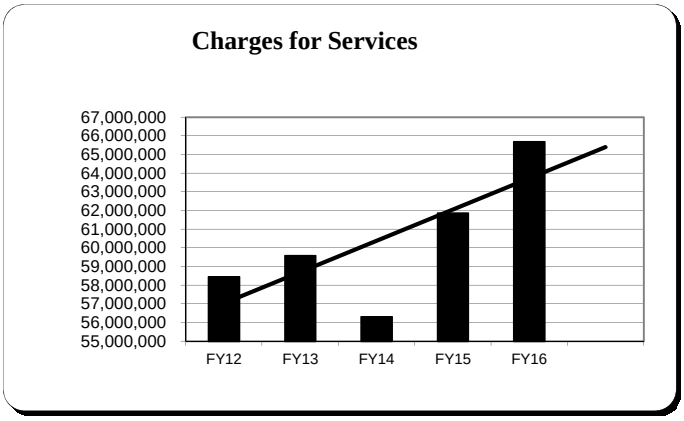
Licenses & Permits include these sources:
Building Permits, Franchise Fees, Impact Fees & Special Assessments

Major Variance from FY15 - FY16
Building Permits: Increase of $567,364
Reason: New Adopted Fee Schedule effect October 1, 2014



Intergovernmental Revenues include these sources:
Federal Grants, Federal Payments in Lieu of Taxes, State Grants and State Shared Revenues

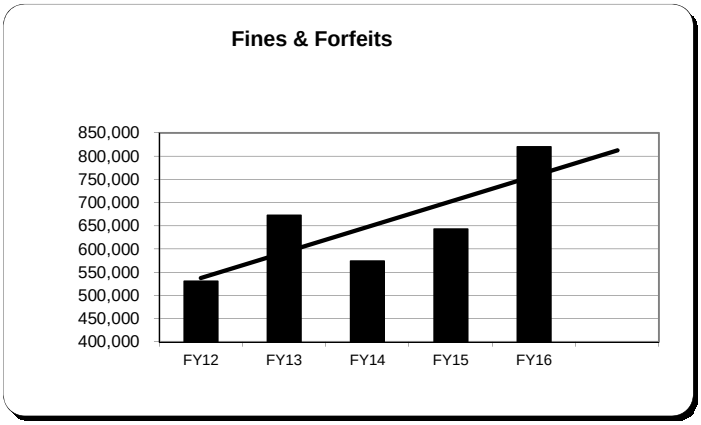
Major Variance from FY15 - FY16
State Shared Revenues: Increase of $229,615
Reason: Using the State estimate for the Local Govt. 1/2 sales tax
Federal Payments in Lieu of Taxes : Decrease of $125,000
Reason: Reduced due to loss of this federal revenue



Charges for Services include these sources:
Internal Service Billings (Group Ins., Worker's Comp., Risk Mgmt. & Solid Waste assessments & fees, Airport fees

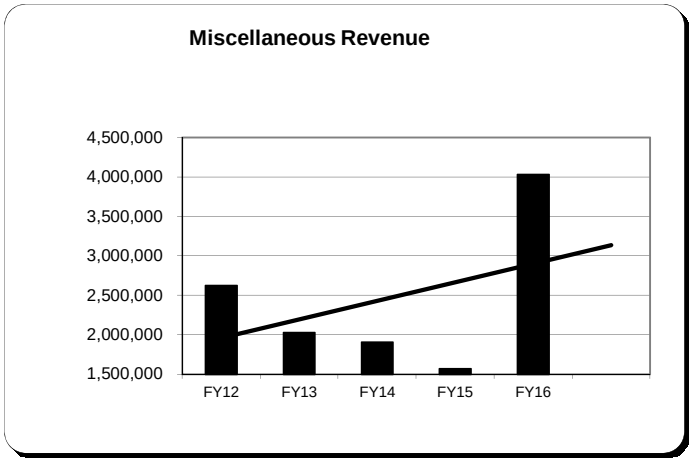
Major Variance from FY15 - FY16
Group Insurance: Increase of $1,921,945
Reason: Raised department rates from $790 per month to $885 per month to continue to maintain the fund
Planning/Life Safety Fees: Increase of $1,198,399
Reason: The new fee schedule for Building Permits also increases these revenues

Revenue Budget Trends and Trend Drivers



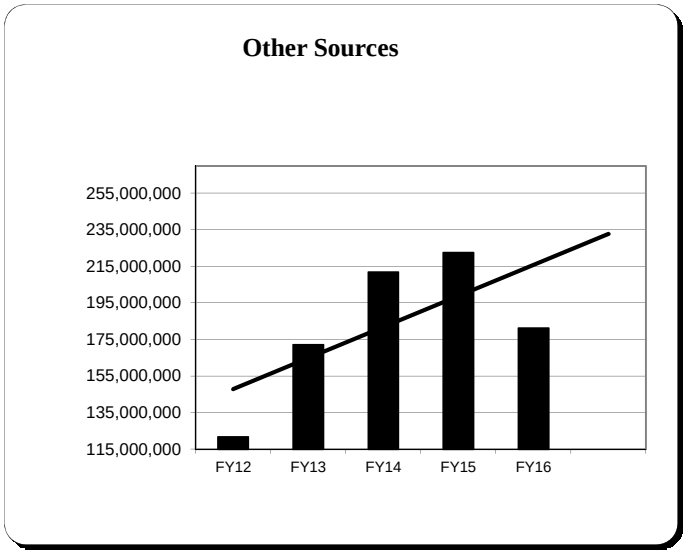
Fines and Forfeits include these sources:
Court Cases and Local Ordinance Violations

Major Variance from FY15 - FY16
Mitigation Penalty: Increase of $105,000
Reason: Increased to reflect current estimated collections
Local Ordinance Violation: Increase of $70,000



Miscellaneous Revenues include these sources:
Interest Earnings, Rents, Reimbursement, & SHIP Mortgage Satisfaction

Major Variance from FY15 - FY16
Interest Earnings: Increase $2,500,000
Reason: Increased to budget for a transfer from a miscellaneous source



Other Sources include:
Interfund Transfers, Debt Proceeds, Constitutional Excess Fees, & Other Non-Revenues (Less 5% & Fund Balance Forwards)

Major Variance from FY15 - FY16
Interfund Transfers: Increase of $38,150,977
Reason: Increases due to transfering money between Capital funds to pay for specific projects
Debt Proceeds: Decrease of $75,464,688
Reason: In FY15, obtained additional Clean Water SRF Loan from the State for Cudjoe Regional

Monroe County B.O.C.C
FISCAL YEAR 2016
ADOPTED
MILLAGE

Description	Fiscal Year 2014 Adopted Millage Rate	Fiscal Year 2014 Adopted Total Ad Valorem Tax	Fiscal Year 2014 Adopted Total Tax Over/(Under) Last Year	Fiscal Year 2015 Adopted Millage Rate	Fiscal Year 2015 Adopted Total Ad Valorem Tax	Fiscal Year 2015 Adopted Total Tax Over/(Under) Last Year	Fiscal Year 2016 Adopted Rolled-Back Rate	Fiscal Year 2016 Adopted Millage Rate	Fiscal Year 2016 Adopted Percent Over Prev. Year	Fiscal Year 2016 Adopted Percent Over Rolled-back	Fiscal Year 2016 Adopted Total Ad Valorem Tax	Fiscal Year 2016 Adopted Total Tax Over/(Under) Last Year	
County-wide Services													
Total General Fund	0.9693	18,604,748	1,500,593	0.9485	19,165,748	561,000	0.8941	0.7810	-17.7%	-12.65%	16,846,225	(2,319,523)	001
Law Enforcement, Jail, Judicial	2.1198	40,689,992	499,407	2.1213	42,861,586	2,171,594	2.0012	2.1403	0.9%	6.95%	46,168,808	3,307,222	101
Local Health Unit	0.0489	939,070	0	0.0577	1,165,070	226,000	0.0551	0.0540	-6.4%	-2.00%	1,165,070	0	
Total County-wide Services	3.1380	60,233,810	2,000,000	3.1275	63,192,404	2,958,594	2.9504	2.9753	-4.9%	0.84%	64,180,103	987,699	
	3.1380			3.1275			2.9504	2.9753					
General Purpose Municipal Serv.													
Planning, Code Enf, Fire Marshal	0.0297	266,934	(300,000)	0.0000	0	(266,934)	0.0000	0.0000	0.0%	0.00%	0	0	148
Parks And Beaches	0.1955	1,757,725	300,000	0.1753	1,657,725	(100,000)	0.1667	0.1660	-5.3%	-0.42%	1,657,725	0	147
Total General Purpose MSTU	0.2252	2,024,659	0	0.1753	1,657,725	(366,934)	0.1667	0.1660	-5.3%	-0.42%	1,657,725	0	
Local Road Patrol Law Enforcement	0.4630	4,163,433	100,000	0.4404	4,163,433	-	0.4166	0.4169	-5.3%	0.07%	4,163,433	0	149
L & M Keys Fire & Ambulance	2.4847	10,678,483	(251,935)	2.3309	10,568,483	(110,000)	2.2133	2.1403	-8.2%	-3.30%	10,328,483	(240,000)	141
Total Municipal Services, L & M	3.1729			2.9466			2.7966	2.7232	-7.6%	-2.62%			
Aggregate	4.0167	77,100,353	1,848,065	3.9386	79,582,045	2,481,660	3.7250	3.7239	-5.5%	-0.03	80,329,744	747,699	

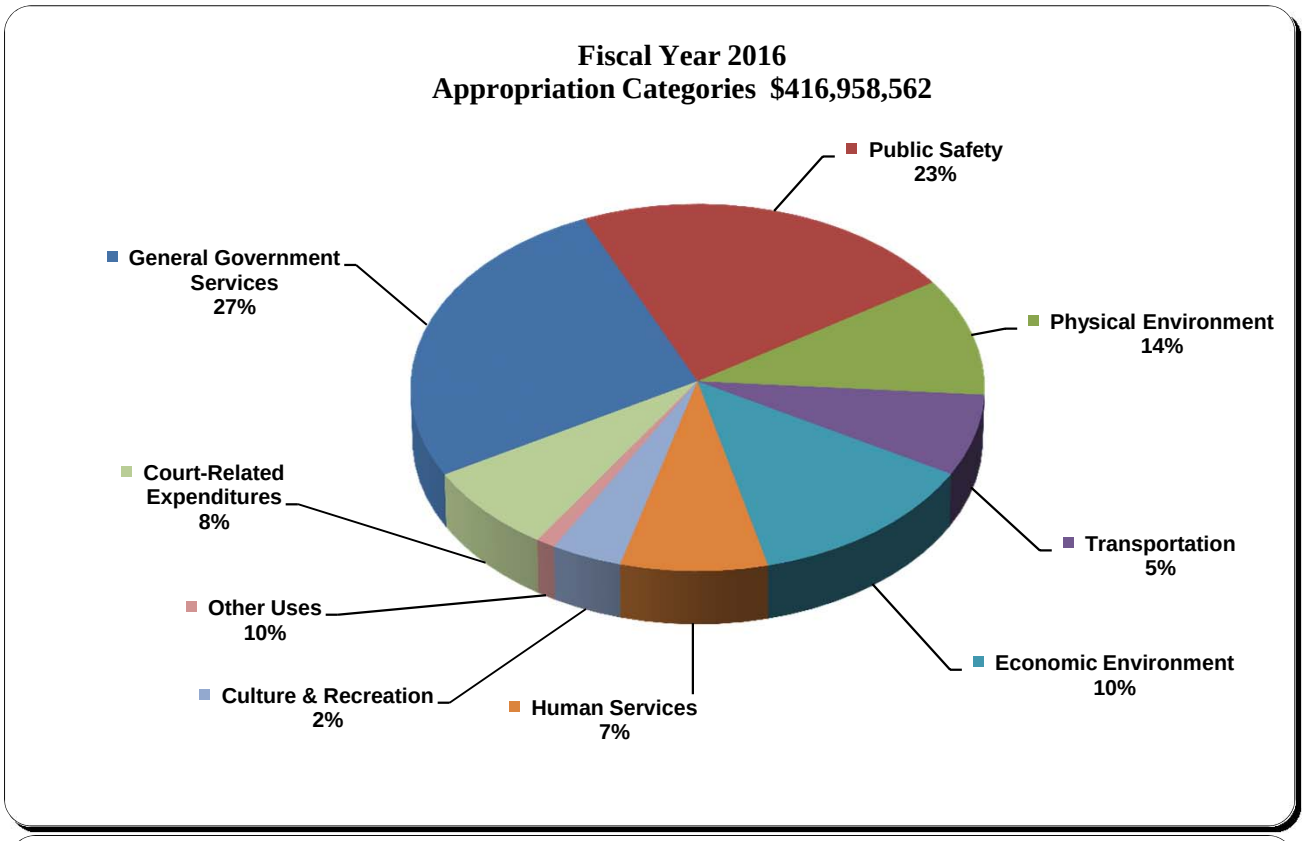
MILLAGE RATE SUMMARY
Adopted Fiscal Year 2016

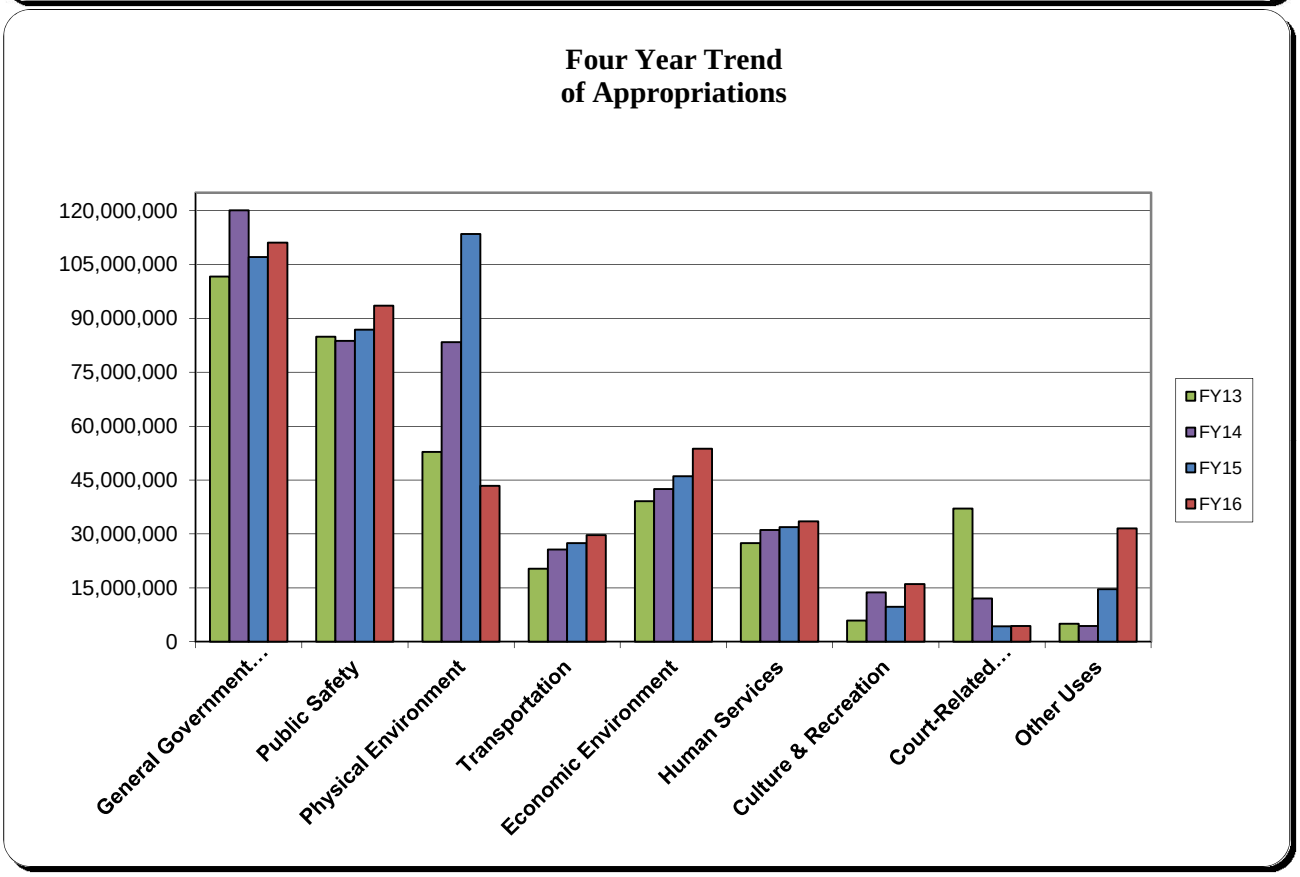
	Rollback Millage	Millage	Taxes per $100,000 of taxable value	Increase per $100,000 of taxable value	Increase Per Month $100,000.00
Unincorporated, Dist 1, MM 4-95 Stock Island-Tavernier					
Countywide Services	2.9504	2.9753	$297.53	$2.49	$0.21
Lower & Middle Keys Fire & Ambulance	2.2133	2.1403	$214.03	-$7.30	-$0.61
Planning, Code Compl, Fire Marshal, Fire Administration	0.0000	0.0000	$0.00	$0.00	$0.00
Parks & Beaches	0.1667	0.1660	$16.60	-$0.07	-$0.01
Local Road Patrol	0.4166	0.4169	$41.69	$0.03	$0.00
Total	5.7470	5.6985	$569.85	-$4.85	-$0.40
Unincorporated,Dist 6					
(Mile Marker 95 up US 1 to County line and up 905 to intersection of Card Sound Road)					
Countywide Services	2.9504	2.9753	$297.53	$2.49	$0.21
Fire & Ambulance, Dist 6	0.0000	0.0000	$0.00	$0.00	$0.00
Planning, Building, Code Enf, Fire Marshal	0.0000	0.0000	$0.00	$0.00	$0.00
Parks & Beaches	0.1667	0.1660	$16.60	-$0.07	-$0.01
Local Road Patrol	0.4166	0.4169	$41.69	$0.03	$0.00
Total	3.5337	3.5582	$355.82	$2.45	$0.20
Unincorporated, Dist 7					
(From intersection of 905 and Card Sound Road up Card Sound Road to the County line)					
Countywide Services	2.9504	2.9753	$297.53	$2.49	$0.21
Planning, Building, Code Enf, Fire Marshal	0.0000	0.0000	$0.00	$0.00	$0.00
Parks & Beaches	0.1667	0.1660	$16.60	-$0.07	-$0.01
Local Road Patrol	0.4166	0.4169	$41.69	$0.03	$0.00
Total	3.5337	3.5582	$355.82	$2.45	$0.20
Key West, Key Colony Beach, Islamorada, & Marathon					
Countywide Services	2.9504	2.9753	$297.53	$2.49	$0.21
Total	2.9504	2.9753	$297.53	$2.49	$0.21
Layton					
Countywide Services	2.9504	2.9753	$297.53	$2.49	$0.21
Lower & Middle Keys Fire & Ambulance	2.2133	2.1403	$214.03	-$7.30	-$0.61
Total	5.1637	5.1156	$511.56	-$4.81	-$0.40
Marathon					
Countywide Services	2.9504	2.9753	$297.53	$2.49	$0.21
Total	2.9504	2.9753	$297.53	$2.49	$0.21

MILLAGE RATE SUMMARY
Adopted Fiscal Year 2016

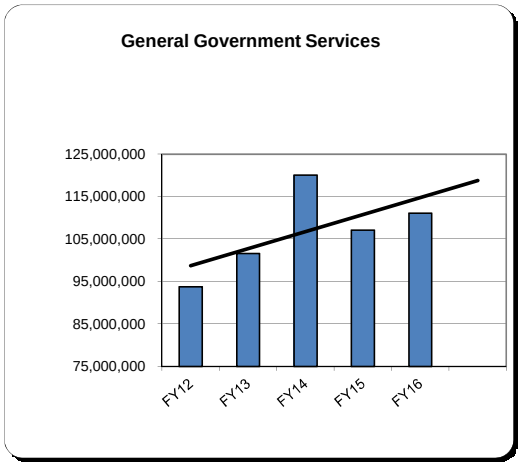
	Rollback Millage	Millage	Taxes per $100,000 of taxable value	Increase per $100,000 of taxable value
Bay Point				
Unincorporated, Dist 1 Subtotal	5.7470	5.6985	$569.85	-$4.85
Wastewater	0.0000	0.0000	$0.00	$0.00
Total	5.7470	5.6985	$569.85	-$4.85
Big Coppitt				
Unincorporated, Dist 1 Subtotal	5.7470	5.6985	$569.85	-$4.85
Wastewater	0.0000	0.0000	$0.00	$0.00
Total	5.7470	5.6985	$569.85	-$4.85
Key Largo				
Unincorporated,Dist 6 Subtotal	3.5337	3.5582	$355.82	$2.45
Wastewater	0.0000	0.0000	$0.00	$0.00
Total	3.5337	3.5582	$355.82	$2.45
Stock Island				
Unincorporated, Dist 1 Subtotal	5.7470	5.6985	$569.85	-$4.85
Wastewater	0.0000	0.0000	$0.00	$0.00
Total	5.7470	5.6985	$569.85	-$4.85
Cudjoe-Sugarloaf				
Unincorporated, Dist 1 Subtotal	5.7470	5.6985	$569.85	-$4.85
Wastewater	0.0000	0.0000	$0.00	$0.00
	5.7470	5.6985	$569.85	-$4.85
Big Pine Key				
Unincorporated, Dist 1 Subtotal	5.7470	5.6985	$569.85	-$4.85
Wastewater	0.0000	0.0000	$0.00	$0.00
	5.7470	5.6985	$569.85	-$4.85
Conch Key				
Unincorporated, Dist 1 Subtotal	5.7470	5.6985	$569.85	-$4.85
Wastewater	0.0000	0.0000	$0.00	$0.00
	5.7470	5.6985	$569.85	-$4.85
Long Key - Layton				
Unincorporated, Dist 1 Subtotal	5.7470	5.6985	$569.85	-$4.85
Wastewater	0.0000	0.0000	$0.00	$0.00
	5.7470	5.6985	$569.85	-$4.85
Duck Key				
Unincorporated, Dist 1 Subtotal	5.7470	5.6985	$569.85	-$4.85
Wastewater	0.0000	0.0000	$0.00	$0.00
	5.7470	5.6985	$569.85	-$4.85

Appropriation Budget Trends



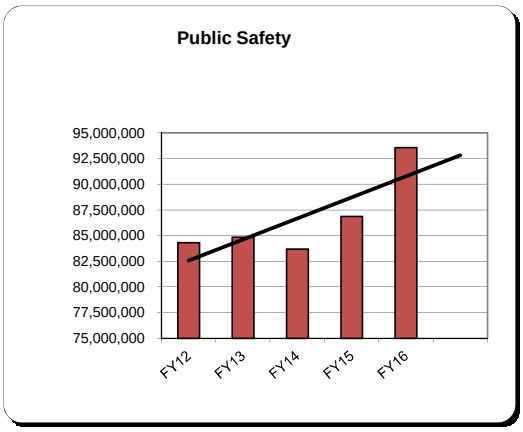


Appropriation Budget Trends By Functions



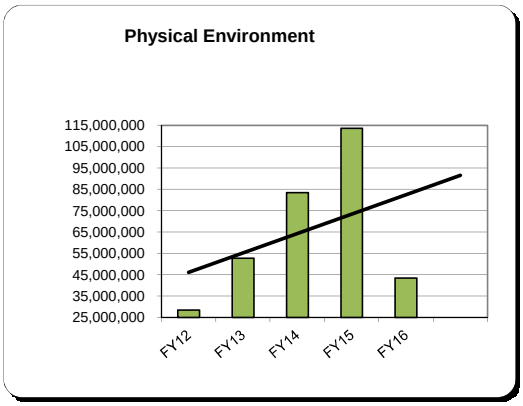
General Government Service includes:
Most Divisions/Departments to operate governmental operations.
BOCC Admin. & Misc., County Administrator, Personnel, Growth Mgmt. Admin., Planning Dept., Budget & Finance, Information Tech., County Attorney, Public Works/Engineering, some Constitutional Officers and Reserves.

Major Variance from FY15 - FY16
Public Works/Engineering Capital: Increase of $9,316,565
Reason: More General Government Capital Projects and hired 4 new Project Managers to help coordinate and complete projects.
Supervisor of Elections: Increase of $309,159
Reason: FY16 is an election year and increase is needed for salaries and other election expenses.
BOCC Reserves: Decrease of $5,438,699
Reason: Less reserves needed for Cudjoe WW since projects are finishing.



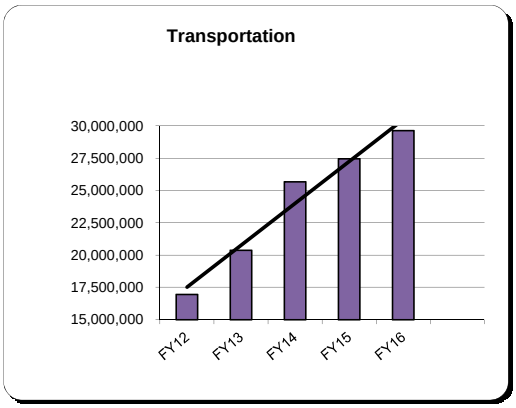
Public Safety includes:
Emergency Services, Sheriff's budget, Code Compliance, Risk Management Building Dept., Capital Projects and Medical Examiner

Major Variance from FY15 - FY16
Sheriff's Budget: Increase of $3,642,000
Reason: Group Insurance and an increase for services under Airport ($2.3M) and Emergency Services ($146K).
Emergency Services: Increase of $877,050
Reason: 2% Salary increase for all Fire Fighters, along with 1 new position.
Growth Management: Increase of $493,000
Reason: Contract with M.T. Causley.
Capital Projects: Increase of $1,532,474
Reason: Timing of Capital Projects.



Physical Environment includes:
Environmental and Marine Resources, Extension Services, Solid Waste, and Capital Improvement Plan projects.

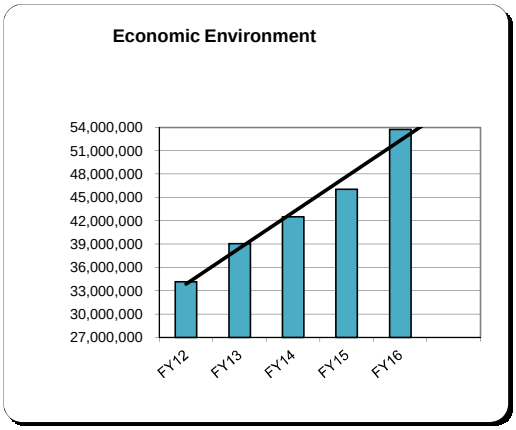
Major Variance from FY15 - FY16
Wastewater Projects: Decrease of $70,084,000
Reason: Completion of the Cudjoe Regional Wastewater construction.



Transportation includes:
Key West and Marathon Airports, Roads Depart., Card Sound Bridge, Road Engineering's, Roadway Impact Fee and Transportation Capital Plan Projects.

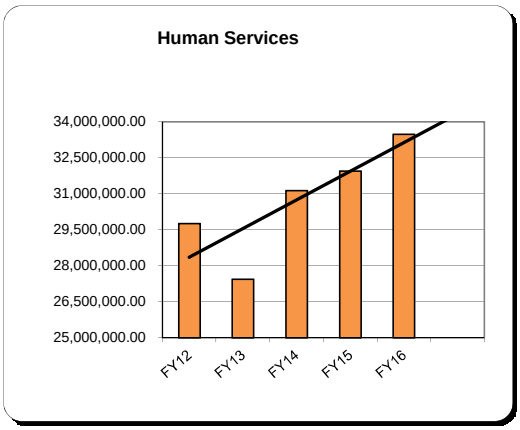
Major Variance from FY15 - FY16
Paving Projects: Increase of $3,921,000
Reason: Paving Project in the Cudjoe Regional Wastewater area and Key Largo area. Others will be appropriated based on the paving evaluation report and FDOT 5 year maintenance plan.
Airports: Decrease of $2,040,000
Reason: Budget decreases along with Sheriff Contract moved to the Public Safety function.

Appropriation Budget Trends By Functions



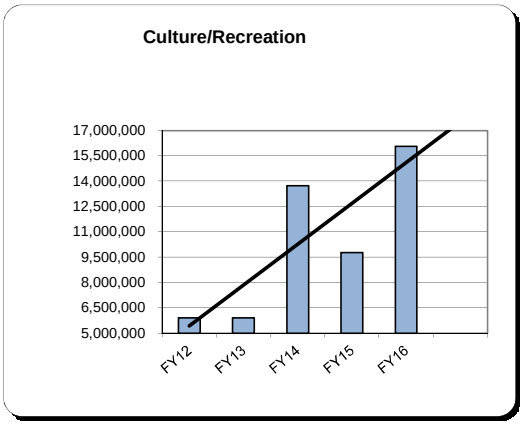
Economic Environment includes:
Tourist Development Council (TDC), S.H.I.P. Housing Assistance, and Veterans Affairs.

Major Variance from FY15 - FY16
TDC: Increase of $7,298,086 over 7 funds (Fund 115-121)
Reason: Additional funding for cultural, fishing , diving and other events. Also, increased budgets for advertising, brick & mortar projects and special events held within the 5 TDC Districts.



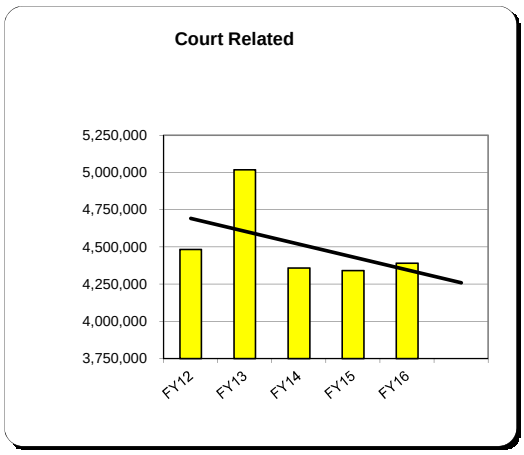
Human Services includes:
Welfare Services, Bayshore Manor, Human Service Advisory Board (HSAB), other non-profit organization that are directly funded by the BOCC, Animal Shelters, Worker's Compensation and Group Insurance

Major Variance from FY15 - FY16
Human Services (HSAB) & Other Non Profit: Increase of $181,550
Reason: 10% increase in funding.
Social Services: Increase of $119,700
Reason: Increase in Medicaid Hospital Billing
Insurance: Increase of $1,400,000
Reason: 10% Increase in Claim projection.



Culture/Recreation includes:
Library Services (5 branches), Parks & Beaches Maintenance, Jacob's Aquatic Center Utilities (Key Largo) and Capital Improvement Plan projects.

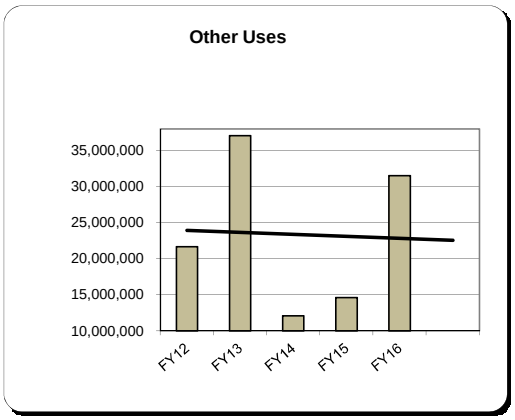
Major Variance from FY15 - FY16
Parks & Rec. Capital Improvement Projects: Increase of $6,222,000
Reason: More Capital Projects are funded in FY16 for our Parks. (Old Seven Mile Bridge, Bernstein Park, and Higg's Beach)



Court Related includes:
Court General Administration & Operations, Circuit Courts (Criminal, Civil, Family, Juvenile and Probate), and County Courts (Criminal, Civil, & Traffic)

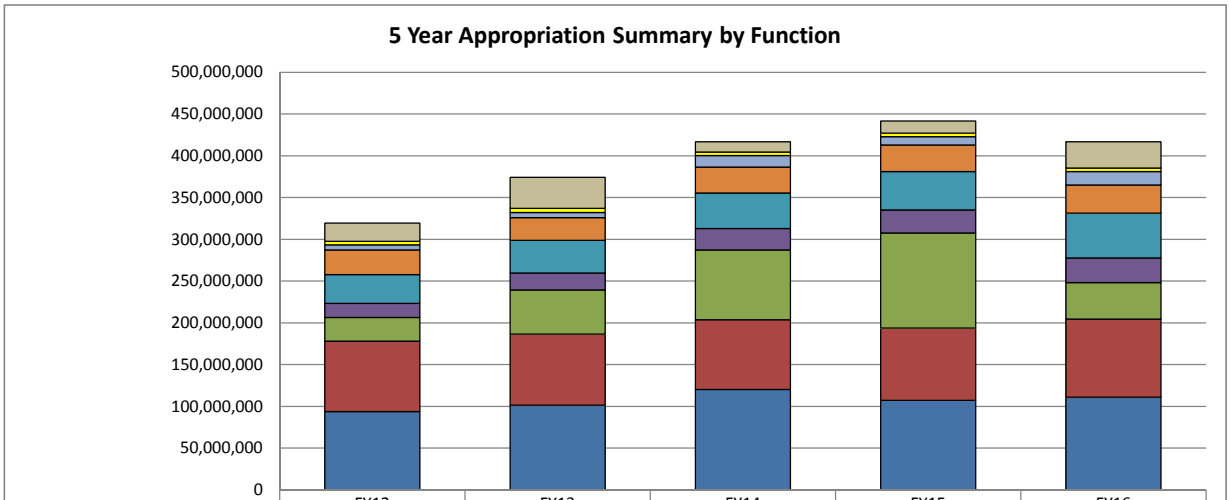
Major Variance from FY15 - FY16
General Court Operation: Increase of $48,330
Reason: Remains steady.

Appropriation Budget Trends By Functions



Other Uses consists of:
Budgeted Transfers

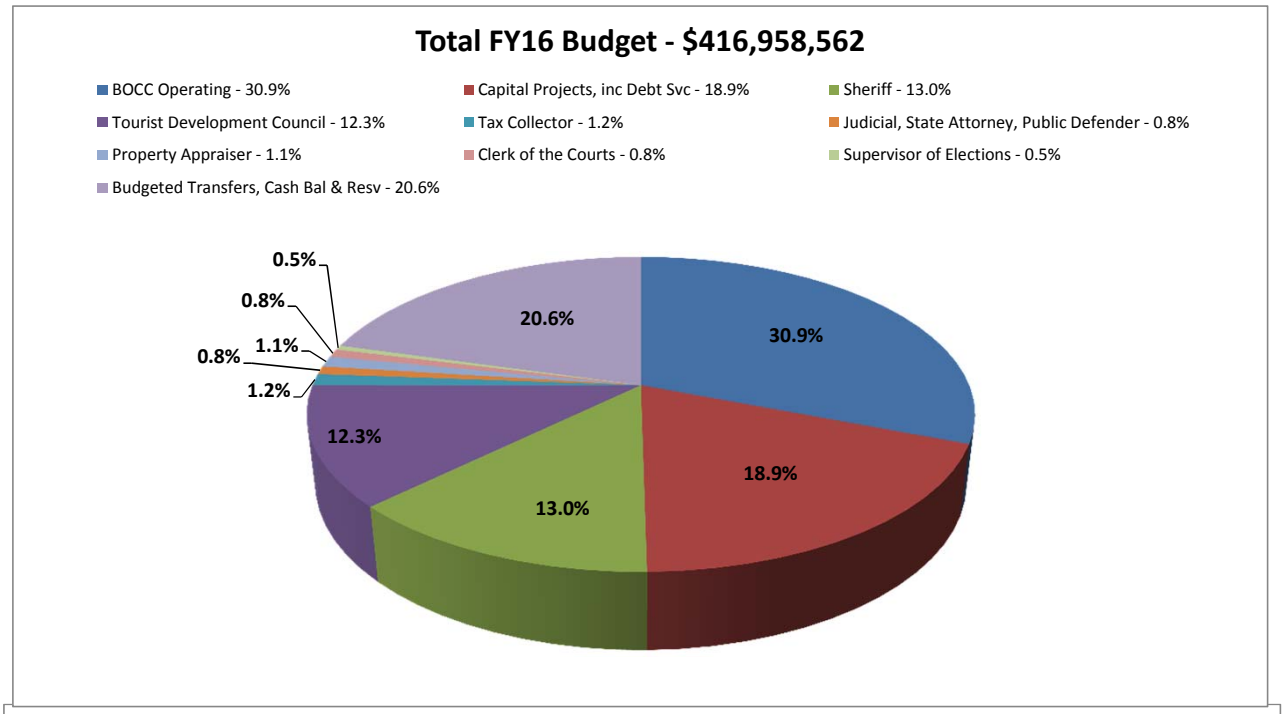
Major Variance from FY15 - FY16
Budgeted Transfers: Increase of $16,917,327
Reason: Internal transfers to pay for Debt Services and other projects such as Long Key Waste Water and Land Acquisition.

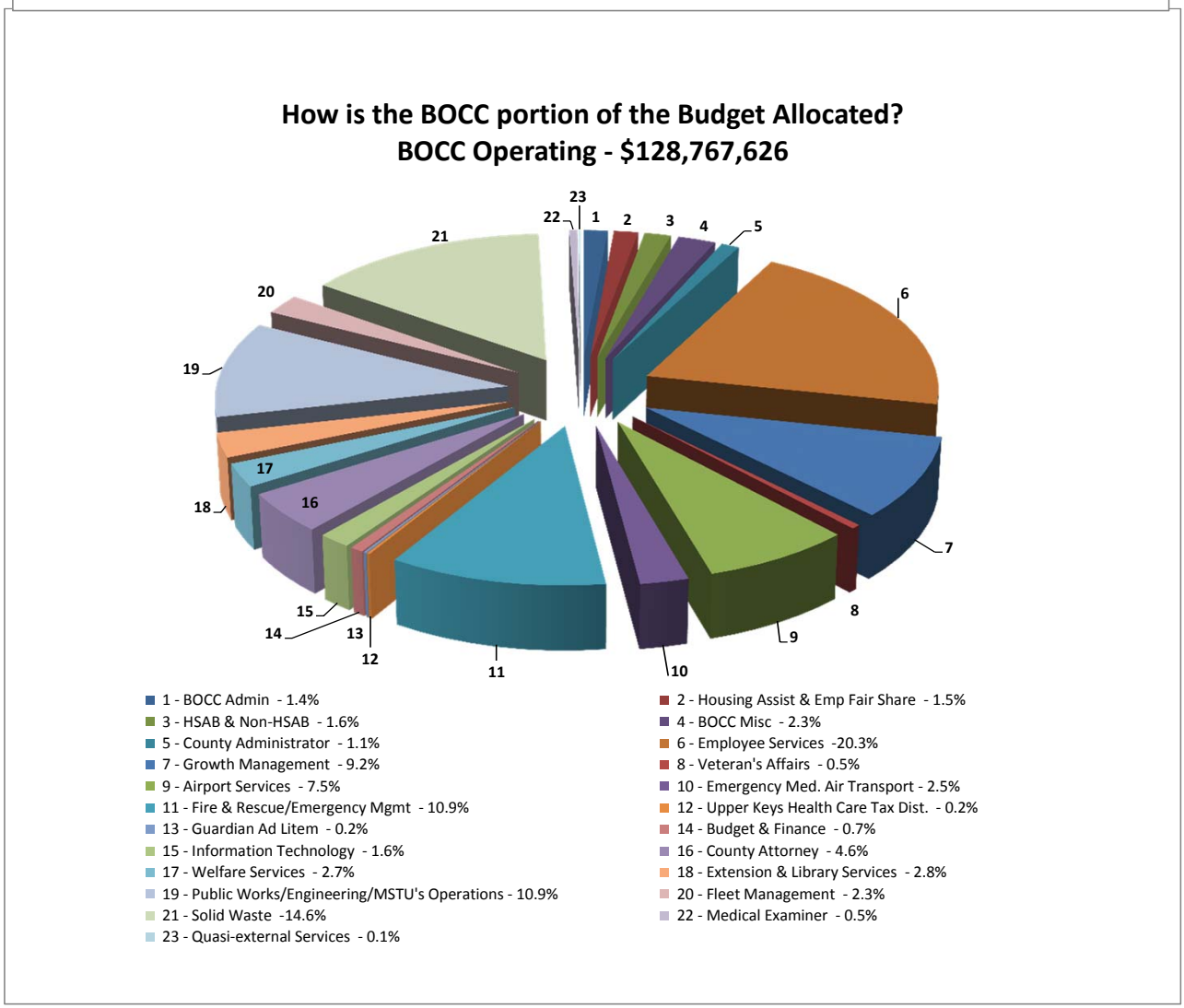


	FY12	FY13	FY14	FY15	FY16
Other Uses	21,683,033	37,072,156	12,081,978	14,606,589	31,523,916
Court-Related Expenditures	4,482,943	5,018,096	4,358,992	4,341,895	4,390,225
Culture & Recreation	5,902,866	5,910,416	13,731,196	9,769,261	16,060,182
Human Services	29,757,239	27,440,441	31,126,522	31,943,863	33,478,244
Economic Environment	34,157,017	39,082,676	42,531,060	46,062,064	53,771,928
Transportation	16,954,184	20,373,740	25,690,258	27,462,242	29,652,013
Physical Environment	28,475,311	52,797,849	83,421,356	113,526,308	43,441,440
Public Safety	84,318,983	84,861,244	83,712,338	86,887,664	93,563,455
General Government Services	93,746,828	101,605,443	120,098,249	107,111,753	111,077,159

The previous 3 fiscal years had been increasing due to the Wastewater Projects on Duck Key and the Cudjoe Regional area. Monroe County is mandated is provide wastewater services throughout the County by Dec. 31, 2015 and expects the project to be completed.

Department Expenditure Summary





Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
B.O.C.C.						
BOCC Administrative	1,444,903	1,641,297	1,814,398	1,804,289	1,852,944	2.1%
Housing Assistance	655,081	920,391	1,246,079	1,949,427	1,585,671	27.3%
Other Non-profit Funding (Not HSAB)	97,922	113,927	122,934	162,034	129,224	5.1%
Human Service Advisory Board Funding	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
BOCC Miscellaneous	2,531,224	2,397,431	2,790,654	2,970,204	2,933,901	5.1%
Office of Management & Budget	65,898	54,831	-	26,845	-	
Emp Fair Shr Hsing	-	-	294,419	294,419	300,000	1.9%
Reserves	-	-	59,819,288	58,480,952	54,370,589	(9.1)%
Budgeted Transfers	78,974,373	14,112,052	14,606,589	97,570,606	31,523,916	115.8%
2003 Revenue Bond	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
Quasi-external Services	119,868	112,880	125,000	174,000	130,000	4.0%
Total Budget	**91,827,065**	**27,272,697**	**88,110,416**	**177,952,967**	**100,362,205**	**13.9%**
County Administrator						
County Administrator	837,863	1,043,214	1,447,817	1,687,817	1,405,253	(2.9)%
Total Budget	**837,863**	**1,043,214**	**1,447,817**	**1,687,817**	**1,405,253**	**(2.9)%**
Employee Services						
Employee Services - Loss Control	24,224	47,037	47,888	47,888	48,902	2.1%
Employee Services - Personnel	355,263	362,431	443,983	459,803	463,360	4.4%
Employee Services - Worker's Comp	2,107,860	2,542,059	4,596,389	5,550,837	4,492,970	(2.3)%
Employee Services - Group Insurance	14,063,585	14,160,993	19,861,981	19,861,981	21,187,246	6.7%
Total Budget	**16,550,931**	**17,112,519**	**24,950,241**	**25,920,509**	**26,192,478**	**5.0%**
Growth Mgmt						
Growth Management Administration	582,780	607,418	973,666	973,666	918,700	(5.6)%
Planning Department	1,446,859	1,442,211	1,560,584	1,951,885	1,545,550	(1.0)%
2010 Comp Plan	127,921	145,278	270,000	270,000	130,000	(51.9)%
Planning Commission	73,875	76,033	81,964	81,964	82,176	0.3%
Environmental Resources	641,177	884,994	1,671,956	1,896,956	1,677,622	0.3%
Building Department	2,155,158	2,592,276	3,573,082	3,709,483	4,068,670	13.9%
Marine Resources	602,291	727,008	2,051,422	2,056,043	2,008,268	(2.1)%
Planning/Building Refunds	5,951	43,726	22,000	203,000	42,000	90.9%
Code Compliance	1,238,911	1,308,545	1,469,420	1,469,420	1,434,535	(2.4)%
Marine Projects	-	-	-	210,050	-	
Total Budget	**6,874,923**	**7,827,489**	**11,674,094**	**12,822,467**	**11,907,521**	**2.0%**
Veterans Affairs						
Veteran Affairs	550,665	586,303	602,121	599,741	619,226	2.8%
Total Budget	**550,665**	**586,303**	**602,121**	**599,741**	**619,226**	**2.8%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Airport Services						
Key West Airport	9,188,389	9,167,480	7,394,565	9,104,958	7,381,569	(0.2)%
Marathon Airport	2,024,160	1,639,276	1,293,740	5,062,060	1,701,652	31.5%
PFC	(4,500)	-	596,250	4,882,129	600,000	0.6%
Key West Airport Debt Service - Interest & (	299,015	-	-	-	-	
Total Budget	**11,507,064**	**10,806,756**	**9,284,555**	**19,049,147**	**9,683,221**	**4.3%**
Emergency Services						
Emergency Medical Air Transport	2,315,262	2,624,825	2,817,348	2,817,348	3,148,956	11.8%
Fire & Rescue Central	3,448,818	3,676,997	10,013,631	9,970,496	10,385,682	3.7%
Fire & Rescue Coordinator/Fire Academy	1,110,569	1,129,718	1,270,893	1,275,363	1,440,578	13.4%
EMS Administration	5,395,236	5,465,628	-	-	-	
Emergency Management	1,152,144	1,015,988	321,248	1,027,043	385,092	19.9%
Fire Marshal	306,655	361,911	398,986	398,986	440,223	10.3%
LOSAP	32,655	28,290	45,720	45,720	44,916	(1.8)%
Impact Fees Fire & EMS	-	-	34,003	34,003	53,406	57.1%
Planning/Building Refunds	-	-	-	118,774	-	
Fire & Rescue Key West Airport	1,232,626	1,248,425	1,372,899	1,372,899	1,400,131	2.0%
Upper Keys Health Care Taxing District	74,152	203,065	219,301	219,301	218,095	(0.5)%
Total Budget	**15,068,118**	**15,754,846**	**16,494,029**	**17,279,934**	**17,517,079**	**6.2%**
Guardian Ad Litem						
Guardian Ad Litem	116,295	137,381	197,007	197,007	193,492	(1.8)%
Total Budget	**116,295**	**137,381**	**197,007**	**197,007**	**193,492**	**(1.8)%**
Housing & Community Development						
Housing Assistance	264,034	358,953	-	221,766	-	
Total Budget	**264,034**	**358,953**	**-**	**221,766**	**-**	
Budget & Finance						
Office of Management & Budget	595,514	620,249	550,751	690,509	477,982	(13.2)%
Grants Management	140,274	109,895	116,705	116,705	189,474	62.4%
Purchasing	183,421	205,503	202,264	202,264	202,264	
Total Budget	**919,210**	**935,646**	**869,720**	**1,009,478**	**869,720**	
Information Technology						
Information Technology	1,507,350	2,053,631	2,106,609	2,093,819	2,122,673	0.8%
Total Budget	**1,507,350**	**2,053,631**	**2,106,609**	**2,093,819**	**2,122,673**	**0.8%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
County Attorney						
County Attorney - Risk Mgmt.	2,283,297	2,182,407	3,853,867	3,853,867	3,782,029	(1.9)%
County Attorney	1,661,979	1,707,615	2,243,951	2,239,310	2,163,207	(3.6)%
Total Budget	**3,945,276**	**3,890,022**	**6,097,818**	**6,093,177**	**5,945,236**	**(2.5)%**
Social Services						
Welfare Services	2,925,488	2,832,216	1,469,263	4,275,581	1,643,480	11.9%
Social Service Transportation	893,785	873,167	935,617	919,060	941,262	0.6%
Bayshore Manor	703,176	681,018	876,845	859,222	833,560	(4.9)%
Total Budget	**4,522,449**	**4,386,401**	**3,281,725**	**6,053,863**	**3,418,302**	**4.2%**
Extension Services						
Extension Services	168,134	175,748	225,012	398,403	212,351	(5.6)%
Total Budget	**168,134**	**175,748**	**225,012**	**398,403**	**212,351**	**(5.6)%**
Library Services						
Impact Fees Libraries	-	-	891,283	891,283	819,882	(8.0)%
Libraries	2,986,276	2,796,417	3,389,695	3,679,114	3,366,925	(0.7)%
Total Budget	**2,986,276**	**2,796,417**	**4,280,978**	**4,570,397**	**4,186,807**	**(2.2)%**
Public Works/Engineering Capital Projects						
County Engineering Capital	983,909	1,187,276	1,022,829	4,729,646	1,265,269	23.7%
Road Department	6,432,716	4,889,868	11,372,930	24,253,766	11,748,210	3.3%
Physical Environment Projects	24,014,899	58,624,318	87,311,395	105,928,633	17,997,797	(79.4)%
General Gov Cap Projects	1,007,099	1,329,121	5,058,419	5,028,189	14,139,411	179.5%
Parks & Recreation Capital Projects	-	5,229,526	3,250,836	6,762,067	9,472,181	191.4%
Public Safety Capital Projects	3,512,983	1,386,762	5,460,400	15,097,000	6,992,874	28.1%
Transportation Capital Projects	-	99,484	3,158,330	3,400,516	7,079,604	124.2%
Impact Fees Roadways	441,585	2,440,759	1,858,158	2,421,757	1,249,075	(32.8)%
Impact Fees Parks & Recreation	56,874	-	396,801	396,801	444,777	12.1%
Impact Fees Solid Waste	-	-	53,387	53,387	68,563	28.4%
Implementation of 18 Mile Stretch	-	-	-	475,000	-	
Wastewater MSTU Capital	1,235,758	899,613	3,479,106	3,479,106	1,678,606	(51.8)%
Total Budget	**37,685,824**	**76,086,727**	**122,422,591**	**172,025,867**	**72,136,367**	**(41.1)%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Public Works/Engineering Operations						
Public Works Management	124,483	131,968	94,384	93,429	66,425	(29.6)%
Facilities Maintenance	9,741,747	9,452,992	10,214,078	9,994,828	10,453,202	2.3%
Animal Shelters	973,993	1,091,557	1,150,876	1,150,876	1,142,946	(0.7)%
County Engineering Capital	2,333	-	-	-	-	
County Engineering General	563,909	155,923	367,674	365,401	369,248	0.4%
Card Sound Road	1,321,605	1,301,741	1,105,761	1,105,761	1,635,705	47.9%
Fleet Management	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1)%
Solid Waste	16,211,431	17,230,374	17,825,799	17,997,799	18,836,937	5.7%
Recycling	70,588	90,909	-	90,909	-	
Planning/Building Refunds	-	-	5,000	5,000	-	(100.0)%
Wastewater MSTUs	87,235	33,365	432,597	429,386	422,268	(2.4)%
Total Budget	**31,383,942**	**31,703,685**	**34,189,708**	**34,226,929**	**35,857,445**	**4.9%**
Elected Officials						
Clerk of Courts	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	
Court Services Network System	-	-	100,000	100,000	2,122	(97.9)%
Communications	626,196	585,733	635,060	655,060	641,864	1.1%
Impact Fees Police Facilities	-	-	113,487	113,487	68,494	(39.6)%
Monroe County Sheriff	49,172,421	51,734,467	51,821,366	52,113,014	53,038,412	2.3%
LEEA	75,000	75,000	75,000	75,000	75,000	
Law Enforcement Trust	38,494	62,738	333,835	533,055	345,000	3.3%
Tax Collector	4,725,550	4,796,496	4,938,385	5,131,496	4,895,968	(0.9)%
Property Appraiser	3,687,444	4,072,350	4,455,078	4,755,078	4,569,019	2.6%
Supervisor of Elections	1,840,792	1,843,024	1,611,203	1,604,879	1,920,362	19.2%
State Attorney	228,060	283,582	711,450	894,329	702,038	(1.3)%
Public Defender	610,788	600,602	626,681	675,310	702,049	12.0%
Judicial Administration	2,297,159	1,746,158	2,016,576	2,043,647	2,026,167	0.5%
Court Technology Fund	37,465	43,578	41,988	313,326	45,218	7.7%
Total Budget	**66,631,055**	**69,303,661**	**70,940,041**	**72,467,614**	**72,491,645**	**2.2%**
Tourist Development Council						
TDC District 4 Third Cent	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7)%
TDC District 5 Third Cent	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%
TDC Two Penny Events	3,544,331	3,974,689	7,275,150	7,275,150	8,520,098	17.1%
TDC Special Projects	218,203	495,516	869,232	869,232	1,663,487	91.4%
TDC Two Penny Generic	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%
TDC District 1 Third Penny	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%
TDC District 2 Third Cent	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%
TDC District 3 Third Cent	1,907,187	2,479,347	2,958,892	2,958,654	3,252,198	9.9%
Total Budget	**25,899,574**	**28,452,043**	**43,888,945**	**43,888,707**	**51,187,031**	**16.6%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Medical Examiner						
Medical Examiner	584,838	662,030	648,212	655,778	650,510	0.4%
Total Budget	**584,838**	**662,030**	**648,212**	**655,778**	**650,510**	**0.4%**
County Total Budget	**319,830,883**	**301,346,171**	**441,711,639**	**599,215,387**	**416,958,562**	**(5.6)%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Division

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
B.O.C.C.						
Personnel Expenditures	750,072	794,803	827,229	827,229	851,064	2.9 %
Operating Expenditures	40,275,501	19,031,120	80,291,168	136,108,648	74,645,099	(7.0)%
Capital Outlay Expenditures	-	-	-	2,158	-	- %
Interfund Transfers	50,801,492	7,446,774	6,992,019	41,014,932	24,866,042	255.6 %
Total Budget	**91,827,065**	**27,272,697**	**88,110,416**	**177,952,967**	**100,362,205**	**13.9 %**
County Administrator						
Personnel Expenditures	780,300	906,210	907,171	972,234	853,631	(5.9)%
Operating Expenditures	57,563	137,004	540,646	711,869	551,622	2.0 %
Capital Outlay Expenditures	-	-	-	3,714	-	- %
Total Budget	**837,863**	**1,043,214**	**1,447,817**	**1,687,817**	**1,405,253**	**(2.9)%**
Employee Services						
Personnel Expenditures	923,640	1,035,036	1,084,019	1,056,769	1,062,214	(2.0)%
Operating Expenditures	15,627,291	16,076,616	23,866,222	24,852,920	25,130,264	5.3 %
Capital Outlay Expenditures	-	868	-	10,820	-	- %
Total Budget	**16,550,931**	**17,112,519**	**24,950,241**	**25,920,509**	**26,192,478**	**5.0 %**
Growth Mgmt						
Personnel Expenditures	5,070,282	5,429,811	6,344,739	6,039,907	6,110,192	(3.7)%
Operating Expenditures	1,708,801	2,317,679	3,646,382	5,391,693	4,279,219	17.4 %
Capital Outlay Expenditures	95,841	79,998	1,682,973	1,390,867	1,518,110	(9.8)%
Total Budget	**6,874,923**	**7,827,489**	**11,674,094**	**12,822,467**	**11,907,521**	**2.0 %**
Veterans Affairs						
Personnel Expenditures	531,029	554,476	580,391	581,091	599,496	3.3 %
Operating Expenditures	19,636	14,518	21,730	18,650	19,730	(9.2)%
Capital Outlay Expenditures	-	17,309	-	-	-	- %
Total Budget	**550,665**	**586,303**	**602,121**	**599,741**	**619,226**	**2.8 %**
Airport Services						
Personnel Expenditures	1,178,654	1,349,493	1,668,414	1,703,514	1,784,338	6.9 %
Operating Expenditures	8,729,202	8,098,940	5,077,876	6,463,616	4,918,758	(3.1)%
Capital Outlay Expenditures	1,599,208	1,358,322	2,538,265	10,882,018	2,980,125	17.4 %
Total Budget	**11,507,064**	**10,806,756**	**9,284,555**	**19,049,147**	**9,683,221**	**4.3 %**
Emergency Services						
Personnel Expenditures	10,318,501	11,215,880	11,231,526	11,741,303	12,358,775	10.0 %
Operating Expenditures	4,397,032	4,305,500	4,942,000	5,095,689	4,898,898	(0.9)%
Capital Outlay Expenditures	352,584	233,465	320,503	442,941	259,406	(19.1)%
Total Budget	**15,068,118**	**15,754,846**	**16,494,029**	**17,279,934**	**17,517,079**	**6.2 %**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Division

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Guardian Ad Litem						
Personnel Expenditures	59,849	61,379	63,229	63,829	65,752	4.0 %
Operating Expenditures	56,445	71,664	130,478	130,962	124,440	(4.6)%
Capital Outlay Expenditures	-	4,338	3,300	2,216	3,300	- %
Total Budget	**116,295**	**137,381**	**197,007**	**197,007**	**193,492**	**(1.8)%**
Housing & Community Development						
Operating Expenditures	264,034	358,953	-	221,766	-	- %
Total Budget	**264,034**	**358,953**	**-**	**221,766**	**-**	**- %**
Budget & Finance						
Personnel Expenditures	528,005	608,113	705,391	693,967	692,633	(1.8)%
Operating Expenditures	391,205	320,610	156,329	309,338	171,087	9.4 %
Capital Outlay Expenditures	-	6,923	8,000	6,173	6,000	(25.0)%
Total Budget	**919,210**	**935,646**	**869,720**	**1,009,478**	**869,720**	**- %**
Information Technology						
Personnel Expenditures	751,522	790,295	945,788	945,788	1,004,006	6.2 %
Operating Expenditures	665,376	998,216	955,521	996,612	844,167	(11.7)%
Capital Outlay Expenditures	90,452	265,120	205,300	151,419	274,500	33.7 %
Total Budget	**1,507,350**	**2,053,631**	**2,106,609**	**2,093,819**	**2,122,673**	**0.8 %**
County Attorney						
Personnel Expenditures	1,577,499	1,670,158	1,810,629	1,867,703	1,757,545	(2.9)%
Operating Expenditures	2,316,107	2,190,331	4,250,939	4,168,936	4,151,441	(2.3)%
Capital Outlay Expenditures	51,670	29,533	36,250	56,538	36,250	- %
Total Budget	**3,945,276**	**3,890,022**	**6,097,818**	**6,093,177**	**5,945,236**	**(2.5)%**
Social Services						
Personnel Expenditures	1,966,786	2,041,100	1,669,771	2,556,168	1,740,260	4.2 %
Operating Expenditures	2,531,082	2,220,048	1,601,954	3,487,395	1,665,042	3.9 %
Capital Outlay Expenditures	24,581	125,253	10,000	10,300	13,000	30.0 %
Total Budget	**4,522,449**	**4,386,401**	**3,281,725**	**6,053,863**	**3,418,302**	**4.2 %**
Extension Services						
Personnel Expenditures	65,357	68,766	70,930	74,575	78,411	10.5 %
Operating Expenditures	102,777	106,982	124,582	291,573	133,940	7.5 %
Capital Outlay Expenditures	-	-	29,500	32,255	-	(100.0)%
Total Budget	**168,134**	**175,748**	**225,012**	**398,403**	**212,351**	**(5.6)%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Division

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Library Services						
Personnel Expenditures	2,365,867	2,322,537	2,520,686	2,523,686	2,582,281	2.4 %
Operating Expenditures	445,811	322,559	355,859	498,223	346,844	(2.5)%
Capital Outlay Expenditures	174,598	151,321	1,404,433	1,548,488	1,257,682	(10.4)%
Total Budget	**2,986,276**	**2,796,417**	**4,280,978**	**4,570,397**	**4,186,807**	**(2.2)%**
Public Works/Engineering Capital Projects						
Personnel Expenditures	2,404,356	2,309,648	2,530,030	2,804,637	2,795,360	10.5 %
Operating Expenditures	2,389,416	3,799,623	83,093,794	98,545,092	17,664,990	(78.7)%
Capital Outlay Expenditures	31,869,083	69,295,518	36,116,767	69,994,139	50,994,017	41.2 %
Interfund Transfers	1,022,969	681,938	682,000	682,000	682,000	- %
Total Budget	**37,685,824**	**76,086,727**	**122,422,591**	**172,025,867**	**72,136,367**	**(41.1)%**
Public Works/Engineering Operations						
Personnel Expenditures	6,693,905	6,915,639	7,023,604	7,159,237	7,210,040	2.7 %
Operating Expenditures	24,243,397	24,286,759	26,372,621	26,313,717	26,194,231	(0.7)%
Capital Outlay Expenditures	446,640	501,287	793,483	753,974	2,453,174	209.2 %
Total Budget	**31,383,942**	**31,703,685**	**34,189,708**	**34,226,929**	**35,857,445**	**4.9 %**
Elected Officials						
Personnel Expenditures	8,092,501	7,912,334	8,569,927	8,503,850	9,383,620	9.5 %
Operating Expenditures	55,152,086	57,800,124	58,518,953	59,483,801	59,189,870	1.1 %
Capital Outlay Expenditures	94,780	131,271	391,229	1,020,031	458,223	17.1 %
Interfund Transfers	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	- %
Total Budget	**66,631,055**	**69,303,661**	**70,940,041**	**72,467,614**	**72,491,645**	**2.2 %**
Tourist Development Council						
Personnel Expenditures	306,231	313,786	316,148	321,770	353,098	11.7 %
Operating Expenditures	25,568,434	28,135,933	43,564,797	43,560,868	50,823,933	16.7 %
Capital Outlay Expenditures	24,909	2,324	8,000	6,069	10,000	25.0 %
Total Budget	**25,899,574**	**28,452,043**	**43,888,945**	**43,888,707**	**51,187,031**	**16.6 %**
Medical Examiner						
Personnel Expenditures	4,741	12,415	16,842	16,842	7,841	(53.4)%
Operating Expenditures	580,097	638,566	631,370	638,936	642,669	1.8 %
Capital Outlay Expenditures	-	11,049	-	-	-	- %
Total Budget	**584,838**	**662,030**	**648,212**	**655,778**	**650,510**	**0.4 %**
County Total Budget	**319,830,883**	**301,346,171**	**441,711,639**	**599,215,387**	**416,958,562**	**(5.6)%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
B.O.C.C.						
BOCC Administrative						
Personnel Expenditures	738,815	794,803	827,229	827,229	851,064	2.9%
Operating Expenditures	706,089	846,494	987,169	974,902	1,001,880	1.5%
Capital Outlay Expenditures	-	-	-	2,158	-	- %
	1,444,903	**1,641,297**	**1,814,398**	**1,804,289**	**1,852,944**	**2.1%**
Housing Assistance						
Operating Expenditures	655,081	920,391	1,246,079	1,949,427	1,585,671	27.3%
	655,081	**920,391**	**1,246,079**	**1,949,427**	**1,585,671**	**27.3%**
Other Non-profit Funding (Not HSAB)						
Operating Expenditures	97,922	113,927	122,934	162,034	129,224	5.1%
	97,922	**113,927**	**122,934**	**162,034**	**129,224**	**5.1%**
Human Service Advisory Board Funding						
Operating Expenditures	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
	1,755,099	**1,738,880**	**1,752,600**	**1,752,600**	**1,927,860**	**10.0%**
BOCC Miscellaneous						
Personnel Expenditures	11,257	-	-	-	-	- %
Operating Expenditures	2,519,967	2,397,431	2,790,654	2,970,204	2,933,901	5.1%
	2,531,224	**2,397,431**	**2,790,654**	**2,970,204**	**2,933,901**	**5.1%**
Office of Management & Budget						
Operating Expenditures	65,898	54,831	-	26,845	-	- %
	65,898	**54,831**	**-**	**26,845**	**-**	**- %**
Emp Fair Shr Hsing						
Operating Expenditures	-	-	294,419	294,419	300,000	1.9%
	-	**-**	**294,419**	**294,419**	**300,000**	**1.9%**
Reserves						
Operating Expenditures	-	-	59,819,288	58,480,952	54,370,589	(9.1)%
	-	**-**	**59,819,288**	**58,480,952**	**54,370,589**	**(9.1)%**
Budgeted Transfers						
Operating Expenditures	28,172,881	6,665,278	7,614,570	56,555,674	6,657,874	(12.6)%
Interfund Transfers	50,801,492	7,446,774	6,992,019	41,014,932	24,866,042	255.6%
	78,974,373	**14,112,052**	**14,606,589**	**97,570,606**	**31,523,916**	**115.8%**
2003 Revenue Bond						
Operating Expenditures	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
	6,182,696	**6,181,008**	**5,538,455**	**12,767,590**	**5,608,100**	**1.3%**
Quasi-external Services						
Operating Expenditures	119,868	112,880	125,000	174,000	130,000	4.0%
	119,868	**112,880**	**125,000**	**174,000**	**130,000**	**4.0%**
B.O.C.C. Total Budget	**91,827,065**	**27,272,697**	**88,110,416**	**177,952,967**	**100,362,205**	**13.9%**
County Administrator						
County Administrator						
Personnel Expenditures	780,300	906,210	907,171	972,234	853,631	(5.9)%
Operating Expenditures	57,563	137,004	540,646	711,869	551,622	2.0%
Capital Outlay Expenditures	-	-	-	3,714	-	- %
	837,863	**1,043,214**	**1,447,817**	**1,687,817**	**1,405,253**	**(2.9)%**
County Administrator Total Budget	**837,863**	**1,043,214**	**1,447,817**	**1,687,817**	**1,405,253**	**(2.9)%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Employee Services						
Employee Services - Loss Control						
Personnel Expenditures	21,895	45,277	44,824	44,824	46,139	2.9%
Operating Expenditures	2,329	1,761	3,064	3,064	2,763	(9.8)%
	24,224	**47,037**	**47,888**	**47,888**	**48,902**	**2.1%**
Employee Services - Personnel						
Personnel Expenditures	321,261	333,151	339,592	346,342	349,622	3.0%
Operating Expenditures	34,002	29,279	104,391	102,641	113,738	9.0%
Capital Outlay Expenditures	-	-	-	10,820	-	- %
	355,263	**362,431**	**443,983**	**459,803**	**463,360**	**4.4%**
Employee Services - Worker's Comp						
Personnel Expenditures	376,971	418,133	468,859	434,859	425,617	(9.2)%
Operating Expenditures	1,730,889	2,123,058	4,127,530	5,115,978	4,067,353	(1.5)%
Capital Outlay Expenditures	-	868	-	-	-	- %
	2,107,860	**2,542,059**	**4,596,389**	**5,550,837**	**4,492,970**	**(2.3)%**
Employee Services - Group Insurance						
Personnel Expenditures	203,513	238,475	230,744	230,744	240,836	4.4%
Operating Expenditures	13,860,071	13,922,517	19,631,237	19,631,237	20,946,410	6.7%
	14,063,585	**14,160,993**	**19,861,981**	**19,861,981**	**21,187,246**	**6.7%**
Employee Services Total Budget	**16,550,931**	**17,112,519**	**24,950,241**	**25,920,509**	**26,192,478**	**5.0%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Growth Mgmt						
Growth Management Administration						
Personnel Expenditures	391,370	415,653	473,550	484,041	434,456	(8.3)%
Operating Expenditures	191,410	185,811	500,116	489,625	484,244	(3.2)%
Capital Outlay Expenditures	-	5,954	-	-	-	- %
	582,780	**607,418**	**973,666**	**973,666**	**918,700**	**(5.6)%**
Planning Department						
Personnel Expenditures	1,123,429	1,165,509	1,345,975	1,441,239	1,277,311	(5.1)%
Operating Expenditures	264,736	274,053	190,109	479,671	268,239	41.1%
Capital Outlay Expenditures	58,694	2,649	24,500	30,974	-	(100.0)%
	1,446,859	**1,442,211**	**1,560,584**	**1,951,885**	**1,545,550**	**(1.0)%**
2010 Comp Plan						
Operating Expenditures	127,921	145,278	270,000	270,000	130,000	(51.9)%
	127,921	**145,278**	**270,000**	**270,000**	**130,000**	**(51.9)%**
Planning Commission						
Personnel Expenditures	54,599	54,732	55,000	55,450	55,200	0.4%
Operating Expenditures	19,276	21,301	26,964	26,514	26,976	- %
	73,875	**76,033**	**81,964**	**81,964**	**82,176**	**0.3%**
Environmental Resources						
Personnel Expenditures	542,992	600,264	671,834	664,034	653,966	(2.7)%
Operating Expenditures	98,185	267,421	982,122	1,216,379	1,023,656	4.2%
Capital Outlay Expenditures	-	17,309	18,000	16,543	-	(100.0)%
	641,177	**884,994**	**1,671,956**	**1,896,956**	**1,677,622**	**0.3%**
Building Department						
Personnel Expenditures	1,849,783	1,963,259	2,489,251	2,074,413	2,456,029	(1.3)%
Operating Expenditures	275,291	594,940	837,431	1,465,649	1,438,098	71.7%
Capital Outlay Expenditures	30,084	34,077	246,400	169,421	174,543	(29.2)%
	2,155,158	**2,592,276**	**3,573,082**	**3,709,483**	**4,068,670**	**13.9%**
Marine Resources						
Personnel Expenditures	12,481	51,625	63,133	63,133	66,003	4.5%
Operating Expenditures	582,747	672,682	610,416	835,525	634,698	4.0%
Capital Outlay Expenditures	7,063	2,700	1,377,873	1,157,385	1,307,567	(5.1)%
	602,291	**727,008**	**2,051,422**	**2,056,043**	**2,008,268**	**(2.1)%**
Planning/Building Refunds						
Operating Expenditures	5,951	43,726	22,000	203,000	42,000	90.9%
	5,951	**43,726**	**22,000**	**203,000**	**42,000**	**90.9%**
Code Compliance						
Personnel Expenditures	1,095,628	1,178,769	1,245,996	1,257,596	1,167,227	(6.3)%
Operating Expenditures	143,283	112,468	207,224	195,281	231,308	11.6%
Capital Outlay Expenditures	-	17,309	16,200	16,543	36,000	122.2%
	1,238,911	**1,308,545**	**1,469,420**	**1,469,420**	**1,434,535**	**(2.4)%**
Marine Projects						
Operating Expenditures	-	-	-	210,050	-	- %
	-	**-**	**-**	**210,050**	**-**	**- %**
Growth Mgmt Total Budget	**6,874,923**	**7,827,489**	**11,674,094**	**12,822,467**	**11,907,521**	**2.0%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Veterans Affairs						
Veteran Affairs						
Personnel Expenditures	531,029	554,476	580,391	581,091	599,496	3.3%
Operating Expenditures	19,636	14,518	21,730	18,650	19,730	(9.2)%
Capital Outlay Expenditures	-	17,309	-	-	-	- %
	550,665	**586,303**	**602,121**	**599,741**	**619,226**	**2.8%**
Veterans Affairs Total Budget	**550,665**	**586,303**	**602,121**	**599,741**	**619,226**	**2.8%**
Airport Services						
Key West Airport						
Personnel Expenditures	844,443	919,369	1,295,568	1,318,668	1,367,122	5.5%
Operating Expenditures	6,940,082	6,998,719	4,656,982	5,809,338	4,509,447	(3.2)%
Capital Outlay Expenditures	1,403,863	1,249,392	1,442,015	1,976,952	1,505,000	4.4%
	9,188,389	**9,167,480**	**7,394,565**	**9,104,958**	**7,381,569**	**(0.2)%**
Marathon Airport						
Personnel Expenditures	334,210	430,124	372,846	384,846	417,216	11.9%
Operating Expenditures	1,490,105	1,100,221	420,894	654,278	409,311	(2.8)%
Capital Outlay Expenditures	199,845	108,931	500,000	4,022,936	875,125	75.0%
	2,024,160	**1,639,276**	**1,293,740**	**5,062,060**	**1,701,652**	**31.5%**
PFC						
Capital Outlay Expenditures	(4,500)	-	596,250	4,882,129	600,000	0.6%
	(4,500)	**-**	**596,250**	**4,882,129**	**600,000**	**0.6%**
Key West Airport Debt Service - Interest & Other Debt Costs						
Operating Expenditures	299,015	-	-	-	-	- %
	299,015	**-**	**-**	**-**	**-**	**- %**
Airport Services Total Budget	**11,507,064**	**10,806,756**	**9,284,555**	**19,049,147**	**9,683,221**	**4.3%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Emergency Services						
Emergency Medical Air Transport						
Personnel Expenditures	704,692	833,418	972,745	974,315	1,150,425	18.3%
Operating Expenditures	1,584,730	1,769,281	1,829,303	1,827,733	1,953,531	6.8%
Capital Outlay Expenditures	25,840	22,126	15,300	15,300	45,000	194.1%
	2,315,262	**2,624,825**	**2,817,348**	**2,817,348**	**3,148,956**	**11.8%**
Fire & Rescue Central						
Personnel Expenditures	2,270,052	2,723,982	7,701,880	7,859,619	8,314,013	7.9%
Operating Expenditures	980,836	814,191	2,088,551	1,815,437	1,932,169	(7.5)%
Capital Outlay Expenditures	197,930	138,824	223,200	295,440	139,500	(37.5)%
	3,448,818	**3,676,997**	**10,013,631**	**9,970,496**	**10,385,682**	**3.7%**
Fire & Rescue Coordinator/Fire Academy						
Personnel Expenditures	877,935	969,106	971,792	985,952	1,153,092	18.7%
Operating Expenditures	199,787	126,947	284,601	229,571	287,486	1.0%
Capital Outlay Expenditures	32,848	33,665	14,500	59,840	-	(100.0)%
	1,110,569	**1,129,718**	**1,270,893**	**1,275,363**	**1,440,578**	**13.4%**
EMS Administration						
Personnel Expenditures	4,816,815	4,882,854	-	-	-	- %
Operating Expenditures	542,639	555,608	-	-	-	- %
Capital Outlay Expenditures	35,783	27,166	-	-	-	- %
	5,395,236	**5,465,628**	**-**	**-**	**-**	**- %**
Emergency Management						
Personnel Expenditures	362,164	361,184	192,319	474,526	226,973	18.0%
Operating Expenditures	766,842	654,804	128,929	547,660	140,119	8.7%
Capital Outlay Expenditures	23,138	-	-	4,858	18,000	- %
	1,152,144	**1,015,988**	**321,248**	**1,027,043**	**385,092**	**19.9%**
Fire Marshal						
Personnel Expenditures	271,231	322,080	300,806	322,806	338,317	12.5%
Operating Expenditures	35,424	39,830	98,180	76,180	101,906	3.8%
	306,655	**361,911**	**398,986**	**398,986**	**440,223**	**10.3%**
LOSAP						
Operating Expenditures	32,655	28,290	45,720	45,720	44,916	(1.8)%
	32,655	**28,290**	**45,720**	**45,720**	**44,916**	**(1.8)%**
Impact Fees Fire & EMS						
Capital Outlay Expenditures	-	-	34,003	34,003	53,406	57.1%
	-	**-**	**34,003**	**34,003**	**53,406**	**57.1%**
Planning/Building Refunds						
Operating Expenditures	-	-	-	118,774	-	- %
	-	**-**	**-**	**118,774**	**-**	**- %**
Fire & Rescue Key West Airport						
Personnel Expenditures	996,806	1,111,779	1,080,454	1,112,105	1,164,433	7.8%
Operating Expenditures	198,775	124,960	258,945	227,294	232,198	(10.3)%
Capital Outlay Expenditures	37,045	11,685	33,500	33,500	3,500	(89.6)%
	1,232,626	**1,248,425**	**1,372,899**	**1,372,899**	**1,400,131**	**2.0%**
Upper Keys Health Care Taxing District						
Personnel Expenditures	18,807	11,476	11,530	11,980	11,522	(0.1)%
Operating Expenditures	55,345	191,589	207,771	207,321	206,573	(0.6)%
	74,152	**203,065**	**219,301**	**219,301**	**218,095**	**(0.5)%**
Emergency Services Total Budget	**15,068,118**	**15,754,846**	**16,494,029**	**17,279,934**	**17,517,079**	**6.2%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Guardian Ad Litem						
Guardian Ad Litem						
Personnel Expenditures	59,849	61,379	63,229	63,829	65,752	4.0%
Operating Expenditures	56,445	71,664	130,478	130,962	124,440	(4.6)%
Capital Outlay Expenditures	-	4,338	3,300	2,216	3,300	- %
	116,295	**137,381**	**197,007**	**197,007**	**193,492**	**(1.8)%**
Guardian Ad Litem Total Budget	**116,295**	**137,381**	**197,007**	**197,007**	**193,492**	**(1.8)%**
Housing & Community Development						
Housing Assistance						
Operating Expenditures	264,034	358,953	-	221,766	-	- %
	264,034	**358,953**	**-**	**221,766**	**-**	**- %**
Housing & Community Development Total Budget	**264,034**	**358,953**	**-**	**221,766**	**-**	**- %**
Budget & Finance						
Office of Management & Budget						
Personnel Expenditures	289,640	374,878	490,686	489,201	403,443	(17.8)%
Operating Expenditures	305,874	238,448	54,065	198,690	68,539	26.8%
Capital Outlay Expenditures	-	6,923	6,000	2,618	6,000	- %
	595,514	**620,249**	**550,751**	**690,509**	**477,982**	**(13.2)%**
Grants Management						
Personnel Expenditures	129,307	104,035	97,405	104,805	173,604	78.2%
Operating Expenditures	10,967	5,860	19,300	10,344	15,870	(17.8)%
Capital Outlay Expenditures	-	-	-	1,556	-	- %
	140,274	**109,895**	**116,705**	**116,705**	**189,474**	**62.4%**
Purchasing						
Personnel Expenditures	109,057	129,200	117,300	99,961	115,586	(1.5)%
Operating Expenditures	74,364	76,303	82,964	100,303	86,678	4.5%
Capital Outlay Expenditures	-	-	2,000	2,000	-	(100.0)%
	183,421	**205,503**	**202,264**	**202,264**	**202,264**	**- %**
Budget & Finance Total Budget	**919,210**	**935,646**	**869,720**	**1,009,478**	**869,720**	**- %**
Information Technology						
Information Technology						
Personnel Expenditures	751,522	790,295	945,788	945,788	1,004,006	6.2%
Operating Expenditures	665,376	998,216	955,521	996,612	844,167	(11.7)%
Capital Outlay Expenditures	90,452	265,120	205,300	151,419	274,500	33.7%
	1,507,350	**2,053,631**	**2,106,609**	**2,093,819**	**2,122,673**	**0.8%**
Information Technology Total Budget	**1,507,350**	**2,053,631**	**2,106,609**	**2,093,819**	**2,122,673**	**0.8%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
County Attorney						
County Attorney - Risk Mgmt.						
Personnel Expenditures	190,380	262,125	205,010	206,039	211,477	3.2%
Operating Expenditures	2,069,444	1,920,282	3,648,857	3,627,995	3,570,552	(2.1)%
Capital Outlay Expenditures	23,473	-	-	19,833	-	- %
	2,283,297	**2,182,407**	**3,853,867**	**3,853,867**	**3,782,029**	**(1.9)%**
County Attorney						
Personnel Expenditures	1,387,120	1,408,032	1,605,619	1,661,664	1,546,068	(3.7)%
Operating Expenditures	246,662	270,049	602,082	540,941	580,889	(3.5)%
Capital Outlay Expenditures	28,197	29,533	36,250	36,705	36,250	- %
	1,661,979	**1,707,615**	**2,243,951**	**2,239,310**	**2,163,207**	**(3.6)%**
County Attorney Total Budget	**3,945,276**	**3,890,022**	**6,097,818**	**6,093,177**	**5,945,236**	**(2.5)%**
Social Services						
Welfare Services						
Personnel Expenditures	934,964	957,958	514,545	1,405,942	559,494	8.7%
Operating Expenditures	1,973,617	1,749,005	954,718	2,869,339	1,083,986	13.5%
Capital Outlay Expenditures	16,906	125,253	-	300	-	- %
	2,925,488	**2,832,216**	**1,469,263**	**4,275,581**	**1,643,480**	**11.9%**
Social Service Transportation						
Personnel Expenditures	514,605	540,447	547,627	547,627	547,533	- %
Operating Expenditures	379,181	332,721	380,990	364,433	380,729	(0.1)%
Capital Outlay Expenditures	-	-	7,000	7,000	13,000	85.7%
	893,785	**873,167**	**935,617**	**919,060**	**941,262**	**0.6%**
Bayshore Manor						
Personnel Expenditures	517,217	542,695	607,599	602,599	633,233	4.2%
Operating Expenditures	178,284	138,323	266,246	253,623	200,327	(24.8)%
Capital Outlay Expenditures	7,675	-	3,000	3,000	-	(100.0)%
	703,176	**681,018**	**876,845**	**859,222**	**833,560**	**(4.9)%**
Social Services Total Budget	**4,522,449**	**4,386,401**	**3,281,725**	**6,053,863**	**3,418,302**	**4.2%**
Extension Services						
Extension Services						
Personnel Expenditures	65,357	68,766	70,930	74,575	78,411	10.5%
Operating Expenditures	102,777	106,982	124,582	291,573	133,940	7.5%
Capital Outlay Expenditures	-	-	29,500	32,255	-	(100.0)%
	168,134	**175,748**	**225,012**	**398,403**	**212,351**	**(5.6)%**
Extension Services Total Budget	**168,134**	**175,748**	**225,012**	**398,403**	**212,351**	**(5.6)%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Library Services						
Impact Fees Libraries						
Capital Outlay Expenditures	-	-	891,283	891,283	819,882	(8.0)%
	-	**-**	**891,283**	**891,283**	**819,882**	**(8.0)%**
Libraries						
Personnel Expenditures	2,365,867	2,322,537	2,520,686	2,523,686	2,582,281	2.4%
Operating Expenditures	445,811	322,559	355,859	498,223	346,844	(2.5)%
Capital Outlay Expenditures	174,598	151,321	513,150	657,205	437,800	(14.7)%
	2,986,276	**2,796,417**	**3,389,695**	**3,679,114**	**3,366,925**	**(0.7)%**
Library Services Total Budget	**2,986,276**	**2,796,417**	**4,280,978**	**4,570,397**	**4,186,807**	**(2.2)%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Public Works/Engineering Capital Projects						
County Engineering Capital						
Personnel Expenditures	661,627	661,686	838,385	927,285	1,115,711	33.1%
Operating Expenditures	305,377	519,066	152,044	3,765,714	130,058	(14.5)%
Capital Outlay Expenditures	16,906	6,524	32,400	36,647	19,500	(39.8)%
	983,909	**1,187,276**	**1,022,829**	**4,729,646**	**1,265,269**	**23.7%**
Road Department						
Personnel Expenditures	1,608,249	1,509,459	1,601,981	1,716,560	1,586,702	(1.0)%
Operating Expenditures	1,793,918	2,344,736	1,736,433	15,018,631	1,647,500	(5.1)%
Capital Outlay Expenditures	3,030,549	1,035,673	8,034,516	7,518,575	8,514,008	6.0%
	6,432,716	**4,889,868**	**11,372,930**	**24,253,766**	**11,748,210**	**3.3%**
Physical Environment Projects						
Operating Expenditures	-	500,308	81,081,180	78,481,180	8,246,925	(89.8)%
Capital Outlay Expenditures	24,014,899	58,124,011	6,230,215	27,447,453	9,750,872	56.5%
	24,014,899	**58,624,318**	**87,311,395**	**105,928,633**	**17,997,797**	**(79.4)%**
General Gov Cap Projects						
Personnel Expenditures	21,941	16,777	-	14,028	-	- %
Operating Expenditures	-	180,143	16,507	242,048	-	(100.0)%
Capital Outlay Expenditures	985,158	1,132,201	5,041,912	4,772,113	14,139,411	180.4%
	1,007,099	**1,329,121**	**5,058,419**	**5,028,189**	**14,139,411**	**179.5%**
Parks & Recreation Capital Projects						
Personnel Expenditures	-	1,623	-	12,000	-	- %
Operating Expenditures	-	-	10,500	10,500	383,337	3,550.8%
Capital Outlay Expenditures	-	5,227,903	3,240,336	6,739,567	9,088,844	180.5%
	-	**5,229,526**	**3,250,836**	**6,762,067**	**9,472,181**	**191.4%**
Public Safety Capital Projects						
Personnel Expenditures	47,819	11,161	-	40,100	-	- %
Operating Expenditures	61	-	11,130	-	10,000	(10.2)%
Capital Outlay Expenditures	3,465,103	1,375,602	5,449,270	15,056,900	6,982,874	28.1%
	3,512,983	**1,386,762**	**5,460,400**	**15,097,000**	**6,992,874**	**28.1%**
Transportation Capital Projects						
Operating Expenditures	-	-	-	-	7,079,604	- %
Capital Outlay Expenditures	-	99,484	3,158,330	3,400,516	-	(100.0)%
	-	**99,484**	**3,158,330**	**3,400,516**	**7,079,604**	**124.2%**
Impact Fees Roadways						
Personnel Expenditures	11,146	82	-	-	-	- %
Operating Expenditures	121,560	153,394	-	370,871	-	- %
Capital Outlay Expenditures	308,879	2,287,282	1,858,158	2,050,886	1,249,075	(32.8)%
	441,585	**2,440,759**	**1,858,158**	**2,421,757**	**1,249,075**	**(32.8)%**
Impact Fees Parks & Recreation						
Operating Expenditures	10,350	-	-	-	-	- %
Capital Outlay Expenditures	46,524	-	396,801	396,801	444,777	12.1%
	56,874	**-**	**396,801**	**396,801**	**444,777**	**12.1%**
Impact Fees Solid Waste						
Capital Outlay Expenditures	-	-	53,387	53,387	68,563	28.4%
	-	**-**	**53,387**	**53,387**	**68,563**	**28.4%**
Implementation of 18 Mile Stretch						
Operating Expenditures	-	-	-	475,000	-	- %
	-	**-**	**-**	**475,000**	**-**	**- %**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Public Works/Engineering Capital Projects						
Wastewater MSTU Capital						
Personnel Expenditures	53,574	108,861	89,664	94,664	92,947	3.7%
Operating Expenditures	158,150	101,976	86,000	181,149	167,566	94.8%
Capital Outlay Expenditures	1,065	6,838	2,621,442	2,521,293	736,093	(71.9)%
Interfund Transfers	1,022,969	681,938	682,000	682,000	682,000	- %
	1,235,758	**899,613**	**3,479,106**	**3,479,106**	**1,678,606**	**(51.8)%**
Public Works/Engineering Capital Projects Total Budget	**37,685,824**	**76,086,727**	**122,422,591**	**172,025,867**	**72,136,367**	**(41.1)%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Public Works/Engineering Operations						
Public Works Management						
Personnel Expenditures	122,184	131,770	91,769	92,269	64,016	(30.2)%
Operating Expenditures	2,299	198	2,615	1,160	2,409	(7.9)%
	124,483	**131,968**	**94,384**	**93,429**	**66,425**	**(29.6)%**
Facilities Maintenance						
Personnel Expenditures	3,605,299	3,871,431	3,715,805	3,760,091	3,850,680	3.6%
Operating Expenditures	5,852,600	5,357,393	6,273,190	6,036,987	6,359,022	1.4%
Capital Outlay Expenditures	283,848	224,168	225,083	197,750	243,500	8.2%
	9,741,747	**9,452,992**	**10,214,078**	**9,994,828**	**10,453,202**	**2.3%**
Animal Shelters						
Operating Expenditures	956,478	1,073,978	1,131,076	1,132,288	1,124,358	(0.6)%
Capital Outlay Expenditures	17,515	17,579	19,800	18,588	18,588	(6.1)%
	973,993	**1,091,557**	**1,150,876**	**1,150,876**	**1,142,946**	**(0.7)%**
County Engineering Capital						
Operating Expenditures	2,333	-	-	-	-	- %
	2,333	**-**	**-**	**-**	**-**	**- %**
County Engineering General						
Personnel Expenditures	16,270	44,878	97,474	103,474	99,988	2.6%
Operating Expenditures	547,640	111,045	270,200	259,824	269,260	(0.3)%
Capital Outlay Expenditures	-	-	-	2,103	-	- %
	563,909	**155,923**	**367,674**	**365,401**	**369,248**	**0.4%**
Card Sound Road						
Personnel Expenditures	744,770	735,294	707,883	751,383	730,194	3.2%
Operating Expenditures	536,144	561,984	302,878	334,878	402,011	32.7%
Capital Outlay Expenditures	40,690	4,464	95,000	19,500	503,500	430.0%
	1,321,605	**1,301,741**	**1,105,761**	**1,105,761**	**1,635,705**	**47.9%**
Fleet Management						
Personnel Expenditures	1,017,119	1,002,209	1,159,413	1,164,397	1,170,444	1.0%
Operating Expenditures	1,262,923	1,149,876	1,579,126	1,574,142	1,449,270	(8.2)%
Capital Outlay Expenditures	6,575	62,771	255,000	255,000	311,000	22.0%
	2,286,618	**2,214,855**	**2,993,539**	**2,993,539**	**2,930,714**	**(2.1)%**
Solid Waste						
Personnel Expenditures	1,104,549	1,118,406	1,251,260	1,266,260	1,294,718	3.5%
Operating Expenditures	15,008,870	15,919,662	16,375,939	16,470,506	16,165,633	(1.3)%
Capital Outlay Expenditures	98,012	192,306	198,600	261,033	1,376,586	593.1%
	16,211,431	**17,230,374**	**17,825,799**	**17,997,799**	**18,836,937**	**5.7%**
Recycling						
Operating Expenditures	70,588	90,909	-	90,909	-	- %
	70,588	**90,909**	**-**	**90,909**	**-**	**- %**
Planning/Building Refunds						
Operating Expenditures	-	-	5,000	5,000	-	(100.0)%
	-	**-**	**5,000**	**5,000**	**-**	**(100.0)%**
Wastewater MSTUs						
Personnel Expenditures	83,715	11,650	-	21,363	-	- %
Operating Expenditures	3,521	21,714	432,597	408,023	422,268	(2.4)%
	87,235	**33,365**	**432,597**	**429,386**	**422,268**	**(2.4)%**
Public Works/Engineering Operations Total Budget	**31,383,942**	**31,703,685**	**34,189,708**	**34,226,929**	**35,857,445**	**4.9%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Elected Officials						
Clerk of Courts						
Interfund Transfers	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	- %
	3,291,688	**3,459,932**	**3,459,932**	**3,459,932**	**3,459,932**	**- %**
Court Services Network System						
Operating Expenditures	-	-	100,000	100,000	2,122	(97.9)%
	-	**-**	**100,000**	**100,000**	**2,122**	**(97.9)%**
Communications						
Operating Expenditures	626,196	585,733	635,060	655,060	641,864	1.1%
	626,196	**585,733**	**635,060**	**655,060**	**641,864**	**1.1%**
Impact Fees Police Facilities						
Operating Expenditures	-	-	113,487	113,487	-	(100.0)%
Capital Outlay Expenditures	-	-	-	-	68,494	- %
	-	**-**	**113,487**	**113,487**	**68,494**	**(39.6)%**
Monroe County Sheriff						
Personnel Expenditures	5,454,932	5,281,318	5,640,194	5,640,194	6,275,952	11.3%
Operating Expenditures	43,717,489	46,453,150	46,181,172	46,215,677	46,762,460	1.3%
Capital Outlay Expenditures	-	-	-	257,143	-	- %
	49,172,421	**51,734,467**	**51,821,366**	**52,113,014**	**53,038,412**	**2.3%**
LEEA						
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	- %
	75,000	**75,000**	**75,000**	**75,000**	**75,000**	**- %**
Law Enforcement Trust						
Operating Expenditures	38,494	62,738	333,835	533,055	345,000	3.3%
	38,494	**62,738**	**333,835**	**533,055**	**345,000**	**3.3%**
Tax Collector						
Personnel Expenditures	517,540	498,849	562,650	518,861	626,957	11.4%
Operating Expenditures	4,208,009	4,297,647	4,375,735	4,612,635	4,269,011	(2.4)%
	4,725,550	**4,796,496**	**4,938,385**	**5,131,496**	**4,895,968**	**(0.9)%**
Property Appraiser						
Personnel Expenditures	464,264	432,769	551,164	551,164	610,872	10.8%
Operating Expenditures	3,223,180	3,639,581	3,903,914	4,203,914	3,958,147	1.4%
	3,687,444	**4,072,350**	**4,455,078**	**4,755,078**	**4,569,019**	**2.6%**
Supervisor of Elections						
Personnel Expenditures	103,867	98,641	122,842	122,842	129,510	5.4%
Operating Expenditures	1,736,925	1,744,383	1,488,361	1,482,037	1,790,852	20.3%
	1,840,792	**1,843,024**	**1,611,203**	**1,604,879**	**1,920,362**	**19.2%**
State Attorney						
Personnel Expenditures	52,780	72,187	74,785	75,485	77,781	4.0%
Operating Expenditures	174,223	173,175	286,665	359,310	274,257	(4.3)%
Capital Outlay Expenditures	1,057	38,220	350,000	459,534	350,000	- %
	228,060	**283,582**	**711,450**	**894,329**	**702,038**	**(1.3)%**
Public Defender						
Personnel Expenditures	138,839	138,318	136,122	136,122	139,052	2.2%
Operating Expenditures	464,323	462,284	479,330	504,195	551,768	15.1%
Capital Outlay Expenditures	7,625	-	11,229	34,993	11,229	- %
	610,788	**600,602**	**626,681**	**675,310**	**702,049**	**12.0%**
Judicial Administration						
Personnel Expenditures	1,360,279	1,390,251	1,482,170	1,459,182	1,523,496	2.8%
Operating Expenditures	871,310	288,980	519,406	568,902	487,671	(6.1)%
Capital Outlay Expenditures	65,571	66,927	15,000	15,563	15,000	- %
	2,297,159	**1,746,158**	**2,016,576**	**2,043,647**	**2,026,167**	**0.5%**

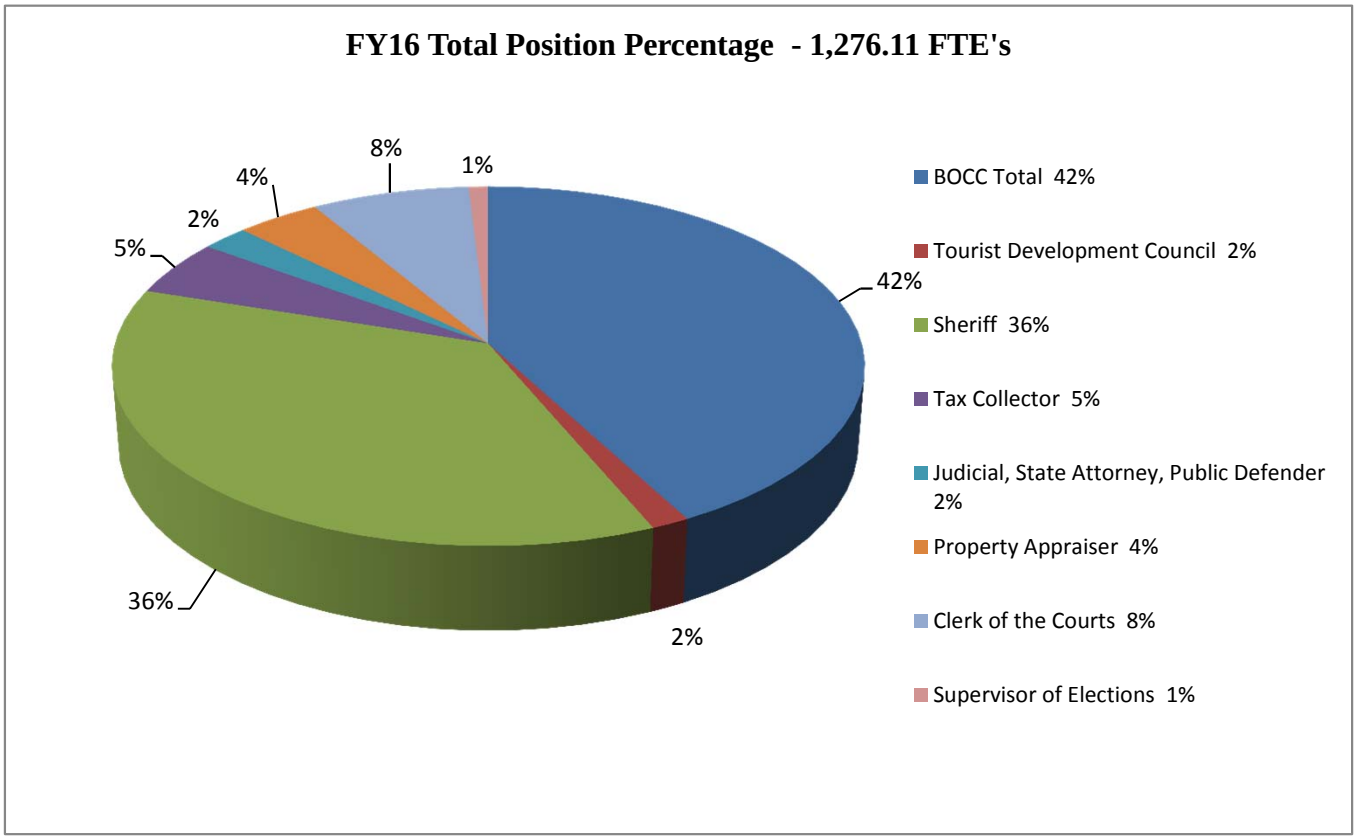
Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

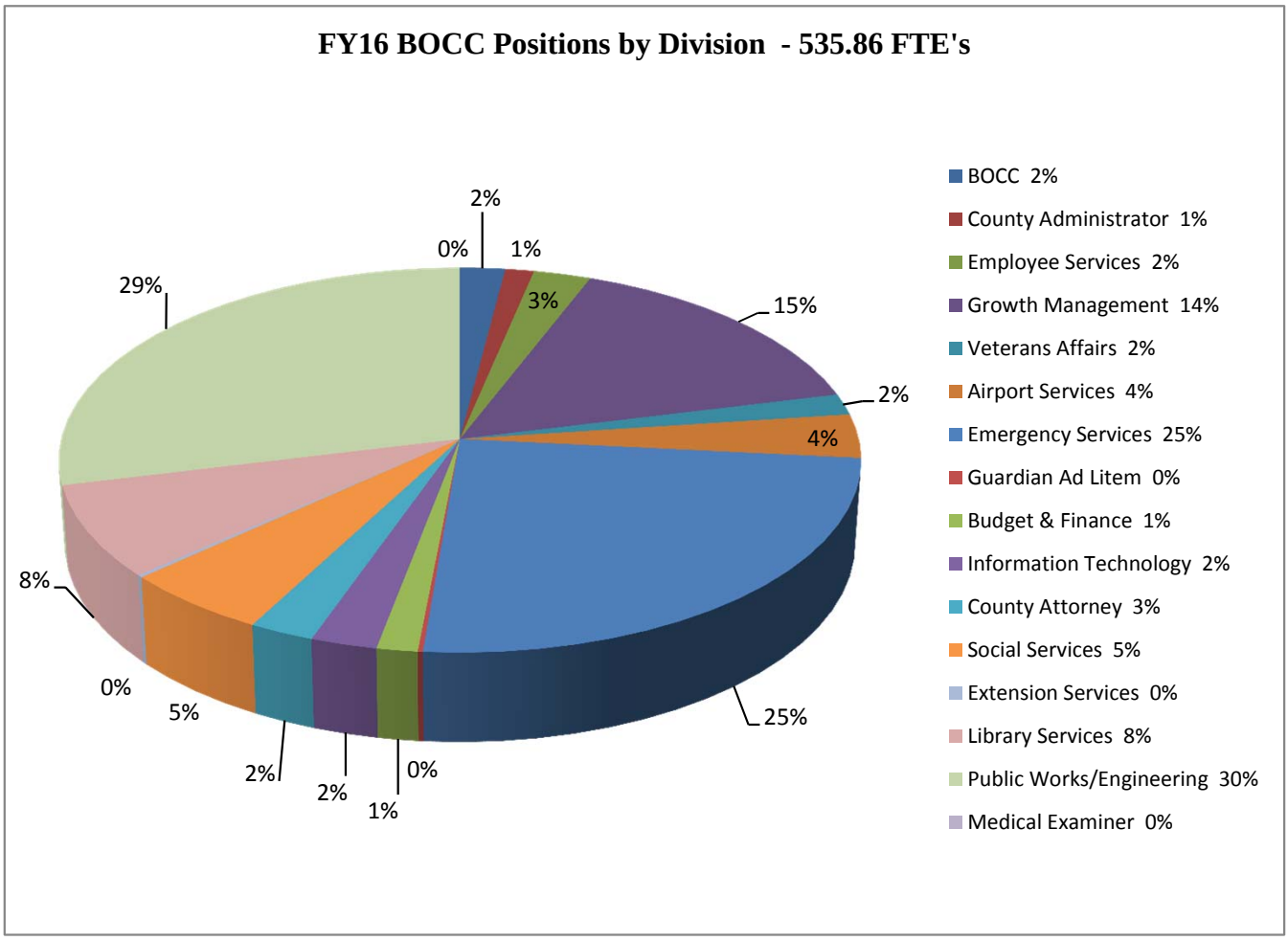
	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Elected Officials						
Court Technology Fund						
Operating Expenditures	16,937	17,454	26,988	60,528	31,718	17.5%
Capital Outlay Expenditures	20,527	26,124	15,000	252,798	13,500	(10.0)%
	37,465	**43,578**	**41,988**	**313,326**	**45,218**	**7.7%**
Elected Officials Total Budget	**66,631,055**	**69,303,661**	**70,940,041**	**72,467,614**	**72,491,645**	**2.2%**
Tourist Development Council						
TDC District 4 Third Cent						
Personnel Expenditures	2,623	2,036	2,292	2,292	2,353	2.7%
Operating Expenditures	1,141,827	1,790,745	2,490,168	2,490,168	2,471,903	(0.7)%
	1,144,450	**1,792,781**	**2,492,460**	**2,492,460**	**2,474,256**	**(0.7)%**
TDC District 5 Third Cent						
Personnel Expenditures	85,317	90,383	93,843	93,843	101,665	8.3%
Operating Expenditures	1,688,726	1,521,615	2,180,405	2,180,405	2,618,070	20.1%
Capital Outlay Expenditures	23,419	-	-	-	-	- %
	1,797,463	**1,611,998**	**2,274,248**	**2,274,248**	**2,719,735**	**19.6%**
TDC Two Penny Events						
Personnel Expenditures	32,786	25,446	28,631	29,581	35,709	24.7%
Operating Expenditures	3,511,546	3,949,244	7,246,519	7,245,569	8,484,389	17.1%
	3,544,331	**3,974,689**	**7,275,150**	**7,275,150**	**8,520,098**	**17.1%**
TDC Special Projects						
Operating Expenditures	218,203	495,516	869,232	869,232	1,663,487	91.4%
	218,203	**495,516**	**869,232**	**869,232**	**1,663,487**	**91.4%**
TDC Two Penny Generic						
Personnel Expenditures	10,491	8,143	9,162	9,162	15,228	66.2%
Operating Expenditures	8,487,167	10,048,433	14,092,892	14,094,823	16,645,221	18.1%
Capital Outlay Expenditures	1,490	2,324	8,000	6,069	10,000	25.0%
	8,499,148	**10,058,899**	**14,110,054**	**14,110,054**	**16,670,449**	**18.1%**
TDC District 1 Third Penny						
Personnel Expenditures	118,675	124,967	121,380	125,396	136,232	12.2%
Operating Expenditures	8,011,276	7,312,757	12,772,250	12,768,234	14,411,318	12.8%
	8,129,951	**7,437,724**	**12,893,630**	**12,893,630**	**14,547,550**	**12.8%**
TDC District 2 Third Cent						
Personnel Expenditures	52,957	60,776	58,548	59,204	59,558	1.7%
Operating Expenditures	605,883	540,313	956,731	956,075	1,279,700	33.8%
	658,840	**601,089**	**1,015,279**	**1,015,279**	**1,339,258**	**31.9%**
TDC District 3 Third Cent						
Personnel Expenditures	3,381	2,036	2,292	2,292	2,353	2.7%
Operating Expenditures	1,903,806	2,477,311	2,956,600	2,956,362	3,249,845	9.9%
	1,907,187	**2,479,347**	**2,958,892**	**2,958,654**	**3,252,198**	**9.9%**
Tourist Development Council Total Budget	**25,899,574**	**28,452,043**	**43,888,945**	**43,888,707**	**51,187,031**	**16.6%**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Medical Examiner						
Medical Examiner						
Personnel Expenditures	4,741	12,415	16,842	16,842	7,841	(53.4)%
Operating Expenditures	580,097	638,566	631,370	638,936	642,669	1.8%
Capital Outlay Expenditures	-	11,049	-	-	-	- %
	584,838	**662,030**	**648,212**	**655,778**	**650,510**	**0.4%**
Medical Examiner Total Budget	**584,838**	**662,030**	**648,212**	**655,778**	**650,510**	**0.4%**
County Total Budget	**319,830,883**	**301,346,171**	**441,711,639**	**599,215,387**	**416,958,562**	**(5.6)%**

Position Summary





Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Position Summary

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Variance
B.O.C.C.						
BOCC Administrative	11.00	10.86	10.86	10.86	10.68	-0.18
B.O.C.C. Total FTE	**11.00**	**10.86**	**10.86**	**10.86**	**10.68**	**-0.18**
County Administrator						
County Administrator	5.00	6.90	6.90	6.90	7.30	0.40
County Administrator Total FTE	**5.00**	**6.90**	**6.90**	**6.90**	**7.30**	**0.40**
Employee Services						
Employee Services - Loss Control	0.75	1.25	1.25	1.25	0.63	-0.63
Employee Services - Personnel	5.01	5.01	4.76	4.76	4.76	0.00
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	2.28	0.00
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	3.30	0.00
County Attorney - Risk Mgmt.	2.23	2.23	2.23	2.23	-	-2.23
Employee Services Total FTE	**13.56**	**14.06**	**13.81**	**13.81**	**10.96**	**-2.85**
Growth Mgmt						
Growth Management Administration	4.98	3.98	4.98	4.98	4.58	-0.40
Planning Department	14.00	14.50	16.84	16.84	15.52	-1.32
Environmental Resources	7.00	7.00	8.33	8.33	8.33	0.00
Building Department	28.00	28.50	33.83	33.83	30.33	-3.50
Marine Resources	1.00	1.00	1.00	1.00	1.00	0.00
Code Compliance	17.00	17.00	17.00	17.00	16.00	-1.00
Growth Mgmt Total FTE	**71.98**	**71.98**	**81.98**	**81.98**	**75.76**	**-6.22**
Veterans Affairs						
Veteran Affairs	9.50	9.50	9.50	9.50	9.50	0.00
Veterans Affairs Total FTE	**9.50**	**9.50**	**9.50**	**9.50**	**9.50**	**0.00**
Airport Services						
Key West Airport	10.35	14.35	15.35	15.35	14.80	-0.55
Marathon Airport	4.55	4.65	4.40	4.40	4.95	0.55
Airport Services Total FTE	**14.90**	**19.00**	**19.75**	**19.75**	**19.75**	**0.00**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Position Summary

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Variance
Emergency Services						
Emergency Medical Air Transport	8.00	9.56	9.56	9.56	9.56	0.00
Fire & Rescue Central	31.00	38.44	96.44	96.44	96.44	0.00
Fire & Rescue Coordinator/Fire Academy	9.00	9.00	9.00	9.00	10.00	1.00
EMS Administration	58.00	58.00	-	-	-	0.00
Emergency Management	1.75	1.75	1.75	1.75	1.75	0.00
Fire Marshal	3.00	3.00	3.00	3.00	3.00	0.00
Fire & Rescue Key West Airport	13.00	13.00	13.00	13.00	13.00	0.00
Upper Keys Health Care Taxing District	1.00	0.14	0.14	0.14	0.14	0.00
Emergency Services Total FTE	**124.75**	**132.89**	**132.89**	**132.89**	**133.89**	**1.00**
Guardian Ad Litem						
Guardian Ad Litem	1.00	1.00	1.00	1.00	1.00	0.00
Guardian Ad Litem Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**0.00**
Budget & Finance						
Office of Management & Budget	5.00	5.00	6.00	6.00	5.00	-1.00
Grants Management	2.00	1.00	1.00	1.00	2.00	1.00
Purchasing	2.00	2.00	1.00	1.00	1.00	0.00
Budget & Finance Total FTE	**9.00**	**8.00**	**8.00**	**8.00**	**8.00**	**0.00**
Information Technology						
Information Technology	12.00	13.00	13.00	13.00	13.00	0.00
Information Technology Total FTE	**12.00**	**13.00**	**13.00**	**13.00**	**13.00**	**0.00**
County Attorney						
County Attorney - Risk Mgmt.	-	-	-	-	2.85	2.85
County Attorney	13.50	12.50	12.75	12.75	12.75	0.00
County Attorney Total FTE	**13.50**	**12.50**	**12.75**	**12.75**	**15.60**	**2.85**
Social Services						
Welfare Services	8.87	9.57	8.89	8.89	8.64	-0.25
Social Service Transportation	9.56	9.56	9.83	9.83	9.67	-0.16
Bayshore Manor	10.50	10.50	10.60	10.60	10.63	0.03
Social Services Total FTE	**28.93**	**29.63**	**29.32**	**29.32**	**28.94**	**-0.38**
Extension Services						
Extension Services	1.00	1.00	1.00	1.00	1.00	0.00
Extension Services Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**0.00**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Position Summary

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Variance
Library Services						
Libraries	41.34	41.66	41.66	41.66	41.66	0.00
Library Services Total FTE	**41.34**	**41.66**	**41.66**	**41.66**	**41.66**	**0.00**
Public Works/Engineering Capital Projects						
Public Works Management	0.99	0.99	-	-	-	0.00
Facilities Maintenance	65.59	65.59	-	-	-	0.00
County Engineering Capital	11.02	12.67	13.18	13.18	16.93	3.75
Road Department	40.25	40.25	27.28	27.28	26.83	-0.45
Fleet Management	15.05	16.05	-	-	-	0.00
Solid Waste	18.20	18.20	-	-	-	0.00
Wastewater MSTUs	0.63	0.98	-	-	-	0.00
Wastewater MSTU Capital	-	-	0.99	0.99	0.99	0.00
Public Works/Engineering Capital Projects Total FTE	**151.73**	**154.73**	**41.44**	**41.44**	**44.74**	**3.30**
Public Works/Engineering Operations						
Public Works Management	-	-	0.99	0.99	0.52	-0.47
Facilities Maintenance	-	-	62.76	62.76	63.26	0.50
County Engineering General	-	-	0.74	0.74	0.74	0.00
Card Sound Road	-	-	12.55	12.55	12.47	-0.08
Fleet Management	-	-	17.05	17.05	17.05	0.00
Solid Waste	-	-	19.20	19.20	19.95	0.75
Public Works/Engineering Operations Total FTE	**-**	**-**	**113.29**	**113.29**	**113.99**	**0.70**
Elected Officials						
Clerk of Courts	97.00	98.00	98.00	98.00	96.00	-2.00
Monroe County Sheriff	462.50	462.50	463.50	463.50	465.50	2.00
Tax Collector	64.00	64.00	64.00	64.00	64.00	0.00
Property Appraiser	52.00	52.00	52.00	52.00	53.00	1.00
Supervisor of Elections	12.00	12.00	12.00	12.00	12.00	0.00
State Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Public Defender	2.00	2.00	2.00	2.00	2.00	0.00
Judicial Administration	26.00	26.00	26.00	26.00	26.00	0.00
Elected Officials Total FTE	**716.50**	**717.50**	**718.50**	**718.50**	**719.50**	**1.00**
Tourist Development Council						
TDC District 4 Third Cent	12.52	12.52	13.52	13.52	15.52	2.00
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	1.77	0.00
TDC Two Penny Events	0.25	0.25	0.25	0.25	0.25	0.00
TDC Two Penny Generic	0.08	0.08	0.08	0.08	0.08	0.00
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	2.10	0.00
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	1.01	0.00
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	0.02	0.00
Tourist Development Council Total FTE	**17.75**	**17.75**	**18.75**	**18.75**	**20.75**	**2.00**

Monroe County Board of County Commissioners
FY 2016 Adopted Fiscal Plan Position Summary

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Variance
Medical Examiner						
Medical Examiner	0.10	0.10	0.10	0.10	0.10	0.00
Medical Examiner Total FTE	**0.10**	**0.10**	**0.10**	**0.10**	**0.10**	**0.00**
County Total FTE	**1,243.54**	**1,262.05**	**1,274.49**	**1,274.49**	**1,276.11**	**1.62**

FULL TIME EQUIVALENT (FTE) CHANGES
BY DEPARTMENT

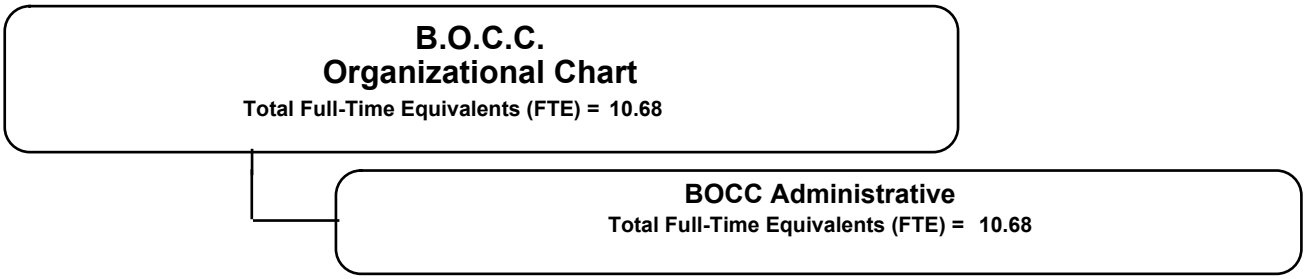
BOCC Administrative		
BOCC Administrative	-0.18	Commissioner's Assistant to have additional duties for Affordable Housing
	-0.18	
County Administrator		
County Administrator	0.40	Assistant County Administrator position reallocated
	0.40	
Employee Services		
Employee Services	0.00	
Employee Services -Risk Mgmt.	-2.85	Risk Management Department moved from Employee Services to County Attorney
	-2.85	
Growth Management		
Growth Mgmt. Admin.	-0.40	Assistant County Administrator position reallocated
Planning Department	-1.00	Affordable Housing Coordinator position deleted
Planning Department	0.18	Commissioner's Assistant to have additional duties for Affordable Housing
Planning Department	-0.50	Staff Assistant position deleted
Building Department	-0.50	Staff Assistant position deleted
Building Department	-1.00	Floodplain Administrator position deleted
Building Department	-1.00	Sr. Director Building Official position deleted
Building Department	-1.00	Building Inspector position deleted
Building Department	-1.00	Plumbing Mechanical Inspector position deleted
Building Department	1.00	Inspector Code Compliance position reallocated
Code Compliance	-1.00	Inspector Code Compliance position reallocated
	-6.22	
Veteran's Affairs		
Veteran's Affairs	0.00	
	0.00	
Airport Services		
Key West Airport	-1.00	Security Coordinator position moved to Marathon from Key West
Key West Airport	0.30	Assistant Director position reallocated
Key West Airport	0.15	Business Manager position reallocated
Marathon Airport	1.00	Security Coordinator position moved to Marathon from Key West
Marathon Airport	-0.30	Assistant Director position reallocated
Marathon Airport	-0.15	Business Manager position reallocated
	0.00	
Emergency Services		
Fire & Rescue Coordinator/Fire Academy	1.00	Training Captain position added
	1.00	
Guardian Ad Litem		
Guardian Ad Litem	0.00	
	0.00	
Budget & Finance		
Office of Mgmt. and Budget	-1.00	Reallocate FTE from Staff Accountant to Sr. Grant and Finance Analyst
Grants	1.00	Reallocate FTE from Staff Accountant to Sr. Grant and Finance Analyst
	0.00	
Information Technology		
Information Technology	0.00	
	0.00	
County Attorney		
County Attorney	0.00	
County Attorney-Risk Mgmt.	2.85	Risk Management Department moved from Employee Services to County Attorney
	2.85	
Social Services		
Welfare Services	-0.18	As a result of partial FTE splits re-allocated from grants
Social Services Transportation	-0.23	As a result of partial FTE splits re-allocated from grants
Bayshore	0.03	As a result of partial FTE splits re-allocated from grants
	-0.38	
Library Services		
Libraries	0.00	
	0.00	

FULL TIME EQUIVALENT (FTE) CHANGES
BY DEPARTMENT

Public Works/Engineering Capital		
Road Department	-0.20	Reallocate FTE from PW Director to Maintenance Worker #5
County Engineer Capital	-0.25	Reallocate FTE from Application Analyst to Environmental Specialist 1
County Engineer Capital	4.00	4 Additional Project Managers Approved by the BOCC 9/11/15
Road Department	-0.25	Reallocate FTE from Application Analyst to Environmental Specialist 1
	3.30	
Public Works/Engineering Operating		
Public Works Management	-0.47	Reallocate FTE from PW Director to Maintenance Worker #5
Facilities Maintenance	1.00	Reallocate FTE from PW Director to Maintenance Worker #5
Solid Waste Admin	-0.25	Reallocate FTE from PW Director to Maintenance Worker #5
Card Sound Road	-0.08	Reallocate FTE from PW Director to Maintenance Worker #5
Facilities Maintenance	-0.50	Reallocate FTE from Application Analyst to Environmental Specialist 1
Solid Waste Admin	1.00	Reallocate FTE from Application Analyst to Environmental Specialist 1
	0.70	
Elected Officials		
Clerk of Courts	-2.00	Constitutional Officers are not required to have positions adopted by the BOCC
Monroe County Sheriff	2.00	Constitutional Officers are not required to have positions adopted by the BOCC
Tax Collector	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Property Appraiser	1.00	Constitutional Officers are not required to have positions adopted by the BOCC
Supervisor of Elections	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
State of Attorney	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Public Defender	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Judicial Administration	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
	1.00	
Appointed Officials and Boards		
TDC	2.00	Appointed positions are not required to have positions adopted by the BOCC
	2.00	
Total BOCC Positions	-1.38	
Elected & Appointed Positions	3.00	
Total	1.62	

B.O.C.C

B.O.C.C.


B.O.C.C.
Organizational Chart
Total Full-Time Equivalents (FTE) = 10.68
BOCC Administrative
Total Full-Time Equivalents (FTE) = 10.68

Monroe County Board of County Commissioners
Fiscal Year 2016 Adopted Fiscal Plan

B.O.C.C.

Mission Statement

To provide outstanding public service responsive to the needs of our citizens, our unique community, and our environment.

Strategic Goals

I. Provide excellent governance.
II. Practice environmental stewardship.
III. Promote community safety, health and well-being.

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
2003 Revenue Bond	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
BOCC Administrative	1,444,903	1,641,297	1,814,398	1,804,289	1,852,944	2.1%
BOCC Miscellaneous	2,531,224	2,397,431	2,790,654	2,970,204	2,933,901	5.1%
Budgeted Transfers	78,974,373	14,112,052	14,606,589	97,570,606	31,523,916	115.8%
Emp Fair Shr Hsing	-	-	294,419	294,419	300,000	1.9%
Housing Assistance	655,081	920,391	1,246,079	1,949,427	1,585,671	27.3%
Human Service Advisory Board Funding	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
Office of Management & Budget	65,898	54,831	-	26,845	-	- %
Other Non-profit Funding (Not HSAB)	97,922	113,927	122,934	162,034	129,224	5.1%
Quasi-external Services	119,868	112,880	125,000	174,000	130,000	4.0%
Reserves	-	-	59,819,288	58,480,952	54,370,589	(9.1%)
Total Budget	**91,827,065**	**27,272,697**	**88,110,416**	**177,952,967**	**100,362,205**	**13.9%**

Monroe County Board of County Commissioners
Fiscal Year 2016 Adopted Fiscal Plan

B.O.C.C.

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	5,160,101	5,408,114	14,642,726	14,309,285	14,118,919	(3.6%)
Affordable Housing Programs	-	-	305,029	305,029	312,002	2.3%
Fine & Forfeiture Fund	857,507	730,105	7,706,353	7,706,353	6,392,999	(17.0%)
Road And Bridge Fund	1,356,869	513,596	4,246,530	4,046,671	4,926,898	16.0%
TDC District Two Penny	65,353	65,353	65,436	65,436	75,436	15.3%
TDC Admin & Promo 2 Cent	62,133	62,133	131,818	131,818	263,502	99.9%
TDC District 1 Third Cent	108,534	108,534	108,639	108,639	-	(100.0%)
TDC District 2 Third Cent	27,202	27,202	27,235	27,235	-	(100.0%)
TDC District 3 Third Cent	16,146	16,146	16,162	16,400	-	(100.0%)
TDC District 4 Third Cent	14,779	14,779	14,790	14,790	-	(100.0%)
TDC District 5 Third Cent	53,384	53,384	53,468	53,468	-	(100.0%)
Governmental Fund Type Grants	813,301	968,364	-	19,874,266	-	- %
Impact Fees Fund - Roadway	30,000	29,728	834,015	1,113,613	73,983	(91.1%)
Impact Fees Fund - Police Fac	-	106,043	-	-	-	- %
Employee Fair Share Housing	-	-	360,292	360,292	366,612	1.8%
Fire & Ambulance District 1 L&M Key	1,071,005	1,071,005	3,788,382	3,831,517	3,554,870	(6.2%)
Upper Keys Healthcare Taxing District	19,137	19,137	81,374	81,374	82,755	1.7%
Unincorporated Svc Dist Parks & Rec	280,733	280,733	701,369	701,369	581,323	(17.1%)
Mstd - Plng/bldg/code/fire Mar	1,287,769	1,282,028	3,403,029	3,335,867	3,663,777	7.7%
Municipal Policing	9,194	9,194	1,063,805	1,063,805	913,976	(14.1%)
Duck Key Security District	95,994	65,760	338,401	338,401	351,729	3.9%
Local Housing Assistance Trust Fund	85,768	6,857	986,079	986,079	1,322,116	34.1%
Boating Improvement Fund (BIF)	-	-	544,171	546,683	519,991	(4.4%)
Misc Special Revenue Fund	134,137	163,606	991,472	825,983	816,996	(17.6%)
Environmental Restoration Fund	-	-	345,755	340,755	404,805	17.1%
Law Enforcement Trust (600)	-	-	143,073	143,073	147,434	3.0%
Court Facilities Fees Trust (602)	21,133	-	150,197	150,197	149,601	(0.4%)
Clerk's Drug Abuse Trust (603)	24,750	25,255	140,060	140,060	135,287	(3.4%)
Marathon Municipal Service Taxing Unit	-	-	201	174	312	55.2%
Bay Point Wastewater Municipal Service Taxing Unit	-	-	5,596	5,596	5,622	0.5%
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	140	140	69	(50.7%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	240	240	770	220.8%
Stock Island Wastewater MSTU	-	-	154,666	154,666	151,046	(2.3%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	800	4,111	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	-	-	2,500	2,400	2,571	2.8%
Duck Key Municipal Service Taxing Unit	-	-	12,950	12,950	13,553	4.7%
Building Fund	-	-	469,773	348,773	783,273	66.7%
Debt Service Fund	6,182,696	6,181,008	7,387,057	15,495,804	7,299,036	(1.2%)
One Cent Infra-structure Sales Tax	28,814,563	5,520,879	8,050,752	8,156,892	16,287,933	102.3%
2003 Revenue Bonds	-	713,401	-	-	-	- %
Infr Sls Srtx Rev Bds 2007	-	1,500,000	192,237	166,293	17,648	(90.8%)
Duck Key Waste Water Project	-	-	183,038	183,038	169,274	(7.5%)
Cudjoe Regional WW Project	-	-	-	31,000,000	19,444,649	- %
2013 Revenue Bonds	-	-	15,796,375	15,796,375	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	31,000,000	1,203,941	- %
Card Sound Bridge	195,499	195,499	755,357	755,357	518,069	(31.4%)
Marathon Airport	-	-	227,123	227,123	498,548	119.5%
Key West Intl Airport	50,000	1,196,899	1,076,181	1,357,461	1,747,783	62.4%
Key West AIP Series 2006 Bonds	44,056,341	-	-	-	-	- %
PFC & Oper Restrictions	888	5,805	710,000	943,346	592,250	(16.6%)
MSD Solid Waste Management	215,407	215,407	5,552,737	5,380,737	5,248,747	(5.5%)
Worker's Compensation	82,641	82,641	818,955	818,955	937,369	14.5%
Group Insurance Fund	113,658	113,658	2,733,001	2,733,001	3,337,546	22.1%

B.O.C.C.

Risk Management Fund	64,383	64,383	1,524,283	1,524,283	1,642,175	7.7%
Fleet Management Fund	456,060	456,060	1,250,569	1,250,569	1,265,760	1.2%
FIRE & EMS LOSAP TRUST FUND	-	-	16,225	16,225	19,250	18.6%
Total Revenue	**91,827,065**	**27,272,697**	**88,110,416**	**177,952,967**	**100,362,205**	**13.9%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
BOCC Administrative	11.00	10.86	10.86	10.68	(0.18)
Total Full-Time FTE	11.00	10.86	10.86	10.68	(0.18)
Total FTE	**11.00**	**10.86**	**10.86**	**10.68**	**(0.18)**

Monroe County Board of County Commissioners
Fiscal Year 2016 Adopted Fiscal Plan

B.O.C.C.
BOCC Administrative

Mission Statement
Serve as the chief legislative and policy-making body for Monroe County, Florida. The five-member body enacts legislation and sets policy to improve the County and the welfare of its residents. The BOCC is State constitutional established under Article VIII, Section 1(e).

Services Provided
-Review and pass the County budget and levy taxes. The budget is approved every year in September.
-Make appropriations for the operation of the County as identified in the budget.
-Authorize bonds for capital improvement projects.
-Manage County properties through the County Administrator.
-Confirm division and department heads appointed by the County Administrator and appoint members to special boards and committees.
-Establish policies which, through the County Administrator, filters down to department heads and others who execute them.
-Present ordinances to the public for hearings and then vote whether or not to adopt them for inclusion in the County Code.

The Board meets on the third Wednesday and (if needed) Thursday of every month at 9:00am at one of the following three locations: Murray E. Nelson Government Center in Key Largo, Marathon Government Center in Marathon, and Harvey Government Center in Key West.

Monroe County Website address: www.monroecounty-fl.gov

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	738,815	794,803	827,229	827,229	851,064	2.9%
Operating Expenditures	706,089	846,494	987,169	974,902	1,001,880	1.5%
Capital Outlay Expenditures	-	-	-	2,158	-	- %
Total Budget	**1,444,903**	**1,641,297**	**1,814,398**	**1,804,289**	**1,852,944**	**2.1%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,444,903	1,641,297	1,814,398	1,804,289	1,852,944	2.1%
Total Revenue	**1,444,903**	**1,641,297**	**1,814,398**	**1,804,289**	**1,852,944**	**2.1%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	6.00	5.86	5.86	5.68	(0.18)
Officials & Administrators	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	11.00	10.86	10.86	10.68	(0.18)
Total FTE	**11.00**	**10.86**	**10.86**	**10.68**	**(0.18)**

B.O.C.C.

Housing Assistance

Services Provided

These programs are under the Key West Housing Authority operating as the Monroe County Housing Authority.

Major Variances

These programs include SHIP and CDBG grant funding. The CDBG grants include Disaster Recovery, Small Cities and DREF programs.

Advisory Board

• Housing Financial Authority

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	655,081	920,391	1,246,079	1,949,427	1,585,671	27.3%
Total Budget	**655,081**	**920,391**	**1,246,079**	**1,949,427**	**1,585,671**	**27.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Affordable Housing Programs	-	-	290,000	290,000	290,000	- %
Governmental Fund Type Grants	569,314	913,533	-	703,348	-	- %
Local Housing Assistance Trust Fund	85,768	6,857	956,079	956,079	1,295,671	35.5%
Total Revenue	**655,081**	**920,391**	**1,246,079**	**1,949,427**	**1,585,671**	**27.3%**

B.O.C.C.
Other Non-profit Funding (Not HSAB)

Mission Statement
To provide support to essential non-profit service providers.

Services Provided
All non-profit programs are funded with Ad Valorem Property Tax Revenue.

The following Agencies receive additional funding from Monroe County through other programs:

•Council of the Arts- $72,500 from TDC plus $69,300 from B.O.C.C Non-HSAB funding, for a total of $141,800 in County funding. In addition, the Board provides free office space to the Arts Council in the Gato building.
•Guidance Care Center- B.O.C.C. Direct funding $41,424 (Grant Match)

Major Variances
This budget includes the following funding:

•AARP Big Pine $4,500
•AARP Lower Keys $4,500
•AARP Middle Keys $4,500
•AARP Upper Keys $4,500
•Council of the Arts $69,300
•Guidance Care Center-Transportation Disadv. Comm. Program $41,424
•Older American Volunteer Program $500

Total $129,224

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	97,922	113,927	122,934	162,034	129,224	5.1%
Total Budget	**97,922**	**113,927**	**122,934**	**162,034**	**129,224**	**5.1%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	97,922	113,927	122,934	162,034	129,224	5.1%
Total Revenue	**97,922**	**113,927**	**122,934**	**162,034**	**129,224**	**5.1%**

B.O.C.C.

Human Service Advisory Board Funding

Mission Statement

The mission of the Human Service Advisory Board (H.S.A.B.) is to annually make funding recommendations to the BOCC for county-wide human services from eligible non-profit organizations. The H.S.A.B. Boards accepts and reviews numerous applications from Monroe County non-profit human service organizations and provides recommendations to the BOCC.

Services Provided

The services provided from the H.S.A.B include medical and health services, child care and mentoring, food, clothing, literacy training and services for the elderly and disabled.

Major Variances

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

This budget includes the following funding:

- AIDS Help $45,000
- Anchors Aweigh $20,000
- Be the Change $60,000
- Boys and Girls Club $99,000
- Burton Memorial UMC $10,000
- Domestic Abuse Shelter $30,000
- Florida Keys Area Health Education Ctr $50,000
- Florida Keys Children's Shelter $189,000
- Florida Keys Healthy Start Coalition $33,000
- Florida Keys Outreach Coalition $70,000
- Good Health Clinic $83,500
- Grace Jones Community Center $45,000
- Heart of the Keys Youth $40,000
- The Heron (GCC) $47,000
- Hospice of the FL Keys $141,000
- Independence Cay $30,000
- Kids Come First in the Florida Keys $33,000 (New in FY15)
- Keys Area Interdenominational Resources $30,000
- Literacy Volunteers $30,000
- Monroe Assoc for Retarded Citizens (MARC) $169,500
- Rural Health Net $136,902
- Samuel's House $100,000
- SHAL $50,000
- Star of the Sea Foundation $80,000
- Voices For Florida Keys Children $5,000
- Wesley House $170,958
- Womankind $130,000

Total $ 1,927,860

Advisory Board

Human Service Advisory Board
The 5 members of the HSAB are each appointed by a County Commissioner.

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

B.O.C.C.

Human Service Advisory Board Funding

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
Total Budget	**1,755,099**	**1,738,880**	**1,752,600**	**1,752,600**	**1,927,860**	**10.0%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
Total Revenue	**1,755,099**	**1,738,880**	**1,752,600**	**1,752,600**	**1,927,860**	**10.0%**

B.O.C.C.
BOCC Miscellaneous

Services Provided
To account for State mandated and miscellaneous programs.

Major Variances
This budget includes the following funding:

From the General Fund (001)- Ad Valorem funds
> Promotional Advertising $5,000 (Conch certificates and other awards)
> Value Adjustment Board $35,000
> Hurricane $100,000
> Lower Keys Medical Center-Baker Act $83,334 (State Mandate 394.76 F.S.)
> Guidance Care Center-Baker Act Transportation $145,000 (State Mandate 394.76 F.S.)
> Employee Suggestion Plan $10,000
> Guidance Care Center-Substance Abuse Mental Health $690,000 (State Mandate F.S. 394.76)
> Historic FL Keys Foundation $32,450
> Lobbyist $100,000
> Guidance Care Center- Jail Incarceration Program (JIP) $116,617 (Grant match)

From General Fund (001) + Fine & Forfeiture Fund (101)
> Tax Increment Payments $850,000 (Budgeted in Fund 001 $300,000 & Fund 101 $550,000)

From Fine & Forfeiture Fund (101)- Ad Valorem funds
> Juvenile Detention Cost Share $373,000 (State mandate, Section 985.686, F.S.)

From Duck Key Security District Fund (152) -Special Revenue Fund
> Duck Key Security Special District $247,500 (Governed by the Duck Key Security Advisory Board)

From Miscellaneous Special Revenue Fund (158)
>FL Keys Council of Handicapped $7,000
> Ord 021-2002 Traffic Education Fund $50,000

From Drug Abuse Fund (164) -Special Revenue Fund
> Drug Abuse Trust $96,000

Total $2,933,901

Governmental Fund Type Grants will be rolled over into the FY2016 budget when the prior year expenditures are reconciled.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	11,257	-	-	-	-	- %
Operating Expenditures	2,519,967	2,397,431	2,790,654	2,970,204	2,933,901	5.1%
Total Budget	**2,531,224**	**2,397,431**	**2,790,654**	**2,970,204**	**2,933,901**	**5.1%**

B.O.C.C.

BOCC Miscellaneous

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,422,787	1,452,782	1,581,517	1,535,217	1,617,401	2.3%
Fine & Forfeiture Fund	857,507	716,311	819,039	819,039	923,000	12.7%
Governmental Fund Type Grants	22,155	-	-	-	-	- %
Duck Key Security District	95,994	65,760	235,058	235,058	247,500	5.3%
Misc Special Revenue Fund	108,031	137,323	57,000	282,850	50,000	(12.3%)
Clerk's Drug Abuse Trust (603)	24,750	25,255	98,040	98,040	96,000	(2.1%)
Total Revenue	**2,531,224**	**2,397,431**	**2,790,654**	**2,970,204**	**2,933,901**	**5.1%**

B.O.C.C.
Emp Fair Shr Hsing

Services Provided

To account for capital expenditures associated with the provisions of affordable and employee housing as defined by Monroe County's Land Development Code, sections 126-13 and 130-161.

Major Variances

Annual budgets are set up with the availabilty of funds.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	-	-	294,419	294,419	300,000	1.9%
Total Budget	**-**	**-**	**294,419**	**294,419**	**300,000**	**1.9%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Employee Fair Share Housing	-	-	294,419	294,419	300,000	1.9%
Total Revenue	**-**	**-**	**294,419**	**294,419**	**300,000**	**1.9%**

B.O.C.C.
Reserves

Services Provided
Each fund is set up with a Reserves budget, generally with a contingency and cash balance line items.

Contingency items can be budgeted up to 10% of the total operating fund budget and can be used for unexpected expenditures. The BOCC must approve resolutions to transfer funds from contingency.

Cash Balance is appropriated by using 3 months of total operating budgets. This is in accordance with the BOCC Financial Policy.

Committed Reserves in the General Fund include $10M for natural and/or man-made disasters.

Major Variances
The overall reserves FY16 budget is a reduction of $3,159,522.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	-	-	59,819,288	58,480,952	54,370,589	(9.1%)
Total Budget	**-**	**-**	**59,819,288**	**58,480,952**	**54,370,589**	**(9.1%)**

B.O.C.C.

Reserves

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	-	-	8,995,744	8,628,612	8,193,990	(8.9%)
Affordable Housing Programs	-	-	15,029	15,029	22,002	46.4%
Fine & Forfeiture Fund	-	-	6,870,647	6,870,647	5,453,332	(20.6%)
Road And Bridge Fund	-	-	972,070	752,275	1,406,851	44.7%
Employee Fair Share Housing	-	-	65,873	65,873	66,612	1.1%
Fire & Ambulance District 1 L&M Key	-	-	2,717,377	2,760,512	2,646,351	(2.6%)
Upper Keys Healthcare Taxing District	-	-	62,237	62,237	64,114	3.0%
Unincorporated Svc Dist Parks & Rec	-	-	420,636	420,636	418,555	(0.5%)
Mstd - Plng/bldg/code/fire Mar	-	-	2,151,699	1,787,925	2,115,835	(1.7%)
Municipal Policing	-	-	1,054,611	1,052,291	902,462	(14.4%)
Duck Key Security District	-	-	103,343	103,343	104,229	0.9%
Local Housing Assistance Trust Fund	-	-	30,000	30,000	26,445	(11.8%)
Boating Improvement Fund (BIF)	-	-	544,171	494,171	519,991	(4.4%)
Misc Special Revenue Fund	-	-	934,472	508,628	766,996	(17.9%)
Environmental Restoration Fund	-	-	345,755	315,755	404,805	17.1%
Law Enforcement Trust (600)	-	-	143,073	143,073	147,434	3.0%
Court Facilities Fees Trust (602)	-	-	150,197	150,197	149,601	(0.4%)
Clerk's Drug Abuse Trust (603)	-	-	42,020	42,020	39,287	(6.5%)
Marathon Municipal Service Taxing Unit	-	-	201	174	312	55.2%
Bay Point Wastewater Municipal Service Taxing Unit	-	-	5,596	5,596	5,622	0.5%
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	140	140	69	(50.7%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	240	240	770	220.8%
Stock Island Wastewater MSTU	-	-	154,666	154,666	151,046	(2.3%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	800	4,111	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	-	-	2,500	2,400	2,571	2.8%
Duck Key Municipal Service Taxing Unit	-	-	12,950	12,950	13,553	4.7%
Building Fund	-	-	469,773	348,773	274,240	(41.6%)
Debt Service Fund	-	-	1,848,602	2,728,214	1,690,936	(8.5%)
One Cent Infra-structure Sales Tax	-	-	2,256,433	2,147,975	2,783,405	23.4%
Infr Sls Srtx Rev Bds 2007	-	-	192,237	166,293	17,648	(90.8%)
Duck Key Waste Water Project	-	-	183,038	183,038	169,274	(7.5%)
Cudjoe Regional WW Project	-	-	-	-	10,444,649	- %
2013 Revenue Bonds	-	-	15,796,375	15,796,375	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	-	1,203,941	- %
Card Sound Bridge	-	-	559,858	559,858	368,376	(34.2%)
Marathon Airport	-	-	227,123	176,970	448,395	97.4%
Key West Intl Airport	-	-	1,076,181	800,220	1,416,503	31.6%
PFC & Oper Restrictions	-	-	450,000	450,000	322,250	(28.4%)
MSD Solid Waste Management	-	-	5,337,330	5,117,547	4,985,557	(6.6%)
Worker's Compensation	-	-	736,314	736,314	876,339	19.0%
Group Insurance Fund	-	-	2,619,343	2,615,241	3,219,786	22.9%
Risk Management Fund	-	-	1,459,900	1,459,900	1,609,205	10.2%
Fleet Management Fund	-	-	794,509	794,509	898,000	13.0%
FIRE & EMS LOSAP TRUST FUND	-	-	16,225	16,225	19,250	18.6%
Total Revenue	**-**	**-**	**59,819,288**	**58,480,952**	**54,370,589**	**(9.1%)**

B.O.C.C.

Budgeted Transfers

Services Provided

To account for interfund transfers such as Workers Comp, Group Insurance, Risk Management, Fleet Management (vehicle maintenance), Cost Allocation and Debt Service charges along with grant matches.

Major Variances

In FY16, there are no funds budgeted to be transferred out of Fund 304 One Cent Infrastructure Sales Surtax to any Wastewater construction projects.

The difference between FY15 Adopted and Amended budgets can mostly be attributed to the 2014 Revenue Bond loan of $31M to Fund 312 Cudjoe Regional Wastewater projects. Other budget changes in FY15 are from Governmental Grant Fund rollovers and unanticipated Grant revenues. Rollovers are not part of the budget adoption process. By resolutions, Grants are budgeted in October. Later in the fiscal year when Grants are reconciled by Finance, resolutions will be approved to amend the October rollover amounts to an exact amount. OMB calls this action, a true-up process.

The variance between FY15 and FY16 adopted budgets is approximately $9M that Fund 312 Cudjoe Regional Wastewater project will pay back the debt service loaned from the Series 2014 Revenue Bond.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	28,172,881	6,665,278	7,614,570	56,555,674	6,657,874	(12.6%)
Interfund Transfers	50,801,492	7,446,774	6,992,019	41,014,932	24,866,042	255.6%
Total Budget	**78,974,373**	**14,112,052**	**14,606,589**	**97,570,606**	**31,523,916**	**115.8%**

B.O.C.C.

Budgeted Transfers

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	319,522	348,348	250,533	252,533	267,500	6.8%
Fine & Forfeiture Fund	-	13,795	16,667	16,667	16,667	- %
Road And Bridge Fund	1,356,869	513,596	3,274,460	3,294,396	3,520,047	7.5%
TDC District Two Penny	65,353	65,353	65,436	65,436	75,436	15.3%
TDC Admin & Promo 2 Cent	62,133	62,133	131,818	131,818	263,502	99.9%
TDC District 1 Third Cent	108,534	108,534	108,639	108,639	-	(100.0%)
TDC District 2 Third Cent	27,202	27,202	27,235	27,235	-	(100.0%)
TDC District 3 Third Cent	16,146	16,146	16,162	16,400	-	(100.0%)
TDC District 4 Third Cent	14,779	14,779	14,790	14,790	-	(100.0%)
TDC District 5 Third Cent	53,384	53,384	53,468	53,468	-	(100.0%)
Governmental Fund Type Grants	155,935	-	-	19,144,073	-	- %
Impact Fees Fund - Roadway	30,000	29,728	834,015	1,113,613	73,983	(91.1%)
Impact Fees Fund - Police Fac	-	106,043	-	-	-	- %
Fire & Ambulance District 1 L&M Key	1,071,005	1,071,005	1,071,005	1,071,005	908,519	(15.2%)
Upper Keys Healthcare Taxing District	19,137	19,137	19,137	19,137	18,641	(2.6%)
Unincorporated Svc Dist Parks & Rec	280,733	280,733	280,733	280,733	162,768	(42.0%)
Mstd - Plng/bldg/code/fire Mar	1,287,769	1,282,028	1,251,330	1,547,942	1,547,942	23.7%
Municipal Policing	9,194	9,194	9,194	11,514	11,514	25.2%
Boating Improvement Fund (BIF)	-	-	-	52,512	-	- %
Misc Special Revenue Fund	26,105	26,283	-	34,505	-	- %
Environmental Restoration Fund	-	-	-	25,000	-	- %
Court Facilities Fees Trust (602)	21,133	-	-	-	-	- %
Building Fund	-	-	-	-	509,033	- %
One Cent Infra-structure Sales Tax	28,814,563	5,520,879	5,794,319	6,008,917	13,504,528	133.1%
2003 Revenue Bonds	-	713,401	-	-	-	- %
Infr Sls Srtx Rev Bds 2007	-	1,500,000	-	-	-	- %
Cudjoe Regional WW Project	-	-	-	31,000,000	9,000,000	- %
Series 2014 Revenue Bonds	-	-	-	31,000,000	-	- %
Card Sound Bridge	195,499	195,499	195,499	195,499	149,693	(23.4%)
Marathon Airport	-	-	-	50,153	50,153	- %
Key West Intl Airport	50,000	1,196,899	-	557,241	331,280	- %
Key West AIP Series 2006 Bonds	44,056,341	-	-	-	-	- %
PFC & Oper Restrictions	888	5,805	260,000	493,346	270,000	3.8%
MSD Solid Waste Management	215,407	215,407	215,407	263,190	263,190	22.2%
Worker's Compensation	82,641	82,641	82,641	82,641	61,030	(26.2%)
Group Insurance Fund	113,658	113,658	113,658	117,760	117,760	3.6%
Risk Management Fund	64,383	64,383	64,383	64,383	32,970	(48.8%)
Fleet Management Fund	456,060	456,060	456,060	456,060	367,760	(19.4%)
Total Revenue	**78,974,373**	**14,112,052**	**14,606,589**	**97,570,606**	**31,523,916**	**115.8%**

B.O.C.C.

2003 Revenue Bond

Services Provided

Debt Service for 2003 Revenue Bond (Fund 307), 2007 Revenue Bond (Fund 308 Capital Improvement Projects), 2014 Revenue Bond (Fund 314 Capital Improvement projects) and Clean Water State Revolving Fund (SRF) Loans for Fund 310 Big Coppitt Wastewater Project and Fund 312 Cudjoe Regional Wastewater project.

See the Debt Service section for details.

Major Variances

The debt service for the 2003 Revenue Bond was refinanced into the 2014 Revenue Bond.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
Total Budget	**6,182,696**	**6,181,008**	**5,538,455**	**12,767,590**	**5,608,100**	**1.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Debt Service Fund	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
Total Revenue	**6,182,696**	**6,181,008**	**5,538,455**	**12,767,590**	**5,608,100**	**1.3%**

B.O.C.C.

Quasi-external Services

Services Provided

General Fund expenditures (postage, phone, and courier services) that are reimbursed by outside agencies

Advisory Board

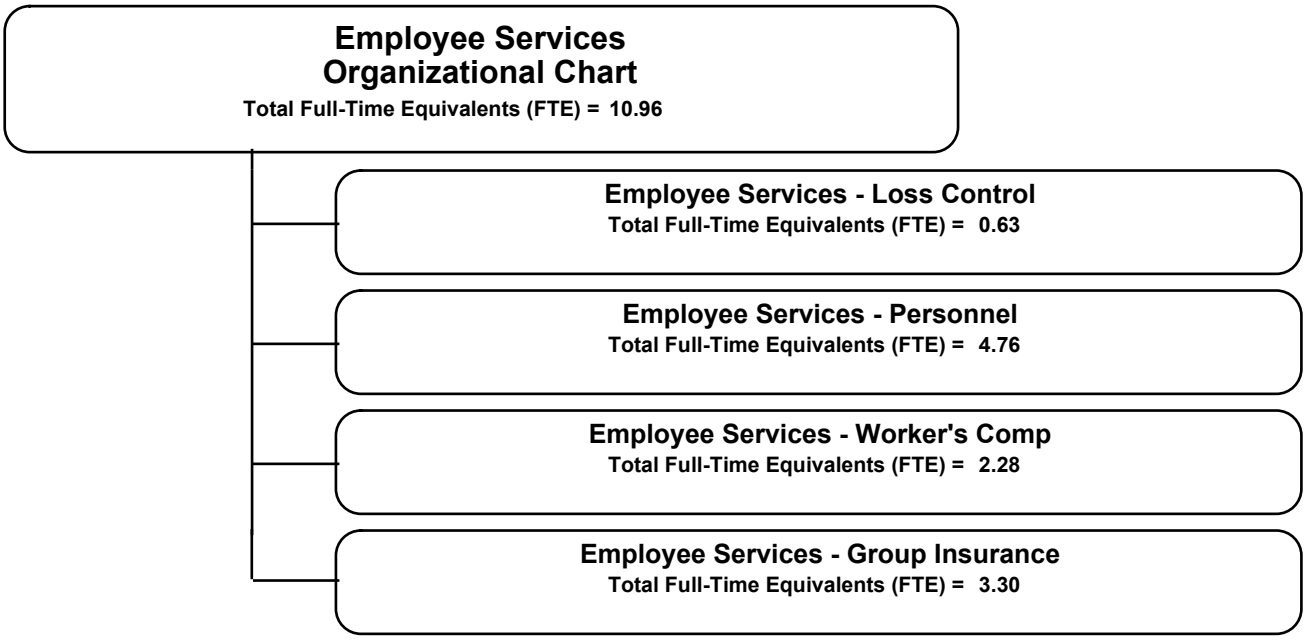
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	119,868	112,880	125,000	174,000	130,000	4.0%
Total Budget	**119,868**	**112,880**	**125,000**	**174,000**	**130,000**	**4.0%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	119,868	112,880	125,000	174,000	130,000	4.0%
Total Revenue	**119,868**	**112,880**	**125,000**	**174,000**	**130,000**	**4.0%**

BUDGET BY DIVISION/DEPARTMENT

Employee Services



Employee Services

Business Center Vision

Working and learning together to maintain the diverse community by preserving the natural habitat that makes us a unique and preferred place to live and visit.

Mission Statement

Provide guidance and essential information to our employees and the public as we navigate through the challenges of a changing workforce by proactive management of our services.

Services Provided

- Recruit and retain a highly qualified work force.
- Administer the group health benefit and worker's compensation program.

Strategic Goals

Continue the Process of Auditing and Scanning Personnel, Group Insurance, and Workers' Compensation Files to Eliminate the Use of Paper Files.
Work with Safety Committee Department Representatives (ESC) to ensure a Healthy and Safe Working Environment for all County Employees.
Continue to focus the ESC to be proactive in a Healthy and Safe working environment and maintain an injury incident rate that is at or below the National average for local government employees.
Provide safety management training and ensure compliance with the County's Safety Policy. Consistent safety training provides for a safe workplace in addition to providing protection of the public who come in contact with county employees or facilities.
Implement Annual Health Care Reform Mandates. The Patient Protection and Affordable Care Act (PPACA) includes several mandates that must be phased in over multiple years. Employee Services will remain knowledgeable about all of the law's requirements to assure appropriate County compliance.
Analyze Spending in the Group Health Plan to Devise Strategies to Combat Increasing Costs. The continual rise in general health care costs must be monitored regularly and changes to benefits, rates and premiums must be evaluated and considered to help with the cost.
Educate and Engage Employees in Regards to Consumer Driven Health Care. Health care costs vary for a variety of reasons. Many unnecessary costs can be avoided by simply shopping around or inquiring about treatment options. The Benefits website has a cost compare feature for many local medical procedures. Choosing In-Network providers is always more cost-effective than using Out-of-Network providers. An education campaign including newsletters and information provided during new employee orientation will be conducted to inform employees about cost saving options.
Increase Health Fair Participation. Health Fair participation is important. Full employee participation will provide plan administrators with essential information about the status of the overall health of the County workforce. This information will help with devising strategies to improve County workforce health and well-being as well as in controlling health care costs.
Continue with Wellness Initiatives to promote wellness among employees. Ongoing wellness initiatives such as the lunch and learns and reimbursement for the walkathons/triathlons provide for improved physical and mental health of employees. Continued efforts such as these types of initiatives and programs will be continued from year to year.

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Employee Services - Group Insurance	14,063,585	14,160,993	19,861,981	19,861,981	21,187,246	6.7%
Employee Services - Loss Control	24,224	47,037	47,888	47,888	48,902	2.1%
Employee Services - Personnel	355,263	362,431	443,983	459,803	463,360	4.4%
Employee Services - Worker's Comp	2,107,860	2,542,059	4,596,389	5,550,837	4,492,970	(2.3%)
Total Budget	**16,550,931**	**17,112,519**	**24,950,241**	**25,920,509**	**26,192,478**	**5.0%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	355,263	362,431	443,983	459,803	463,360	4.4%
Worker's Compensation	2,132,084	2,589,096	4,644,277	5,598,725	4,541,872	(2.2%)
Group Insurance Fund	14,063,585	14,160,993	19,861,981	19,861,981	21,187,246	6.7%
Total Revenue	**16,550,931**	**17,112,519**	**24,950,241**	**25,920,509**	**26,192,478**	**5.0%**

Employee Services

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Employee Services - Loss Control	0.75	1.25	1.25	0.63	(0.63)
Employee Services - Personnel	5.01	5.01	4.76	4.76	-
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	-
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	-
County Attorney - Risk Mgmt.	2.23	2.23	2.23	-	(2.23)
Total Full-Time FTE	13.56	14.06	13.81	10.96	(2.85)
Total FTE	**13.56**	**14.06**	**13.81**	**10.96**	**(2.85)**

Employee Services
Employee Services - Loss Control

Mission Statement
To provide leadership, training and professional support to promote a safe and heatlhy work environment.

Services Provided
Provide occupational safety training, inspections and investigations of accidents and analyze trends. Produce and enforce Safety Policies that ensure compliance of the driving policy and provide professional safety consultation to staff including constitutional officers.

MANDATES:
County Code Article XVII Risk Management Program
Section 2-323

Major Variances
In November 2013, the BOCC approved to increase in the Safety Coordinator position, from Part-Time to Full-Time. FY16 budget includes CPR equipment and training. The reduction in the budget can be attributed to no longer needing to budget for parks and beaches training certification.

Advisory Board
Employee Safety Committee

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Defensive driving classes to minimize accidents					
Defensive Driving Classes January - December	Annually	10.00	10.00	10.00	10.00
Investigated incidents/accidents					
Investigated incidents/accidents	Annually	99.00	70.00	90.00	80.00
Safety training sessions to minimize risk					
Safety Training Sessions January - December	Annually	20.00	15.00	15.00	20.00
Vehicle incidents/accidents					
Vehicle incidents/accidents (occupied or not)	Annually	16.00	15.00	15.00	17.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	21,895	45,277	44,824	44,824	46,139	2.9%
Operating Expenditures	2,329	1,761	3,064	3,064	2,763	(9.8%)
Total Budget	**24,224**	**47,037**	**47,888**	**47,888**	**48,902**	**2.1%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Worker's Compensation	24,224	47,037	47,888	47,888	48,902	2.1%
Total Revenue	**24,224**	**47,037**	**47,888**	**47,888**	**48,902**	**2.1%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	0.50	1.00	1.00	0.50	(0.50)
Officials & Administrators	0.25	0.25	0.25	0.13	(0.13)
Total Full-Time FTE	0.75	1.25	1.25	0.63	(0.63)
Total FTE	**0.75**	**1.25**	**1.25**	**0.63**	**(0.63)**

Employee Services

Employee Services - Personnel

Mission Statement

Dedicated to providing quality services to the public and employees in the areas of policies and procedures and employment opportunities with utmost respect and consideration to their needs.

Services Provided

Apply and carry out personnel policies and regulations as adopted by the Board of County Commissioners for recruiting, hiring, and career advancement of qualified personnel.

MANDATES:
Federal Labor Laws
County Code Article II 2-213 Policies and Procedures Board
69 Career Service
Florida Statute Title X Public Officers, Employees and Records
Title XXXI Labor
Ordinance 007-2013 - Security Sensitive Background Screenings

Major Variances

FY16 budget includes increase in physicals and background checks due to turnover and an increase for employee YOS awards. FY15 budget included $67,500 for contractual services that will not be needed for FY16.

Advisory Board

- Personnel Policies and Procedures Committee
- Employee Grievance Council
- Career Service Council
- Sick Leave Pool Committee

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Annual Performance Appraisals					
Annual Performance Appraisals - January - December	Annually	500.00	546.00	460.00	500.00
Employee Turnover					
Employee Turnover - January - December	Annually	144.06	12.00	17.00	15.00
Employment Applications Procssed					
Employment Applications Processed - January - December	Annually	1,380.00	1,360.00	1,435.00	1,450.00
Grievances Filed					
Grievances filed - January - December	Annually	10.00	5.00	16.00	15.00
In House Promotions					
In House Promotions - January - December	Annually	35.00	38.00	32.00	36.00
Number of new hires					
New Hires - January - December	Annually	64.00	62.00	72.00	75.00
Resignations of those employed less than three years					
Resignations of those employed less than three years - Jan-Dec	Annually	16.00	15.00	25.00	20.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	321,261	333,151	339,592	346,342	349,622	3.0%
Operating Expenditures	34,002	29,279	104,391	102,641	113,738	9.0%
Capital Outlay Expenditures	-	-	-	10,820	-	- %
Total Budget	**355,263**	**362,431**	**443,983**	**459,803**	**463,360**	**4.4%**

Employee Services

Employee Services - Personnel

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	355,263	362,431	443,983	459,803	463,360	4.4%
Total Revenue	**355,263**	**362,431**	**443,983**	**459,803**	**463,360**	**4.4%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.63	1.60	1.60	1.60	-
Officials & Administrators	1.35	1.38	1.37	1.37	-
Paraprofessionals	0.04	0.03	0.03	0.03	-
Technicians	1.00	1.00	0.75	0.75	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	5.01	5.01	4.76	4.76	-
Total FTE	**5.01**	**5.01**	**4.76**	**4.76**	**-**

Employee Services
Employee Services - Worker's Comp

Mission Statement
To secure equitable and timely administration of the provisions of the Florida Worker's Compensation Law on behalf of our injured workers by providing an efficient forum with the ultimate goal of ensuring that all injured workers receive all services that are provided in accordance with governmental regulations.

Services Provided
Ensure that any injured worker gets medical treatment and is returned to work at the first available opportunity. Work in tandem with the Loss Control Department to ensure a safe work environment.

MANDATES:
Florida Statute Title XXXI Labor Chapter 440
Title XXXVII Insurance Requirements

Major Variances
FY16 budget includes an increase for education.The decrease is attributed to the state assessment fee being reduced this year for being self insured.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Medical claims					
Medical claims	Annually	68.00	90.00	86.00	83.00
Non-medical claims					
Non-medical claims	Annually	21.00	20.00	30.00	21.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	376,971	418,133	468,859	434,859	425,617	(9.2%)
Operating Expenditures	1,730,889	2,123,058	4,127,530	5,115,978	4,067,353	(1.5%)
Capital Outlay Expenditures	-	868	-	-	-	- %
Total Budget	**2,107,860**	**2,542,059**	**4,596,389**	**5,550,837**	**4,492,970**	**(2.3%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Worker's Compensation	2,107,860	2,542,059	4,596,389	5,550,837	4,492,970	(2.3%)
Total Revenue	**2,107,860**	**2,542,059**	**4,596,389**	**5,550,837**	**4,492,970**	**(2.3%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	2.15	2.15	2.15	2.15	-
Officials & Administrators	0.13	0.13	0.13	0.13	-
Total Full-Time FTE	2.28	2.28	2.28	2.28	-
Total FTE	**2.28**	**2.28**	**2.28**	**2.28**	**-**

Employee Services

Employee Services - Group Insurance

Mission Statement

Providing individualized quality customer service in an empathetic manner to employees and retirees, simplifying the complex world of employee benefit program administration by delivering their benefit needs efficiently and effectively.

Services Provided

Provide insurance benefits to active employees, retirees, and their eligible dependents in accordance with BOCC policies.
MANDATES:
County Code Article II Chapter 63 & 76 Group Insurance
Florida Statute Chapter 112 - General Provisions
Title XXXVII Insurance Requirements
Resolution 388-2013 Retirees
081-1998 Domestic Partners
120-2010 AFLAC
369-2011 Wellness

Major Variances

FY16 Budget has a decrease for the new provider of life insurance. The increase is due to claim projection being up 10%.

Advisory Board

Employee Benefits Committee - County Administrator, Employee Services Director, Sr. Administrator, Benefits
Health Benefits Review and Recommendations Team

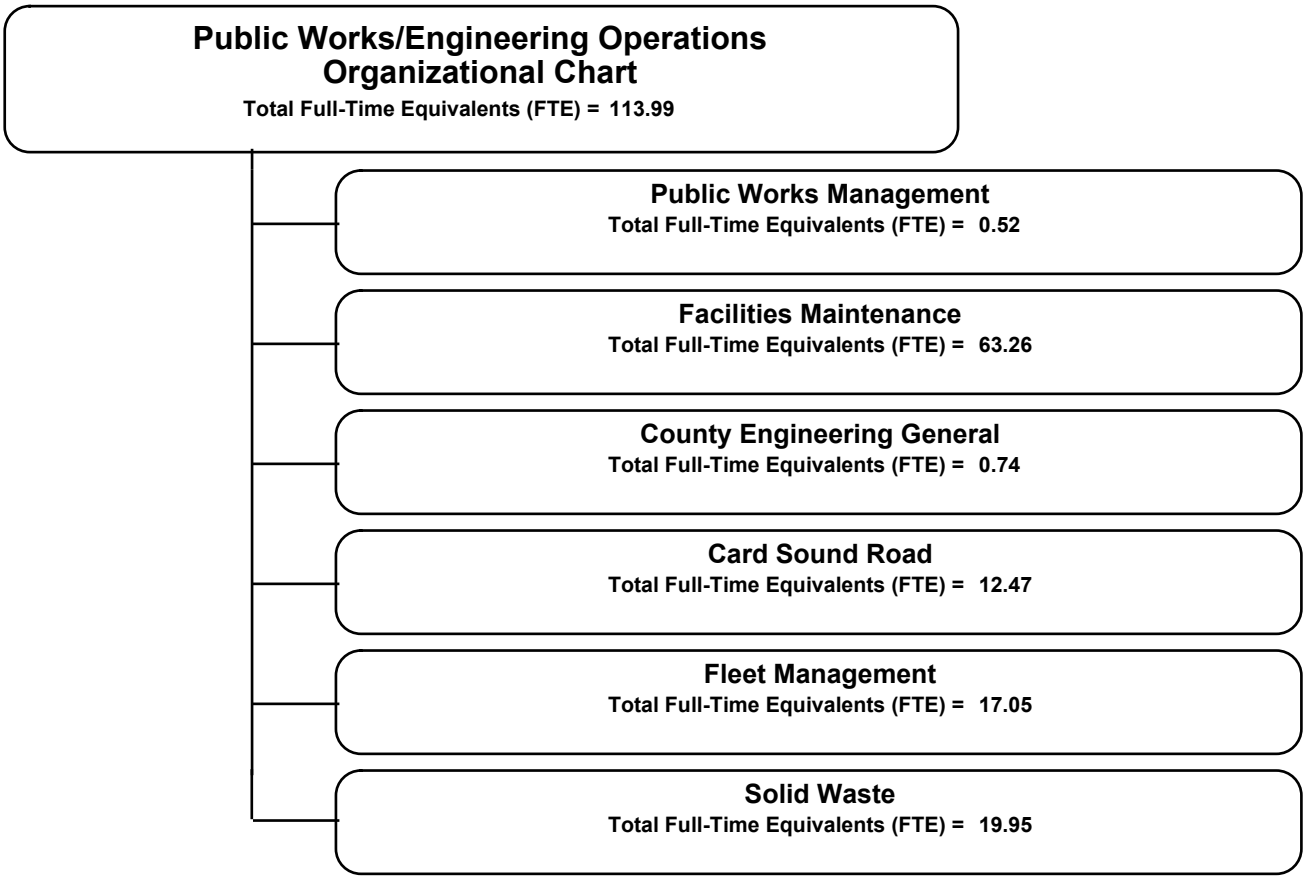
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Employee's Spouses & Children medical claims					
Health Fair Participants					
Health Fair participants	Annually	295.00	350.00	400.00	450.00
Medical Claims					
Retiree & Surviving Spouses medical claims					
Retiree Spouses & Children medical claims					

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	203,513	238,475	230,744	230,744	240,836	4.4%
Operating Expenditures	13,860,071	13,922,517	19,631,237	19,631,237	20,946,410	6.7%
Total Budget	**14,063,585**	**14,160,993**	**19,861,981**	**19,861,981**	**21,187,246**	**6.7%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Group Insurance Fund	14,063,585	14,160,993	19,861,981	19,861,981	21,187,246	6.7%
Total Revenue	**14,063,585**	**14,160,993**	**19,861,981**	**19,861,981**	**21,187,246**	**6.7%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	3.15	3.15	3.15	3.15	-
Officials & Administrators	0.15	0.15	0.15	0.15	-
Total Full-Time FTE	3.30	3.30	3.30	3.30	-
Total FTE	**3.30**	**3.30**	**3.30**	**3.30**	**-**

Public Works/Engineering Operations



Public Works/Engineering Operations

Business Center Vision

Maintain and improve Monroe County infrastructure to best serve the health, safety and welfare of the residents and visitors of Monroe County at the best value.

Mission Statement

To maximize services in the most cost effective manner through teamwork, sufficient staffing and training.

Services Provided

Assist the County Administrator with implementing the policies and programs of the Board of County Commissioners as they relate to the following departments or sections:

Animal Shelters
Card Sound Toll Authority
Detention Facilities
Engineering Services for Card Sound Bridge and General County-wide projects
Facilities Maintenance
Fleet Management
Higgs Beach
Solid Waste Management
Unincorporated Parks & Beaches
Wastewater MSTU's

Strategic Goals

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Animal Shelters	973,993	1,091,557	1,150,876	1,150,876	1,142,946	(0.7%)
Card Sound Road	1,321,605	1,301,741	1,105,761	1,105,761	1,635,705	47.9%
County Engineering Capital	2,333	-	-	-	-	- %
County Engineering General	563,909	155,923	367,674	365,401	369,248	0.4%
Facilities Maintenance	9,741,747	9,452,992	10,214,078	9,994,828	10,453,202	2.3%
Fleet Management	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1%)
Public Works Management	124,483	131,968	94,384	93,429	66,425	(29.6%)
Recycling	70,588	90,909	-	90,909	-	- %
Solid Waste	16,211,431	17,230,374	17,825,799	17,997,799	18,836,937	5.7%
Wastewater MSTU Capital	-	-	5,000	5,000	-	(100.0%)
Wastewater MSTUs	87,235	33,365	432,597	429,386	422,268	(2.4%)
Total Budget	**31,383,942**	**31,703,685**	**34,189,708**	**34,226,929**	**35,857,445**	**4.9%**

Public Works/Engineering Operations

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	8,208,955	7,683,373	8,207,844	7,991,461	8,312,497	1.3%
Fine & Forfeiture Fund	1,686,418	1,636,463	1,941,563	1,941,563	1,928,757	(0.7%)
Unincorporated Svc Dist Parks & Rec	1,493,489	1,458,815	1,591,989	1,591,989	1,715,569	7.8%
Misc Special Revenue Fund	-	6,130	12,237	6,142	-	(100.0%)
Marathon Municipal Service Taxing Unit	-	-	1,811	1,811	246	(86.4%)
Bay Point Wastewater Municipal Service Taxing Unit	809	1,827	22,391	22,391	23,000	2.7%
Big Coppitt Wastewater Municipal Service Taxing Unit	2,901	-	1,262	1,262	1,260	(0.2%)
Key Largo Wastewater Municipal Service Taxing Unit	499	1,210	2,164	2,164	2,400	10.9%
Stock Island Wastewater MSTU	4,059	10,015	360,883	360,883	350,900	(2.8%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	60,695	13,719	7,485	4,174	3,662	(51.1%)
Conch Key Municipal Service Taxing Unit	218	500	-	-	400	- %
Long Key, Layton Municipal Service Taxing Unit	1,708	1,302	10,013	10,113	7,900	(21.1%)
Duck Key Municipal Service Taxing Unit	16,348	4,792	31,588	31,588	32,500	2.9%
Card Sound Bridge	1,339,208	1,349,402	1,179,140	1,179,140	1,710,703	45.1%
MSD Solid Waste Management	16,282,019	17,321,283	17,825,799	18,088,708	18,836,937	5.7%
Fleet Management Fund	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1%)
Total Revenue	**31,383,942**	**31,703,685**	**34,189,708**	**34,226,929**	**35,857,445**	**4.9%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Public Works Management	-	-	0.99	0.52	(0.47)
Facilities Maintenance	-	-	62.76	63.26	0.50
County Engineering General	-	-	0.74	0.74	-
Card Sound Road	-	-	12.55	12.47	(0.08)
Fleet Management	-	-	17.05	17.05	-
Solid Waste	-	-	19.20	19.95	0.75
Total Full-Time FTE	-	-	113.29	113.99	0.70
Total FTE	**-**	**-**	**113.29**	**113.99**	**0.70**

Public Works/Engineering Operations

Public Works Management

Mission Statement

To guide and direct Public Works with integrity and fiscal responsibility.

Services Provided

Budgeting, planning, evaluation and review of programs and departments within Public Works.

Major Variances

Budget reduction due to retirement of Public Works Director in FY2015.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	122,184	131,770	91,769	92,269	64,016	(30.2%)
Operating Expenditures	2,299	198	2,615	1,160	2,409	(7.9%)
Total Budget	**124,483**	**131,968**	**94,384**	**93,429**	**66,425**	**(29.6%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	124,483	131,968	94,384	93,429	66,425	(29.6%)
Total Revenue	**124,483**	**131,968**	**94,384**	**93,429**	**66,425**	**(29.6%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Officials & Administrators	-	-	0.47	0.05	(0.42)
Professionals	-	-	0.52	0.47	(0.05)
Total Full-Time FTE	-	-	0.99	0.52	(0.47)
Total FTE	**-**	**-**	**0.99**	**0.52**	**(0.47)**

Public Works/Engineering Operations
Facilities Maintenance

Mission Statement
To maintain all County buildings, grounds, constitutional offices, parks and beaches at the highest level of quality and in the most efficient manner to provide the employees, citizens and visitors with clean, safe and comfortable facilities.

Services Provided
Maintenance and repair of County buildings and grounds.

Total square footage of County buildings- 499,414
Major buildings include: Freeman Justice Center, Old Courthouse Building, Lester Building, Harvey Govt. Center, Gato Building, Marathon Govt. Center, Courthouse and Annex, Plantation Key Courthouse and Murray Nelson Govt. Center.

Total square footage of Correction facilities maintained- 317,123
Major buildings include: Monroe County Sheriff's Administration Building, Roth Building and Detention Center.

Total square footage of Parks & Beaches maintained- 4,709,272
Major Parks & Beaches include: Higg's Beach, Big Pine Key Park, Harry Harris Park, and Veteran's Park

Major Variances
> Facilities Maintenance budget includes:
• $122,000 for new contracts ($80,000 for MCSO patrol at Harvey GC, $20,000 for Certified Arborist, $22,000 for custodial services for Marathon Facilities and $43,208 for custodial services at Harvey GC & Nutrition Site)
• $50,000 rollover from FY15 for 50% of new/upgraded work order system
• $118,500 for vehicle replacement:
$ 60,000 to replace a 2005 Crew Dump Truck
$ 19,500 to replace a 2006 F250 Truck
$ 39,000 to replace a 1999 Small Dump Truck

> Higgs Beach budget includes:
• $80,000 to continue MCSO Deputy Patrols

> Unincorporated Parks & Beaches budget includes:
• $30,000 for Certified Arborist
• $10,000 rollover from FY15 for 10% of new/upgraded work order system
• $125,000 for vehicle replacement:
$39,000 to replace two (2) Pickup Trucks (2003 and 2006 models)
$60,000 to replace a 2007 Crew Dump Truck
$11,000 to replace two (2) 1997 transport trailers
$15,000 to replace two (2) 2006 mowers

> Correction Facilities budget includes:
• $10,000 rollover from FY15 for 10% of new/upgraded work order system

> ADA Compliance
• No change (annual funding remains at $10,000 for minor ADA repairs)

> School Board Interlocal
• Reduced by $2,500 to $29,500/yr. (equipment depreciation no longer charged)

> Jacobs Aquatic Pool
• No change (annual funding remains at $180,000).

Advisory Board
•Beach Advisory Board
•Parks & Recreation Board
•Florida Keys Council for People with Disabilities

Public Works/Engineering Operations
Facilities Maintenance

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Correction Facilities Capital Equipment per square foot					
Capital Equipment costs per square foot- Corrections facilities maintained	Annually	0.00	0.05	0.06	0.00
Correction Facilities operating costs per square foot					
Operating costs per square footage of COrrection facilities maintained	Annually	2.97	3.79	2.80	3.77
Correction Facilities personnel costs per square f					
Personnel costs per square footage of Corrections facilities maintained	Annually	2.19	2.33	2.00	2.36
Facilities Maintenance capital equipment costs per square foot					
Capital equipment costs per square footage of buildings maintained	Annually	0.38	0.80	0.32	0.24
Facilities Maintenance operating costs per square foot					
Operating costs per square footage of buildings maintained	Annually	7.00	8.20	6.57	6.36
Facilities Maintenance personnel costs per square foot					
Pesonnel costs per square foot of buildings maintained	Annually	5.12	5.19	3.99	4.90
Parks & Beaches captial equipment costs per square foot					
Capital Equipment costs per square foot of parks & beaches maintained	Annually	0.06	0.06	0.02	0.02
Parks & Beaches operating costs per square foot					
Operating costs per square footage of parks & beaches maintained	Annually	0.33	0.36	0.33	0.37
Parks & Beaches personnel costs per square foot					
Personnel costs per square footage of Parks & Beaches maintained	Annually	0.18	0.18	0.17	0.19

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	3,605,299	3,871,431	3,715,805	3,760,091	3,850,680	3.6%
Operating Expenditures	5,852,600	5,357,393	6,273,190	6,036,987	6,359,022	1.4%
Capital Outlay Expenditures	283,848	224,168	225,083	197,750	243,500	8.2%
Total Budget	**9,741,747**	**9,452,992**	**10,214,078**	**9,994,828**	**10,453,202**	**2.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	6,561,840	6,351,585	6,668,289	6,455,134	6,808,876	2.1%
Fine & Forfeiture Fund	1,686,418	1,636,463	1,941,563	1,941,563	1,928,757	(0.7%)
Unincorporated Svc Dist Parks & Rec	1,493,489	1,458,815	1,591,989	1,591,989	1,715,569	7.8%
Misc Special Revenue Fund	-	6,130	12,237	6,142	-	(100.0%)
Total Revenue	**9,741,747**	**9,452,992**	**10,214,078**	**9,994,828**	**10,453,202**	**2.3%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	-	5.83	5.33	(0.50)
Officials & Administrators	-	-	1.00	1.15	0.15
Service - Maintenance	-	-	25.28	25.28	-
Skilled Craft Workers	-	-	17.50	17.50	-
Technicians	-	-	4.00	4.00	-
Service Maintenance	-	-	6.00	7.00	1.00
Professionals	-	-	3.15	3.00	(0.15)
Total Full-Time FTE	-	-	62.76	63.26	0.50
Total FTE	**-**	**-**	**62.76**	**63.26**	**0.50**

Public Works/Engineering Operations
Animal Shelters

Mission Statement
To promote responsible pet ownership, animal care, community safety, increase adoptions, and reduce pet overpopulation. To treat the symptoms of irresponsible pet ownership while seeking to eliminate the causes by compassionately using education and enforcement.

Services Provided
Animal care, receiving surrendered and abandoned pets, return of lost pets, pet adoptions, animal law enforcement, education, licensing, and low-cost spay and neuter programs.

Major Variances
> Animal Control budget reduced $26,518 (lower vehicle maintenance charges and no planned capital vehicle expenditures in FY2016)

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Animal Adoptions					
Animal Adoptions	Annually	874.00	918.00		918.00
Animal Intakes					
Animal Intakes	Annually	2,419.00	2,298.00		2,298.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	956,478	1,073,978	1,131,076	1,132,288	1,124,358	(0.6%)
Capital Outlay Expenditures	17,515	17,579	19,800	18,588	18,588	(6.1%)
Total Budget	**973,993**	**1,091,557**	**1,150,876**	**1,150,876**	**1,142,946**	**(0.7%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	973,993	1,091,557	1,150,876	1,150,876	1,142,946	(0.7%)
Total Revenue	**973,993**	**1,091,557**	**1,150,876**	**1,150,876**	**1,142,946**	**(0.7%)**

Public Works/Engineering Operations
County Engineering General

Services Provided
General Fund and Card Sound Bridge Engineering services

Major Variances
> Engineering Ad Valorem no change from FY2015
> Engineering Card Sound portion up approx. $1,000

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	16,270	44,878	97,474	103,474	99,988	2.6%
Operating Expenditures	547,640	111,045	270,200	259,824	269,260	(0.3%)
Capital Outlay Expenditures	-	-	-	2,103	-	- %
Total Budget	**563,909**	**155,923**	**367,674**	**365,401**	**369,248**	**0.4%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	546,307	108,263	294,295	292,022	294,250	- %
Card Sound Bridge	17,603	47,660	73,379	73,379	74,998	2.2%
Total Revenue	**563,909**	**155,923**	**367,674**	**365,401**	**369,248**	**0.4%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	-	0.19	0.19	-
Officials & Administrators	-	-	0.15	0.20	0.05
Professionals	-	-	0.40	0.35	(0.05)
Total Full-Time FTE	-	-	0.74	0.74	-
Total FTE	**-**	**-**	**0.74**	**0.74**	**-**

Public Works/Engineering Operations
Card Sound Road

Services Provided

To operate and maintain the Card Sound Bridge and roadway in the most cost efficient manner in order to provide a safe traveling experience for county residents and visitors. The toll booth is open 24 hours a day, seven days a week. Tolls are $1.00 each direction.

Major Variances

> Card Sound Toll Authority up $528,000 but includes:

• $150,000 for professional consultant services to review toll operations & charges, assist w/toll by plate design and determine long-term repair and maintenance needs for Card Sound Road and its five (5) bridges

• $425,000 for year 1 of 2 toll by plate construction

• $59,000 to replace a 2003 Chipper and $19,500 to replace a 2007 Pickup Truck

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	744,770	735,294	707,883	751,383	730,194	3.2%
Operating Expenditures	536,144	561,984	302,878	334,878	402,011	32.7%
Capital Outlay Expenditures	40,690	4,464	95,000	19,500	503,500	430.0%
Total Budget	**1,321,605**	**1,301,741**	**1,105,761**	**1,105,761**	**1,635,705**	**47.9%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Card Sound Bridge	1,321,605	1,301,741	1,105,761	1,105,761	1,635,705	47.9%
Total Revenue	**1,321,605**	**1,301,741**	**1,105,761**	**1,105,761**	**1,635,705**	**47.9%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	-	8.39	8.39	-
Officials & Administrators	-	-	0.08	-	(0.08)
Skilled Craft Workers	-	-	1.00	1.00	-
Service Maintenance	-	-	2.00	2.00	-
Professionals	-	-	1.08	1.08	-
Total Full-Time FTE	-	-	12.55	12.47	(0.08)
Total FTE	**-**	**-**	**12.55**	**12.47**	**(0.08)**

Public Works/Engineering Operations

Fleet Management

Mission Statement

Provide fleet management services in the most effective and efficient means possible.

Services Provided

• Maintain the fleet of vehicles and equipment in a safe operating condition;
• Perform and document preventative maintenance, safety inspections and repairs to the BOCC's and other government agencies' fleet, which includes small vehicles and trucks, rolling equipment and emergency generators;
• Provide fuel 24 hours a day, 365 days per year;
• Provide emergency generator service;
• Provide related management services, i.e., vehicle acquisition and disposal, parts procurement, etc.

Major Variances

Fleet Management budget includes:
• $306,000 ($240,000 rollover from FY15) to purchase three (3) vehicle/equipment wash racks to comply with KWIA, Marathon Airport, and general storm water pollution prevention
• Increased costs of outside vendors/garages and supplies $16,649
• A reduction in fuel costs

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	1,017,119	1,002,209	1,159,413	1,164,397	1,170,444	1.0%
Operating Expenditures	1,262,923	1,149,876	1,579,126	1,574,142	1,449,270	(8.2%)
Capital Outlay Expenditures	6,575	62,771	255,000	255,000	311,000	22.0%
Total Budget	**2,286,618**	**2,214,855**	**2,993,539**	**2,993,539**	**2,930,714**	**(2.1%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Fleet Management Fund	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1%)
Total Revenue	**2,286,618**	**2,214,855**	**2,993,539**	**2,993,539**	**2,930,714**	**(2.1%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	-	2.00	2.00	-
Officials & Administrators	-	-	1.00	1.05	0.05
Service - Maintenance	-	-	3.00	3.00	-
Skilled Craft Workers	-	-	9.00	9.00	-
Technicians	-	-	1.00	1.00	-
Service Maintenance	-	-	1.00	1.00	-
Professionals	-	-	0.05	-	(0.05)
Total Full-Time FTE	-	-	17.05	17.05	-
Total FTE	**-**	**-**	**17.05**	**17.05**	**-**

Public Works/Engineering Operations
Solid Waste

Mission Statement
Provide for cost efficient and environmentally proper collection, transportation and disposition of solid waste, recyclables, hazardous waste and electronic waste generated in the County (excluding the municipalities) as defined by various statutes, ordinances, agreements and meet the needs of present and future County residents.

Services Provided
The Solid Waste Program provides comprehensive, convenient and reliable services/programs, residential and commercial, for the collection and disposal of the different types of waste, including garbage, recyclables, yard waste, white goods, tires, household hazardous waste, electronic waste, and litter. Meet the goals and objectives of Element #8, (Solid Waste) that will achieve a level of service standards.

Major Variances
Solid Waste Management budget:
- Reduced Contractual costs
- $1,000,000 to demo and replace all three transfer station offices (includes temporary trailers during construction.
- Includes $197,000 to replace one pickup truck at $19,500, three zero turn mowers at $7,500 each and $155,000 to replace a 2004 Clam Truck

NOTE: FY15 Residential Rate is $404/yr.($33.66/mo.) and Tipping Fee is $123.50/ton
(Since 10/1/2010, City of KW tipping fee is $165.97/ton)

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	1,104,549	1,118,406	1,251,260	1,266,260	1,294,718	3.5%
Operating Expenditures	15,008,870	15,919,662	16,375,939	16,470,506	16,165,633	(1.3%)
Capital Outlay Expenditures	98,012	192,306	198,600	261,033	1,376,586	593.1%
Total Budget	**16,211,431**	**17,230,374**	**17,825,799**	**17,997,799**	**18,836,937**	**5.7%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
MSD Solid Waste Management	16,211,431	17,230,374	17,825,799	17,997,799	18,836,937	5.7%
Total Revenue	**16,211,431**	**17,230,374**	**17,825,799**	**17,997,799**	**18,836,937**	**5.7%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	-	5.60	5.60	-
Officials & Administrators	-	-	0.25	0.10	(0.15)
Skilled Craft Workers	-	-	4.00	4.00	-
Technicians	-	-	6.00	7.00	1.00
Service Maintenance	-	-	3.00	3.00	-
Professionals	-	-	0.35	0.25	(0.10)
Total Full-Time FTE	-	-	19.20	19.95	0.75
Total FTE	**-**	**-**	**19.20**	**19.95**	**0.75**

Public Works/Engineering Operations
Recycling

Services Provided
For several years, the County has been awarded the Consolidated Small County Solid Waste Management Grant under the FL Dept. of Environmental Protection. The amount of the grant depends on the State's budget and the number of counties that qualify and apply for this grant. The purpose of the grant is to help offset the operating costs of the solid waste management program.

Major Variances
Each year the grant amount depends on the number of small counties and the number that apply/receive the award.

Monroe County received:
$277,000 in FY09,
$78,787 in FY10,
$70,588 in FY11, FY12 and FY13, and
$90,909 for FY14 and FY15

Once the Grant is awarded to Monroe County and approved by the BOCC, the FY16 budget will be entered.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	70,588	90,909	-	90,909	-	- %
Total Budget	**70,588**	**90,909**	**-**	**90,909**	**-**	**- %**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
MSD Solid Waste Management	70,588	90,909	-	90,909	-	- %
Total Revenue	**70,588**	**90,909**	**-**	**90,909**	**-**	**- %**

Public Works/Engineering Operations
Wastewater MSTUs

Mission Statement
Provide design, support services for implementation of the Sanitary Wastewater Master Plan implementation in the designated areas.

Services Provided
Engineering/Administrative work for district waste water projects.

Big Coppitt WW MSTU District: The area generally bounded on the west by Boca Chica Channel and on the east by Shark Channel, including Shark Key. MC Code Article IV, section 22-81 Assessment revenue is used for Debt Service of the Clean Water SRF loan.

Key Largo WW MSTU District: The area shall embrace and include territory consisting of Key Largo, including all lands east of Tavernier Creek, including Tavernier, Key Largo and Cross Key with the exception of Ocean Reef. MC Code Article V, section 22-101

Stock Island WW MSTU: The area shall encompass all of Stock Island located south of the centerline of U.S. 1 (State Raod No. 5) and lying east of Cow Key Channel and west of Boca Chica Channel. MC Code Article VI, section 22-121

Big Pine WW MSTU: The area shall encompass that portion of the unincorporated area bounded on the west by Niles Channel and on the east by the west end of the Seven Mile Bridge less No Name Key. MC Code Article VI, section 22-123

Long Key-Layton WW MSTU: The area shall encompass that portion of the unincorporated area of the county bounded on the west by Long Key Channel, on the east by Channel Five, on the south by the Atlantic Ocean, and on the north by the Gulf of Mexico (between mile makers 65 and 71), less and except all property within the corporate limits of the City of Layton. MC Code Article VI, section 22-125

Conch Key WW MSTU: The area shall encompass the portion of the unincorporated area bounded on the west by Tom's Harbor Cut and on the east by Long Key Channel. MC Code Article VI, section 22-126

Major Variances
MSTU expenditures are based on the availability of funds.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

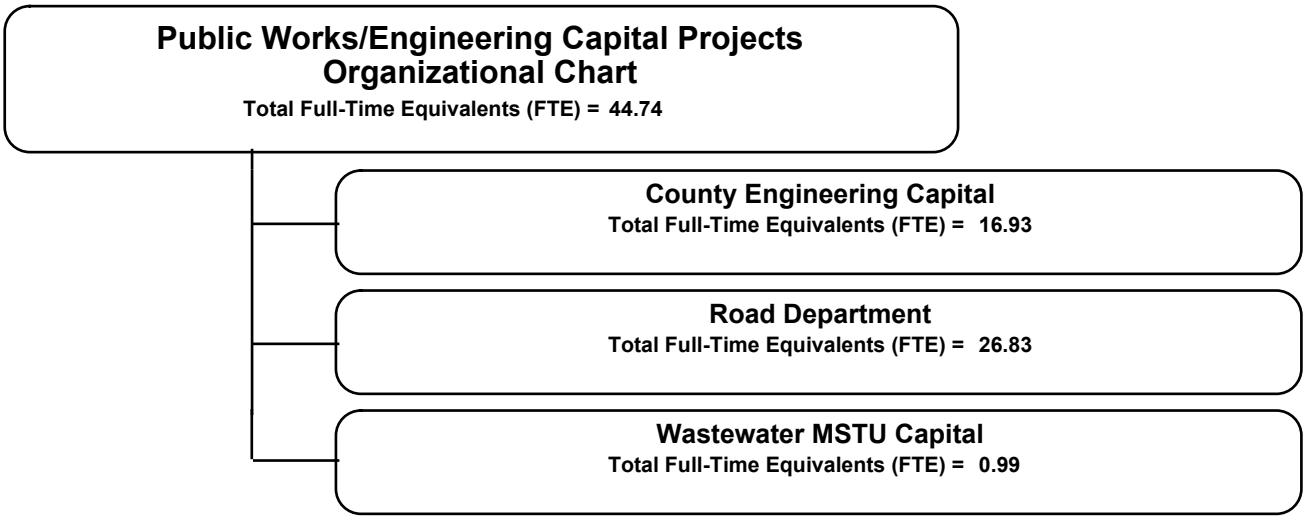
Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	83,715	11,650	-	21,363	-	- %
Operating Expenditures	3,521	21,714	432,597	408,023	422,268	(2.4%)
Total Budget	**87,235**	**33,365**	**432,597**	**429,386**	**422,268**	**(2.4%)**

Public Works/Engineering Operations

Wastewater MSTUs

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Marathon Municipal Service Taxing Unit	-	-	1,811	1,811	246	(86.4%)
Bay Point Wastewater Municipal Service Taxing Unit	809	1,827	22,391	22,391	23,000	2.7%
Big Coppitt Wastewater Municipal Service Taxing Unit	2,901	-	1,262	1,262	1,260	(0.2%)
Key Largo Wastewater Municipal Service Taxing Unit	499	1,210	2,164	2,164	2,400	10.9%
Stock Island Wastewater MSTU	4,059	10,015	355,883	355,883	350,900	(1.4%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	60,695	13,719	7,485	4,174	3,662	(51.1%)
Conch Key Municipal Service Taxing Unit	218	500	-	-	400	- %
Long Key, Layton Municipal Service Taxing Unit	1,708	1,302	10,013	10,113	7,900	(21.1%)
Duck Key Municipal Service Taxing Unit	16,348	4,792	31,588	31,588	32,500	2.9%
Total Revenue	**87,235**	**33,365**	**432,597**	**429,386**	**422,268**	**(2.4%)**

Public Works/Engineering Capital Projects



Public Works/Engineering Capital Projects

Business Center Vision

To maintain, improve and expand the County's public facilities and infrastructure that will best serve the health, safety, welfare and interest of the residents and visitors of Monroe County for the best value service. Failure to maintain our buildings, roads, bridges, parks and other public facilities would mean costly expenditures in the future and/or potentially cut services.

Services Provided

Assist the County Administrator with implementing the policies and programs of the Board of County Commissioners as they relate to the following departments or sections:

Road & Bridges Engineering services
Project Management
Wastewater Construction Management

Strategic Goals

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
County Engineering Capital	983,909	1,187,276	1,022,829	4,729,646	1,265,269	23.7%
General Gov Cap Projects	1,007,099	1,329,121	5,058,419	5,028,189	14,139,411	179.5%
Impact Fees Parks & Recreation	56,874	-	396,801	396,801	444,777	12.1%
Impact Fees Roadways	441,585	2,440,759	1,858,158	2,421,757	1,249,075	(32.8%)
Impact Fees Solid Waste	-	-	53,387	53,387	68,563	28.4%
Implementation of 18 Mile Stretch	-	-	-	475,000	-	- %
Parks & Recreation Capital Projects	-	5,229,526	3,250,836	6,762,067	9,472,181	191.4%
Physical Environment Projects	24,014,899	58,624,318	87,311,395	105,928,633	17,997,797	(79.4%)
Public Safety Capital Projects	3,512,983	1,386,762	5,460,400	15,097,000	6,992,874	28.1%
Road Department	6,432,716	4,889,868	11,372,930	24,253,766	11,748,210	3.3%
Transportation Capital Projects	-	99,484	3,158,330	3,400,516	7,079,604	124.2%
Wastewater MSTU Capital	1,235,758	899,613	3,479,106	3,479,106	1,678,606	(51.8%)
Total Budget	**37,685,824**	**76,086,727**	**122,422,591**	**172,025,867**	**72,136,367**	**(41.1%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Road And Bridge Fund	4,077,749	4,190,018	8,781,853	8,981,712	9,164,000	4.4%
Governmental Fund Type Grants	2,819,615	1,195,274	-	16,781,846	-	- %
Impact Fees Fund - Roadway	441,585	2,440,759	1,858,158	2,421,757	1,249,075	(32.8%)
Impact Fees Fund - Parks & Rec	56,874	-	396,801	396,801	444,777	12.1%
Impact Fees Fund - Solid Waste	-	-	53,387	53,387	68,563	28.4%
One Cent Infra-structure Sales Tax	2,161,000	8,440,194	21,738,886	26,954,141	25,237,297	16.1%
2003 Revenue Bonds	8,611	262	-	-	-	- %
Infr Sls Srtx Rev Bds 2007	3,597,486	1,227,459	695,096	721,040	590,857	(15.0%)
Big Coppitt Waste Water Project	1,053,842	725,191	737,000	737,000	755,500	2.5%
Duck Key Waste Water Project	4,172,388	22,032	469,584	469,584	500,584	6.6%
Cudjoe Regional WW Project	19,296,674	57,845,539	83,753,702	100,878,784	8,569,447	(89.8%)
2013 Revenue Bonds	-	-	3,938,124	3,938,124	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	9,691,691	18,156,267	- %
Long Key Wastewater	-	-	-	-	1,400,000	- %
Land Acquisition	-	-	-	-	6,000,000	- %
Total Revenue	**37,685,824**	**76,086,727**	**122,422,591**	**172,025,867**	**72,136,367**	**(41.1%)**

Public Works/Engineering Capital Projects

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Public Works Management	0.99	0.99	-	-	-
Facilities Maintenance	65.59	65.59	-	-	-
County Engineering Capital	11.02	12.67	13.18	16.93	3.75
Road Department	40.25	40.25	27.28	26.83	(0.45)
Fleet Management	15.05	16.05	-	-	-
Solid Waste	18.20	18.20	-	-	-
Wastewater MSTUs	0.63	0.98	-	-	-
Wastewater MSTU Capital	-	-	0.99	0.99	-
Total Full-Time FTE	151.73	154.73	41.44	44.74	3.30
Total FTE	**151.73**	**154.73**	**41.44**	**44.74**	**3.30**

Public Works/Engineering Capital Projects

County Engineering Capital

Mission Statement

To effectively manage projects within contract budget and time constraints, ensuring the coordination, preparation and presentation of contracts, amendments, change orders, work authorizations and payments, while protecting the best interests of Monroe County and the safety of its citizens and visitors.

Services Provided

Engineering services, including construction management, surveying, and inspection of a variety of county projects, and management of the County's 7-Year Roadway/Bicycle Path Plan, ADA Transition Plan and Capital Improvement Projects.

Major Variances

> 2% Merit and COLA increase

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	661,627	661,686	838,385	927,285	1,115,711	33.1%
Operating Expenditures	305,377	519,066	152,044	3,765,714	130,058	(14.5%)
Capital Outlay Expenditures	16,906	6,524	32,400	36,647	19,500	(39.8%)
Total Budget	**983,909**	**1,187,276**	**1,022,829**	**4,729,646**	**1,265,269**	**23.7%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Road And Bridge Fund	267,762	355,574	408,923	408,923	415,790	1.7%
Governmental Fund Type Grants	196,886	139,849	-	3,625,869	-	- %
One Cent Infra-structure Sales Tax	519,262	691,853	613,906	694,854	849,479	38.4%
Total Revenue	**983,909**	**1,187,276**	**1,022,829**	**4,729,646**	**1,265,269**	**23.7%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	4.00	5.30	6.36	4.11	(2.25)
Officials & Administrators	0.84	0.84	0.69	1.17	0.48
Skilled Craft Workers	0.65	-	-	-	-
Technicians	1.00	1.00	1.00	-	(1.00)
Professionals	4.53	5.53	5.13	11.65	6.53
Total Full-Time FTE	11.02	12.67	13.18	16.93	3.75
Total FTE	**11.02**	**12.67**	**13.18**	**16.93**	**3.75**

Public Works/Engineering Capital Projects

Road Department

Mission Statement

To maintain and improve all 1,209 county roads, 397 miles and 26 bridges for the ease of movement of the people and goods in Monroe County and to provide all citizens and visitors with a safe and visually enjoyable right-of-way in which to travel. The Florida Dept. of Transportation is responsible for maintaining and improving U.S. 1 (Overseas Highway) and South Roosevelt Blvd. in Key West. The County is responsible for maintaining and improving County roads.

Services Provided

Plan, oversee and administer road and bridge improvement/repair contracts. Incorporate the Florida Department of Transportation's 5 Year Work Program into the Capital Improvement Plan and when needed, find the necessary Grant matches for those State projects. Maintenance of 389 county miles include: cleaning and mowing of the rights-of-way, street patching, guardrail maintenance, street sweeping, stormwater drainage installation, and maintain signs and markings.

Major Variances

> Roads & Bridges budget includes:
  $30,000 rollover from FY15 for 30% of new/upgraded work order system
  $500,000 to relocate Lower Keys Roads Department from Bernstein Park to Rockland Key
$650,000 for capital equipment:
  $ 600,000 4 Loaders
  $ 50,000 Comp/Tools
$99,500 for capital vehicles
  $ 80,000 New Skid Steer w/Rd Widener
  $ 19,500 Replace F350 Diesel

> Road & Bridge Projects:
- $3,216,500 Paving Backlog
- $1,911,792 Card Sound Bridge Grant Match

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	1,608,249	1,509,459	1,601,981	1,716,560	1,586,702	(1.0%)
Operating Expenditures	1,793,918	2,344,736	1,736,433	15,018,631	1,647,500	(5.1%)
Capital Outlay Expenditures	3,030,549	1,035,673	8,034,516	7,518,575	8,514,008	6.0%
Total Budget	**6,432,716**	**4,889,868**	**11,372,930**	**24,253,766**	**11,748,210**	**3.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Road And Bridge Fund	3,809,987	3,834,444	8,372,930	8,572,789	8,748,210	4.5%
Governmental Fund Type Grants	2,622,729	1,055,425	-	12,680,977	-	- %
Cudjoe Regional WW Project	-	-	3,000,000	3,000,000	3,000,000	- %
Total Revenue	**6,432,716**	**4,889,868**	**11,372,930**	**24,253,766**	**11,748,210**	**3.3%**

Public Works/Engineering Capital Projects

Road Department

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	10.69	10.69	1.88	1.63	(0.25)
Officials & Administrators	0.28	0.28	0.20	-	(0.20)
Service - Maintenance	7.00	7.00	7.00	7.00	-
Skilled Craft Workers	15.00	15.00	14.00	14.00	-
Service Maintenance	6.00	6.00	4.00	4.00	-
Professionals	1.28	1.28	0.20	0.20	-
Total Full-Time FTE	40.25	40.25	27.28	26.83	(0.45)
Total FTE	**40.25**	**40.25**	**27.28**	**26.83**	**(0.45)**

Public Works/Engineering Capital Projects
Physical Environment Projects

Mission Statement
Provide cost effective wastewater treatment systems to comply with statutory requirements. Represent the County's interest with all regulatory agencies considering water quality related rules which might impact the County's water quality, treatment levels required, and the cost of delivering that service. Ensure the wastewater treatment systems provided are consistent with the County's Comprehensive land use plans and 2030 Comp Plan, Element #9 Sanitary Sewer.

Services Provided
Provide sanitary wastewater treatment for unincorporated Monroe County by the State of Florida mandate of December 31, 2015.
Provide funding to support implementation of the Canal Master Plan.

Major Variances
Fund 304:
- Continuation of Proposed Land Acquisitions
- Canal Master Plan
- Upgrade and hook up sewer connections to County facilities
- Boat Ramp Projects
- Ocean Reef Reverse Osmosis

Fund 312:
- Cudjoe Regional WW - primary source of funding is thru the Clean Water State Revolving Finance (SRF) Loan

See the Capital Improvement Project section for further project details.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	-	500,308	81,081,180	78,481,180	8,246,925	(89.8%)
Capital Outlay Expenditures	24,014,899	58,124,011	6,230,215	27,447,453	9,750,872	56.5%
Total Budget	**24,014,899**	**58,624,318**	**87,311,395**	**105,928,633**	**17,997,797**	**(79.4%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
One Cent Infra-structure Sales Tax	727,753	931,169	8,830,215	10,322,371	5,450,872	(38.3%)
Big Coppitt Waste Water Project	12,849	-	-	-	-	- %
Duck Key Waste Water Project	4,155,581	-	-	-	-	- %
Cudjoe Regional WW Project	19,118,717	57,693,149	78,481,180	95,606,262	5,146,925	(93.4%)
Long Key Wastewater	-	-	-	-	1,400,000	- %
Land Acquisition	-	-	-	-	6,000,000	- %
Total Revenue	**24,014,899**	**58,624,318**	**87,311,395**	**105,928,633**	**17,997,797**	**(79.4%)**

Public Works/Engineering Capital Projects

Physical Environment Projects

General Gov Cap Projects

Services Provided

Services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole. Projects in this category include courthouses and administrative offices. Capital infrastructure projects of which have a life expectancy in excess of five years.

Major Variances

Fund 304:

Various Projects throughout the County to renovate, enhance or repair county facilities.

Fund 314:

Jefferson Browne Building
Gulf Seafood

See the Capital Project section for further project details.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	21,941	16,777	-	14,028	-	- %
Operating Expenditures	-	180,143	16,507	242,048	-	(100.0%)
Capital Outlay Expenditures	985,158	1,132,201	5,041,912	4,772,113	14,139,411	180.4%
Total Budget	**1,007,099**	**1,329,121**	**5,058,419**	**5,028,189**	**14,139,411**	**179.5%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
One Cent Infra-structure Sales Tax	883,406	1,196,270	4,393,323	4,363,093	5,561,554	26.6%
2003 Revenue Bonds	8,611	262	-	-	-	- %
Infr Sls Srtx Rev Bds 2007	115,083	132,589	665,096	665,096	577,857	(13.1%)
Series 2014 Revenue Bonds	-	-	-	-	8,000,000	- %
Total Revenue	**1,007,099**	**1,329,121**	**5,058,419**	**5,028,189**	**14,139,411**	**179.5%**

Public Works/Engineering Capital Projects

Parks & Recreation Capital Projects

Mission Statement

To maintain the level of service with the 2030 Comp Plan, Element #12 Recreation and Open Space.

Services Provided

Quality of life, capital infrastructure park and beaches projects that have a life expectancy in excess of five years.

Major Variances

Fund 304:
Higg's Beach Master Plan - Key West
Old 7 Mile Bridge

Fund 314:
Marathon Library - planning and design
Bernstein Park

See the Capital Project section for further project details.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	-	1,623	-	12,000	-	- %
Operating Expenditures	-	-	10,500	10,500	383,337	3,550.8%
Capital Outlay Expenditures	-	5,227,903	3,240,336	6,739,567	9,088,844	180.5%
Total Budget	**-**	**5,229,526**	**3,250,836**	**6,762,067**	**9,472,181**	**191.4%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
One Cent Infra-structure Sales Tax	-	5,229,526	3,225,836	3,650,067	4,659,664	44.4%
2013 Revenue Bonds	-	-	25,000	25,000	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	3,087,000	4,812,517	- %
Total Revenue	**-**	**5,229,526**	**3,250,836**	**6,762,067**	**9,472,181**	**191.4%**

Public Works/Engineering Capital Projects

Public Safety Capital Projects

Mission Statement

Provide capital infrastructure facilities and/or equipment to support the public safety functions of the County (Fire/Rescue, Law Enforcement Agencies).

Services Provided

Projects in this category include fire/ambulance stations, Emergency Operations Center (EOC) and detention facilities. Projects must have a life expectancy in excess of five years.

Major Variances

Public Safety Capital Projects

Fund 304: FY16 Adopted

Purchase of Fire truck/vehicle and hydrants for the Key Largo Fire & Ambulance District.
Ocean Reef Vehicles

Fund 314: FY16 Adopted

Summerland Fire Station.
Replace Plantation Key Jail & Courthouse.

See the Capital Project section for further project details.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	47,819	11,161	-	40,100	-	- %
Operating Expenditures	61	-	11,130	-	10,000	(10.2%)
Capital Outlay Expenditures	3,465,103	1,375,602	5,449,270	15,056,900	6,982,874	28.1%
Total Budget	**3,512,983**	**1,386,762**	**5,460,400**	**15,097,000**	**6,992,874**	**28.1%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
One Cent Infra-structure Sales Tax	30,580	291,893	1,517,276	4,523,240	1,636,124	7.8%
Infr Sls Srtx Rev Bds 2007	3,482,403	1,094,870	30,000	55,944	13,000	(56.7%)
2013 Revenue Bonds	-	-	3,913,124	3,913,124	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	6,604,691	5,343,750	- %
Total Revenue	**3,512,983**	**1,386,762**	**5,460,400**	**15,097,000**	**6,992,874**	**28.1%**

Public Works/Engineering Capital Projects

Public Safety Capital Projects

Transportation Capital Projects

Mission Statement

To provide a safe, convenient, efficient , and environmentally-Compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County. To implement Element #3 Traffic Circulation of the 2030 Comp Plan.

Services Provided

For several years, County road projects were deferred until all wastewater projects were fully funded. Over the next 4-5 year, road paving will be implemented once the Road Assessment report is completed and priorities are set. Funds will also be available from Fund 102 (Roads & Bridges) to cover the backlog of paving and paving the Cudjoe Regional area once, the wastewater pipes are placed under ground.

Major Variances

Fund 304:
FY16 Adopted:
Lake Surprise
Sexton Cove
Stock Island I
Stock Island II

FY17 Adopted:
Stock Island II

See the Capital Project section for further project details.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	-	-	-	-	7,079,604	- %
Capital Outlay Expenditures	-	99,484	3,158,330	3,400,516	-	(100.0%)
Total Budget	**-**	**99,484**	**3,158,330**	**3,400,516**	**7,079,604**	**124.2%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
One Cent Infra-structure Sales Tax	-	99,484	3,158,330	3,400,516	7,079,604	124.2%
Total Revenue	**-**	**99,484**	**3,158,330**	**3,400,516**	**7,079,604**	**124.2%**

Public Works/Engineering Capital Projects
Impact Fees Roadways

Mission Statement
Provide a safe network of County streets and roads to serve the residents that takes into account the changes in where development is occurring.

Services Provided
Funds are used exclusively for the capital expansion of the county's major road network system in the district from which the moneys were collected, with the exception that a portion of the funds from each district may be allocated to projects outside of the district, on U.S. 1, Card Sound Road, and C-905 in Key Largo, and the proceeds are used in a manner consistent with the capital improvements plan of the comprehensive plan.

The funds shall be used solely for the purpose of acquisition, expansion and development of the major road network system determined to be needed to serve new development, including but not limited to:

1) Planning, design and construction plan preparation;
2) Right-of-way acquisition;
3) Construction of new through lanes;
4) Construction of new turn lanes;
5) Construction of new bridges;
6) Construction of new drainage facilities in conjunction with new roadway construction;
7) Purchase and installation of traffic signalization;
8) Construction of new curbs, medians and shoulders;
9) Construction of new bicycle paths;
10) Construction of new pedestrian pathways and sidewalks;
11) Installation of new landscaping in conjunction with any of the projects listed above.

The disbursal of such funds requires the approval of the Board of County Commissioners. To follow the level of service goals and objectives of Element #3, Traffic Circulation.

Major Variances
Budgets are adjusted to reflect available funding. Impact Fees Roadways Fund 130 district budgets are listed under the Capital Improvement Plans.

Total Approved Budgeted Projects:
District 1 - Total Reimbursement of $791,439.50 to Fund 102 for the Key Deer Blvd Project, over the next 6 years.
District 2- Total Truman Bridge Pedestrian project in Duck Key is $950,000. FY16 Appropriation is $950,000
District 3 - Total Impact Fee portion of the Bike/Shared Use Path project in Key Largo is $1,800,000. Project ending in FY15.
District 3 - Total CR905 Bike Lanes project is $3,870,430. Project ending in FY15.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	11,146	82	-	-	-	- %
Operating Expenditures	121,560	153,394	-	370,871	-	- %
Capital Outlay Expenditures	308,879	2,287,282	1,858,158	2,050,886	1,249,075	(32.8%)
Total Budget	**441,585**	**2,440,759**	**1,858,158**	**2,421,757**	**1,249,075**	**(32.8%)**

Public Works/Engineering Capital Projects

Impact Fees Roadways

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Impact Fees Fund - Roadway	441,585	2,440,759	1,858,158	2,421,757	1,249,075	(32.8%)
Total Revenue	**441,585**	**2,440,759**	**1,858,158**	**2,421,757**	**1,249,075**	**(32.8%)**

Public Works/Engineering Capital Projects

Impact Fees Parks & Recreation

Mission Statement

Provide continual improvement of the County's park and recreational facilities in conjunction with Element #12 of the Comp Plan, Recreation and Open Space.

Services Provided

Funds are used exclusively for the capital expansion of the county's community park facilities. Funds must be expended in the sub-district from which they are collected. Expenditures must be consistent with the capital improvements plan of the comprehensive plan. The expenditure of such funds requires the approval of the Board of County Commissioners

Major Variances

Budgets are adjusted to reflect available funding. Impact Fees Parks & Recreation Fund 131 district budgets are listed in the Capital Improvement Plans.

Advisory Board

The Board of County Commissioners appoints the Parks and Recreation Board to provide advice and direction on the needs of the community.

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	10,350	-	-	-	-	- %
Capital Outlay Expenditures	46,524	-	396,801	396,801	444,777	12.1%
Total Budget	**56,874**	**-**	**396,801**	**396,801**	**444,777**	**12.1%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Impact Fees Fund - Parks & Rec	56,874	-	396,801	396,801	444,777	12.1%
Total Revenue	**56,874**	**-**	**396,801**	**396,801**	**444,777**	**12.1%**

Public Works/Engineering Capital Projects

Impact Fees Solid Waste

Mission Statement

To provide for adequate collection, disposal and resources recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents.

Services Provided

Funds are used solely for the purpose of construction and expansion of solid waste facilities in Monroe County, including but not limited to:

1) Design and construction plan preparation;
2) Land acquisition;
3) Acquisition of new incinerators; and
4) Acquisition of trucks and housing building equipment.

The funds shall not be used to maintain existing solid waste facilities. Funds shall be used in a manner consistent with the capital improvements plan (Element #8, Solid Waste) of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

The Public Works/Engineering Division, Department of Solid Waste/Recycling overseas the solid waste disposal and recovery program for the County.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Solid Waste Fund 133 budgets are also listed under the Capital Improvement Plans.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Capital Outlay Expenditures	-	-	53,387	53,387	68,563	28.4%
Total Budget	**-**	**-**	**53,387**	**53,387**	**68,563**	**28.4%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Impact Fees Fund - Solid Waste	-	-	53,387	53,387	68,563	28.4%
Total Revenue	**-**	**-**	**53,387**	**53,387**	**68,563**	**28.4%**

Public Works/Engineering Capital Projects
Wastewater MSTU Capital

Services Provided

Engineering/Administrative work for district waste water projects.

Big Coppitt WW MSTU budget is primarily used for debt service of a Clean Water SRF loan.

Summerland/Cudjoe-Sugarloaf WW MSTU: The area shall encompass that portion of the unincorporated area bounded on the west by the Harris Channel "Meander" and on the east by Niles Channel. MC Code Article VI, section 22-122 Assessment revenue will be used for debt service.

Duck Key WW MSTU: The area shall encompass that portion of the unincorporated county bounded on the north by U.S. 1, on the west by Torn's Harbor Channel, on the south by Hawk's Channel, and on the east by Tom's Harbor Cut, an area commonly known as "Duck Key", including islands known as Center Island, Harbor Island, Plantation Island, and Yacht Club Island, but excluding Indies Island and parcel 1 of RE#00378380. MC Code Article VI, section 22-124

Advisory Board

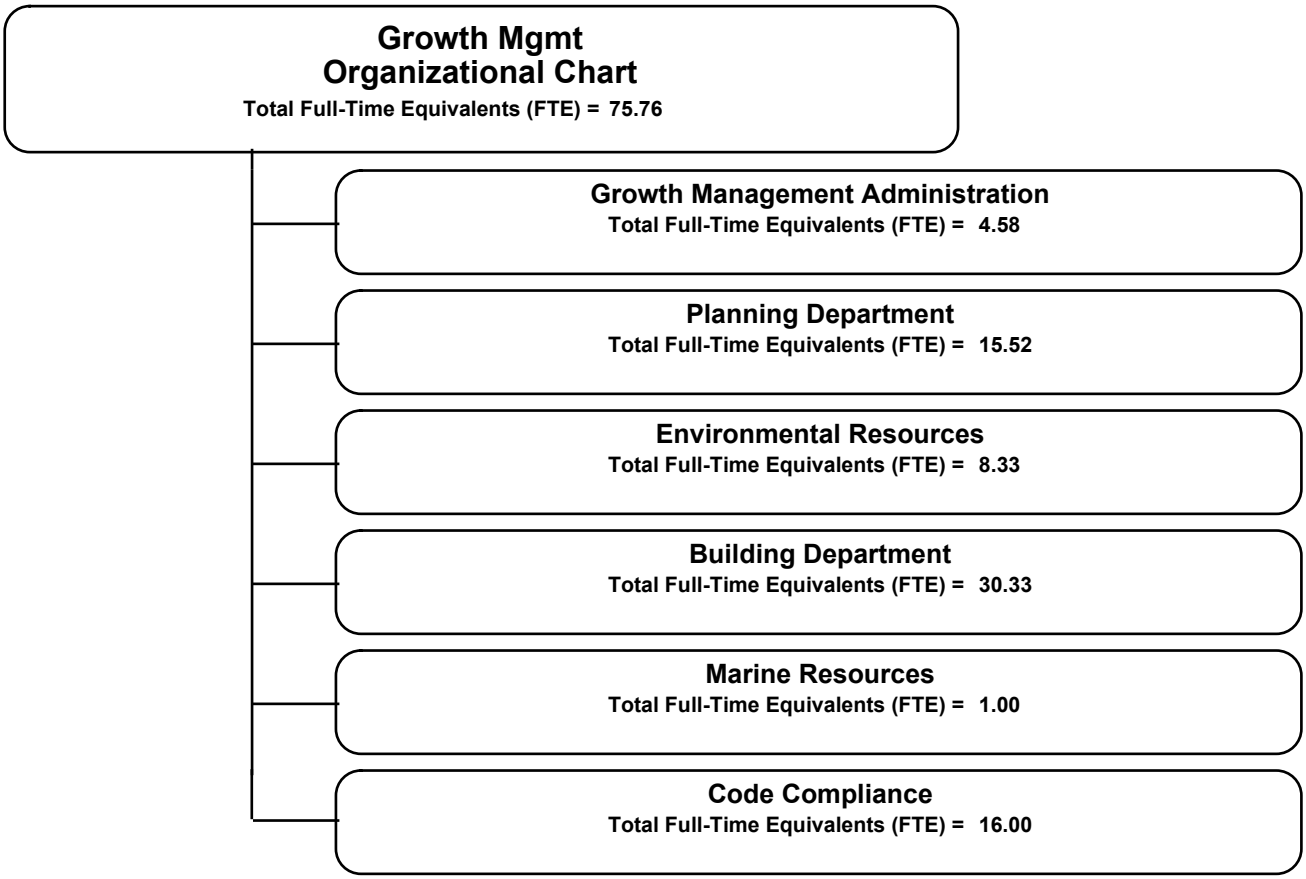
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	53,574	108,861	89,664	94,664	92,947	3.7%
Operating Expenditures	158,150	101,976	86,000	181,149	167,566	94.8%
Capital Outlay Expenditures	1,065	6,838	2,621,442	2,521,293	736,093	(71.9%)
Interfund Transfers	1,022,969	681,938	682,000	682,000	682,000	- %
Total Budget	**1,235,758**	**899,613**	**3,479,106**	**3,479,106**	**1,678,606**	**(51.8%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Big Coppitt Waste Water Project	1,040,993	725,191	737,000	737,000	755,500	2.5%
Duck Key Waste Water Project	16,807	22,032	469,584	469,584	500,584	6.6%
Cudjoe Regional WW Project	177,958	152,391	2,272,522	2,272,522	422,522	(81.4%)
Total Revenue	**1,235,758**	**899,613**	**3,479,106**	**3,479,106**	**1,678,606**	**(51.8%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	-	0.70	0.70	-
Officials & Administrators	-	-	0.16	0.29	0.13
Professionals	-	-	0.13	-	(0.13)
Total Full-Time FTE	-	-	0.99	0.99	-
Total FTE	**-**	**-**	**0.99**	**0.99**	**-**

Growth Mgmt


Growth Mgmt
Organizational Chart
Total Full-Time Equivalents (FTE) = 75.76
Growth Management Administration
Total Full-Time Equivalents (FTE) = 4.58
Planning Department
Total Full-Time Equivalents (FTE) = 15.52
Environmental Resources
Total Full-Time Equivalents (FTE) = 8.33
Building Department
Total Full-Time Equivalents (FTE) = 30.33
Marine Resources
Total Full-Time Equivalents (FTE) = 1.00
Code Compliance
Total Full-Time Equivalents (FTE) = 16.00

Growth Mgmt

Business Center Vision

To achieve organizational excellence through fiscal responsibility and the provision of services provided to the public from the departments of Planning and Environmental Resources, Building, Code Compliance, GIS services and the offices of the Land Steward, that is caring, professional, fair, solution oriented and handled with a sense of urgency.

Mission Statement

The mission of the Growth Management Division is to safeguard the community vision by providing caring, professional and fair development approval services to our citizenry while being dependable stewards of the public trust as we administer the Monroe County Comprehensive Plan, Land Development Code, Building Code an other applicable local, state, and federal laws intended to protect our community's natural resources and property rights.

Services Provided

Departments:
Planning and Environmental Resources -

Current Planning - Land development approvals, Land Development Code development, permitting, development review and processing.

Comprehensive Planning - Community visioning, Comprehensive Plan development and implementation, CommuniKeys planning and implementation, State Area of Critical State Concern (ACSC) Work Plan management.

Environmental Resources - Permitting, development review, and habitat protection.

Marine Resources - Administration and maintenance of our coastal waters programs including: managed anchorage areas, pumpout program, channel marker replacement program, derelict vessel removal from our waters in partnership with FWC.

Building Department - Development review, permitting, plan review, inspections and flood plain management.

Code Compliance - County regulation compliance with special focuses on vacation rentals, wastewater hookup, and contractor licensing enforcement.

Offices:
GIS - County wide graphics/mapping and digital data tracking, storage and delivery.
Land Steward - Administration and maintenance of our conservation lands.

Strategic Goals

To accomplish this mission, the Division is committed to the following goals:

- Serve all citizens equally, objectively and courteously
- Improve the exchange of information with individuals and communities through better public access and availability to information through use of latest technology and high quality, and easily understandable applications, regulations, and other written materials
- Respond to all public information requests and complaints in a timely and efficient manner
- Encourage citizen participation in the planning process through public education and citizen outreach
- Serve the permitting community in a consistent, timely (with a sense of urgency) and professional manner with solutions oriented outlook
- Protect public health, safety and welfare through the fair and equitable enforcement and administration of existing regulations, public outreach and education

Delivering high quality, useful professional products and advice:

- Develop and implement pro-active, innovative and flexible approaches to permitting, planning, code enforcement and marine and terrestrial resources management
- Apply problem solving and consensus building for achieving goals
- Provide timely and professional information and service to County Commission and other County decision makers

Providing a challenging work environment:

- Recruit and retain superior people with integrity
- Encourage and reward flexibility, responsiveness, teamwork, personal initiative and accountability
- Use advanced technology to better serve the County
- Promote continuing education and training of personnel

Monroe County Board of County Commissioners
Fiscal Year 2016 Adopted Fiscal Plan

Growth Mgmt

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
2010 Comp Plan	127,921	145,278	270,000	270,000	130,000	(51.9%)
Building Department	2,155,158	2,592,276	3,573,082	3,709,483	4,068,670	13.9%
Code Compliance	1,238,911	1,308,545	1,469,420	1,469,420	1,434,535	(2.4%)
Environmental Resources	641,177	884,994	1,671,956	1,896,956	1,677,622	0.3%
Growth Management Administration	582,780	607,418	973,666	973,666	918,700	(5.6%)
Marine Projects	-	-	-	210,050	-	- %
Marine Resources	602,291	727,008	2,051,422	2,056,043	2,008,268	(2.1%)
Planning Commission	73,875	76,033	81,964	81,964	82,176	0.3%
Planning Department	1,446,859	1,442,211	1,560,584	1,951,885	1,545,550	(1.0%)
Planning/Building Refunds	5,951	43,726	22,000	203,000	42,000	90.9%
Total Budget	**6,874,923**	**7,827,489**	**11,674,094**	**12,822,467**	**11,907,521**	**2.0%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Governmental Fund Type Grants	272,424	364,683	-	932,963	-	- %
Mstd - Plng/bldg/code/fire Mar	3,719,588	3,920,761	5,166,977	5,115,365	4,874,182	(5.7%)
Boating Improvement Fund (BIF)	579,320	727,008	2,051,422	2,056,043	2,008,268	(2.1%)
Misc Special Revenue Fund	19,907	34,187	49,110	185,511	78,400	59.6%
Environmental Restoration Fund	142,482	179,035	872,613	877,613	926,401	6.2%
Building Fund	2,141,202	2,601,814	3,533,972	3,654,972	4,020,270	13.8%
Total Revenue	**6,874,923**	**7,827,489**	**11,674,094**	**12,822,467**	**11,907,521**	**2.0%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Growth Management Administration	4.98	3.98	4.98	4.58	(0.40)
Planning Department	14.00	14.50	16.84	15.52	(1.32)
Environmental Resources	7.00	7.00	8.33	8.33	-
Building Department	28.00	28.50	33.83	30.33	(3.50)
Marine Resources	1.00	1.00	1.00	1.00	-
Code Compliance	17.00	17.00	17.00	16.00	(1.00)
Total Full-Time FTE	71.98	71.98	81.98	75.76	(6.22)
Total FTE	**71.98**	**71.98**	**81.98**	**75.76**	**(6.22)**

Growth Mgmt

Growth Management Administration

Mission Statement

To assure the Division serves the public in a professional manner while providing challenging work experience for our employee base allowing for both professional and personal growth of employees.

Services Provided

- Provide management oversight of budgetary and personnel and all programs within Division.
- Process, review, approve, and distribute the Division's BOCC agenda items.
- Provide policy recommendations to BOCC, County Administrator, County agencies and state/federal agencies on growth management issues affecting the County.
- Provide management oversight of County's Flood Insurance Inspection and Compliance Program.
- Prepare Annual Assessment of Comprehensive Work Program for Governor and Cabinet and coordinate County's efforts and responsibilities for maintenance and implementation of the Comprehensive Plan and Work Program and other requirements under Chapters 163 and 380, Florida Statutes.

Major Variances

The FY16 budget reductions can be attributed to a portion of an FTE reallocated to the General Fund and a reduction in Professional Services for the Impact Fee Study and other miscellaneous expenses in the line item.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	391,370	415,653	473,550	484,041	434,456	(8.3%)
Operating Expenditures	191,410	185,811	500,116	489,625	484,244	(3.2%)
Capital Outlay Expenditures	-	5,954	-	-	-	- %
Total Budget	**582,780**	**607,418**	**973,666**	**973,666**	**918,700**	**(5.6%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Mstd - Plng/bldg/code/fire Mar	582,780	607,418	973,666	973,666	918,700	(5.6%)
Total Revenue	**582,780**	**607,418**	**973,666**	**973,666**	**918,700**	**(5.6%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.98	-	1.00	1.00	-
Officials & Administrators	1.00	1.98	1.98	1.58	(0.40)
Technicians	-	1.00	1.00	1.00	-
Professionals	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	4.98	3.98	4.98	4.58	(0.40)
Total FTE	**4.98**	**3.98**	**4.98**	**4.58**	**(0.40)**

Growth Mgmt
Planning Department

Mission Statement
Foster sustainable, quality development in the County while conserving and promoting stewardship of the County's fragile environment and the unique character of its' diverse island communities.

Key Objectives:

• Maintain and update Comprehensive Plan, including completion of studies and tasks for implementation.
• Complete comprehensive revisions to Land Development Regulations to make the regulations more user-friendly and easier to interpret and apply.
• Process and review permit and development applications in an efficient and effective manner consistent with the Comprehensive Plan and Land Development Regulations.
• Compile and disseminate policy, demographic, environmental and planning information to citizens, developers, other departments and governmental agencies within 5 working days of request.
• Continue implementing Administration Commission Rule 28-20.140, F.A.C
• Administer the Residential and Nonresidential Rate of Growth Ordinances and Affordable Housing programs in an efficient and effective manner.
• Prepare and meet schedules for required State reports and submittals.
• Encourage pre-application meetings and issue letters of understanding.
• Provide for professional administration of grants and project management of consultant studies.
• Finish development of and maintain the department website to include Liveable CommuniKeys, other reports and proposed regulatory and policy changes.
• Provide staff support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial and Vesting Hearing Officer and special Ad Hoc Committees.

Services Provided
• Provide development review services for projects to ensure compliance with Comprehensive Plan and Land Development Regulations.
• Enhance and maintain the County's permit allocation system for residential and non-residential development.
• Implement Livable CommuniKeys Program and adopted community master plans through amendments to Land Development Regulations and other actions identified in these plans.
• Maintain and update the County Comprehensive Plan in accordance with Chapters 163 and 380 Florida Statutes .
• Maintain and amend the Land Development Regulations in accordance with the Comprehensive Plan, requirements resulting from community master planning efforts and regulatory streamlining efforts.
• Prepare revised policy and regulatory framework, including amendments to the Comprehensive Plan and Land Development Regulations needed to implement Goal 105, Smart Growth/Tier System and appropriate recommendations of the Florida Keys Carrying Capacity.
• Provide policy recommendations on the Comprehensive Plan and County's compliance with State Comprehensive Plan mandates to the BOCC, County Administrator, Division Directors and other County agencies.
• Compile and disseminate policy, demographic, socio-economic, environmental and planning information to public and other County and public agencies.
• Provide staff administrative support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial Use and Vesting Officer and special ad hoc committees.

Major Variances
The Affordable Housing Planner position has been eliminated from the FY16 budget. Contractual services is increasing due to the eliminated position.

Advisory Board
• Planning Commission
• Parks and Recreation Advisory Board
• Historic Preservation Commission
• Development Review Committee (DRC)
• Environmental Impact Study Oversight Committee (EIS)

Growth Mgmt
Planning Department

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	1,123,429	1,165,509	1,345,975	1,441,239	1,277,311	(5.1%)
Operating Expenditures	264,736	274,053	190,109	479,671	268,239	41.1%
Capital Outlay Expenditures	58,694	2,649	24,500	30,974	-	(100.0%)
Total Budget	**1,446,859**	**1,442,211**	**1,560,584**	**1,951,885**	**1,545,550**	**(1.0%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Governmental Fund Type Grants	191,894	242,589	-	502,913	-	- %
Mstd - Plng/bldg/code/fire Mar	1,254,965	1,199,622	1,560,584	1,448,972	1,545,550	(1.0%)
Total Revenue	**1,446,859**	**1,442,211**	**1,560,584**	**1,951,885**	**1,545,550**	**(1.0%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	4.00	4.50	4.50	4.18	(0.32)
Technicians	2.00	2.00	4.34	4.34	-
Professionals	8.00	8.00	8.00	7.00	(1.00)
Total Full-Time FTE	14.00	14.50	16.84	15.52	(1.32)
Total FTE	**14.00**	**14.50**	**16.84**	**15.52**	**(1.32)**

Growth Mgmt
2010 Comp Plan

Mission Statement
To prepare and implement the goals, objectives and policies of the adopted Comprehensive Plan.

The adopted Comprehensive Plan guides future growth and community development. The Monroe County 2010 Comprehensive Plan provides for an established land use management system that protects the natural environment of the Florida Keys; conserves and promotes the community character of the Florida Keys; promotes orderly and balanced growth in accordance with the capacity of available and planned public facilities and services; promotes affordable housing in close proximity to places of employment in the Florida Keys; promotes and supports a diverse and sound economic base; protects the constitutional rights of property owners to own, use and dispose of their real property; and promotes coordination and efficiency among governmental agencies with permitting jurisdiction over land use activities in the Florida Keys.

Services Provided
- Maintain the Comprehensive Plan and ensure the goals, objectives and policies are internally consistent, consistent with the Principles for Guiding Development, and further the goals and needs of the community.
- Respond to inquiries and offer customer service to the community.
- Review, analyze and process comprehensive plan amendments.
- Complete research, studies and other tasks for the implementation of the comprehensive plan and the development of policy recommendations.
- Update the comprehensive plan to ensure it is consistent with all current statutory and rule requirements. The 2010-2030 Comp Plan should be finished next fiscal year.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	127,921	145,278	270,000	270,000	130,000	(51.9%)
Total Budget	**127,921**	**145,278**	**270,000**	**270,000**	**130,000**	**(51.9%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Mstd - Plng/bldg/code/fire Mar	127,921	145,278	270,000	270,000	130,000	(51.9%)
Total Revenue	**127,921**	**145,278**	**270,000**	**270,000**	**130,000**	**(51.9%)**

Growth Mgmt

Planning Commission

Mission Statement

It is the mission of the Monroe County Planning Commission to ensure the protection of the Florida Keys environment and conservation of natural resources, and facilitate sustainable economic development for the benefit of all residents and visitors through a coordinated and cooperative planning process at the County level.

Services Provided

The primary function of the Planning Commission and planning staff members is serving the needs of the residents by following the Goals and Objectives of the Monroe County 2010 Comprehensive Plan and the Land Development Regulations as follows:

- Serve as the "local planning agency" pursuant to Section 163.3174; space F.S
- Hold public hearings
- Review applications and comprehensive plan and land development code amendments
- Prepare recommendation for the Board of County Commissioners

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	54,599	54,732	55,000	55,450	55,200	0.4%
Operating Expenditures	19,276	21,301	26,964	26,514	26,976	- %
Total Budget	**73,875**	**76,033**	**81,964**	**81,964**	**82,176**	**0.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Mstd - Plng/bldg/code/fire Mar	73,875	76,033	81,964	81,964	82,176	0.3%
Total Revenue	**73,875**	**76,033**	**81,964**	**81,964**	**82,176**	**0.3%**

Growth Mgmt

Environmental Resources

Mission Statement

To provide environmentally related services to the citizens of Monroe County and ensure compliance with the requirements of the State of Florida, Year 2010 Comprehensive Plan, and Land Development Regulations in order to protect and sustain the natural environments of the Florida Keys.

Services Provided

- Review and process of development applications
- Provide timely and courteous customer assistance
- Pre & post development site analyses and inspections
- Conduct habitat analyses and delineations
- Review conditional use, administrative relief variances, beneficial use determination reviews and reports
- Intradivisional coordination with Building Dept., Code Enforcement, Marine Resources, Planning
- Interdepartmental coordination with Engineering, Public Works, County Attorney, Airports
- Interagency coordination (FWS, ACOE, DEP, FWC, DCA, SFWMD, EPA, DOD) on environmentally related issues
- Conduct tier designation reviews and updates
- Complete Key Deer HCP monitoring and reporting
- Review and draft Comprehensive Plan amendments and updates
- Review applications under the Permit Referral Process

Major Variances

The FY16 operating budget increase is due to the maintenance of county owned parcels and new plantings.

Advisory Board

Tier Designation Review Committee
SE Florida Climate Compact
Climate Change Advisory Committee

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	542,992	600,264	671,834	664,034	653,966	(2.7%)
Operating Expenditures	98,185	267,421	982,122	1,216,379	1,023,656	4.2%
Capital Outlay Expenditures	-	17,309	18,000	16,543	-	(100.0%)
Total Budget	**641,177**	**884,994**	**1,671,956**	**1,896,956**	**1,677,622**	**0.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Governmental Fund Type Grants	57,559	122,094	-	220,000	-	- %
Mstd - Plng/bldg/code/fire Mar	441,136	583,865	799,343	799,343	751,221	(6.0%)
Environmental Restoration Fund	142,482	179,035	872,613	877,613	926,401	6.2%
Total Revenue	**641,177**	**884,994**	**1,671,956**	**1,896,956**	**1,677,622**	**0.3%**

Growth Mgmt

Environmental Resources

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Technicians	2.00	2.00	2.33	3.33	1.00
Professionals	5.00	5.00	6.00	5.00	(1.00)
Total Full-Time FTE	7.00	7.00	8.33	8.33	-
Total FTE	**7.00**	**7.00**	**8.33**	**8.33**	**-**

Growth Mgmt
Building Department

Mission Statement
Protect public health and safety, property and the environment by providing an efficient, effective and considerate permitting and code administration system in accordance with Monroe County Code and the Florida Statutes, that is consistent with and furthers the Monroe County Comprehensive Plan.

Services Provided
- Provide plans reviewing and permitting services for compliance with the Florida Building Code, the Monroe County Code, and all other life safety codes.
- Coordinate unsafe structure abatement with the Code Compliance Department and the office of the County Attorney.
- Provide inspection services in accordance with the Building Code.
- Provide a contractor licensing and testing program.
- Provide staff support for the Contractors Examining Board and the Board of Adjustment and Appeals.
- Provide coordinated administration and enforcement of County's floodplain regulations including management of the County's Flood Insurance Inspection and Compliance Program.

Major Variances
The FY16 budget increase is due to non-recurring expenses in other contractual services (CRS Outreach, Sungard Community Upgrade, EPlan Review, and Large Plan Scanning) along with the M.T. Causley contract. Four positions have been eliminated to help offset some of these increases.

Advisory Board
- Construction Board of Adjustments and Appeals
- Contractor's Examining Board
- Code Compliance Review Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	1,849,783	1,963,259	2,489,251	2,074,413	2,456,029	(1.3%)
Operating Expenditures	275,291	594,940	837,431	1,465,649	1,438,098	71.7%
Capital Outlay Expenditures	30,084	34,077	246,400	169,421	174,543	(29.2%)
Total Budget	**2,155,158**	**2,592,276**	**3,573,082**	**3,709,483**	**4,068,670**	**13.9%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Misc Special Revenue Fund	19,907	34,187	49,110	185,511	78,400	59.6%
Building Fund	2,135,251	2,558,088	3,523,972	3,523,972	3,990,270	13.2%
Total Revenue	**2,155,158**	**2,592,276**	**3,573,082**	**3,709,483**	**4,068,670**	**13.9%**

Growth Mgmt

Building Department

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	6.00	5.50	4.50	5.00	0.50
Officials & Administrators	1.00	1.00	2.00	1.00	(1.00)
Technicians	9.00	9.00	11.33	10.33	(1.00)
Service Maintenance	2.00	2.00	3.00	2.00	(1.00)
Professionals	10.00	11.00	13.00	12.00	(1.00)
Total Full-Time FTE	28.00	28.50	33.83	30.33	(3.50)
Total FTE	**28.00**	**28.50**	**33.83**	**30.33**	**(3.50)**

Growth Mgmt
Marine Resources

Mission Statement
The mission of the Marine Resources office is to help protect and conserve the marine environment of the Florida Keys within Monroe County in a manner consistent with the Monroe County 2010 Comprehensive Plan, Monroe County Code and to provide for the adequate and appropriate use of the Keys' marine resources. The focus of the Marine Resources office is on: 1. Protection of the marine environment; 2. Provision of maritime infrastructure; and 3. Public water access.

Services Provided
• Maintain a Keys-wide system of aids to navigation and boating regulatory zones designed to both assist boaters and protect valuable shallow-water resources.
• Coordinate with other county offices and state and federal agencies.
• Customer assistance; including addressing a wide variety of public concerns regarding boating issues and shoreline protection.
• Dispose of derelict and abandoned vessels.
• Provide vessel launching facilities, and provide keys-wide vessel pump out services
• Development of mooring fields

Advisory Board
Marine and Port Advisory Committee

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	12,481	51,625	63,133	63,133	66,003	4.5%
Operating Expenditures	582,747	672,682	610,416	835,525	634,698	4.0%
Capital Outlay Expenditures	7,063	2,700	1,377,873	1,157,385	1,307,567	(5.1%)
Total Budget	**602,291**	**727,008**	**2,051,422**	**2,056,043**	**2,008,268**	**(2.1%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Governmental Fund Type Grants	22,971	-	-	-	-	- %
Boating Improvement Fund (BIF)	579,320	727,008	2,051,422	2,056,043	2,008,268	(2.1%)
Total Revenue	**602,291**	**727,008**	**2,051,422**	**2,056,043**	**2,008,268**	**(2.1%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Growth Mgmt
Planning/Building Refunds

Services Provided

A budget is setup to account for refunds of permit fees.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	5,951	43,726	22,000	203,000	42,000	90.9%
Total Budget	**5,951**	**43,726**	**22,000**	**203,000**	**42,000**	**90.9%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Mstd - Plng/bldg/code/fire Mar	-	-	12,000	72,000	12,000	- %
Building Fund	5,951	43,726	10,000	131,000	30,000	200.0%
Total Revenue	**5,951**	**43,726**	**22,000**	**203,000**	**42,000**	**90.9%**

Growth Mgmt
Code Compliance

Mission Statement
To promote, protect and improve the health, safety and welfare of citizens and the environment by providing an equitable, expeditious and effective enforcement of all County Codes and establishing a working partnership with Monroe County neighborhoods.

Services Provided
- Perform field investigations for complaints relating to ordinance violations both reactively and proactively.
- Issue courtesy warning notices, notices of violations, citations (for ordinance violations) and contractor licensing violations. Inspectors place an emphasis on voluntary compliance measures, but also provide enforcement where required to obtain compliance.
- Present ordinance violation cases in special master hearings, the court system, and in contractors examining board meetings.
- Coordinate the removal of abandoned vehicles, vessels, debris, and vegetative debris from private property, County and State Rights of way.
- Coordinate unsafe structure enforcement with the County Building Official.
- Coordinate foreclosure proceedings with the County Attorney.
- Provide staff assistance to the Special Master.
- Provide information to public regarding Monroe County Code and compliance.

Advisory Board
Special Magistrate

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	1,095,628	1,178,769	1,245,996	1,257,596	1,167,227	(6.3%)
Operating Expenditures	143,283	112,468	207,224	195,281	231,308	11.6%
Capital Outlay Expenditures	-	17,309	16,200	16,543	36,000	122.2%
Total Budget	**1,238,911**	**1,308,545**	**1,469,420**	**1,469,420**	**1,434,535**	**(2.4%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Mstd - Plng/bldg/code/fire Mar	1,238,911	1,308,545	1,469,420	1,469,420	1,434,535	(2.4%)
Total Revenue	**1,238,911**	**1,308,545**	**1,469,420**	**1,469,420**	**1,434,535**	**(2.4%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	5.00	5.00	5.00	5.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Technicians	2.00	2.00	2.00	2.00	-
Professionals	9.00	9.00	9.00	8.00	(1.00)
Total Full-Time FTE	17.00	17.00	17.00	16.00	(1.00)
Total FTE	**17.00**	**17.00**	**17.00**	**16.00**	**(1.00)**

Growth Mgmt
Marine Projects

Services Provided
Provide effluent pump-out services to live-aboards at a very nominal fee, thereby, keeping our shore waters cleaner.

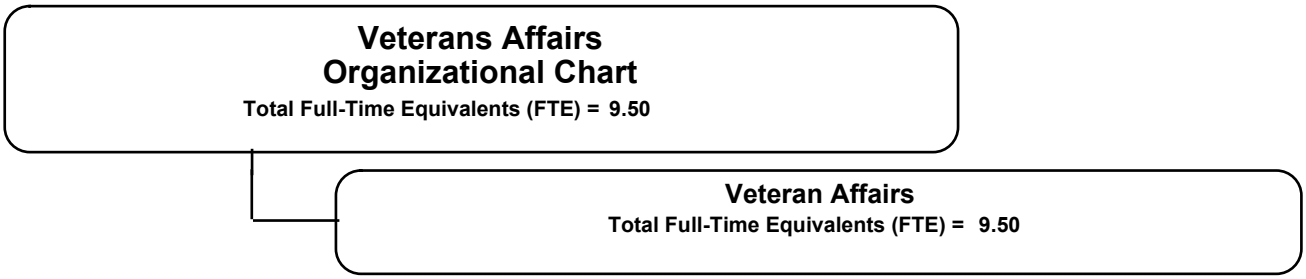
Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	-	-	-	210,050	-	- %
Total Budget	**-**	**-**	**-**	**210,050**	**-**	**- %**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Governmental Fund Type Grants	-	-	-	210,050	-	- %
Total Revenue	**-**	**-**	**-**	**210,050**	**-**	**- %**

Veterans Affairs



Veterans Affairs

Business Center Vision

In accordance with FS 292.11 and CFR 38 develop and maintain a highly trained and dedicated staff committed to professional and compassionate delivery of quality service to the veteran community throughout Monroe County.

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veterans benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Provide full veterans services to all clients to include, but not limited to, filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, social security claims, transition assistance (monthly TAMP briefing), veterans "homeless" outreach, etc. The Transportation van program provides transportation for veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and various surrounding hospitals in Miami, for specialty care Monday through Friday. Additionally, and through an agreement with Monroe County Social Services, provide transportation for social services clients, to various hospitals in Miami for appointments on an as needed/seat availability basis.

Strategic Goals

Ensure proper utilization of assets. Service to the customer is of the utmost importance. Ensuring that assets are being used exclusively to service the customers is key to achieve excellent service. Veterans Affairs will conduct quarterly reviews of the budget to ensure proper asset use.

Ensure proper manpower allocations. The nature of client's need changes continuously. Adjustments to manpower allocations are a continual need. Veterans Affairs will conduct monthly reviews of office performance measures based on clients served to assure proper manpower allocations are in place.

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Veteran Affairs	550,665	586,303	602,121	599,741	619,226	2.8%
Total Budget	**550,665**	**586,303**	**602,121**	**599,741**	**619,226**	**2.8%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	550,665	586,303	602,121	599,741	619,226	2.8%
Total Revenue	**550,665**	**586,303**	**602,121**	**599,741**	**619,226**	**2.8%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Veteran Affairs	9.50	9.50	9.50	9.50	-
Total Full-Time FTE	9.50	9.50	9.50	9.50	-
Total FTE	**9.50**	**9.50**	**9.50**	**9.50**	**-**

Veterans Affairs

Veteran Affairs

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veteran's benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Provide full veterans services to all clients to include, but not limited to, filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, social security claims, transition assistance (monthly TAMP briefing), veterans "homeless" outreach, etc. The Transportation van program provides transportation for veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and various surrounding hospitals in Miami, for specialty care Monday through Friday. Additionally, and through an agreement with Monroe County Social Services, provide transportation for social services clients, to various hospitals in Miami for appointments on an as needed/seat availability basis.

Advisory Board

The Veterans Affairs Department does not have an Advisory Board.

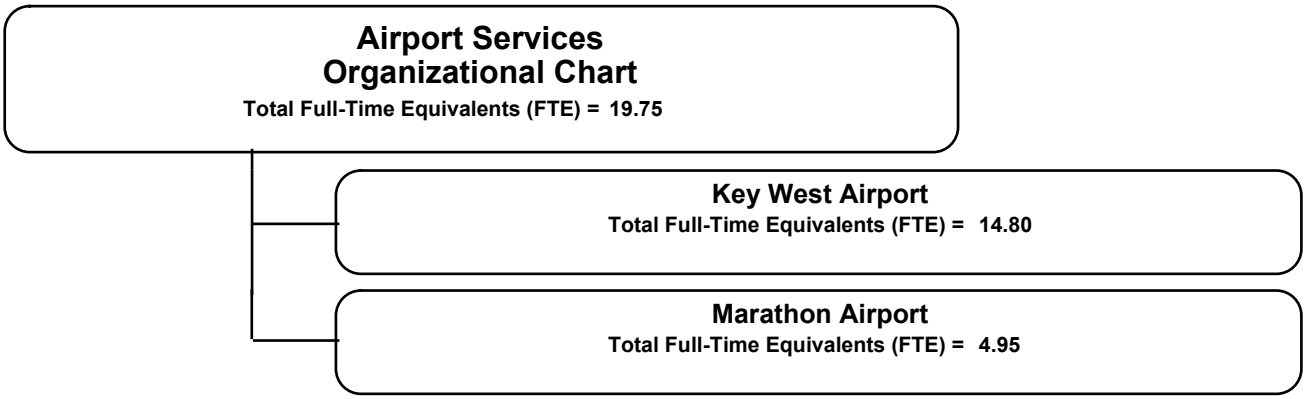
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	531,029	554,476	580,391	581,091	599,496	3.3%
Operating Expenditures	19,636	14,518	21,730	18,650	19,730	(9.2%)
Capital Outlay Expenditures	-	17,309	-	-	-	- %
Total Budget	**550,665**	**586,303**	**602,121**	**599,741**	**619,226**	**2.8%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	550,665	586,303	602,121	599,741	619,226	2.8%
Total Revenue	**550,665**	**586,303**	**602,121**	**599,741**	**619,226**	**2.8%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	3.00	3.00	3.00	3.00	-
Officials & Administrators	2.00	2.00	2.00	2.00	-
Service - Maintenance	1.50	1.50	1.50	1.50	-
Technicians	3.00	3.00	3.00	3.00	-
Total Full-Time FTE	9.50	9.50	9.50	9.50	-
Total FTE	**9.50**	**9.50**	**9.50**	**9.50**	**-**

Airport Services



Airport Services

Business Center Vision

Operate the airport in a safe, efficient and profitable manner.

Mission Statement

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Strategic Goals

Increasing passenger traffic
Increasing destinations we serve
Adding competitive fares
Decreasing cost per enplaned passenger to the airlines
Operating a world class terminal complex
Operating as a "good neighbor" with the City of Key West and surrounding communities
Operating a financially self-sustaining facility

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Key West Airport	9,188,389	9,167,480	7,394,565	9,104,958	7,381,569	(0.2%)
Key West Airport Debt Service - Interest & Other Debt Costs	299,015	-	-	-	-	- %
Marathon Airport	2,024,160	1,639,276	1,293,740	5,062,060	1,701,652	31.5%
PFC	(4,500)	-	596,250	4,882,129	600,000	0.6%
Total Budget	**11,507,064**	**10,806,756**	**9,284,555**	**19,049,147**	**9,683,221**	**4.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Marathon Airport	2,024,160	1,639,276	1,293,740	5,062,060	1,701,652	31.5%
Key West Intl Airport	8,493,857	9,167,480	7,394,565	9,104,958	7,381,569	(0.2%)
Key West AIP Series 2006 Bonds	993,547	-	-	-	-	- %
PFC & Oper Restrictions	(4,500)	-	596,250	4,882,129	600,000	0.6%
Total Revenue	**11,507,064**	**10,806,756**	**9,284,555**	**19,049,147**	**9,683,221**	**4.3%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Key West Airport	10.35	14.35	15.35	14.80	(0.55)
Marathon Airport	4.55	4.65	4.40	4.95	0.55
Total Full-Time FTE	14.90	19.00	19.75	19.75	-
Total FTE	**14.90**	**19.00**	**19.75**	**19.75**	**-**

Airport Services
Key West Airport

Mission Statement
Provide and maintain a world class facility for leisure and business travelers.

Services Provided
Provide a world class commercial and general aviation airport facility serving Key West and the lower Florida keys.

Major Variances
FY16 operating budget reductions are due to electricity usage continuing to decline as more energy-saving devices are replacing older, inefficient ones and reducing the budget for buildings.

The increase in Capital Outlay expenditures are due to budgeting required grant match for ongoing and new grant projects.

Advisory Board
• KWIA Ad Hoc Committee on Noise

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Decrease Cost Per Enplaned Passenger					
Cost Per Enplaned Passenger	Annually	9.04	9.31	9.40	9.40
Increase Destinations Served					
Destinations Served	Annually	9.00	10.00	8.00	9.00
Increase Passenger Traffic					
Passenger Enplanements	Annually	400,671.00	365,000.00	363,000.00	365,000.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	844,443	919,369	1,295,568	1,318,668	1,367,122	5.5%
Operating Expenditures	6,940,082	6,998,719	4,656,982	5,809,338	4,509,447	(3.2%)
Capital Outlay Expenditures	1,403,863	1,249,392	1,442,015	1,976,952	1,505,000	4.4%
Total Budget	**9,188,389**	**9,167,480**	**7,394,565**	**9,104,958**	**7,381,569**	**(0.2%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Key West Intl Airport	8,493,857	9,167,480	7,394,565	9,104,958	7,381,569	(0.2%)
Key West AIP Series 2006 Bonds	694,532	-	-	-	-	- %
Total Revenue	**9,188,389**	**9,167,480**	**7,394,565**	**9,104,958**	**7,381,569**	**(0.2%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	2.00	2.00	1.00	(1.00)
Officials & Administrators	2.35	2.35	3.35	2.80	(0.55)
Paraprofessionals	1.00	1.00	1.00	1.00	-
Skilled Craft Workers	3.00	3.00	4.00	3.00	(1.00)
Technicians	-	2.00	1.00	1.00	-
Professionals	3.00	4.00	4.00	6.00	2.00
Total Full-Time FTE	10.35	14.35	15.35	14.80	(0.55)
Total FTE	**10.35**	**14.35**	**15.35**	**14.80**	**(0.55)**

Airport Services
Marathon Airport

Mission Statement
Provide and maintain a world class facility for leisure and business air travelers.

Services Provided
1. Part 139 Certificate Airport
2. Runway 07-25: H5008X100
3. Aircraft Charter Services Available
4. Contract Fixed Base Operations (FBO) w/ fuel 100 gasoline (low lead) & Jet A
5. Contract T-Hangars & Leased Shade Hangars
6. Contract Rental Cars & Trucks
7. Airport user fee Customs & Border Protection facility.

Major Variances
The increase in Capital Outlay expenditures are due to budgeting required grant match for ongoing and new grant projects.

Advisory Board
- Florida Keys Marathon Airport Master Plan Advisory Committee
- Marathon Airport Ad Hoc Committee

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Increase Revenue Leases					
Active Revenue Leases	Annually	31.00	33.00	33.00	33.00
Track Fuel Gallon Flowage					
Fuel Gallon Flowage	Annually	754,633.00	775,000.00	775,000.00	775,000.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	334,210	430,124	372,846	384,846	417,216	11.9%
Operating Expenditures	1,490,105	1,100,221	420,894	654,278	409,311	(2.8%)
Capital Outlay Expenditures	199,845	108,931	500,000	4,022,936	875,125	75.0%
Total Budget	**2,024,160**	**1,639,276**	**1,293,740**	**5,062,060**	**1,701,652**	**31.5%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Marathon Airport	2,024,160	1,639,276	1,293,740	5,062,060	1,701,652	31.5%
Total Revenue	**2,024,160**	**1,639,276**	**1,293,740**	**5,062,060**	**1,701,652**	**31.5%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	1.55	1.65	1.40	0.95	(0.45)
Service - Maintenance	1.00	1.00	1.00	1.00	-
Skilled Craft Workers	1.00	1.00	1.00	1.00	-
Professionals	-	-	-	1.00	1.00
Total Full-Time FTE	4.55	4.65	4.40	4.95	0.55
Total FTE	**4.55**	**4.65**	**4.40**	**4.95**	**0.55**

Airport Services
PFC

Services Provided
The Passenger Facility Charge (PFC) Program allows the collection of PFC fees for every boarded passenger at commercial airports controlled by public agencies. Airports use these fees to fund FAA-approved projects/grants that enhance safety, security, or capacity; reduce noise; or increase air carrier competition. Some of our Grant projects have included Runway Safety, Noise Improvement, Drainage Rehab and Underground Utilities Master Plan.

Major Variances
Budgets are reflected on the availability of funding.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Capital Outlay Expenditures	(4,500)	-	596,250	4,882,129	600,000	0.6%
Total Budget	**(4,500)**	**-**	**596,250**	**4,882,129**	**600,000**	**0.6%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
PFC & Oper Restrictions	(4,500)	-	596,250	4,882,129	600,000	0.6%
Total Revenue	**(4,500)**	**-**	**596,250**	**4,882,129**	**600,000**	**0.6%**

Airport Services

Key West Airport Debt Service - Interest & Other Debt Costs

Major Variances

In 2013 the $30.6 million dollar bond issue to finance the new Passenger Terminal Complex was completely paid off, twenty-three years early, saving the airport more than $32 million dollars in interest payments.

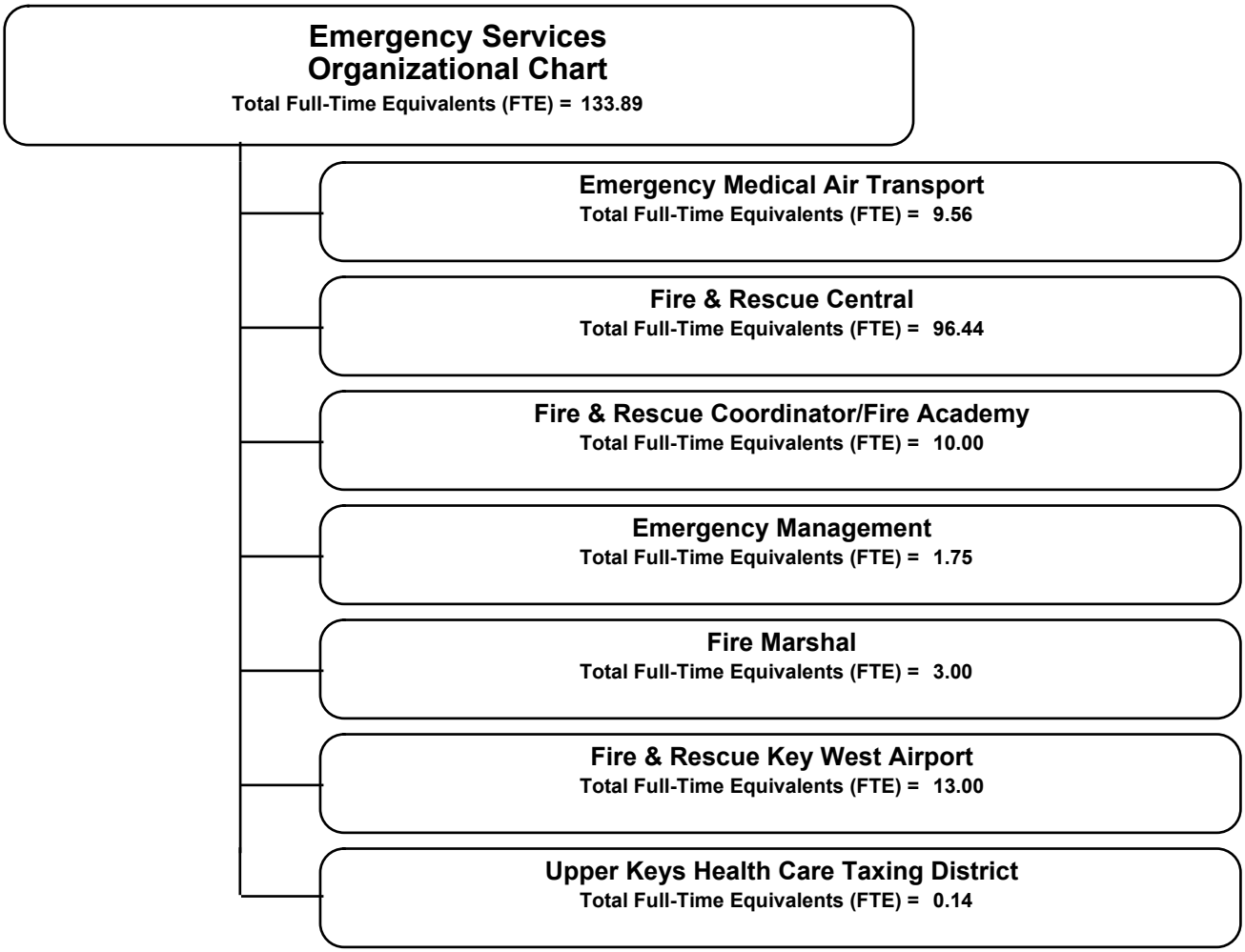
Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	299,015	-	-	-	-	- %
Total Budget	**299,015**	**-**	**-**	**-**	**-**	**- %**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Key West AIP Series 2006 Bonds	299,015	-	-	-	-	- %
Total Revenue	**299,015**	**-**	**-**	**-**	**-**	**- %**

Emergency Services



Emergency Services

Business Center Vision

We will ensure an effective fire and emergency service, protecting life and property through fire suppression, prevention and education, and emergency medical care and transportation of the sick and injured. Provide effective emergency management planning, and comprehensive countywide firefighting training academy. Strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Mission Statement

Provide Fire Suppression, Emergency Medical Services, Emergency Management, and other emergency services to the citizens and visitors of Monroe County in a professional and effective manner.

Services Provided

• MONROE COUNTY FIRE RESCUE

Provide cross-trained firefighter/EMS personnel at Stock Island, Big Coppitt, Sugarloaf, Cudjoe, Big Pine, Conch Key, Long Key/Layton and Tavernier fire stations.

- Respond to and suppression of structural, vehicular and wildfires
- Respond to medical emergencies and vehicular accidents
- Provide medical care and emergency transportation of patients by ground to appropriate medical facilities

• TRAUMA STAR AIR AMBULANCE

Provides air-based transfers of medical patients from emergency scenes and local hospitals to regional treatment centers.

• EMERGENCY MANAGEMENT

Creates and implements plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors.

• KEY WEST INTERNATIONAL AIRPORT (KWIA) FIRESTATION NO. 7 / ARFF

Managerial and operational oversight of KWIA firestation providing emergency response to aircraft and first response emergencies on KWIA property.

• FIRE MARSHAL

Provides for the enforcement and compliance with the Florida Fire Prevention Code through building and site plans review and certificate of occupancy inspections.

• STATE RECOGNIZED FIRE TRAINING ACADEMY

Provides firefighting training for FF1 and FF2 state certification, and other countywide fire and EMS training activities.

• FOUR (4) VOLUNTEER CORPORATIONS

Continue to provide oversight, operational, and financial support to Big Coppitt Volunteer Fire Dept. Inc., Sugarloaf Volunteer Fire Dept. Inc., Layton Volunteer Fire Dept. Inc. and Tavernier Volunteer Fire Dept. Inc. Financial support also goes to the Big Pine Volunteers whom on January 21, 2015, thru BOCC Agenda Item C5, dissolved their corporation and became a part of Monroe County Fire Rescue.

• IN-HOUSE BILLING SERVICE

Effective mid FY14, in-house billing services were initiated and funded through the Fine & Forfeiture and District 1 L&M Key funds, for the collection of revenues from air and ground transports.

Strategic Goals

• NEW FIRE TRAINING ACADEMY

Architectural plans, request for proposals and approval of new Fire Training Academy to break ground late FY15

• NEW CUDJOE SUMMERLAND STATION NO. 11

Property acquisition, architectural plans, request for proposals and approval for new Cudjoe/Summerland Station No. 11 to replace current station

• NEW SUGARLOAF STATION NO. 10

Locate / obtain site to serve Sugarloaf Fire & EMS area

• 9-1-1 EMERGENCY SYSTEM

Enhanced communication upgrades to the emergency dispatch system in conjunction with the Sheriff's Office.

Monroe County Board of County Commissioners
Fiscal Year 2016 Adopted Fiscal Plan

Emergency Services

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Emergency Management	1,152,144	1,015,988	321,248	1,027,043	385,092	19.9%
Emergency Medical Air Transport	2,315,262	2,624,825	2,817,348	2,817,348	3,148,956	11.8%
EMS Administration	5,395,236	5,465,628	-	-	-	- %
Fire & Rescue Central	3,448,818	3,676,997	10,013,631	9,970,496	10,385,682	3.7%
Fire & Rescue Coordinator/Fire Academy	1,110,569	1,129,718	1,270,893	1,275,363	1,440,578	13.4%
Fire & Rescue Key West Airport	1,232,626	1,248,425	1,372,899	1,372,899	1,400,131	2.0%
Fire Marshal	306,655	361,911	398,986	398,986	440,223	10.3%
Impact Fees Fire & EMS	-	-	34,003	34,003	53,406	57.1%
LOSAP	32,655	28,290	45,720	45,720	44,916	(1.8%)
Planning/Building Refunds	-	-	-	118,774	-	- %
Upper Keys Health Care Taxing District	74,152	203,065	219,301	219,301	218,095	(0.5%)
Total Budget	**15,068,118**	**15,754,846**	**16,494,029**	**17,279,934**	**17,517,079**	**6.2%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	611,674	579,097	784,265	781,470	1,004,742	28.1%
Fine & Forfeiture Fund	2,315,262	2,624,825	2,817,348	2,817,348	3,148,956	11.8%
Governmental Fund Type Grants	902,278	794,057	-	708,590	-	- %
Impact Fees Fund - Fire & EMS	-	-	34,003	34,003	53,406	57.1%
Fire & Ambulance District 1 L&M Key	8,844,054	9,142,625	10,013,631	9,970,496	10,385,682	3.7%
Upper Keys Healthcare Taxing District	74,152	203,065	219,301	219,301	218,095	(0.5%)
Mstd - Plng/bldg/code/fire Mar	1,055,415	1,134,463	1,206,862	1,325,636	1,261,151	4.5%
Misc Special Revenue Fund	-	-	-	4,470	-	- %
Key West Intl Airport	1,232,626	1,248,425	1,372,899	1,372,899	1,400,131	2.0%
FIRE & EMS LOSAP TRUST FUND	32,655	28,290	45,720	45,720	44,916	(1.8%)
Total Revenue	**15,068,118**	**15,754,846**	**16,494,029**	**17,279,934**	**17,517,079**	**6.2%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Emergency Medical Air Transport	8.00	9.56	9.56	9.56	-
Fire & Rescue Central	31.00	38.44	96.44	96.44	-
Fire & Rescue Coordinator/Fire Academy	9.00	9.00	9.00	10.00	1.00
EMS Administration	58.00	58.00	-	-	-
Emergency Management	1.75	1.75	1.75	1.75	-
Fire Marshal	3.00	3.00	3.00	3.00	-
Fire & Rescue Key West Airport	13.00	13.00	13.00	13.00	-
Upper Keys Health Care Taxing District	1.00	0.14	0.14	0.14	-
Total Full-Time FTE	124.75	132.89	132.89	133.89	1.00
Total FTE	**124.75**	**132.89**	**132.89**	**133.89**	**1.00**

Emergency Services

Emergency Medical Air Transport

Mission Statement

Provide quality emergency medical care to the citizens and visitors of Monroe County through the provision of air-helicopter medical transportation, "Trauma Star".

Services Provided

Through a partnership between Monroe County Emergency Services and Monroe County Sheriff's Department, provide a fully-staffed and operational air medical transport service in Monroe County for trauma scene response and medically necessary hospital-to-hospital transfers.

Major Variances

Personnel salary increases due to the ratification of Collective Bargaining Agreement With IAFF Local 3909 Unit One and Unit Two, October 1, 2014 Through September 30, 2017 – BOCC agenda item N6, April 15, 2015

Operating increase due to Sheriff budget ($146,223) and vehicle purchase.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Develop Patient Follow-up Program with Ryder Trauma Center					
Recieve data back on 50% of trauma patients transported to Ryder	Annually		10.00		10.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	704,692	833,418	972,745	974,315	1,150,425	18.3%
Operating Expenditures	1,584,730	1,769,281	1,829,303	1,827,733	1,953,531	6.8%
Capital Outlay Expenditures	25,840	22,126	15,300	15,300	45,000	194.1%
Total Budget	**2,315,262**	**2,624,825**	**2,817,348**	**2,817,348**	**3,148,956**	**11.8%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Fine & Forfeiture Fund	2,315,262	2,624,825	2,817,348	2,817,348	3,148,956	11.8%
Total Revenue	**2,315,262**	**2,624,825**	**2,817,348**	**2,817,348**	**3,148,956**	**11.8%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	0.78	0.78	0.78	-
Protective Service Workers	3.00	4.00	4.00	4.00	-
Professionals	5.00	4.78	4.78	4.78	-
Total Full-Time FTE	8.00	9.56	9.56	9.56	-
Total FTE	**8.00**	**9.56**	**9.56**	**9.56**	**-**

Emergency Services
Fire & Rescue Central

Mission Statement
Provide fire suppression, emergency medical services and transport, and other emergency services to the citizens and visitors in Monroe County ir a professional and effective manner.

Services Provided
Through eight career / volunteer fire stations with cross-trained firefighter / emergency medical personnel, provide to the unincorporated areas of Monroe County and the City of Layton:
- Fire Suppression
- Emergency Response to Medical Emergencies
- Advanced and Basic Life Support
- Emergency Response to Vehicular and Other Accidents
- Emergency Medical Transport of Patients to Local Medical Facilities
- Emergency Medical Transport of Patients to Regional Trauma Center
- Financial and Operational Support to Volunteer Fire Associations

Major Variances
Personnel salary increases due to the ratification of Collective Bargaining Agreement With IAFF Local 3909 Unit One and Unit Two, October 1, 2014 Through September 30, 2017 – BOCC agenda item N6, April 15, 2015

Advisory Board
Board of Governors, Fire and Ambulance District 1

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Implement a Comprehensive Background Check Program					
Improve Volunteer Accountability & Retention	Annually	100.00	100.00		100.00
Implement a Recycling Program at Fire Stations					
Viability of Commercial Hauler	Monthly	100.00	100.00		100.00
Implement a Stipend Review Process					
Assure Volunteer Expenditures of County Funds	Annually	80.00	90.00		90.00
Implement Computer Assisted Dispatch System					
Accurately Capture Dispatch and Response Times		0.00			
Train Personnel to Reduce Number of Personnel Injuries					
Achieve 30% Reduction in Personnel Injuries	Annually	6.00	13.00		13.00
Train Personnel to Reduce Number of Vehicle Accidents					
Achieve 50% Reduction in Back-Up Accidents	Annually	2.00	5.00		5.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	2,270,052	2,723,982	7,701,880	7,859,619	8,314,013	7.9%
Operating Expenditures	980,836	814,191	2,088,551	1,815,437	1,932,169	(7.5%)
Capital Outlay Expenditures	197,930	138,824	223,200	295,440	139,500	(37.5%)
Total Budget	**3,448,818**	**3,676,997**	**10,013,631**	**9,970,496**	**10,385,682**	**3.7%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Fire & Ambulance District 1 L&M Key	3,448,818	3,676,997	10,013,631	9,970,496	10,385,682	3.7%
Total Revenue	**3,448,818**	**3,676,997**	**10,013,631**	**9,970,496**	**10,385,682**	**3.7%**

Emergency Services

Fire & Rescue Central

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	0.22	0.22	0.22	-
Protective Service Workers	31.00	38.00	93.00	93.00	-
Professionals	-	0.22	3.22	3.22	-
Total Full-Time FTE	31.00	38.44	96.44	96.44	-
Total FTE	**31.00**	**38.44**	**96.44**	**96.44**	**-**

Emergency Services
Fire & Rescue Coordinator/Fire Academy

Mission Statement
Provide direction and managerial oversight of the Emergency Services Division to ensure effective fire and emergency medical services, fire prevention and education, emergency management, Trauma Star medical helicopter, Key West International Airport aircraft firefighting, and other programs. Provide quality training programs to ensure firefighting personnel are appropriately prepared to respond and mitigate fire, medical and other emergencies.

Services Provided
- Managerial Oversight
- Development and Delivery of Training Programs
- Budgetary Control and Management
- Program Development
- Policy Development and Enforcement
- Safety Program Compliance
- Supply and Equipment Purchasing, Delivery and Repairs
- Facilities and Apparatus Maintenance Coordination

Major Variances
New Training Officer / Captain Position
The retention, capabilities and proficiency of career and volunteer Fire/EMS personnel is vital. Not only will the new Training Captain provide hands-on practical and classroom-based Fire/EMS training, this position will emphasize training and proficiency of newly employed firefighters - currently, there is an approximate 20 percent annual turnover of firefighter personnel. The Captain's position will deliver on-going training and evolutions at the Academy, while fostering and mentoring quality firefighters to stay with MCFR and serve the Monroe County residents and visitors. The Joe London Fire Training Academy is state-recognized, and serves all of the Florida Keys; including municipalities, special fire districts, and the County. The amount budgeted includes loadings.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Increase Number of State Certified Volunteer Firefighters					
Number of Students Passed 1st Responder Course	Annually	18.00	12.00		12.00
Number of Students Passed FFI Course	Annually	16.00	16.00		16.00
Number of Students Passed FFII Course	Annually	14.00	14.00		14.00
Offer Appropriate Curriculum, Achieve 90% Pass Rate	Annually	100.00	90.00		90.00
Increase Performance, Education and Saftey of Firefighters					
Number of Students Passed Pump Operations Course	Annually	63.00	50.00		50.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	877,935	969,106	971,792	985,952	1,153,092	18.7%
Operating Expenditures	199,787	126,947	284,601	229,571	287,486	1.0%
Capital Outlay Expenditures	32,848	33,665	14,500	59,840	-	(100.0%)
Total Budget	**1,110,569**	**1,129,718**	**1,270,893**	**1,275,363**	**1,440,578**	**13.4%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	361,809	357,166	463,017	463,017	619,650	33.8%
Mstd - Plng/bldg/code/fire Mar	748,761	772,552	807,876	807,876	820,928	1.6%
Misc Special Revenue Fund	-	-	-	4,470	-	- %
Total Revenue	**1,110,569**	**1,129,718**	**1,270,893**	**1,275,363**	**1,440,578**	**13.4%**

Emergency Services

Fire & Rescue Coordinator/Fire Academy

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	4.00	4.00	4.00	4.00	-
Officials & Administrators	2.00	2.00	2.00	3.00	1.00
Protective Service Workers	1.00	1.00	1.00	2.00	1.00
Professionals	2.00	2.00	2.00	1.00	(1.00)
Total Full-Time FTE	9.00	9.00	9.00	10.00	1.00
Total FTE	**9.00**	**9.00**	**9.00**	**10.00**	**1.00**

Emergency Services
EMS Administration

Advisory Board

* EFFECTIVE FY15, EMS ADMINISTRATION IS COMBINED WITH FIRE RESCUE CENTRAL

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	4,816,815	4,882,854	-	-	-	- %
Operating Expenditures	542,639	555,608	-	-	-	- %
Capital Outlay Expenditures	35,783	27,166	-	-	-	- %
Total Budget	**5,395,236**	**5,465,628**	**-**	**-**	**-**	**- %**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Fire & Ambulance District 1 L&M Key	5,395,236	5,465,628	-	-	-	- %
Total Revenue	**5,395,236**	**5,465,628**	**-**	**-**	**-**	**- %**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Protective Service Workers	55.00	55.00	-	-	-
Professionals	3.00	3.00	-	-	-
Total Full-Time FTE	58.00	58.00	-	-	-
Total FTE	**58.00**	**58.00**	**-**	**-**	**-**

Emergency Services

Emergency Management

Mission Statement

Provide planning, preparedness for, and coordination of response activities to events which threaten the health and safety of Monroe County residents and visitors, and which may damage property and affect the economy within the County. These events include: hurricanes, tornadoes, waterspouts, mass immigration, hazardous materials accidents, terrorist activities, large fires, air crashes, civil disorders, a possible accident at the FP&L Turkey Point Nuclear Power Plant or nuclear attack.

Services Provided

Emergency Management creates plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors, works to find ways that will mitigate their impact, responds to these events, and coordinates recovery efforts by County and outside agencies. Emergency Management also provides training for volunteers, facilitates public education on many levels, and designs and participates in exercises that increase awareness of threats and our ability to respond as well as enhancing preparedness of all agencies that would participate in such an event.

Major Variances

Succession Plan for Retiring EM Director
EM Designee hired to work under the current EM's purview pending retirement. Does not include loadings. Budgeted for a 9 month timeline ($80,594 / 12 = approx. $6,716 per month = $60,444).

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Obtain Grants to Fund Personnel, Equipment, and PT&E					
Grants Obtained to Fund Personnel, Equipment, and PT&E	Annually	604,470.00	604,470.00		604,470.00
Planning, Training, and Exercises for Emergency Preparedness					
Exercises to Test Capability of Emergency Responders	Annually	10.00	10.00		10.00
Maintain Emergency Plans	Annually	100.00	100.00		100.00
Training of County Emergency Responders	Annually	60.00	60.00		60.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	362,164	361,184	192,319	474,526	226,973	18.0%
Operating Expenditures	766,842	654,804	128,929	547,660	140,119	8.7%
Capital Outlay Expenditures	23,138	-	-	4,858	18,000	- %
Total Budget	**1,152,144**	**1,015,988**	**321,248**	**1,027,043**	**385,092**	**19.9%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	249,866	221,931	321,248	318,453	385,092	19.9%
Governmental Fund Type Grants	902,278	794,057	-	708,590	-	- %
Total Revenue	**1,152,144**	**1,015,988**	**321,248**	**1,027,043**	**385,092**	**19.9%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	0.90	0.90	0.90	0.90	-
Officials & Administrators	0.85	0.85	0.85	0.85	-
Total Full-Time FTE	1.75	1.75	1.75	1.75	-
Total FTE	**1.75**	**1.75**	**1.75**	**1.75**	**-**

Emergency Services

Fire Marshal

Mission Statement

In partnership with the building official, assure fire safety compliant structures. Through fire prevention, code enforcement and education, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Services Provided

- Fire Code Enforcement
- Site Plan Review
- Building Plan Review
- Fire Protection Systems Plan Review
- Certificate of Occupancy Inspections for Fire Code Compliance

Major Variances

FKAA – 5 Year Interlocal Agreement (ILA)
Hydrant count increased resulting in annual PM and repair charges increasing by $2,350
IPAD(s) – Connectivity
Twelve (12) ipads internet connection at an annual cost of $7,920

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Conduct Investigations of Structure Fires					
Investigate, Log, and Generate Report for All Structure Fires	Annually	100.00	100.00		100.00
Fire Hydrant Installs – Upper Keys (Ad Valorem)					
Reduce Number of Preventable Fire Hazards					
Inspect All New and Remodeled Commercial Properties	Annually	100.00	100.00		100.00
Train Children in Fire, Life Safety, and Prevention					
Visit Schools and Day Cares with Fire Prevention Training	Annually	6.00	6.00		6.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	271,231	322,080	300,806	322,806	338,317	12.5%
Operating Expenditures	35,424	39,830	98,180	76,180	101,906	3.8%
Total Budget	**306,655**	**361,911**	**398,986**	**398,986**	**440,223**	**10.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Mstd - Plng/bldg/code/fire Mar	306,655	361,911	398,986	398,986	440,223	10.3%
Total Revenue	**306,655**	**361,911**	**398,986**	**398,986**	**440,223**	**10.3%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Protective Service Workers	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	3.00	3.00	3.00	3.00	-
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**

Emergency Services
LOSAP

Services Provided
LOSAP (Length of Service Award Plan) was implemented on June 21, 1999 by Ordinance 026-1999. LOSAP provides benefits to certain eligible firefighters and emergency medical services volunteers who have achieved at least 10 years of active service and have reached the age of 60.

Advisory Board
The plan administrator is the Board of County Commissioners (BOCC). Monroe County Fire Rescue manages the plan and each year requests and obtains a new actuarial report and presents it to the BOCC for approval. Included in the report is the annual contribution amount necessary to keep the plan on track. This amount is estimated and budgeted in Fund 141 Fire and Ambulance District 1, 11500 530340. Each year after receiving the report, funds are transferred from Fund 141 Fire and Ambulance District 1 to the LOSAP Trust Fund 610, along with funds to cover actuarial administrative service fees.

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	32,655	28,290	45,720	45,720	44,916	(1.8%)
Total Budget	**32,655**	**28,290**	**45,720**	**45,720**	**44,916**	**(1.8%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
FIRE & EMS LOSAP TRUST FUND	32,655	28,290	45,720	45,720	44,916	(1.8%)
Total Revenue	**32,655**	**28,290**	**45,720**	**45,720**	**44,916**	**(1.8%)**

Emergency Services
Impact Fees Fire & EMS

Services Provided
Impact fees are collected as an assessment on building permits issued for projects in unincorporated Monroe County and are used exclusively for the capital expansion of the county's fire infrastructure in a manner consistent with the capital improvements plan of the comprehensive plan, including the installation and retrofit of fire hydrants and wells. Chapter 126 of the Monroe County Code establishes the collection of impact fees. The disbursal of such funds require the approval of the Board of County Commissioners.

Major Variances
FY16 budget has been adjusted by OMB to reflect available funding.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Capital Outlay Expenditures	-	-	34,003	34,003	53,406	57.1%
Total Budget	**-**	**-**	**34,003**	**34,003**	**53,406**	**57.1%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Impact Fees Fund - Fire & EMS	-	-	34,003	34,003	53,406	57.1%
Total Revenue	**-**	**-**	**34,003**	**34,003**	**53,406**	**57.1%**

Emergency Services

Fire & Rescue Key West Airport

Mission Statement

Provide fire suppression and emergency care for potential aircraft crashes, emergency landings, and any emergencies at the county airport in a professional, efficient manner.

Services Provided

- Emergency Response to Aircraft Emergencies
- EMS Support at the Airport
- Respond to all Unknown Hazardous Incidents Connected to the Airport

Major Variances

Personnel salary increases due to the ratification of Collective Bargaining Agreement With IAFF Local 3909 Unit One and Unit Two, October 1, 2014 Through September 30, 2017 – BOCC agenda item N6, April 15, 2015

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Implement Airport Employee Training Program					
Employees Trained in CPR, AED and First Aid by 10	Annually	10.00	10.00		10.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	996,806	1,111,779	1,080,454	1,112,105	1,164,433	7.8%
Operating Expenditures	198,775	124,960	258,945	227,294	232,198	(10.3%)
Capital Outlay Expenditures	37,045	11,685	33,500	33,500	3,500	(89.6%)
Total Budget	**1,232,626**	**1,248,425**	**1,372,899**	**1,372,899**	**1,400,131**	**2.0%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Key West Intl Airport	1,232,626	1,248,425	1,372,899	1,372,899	1,400,131	2.0%
Total Revenue	**1,232,626**	**1,248,425**	**1,372,899**	**1,372,899**	**1,400,131**	**2.0%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Protective Service Workers	12.00	12.00	12.00	12.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	13.00	13.00	13.00	13.00	-
Total FTE	**13.00**	**13.00**	**13.00**	**13.00**	**-**

Emergency Services

Upper Keys Health Care Taxing District

Mission Statement

To ensure access to definitive care for critical trauma patients at the appropriate trauma center within the time frame established by the American College of Surgeons Committee on Trauma.

Services Provided

Provide funding for access to critical trauma care for residents within the geographical area north of mile marker 95.

Advisory Board

Upper Keys Health Care Taxing District Advisory Board

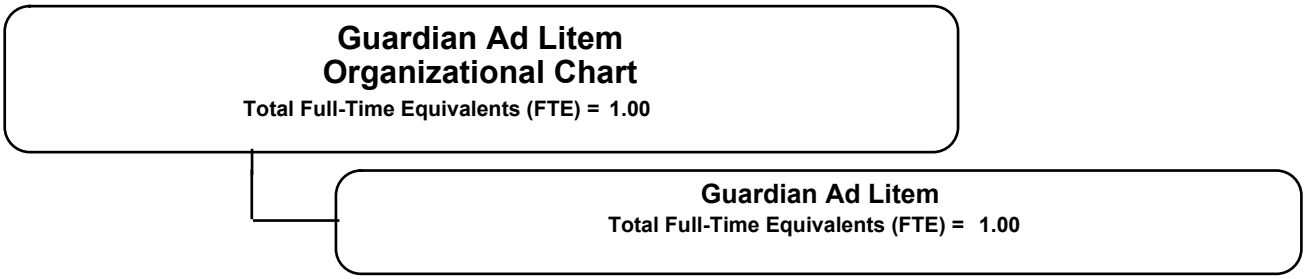
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Maintain Highest Balance in Fund					
Obtain Payment for Trauma Patients from Outside Sources	Annually	75.00	75.00		75.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	18,807	11,476	11,530	11,980	11,522	(0.1%)
Operating Expenditures	55,345	191,589	207,771	207,321	206,573	(0.6%)
Total Budget	**74,152**	**203,065**	**219,301**	**219,301**	**218,095**	**(0.5%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Upper Keys Healthcare Taxing District	74,152	203,065	219,301	219,301	218,095	(0.5%)
Total Revenue	**74,152**	**203,065**	**219,301**	**219,301**	**218,095**	**(0.5%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	0.14	0.14	0.14	-
Total Full-Time FTE	1.00	0.14	0.14	0.14	-
Total FTE	**1.00**	**0.14**	**0.14**	**0.14**	**-**

Guardian Ad Litem



Guardian Ad Litem

Mission Statement

The mission of the Guardian Ad Litem Program is to advocate for the best interests of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings. The Guardian Ad Litem (GAL) Program was created to implement sections 39.820-39.8298 of the Florida Statutes. F.S.61.401 describes the appointment of a Guardian Ad Litem advocate.

Strategic Goals

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Guardian Ad Litem	116,295	137,381	197,007	197,007	193,492	(1.8%)
Total Budget	**116,295**	**137,381**	**197,007**	**197,007**	**193,492**	**(1.8%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	116,295	137,381	197,007	197,007	193,492	(1.8%)
Total Revenue	**116,295**	**137,381**	**197,007**	**197,007**	**193,492**	**(1.8%)**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Guardian Ad Litem	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Guardian Ad Litem

Guardian Ad Litem

Advisory Board

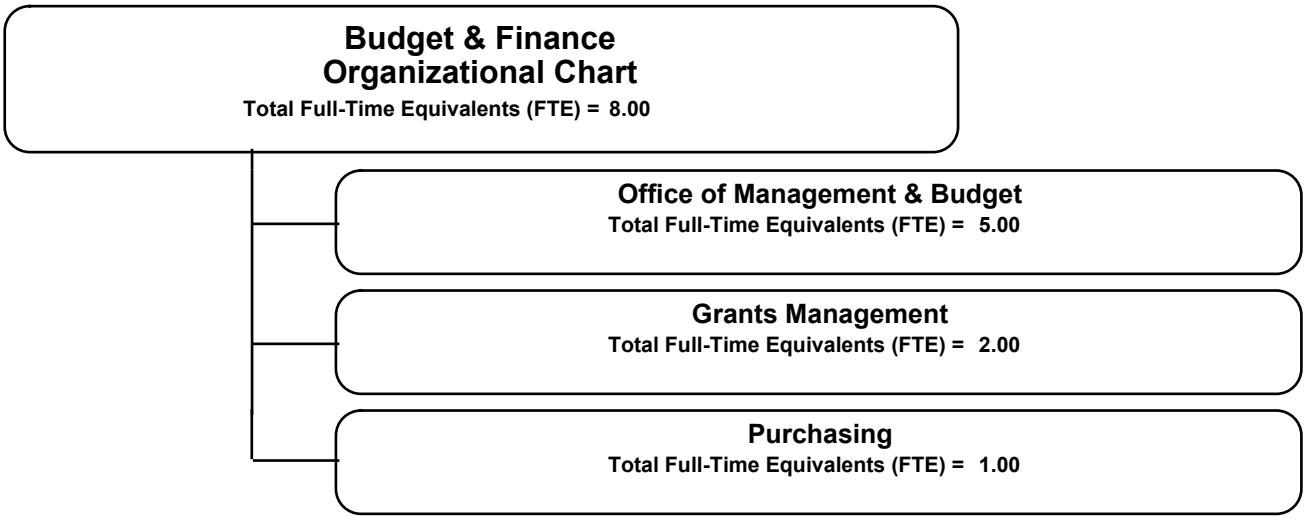
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	59,849	61,379	63,229	63,829	65,752	4.0%
Operating Expenditures	56,445	71,664	130,478	130,962	124,440	(4.6%)
Capital Outlay Expenditures	-	4,338	3,300	2,216	3,300	- %
Total Budget	**116,295**	**137,381**	**197,007**	**197,007**	**193,492**	**(1.8%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	116,295	137,381	197,007	197,007	193,492	(1.8%)
Total Revenue	**116,295**	**137,381**	**197,007**	**197,007**	**193,492**	**(1.8%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Budget & Finance



Budget & Finance

Business Center Vision

Provide administrative tools, techniques and consultation to county departments to optimize performance in all areas of the county budget. Preparation and oversight of the county's budget during the three phases of budget implementation.
Implement, monitor and revise the county's purchasing policy in order to ensure goods and services are secured in the most economical and efficient manner. Identify, apply for and monitor grant applications and implementation.

Mission Statement

To provide all county departments support with the budget, grant and purchasing needs in accordance with policies determined by the Board of County Commissioners and the Florida Statutes.

Services Provided

The Divison of Budget & Finance provides financial and resource management in 6 key areas:

- Financial Support- Guidance in the preparation and implementation of operating and capital budgets
- Financial Services- Maintenance of department budgets via transfers, resolutions & budget amendments during the year
- Financial Planning- Debt Management, Revenue Forecasting, and expenditure analysis
- Financial Systems- Enterprise-wide software programs, including GovMax & assistance with Finance Pentamation system
- Procurement- Purchasing services, proposals, bid coordination, oversight of the County's Purchasing Policy
- Grant Administration- Provide assistance for internal grants to local agencies with funding from federal and state agencies

Strategic Goals

Excellent governance through responsible management of county budget to ensure and sustain fiscal strength and stability.

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Grants Management	140,274	109,895	116,705	116,705	189,474	62.4%
Office of Management & Budget	595,514	620,249	550,751	690,509	477,982	(13.2%)
Purchasing	183,421	205,503	202,264	202,264	202,264	- %
Total Budget	**919,210**	**935,646**	**869,720**	**1,009,478**	**869,720**	**- %**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	638,427	721,579	869,720	867,214	869,720	- %
Governmental Fund Type Grants	280,782	214,068	-	142,264	-	- %
Total Revenue	**919,210**	**935,646**	**869,720**	**1,009,478**	**869,720**	**- %**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Office of Management & Budget	5.00	5.00	6.00	5.00	(1.00)
Grants Management	2.00	1.00	1.00	2.00	1.00
Purchasing	2.00	2.00	1.00	1.00	-
Total Full-Time FTE	9.00	8.00	8.00	8.00	-
Total FTE	**9.00**	**8.00**	**8.00**	**8.00**	**-**

Monroe County Board of County Commissioners
Fiscal Year 2016 Adopted Fiscal Plan

Budget & Finance
Office of Management & Budget

Mission Statement
Provide strategic planning and support to Monroe County government, which will promote efficient management practices, sound financial budgeting, and competitive procurement county-wide, while maintaining the highest standards of ethics, integrity and prudent expenditure of public funds.

Services Provided
- Develop, implement, and monitor annual operating and capital budgets by following Florida Statutes.
- Financial analysis, Revenue and Expenditure Forecasting and reporting.
- Provide budget assistance to all County Departments.

Major Variances
The 2016 budget decrease can be attributed to the reallocation of 1 FTE in the Division from Staff Accountant to Sr. Finance and Grants Analyst.

Advisory Board
None

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Effective allocation of resources to meet current operating and capital needs					
Process Budget Transfer Requests	Quarterly	1,717.00	2,000.00	2,081.00	2,000.00
Resolutions prepared and posted	Monthly	258.00	400.00	294.00	400.00
Review all County contracts	Monthly	439.00	450.00	446.00	450.00
Maintain stable, protected reserves					
Emergency Hurricane/Disaster Reserve Balance	Annually	),000,000.00	,000,000.00	0,000,000.00	0,000,000.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	289,640	374,878	490,686	489,201	403,443	(17.8%)
Operating Expenditures	305,874	238,448	54,065	198,690	68,539	26.8%
Capital Outlay Expenditures	-	6,923	6,000	2,618	6,000	- %
Total Budget	**595,514**	**620,249**	**550,751**	**690,509**	**477,982**	**(13.2%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	314,732	406,181	550,751	548,245	477,982	(13.2%)
Governmental Fund Type Grants	280,782	214,068	-	142,264	-	- %
Total Revenue	**595,514**	**620,249**	**550,751**	**690,509**	**477,982**	**(13.2%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	3.00	3.00	4.00	4.00	-
Officials & Administrators	2.00	2.00	2.00	1.00	(1.00)
Total Full-Time FTE	5.00	5.00	6.00	5.00	(1.00)
Total FTE	**5.00**	**5.00**	**6.00**	**5.00**	**(1.00)**

Budget & Finance
Grants Management

Services Provided

•Administer and monitor human service organization contracts;
•Prepare the County's annual Edward Byrne Memorial Justice Assistance Grants (including both Federal and State pass-thru allocations) and the annual RSAT application; obligate all grant funds;
•Manage grants assigned to the department to ensure grant implementation and compliance including Byrne, RSAT, State Energy Program, CJMHSA, and Monroe County Sheriff's Office grants;
•Prepare grant applications assigned to the department;
•Administer grants/contracts assigned to the department;
•Manage Public Assistance program (FEMA reimbursement);
•Monitor state and federal legislation for potential funding opportunities, disseminate this information to all departments, and assist departments with grant applications when possible;
•Prepare legislative agenda, appropriations requests, and legislative advocacy in conjunction with state and federal lobbyists;
•Monitor pending state and federal legislation for programmatic and budgetary impacts;
•Provide direct support to the following advisory boards: Human Services Advisory Board, Substance Abuse Policy Advisory Board, and CJMHSA Advisory Council;
•Development of Strategic Plan; coordination of annual Action Plans.

Major Variances

The 2016 budget increase can be attributed to the reallocation of 1 FTE in the Division from Staff Accountant to Sr. Finance and Grants Analyst. This change was necessary to handle the increasing need of analytical monitoring for grants.

Advisory Board

• Human Service Advisory Board
• Substance Abuse Policy Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	129,307	104,035	97,405	104,805	173,604	78.2%
Operating Expenditures	10,967	5,860	19,300	10,344	15,870	(17.8%)
Capital Outlay Expenditures	-	-	-	1,556	-	- %
Total Budget	**140,274**	**109,895**	**116,705**	**116,705**	**189,474**	**62.4%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	140,274	109,895	116,705	116,705	189,474	62.4%
Total Revenue	**140,274**	**109,895**	**116,705**	**116,705**	**189,474**	**62.4%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	-	-	1.00	1.00
Officials & Administrators	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	1.00	1.00	2.00	1.00
Total FTE	**2.00**	**1.00**	**1.00**	**2.00**	**1.00**

Budget & Finance
Purchasing

Mission Statement

To provide quality purchasing and contracting support to all county departments in a timely, cost effective and professional manner.
-Follow a strict Code of Ethics, avoiding the appearance of and preventing the opportunity for favoritism.
-Seek to maximize the purchasing power of public funds, while promoting fair and open competition.
-Strive to create a work environment that demonstrates teamwork, respect, integrity and honest communication.

Services Provided

Implement the Board's Purchasing Policy for all RFP's and contracts for goods and services.
Process all department's purchasing orders.
When required, purchase supplies and materials for all departments.

Advisory Board

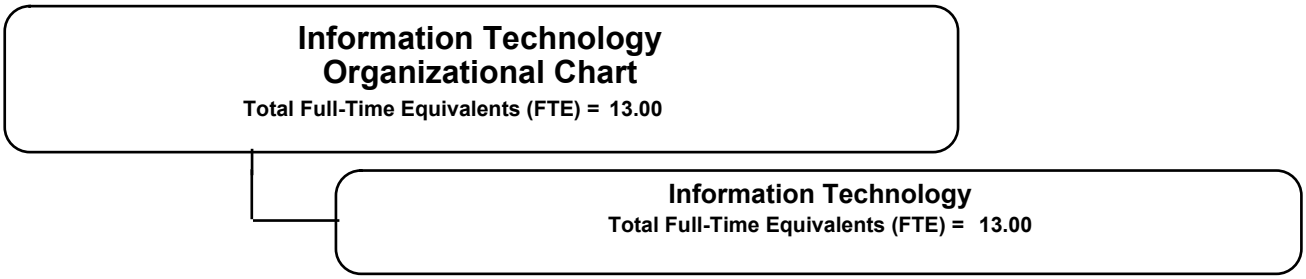
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	109,057	129,200	117,300	99,961	115,586	(1.5%)
Operating Expenditures	74,364	76,303	82,964	100,303	86,678	4.5%
Capital Outlay Expenditures	-	-	2,000	2,000	-	(100.0%)
Total Budget	**183,421**	**205,503**	**202,264**	**202,264**	**202,264**	**- %**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	183,421	205,503	202,264	202,264	202,264	- %
Total Revenue	**183,421**	**205,503**	**202,264**	**202,264**	**202,264**	**- %**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	1.00	-	-	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	1.00	1.00	-
Total FTE	**2.00**	**2.00**	**1.00**	**1.00**	**-**

Information Technology



Information Technology

Business Center Vision

Technology is not an end but rather a means to an end, helping our County Staff, residents, and visitors efficiently access and utilize County services

Mission Statement

The mission of Monroe County Information Technology Department is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

IT Help Desk and Application support
Website, Social Media and Mobile Applications
Phone and PBX services
Network and IP Services
Monroe County Television

Strategic Goals

1. Monitor expenditures to ensure that they remain within budget guidelines
2. Monitor equipment inventory and maintain equipment properly
3. Create, administer and support a reliable and efficient application, communications, and network environment to enhance the productivity of County staff
4. Provide technology solutions designed to lower energy costs and promote sustainability

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Information Technology	1,507,350	2,053,631	2,106,609	2,093,819	2,122,673	0.8%
Total Budget	**1,507,350**	**2,053,631**	**2,106,609**	**2,093,819**	**2,122,673**	**0.8%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,507,350	2,053,631	2,106,609	2,093,819	2,122,673	0.8%
Total Revenue	**1,507,350**	**2,053,631**	**2,106,609**	**2,093,819**	**2,122,673**	**0.8%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Information Technology	12.00	13.00	13.00	13.00	-
Total Full-Time FTE	12.00	13.00	13.00	13.00	-
Total FTE	**12.00**	**13.00**	**13.00**	**13.00**	**-**

Information Technology

Information Technology

Mission Statement

The mission of Monroe County Information Technology Department is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

Management and operation of computer and communications technology including Information Technology for the BOCC, Public Broadcasting, most telephone service and backbone data communication for all of Monroe County government.

Major Variances

This budget reflects the third year of a five year phone system upgrade.

Advisory Board

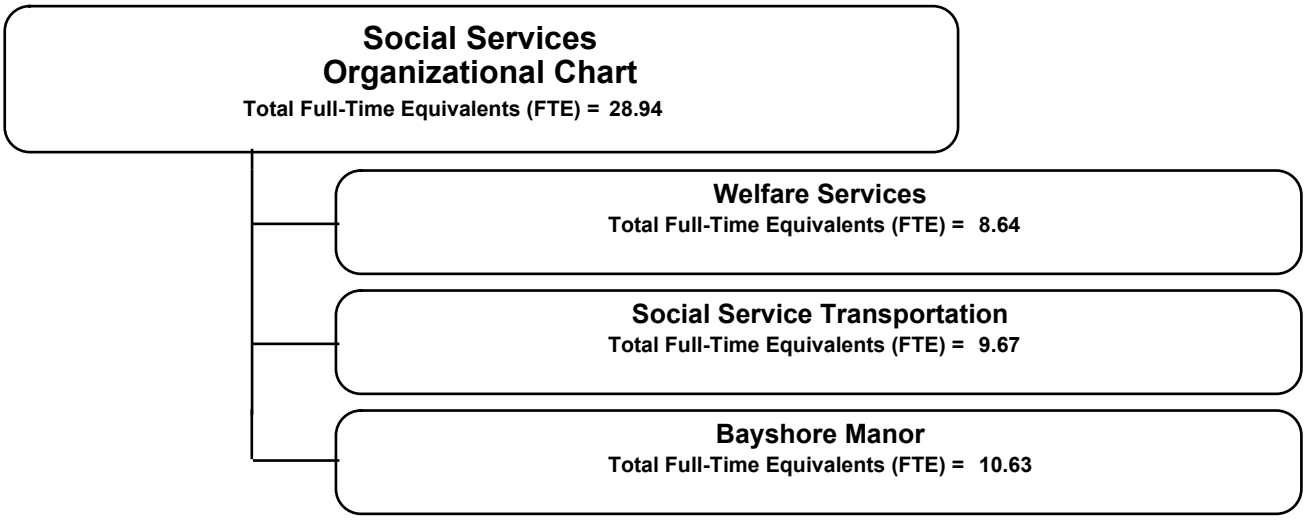
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Budget Goals					
Budget Goals	Annually				
Closed Work Orders					
Completed Work Orders by IT	Monthly				
Inventory Audit					
Inventory Tracking	Annually				
Network Uptime					
Network Availability	Monthly				
Website Visitors					
Website Visitors	Monthly				

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	751,522	790,295	945,788	945,788	1,004,006	6.2%
Operating Expenditures	665,376	998,216	955,521	996,612	844,167	(11.7%)
Capital Outlay Expenditures	90,452	265,120	205,300	151,419	274,500	33.7%
Total Budget	**1,507,350**	**2,053,631**	**2,106,609**	**2,093,819**	**2,122,673**	**0.8%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,507,350	2,053,631	2,106,609	2,093,819	2,122,673	0.8%
Total Revenue	**1,507,350**	**2,053,631**	**2,106,609**	**2,093,819**	**2,122,673**	**0.8%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	2.00	3.00	3.00	3.00	-
Officials & Administrators	1.00	2.00	2.00	2.00	-
Technicians	7.00	6.00	6.00	7.00	1.00
Professionals	2.00	2.00	2.00	1.00	(1.00)
Total Full-Time FTE	12.00	13.00	13.00	13.00	-
Total FTE	**12.00**	**13.00**	**13.00**	**13.00**	**-**

Social Services



Social Services

Mission Statement

The Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services that are applicable for individuals and families in need of long-term support. These programs are aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with para-transit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided

In-home services, nutrition, energy assistance, legislated Medicaid reimbursement, pauper burials and cremations, prescriptions, Health Care Responsibility Act programs, and miscellaneous expenses for the eligible individuals and families in need of these services.

Community Support Services is aimed at reducing social and economic dependency. Interim financial, medical, case management, and other related services are provided to needy, disabled, and elderly individuals and families who reside in Monroe County.

Assistance is supplemented with counseling and direction designed either to restore individuals to a self-sufficient status or to effect referrals to appropriate state or federal agencies for persons in need of long-term support.

The goal of these services is to maintain, restore, and/or promote independent management within a family and community network.

Social Services

Strategic Goals

Monroe County Social Services promotes community health and well-being through hurricane preparedness and recovery; health and social enrichment services; and accessible health, life-sustaining, and social services for vulnerable, aged, and disabled citizens.

To accomplish our mission within the various Departments of the Social Services arena, our staff are committed to the following specific goals in addition to the daily service provided to each citizen in need in Monroe County:

1) Maintenance of the Special Needs Registry:
a) Ensuring data entry into the registry is within 48 hours of receipt of application
b) Ensuring timely submission of data to Department of Health 95% of the time with an ever increasing percentage of accuracy.
c) Be 100% prepared for any emergency or evacuation at all times.

2) Compliance:
a) Increase timely submission of all required reports to a minimum of 95% timeliness with an ever increasing percentage of accuracy.
b) Ensure timely submission and routing of BOCC agenda items.
c) Improve processing time for monthly co-pay mail outs and billings.
d) Decrease turnaround time for pauper cremations to a maximum of 30 business days in 90% of all paupers.
e) Ensure processing time for all HCRAs is 55 days or less in 95% of all cases.
f) Ensure timely submission into CM Reporter of all HCRA monthly and quarterly reports.
g) Ensure departmental goals are attained and/or corrective action plans are put into place for improvement on a regular basis.

3) Transportation (Para-Transit):
a) Decrease reservation/booking data entry error rate in Trapeze by 25% during each quarter.
b) Decrease overall client wait time by a minimum of 5 minutes during each quarter.
c) Increase ridership in MCT by 5% during each quarter.
d) Maintain safe driving record, as evidenced by zero traffic citations, during each quarter.
e) Increase client/rider satisfaction as evidenced by comment cards or letters from clients during each quarter.
f) Conduct daily safety inspections of vehicles and report findings immediately to supervisor.
g) Conduct accurate count of fares at the end of each shift ensuring error rates remain less than 5%.

4) Bayshore Manor:
a) Maintain 100% occupancy at BSM for at least 2 quarters of the FY16 budget year.
b) Maintain at least 2 move-in ready individuals on the waiting list at all times during the FY16 budget year.
c) Add at least 1 annual (or repeatable) social activity or field trip to the resident's schedule during the FY16 budget year.
d) All Attendants will be expected to correctly document medication observation 100% of the time during FY16.
e) All Attendants will maintain accurate logs of care and service, including daily observation reports when making rounds, for all quarters during FY16.
f) All Attendants will read menus, prepare and follow through with meal preparations independently, ensuring that the food is correctly prepared and served throughout all of FY16.
g) BSM Custodian will deep clean two resident's rooms each calendar month during the whole of FY16.
h) BSM Custodian will ensure proper safety measures are used 100% of time when cleaning facility floors during FY16.
i) BSM Custodian will handle equipment, tools, facility structures responsibly during FY16 while being 100% accident free.

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Bayshore Manor	703,176	681,018	876,845	859,222	833,560	(4.9%)
Social Service Transportation	893,785	873,167	935,617	919,060	941,262	0.6%
Welfare Services	2,925,488	2,832,216	1,469,263	4,275,581	1,643,480	11.9%
Total Budget	**4,522,449**	**4,386,401**	**3,281,725**	**6,053,863**	**3,418,302**	**4.2%**

Social Services

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	3,047,408	2,708,832	3,280,485	3,328,190	3,417,362	4.2%
Governmental Fund Type Grants	1,475,041	1,677,569	-	2,724,583	-	- %
Misc Special Revenue Fund	-	-	1,240	1,090	940	(24.2%)
Total Revenue	**4,522,449**	**4,386,401**	**3,281,725**	**6,053,863**	**3,418,302**	**4.2%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Welfare Services	8.87	9.57	8.89	8.64	(0.25)
Social Service Transportation	9.56	9.56	9.83	9.67	(0.16)
Bayshore Manor	10.50	10.50	10.60	10.63	0.03
Total Full-Time FTE	28.93	29.63	29.32	28.94	(0.38)
Total FTE	**28.93**	**29.63**	**29.32**	**28.94**	**(0.38)**

Social Services
Welfare Services

Mission Statement
The Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services that are applicable for individuals and families in need of long-term support. These programs are aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with paratransit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided
In-home services, nutrition, energy assistance, legislated Medicaid reimbursement, pauper burials and cremations, prescriptions, Health Care Responsibility Act programs, and miscellaneous expenses for the eligible individuals and families in need of these services.

Community Support Services is aimed at reducing social and economic dependency. Interim financial, medical, case management, and other related services are provided to needy, disabled, and elderly individuals and families who reside in Monroe County.

Assistance is supplemented with counseling and direction designed either to restore individuals to a self-sufficient status or to effect referrals to appropriate state or federal agencies for persons in need of long-term support.

The goal of these services is to maintain, restore, and/or promote independent management within a family and community network.

Major Variances
FY16 budget increase is due to the Medicaid Hospital billing cost for county's share increasing by 13.83% ($100,370). There are also slight increases in travel and pauper burials.

Advisory Board
NONE

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Welfare Administration Strategic Goals					
Compliance	Annually	95.00	96.00		
Special Needs Registry	Annually	95.00	96.00		

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	934,964	957,958	514,545	1,405,942	559,494	8.7%
Operating Expenditures	1,973,617	1,749,005	954,718	2,869,339	1,083,986	13.5%
Capital Outlay Expenditures	16,906	125,253	-	300	-	- %
Total Budget	**2,925,488**	**2,832,216**	**1,469,263**	**4,275,581**	**1,643,480**	**11.9%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,450,446	1,154,647	1,468,023	1,549,908	1,642,540	11.9%
Governmental Fund Type Grants	1,475,041	1,677,569	-	2,724,583	-	- %
Misc Special Revenue Fund	-	-	1,240	1,090	940	(24.2%)
Total Revenue	**2,925,488**	**2,832,216**	**1,469,263**	**4,275,581**	**1,643,480**	**11.9%**

Social Services

Welfare Services

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	5.97	5.97	6.19	6.22	0.03
Professionals	2.90	3.60	2.70	2.42	(0.28)
Total Full-Time FTE	8.87	9.57	8.89	8.64	(0.25)
Total FTE	**8.87**	**9.57**	**8.89**	**8.64**	**(0.25)**

Social Services
Social Service Transportation

Mission Statement
The mission of Monroe County Transit is to operate a safe, dependable, and effective paratransit network that enables Monroe County's elderly, disabled, and transportation disadvantaged citizens the mobility necessary to improve their quality of life and remain independent, allowing them to have useful and productive lives.

Services Provided
Transportation provides the elderly, disabled and transportation disadvantaged in Monroe County with a means of remaining independent, having useful and productive lives by assisting the citizens with paratransit services. Under an Interlocal Agreement with the City of Key West and the City of Marathon, Monroe County contributes 1/3 of the cost of the Lower Keys Shuttle Bus Service. The shuttle runs 7 times each day between Key West and Marathon.

Major Variances
Increase in capital expenditures to budget for grant match for 2 FDOT paratransit vehicles.

Advisory Board
None

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
MCT Administration & Drivers Strategic Goals					
Reservation/Booking Error Rate	Quarterly	25.00	25.00		

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	514,605	540,447	547,627	547,627	547,533	- %
Operating Expenditures	379,181	332,721	380,990	364,433	380,729	(0.1%)
Capital Outlay Expenditures	-	-	7,000	7,000	13,000	85.7%
Total Budget	**893,785**	**873,167**	**935,617**	**919,060**	**941,262**	**0.6%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	893,785	873,167	935,617	919,060	941,262	0.6%
Total Revenue	**893,785**	**873,167**	**935,617**	**919,060**	**941,262**	**0.6%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	3.35	3.35	3.53	3.52	(0.01)
Service - Maintenance	6.00	6.00	6.00	6.00	-
Professionals	0.21	0.21	0.30	0.15	(0.15)
Total Full-Time FTE	9.56	9.56	9.83	9.67	(0.16)
Total FTE	**9.56**	**9.56**	**9.83**	**9.67**	**(0.16)**

Social Services
Bayshore Manor

Mission Statement
Our mission is to provide our residents with quality and compassionate care. Our goal is to promote independence and enable residents to age in place in a home-like environment.

Services Provided
Bayshore Manor is a multipurpose assisted-living facility operated by Monroe County and licensed by the Florida Agency For Health Care Administration. Primarily designed as a residential facility for the elderly residents of Monroe County, Bayshore Manor offers:
24-hour staffing by qualified caring attendants, daily activities, private rooms, nutritious hot meals, and transportation to all appointments and activities.

Bayshore Manor also operates an adult daytime respite program for families whose elderly relatives require non-medical supervision during the day. This program is available on a daily basis at a nominal fee, which includes hot lunch and supervised activities.

Bayshore provides short-term (up to 30 days) residential services for families requiring more prolonged relief from continuous care giving.

Major Variances
FY15 budget included preparation of the AHCA (Agency for Health Care Administration) survey and upgrades to furniture for Bayshore Manor.

Advisory Board
None

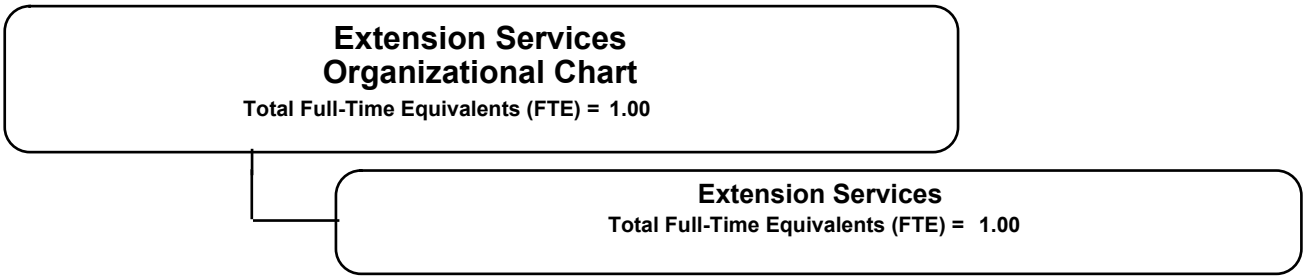
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
BSM Administration Strategic Goals					
BSM Administration	Annually	100.00	100.00		
BSM Attendant & Custodian Strategic Goals					
BSM Attendants/Custodian	Annually	100.00	100.00		

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	517,217	542,695	607,599	602,599	633,233	4.2%
Operating Expenditures	178,284	138,323	266,246	253,623	200,327	(24.8%)
Capital Outlay Expenditures	7,675	-	3,000	3,000	-	(100.0%)
Total Budget	**703,176**	**681,018**	**876,845**	**859,222**	**833,560**	**(4.9%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	703,176	681,018	876,845	859,222	833,560	(4.9%)
Total Revenue	**703,176**	**681,018**	**876,845**	**859,222**	**833,560**	**(4.9%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	1.00	1.05	1.05	-
Paraprofessionals	7.40	7.40	7.40	7.40	-
Service - Maintenance	1.00	1.00	1.00	1.00	-
Professionals	1.10	1.10	1.15	1.18	0.03
Total Full-Time FTE	10.50	10.50	10.60	10.63	0.03
Total FTE	**10.50**	**10.50**	**10.60**	**10.63**	**0.03**

Extension Services



Extension Services

Business Center Vision

Extension Programs Combine Research-Based Subject Matter with Effective Educational Approaches

Mission Statement

The University of Florida/Monroe County Extension Mission Statement

"The Monroe County Extension Service is committed to providing objective science-based youth and adult informal community educational programs and services in the 4-H youth, horticulture, family and consumer sciences, and marine areas that help residents to improve their quality of life and surrounding environment."

Services Provided

Four Major Program Areas
Sea Grant Marine, Climate Change,Environmental Horticulture, Family & Consumer Sciences/Community Development. Three Extension Agents & One Admin Staff

Strategic Goals

To develop and maintain educational programs to benefit residents in Monroe County. To enhance the effectiveness of Extension and service to Monroe County through development of a volunteer network. Number of volunteer hours contributed to county educational efforts. To ensure a yearly UF match in funding and services for Monroe County of at least 2 UF dollars for each 1 Monroe County dollar.

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Extension Services	168,134	175,748	225,012	398,403	212,351	(5.6%)
Total Budget	**168,134**	**175,748**	**225,012**	**398,403**	**212,351**	**(5.6%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	168,134	175,748	225,012	223,403	212,351	(5.6%)
Governmental Fund Type Grants	-	-	-	175,000	-	- %
Total Revenue	**168,134**	**175,748**	**225,012**	**398,403**	**212,351**	**(5.6%)**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Extension Services	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Extension Services

Extension Services

Mission Statement

Monroe County Extension Service is committed to creating objective, science-based, educational programs and services that provide residents empowering lifelong learning opportunities that help them to improve their quality of life and surrounding environment.

Services Provided

UF/MC Extension Service provides a variety of educational services to residents, businesses, organizations and agencies in marine, horticulture, and family and youth development. Individual consultations, seminars, workshops and public events are conducted. Extension Service collaborates with other organizations to provide educational support for their programs and to expand their existing services through education.

Major Variances

FY15 Budget included Vehicle Replacement Program.
Requesting $5,000 for a temporary summer intern.

Advisory Board

- UF/MC Extension Overall Advisory Council
- UF/MC Extension Marine Advisory Committee
- UF/MC Extension Horticulture Advisory Committee
- UF/MC Extension Family and Community Development Advisory Committee

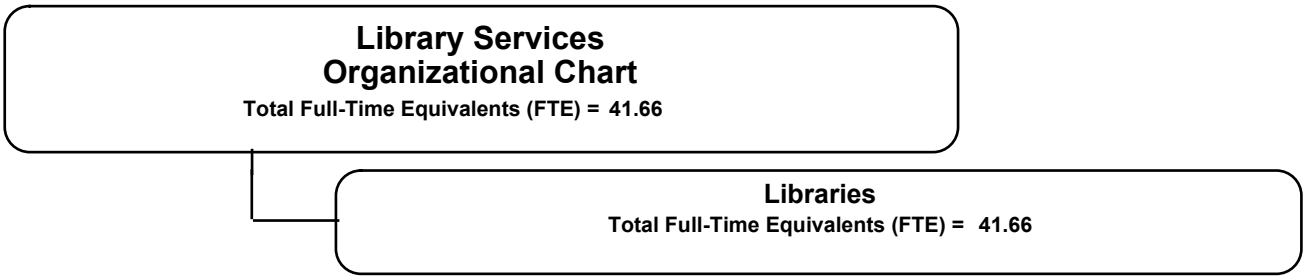
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Monetary Value of Extension					
Extension Monetary Value to Monroe County Operations	Annually	1.80	1.50	1.80	1.50
Service Delivery Contacts					
Clientele Contacts	Annually	11,472.00	10,000.00	13,536.00	10,000.00
Volunteer Educational Network					
No of volunteer hours, and value	Annually	2,444.00	2,200.00	2,235.00	2,200.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	65,357	68,766	70,930	74,575	78,411	10.5%
Operating Expenditures	102,777	106,982	124,582	291,573	133,940	7.5%
Capital Outlay Expenditures	-	-	29,500	32,255	-	(100.0%)
Total Budget	**168,134**	**175,748**	**225,012**	**398,403**	**212,351**	**(5.6%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	168,134	175,748	225,012	223,403	212,351	(5.6%)
Governmental Fund Type Grants	-	-	-	175,000	-	- %
Total Revenue	**168,134**	**175,748**	**225,012**	**398,403**	**212,351**	**(5.6%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Library Services



Library Services

Business Center Vision

The people of the Monroe County community will:

- Have the information they need to succeed at school, at work, and in their personal lives;
- Discover the joy of reading and develop an appreciation of learning;
- Enjoy a high level of access to electronic information resources, through the latest information technologies in the provision of Library services;
- Develop the technological, information seeking, and information evaluation skills needed in an increasingly complex world;
- Use the resources of the Monroe County Public Library in a way that will improve the quality of their lives and that of the community as a whole.

Mission Statement

Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided

- Free Library cards for County residents, providing open access to all Library privileges
- Provision of books, periodicals, audio and video materials for circulation to Library patrons and in-house use
- Programs for children, ranging from toddlers through school-aged, both in-house and through outreach activities
- Programs for adults, covering a wide range of interests
- Inter-Library Loan services for obtaining patron-requested materials from Libraries across the country
- Reference services in person, by telephone inquiry and through electronic transmission
- Public access to internet information through a computer network; wireless access also available onsite
- 24/7 access to the Library catalog through our website, providing off-site ability for patrons to renew and request Library materials
- 24/7 access through the Library website to our collection of databases, free to our patrons
- 24/7 access for our patrons to a growing collection of digital materials for downloading to a reading or listening device

Strategic Goals

Continue the development of branch collections in non-English materials, in print and electronic format; obtain and analyze customer feedback, and adapt as necessary for stronger impact and use of materials.

Investigate and incorporate smart phone technology into our reference service functions, through such avenues as mobile reference service, while continuing to expand reference services through other growing technologies such as texting, reference chat, and the Ask-a-Librarian program.

Complete a report on the usage, equipment, and physical arrangements of our Children's units to determine immediate and potential future needs for collections, open space, reading space, and programs. Using the report as a set of guidelines, look into possibilities of re-working available space, renovating furnishings, and updating collections

Reorganize the Florida History Department in Key West to increase display space and work space, as well as increasing security for the delicate materials contained there. Explore preservation methods and prioritize and categorize . Promote digitization of selected materials to increase the web presence of the collections, and enable online access wherever feasible.

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Impact Fees Libraries	-	-	891,283	891,283	819,882	(8.0%)
Libraries	2,986,276	2,796,417	3,389,695	3,679,114	3,366,925	(0.7%)
Total Budget	**2,986,276**	**2,796,417**	**4,280,978**	**4,570,397**	**4,186,807**	**(2.2%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	2,894,583	2,693,559	3,039,695	3,146,763	3,061,925	0.7%
Governmental Fund Type Grants	74,939	88,648	-	131,391	-	- %
Impact Fees Fund - Libraries	-	-	891,283	891,283	819,882	(8.0%)
Misc Special Revenue Fund	16,755	14,210	350,000	400,961	305,000	(12.9%)
Total Revenue	**2,986,276**	**2,796,417**	**4,280,978**	**4,570,397**	**4,186,807**	**(2.2%)**

Library Services

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Libraries	41.34	41.66	41.66	41.66	-
Total Full-Time FTE	41.34	41.66	41.66	41.66	-
Total FTE	**41.34**	**41.66**	**41.66**	**41.66**	**-**

Library Services

Impact Fees Libraries

Services Provided

Funds are used exclusively for the capital expansion of the county's library facilities in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Libraries Fund 132 budgets are also listed under the Capital Improvement Plan section.

Advisory Board

Library Advisory Board, appointed by Commissioner for appropriate county-wide districts.

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Capital Outlay Expenditures	-	-	891,283	891,283	819,882	(8.0%)
Total Budget	**-**	**-**	**891,283**	**891,283**	**819,882**	**(8.0%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Impact Fees Fund - Libraries	-	-	891,283	891,283	819,882	(8.0%)
Total Revenue	**-**	**-**	**891,283**	**891,283**	**819,882**	**(8.0%)**

Library Services
Libraries

Mission Statement
Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided
Key West Branch (May Hill Russell): 700 Fleming Street, Key West, FL 33040
Big Pine Key Branch: 213 Key Deer Boulevard, Winn-Dixie Shopping Center, Big Pine Key, FL 33043
Marathon Branch (George Dolezal) : 3251 Overseas Highway, MM 48.7 Oceanside, Marathon, FL 33050
Islamorada Branch (Helen Wadley): 81830 Overseas Highway, Islamorada, FL 33036
Key Largo Branch: 101485 Overseas Highway, Tradewinds Shopping Center, Key Largo, FL 33037
www.keyslibraries.org

Advisory Board
Library Advisory Board, five members appointed by Commissioner from appropriate county district.

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Broad-based patron service					
Increase in circulation of electronic materials co	Annually	16,602.00	17,432.00	17,930.00	19,365.00

Related Strategic Goal: Reach out to a varied community

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Reach out to a diverse community					
Increase of patron use of access to Library wi-fi	Annually	28,387.00	29,806.00	30,658.00	33,111.00

Related Strategic Goal: Reference services through a variety of media

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target
Reference services through a variety of media					
10% increase in patron e-visits	Annually	6,159,636.00	6,467,618.00	6,652,406.00	7,230,876.00
Increase in patron use of e-reference access throu	Annually	2,148.00	2,169.00	2,212.00	2,279.00

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	2,365,867	2,322,537	2,520,686	2,523,686	2,582,281	2.4%
Operating Expenditures	445,811	322,559	355,859	498,223	346,844	(2.5%)
Capital Outlay Expenditures	174,598	151,321	513,150	657,205	437,800	(14.7%)
Total Budget	**2,986,276**	**2,796,417**	**3,389,695**	**3,679,114**	**3,366,925**	**(0.7%)**

Library Services

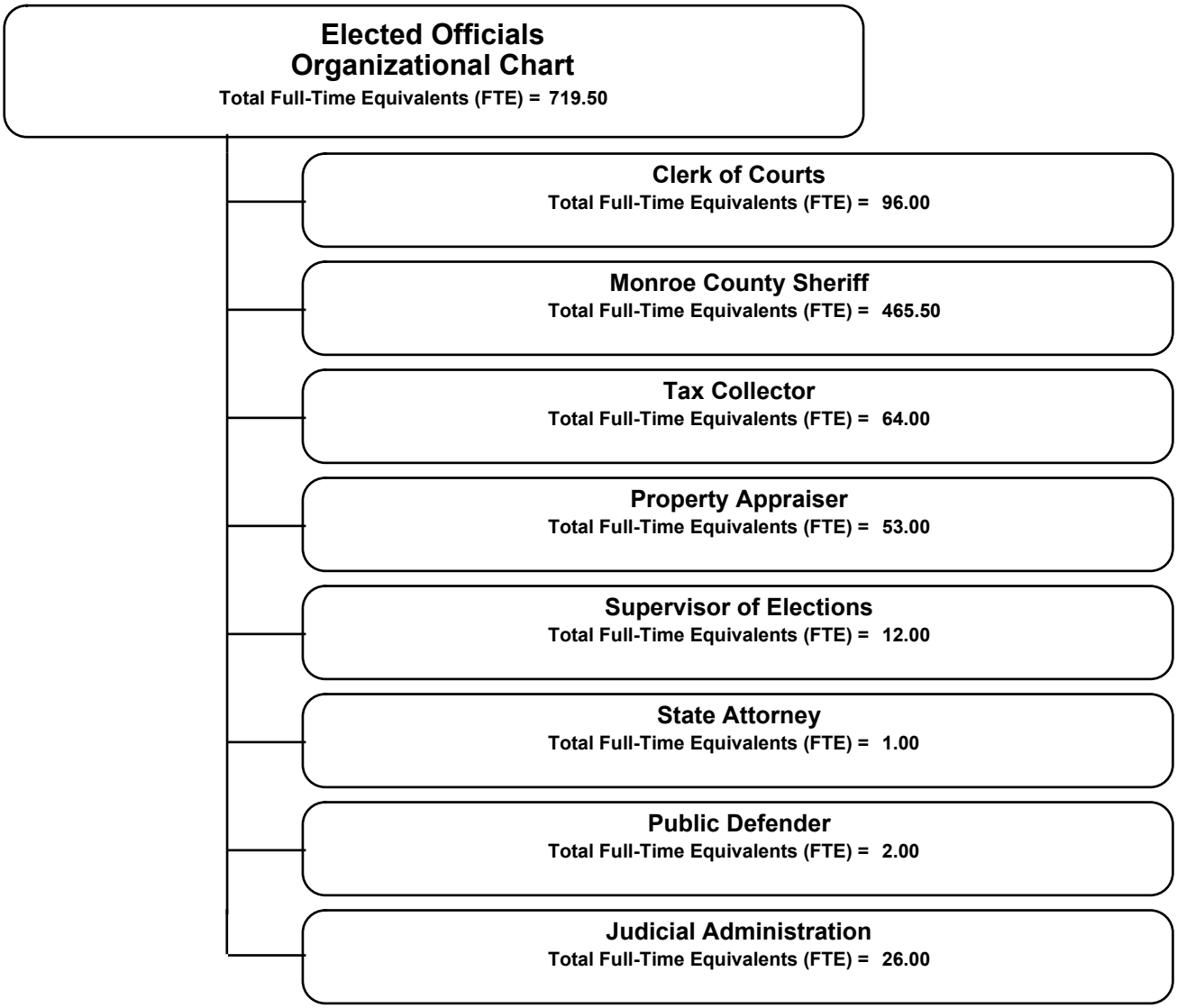
Libraries

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	2,894,583	2,693,559	3,039,695	3,146,763	3,061,925	0.7%
Governmental Fund Type Grants	74,939	88,648	-	131,391	-	- %
Misc Special Revenue Fund	16,755	14,210	350,000	400,961	305,000	(12.9%)
Total Revenue	**2,986,276**	**2,796,417**	**3,389,695**	**3,679,114**	**3,366,925**	**(0.7%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	2.00	2.00	2.00	1.00	(1.00)
Officials & Administrators	1.00	1.00	1.00	1.00	-
Paraprofessionals	25.46	24.72	24.72	24.72	-
Technicians	2.94	3.00	3.00	4.00	1.00
Professionals	9.94	10.94	10.94	10.94	-
Total Full-Time FTE	41.34	41.66	41.66	41.66	-
Total FTE	**41.34**	**41.66**	**41.66**	**41.66**	**-**

ELECTED OFFICIALS

Elected Officials



Elected Officials

Strategic Goals

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Clerk of Courts	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	- %
Communications	626,196	585,733	635,060	655,060	641,864	1.1%
Court Services Network System	-	-	100,000	100,000	2,122	(97.9%)
Court Technology Fund	37,465	43,578	41,988	313,326	45,218	7.7%
Impact Fees Police Facilities	-	-	113,487	113,487	68,494	(39.6%)
Judicial Administration	2,297,159	1,746,158	2,016,576	2,043,647	2,026,167	0.5%
Law Enforcement Trust	38,494	62,738	333,835	533,055	345,000	3.3%
LEEA	75,000	75,000	75,000	75,000	75,000	- %
Monroe County Sheriff	49,172,421	51,734,467	51,821,366	52,113,014	53,038,412	2.3%
Property Appraiser	3,687,444	4,072,350	4,455,078	4,755,078	4,569,019	2.6%
Public Defender	610,788	600,602	626,681	675,310	702,049	12.0%
State Attorney	228,060	283,582	711,450	894,329	702,038	(1.3%)
Supervisor of Elections	1,840,792	1,843,024	1,611,203	1,604,879	1,920,362	19.2%
Tax Collector	4,725,550	4,796,496	4,938,385	5,131,496	4,895,968	(0.9%)
Total Budget	**66,631,055**	**69,303,661**	**70,940,041**	**72,467,614**	**72,491,645**	**2.2%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	15,067,050	15,654,952	16,182,224	16,657,514	16,670,738	3.0%
Fine & Forfeiture Fund	42,205,598	44,469,502	44,369,126	44,369,126	45,353,711	2.2%
Impact Fees Fund - Police Fac	-	-	113,487	113,487	68,494	(39.6%)
Fire & Ambulance District 1 L&M Key	502,387	517,618	546,683	546,683	530,368	(3.0%)
Unincorporated Svc Dist Parks & Rec	-	-	-	-	70,000	- %
Mstd - Plng/bldg/code/fire Mar	93,611	98,386	113,544	113,544	40,451	(64.4%)
Municipal Policing	7,203,295	7,515,951	7,741,668	7,741,668	7,971,074	3.0%
911 Enhancement Fee	492,390	449,970	495,060	495,060	501,864	1.4%
Duck Key Security District	2	7	2,250	2,250	2,250	- %
Misc Special Revenue Fund	316,820	374,891	581,988	1,435,024	585,218	0.6%
Law Enforcement Trust (600)	38,494	62,738	333,835	533,055	345,000	3.3%
Court Facilities Fees Trust (602)	710,406	158,634	358,766	358,766	348,855	(2.8%)
Marathon Municipal Service Taxing Unit	-	-	-	27	-	- %
Stock Island Wastewater MSTU	1,001	1,000	1,410	1,410	1,500	6.4%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	11	-	-	-	- %
Clerks Rev Note, Capital	-	-	100,000	100,000	2,122	(97.9%)
Total Revenue	**66,631,055**	**69,303,661**	**70,940,041**	**72,467,614**	**72,491,645**	**2.2%**

Elected Officials

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Clerk of Courts	97.00	98.00	98.00	96.00	(2.00)
Monroe County Sheriff	462.50	462.50	463.50	465.50	2.00
Tax Collector	64.00	64.00	64.00	64.00	-
Property Appraiser	52.00	52.00	52.00	53.00	1.00
Supervisor of Elections	12.00	12.00	12.00	12.00	-
State Attorney	1.00	1.00	1.00	1.00	-
Public Defender	2.00	2.00	2.00	2.00	-
Judicial Administration	26.00	26.00	26.00	26.00	-
Total Full-Time FTE	716.50	717.50	718.50	719.50	1.00
Total FTE	**716.50**	**717.50**	**718.50**	**719.50**	**1.00**

Elected Officials
Clerk of Courts

Services Provided

The Clerk of the Circuit Court is an elected office established by the Florida Constitution. The duties of the office are provided by the Constitution, by acts of the Florida Legislature, and by order of the Court.

The Florida Constitution provides that the Clerk of the Circuit Court shall be: Cleark of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-officio Clerk to the Board of County Commissioners.

Revision 7 to Article V of the Constitution of the State of Florida, HB113A of 2003 and SB2962 of 2004 requires that the budget of the Clerk of the Circuit Court for court-related functions must be supported by fines, fees and service charges. The statutes also delineate court-related costs, which are the responsibility of the County, costs that must be supported by fines, fees and service charges, and create a mechanism for funding Clerks of Court who project a deficit in funding necessary to support court-related functions.

Funding for the budgets of the Clerk of the Circuit Court, as ex-officio Clerk to the Board of County Commissioners, Management Information Systems, Records Management and court-related costs that remain the responsibility of the County is budgeted in the General Revenue of the County.

The budgets of the Clerk of the Circuit and County courts for court-related functions are contained in the Clerk's General Revenue Fund and Clerk's Fine and Forfeiture Fund.

Major Variances

Despite past increases in the FRS contribution rates, this budget request is $233,495 less than our fiscal year 2015. This represents the two TDC positions transferred to the Tax Collector in January , 2015. This budget does not include court costs, the Clerk Trust Fund, or the federal child support grant.

Included in the budget is a continuation of a lump sum of $71,578 to be used for court salaries. This salary adjustment was given to court employees, but funded by the County.

As in prior years, we are requesting that court-related insurances continue to be included in the budget. This appropriation would only be used to fund shortfalls in court-related revenues. In the past twelve years, the Clerk's office has been able to return the funding for court-related insurances and more, as excess fees. I am, however, concerned that the continued declines in court revenues due to external factors, such as allocation of fees and shifts in case load, will continue to occur. Additional concern arises from the potential threat of a decrease in State funding. This is scheduled to be addressed in the June 1, 2015-June 20, 2015 legislative session.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Interfund Transfers	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	- %
Total Budget	**3,291,688**	**3,459,932**	**3,459,932**	**3,459,932**	**3,459,932**	**- %**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	- %
Total Revenue	**3,291,688**	**3,459,932**	**3,459,932**	**3,459,932**	**3,459,932**	**- %**

Elected Officials

Clerk of Courts

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Authorized Positions	97.00	98.00	98.00	96.00	(2.00)
Total FULL-TIME FTE	97.00	98.00	98.00	96.00	(2.00)
Total FTE	**97.00**	**98.00**	**98.00**	**96.00**	**(2.00)**

Elected Officials

Court Services Network System

Services Provided

For the use to upgrade the Clerk's computer network and software.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	-	-	100,000	100,000	2,122	(97.9%)
Total Budget	**-**	**-**	**100,000**	**100,000**	**2,122**	**(97.9%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Clerks Rev Note, Capital	-	-	100,000	100,000	2,122	(97.9%)
Total Revenue	**-**	**-**	**100,000**	**100,000**	**2,122**	**(97.9%)**

Elected Officials
Communications

Mission Statement
The Monroe County Emergency Communication's Department provides maintenance, planning, engineering, procurement, protocol and installation of all communicaton systems for the Department under the Board of County Commissioners and the Sheriff's Department. The Department strives to provide consistent dependable wireless communications for the daily routine communications needed to provide services to Monroe County.The Department maintains high standards with redundant facilities to assure the necessary emergency communications required by emergency services in protecting the life and property of Monroe County citizens and visitors.

Services Provided
- Provide 24/7 emergency radio system maintenance and repair for all County systems to and including the Sheriff's Department.
- Provide radio system design, construction, and support.
- Maintain County infrastructure of towers and radio facilities.
- Provide Countywide 911 coordination, budgeting, maintenance, planning and enhancement programs.
- Provide law enforcement calibration, maintenance and support of radar equipment.
- Provide maintenance and support the Public Safety Dispatch centers.

Major Variances
The budgets for 911 Enhancement are based on actual/historical amounts and can be amended with additional actual receipts. The revenue for this fund is based on a fee levied on each telephone access line in Monroe County for the enhancement of the 911 emergency telephone systems. F.S. 365 defines the distribution and restriction of funds.

The FY16 budget for the Misc. Special Revenue Fund will be amended once the FY 2015 revenues and expenditures are reconciled. Inter-Agency Communications Fund is restricted by F.S. 318.21(9).

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	626,196	585,733	635,060	655,060	641,864	1.1%
Total Budget	**626,196**	**585,733**	**635,060**	**655,060**	**641,864**	**1.1%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
911 Enhancement Fee	492,390	449,970	495,060	495,060	501,864	1.4%
Misc Special Revenue Fund	133,806	135,763	140,000	160,000	140,000	- %
Total Revenue	**626,196**	**585,733**	**635,060**	**655,060**	**641,864**	**1.1%**

Elected Officials
Impact Fees Police Facilities

Services Provided

Funds are used solely for the purpose of capital expansion of police facilities in Monroe County, including but not limited to:

1) Design and construction plan preparation;
2) Land acquisition;
3) Acquisition of new patrol cars; and
4) Acquisition of jail facilities.

The funds shall not be used to maintain existing police facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available funding. Impact Fee Police Facilities Fund 134 budgets are also listed under the Capital Plan.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	-	-	113,487	113,487	-	(100.0%)
Capital Outlay Expenditures	-	-	-	-	68,494	- %
Total Budget	**-**	**-**	**113,487**	**113,487**	**68,494**	**(39.6%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Impact Fees Fund - Police Fac	-	-	113,487	113,487	68,494	(39.6%)
Total Revenue	**-**	**-**	**113,487**	**113,487**	**68,494**	**(39.6%)**

Elected Officials

Monroe County Sheriff

Mission Statement

Partnering with our community to provide exceptional service and safety in the Florida Keys.

Services Provided

Law Enforcement and Operations
- Road Patrol and traffic Enforcement
- K-9 Unit
- Special Weapons and Tactics Team (S.W.A.T.)
- Dive Team
- Special Investigations (Narcotics and Homicide investigations along with Crimes Against Women and Children)

Community Relations
- Crime Watch
- Crime Prevention
- Public Information/Media Relations and Web Site Management
- School Resource Officers
- Juvenile Programs (Teen Court, IDDS, and Explorer/Cadets)

Corrections
Legal Division
Professional Standards
Internal Affairs
Administration
- Website: www.keysso.net

Major Variances

The requested Public Safety Budget for fiscal year 2015-2016 is $45,382,768. This request represents an increase of $507,343 (1.13%) over the previous year.

This budget includes:

- An increase of 2% for all MCSO personnel ($452,343).
- Statutorily mandated increases in the contribution rates for the Florida Retirement System ($386,000).
- A $4000,000 reduction in the budget request for outside medical costs and a $69,000 increase in other contractual relationships.

Also, included in this document are separate budgets for the Sheriff's Office portion of the Trauma Star program and Emergency Communications Department. The budget request for the Trauma Star program for fiscal year 2015-2016 is $1,760,333. This request represents an increase of $150,000 over last year. This increase is necessitated due to a 13.6% increase in the flight volume. The budget request for the Emergency Communications Department for fiscal year 2015-2016 is $435,417. This request represents an increase of $73,036 over the previous year. This increase is a result of additional costs associated with operating and maintaining our new radio system.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Elected Officials

Monroe County Sheriff

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	5,454,932	5,281,318	5,640,194	5,640,194	6,275,952	11.3%
Operating Expenditures	43,717,489	46,453,150	46,181,172	46,215,677	46,762,460	1.3%
Capital Outlay Expenditures	-	-	-	257,143	-	- %
Total Budget	**49,172,421**	**51,734,467**	**51,821,366**	**52,113,014**	**53,038,412**	**2.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Fine & Forfeiture Fund	42,130,598	44,394,502	44,294,126	44,294,126	45,278,711	2.2%
Municipal Policing	7,015,693	7,313,682	7,527,240	7,527,240	7,759,701	3.1%
Misc Special Revenue Fund	26,130	26,283	-	291,648	-	- %
Total Revenue	**49,172,421**	**51,734,467**	**51,821,366**	**52,113,014**	**53,038,412**	**2.3%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Authorized Positions	462.50	462.50	463.50	465.50	2.00
Total FULL-TIME FTE	462.50	462.50	463.50	465.50	2.00
Total FTE	**462.50**	**462.50**	**463.50**	**465.50**	**2.00**

Elected Officials

LEEA

Mission Statement

Law Enforcement Education Assistance (LEEA) is administered under the Sheriff's Department.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	- %
Total Budget	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**- %**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Fine & Forfeiture Fund	75,000	75,000	75,000	75,000	75,000	- %
Total Revenue	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**- %**

Elected Officials

Law Enforcement Trust

Mission Statement

This fund accounts for expenditures to non-profit organizations to help deter drug use and juvenile delinquency and is restricted by F.S. 932.705, Law Enforcement trust funds.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	38,494	62,738	333,835	533,055	345,000	3.3%
Total Budget	**38,494**	**62,738**	**333,835**	**533,055**	**345,000**	**3.3%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Law Enforcement Trust (600)	38,494	62,738	333,835	533,055	345,000	3.3%
Total Revenue	**38,494**	**62,738**	**333,835**	**533,055**	**345,000**	**3.3%**

Elected Officials
Tax Collector

Mission Statement

We are committed to providing the citizens of Monroe County and the local and state agencies for which we collect taxes with courteous, professional, accurate and efficient service, while providing an environment conducive to the professional and personal growth of the Tax Collector's employees.

Services Provided

Collection of ad valorem taxes, non-ad valorem taxes, motor vehicle and vessel registration and title applications, collection of sales tax, issuance of hunting and fishing licenses, driver licenses, local business tax, and collection of tourist development taxes.

Website: www.monroetaxcollector.com

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	517,540	498,849	562,650	518,861	626,957	11.4%
Operating Expenditures	4,208,009	4,297,647	4,375,735	4,612,635	4,269,011	(2.4%)
Total Budget	**4,725,550**	**4,796,496**	**4,938,385**	**5,131,496**	**4,895,968**	**(0.9%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	4,251,007	4,319,901	4,422,768	4,615,852	4,387,461	(0.8%)
Fire & Ambulance District 1 L&M Key	303,228	300,653	317,054	317,054	309,854	(2.3%)
Unincorporated Svc Dist Parks & Rec	-	-	-	-	70,000	- %
Mstd - Plng/bldg/code/fire Mar	56,724	57,243	70,000	70,000	-	(100.0%)
Municipal Policing	113,586	117,682	124,903	124,903	124,903	- %
Duck Key Security District	2	7	2,250	2,250	2,250	- %
Marathon Municipal Service Taxing Unit	-	-	-	27	-	- %
Stock Island Wastewater MSTU	1,001	1,000	1,410	1,410	1,500	6.4%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	11	-	-	-	- %
Total Revenue	**4,725,550**	**4,796,496**	**4,938,385**	**5,131,496**	**4,895,968**	**(0.9%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Authorized Positions	64.00	64.00	64.00	64.00	-
Total FULL-TIME FTE	64.00	64.00	64.00	64.00	-
Total FTE	**64.00**	**64.00**	**64.00**	**64.00**	**-**

Elected Officials
Property Appraiser

Services Provided

The Monroe County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.

The Property Appraiser also:

- Tracks ownership changes
- Maintains maps of parcel boundaries
- Keeps descriptions of buildings and property characteristics up to date
- Accepts and approves applications from individuals eligible for exemptions and other forms of property tax relief
- Analyze trends in sales prices, construction costs, and rent to best estimate the value of assessable property

Website: www.mcpafl.org

Major Variances

The FY16 budget request reflects a 2.0% COLA/merit, one additional FTE ($38,500), and EDP expenses to replace an outdated system and purchase hardware for a new camera system ($31,355). To off set some of these increases there is a reduction in legal and contract services.

The budget total of $4,569,019 includes the PA request of $3,904,659 and additional items (Group Insurance, Workers Compensation and Risk Management charges) that total $664,360. The additional items are entered by OMB and are not a part of the PA request.

Advisory Board

Value Adjustment Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	464,264	432,769	551,164	551,164	610,872	10.8%
Operating Expenditures	3,223,180	3,639,581	3,903,914	4,203,914	3,958,147	1.4%
Total Budget	**3,687,444**	**4,072,350**	**4,455,078**	**4,755,078**	**4,569,019**	**2.6%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	3,377,382	3,729,654	4,092,380	4,392,380	4,221,584	3.2%
Fire & Ambulance District 1 L&M Key	199,159	216,965	229,629	229,629	220,514	(4.0%)
Mstd - Plng/bldg/code/fire Mar	36,886	41,143	43,544	43,544	40,451	(7.1%)
Municipal Policing	74,017	84,588	89,525	89,525	86,470	(3.4%)
Total Revenue	**3,687,444**	**4,072,350**	**4,455,078**	**4,755,078**	**4,569,019**	**2.6%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Authorized Positions	52.00	52.00	52.00	53.00	1.00
Total FULL-TIME FTE	52.00	52.00	52.00	53.00	1.00
Total FTE	**52.00**	**52.00**	**52.00**	**53.00**	**1.00**

Elected Officials

Supervisor of Elections

Mission Statement

The Monroe County Supervisors of Elections is promulgated by the Florida Constitution and exists to conduct fair, honest, and accurate elections. We provide voter education programs in our schools, as well as the private sectors of our county. Our voter outreach program exists to help our voters, and future voters, become familiar with our voting system and gain confidence that their votes are being tabulated accurately.

Our goal is to provide a service and equipment that accommodates all voters so that all voters may cast their ballot in secret and unassisted.

It is also our goal to provide voter registration services that enable all who wish to register to vote may do so conveniently without any undue influence.

We also maintain that all services are conducted within the confines of State and Federal Laws, and the policies of this office.

All citizens of Monroe County are treated fairly and with compassion.
Website: www.keys-elections.org

Services Provided

We provide Voter Registration services.
We conduct voter and candidate informational seminars.
We are the repository for most financial disclosure required for some government employees and some government officials. (Form 1 Financial Disclosure).
We conduct Municipal, county, state, and federal elections.
We provide computer services for candidates and the public. We provide current and historical data regarding voters, candidates, and election results.

Offices in Monroe County:
Key West---530 Whitehead Street, Suite 101, Key West, FL 33040 (305) 292-3416
Marathon---MM 50.5, Marathon Government Annex, 490 63rd Street Ocean, Suite 130, Marathon, FL 33050
Key Largo---MM 102, Murray Nelson Center, 102050 Overseas Highway #137, Key Largo, FL 33037-2785

Major Variances

The increases are due to elections in March and August, 2016 and the need for additional poll workers and other operating expenses.

The budget total of $1,920,362 includes the SOE request of $1,778,205 and additional items (Group Insurance, Workers Compensation and Risk Management charges) that total $142,157. The additional items are entered by OMB and are not a part of the SOE request.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	103,867	98,641	122,842	122,842	129,510	5.4%
Operating Expenditures	1,736,925	1,744,383	1,488,361	1,482,037	1,790,852	20.3%
Total Budget	**1,840,792**	**1,843,024**	**1,611,203**	**1,604,879**	**1,920,362**	**19.2%**

Elected Officials

Supervisor of Elections

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,840,792	1,843,024	1,611,203	1,604,879	1,920,362	19.2%
Total Revenue	**1,840,792**	**1,843,024**	**1,611,203**	**1,604,879**	**1,920,362**	**19.2%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Authorized Positions	12.00	12.00	12.00	12.00	-
Total FULL-TIME FTE	12.00	12.00	12.00	12.00	-
Total FTE	**12.00**	**12.00**	**12.00**	**12.00**	**-**

Elected Officials
State Attorney

Mission Statement
Within the 16th Judicial Circuit Court, the State Attorney prosecutes or defends all law suits, applications, or motions, civil or criminal, in which the state is a party to. The State Attorney is an elected position and serves a term of 4 years as described by Florida Statutes 27.01-27.367.

Website address: www.keyssao.org

Major Variances
The County provides an expenditure budget based on the State Attorney's request that is necessary for the proper and efficient function of their office.

The FY2016 Adopted Budget reflects an increase in Data Processing Services continued from 2015. The Supreme Court of Florida has required that any documents filed with the Clerk of Court must be filed electronically. The additional funds will be used to add features to the current software that will enhance scanning and filing of documents.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	52,780	72,187	74,785	75,485	77,781	4.0%
Operating Expenditures	174,223	173,175	286,665	359,310	274,257	(4.3%)
Capital Outlay Expenditures	1,057	38,220	350,000	459,534	350,000	- %
Total Budget	**228,060**	**283,582**	**711,450**	**894,329**	**702,038**	**(1.3%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	228,060	214,317	336,450	334,995	327,038	(2.8%)
Misc Special Revenue Fund	-	69,266	375,000	559,334	375,000	- %
Total Revenue	**228,060**	**283,582**	**711,450**	**894,329**	**702,038**	**(1.3%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Elected Officials
Public Defender

Mission Statement
In accordance with Florida Statutes 27.40-27.61, the Public Defender represents indigent persons charged with criminal offenses in Circuit, County, Juvenile and Appeals Court. The position of Public Defender is an elected position and serves a term of 4 years. The Public Defender has three office locations in Monroe County; Key West, Marathon and Plantation Key.

Major Variances
The County provides an expenditure budget based on the Public Defender's request that is necessary for proper and efficient functions of their offices.

Funds collected by the Clerks of the Court and distributed to the Board of County Commissioners ($2.00) from the $4.00 per page additional service charge for each instrument listed in Section 28.222, F.S. pursuant to Section 28.24 (12) (e)1, F.S. The funds shall be used exclusively to fund court-related technology and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trail courts, state attorney, public defender, and criminal and civil regional counsel in the county. In 2006, a Memorandum Of Agreement was approved to split the funds accordingly: the 16th Judicial Circuit Courts shall receive $1.00 per page of the $2.00 fee, while the State Attorney for the 16th Circuit shall receive $0.60 per page and the Public Defender for the 16th Circuit shall receive $0.40 per page. The fees collected are recorded under Fund 158 Misc. Special Revenue Fund and the budget is amended quarterly after being reconciled.

Advisory Board
None

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	138,839	138,318	136,122	136,122	139,052	2.2%
Operating Expenditures	464,323	462,284	479,330	504,195	551,768	15.1%
Capital Outlay Expenditures	7,625	-	11,229	34,993	11,229	- %
Total Budget	**610,788**	**600,602**	**626,681**	**675,310**	**702,049**	**12.0%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	563,918	555,610	616,681	614,100	692,049	12.2%
Misc Special Revenue Fund	46,869	44,991	10,000	61,210	10,000	- %
Total Revenue	**610,788**	**600,602**	**626,681**	**675,310**	**702,049**	**12.0%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**-**

Elected Officials

Judicial Administration

Mission Statement

The mission of the Florida judicial branch is to protect rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes.

Vision of the Florida Judicial Branch
Justice in Florida will be accessible, fair, effective, responsive and accountable.
To be accessible, the Florida justice system will be convenient, understandable, timely and affordable to everyone.
To be fair, it will respect the dignity of every person, regardless of race, class, gender or other characteristic, apply the law appropriately to the circumstances of individual cases, and include judges and court staff that reflect the community's diversity.
To be effective, it will uphold the law and apply rules and procedures consistently; and in a timely manner, resolve cases with finality and provide enforceable decisions.
To be responsive, it will anticipate and respond to the needs of all members of society, and provide a variety of dispute resolution methods.
To be accountable, the Florida justice system will use public resources efficiently, and in a way that the public can understand.

Monroe County is the 16th Judicial Circuit Court, which is composed of the Circuit and County courts.
Website address: www.keyscourts.net

Services Provided

Courthouse locations:
Freeman Justice Center in Key West,
Marathon Branch Courthouse,
Upper Keys Government Center in Tavernier.

Major Variances

Over the past several years, the Court has been able to move a majority of its court technology related expenses from the General Fund (Fund 001) to the Court Technology and Court Innovations Fund (Fund158), both of which receive revenue from various fines and fees. The Court Innovations Fund cannot continue to support the annual expense associated with Pretrial Services case management program, therefore, it was moved back into the General Fund for fiscal year 2015. As revenue begins to build back in the fund, this expense will be moved back to the Court Innovations Fund.

The Court Facilities Fund (Fund 163) is derived from fines and has no effect on the General Fund. The Court will continue to fund two janitorial staff from here to ensure a full maintenance staff for the Freeman Justice Center and it now includes $20,000 for security cameras. Additionally, this fund supports other facility needs for the court, such as communication and maintenance. It is expected that this fund will be used in the future to offset some of the expenditures for the new Plantation Key Courthouse when construction occurs.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	1,360,279	1,390,251	1,482,170	1,459,182	1,523,496	2.8%
Operating Expenditures	871,310	288,980	519,406	568,902	487,671	(6.1%)
Capital Outlay Expenditures	65,571	66,927	15,000	15,563	15,000	- %
Total Budget	**2,297,159**	**1,746,158**	**2,016,576**	**2,043,647**	**2,026,167**	**0.5%**

Elected Officials

Judicial Administration

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,514,203	1,532,514	1,642,810	1,635,376	1,662,312	1.2%
Misc Special Revenue Fund	72,550	55,010	15,000	49,505	15,000	- %
Court Facilities Fees Trust (602)	710,406	158,634	358,766	358,766	348,855	(2.8%)
Total Revenue	**2,297,159**	**1,746,158**	**2,016,576**	**2,043,647**	**2,026,167**	**0.5%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Authorized Positions	24.00	24.00	24.00	24.00	-
Service - Maintenance	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	26.00	26.00	26.00	26.00	-
Total FTE	**26.00**	**26.00**	**26.00**	**26.00**	**-**

Elected Officials

Court Technology Fund

Mission Statement

Funds collected by the Clerks of the Court and distributed to the Board of County Commissioners ($2.00) from the $4.00 per page additional service charge for each instrument listed in Section 28.222, F.S. pursuant to Section 28.24 (12) (e)1, F.S. The funds shall be used exclusively to fund court-related technology and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trail courts, state attorney, public defender, and criminal and civil regional counsel in the county. In 2006, a Memorandum Of Agreement was approved to split the funds accordingly: the 16th Judicial Circuit Courts shall receive $1.00 per page of the $2.00 fee, while the State Attorney for the 16th Circuit shall receive $0.60 per page and the Public Defender for the 16th Circuit shall receive $0.40 per page. The fees collected are recorded under Fund 158 Misc. Special Revenue Fund.

Services Provided

1) Server maintenance costs,
2) Software licenses,
3) Computers,
4) Network peripherals, cables & connections.

Major Variances

Revenue receipts are recorded quarterly and brought into the budget by an Unanticipated Revenue Resolution.

Advisory Board

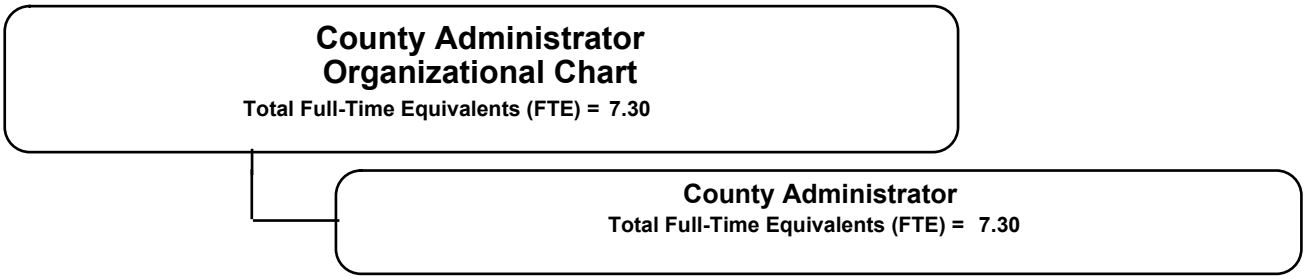
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	16,937	17,454	26,988	60,528	31,718	17.5%
Capital Outlay Expenditures	20,527	26,124	15,000	252,798	13,500	(10.0%)
Total Budget	**37,465**	**43,578**	**41,988**	**313,326**	**45,218**	**7.7%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Misc Special Revenue Fund	37,465	43,578	41,988	313,326	45,218	7.7%
Total Revenue	**37,465**	**43,578**	**41,988**	**313,326**	**45,218**	**7.7%**

APPOINTED OFFICIALS & BOARDS

County Administrator



County Administrator

Strategic Goals

To oversee and assure that all county departments provide quality services to the constituents of Monroe County and to maintain efficiencies & effectiveness of county operation.

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
County Administrator	837,863	1,043,214	1,447,817	1,687,817	1,405,253	(2.9%)
Total Budget	**837,863**	**1,043,214**	**1,447,817**	**1,687,817**	**1,405,253**	**(2.9%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	833,490	1,043,214	1,445,317	1,485,317	1,355,253	(6.2%)
Governmental Fund Type Grants	-	-	-	150,000	-	- %
Misc Special Revenue Fund	4,373	-	2,500	52,500	50,000	1,900.0%
Total Revenue	**837,863**	**1,043,214**	**1,447,817**	**1,687,817**	**1,405,253**	**(2.9%)**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
County Administrator	5.00	6.90	6.90	7.30	0.40
Total Full-Time FTE	5.00	6.90	6.90	7.30	0.40
Total FTE	**5.00**	**6.90**	**6.90**	**7.30**	**0.40**

County Administrator

County Administrator

Mission Statement

Direct the implementation of Board of County Commissioner's (BOCC) policies to the operating units of County government as prescribed by the Administrative Code.

Services Provided

The County Administrator oversees the daily operation of the county, excluding the Constitutional Officers, Judical and Health Departments. Our office assists constituents with their inquiries and provide them information when requested. We also prepare the agendas for the Board of County Commissioners' monthly and special meetings. This office also monitors the membership lists of all the Countys' Boards and Committees.

Major Variances

The Operating budget is for the continuation of Sustainability projects and professional services for the 2016 Climate Summit that will be hosted by Monroe County.

Advisory Board

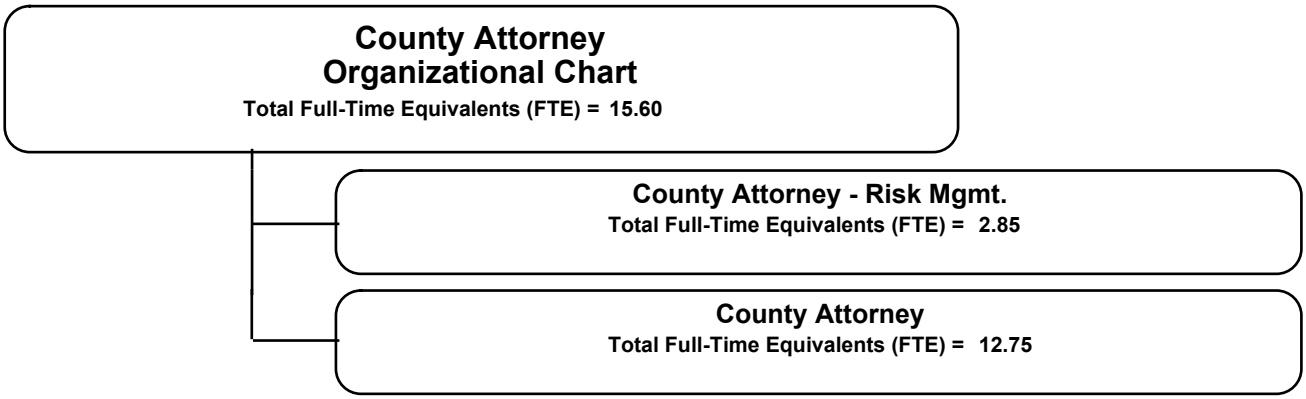
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	780,300	906,210	907,171	972,234	853,631	(5.9%)
Operating Expenditures	57,563	137,004	540,646	711,869	551,622	2.0%
Capital Outlay Expenditures	-	-	-	3,714	-	- %
Total Budget	**837,863**	**1,043,214**	**1,447,817**	**1,687,817**	**1,405,253**	**(2.9%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	833,490	1,043,214	1,445,317	1,485,317	1,355,253	(6.2%)
Governmental Fund Type Grants	-	-	-	150,000	-	- %
Misc Special Revenue Fund	4,373	-	2,500	52,500	50,000	1,900.0%
Total Revenue	**837,863**	**1,043,214**	**1,447,817**	**1,687,817**	**1,405,253**	**(2.9%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	4.00	3.90	3.90	4.30	0.40
Professionals	-	2.00	2.00	2.00	-
Total Full-Time FTE	5.00	6.90	6.90	7.30	0.40
Total FTE	**5.00**	**6.90**	**6.90**	**7.30**	**0.40**

County Attorney



County Attorney

Business Center Vision

Working and learning together to maintain the diverse community by preserving the natural habitat that makes us a unique and preferred place to live and visit.

Mission Statement

Provide guidance and essential information to our employees and the public as we navigate through the challenges of a changing workforce by proactive management of our services.

Services Provided

- Recruit and retain a highly qualified work force.
- Administer the group health benefit and worker's compensation program.

Strategic Goals

Continue the Process of Auditing and Scanning Personnel, Group Insurance, and Workers' Compensation Files to Eliminate the Use of Paper Files.
Work with Safety Committee Department Representatives (ESC) to ensure a Healthy and Safe Working Environment for all County Employees.
Continue to focus the ESC to be proactive in a Healthy and Safe working environment and maintain an injury incident rate that is at or below the National average for local government employees.
Provide safety management training and ensure compliance with the County's Safety Policy. Consistent safety training provides for a safe workplace in addition to providing protection of the public who come in contact with county employees or facilities.
Implement Annual Health Care Reform Mandates. The Patient Protection and Affordable Care Act (PPACA) includes several mandates that must be phased in over multiple years. Employee Services will remain knowledgeable about all of the law's requirements to assure appropriate County compliance.
Analyze Spending in the Group Health Plan to Devise Strategies to Combat Increasing Costs. The continual rise in general health care costs must be monitored regularly and changes to benefits, rates and premiums must be evaluated and considered to help with the cost.
Educate and Engage Employees in Regards to Consumer Driven Health Care. Health care costs vary for a variety of reasons. Many unnecessary costs can be avoided by simply shopping around or inquiring about treatment options. The Benefits website has a cost compare feature for many local medical procedures. Choosing In-Network providers is always more cost-effective than using Out-of-Network providers. An education campaign including newsletters and information provided during new employee orientation will be conducted to inform employees about cost saving options.
Increase Health Fair Participation. Health Fair participation is important. Full employee participation will provide plan administrators with essential information about the status of the overall health of the County workforce. This information will help with devising strategies to improve County workforce health and well-being as well as in controlling health care costs.
Continue with Wellness Initiatives to promote wellness among employees. Ongoing wellness initiatives such as the lunch and learns and reimbursement for the walkathons/triathlons provide for improved physical and mental health of employees. Continued efforts such as these types of initiatives and programs will be continued from year to year.

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
County Attorney	1,661,979	1,707,615	2,243,951	2,239,310	2,163,207	(3.6%)
County Attorney - Risk Mgmt.	2,283,297	2,182,407	3,853,867	3,853,867	3,782,029	(1.9%)
Total Budget	**3,945,276**	**3,890,022**	**6,097,818**	**6,093,177**	**5,945,236**	**(2.5%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,152,563	1,161,924	1,679,462	1,670,821	1,712,400	2.0%
Mstd - Plng/bldg/code/fire Mar	509,415	545,691	564,489	564,489	450,807	(20.1%)
Misc Special Revenue Fund	-	-	-	4,000	-	- %
Risk Management Fund	2,283,297	2,182,407	3,853,867	3,853,867	3,782,029	(1.9%)
Total Revenue	**3,945,276**	**3,890,022**	**6,097,818**	**6,093,177**	**5,945,236**	**(2.5%)**

County Attorney

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
County Attorney - Risk Mgmt.	-	-	-	2.85	2.85
County Attorney	13.50	12.50	12.75	12.75	-
Total Full-Time FTE	13.50	12.50	12.75	15.60	2.85
Total FTE	**13.50**	**12.50**	**12.75**	**15.60**	**2.85**

County Attorney
County Attorney - Risk Mgmt.

Mission Statement
Create and implement decisions that will avoid hazardous risk to the citizens and employees. We also strive to minimize the adverse effects of any accidental losses of the County.

Services Provided
Review all contractual relationships to ensure that the County is adequately protected and to actively pursue measures to reduce any risk to the County. Ensure that the County is adequately insured and protected against claims which are filed against the County.

MANDATES:
County Code Article I Section 2-4 Vehicle Liability Insurance
Article XVII Risk Management Program Sections 2-323
Florida Statute Title XXXVII Insurance Requirements
Resolution 407-2011 Risk Management Policy and Procedures Contract Administration Manual

Major Variances
Auto Liability increase. The decrease is a reduction in open claims and IBNR.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	190,380	262,125	205,010	206,039	211,477	3.2%
Operating Expenditures	2,069,444	1,920,282	3,648,857	3,627,995	3,570,552	(2.1%)
Capital Outlay Expenditures	23,473	-	-	19,833	-	- %
Total Budget	**2,283,297**	**2,182,407**	**3,853,867**	**3,853,867**	**3,782,029**	**(1.9%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Risk Management Fund	2,283,297	2,182,407	3,853,867	3,853,867	3,782,029	(1.9%)
Total Revenue	**2,283,297**	**2,182,407**	**3,853,867**	**3,853,867**	**3,782,029**	**(1.9%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	-	-	-	1.60	1.60
Officials & Administrators	-	-	-	0.25	0.25
Professionals	-	-	-	1.00	1.00
Total Full-Time FTE	-	-	-	2.85	2.85
Total FTE	**-**	**-**	**-**	**2.85**	**2.85**

County Attorney

County Attorney

Mission Statement

To provide legal advice and legal representation to the Board of County Commissioners, the County Administrator and staff, Constitutional Officers, and other boards, committees and agencies as directed by the Board of County Commission.

Services Provided

• Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.

• Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of the Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.

• Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; application of Federal and state regulations affecting the County, and the Florida Public Records Law and Florida Sunshine Law.

• Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

F.S. 125.01(1)(b), Ordinance 039-2004

Major Variances

The decrease is due to a reduction in legal fees budget.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	1,387,120	1,408,032	1,605,619	1,661,664	1,546,068	(3.7%)
Operating Expenditures	246,662	270,049	602,082	540,941	580,889	(3.5%)
Capital Outlay Expenditures	28,197	29,533	36,250	36,705	36,250	- %
Total Budget	**1,661,979**	**1,707,615**	**2,243,951**	**2,239,310**	**2,163,207**	**(3.6%)**

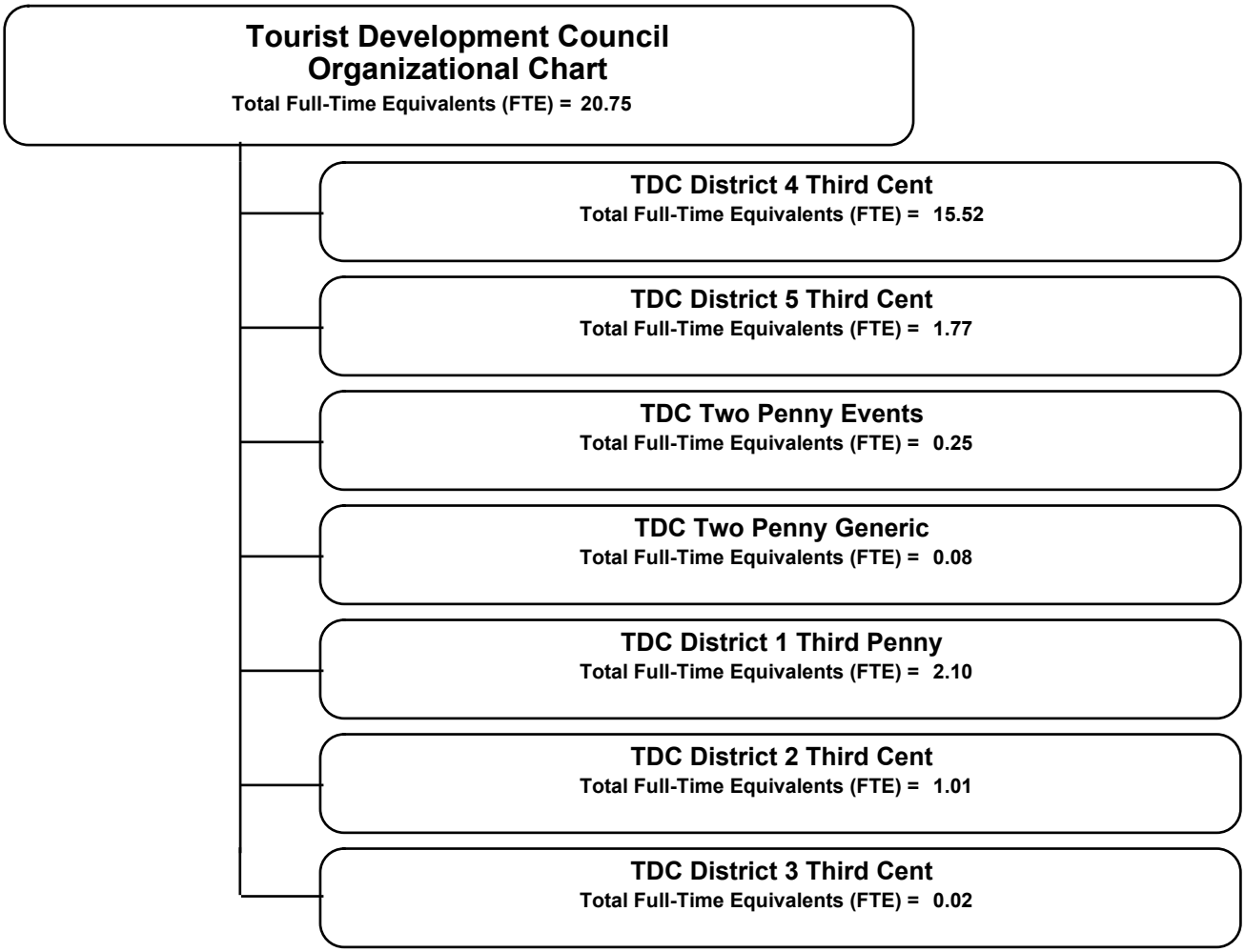
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	1,152,563	1,161,924	1,679,462	1,670,821	1,712,400	2.0%
Mstd - Plng/bldg/code/fire Mar	509,415	545,691	564,489	564,489	450,807	(20.1%)
Misc Special Revenue Fund	-	-	-	4,000	-	- %
Total Revenue	**1,661,979**	**1,707,615**	**2,243,951**	**2,239,310**	**2,163,207**	**(3.6%)**

County Attorney

County Attorney

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Administrative Support	3.00	3.00	3.00	3.00	-
Officials & Administrators	8.50	7.50	7.75	5.75	(2.00)
Paraprofessionals	1.00	1.00	1.00	2.00	1.00
Professionals	1.00	1.00	1.00	2.00	1.00
Total Full-Time FTE	13.50	12.50	12.75	12.75	-
Total FTE	**13.50**	**12.50**	**12.75**	**12.75**	**-**

Tourist Development Council



Tourist Development Council

Mission Statement

The mission of the Monroe County Tourist Development Council is to set an overall direction for the Monroe County tourism marketing effort in a manner that will assure long-term sustained growth in tourism revenues while also guaranteeing the sustainability and improvement of our product, including both our man-made and natural resources, and improvements to the quality of life of our residents.

Website: www.fla-keys.com

Strategic Goals

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District 1 Third Penny	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%
TDC District 2 Third Cent	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%
TDC District 3 Third Cent	1,907,187	2,479,347	2,958,892	2,958,654	3,252,198	9.9%
TDC District 4 Third Cent	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7%)
TDC District 5 Third Cent	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%
TDC Special Projects	218,203	495,516	869,232	869,232	1,663,487	91.4%
TDC Two Penny Events	3,544,331	3,974,689	7,275,150	7,275,150	8,520,098	17.1%
TDC Two Penny Generic	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%
Total Budget	**25,899,574**	**28,452,043**	**43,888,945**	**43,888,707**	**51,187,031**	**16.6%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District Two Penny	3,762,534	4,470,205	8,144,382	8,144,382	10,183,585	25.0%
TDC Admin & Promo 2 Cent	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%
TDC District 1 Third Cent	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%
TDC District 2 Third Cent	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%
TDC District 3 Third Cent	1,907,187	2,479,347	2,958,892	2,958,654	3,252,198	9.9%
TDC District 4 Third Cent	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7%)
TDC District 5 Third Cent	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%
Total Revenue	**25,899,574**	**28,452,043**	**43,888,945**	**43,888,707**	**51,187,031**	**16.6%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
TDC District 4 Third Cent	12.52	12.52	13.52	15.52	2.00
TDC District 5 Third Cent	0.77	1.77	1.77	1.77	-
TDC Two Penny Events	0.25	0.25	0.25	0.25	-
TDC Two Penny Generic	0.08	0.08	0.08	0.08	-
TDC District 1 Third Penny	0.10	2.10	2.10	2.10	-
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	-
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	14.75	17.75	18.75	20.75	2.00
Total FTE	**14.75**	**17.75**	**18.75**	**20.75**	**2.00**

Tourist Development Council

TDC District 4 Third Cent

Mission Statement

The geographical boundaries for District IV included the area between the Long Key Bridge and Mile Marker 90.939.

Services Provided

Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Mad Dog Mandish Fishing Class and Conch Scramble on the Water
-Brick & Mortar projects including beach cleaning and trash removal

Major Variances

Additional allocations in promotional activities and special events.

Advisory Board

• DAC (District Advisory Committee) District 4

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	2,623	2,036	2,292	2,292	2,353	2.7%
Operating Expenditures	1,141,827	1,790,745	2,490,168	2,490,168	2,471,903	(0.7%)
Total Budget	**1,144,450**	**1,792,781**	**2,492,460**	**2,492,460**	**2,474,256**	**(0.7%)**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District 4 Third Cent	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7%)
Total Revenue	**1,144,450**	**1,792,781**	**2,492,460**	**2,492,460**	**2,474,256**	**(0.7%)**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Authorized Positions	12.50	12.50	13.50	15.50	2.00
Officials & Administrators	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	12.52	12.52	13.52	15.52	2.00
Total FTE	**12.52**	**12.52**	**13.52**	**15.52**	**2.00**

Tourist Development Council

TDC District 5 Third Cent

Mission Statement

The geographical boundaries of District V include the areas between Mile Marker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County.

Services Provided

Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Orange Bowl Winter Training, Key Largo Food & Wine Festival, and Key Largo Stone Crab & Seafood Festival
-Brick & Mortar projects including Harry Harris Park utilities and cleaning

Major Variances

Additional allocations in promotional activities and special events.

Advisory Board

• DAC (District Advisory Committee) District 5

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	85,317	90,383	93,843	93,843	101,665	8.3%
Operating Expenditures	1,688,726	1,521,615	2,180,405	2,180,405	2,618,070	20.1%
Capital Outlay Expenditures	23,419	-	-	-	-	- %
Total Budget	**1,797,463**	**1,611,998**	**2,274,248**	**2,274,248**	**2,719,735**	**19.6%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District 5 Third Cent	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%
Total Revenue	**1,797,463**	**1,611,998**	**2,274,248**	**2,274,248**	**2,719,735**	**19.6%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Officials & Administrators	0.02	0.02	0.02	0.02	-
Service - Maintenance	0.25	1.25	1.25	1.25	-
Skilled Craft Workers	0.50	0.50	0.50	0.50	-
Total Full-Time FTE	0.77	1.77	1.77	1.77	-
Total FTE	**0.77**	**1.77**	**1.77**	**1.77**	**-**

Tourist Development Council

TDC Two Penny Events

Services Provided

Marketing research and financial assistance for cultural, fishing, diving and other countywide events.

Major Variances

Increased allocation for cultural, fishing and diving events.

Advisory Board

- Tourist Development Council
- TDC Advisory Committees

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	32,786	25,446	28,631	29,581	35,709	24.7%
Operating Expenditures	3,511,546	3,949,244	7,246,519	7,245,569	8,484,389	17.1%
Total Budget	**3,544,331**	**3,974,689**	**7,275,150**	**7,275,150**	**8,520,098**	**17.1%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District Two Penny	3,544,331	3,974,689	7,275,150	7,275,150	8,520,098	17.1%
Total Revenue	**3,544,331**	**3,974,689**	**7,275,150**	**7,275,150**	**8,520,098**	**17.1%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Officials & Administrators	0.25	0.25	0.25	0.25	-
Total Full-Time FTE	0.25	0.25	0.25	0.25	-
Total FTE	**0.25**	**0.25**	**0.25**	**0.25**	**-**

Tourist Development Council
TDC Special Projects

Services Provided

Funding for 18 events throughout the Keys which include Key Largo Stone Crab and Seafood Festival, P. Peterson's Key West Poker Run and other athletic, fishing and cultural events.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Operating Expenditures	218,203	495,516	869,232	869,232	1,663,487	91.4%
Total Budget	**218,203**	**495,516**	**869,232**	**869,232**	**1,663,487**	**91.4%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District Two Penny	218,203	495,516	869,232	869,232	1,663,487	91.4%
Total Revenue	**218,203**	**495,516**	**869,232**	**869,232**	**1,663,487**	**91.4%**

Tourist Development Council
TDC Two Penny Generic

Services Provided

Administrative services and operations of the TDC
Funding for Monroe Council of the Arts
Sales & Marketing
Ad Campaigns

Major Variances

Increased allocations for promotional advertising and special projects.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	10,491	8,143	9,162	9,162	15,228	66.2%
Operating Expenditures	8,487,167	10,048,433	14,092,892	14,094,823	16,645,221	18.1%
Capital Outlay Expenditures	1,490	2,324	8,000	6,069	10,000	25.0%
Total Budget	**8,499,148**	**10,058,899**	**14,110,054**	**14,110,054**	**16,670,449**	**18.1%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC Admin & Promo 2 Cent	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%
Total Revenue	**8,499,148**	**10,058,899**	**14,110,054**	**14,110,054**	**16,670,449**	**18.1%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Officials & Administrators	0.08	0.08	0.08	0.08	-
Total Full-Time FTE	0.08	0.08	0.08	0.08	-
Total FTE	**0.08**	**0.08**	**0.08**	**0.08**	**-**

Tourist Development Council
TDC District 1 Third Penny

Mission Statement
The geographical boundaries of District 1 encompasses the city limits of Key West.

Services Provided
Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Fantasy Fest, Key West Race Week along with 27 other events held in Key West.
-Brick & Mortar projects including beach cleaning (Higg's and Smather's) and museum utilities and cleaning.
-Beach funds for Higgs Beach.

Major Variances
Increased allocations for brick and mortar projects.

Advisory Board
DAC (District Advisory Committee) District 1

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	118,675	124,967	121,380	125,396	136,232	12.2%
Operating Expenditures	8,011,276	7,312,757	12,772,250	12,768,234	14,411,318	12.8%
Total Budget	**8,129,951**	**7,437,724**	**12,893,630**	**12,893,630**	**14,547,550**	**12.8%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District 1 Third Cent	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%
Total Revenue	**8,129,951**	**7,437,724**	**12,893,630**	**12,893,630**	**14,547,550**	**12.8%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Officials & Administrators	0.10	0.10	0.10	0.10	-
Service - Maintenance	-	2.00	2.00	2.00	-
Total Full-Time FTE	0.10	2.10	2.10	2.10	-
Total FTE	**0.10**	**2.10**	**2.10**	**2.10**	**-**

Tourist Development Council

TDC District 2 Third Cent

Mission Statement

The geographical boundaries of District II extend from the city limits of Key West to the west end of the Seven Mile Bridge.

Services Provided

Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Big Pine and Lower Keys Nautical Flea Market and Big Pine and Lower Keys Island Art Festival.
-Brick & Mortar projects including beach cleaning for Little Duck Key beach. Funds set aside for capital projects.

Major Variances

Additional expenditures of promotional activities and bricks & mortar projects.

Advisory Board

DAC (District Advisory Committee) District 2

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	52,957	60,776	58,548	59,204	59,558	1.7%
Operating Expenditures	605,883	540,313	956,731	956,075	1,279,700	33.8%
Total Budget	**658,840**	**601,089**	**1,015,279**	**1,015,279**	**1,339,258**	**31.9%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District 2 Third Cent	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%
Total Revenue	**658,840**	**601,089**	**1,015,279**	**1,015,279**	**1,339,258**	**31.9%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Officials & Administrators	0.01	0.01	0.01	0.01	-
Skilled Craft Workers	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.01	1.01	1.01	1.01	-
Total FTE	**1.01**	**1.01**	**1.01**	**1.01**	**-**

Tourist Development Council
TDC District 3 Third Cent

Mission Statement
The geographical boundaries of District III include the area from the west end of the Seven Mile Bridge to the Long Key Bridge.

Services Provided
Services provided to the District:
-Telemarketing, advertising and promotional campaigns
-Financial assistance for special events such as Marathon Grand Prix of the Sea, Original Marathon Seafood Festival and Sombrero Beach Run.
-Brick & Mortar projects.

Advisory Board
DAC (District Advisory Committee) District 3

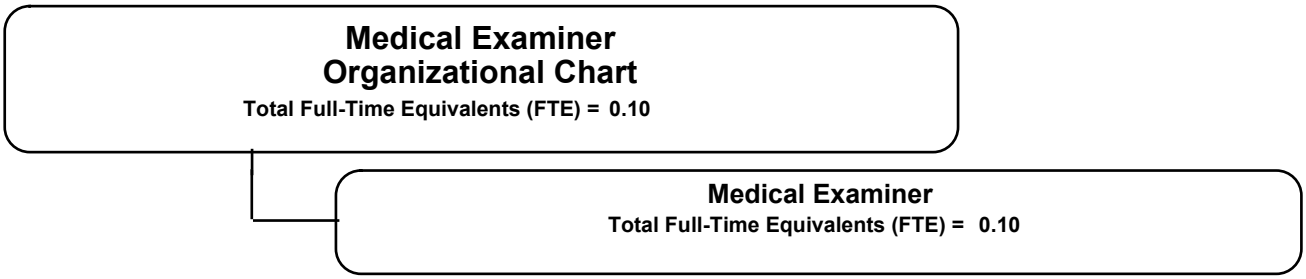
Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	3,381	2,036	2,292	2,292	2,353	2.7%
Operating Expenditures	1,903,806	2,477,311	2,956,600	2,956,362	3,249,845	9.9%
Total Budget	**1,907,187**	**2,479,347**	**2,958,892**	**2,958,654**	**3,252,198**	**9.9%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
TDC District 3 Third Cent	1,907,187	2,479,347	2,958,892	2,958,654	3,252,198	9.9%
Total Revenue	**1,907,187**	**2,479,347**	**2,958,892**	**2,958,654**	**3,252,198**	**9.9%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Officials & Administrators	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	0.02	0.02	0.02	0.02	-
Total FTE	**0.02**	**0.02**	**0.02**	**0.02**	**-**

Medical Examiner



Medical Examiner

Services Provided

Acting under the authority of Florida Statute 406, the Medical Examiner provides accurate, timely, dignified and professional death investigation services for the residents of Monroe County.

Strategic Goals

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Medical Examiner	584,838	662,030	648,212	655,778	650,510	0.4%
Total Budget	**584,838**	**662,030**	**648,212**	**655,778**	**650,510**	**0.4%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	584,838	662,030	648,212	655,778	650,510	0.4%
Total Revenue	**584,838**	**662,030**	**648,212**	**655,778**	**650,510**	**0.4%**

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Medical Examiner	0.10	0.10	0.10	0.10	-
Total Full-Time FTE	0.10	0.10	0.10	0.10	-
Total FTE	**0.10**	**0.10**	**0.10**	**0.10**	**-**

Medical Examiner

Medical Examiner

Services Provided

Provide Medical Examiner services to District 16, Monroe County.

Advisory Board

Objective/Performance Measures	Frequency	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
Personnel Expenditures	4,741	12,415	16,842	16,842	7,841	(53.4%)
Operating Expenditures	580,097	638,566	631,370	638,936	642,669	1.8%
Capital Outlay Expenditures	-	11,049	-	-	-	- %
Total Budget	**584,838**	**662,030**	**648,212**	**655,778**	**650,510**	**0.4%**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Change
General Fund	584,838	662,030	648,212	655,778	650,510	0.4%
Total Revenue	**584,838**	**662,030**	**648,212**	**655,778**	**650,510**	**0.4%**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Adopted	FY 2016 Variance
Officials & Administrators	0.10	0.10	0.10	0.10	-
Total Full-Time FTE	0.10	0.10	0.10	0.10	-
Total FTE	**0.10**	**0.10**	**0.10**	**0.10**	**-**

LONG TERM DEBT

Debt Service Budget Summary

Debt Policy
The Board of County Commissioners debt policy is defined by general County ordinance Section 2-241:

> "The board is hereby authorized and empowered, in order to carry out the purpose of this article, to borrow money and issue certificates of indebtedness therefor upon such terms and at such rates of interest as the board may deem advisable and in accordance with the provision of article VII section 12 of the Florida Constitution of 1968 and Florida Statutes, chapter 125 and other special and general laws and said certificates of indebtedness may be a charge upon all revenues derived from taxes in that year or may be made payable from budgetary requirements in due course of law, as the board may elect."

Debt Capacity
The ability of the County to issue debt is a function of: (1) the revenues legally available to pledge as security for the debt; (2) limitations on the collection of that revenue which the bondholder will take into account in determining the principal amount of bonds which could be repaid; and, (3) the market interest rates in effect at the time the debt is issued, together with the length of time for repayment. The debt capacity of the County's non ad valorem revenue base is strong but restricted in practice because the revenues are also used for funding operations.

Annual debt service on Monroe County's direct debt shall not exceed the following annual median ratios for medium size counties published by Moody's Investment Services: debt to operating revenue, debt to assessed valuation, and debt per capita.

Ad Valorem Debt Capacity
Monroe County does not currently use ad valorem debt financing. The Florida Constitution does not limit the amount of ad valorem taxes a county may levy for the payment of bonds authorized by voters' referendum. The County is limited by Article VII, Section 9 of the Florida Constitution to a maximum levy of 10 mills per $1.00 of the assessed value of real estate and tangible personal property for purposes other than the repayment of voted bonds. The County's countywide millage is below the statutory limit.

There are several different types of debt incurred by cities and counties in Florida, including general obligation debt, revenue debt and other debt including long-term leases and government loans. Following are descriptions of Monroe County's outstanding debt issues:

Infrastructure Sales Surtax Revenue Bond, Series 2007- Revenue bond issued in 2007 to finance construction of Big Pine Park, Big Pine Key Fire Station, Conch Key Fire Station, Stock Island Fire Station, Public Works Compound-Rockland Key, Cudjoe Regional Wastewater System and payment obligation to the Key Largo Wastewater Treatment District. These bonds are being repaid from the One Cent Infrastructure Sales Surtax.

Clean Water State Revolving Fund Construction Loan Agreement WW602091 (Big Coppitt) - This loan agreement with the Department of Environmental Protection is being used to fund a portion of the Big Coppitt Key Wastewater Project. The loan is being repaid from revenues generated by the One Cent Infrastructure Sales Surtax. The loan agreement was modified and the principal amount was reduced. Special assessment revenue collection will now be used to pay down the loan.

Debt Service Budget Summary

Clean Water State Revolving Fund Construction Loan Agreement WW440710 (Cudjoe Regional) - This loan agreement with the Department of Environmental Protection is being used to fund a portion of the Cudjoe Regional Wastewater Project. The loan agreement was amended in June, 2014 to increase to total to $120 million from the original agreement of $90 million. The first allocation of $40 million was executed in May, 2013. Amendment 1 to the agreement increased the allocation to $65 million was executed in November, 2013. Amendment 2, executed on April, 2014 increased the allocation to $71 million. Amendment 3, executed in October, 2014 increased the allocation to $101 million. The debt payments will begin within six months after project completion and the amortization schedule will be established at that time. The final amortization schedule is dependent upon the total amount drawn against the total loan allocation. The loan will be repaid from revenues generated by the One Cent Infrastructure Sales Surtax as well as special assessment revenue.

Infrastructure Sales Surtax Improvement and Refunding Revenue Bond, Series 2014 - Revenue bond issued 2014 finance construction of a courthouse and jail to replace the existing facilities on Plantation Key, a Fire/Rescue Training Academy on Crawl Key, a library to replace the existing facility in Marathon, to rehabilitate the Jefferson Browne Building in Key West and to refinance the outstanding 2003 Revenue Bonds. This bond will be repaid from the One Cent Infrastructure Sales Surtax.

Infrastructure Sales Surtax Master Revenue Bond (PNC Bank Line of Credit), Series 2014- A Non-Revolving Line of Credit to finance or refinance the construction of the Cudjoe Regional Wasetewater Project and to finance or refinance construction of a courthouse and jail to replace the existing facilities on Plantation Key, a Fire/Rescue Training Academy on Crawl Key, a library to replace the existing facility in Marathon, to rehabilitate the Jefferson Browne Building in Key West and to refinance the outstanding 2003 Revenue Bond. This bond will be repaid from the One Cent Infrastructure Sales Surtax.

Refinancing of Debt

Management continually monitors the County's debt portfolio for opportunities to refinance or refund outstanding debt, as market conditions and debt covenants allow, maximizing financing cost savings. In 1993, Monroe County re-financed original revenue bond debt issued in 1983 and 1988. In 1998, Monroe County refinanced the Sales Tax Revenue Bonds – 1991. In 2002, Monroe County refinanced the Refunding Bonds- 1993 (88), and the Solid Waste Revenue Bonds-1991 (88) and in 2014 Monroe County refinanced the Infrastructure Sales Surtax Revenue Bond-Series 2003.

Bond Ratings

Moody's Investors Service grades the investment quality of municipal bonds from the highest quality which is "Aaa" to the lowest credit rating, which is "C". Standard & Poor's and Fitch rating services grades from "AAA" the highest, to "D" which is the lowest. Monroe County bonds have historically been rated "Aaa" and "AAA" from Moody's Investor Service and Standard & Poor's Corporation, respectively. More recently, the Fitch Rating agency of New York affirmed Monroe County's rating as "AA-".

Debt Service Summary by Type

	Principal Amount Issued	Interest & Other Costs	Total Debt Service	9/30/2015 Debt Paid	9/30/2015 Gross Debt Outstanding	FY2016 Less Debt Payments	9/30/2016 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
General Obligation Bonds:									
	$ -				$ -	$ -	$ -	N/A	
Non Ad-Valorem Supported Debt:									
Infrastructure Sales Surtax Rev, 2003 *	21,455,000	6,723,576	28,178,576	27,643,474	-	-	-	4/1/2018	3.25% to 4.0%
Infrastructure Sales Surtax Rev, 2007	29,415,000	8,303,916	37,718,916	27,046,856	10,672,060	3,591,055	7,081,005	4/1/2018	3.76%
SRF Loan WW602091-Big Coppitt	19,500,540	3,667,722	23,168,262	13,280,158	9,888,104	681,938	9,206,166	3/15/2030	2.71%
Infrastructure Sales Surtax Imp, 2014	31,885,000	4,444,142	36,329,142	1,204,781	35,124,361	1,234,786	33,889,575	4/1/2024	2.36%
PNC Line of Credit, Series 2014	16,000,000	N/A **	N/A	50,892	16,000,000	N/A	16,000,000	12/31/2016	0.61%

*The Infrastructure Sales Surtax Rev Bonds, Series 2003 were refunded through the issuance of the Series 2014 Revenue Bonds.
**Simple interest line of credit, interest paid monthly based upon outstanding balance.

Non Ad-Valorem Supported Debt: To be issued during FY2016

	Principal Amount Issued	Interest & Other Costs	Total Debt Service			9/30/2016 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
SRF Loan WW440710-Cudjoe Regional	101,000,000	4,829,700	105,829,700	-	-	105,829,700	2/15/2036	2.39% to 3.07%

** County is not obligated to borrow the entire amount of $101,000,000. The total of the loan will be determined by the monetary amount of draws that the County requests to be reimbursed for design and construction costs. Construction to be completed in 2016. First debt payment is scheduled for six months after project completion.

Debt Service Schedule

Bond Year	Infrastructure Sales Surtax Series 2007 Principal	Interest	Total	Infrastructure Sales Surtax Series 2014 Principal	Interest	Total
2016	3,190,000	401,055	3,591,055	500,000	734,786	1,234,786
2017	3,295,000	254,880	3,549,880	3,555,000	686,937	4,241,937
2018	3,445,000	86,125	3,531,125	3,635,000	602,095	4,237,095
2019				3,725,000	515,247	4,240,247
2020				3,810,000	426,334	4,236,334
2021				3,900,000	335,356	4,235,356
2022				3,990,000	242,254	4,232,254
2023				4,085,000	146,969	4,231,969
2024				4,185,000	49,383	4,234,383
Total	9,930,000	742,060	10,672,060	31,385,000	3,739,361	35,124,361

Debt Service Schedule

Bond Year	Clean Water SRF Loan-Big Coppitt DEP Agreement #WW602091 Principal	Interest	Total	Total Debt Service Principal	Interest	Total
2016	464,694	217,244	681,938	$4,154,694	$1,353,085	$5,507,779
2017	477,373	204,565	681,938	$7,327,373	$1,146,382	$8,473,755
2018	490,397	191,541	681,938	$7,570,397	$879,761	$8,450,158
2019	503,777	178,161	681,938	$4,228,777	$693,408	$4,922,185
2020	517,522	164,416	681,938	$4,327,522	$590,750	$4,918,272
2021	531,642	150,296	681,938	$4,431,642	$485,652	$4,917,294
2022	546,147	135,791	681,938	$4,536,147	$378,045	$4,914,192
2023	561,048	120,891	681,938	$4,646,048	$267,860	$4,913,907
2024	576,355	105,583	681,938	$4,761,355	$154,966	$4,916,321
2025	592,080	89,858	681,938	$592,080	$89,858	$681,938
2026	608,234	73,704	681,938	$608,234	$73,704	$681,938
2027	624,829	57,109	681,938	$624,829	$57,109	$681,938
2028	641,877	40,062	681,938	$641,877	$40,062	$681,938
2029	659,389	22,549	681,938	$659,389	$22,549	$681,938
2030	336,411	4,558	340,969	$336,411	$4,558	$340,969
Total	8,131,775	1,756,330	9,888,104	49,446,775	6,237,751	55,684,525

*** No debt service schedule is presented for the Clean Water SRF Loan-Cudjoe Regional because the wastewater Project just began it's loan draws. The agreement provides availibility of funds but does not obligate the County to borrow the entire $101,000,000. The project is to be completed during 2016 and the first semi-annual payment is due within six months after project completion.

**** No debt service schedule is presented for the PNC Line of Credit because this debt is simple interest paid monthly based upon the amount outstanding.

CAPITAL IMPROVEMENT PLANS

Capital Projects Plan

The *Capital Projects Plan* is designed to maintain existing infrastructure and accommodate future growth. Each year Monroe County devotes a large portion of the budget to capital projects. This financial investment, combined with the preservation of capital stock, is necessary in order to maintain and expand public facilities and infrastructure. Capital plans are developed in conjunction with the Monroe County Year 2010 Comprehensive Plan.

Each capital project is undertaken to acquire capital assets; defined as new or rehabilitated physical assets that are nonrecurring and have useful lives of more than five years. Examples of capital projects include construction and rehabilitation of public buildings, major street improvements, parks and recreation projects, and acquisition of fire trucks.

Monroe County's *Capital Projects Plan* is a multiyear plan that identifies each proposed capital project to be undertaken, the year in which it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

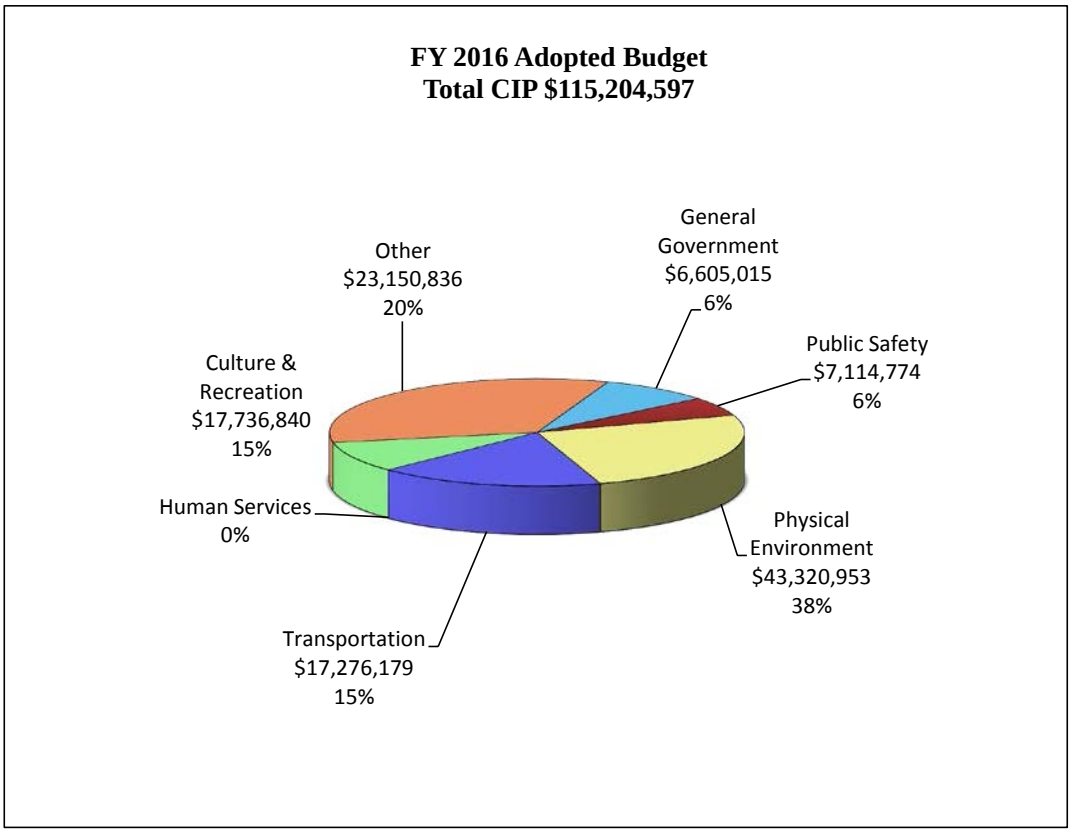
The *Capital Projects Plan* should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally adopted by the Board of County Commissioners annually each fall. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted.

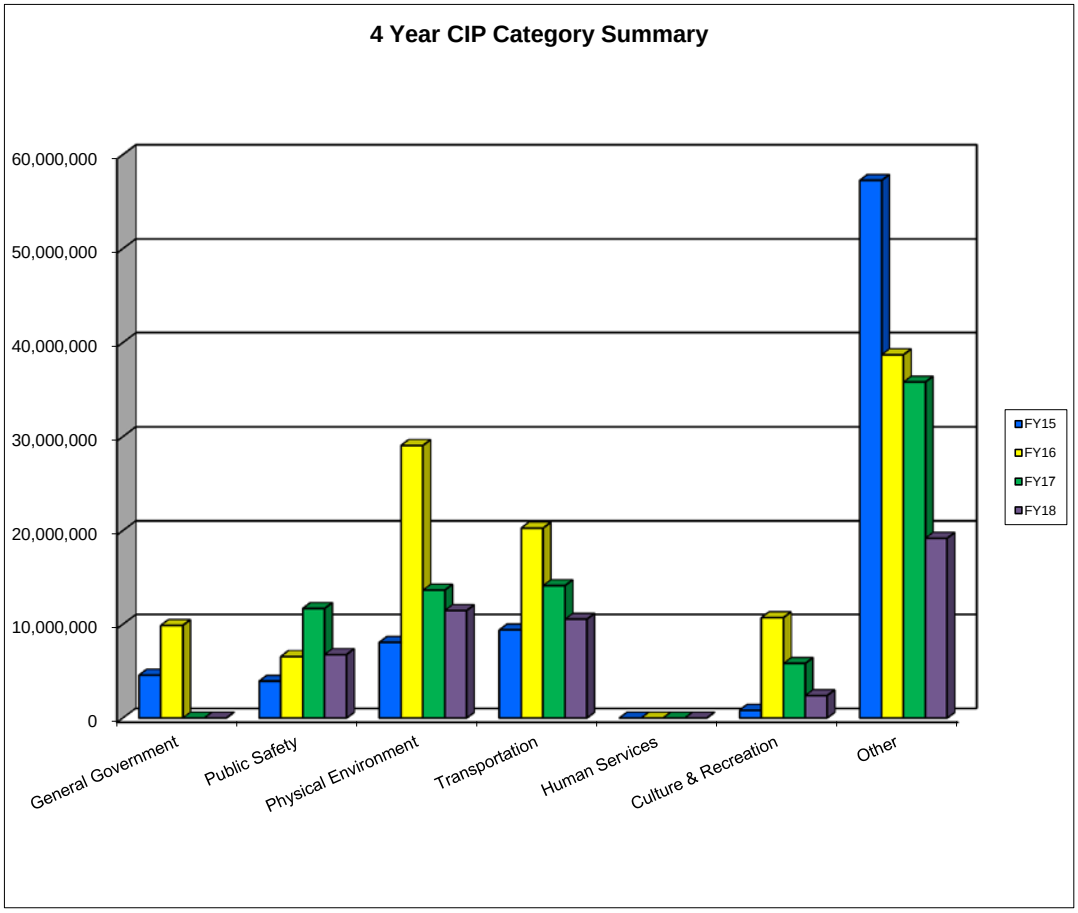
The basic functions of the *Capital Projects Plan* are described as follows:

> **Formal mechanism for decision making**. The *Capital Projects Plan* provides Monroe County with an orderly process for planning and budgeting for capital needs. Answers to questions about what to build, when to build, and how much to spend are provided.
>
> **Link to long-range planning**. The *Capital Projects Plan* is developed, together with the comprehensive land use plan and other long-range, strategic plans. New demands, due to changes in population, employment patterns, demographics, and land use plans, require changes to the community's planning process.
>
> **Financial management tool**. Decisions must be made about the needs of the community, and how much money is available to fund these needs. By providing estimates of revenue sources and possible financing methods, projects can be prioritized to ensure financially constrained capital dollars are efficiently allocated.
>
> **Reporting document**. The *Capital Projects Plan* describes proposed projects and communicates to citizens, businesses, and other interested parties, Monroe County's capital priorities and expected sources of funds for the projects.

In summary, the *Capital Projects Plan* is designed to guide Monroe County's capital planning process, in order to promote financial stability and limit the need for dramatic tax increases, or reallocation of resources from other programs to cover unanticipated capital expenditures.

Capital Projects Overview





Capital Improvement Projects Summary Schedule

Fund (s)	Account #	Revenues	Total Project	Total Project Appropriations	FY2015 Amended Plan	FY2016 Adopted Budget	FY2017 Proposed Budget	FY2018 Proposed Budget	FY2019 Proposed Budget	FY2020 Proposed Budget
102	312***	Total Fuel Taxes			2,331,568	2,335,000	2,335,000	2,335,000	2,335,000	2,335,000
304	312***	Total Discret Sales Tax 1 Cent			20,011,564	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000
130-135	324***	Total Impact Fees			222,104	181,912	179,851	179,850	179,850	179,850
310-312	325***	Total Special Assessments-WW			2,781,281	2,781,900	2,781,900	2,781,900	2,781,900	2,781,900
102	335***	Total State Shared Fuel Tax			3,477,966	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
102	344***	Total Services- Transportation			61,926	62,500	62,500	62,500	62,500	62,500
102,130-135, 304-311	361***	Total Interest			157,734	112,338	110,200	110,200	110,200	110,200
102	369***	Total Miscellaneous			2,049,064	2,522,700	22,700	22,700	22,700	22,700
102, 304, 311	381***	Total Transfer in from Other Funds			736,264	41,199,065	20,016,891	9,000,000	3,700,000	5,500,000
312-314	384*	Debt Proceeds			64,566,082	3,016,492	14,724,600	0	0	0
102,130-135, 304-311	389001	Total Less 5%				(1,574,819)	(1,449,609)	(1,449,609)	(1,449,608)	(1,449,608)
102,130-135, 304-311	389***	Total Fund Balance Forward				41,067,509	18,833,669	13,839,529	8,129,727	9,620,439
		TOTAL REVENUES			**96,395,553**	**115,204,597**	**81,117,702**	**50,382,070**	**39,372,269**	**42,662,981**
		Appropriations								
Fund	Proj. #	Project Name								
Physical Environment										
133	30500	Solid Waste Impact Fees	Annual		53,387	68,563	73,555	79,315	84,719	90,360
315	PE0300	Long Key WW	700,000			1,400,000				
304	PE1301	WW upgrade Cnty Owned Facilities-FY15	1,165,252	130,478	296,500	406,000				
304	PE1302	Canal Master Plan	6,674,209		4,152,215	2,521,994				
304	PE1401	WW upgrade Cnty Owned Facilities-FY14	536,554	22,509	181,500	384,500				
304	PE1500	Upper Keys WW (NKLUC) Ocean Reef	2,600,000	900,000	2,600,000	1,700,000				
316	PE1501	Proposed FY15 Land Acquisitions	2,000,000			6,000,000	2,000,000	2,000,000		
304	PE1506	Gulf View Park Boat Ramp Repairs	115,000		100,000	175,757				
304	PE1507	Harry Harris Park Boat Ramp Repairs	68,000		60,000	107,856				
304	PE1508	State Road 4AS Boat Ramp Repairs	165,000		150,000	157,172				
310	Various	Big Copp WWW (incl Spec Assmnt Funds)	42,616,618	38,120,618	737,000	737,000	755,500	755,500	755,500	755,500
311	Various	Duck Key WW (incl Spec Assmnt Funds)	14,100,000	13,145,182	652,622	669,858	180,537	180,537	180,537	180,537
312	Various	Cudjoe Regional Wastewater System	54,046,000	23,177,958	36,397,604	22,992,253	18,314,046	1,087,500	2,175,000	2,175,000
316	Various	Public Works/Engineering Environmental	Annual	1,400,000		6,000,000	2,000,000	2,000,000		
		Total Physical Environment		**52,318,787**	**46,162,984**	**43,320,953**	**23,323,638**	**6,102,852**	**3,195,756**	**3,201,397**
General Government										
304	CG9810	Marathon Courthouse	1,726,291	1,698,802	10,000	10,000				
304	CG15/16	Various Public Works Projects	Annual	1,077,269	1,619,384	2,207,173				
304	CG1601	VOIP Telephone System	880,000			880,000				
304	CG1416	Public Works - Magnolia Street	955,000		913,275	1,379,595				
304	CG1413	Harvey Senior Center	739,225		708,268	548,268				
306		Court Services Network System			100,000	2,122				
308	CG1402	MC Sherriff Admin Roof	157,857			157,857				
308	CG1401	General Government Projects				420,000				
314	CG1400	Jefferson Browne	6,525,000		50,000	1,000,000				5,475,000
		Total General Government		**3,168,067**	**4,696,068**	**6,605,015**	**0**	**0**	**0**	**5,475,000**
Culture & Recreation										
131		Parks & Rec Impact Fees (All Districts)	Annual			382,521	455,303	467,919	480,535	493,151
131	29515	Dist 1 Park Prjs (Bay Point)	50,000	33,144	15,000	16,856				
131	29516	Dist 1 Park Prjs (Big Coppitt)	20,000		20,000	20,000				
131	29519	Dist 1 Park Prjs (Bernstein)	32,000	6,600	25,400	25,400				
132	30000	Library Impact Fees	Annual		866,283	798,585	852,549	877,401	902,253	927,105
132	30002	Library Automation Update	175,000	153,703	25,000	21,297				
304	CC1301	Higg's Beach Fitness Trail	120,125	94,500	212,250	25,000				
304	CC1402	Higg's Beach Master Plan	3,495,375		690,039	1,934,664	1,033,920	326,791		
314	CC1403	Bernstein Park- Stock Island	5,323,356	113,756	187,721	3,992,517				
304	CC1404	Old 7 Mile Bridge	2,700,000			2,700,000				
304	CC1405	Big Pine Swimming Hole	1,000,000				100,000	900,000		
304	CC1407	City-Wide Shade Structures	205,336	102,933	102,403					
314	560630	Capital Outlay-Infrastructure				7,000,000				
314	25003	Marathon Library	3,087,000		25,000	820,000	2,242,000			
		Total Culture & Recreation		**5,285,189**	**2,169,096**	**17,736,840**	**4,683,772**	**2,572,111**	**1,382,788**	**1,420,256**
Public Safety										
134	31000	Police Facilities Impact Fees	Annual		113,487	68,494	75,093	87,438	98,968	111,053
135	3150*	Fire & EMS Impact Fees (All Districts)	Annual		34,003	53,406	63,169	71,967	79,896	87,000
304	CP14*	Key Largo Fire Truck & Hydrants	850,283	229,733	320,550	300,000				
304	CP1504	Ocean Reef Vehicles	1,000,000		200,000	800,000				
304	CP*	MCDC Sprinkler Piping/Control System	486,124		231,124	386,124				
304	CP1603	Fire & Ambulance Dist 1 Hydrants				150,000				
308	CP0801	Fire Station/EMS- Stock Island	4,575,364	3,302,834	4,565,364	10,000				
308	CP0803	Conch Key Fire Station	2,300,951	2,274,768	2,280,951	3,000				
314	CP1404	Summerland Fire Station	4,500,000		500,000	3,100,000	925,000			
314	CP1601	Sugarloaf Fire Station	3,500,000					500,000	3,000,000	
314	CP1405	Training Academy- Crawl Key	1,900,000		400,000	1,800,000				
314	CP1406	PK Jail & Courthouse	10,600,000		250,000	443,750	10,631,250	6,625,000	400,000	
		Total Public Safety		**6,759,689**	**11,102,603**	**7,114,774**	**11,694,512**	**7,284,405**	**3,578,864**	**198,053**
Transportation										
102		Road & Bridge (excl reserves/transfers)	Annual		6,481,712	5,947,500	4,998,141	3,998,141	2,697,367	2,697,367
130		Roadway Impact Fee (All Districts)	Annual			255,957	506,040	582,863	654,578	720,401
130	29012	Truman Ped. Bridge Widening-Duck Key	929,520			929,520	92,950			
130	29015	CR905 Bike lanes	1,445,813	158,103	1,032,447	63,598				
304	CR1501	Lake Surprise	3,179,592	12,264	1,821,215	2,209,000				
304	CR1502	Sexton Cove	1,764,311	250,057	881,480	1,514,254				
304	CR1503	Stock Island I Project	2,962,088	260,738	322,089	2,701,350				
304	CR1504	Stock Island II Project	2,480,000			260,000	2,220,000			
304	CR15*	US1 Bayside Bike/Shared Use Path	145,000			145,000				
304	CR15*	Truman Bridge #904602 Replacement	1,155,000			250,000				
312	22550	Extra Paving- Cudjoe Regional (Trsf fm 102	6,000,000		3,000,000	3,000,000	3,000,000			
		Total Transportation		**839,482**	**13,538,943**	**17,276,179**	**10,817,131**	**4,581,004**	**3,351,945**	**3,417,768**
Other										
102		Reserves/Budgeted Transfers			4,046,671	4,926,898	4,925,867	3,837,959	2,226,641	2,226,641
130		Reserves/Budgeted Transfers			1,113,613	73,983	16,891			
304		Administrative & Misc.	Annual		104,632	92,490	92,490	92,490	849,479	849,479
308	85570	Reserves	Annual			17,648				
312		Debt Service			49,642,528	2,021,843	1,087,500			
314	85572	Reserves	Annual			1,203,941	1,262,573	225,000	300,000	25,000
304	85532	Fund 304 Reserves	Annual		3,382,573	2,783,405	5,451,050	3,269,481	3,263,502	3,796,959
304	86502	Debt Service	Annual		4,862,236	5,926,100	8,791,925	11,119,170	10,941,000	10,937,000
304	86502	Transfer to Other Funds	Annual		6,008,917	6,104,528	8,970,353	11,297,598	10,282,294	11,115,428
		Total Other			**64,000,886**	**23,150,836**	**30,598,649**	**29,841,698**	**27,862,916**	**28,950,507**
		TOTAL ALL CATEGORIES-APPROPRIATIONS			**141,670,580**	**115,204,597**	**81,117,702**	**50,382,070**	**39,372,269**	**42,662,981**

Annual budgets for Impact Fees are based on the availability of funds.

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Road And Bridge Fund

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 102 Road & Bridge County-wide Capital Projects	2,485,510	4,738,371	1,888,012	1,322,012	1,322,012	1,322,012	10,592,419	13,077,929
102-22002 County Engineer R & B	356,450	414,429	414,429	414,429	414,429	414,429	2,072,145	2,428,595
102-22503 Local Opt Gas Tax Projects	362,480	357,583	357,583	357,583	357,583	357,583	1,787,915	2,150,395
102-22506 Const Gas Tax Projs 80%	1,134,517	550,000	550,000	550,000	550,000	550,000	2,750,000	3,884,517
102-22544 No Name Key Emg Brdg Repai	214,704	0	0	0	0	0	0	214,704
102-22548 Paving Backlog	217,500	3,216,500	566,000	0	0	0	3,782,500	4,000,000
102-22554 Sugarloaf Blvd Bridge	199,859	199,859	0	0	0	0	199,859	399,718
Fund 102 Road & Bridge Non-Capital	3,462,297	4,124,855	3,375,355	3,375,355	3,375,355	3,375,355	17,626,275	21,088,572
102-22500 Road Department	3,223,055	3,880,723	3,131,223	3,131,223	3,131,223	3,131,223	16,405,615	19,628,670
102-22504 Street Lighting, Loc Option Gas	239,242	244,132	244,132	244,132	244,132	244,132	1,220,660	1,459,902
Fund 102 Road & Bridge Other Appropriations	520,863	5,227,672	5,226,641	4,138,433	2,226,641	2,226,641	19,046,028	19,566,891
102-85504 Reserves 102	0	1,707,625	1,706,594	1,706,594	1,706,594	1,706,594	8,534,001	8,534,001
102-86501 Budgeted Transfers 102	520,863	3,520,047	3,520,047	2,431,839	520,047	520,047	10,512,027	11,032,890
Total Project Cost	12,937,340	14,090,898	10,490,008	8,835,800	6,924,008	6,924,008	47,264,722	60,202,062

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 102 Fuel Taxes	2,440,230	2,335,000	2,335,000	2,335,000	2,335,000	2,335,000	11,675,000	14,115,230
Fund 102 Fund Balance Forward	196,345	8,359,475	4,815,677	3,178,360	1,266,568	1,266,568	18,886,648	19,082,993
Fund 102 Interest Income	36,329	35,000	35,000	35,000	35,000	35,000	175,000	211,329
Fund 102 Less 5%	-4,223	-297,760	-297,760	-297,760	-297,760	-297,760	-1,488,800	-1,493,023
Fund 102 Misc. Revenue	27,492	22,700	22,700	22,700	22,700	22,700	113,500	140,992
Fund 102 Services-Transportation	64,722	62,500	62,500	62,500	62,500	62,500	312,500	377,222
Fund 102 State Shared Revenues	3,644,808	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	17,500,000	21,144,808
Fund 102 Transfer In	62,967	73,983	16,891	0	0	0	90,874	153,841
Total Funding	6,468,670	14,090,898	10,490,008	8,835,800	6,924,008	6,924,008	47,264,722	53,733,392

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Roadway

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 130 Impact Fees Fund - Roadways	6,323,258	1,323,058	522,931	582,863	654,578	720,401	3,803,831	10,127,089
130-29000 County-wide Roadway Projects	0	524	3,187	3,206	3,225	3,244	13,386	13,386
130-29001 District 1 Roadway Projects	0	0	33,611	66,223	93,727	115,339	308,900	308,900
130-29002 District 2 Roadway Projects	0	29,370	223,594	225,114	226,634	228,154	932,866	932,866
130-29003 District 3 Roadway Projects	0	190,509	212,807	255,367	297,927	340,487	1,297,097	1,297,097
130-29004 Key Colony Bch Roadway Proj	0	35,554	32,841	32,953	33,065	33,177	167,590	167,590
130-29012 Truman Pedestrain Bridge- Dis	20,480	929,520	0	0	0	0	929,520	950,000
130-29014 US 1 Bayside Shared Use Patl	1,800,000	0	0	0	0	0	0	1,800,000
130-29015 CR905 Bike Lanes	3,802,212	63,598	0	0	0	0	63,598	3,865,810
130-86519 Budgeted Transfers-130	700,566	73,983	16,891	0	0	0	90,874	791,440
Total Project Cost	12,646,516	1,323,058	522,931	582,863	654,578	720,401	3,803,831	16,450,347

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 130 District 1 Impact Fees- Roadway	0	32,000	32,001	32,000	32,000	32,000	160,001	160,001
Fund 130 District 2 Impact Fees- Roadway	0	1,061	1,000	1,000	1,000	1,000	5,061	5,061
Fund 130 District 3 Impact Fees- Roadways	3,802,212	101,084	50,000	50,000	50,000	50,000	301,084	4,103,296
Fund 130 Fund Balance	2,521,046	1,184,876	436,931	496,864	568,579	634,402	3,321,652	5,842,698
FUND 130 Interest Earned	0	7,962	7,525	7,525	7,525	7,525	38,062	38,062
Fund 130 Less 5%	0	-3,925	-4,526	-4,526	-4,526	-4,526	-22,029	-22,029
Total Funding	6,323,258	1,323,058	522,931	582,863	654,578	720,401	3,803,831	10,127,089

Impact Fees Fund - Parks & Rec

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 131 Impact Fees Fund - Parks & Recreation	39,744	444,777	455,303	467,919	480,535	493,151	2,341,685	2,381,429
131-29501 District 1 Parks & Rec. Projects	0	49,234	113,732	118,064	122,396	126,728	530,154	530,154
131-29502 District 2 Parks & Rec. Projects	0	213,420	213,572	213,724	213,876	214,028	1,068,620	1,068,620
131-29503 District 3 Parks & Rec. Projects	0	119,867	127,999	136,131	144,263	152,395	680,655	680,655
131-29515 Bay Point Park	33,144	16,856	0	0	0	0	16,856	50,000
131-29516 Big Coppitt Park	0	20,000	0	0	0	0	20,000	20,000
131-29519 Bernstein Park	6,600	25,400	0	0	0	0	25,400	32,000
Total Project Cost	79,488	444,777	455,303	467,919	480,535	493,151	2,341,685	2,421,173

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 131 Dist. 1 Impact Fees- Parks & Rec	0	8,001	6,000	6,000	6,000	6,000	32,001	32,001
Fund 131 Dist. 2 Impact Fees- Parks & Rec	0	340	340	340	340	340	1,700	1,700
Fund 131 Dist. 3 Impact Fees- Park & Rec.	0	20,000	20,000	20,000	20,000	20,000	100,000	100,000
Fund 131 Fund Balance- Park & Rec.	39,744	416,714	429,330	441,946	454,562	467,178	2,209,730	2,249,474
Fund 131 Interest Earnings- Park & Rec	0	1,199	1,000	1,000	1,000	1,000	5,199	5,199
Fund 131 Less 5% Park & Rec	0	-1,477	-1,367	-1,367	-1,367	-1,367	-6,945	-6,945
Total Funding	39,744	444,777	455,303	467,919	480,535	493,151	2,341,685	2,381,429

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Libraries

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 132 Impact Fees Fund - Libraries	153,703	819,882	852,549	877,401	902,253	927,105	4,379,190	4,532,893
132-30000 Countywide Library Projects	0	798,585	852,549	877,401	902,253	927,105	4,357,893	4,357,893
132-30002 Library Automation	153,703	21,297	0	0	0	0	21,297	175,000
Total Project Cost	307,406	819,882	852,549	877,401	902,253	927,105	4,379,190	4,686,596

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 132 Fund Balance- Library	153,703	788,817	821,484	846,336	871,188	896,040	4,223,865	4,377,568
Fund 132 Impact Fees-Library	0	30,000	30,000	30,000	30,000	30,000	150,000	150,000
Fund 132 Interest Earnings	0	2,700	2,700	2,700	2,700	2,700	13,500	13,500
Fund 132 Less 5%	0	-1,635	-1,635	-1,635	-1,635	-1,635	-8,175	-8,175
Total Funding	153,703	819,882	852,549	877,401	902,253	927,105	4,379,190	4,532,893

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Solid Waste

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 133 Impact Fees Fund - Solid Waste	0	68,563	73,555	79,315	84,719	90,360	396,512	396,512
133-30500 Countywide Solid Waste Projec	0	68,563	73,555	79,315	84,719	90,360	396,512	396,512
Total Project Cost	0	68,563	73,555	79,315	84,719	90,360	396,512	396,512

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 133 Fund Balance	0	61,391	66,383	72,143	77,547	83,188	360,652	360,652
Fund 133 Interest Earnings	0	150	150	150	150	150	750	750
Fund 133 Less 5%	0	-378	-378	-378	-378	-378	-1,890	-1,890
Fund 133 Solid Waste Impact Funds	0	7,400	7,400	7,400	7,400	7,400	37,000	37,000
Total Funding	0	68,563	73,555	79,315	84,719	90,360	396,512	396,512

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Police Fac

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 134 Impact Fees Fund - Police Facilities	0	68,494	75,093	87,438	98,968	111,053	441,046	441,046
134-31000 Countywide Police Facility Proj	0	68,494	75,093	87,438	98,968	111,053	441,046	441,046
Total Project Cost	0	68,494	75,093	87,438	98,968	111,053	441,046	441,046

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 134 Fund Balance Forward	0	51,679	58,278	70,623	82,153	94,238	356,971	356,971
Fund 134 Impact Fees- Police Facilities	0	17,500	17,500	17,500	17,500	17,500	87,500	87,500
Fund 134 Interest Earnings	0	200	200	200	200	200	1,000	1,000
Fund 134 Less 5%	0	-885	-885	-885	-885	-885	-4,425	-4,425
Total Funding	0	68,494	75,093	87,438	98,968	111,053	441,046	441,046

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Fire & EMS

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 135 Impact Fees Fund - Fire Facilities	0	53,406	63,169	71,967	79,896	87,000	355,438	355,438
135-31501 District 1 Fire & EMS Projects	0	25,861	29,502	32,779	35,729	38,383	162,254	162,254
135-31502 District 2 Fire & EMS Projects	0	625	729	834	938	1,001	4,127	4,127
135-31503 District 3 Fire & EMS Projects	0	25,995	32,007	37,418	42,288	46,671	184,379	184,379
135-31504 Key Colony Bch Fire & EMS Pr	0	925	931	936	941	945	4,678	4,678
Total Project Cost	0	53,406	63,169	71,967	79,896	87,000	355,438	355,438

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 135 Dist. 1 Fire/EMS Impact Fees	0	6,500	6,500	6,500	6,500	6,500	32,500	32,500
Fund 135 Dist. 2 Fire/EMS Impact Fees	0	105	105	105	105	105	525	525
Fund 135 Dist. 3 Fire/EMS Impact Fees	0	9,000	9,000	9,000	9,000	9,000	45,000	45,000
Fund 135 Fund Balance Forward	0	38,458	48,221	57,019	64,948	72,052	280,698	280,698
Fund 135 Interest Earned	0	130	130	130	130	130	650	650
Fund 135 Less 5%	0	-787	-787	-787	-787	-787	-3,935	-3,935
Total Funding	0	53,406	63,169	71,967	79,896	87,000	355,438	355,438

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

One Cent Infra-structure Sales Tax

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 304 Administrative & Misc.	5,619,885	14,067,237	14,320,882	15,441,863	19,457,409	19,171,917	82,459,308	88,079,193
304-22004 Admin. Costs Engineering 220	579,088	5,179,171	13,683,580	12,307,158	18,572,500	16,803,622	66,546,031	67,125,119
304-590207 Debt Service '03 & '07 Bonds	4,862,236	5,926,100	0	0	0	0	5,926,100	10,788,336
304-590910 Cost Allocation- 86502	178,561	178,561	178,561	178,561	178,561	178,561	892,805	1,071,366
304-590990 Contingency Reserves 304 85	0	890,068	0	0	0	0	890,068	890,068
304-590991 Cash Balance- Rserves 304 8	0	1,893,337	458,741	2,956,144	706,348	1,447,072	7,461,642	7,461,642
304-590995 Reserves- 590995	0	0	0	0	0	742,662	742,662	742,662
Fund 304 Culture & Recreation	840,547	4,634,664	1,133,920	1,226,791	0	0	6,995,375	7,835,922
CC1402 Higg's Beach Master Plan	526,791	1,934,664	1,033,920	326,791	0	0	3,295,375	3,822,166
CC1403 Bernstein Park	313,756	0	0	0	0	0	0	313,756
CC1602 Old 7 Mile Bridge	0	2,700,000	0	0	0	0	2,700,000	2,700,000
CC1701 Big Pine Swimming Hole	0	0	100,000	900,000	0	0	1,000,000	1,000,000
Fund 304 General Government	2,293,878	3,633,691	0	0	0	0	3,633,691	5,927,569
CG1500 FY15 PW/Corrections Projects	578,366	1,743,691	0	0	0	0	1,743,691	2,322,057
CG1601 VOIP Telephone System	0	880,000	0	0	0	0	880,000	880,000
CG1602 FY16 Public Works New Request	0	1,000,000	0	0	0	0	1,000,000	1,000,000
CG9810 Marathon Courthouse	1,715,512	10,000	0	0	0	0	10,000	1,725,512
Fund 304 Physical Environment	5,205,652	8,521,047	2,950,000	2,148,209	475,000	2,175,563	16,269,819	21,475,471
304-59031* Transfer out	0	3,070,175	2,950,000	2,148,209	475,000	2,175,563	10,818,947	10,818,947
PE1301 WW upgrades County facilities	130,478	403,593	0	0	0	0	403,593	534,071
PE1302 Canal Demonstration Projects	4,152,215	2,521,994	0	0	0	0	2,521,994	6,674,209
PE1401 FY14 Co Facility WW Upgrades	22,509	384,500	0	0	0	0	384,500	407,009
PE1500 Upper Keys WW NKLUC (Ocean	900,000	1,700,000	0	0	0	0	1,700,000	2,600,000
PE1506 Gulf View Park Boat Ramp	135	175,757	0	0	0	0	175,757	175,892
PE1507 Harry Harris Park Boat Ramp Rep	180	107,856	0	0	0	0	107,856	108,036
PE1508 State Road 4A Boat Ramp	135	157,172	0	0	0	0	157,172	157,307
Fund 304 Public Safety	1,674,482	1,505,000	0	0	0	0	1,505,000	3,179,482
CP1402 KL Equipment - Fire Truck	300,283	150,000	0	0	0	0	150,000	450,283
CP1403 KL Fire Hydrants	250,000	150,000	0	0	0	0	150,000	400,000
CP1504 Ocean Reef Vehicles	200,000	800,000	0	0	0	0	800,000	1,000,000
CP1602 MCDC Control System Upgrade	0	255,000	0	0	0	0	255,000	255,000
CP1603 Fire & Amb Dist 1 Hydrants	0	150,000	0	0	0	0	150,000	150,000
CP9902 Marathon EOC	924,199	0	0	0	0	0	0	924,199
Fund 304 Transportation	1,394,167	7,079,604	3,500,000	4,500,000	2,326,172	0	17,405,776	18,799,943
CR1401 Road Paving Back Log	0	0	1,280,000	4,500,000	2,326,172	0	8,106,172	8,106,172
CR1501 Lake Surprise	970,592	2,209,000	0	0	0	0	2,209,000	3,179,592
CR1502 Sexton Cove Road Repair Project	162,837	1,514,254	0	0	0	0	1,514,254	1,677,091
CR1503 Stock Island I Road Improvement	260,738	2,701,350	0	0	0	0	2,701,350	2,962,088
CR1505 Truman Bridge #904602 Replacer	0	250,000	0	0	0	0	250,000	250,000
CR1506 US1 Bayside Shared Use Path Pe	0	145,000	0	0	0	0	145,000	145,000
CR1508 Stock Island II Road Improvemen	0	260,000	2,220,000	0	0	0	2,480,000	2,480,000
Fund 308 Public Safety	6,846,313	13,000	0	0	0	0	13,000	6,859,313
Total Project Cost	40,956,105	39,441,243	21,904,802	23,316,863	22,258,581	21,347,480	128,268,969	169,225,074

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 304 1 Cent Infra Sales Tax	9,686,848	19,253,091	20,000,000	20,000,000	20,000,000	20,000,000	99,253,091	108,939,939
Fund 304 Fund Balance Forward	5,677,410	18,174,867	2,857,302	4,269,363	3,211,081	2,299,980	30,812,593	36,490,003
Fund 304 Interest Earnings	3,673	50,000	50,000	50,000	50,000	50,000	250,000	253,673
Fund 304 Less 5%	0	-1,127,500	-1,002,500	-1,002,500	-1,002,500	-1,002,500	-5,137,500	-5,137,500
Fund 304 One Cent Infrastructure Sales Tax	450	590,785	0	0	0	0	590,785	591,235

Fund 304 Rent/Misc. Revenue	458,503	2,500,000	0	0	0	0	2,500,000	2,958,503
Fund 304 Transfer in fm other funds	1,254,297	0	0	0	0	0	0	1,254,297
Total Funding	17,081,181	39,441,243	21,904,802	23,316,863	22,258,581	21,347,480	128,268,969	145,350,150

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Higg's Beach Master Plan**
Category: **Fund 304 Culture & Recreation**
Department: **Public Works/Engineering Capital Projects**

Project #: **CC1402**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Element #12 Goal 1201**
LOS/Concurrency: No **Project Need: Growth, Deficiency**

Project Location

District:
Location: Key West, FL

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
3,822,166	526,791	1,934,664	1,033,920	326,791	0	0	0

Description and Scope

The plan includes: Visitor & Nature Center, relocation of the internal road and White Street enhancements, relocation of parking lots, addition of bicycle expansion of the beach area, relocation and expansion of children's playground, addition or expansion of pedestrian sidewalks, addition of two mainten buildings, addition of two volleyball courts and two pickle ball courts, removal of two tennis courts, relocation of small dog park and revision of large dog revision of outdoor lighting fixtures, addition of sculpture garden and renovation of Whistling Duck Pond.

8/20/14 BOCC approval of a contract with TY Lin International for design and permitting for the relocation of Atlantic Blvd at Higgs Beach. Total contra $376,804.

Rationale

Higg's Beach is owned by Monroe County and is located within the jurisdictional boundaries of the City of Key West.
On March 10, 2010, the BOCC authorized the development of the Higg's Beach Master Plan, which comprised of two phases. The first phase included and design process to gather community and stakeholder input, which was coordinated with City of Key West staff. A new boundary survey was acquir ground penetrating radar survey was also conducted, in order to locate impact archaeological resources.
Monroe County and the City of Key West entered into a Development Agreement (Master Plan) on June 18, 2012. This plan will remain in effect for ter unless the County seeks an extension.

Funding Strategy

Monroe County is responsible for securing funding and the City shall provide assistance as needed. Some funding will be from District 1, Tourist Devel Council (TDC) bed taxes and from the One Cent Infrastructure Sales Surtax fund.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Design/Architecture	08/14 - 09/15	526,791
Construction	10/15 - 09/17	3,295,375
Total Project Cost:		**3,822,166**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	3,822,166
Total Programmed Funding:	**3,822,166**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Bernstein Park**
Category: **Fund 304 Culture & Recreation**
Department: **Public Works/Engineering Capital Projects**

Project #: **CC1403**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Element #12 Goal 1201**
LOS/Concurrency: No **Project Need: Deficiency**

Project Location

District:
Location: Stock Island, FL

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
313,756	313,756	0	0	0	0	0	5,046,789

Description and Scope

Projects include: Raise level of entire field by 18" to 24", add new restrooms, develop a new baseball and soccer field, basketball court, new playgroun equipment, and a walking track. Create a storm water retention system, removal of the existing dwelling unit and build a community center. The park is approximately 6 acres in size.

Rationale

The park is subject to flooding both from heavy rain and when tides are very high, which limits the park use.

Funding Strategy

Moved to 314

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/13 - 09/16	36,666
Design/Engineering	10/13 - 09/16	339,545
Site Work Improvement	10/13 - 09/14	49,510
Construction	10/14 - 09/16	4,934,824
Total Project Cost:		**5,360,545**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	313,756
Total Programmed Funding:	**313,756**
Future Funding Requirements:	**5,046,789**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Old 7 Mile Bridge**
Category: **Fund 304 Culture & Recreation**
Department: **Public Works/Engineering Capital Projects**

Project #: **CC1602**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Marathon, FL

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
2,700,000	0	2,700,000	0	0	0	0	0

Description and Scope

Funding for extensive repairs to the bridge deck, flooring and beams.

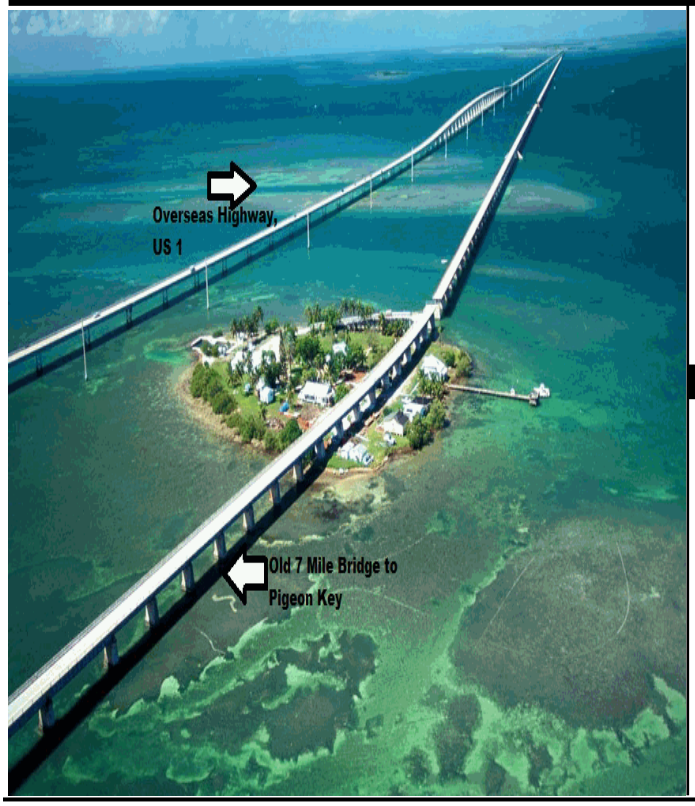
Rationale

Monroe County and the Florida Department of Transportation have been working together to find a funding compromise between stakeholders of the O Bridge. The bridge was built more than one hundred years ago as a railroad bridge, and the structure is in need of major rehabilitation. The State wou ownership, but would also like to split the annual ongoing maintenance of the bridge. It is estimated that FDOT would pay $57M of the $76M in repair a maintenance over the next thirty years, while Monroe County would pay $14.2M, and the City of Marathon would pay $5.3M. Vehicle traffic has been p since 2007, but county residents and tourists can walk out to Pigeon Key.

Funding Strategy

Use One Cent Infrastructure Sales Surtax.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/15 - 09/16	2,700,000
Total Project Cost:		**2,700,000**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	2,700,000
Total Programmed Funding:	**2,700,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Pine Swimming Hole**
Category: **Fund 304 Culture & Recreation**
Department: **Public Works/Engineering Capital Projects**

Project #: **CC1701**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: MM29, Big Pine Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
1,000,000	0	0	100,000	900,000	0	0	0

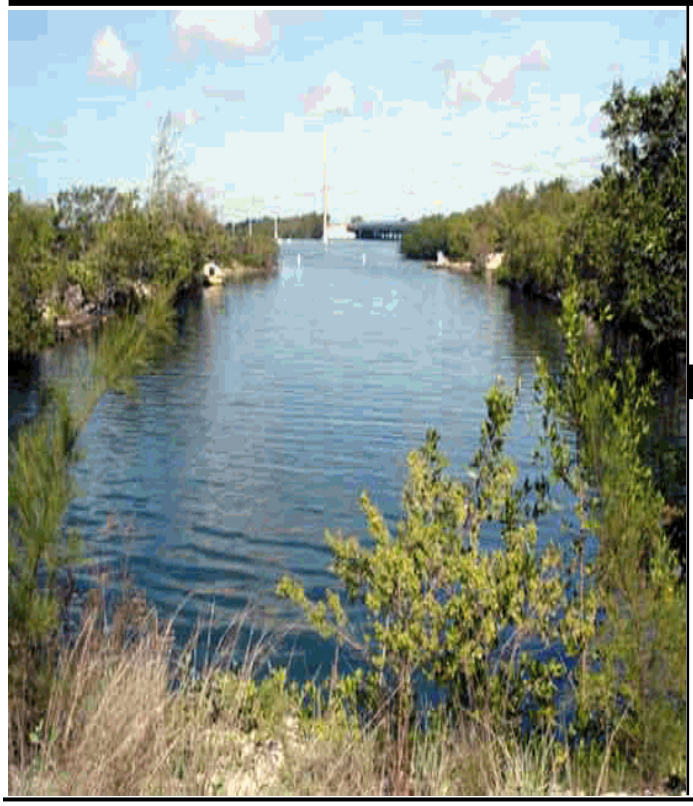
Description and Scope

Development of a passive recreational park, near MM29 on the south side of US1, adjacent to the east end of North Pine Channel on Big Pine Key. Improvements to this area would be consistent with the Liveable Communikeys Plan.

Rationale

12/17/03 BOCC directed staff to pursue development of a passive recreational park at the Big Pine Swimming Hole in coordination with the State of Flc
4/20/05 BOCC directed staff to puruse a sublease agreement with the State of Florida.
10/20/10 BOCC directed staff to continue with a sublease agreement with the State.
6/19/13 BOCC directed staff to move forward with a contractual agreement to use the Big Pine Swimming Hole (BPSH) as a passive recreational facili conjunction with the Overseas Highway Trail and Florida Keys Scenic Highway.
9/12/13 BOCC authorized the use of One Cent Infrastructure Sales Surtax funds in the amount of $1M in the FY14 Capital Improvement Plan.
1/14/14 BOCC approved a sublease agreement with the FDEP for the use of the "Big Pine Swimming Hole."
9/17/14 BOCC approved LAP Agreement with FDOT for the design and permitting of a scenic viewing area at the BPSH. $100,000 A LAP for constru funding ($900,000) will be brought to the BOCC once FDOT and FDEP approve the final project.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/16 - 09/18	1,000,000
Total Project Cost:		**1,000,000**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	1,000,000
Total Programmed Funding:	**1,000,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Infr Sls Srtx Rev Bds 2007

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 308 Adminstrative & Misc	0	17,648	0	0	0	0	17,648	17,648
308-85570 Reserves Fund 308	0	17,648	0	0	0	0	17,648	17,648
Fund 308 General Government	270,176	577,857	0	0	0	0	577,857	848,033
CG1305 Freeman Justice Center Lobby E:	270,176	0	0	0	0	0	0	270,176
CG1401 FY14 Gen Govt Projects -F308	0	420,000	0	0	0	0	420,000	420,000
CG1402 MC Sheriff Admin Roof	0	157,857	0	0	0	0	157,857	157,857
Fund 308 Public Safety	6,846,313	13,000	0	0	0	0	13,000	6,859,313
CP0801 Stock Island Fire/EMS Station	4,565,362	10,000	0	0	0	0	10,000	4,575,362
CP0803 Conch Key FIre Station	2,280,951	3,000	0	0	0	0	3,000	2,283,951
Total Project Cost	14,144,191	608,505	0	0	0	0	608,505	14,752,696

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 308 2007 Revenue Bond	7,027,702	608,505	0	0	0	0	608,505	7,636,207
Total Funding	7,027,702	608,505	0	0	0	0	608,505	7,636,207

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Freeman Justice Center Lobby Expansion**
Category: **Fund 308 General Government**
Department: **Public Works/Engineering Capital Projects**

Project #: **CG1305**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Key West

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
270,176	270,176	0	0	0	0	0	7,239

Description and Scope

Interior expansion of approximately 800 square feet to the existing main lobby entrance, in a manner that when completed will match all existing finishes and treatments. Construction activities will take place while maintaining an open, existing lobby area, in a secure and fully operational manner.

Rationale

The public entrance at the Freeman Justice Center is not able to adequately accommodate large numbers of people during jury selection and other events that attract large numbers of people, who must enter the facility within a specified time frame. Jurors and others are unable to enter quickly due to security processing and are forced to wait outside where there is no protection from inclement weather. The Judiciaries requested this project.

Funding Strategy

FY12 Expenditures of $24,849, came out of the General Fund 001.
FY13-15 Expenditures will be paid from the 2007 Revenue Bond Fund 308.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	05/12 - 09/15	5,724
Design/Architecture	05/12 - 09/14	36,262
Construction	10/12 - 09/14	233,070
Art in Public Places	10/12 - 09/15	2,359
Total Project Cost:		**277,415**

Means of Financing

Funding Source	Amount
Fund 308 2007 Revenue Bond	270,176
Total Programmed Funding:	**270,176**
Future Funding Requirements:	**7,239**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **FY14 Gen Govt Projects -F308**
Category: **Fund 308 General Government**
Department: **Public Works/Engineering Capital Projects**

Project #: **CG1401**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
420,000	**0**	**420,000**	**0**	**0**	**0**	**0**	**237,857**

Description and Scope

Projects include:
Replacement of 2 chillers at MC Detention Center $500,000

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Construction	10/13 - 09/15	**157,857**
Equipment	10/13 - 09/15	**500,000**
	Total Project Cost:	**657,857**

Means of Financing

Funding Source	Amount
Fund 308 2007 Revenue Bond	**420,000**
Total Programmed Funding:	**420,000**
Future Funding Requirements:	**237,857**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **MC Sheriff Admin Roof**
Category: **Fund 308 General Government**
Department: **Public Works/Engineering Capital Projects**

Project #: **CG1402**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
157,857	**0**	**157,857**	**0**	**0**	**0**	**0**	**0**

Description and Scope

Replacement of roof MC Sheriff Admin Bldg. $157,857

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/14 - 09/16	**157,857**
	Total Project Cost:	**157,857**

Means of Financing

Funding Source	Amount
Fund 308 2007 Revenue Bond	**157,857**
Total Programmed Funding:	**157,857**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Stock Island Fire/EMS Station**
Category: **Fund 308 Public Safety**
Department: **Public Works/Engineering Capital Projects**

Project #: **CP0801**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 2nd St. & McDonald Ave., Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
4,575,362	**4,565,362**	**10,000**	**0**	**0**	**0**	**0**	**(1,498)**

Description and Scope

Renovation and addition of the fire station facility on Stock Island. The fire station includes two drive through apparatus bays and approximately 3,500 sq.ft. of office area and living quarters for the staff. The project was designed to all Federal, State, and County codes and ordinances.

Rationale

The old Fire Station was substandard and the new station will improve the level of service for this area.

Funding Strategy

Total Project $4,573,864

Fund 308 Total Project #CP0801 $4,540,604
Fund 308 Project #CP0801 FY16 Adopted $8,500 (Remaining funds)
Fund 308 Project #CP0801 FY15 Estimated $27,444
Fund 308 Project #CP0801 FY08-14 $4,504,660 includes purchase of land (FY11)
2007 Revenue Bonds Bond closed 12/14/2007

Fund 304 FY2006-2008 Project #CP0303 $21,028

Operating Budget Impacts

Estimated	1st Year	2nd Year	3rd Year
Operation & Maintenance	$ 3,000	$ 3,075	$ 3,152
Utilities	$12,000	$12,300	$12,608
Net Operating Impact	$15,000	$15,375	$15,760

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/15	**312,663**
Design/Architecture	10/02 - 09/14	**215,807**
Land	10/10 - 09/13	**691,569**
Site Work Improvement	10/12 - 09/16	**28,770**
Construction	12/07 - 09/14	**3,303,202**
Art in Public Places	10/13 - 09/14	**21,853**
Total Project Cost:		**4,573,864**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	**21,028**
Fund 308 2007 Revenue Bond	**4,554,334**
Total Programmed Funding:	**4,575,362**
Future Funding Requirements:	**(1,498)**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Conch Key FIre Station**
Category: **Fund 308 Public Safety**
Department: **Public Works/Engineering Capital Projects**

Project #: **CP0803**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 10 S. Conch Ave., Conch Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
2,283,951	2,280,951	3,000	0	0	0	0	17,000

Description and Scope

Renovation of the existing building and a new addition. 1,713 sq.ft. lower level garage, 1,820 sq.ft. second floor that includes an office, bath, lockers and sleeping rooms. Site Work includes parking, drainage, landscaping, existing demolition and fuel tank. Garage must be heightened and generator relocated.

Rationale

Existing facility is inadequate and needs to be upgraded to an acceptable level of service.

Funding Strategy

On June 17, 2009, the BOCC approved to apply for a $2,551,987.00 Grant from the US Dept of Homeland Security (DHS), Federal Emergency Management Agency (FEMA), Grants Programs Directorate (GPD) of the Fiscal Year 2009 American Recovery & Reinvestment Act (ARRA) assistance to Firefighters Station Construction Grants (SCG). Grant was not awarded.

Fund 308 Total Project #CP0803 $2,233,192
Fund 308 CP0803 FY15 Adopted $ 20,000
Fund 308 CP0803 FY14 Estimate $6,171
Fund 308 CP0803 FY08, 09, 10, 11, 12 & 13 = $2,207,021
Fund 308 2007 Revenue Bonds Bond closed 12/14/2007

Fund 304 One Cent Infrastructure Surtax FY2006-2008 Project # CP0607 $31,542
Fund 307 2003 Revenue Bonds FY2003-2006 Project #CS0302 $36,217
Total Project $2,300,951

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/15	132,592
Design/Architecture	10/02 - 09/13	173,110
Site Work Improvement	10/06 - 09/13	10,588
Construction	11/09 - 09/13	1,968,864
Art in Public Places	10/12 - 09/14	15,797
Total Project Cost:		**2,300,951**

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	31,542
Fund 307 2003 Revenue Bonds	36,217
Fund 308 2007 Revenue Bond	2,216,192
Total Programmed Funding:	**2,283,951**
Future Funding Requirements:	**17,000**

Big Coppitt Waste Water Project

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 310 Big Coppitt Wastewater	3,569,177	755,500	755,500	755,500	755,500	755,500	3,777,500	7,346,677
310 55011 Big Coppitt WW Spx Assmt	3,567,854	750,500	750,500	750,500	750,500	750,500	3,752,500	7,320,354
310-54503 Big Copp Assmt Refund	1,323	5,000	5,000	5,000	5,000	5,000	25,000	26,323
Total Project Cost	7,138,354	755,500	755,500	755,500	755,500	755,500	3,777,500	10,915,854

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 310 Big Coppitt Spx Assmts	3,569,177	755,500	755,500	755,500	755,500	755,500	3,777,500	7,346,677
Total Funding	3,569,177	755,500	755,500	755,500	755,500	755,500	3,777,500	7,346,677

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Big Coppitt WW Spx Assmt**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Public Works/Engineering Capital Projects**

Project #: **310 55011**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Element #9 Goal 901**
LOS/Concurrency: Yes **Project Need: Deficiency**

Project Location

District:
Location: Big Coppitt

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
7,320,354	**3,567,854**	**750,500**	**750,500**	**750,500**	**750,500**	**750,500**	**0**

Description and Scope

For System Development and Debt Service costs. Special Assessments will be collected until 2027.

Rationale

To meet D.E.P. deadline of December 31, 2015.

Funding Strategy

Total Fund 310 Big Coppitt Waste Water Construction = $31,510,915
Completed FY2011

FL DEP Grants	$10,493,833
Special Assessments	$ 1,027,402
Clean Water SRF	$18,410,350
Transfer fm Fund304	$ 1,579,330

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Test Activity	10/12 - 09/27	**5,806,845**
Project Mgmt	10/08 - 09/27	**494,685**
Construction	10/07 - 09/08	**1,018,824**
Total Project Cost:		**7,320,354**

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt Spx Assmts	**7,320,354**
Total Programmed Funding:	**7,320,354**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Big Copp Assmt Refund**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Public Works/Engineering Operations**

Project #: **310-54503**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

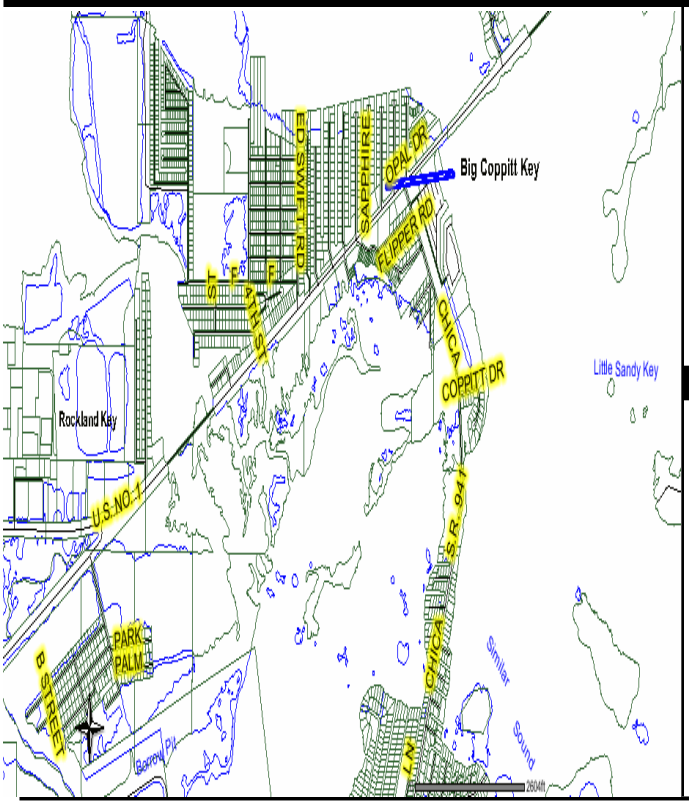
Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
26,323	1,323	5,000	5,000	5,000	5,000	5,000	0

Description and Scope

Available funds for refunding special assessments.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/08 - 09/27	26,323
Total Project Cost:		**26,323**

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt Spx Assmts	26,323
Total Programmed Funding:	**26,323**
Future Funding Requirements:	**0**

Duck Key Waste Water Project

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 311 Duck Key Wastewater	39,753	671,980	180,537	180,537	180,537	180,537	1,394,128	1,433,881
311-54504 Duck Key Spec Assmt Refund	0	5,000	5,000	5,000	5,000	5,000	25,000	25,000
311-590990 Reserves-Contingency	0	63,576	0	0	0	0	63,576	63,576
311-590991 Cash Balance Fund 311	0	107,820	0	0	0	0	107,820	107,820
PE0809 Duck Key WW Spx Assmts	39,753	495,584	175,537	175,537	175,537	175,537	1,197,732	1,237,485
Total Project Cost	79,506	671,980	180,537	180,537	180,537	180,537	1,394,128	1,473,634

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 311 Duck Key Spx Assmts	39,753	671,980	180,537	180,537	180,537	180,537	1,394,128	1,433,881
Total Funding	39,753	671,980	180,537	180,537	180,537	180,537	1,394,128	1,433,881

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Duck Key Spec Assmt Refund**
Category: **Fund 311 Duck Key Wastewater**
Department: **Growth Mgmt**

Project #: **311-54504**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

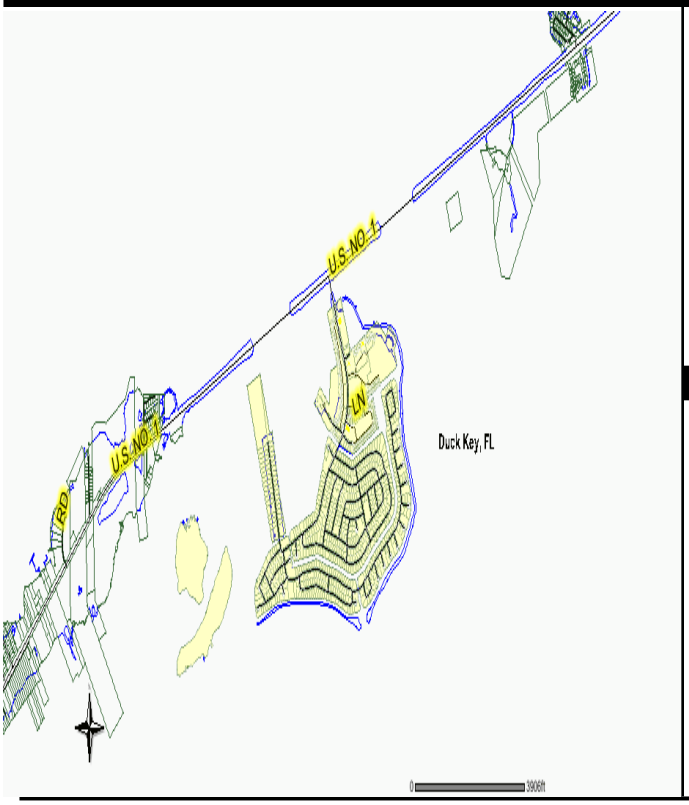
Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
25,000	0	5,000	5,000	5,000	5,000	5,000	0

Description and Scope

Funds available for refunds.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/09 - 09/28	25,000
	Total Project Cost:	**25,000**

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spx Assmts	25,000
Total Programmed Funding:	**25,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Reserves-Contingency**
Category: **Fund 311 Duck Key Wastewater**
Department: **B.O.C.C.**

Project #: **311-590990**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Duck Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
63,576	0	63,576	0	0	0	0	0

Description and Scope

A portion of total fund balance that is available for appropriation that is uncommitted.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/14 - 09/16	63,576
Total Project Cost:		**63,576**

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spx Assmts	63,576
Total Programmed Funding:	**63,576**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cash Balance Fund 311**
Category: **Fund 311 Duck Key Wastewater**
Department: **B.O.C.C.**

Project #: **311-590991**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
107,820	0	107,820	0	0	0	0	0

Description and Scope

Cash Balance

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/14 - 09/16	107,820
Total Project Cost:		**107,820**

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spx Assmts	107,820
Total Programmed Funding:	**107,820**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Duck Key WW Spx Assmts**
Category: **Fund 311 Duck Key Wastewater**
Department: **Public Works/Engineering Operations**

Project #: **PE0809**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Table 4.1**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Duck Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
1,237,485	39,753	495,584	175,537	175,537	175,537	175,537	5,591

Description and Scope

For cost of design and construction. The treatment plant and collection system were funded by One Cent Infrastructure Sales Surtax (Fund 304). Since no debt was issued for construction, it is proposed to transfer special assessment funds back to Fund 304. A total of $14,100,000 was transferred from Fund 304 to Fund 311 Duck Key WW project.

Funding Strategy

Special Assessment to be collected until 2028.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Construction	11/07 - 09/28	1,243,076
Total Project Cost:		**1,243,076**

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spx Assmts	1,237,485
Total Programmed Funding:	**1,237,485**
Future Funding Requirements:	**5,591**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Cudjoe Regional WW Project

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 312 Cudjoe Reg. Wastewater	89,313,183	28,014,096	28,368,922	8,456,422	3,868,922	3,868,922	72,577,284	161,890,467
312-22550 Cudjoe Reg. X-Paving	0	3,000,000	3,000,000	0	0	0	6,000,000	6,000,000
312-23009 Cudjoe Reg. WW - Mayfield Gr	30,000,000	17,125,082	0	0	0	0	17,125,082	47,125,082
312-23010 Cudjoe Reg. WW- CWSRF	38,801,082	3,016,492	14,724,600	0	0	0	17,741,092	56,542,174
312-54505 Cudjoe Reg Spx Asst Refund	0	25,000	25,000	25,000	25,000	25,000	125,000	125,000
312-55013 Cudjoe Reg WW Spx Assmt Pr	158,101	4,847,522	10,619,322	8,431,422	3,843,922	3,843,922	31,586,110	31,744,211
312-PE1201 Cudjoe Reg. WW Project	20,354,000	0	0	0	0	0	0	20,354,000
Total Project Cost	178,626,366	28,014,096	28,368,922	8,456,422	3,868,922	3,868,922	72,577,284	251,203,650

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 312 Cudjoe Reg. WW Proj.	89,313,183	28,014,096	28,368,922	8,456,422	3,868,922	3,868,922	72,577,284	161,890,467
Total Funding	89,313,183	28,014,096	28,368,922	8,456,422	3,868,922	3,868,922	72,577,284	161,890,467

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. X-Paving**
Category: **Fund 312 Cudjoe Reg. Wastewater**
Department: **Public Works/Engineering Capital Projects**

Project #: **312-22550**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
6,000,000	0	3,000,000	3,000,000	0	0	0	0

Description and Scope

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Road Paving	10/14 - 09/16	6,000,000
	Total Project Cost:	**6,000,000**

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	6,000,000
Total Programmed Funding:	**6,000,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. WW - Mayfield Grant**
Category: **Fund 312 Cudjoe Reg. Wastewater**
Department: **Public Works/Engineering Capital Projects**

Project #: **312-23009**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Element #9 Goal 901**
LOS/Concurrency: N/A **Project Need: Deficiency**

Project Location

District:
Location: Lower Keys Unincorporated Area

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
47,125,082	**30,000,000**	**17,125,082**	**0**	**0**	**0**	**0**	**(125,082)**

Description and Scope

To supply funding to the Florida Keys Aqueduct Authority for the design and construction of the Cudjoe Regional Waste Water System. FKAA and the County have an Interlocal Agreement for this wastewater project.

The projects that comprise the overall Cudjoe Regional System:
-Construction of a wastewater treatment plant, to be substantially complete by Dec. 31, 2014.
-Collection systems and transmission mains for the inner islands (Cudjoe Key, Upper Sugarloaf Key and Summerland Key), to be substantially completed by March 31, 2015. There are two types of systems; hybrid wastewater collections system and pressure transmission system. The hybrid collection system consists of a combination of a conventional gravity sewer system and a low pressure sewer system. The transmission system consists of master pump stations and force main to convey the collected wastewater to the Wastewater Treatment Facility (WTF), to be constructed on Cudjoe Key.
-Collection systems and transmission mains for the outer islands (Lower Sugarloaf Key, Ramrod, Middle Torch, Little Torch and Big Pine Keys). The transmission system will connect to the central islands' transmission system for transport to and treatment at the Wastewater Treatment Facility.
-The decentralized onsite systems that will not be connected to the transmission and collection systems.

Rationale

To meet D.E.P. mandated deadline of Dec. 31, 2015

Funding Strategy

State Appropriation

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Construction	07/13 - 09/14	**47,000,000**
	Total Project Cost:	**47,000,000**

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	**47,125,082**
Total Programmed Funding:	**47,125,082**
Future Funding Requirements:	**(125,082)**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. WW- CWSRF**
Category: **Fund 312 Cudjoe Reg. Wastewater**
Department: **Public Works/Engineering Capital Projects**

Project #: **312-23010**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Element #9 Goal 901**
LOS/Concurrency: N/A **Project Need: Deficiency**

Project Location

District:
Location: Lower Keys Unincorporated Area

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
56,542,174	38,801,082	3,016,492	14,724,600	0	0	0	(15,735,741)

Description and Scope

To supply funding to the Florida Keys Aqueduct Authority for the design and construction of the Cudjoe Regional Waste Water System. FKAA and the County have an Interlocal Agreement for this last wastewater project.

The projects that comprise the overall Cudjoe Regional System:
-Construction of a wastewater treatment plant, to be substantially complete by Dec. 31, 2014.
-Collection systems and transmission mains for the inner islands (Cudjoe Key, Upper Sugarloaf Key and Summerland Key), to be substantially completed by March 31, 2015. There are two types of systems: hybrid wastewater collections system and pressure transmission system. The hybrid collection system consists of a combination of a conventional gravity sewer system and a low pressure sewer system. The transmission system consists of master pump stations and force main to convey the collected wastewater to the Wastewater Treatment Facility (WTF) to be constructed on Cudjoe Key.
-Collection systems and transmission mains for the outer islands (Lower Sugarloaf Key, Ramrod, Middle Torch, Little Torch and Big Pine Keys). The transmission system will connect to the central islands' transmission system for transport to and treatment at the WTF.
-The decentralized onsite systems that will not be connected to the transmission and collection systems.

Rationale

To meet D.E.P. mandated deadline of December 31, 2015.

Funding Strategy

State of Florida Clean Water State Revolving Funds

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Construction	07/13 - 12/15	40,806,433
	Total Project Cost:	**40,806,433**

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	56,542,174
Total Programmed Funding:	**56,542,174**
Future Funding Requirements:	**(15,735,741)**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg Spx Asst Refund**
Category: **Fund 312 Cudjoe Reg. Wastewater**
Department: **Public Works/Engineering Operations**

Project #: **312-54505**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
125,000	0	25,000	25,000	25,000	25,000	25,000	0

Description and Scope

Funds available for assessment refunds.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/27	125,000
	Total Project Cost:	**125,000**

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	125,000
Total Programmed Funding:	**125,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg WW Spx Assmt Project**
Category: **Fund 312 Cudjoe Reg. Wastewater**
Department: **Public Works/Engineering Operations**

Project #: **312-55013**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Element #9 Goal 901**
LOS/Concurrency: N/A **Project Need: Deficiency**

Project Location

District:
Location:

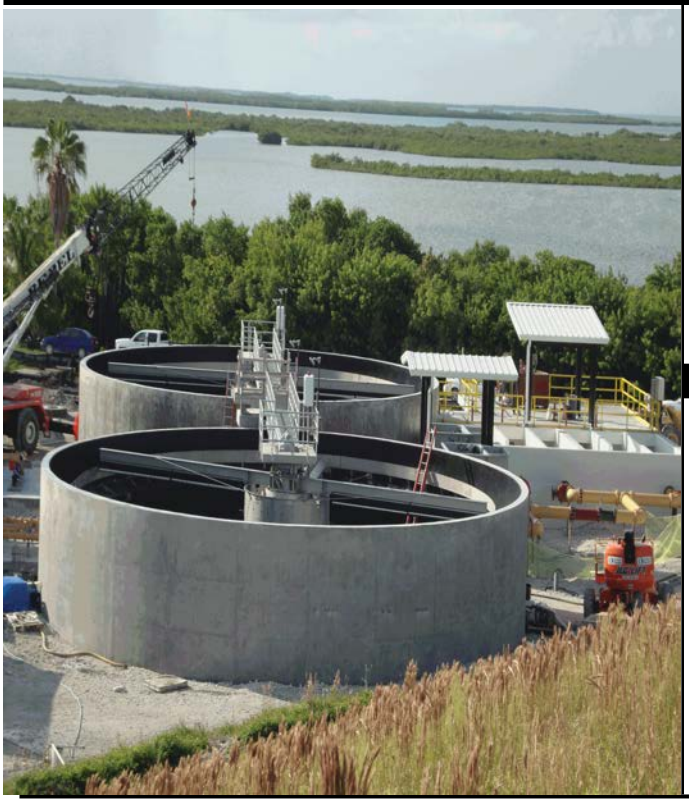
Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
31,744,211	158,101	4,847,522	10,619,322	8,431,422	3,843,922	3,843,922	(15,559,300)

Description and Scope

For the use of system development and debt service.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/27	16,184,911
	Total Project Cost:	**16,184,911**

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	31,744,211
Total Programmed Funding:	**31,744,211**
Future Funding Requirements:	**(15,559,300)**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. WW Project**
Category: **Fund 312 Cudjoe Reg. Wastewater**
Department: **Public Works/Engineering Capital Projects**

Project #: **312-PE1201**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference: Element #9 Goal 901**
LOS/Concurrency: N/A **Project Need: Deficiency**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
20,354,000	20,354,000	0	0	0	0	0	0

Description and Scope

To supply funding to the Florida Keys Aqueduct Authority for the design and construction of the Cudjoe Regional Waste Water System. FKAA and the County have an Interlocal Agreement for this last wastewater project.

The projects that comprise the overall Cudjoe Regional System:
-Construction of a wastewater treatment plant, to be substantially complete by Dec. 31, 2014.
-Collection systems and transmission mains for the inner islands (Cudjoe Key, Upper Sugarloaf Key and Summerland Key), to be substantially completed by March 31, 2015. There are two types of systems: hybrid wastewater collections system and pressure transmission system. The hybrid collection system consists of a combination of a conventional gravity sewer system and a low pressure sewer system. The transmission system consists of master pump stations and force main to convey the collected wastewater to the wastewater treatment facility to be constructed on Cudjoe Key.
-Collection systems and transmission mains for the outer islands (Lower Sugarloaf Key, Ramrod, Middle Torch, Little Torch and Big Pine Keys). The transmission system will connect to the central islands' transmission system for transport to and treatment at the wastewater treatment system.
-The decentralized onsite systems that will not be connected to the transmission and collection systems.

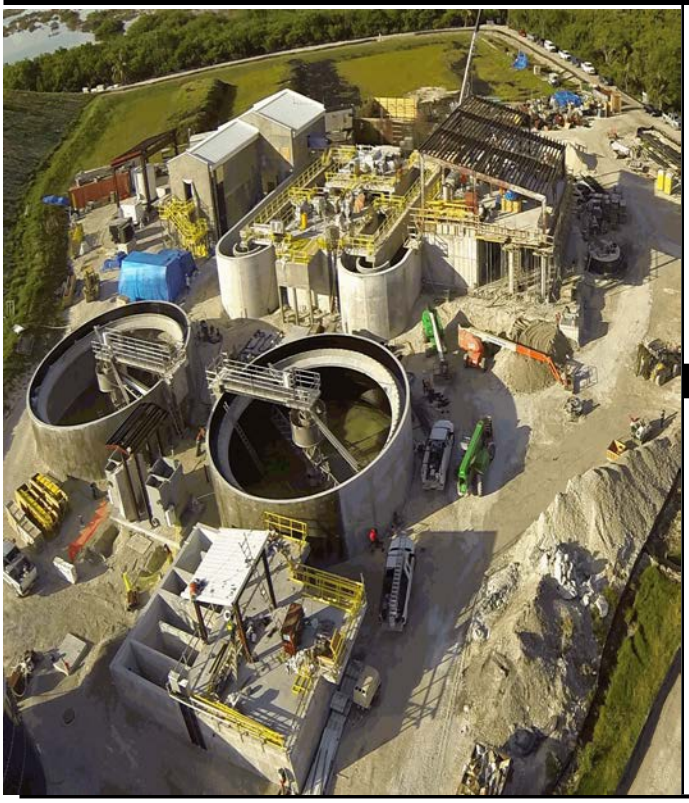
Rationale

State mandate to complete a sewer project of the Florida Keys by 2015.

Funding Strategy

An application for a State Revolving Funds (SFR) loan will be submitted to the State Department of Environmental Protection. Special Assessment will be assessed to all property owners based on EDUs.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/13	20,354,000
Total Project Cost:		**20,354,000**

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	20,354,000
Total Programmed Funding:	**20,354,000**
Future Funding Requirements:	**0**

Series 2014 Revenue Bonds

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 314 2014 Revenue Bonds	1,412,721	19,360,208	16,203,941	7,000,000	3,700,000	5,500,000	51,764,149	53,176,870
314-590990 Fund 314 Reserves	0	1,203,941	1,262,573	225,000	300,000	25,000	3,016,514	3,016,514
CC1501 Marathon Library	25,000	820,000	2,242,000	0	0	0	3,062,000	3,087,000
CC1603 Bernstein Park	187,721	3,992,517	1,143,118	0	0	0	5,135,635	5,323,356
CG1516 Jefferson Browne Bldg	50,000	1,000,000	0	0	0	5,475,000	6,475,000	6,525,000
CG1603 Gulf Seafood	0	7,000,000	0	0	0	0	7,000,000	7,000,000
CP1501 Summerland Fire Station	500,000	3,100,000	925,000	0	0	0	4,025,000	4,525,000
CP1502 Training Academy-Crawl Key	400,000	1,800,000	0	0	0	0	1,800,000	2,200,000
CP1503 Replace PK Jail & Courthouse	250,000	443,750	10,631,250	6,275,000	400,000	0	17,750,000	18,000,000
CP1601 Sugarloaf Fire Station	0	0	0	500,000	3,000,000	0	3,500,000	3,500,000
Total Project Cost	2,825,442	19,360,208	16,203,941	7,000,000	3,700,000	5,500,000	51,764,149	54,589,591

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 314 Mayfield Grant Match	0	2,000,000	0	0	0	0	2,000,000	2,000,000
Fund 314 Series 2014 Revenue Bonds	1,412,721	17,360,208	15,278,941	7,000,000	0	0	39,639,149	41,051,870
Fund 314 Transfer in Fm Other Funds	0	0	925,000	0	3,700,000	5,500,000	10,125,000	10,125,000
Total Funding	1,412,721	19,360,208	16,203,941	7,000,000	3,700,000	5,500,000	51,764,149	53,176,870

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Fund 314 Reserves**
Category: **Fund 314 2014 Revenue Bonds**
Department: **B.O.C.C.**

Project #: **314-590990**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
3,016,514	0	1,203,941	1,262,573	225,000	300,000	25,000	0

Description and Scope

A portion of total fund balance that is available for appropriation that is uncommitted.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/15 - 09/20	3,016,514
Total Project Cost:		**3,016,514**

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	2,691,514
Fund 314 Transfer in Fm Other Funds	325,000
Total Programmed Funding:	**3,016,514**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Marathon Library**
Category: **Fund 314 2014 Revenue Bonds**
Department: **Public Works/Engineering Capital Projects**

Project #: **CC1501**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Marathon

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
3,087,000	25,000	820,000	2,242,000	0	0	0	0

Description and Scope

Construction of a new library in Marathon.
Site plan in progress with Currie Sowards Aguila Architects to consider property next to Switlik School.

Rationale

Existing library in Marathon isn't adequate. On February 18, 2015, the BOCC entered into an Interlocal Agreement (ILA) with the School Board of Monroe County to jointly construct a shared use facility. The School Board needs to renovate its Adult Education facility which is located on the planned Library site. The school board will furnish the land (99 year non-exclusive lease) and the County will pay for and build the County Library/Adult Education facility, which shall include up to a 2,250 sq. ft. space for an Adult Education facility.

Funding Strategy

The budget for this project is not based on an exact design. Therefore, the budget could increase or decrease when Project Management obtains more specific construction details.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/15 - 09/17	40,000
Design/Engineering	10/14 - 09/17	320,000
Construction	10/15 - 09/17	2,700,000
Art in Public Places	10/16 - 09/17	27,000
Total Project Cost:		**3,087,000**

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	3,087,000
Total Programmed Funding:	**3,087,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Bernstein Park**
Category: **Fund 314 2014 Revenue Bonds**
Department: **Public Works/Engineering Capital Projects**

Project #: **CC1603**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
5,323,356	187,721	3,992,517	1,143,118	0	0	0	0

Description and Scope

Projects include: raise level of entire field by 18" to 24", add new restrooms, develop a new baseball field, soccer field, and basketball court, add new playground equipment, add a walking track, create a storm water retention system, remove the existing dwelling, and build a community center. The park is approximately six acres in size.

Rationale

The park is subject to flooding, both from heavy rain and when tides are very high, which limits park use.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/14 - 09/15	75,360
Design/Engineering	10/14 - 09/16	373,330
Site Work Improvement	10/14 - 09/15	48,360
Construction	10/15 - 09/17	4,777,298
Art in Public Places	10/15 - 09/16	49,008
Total Project Cost:		**5,323,356**

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	5,323,356
Total Programmed Funding:	**5,323,356**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Jefferson Browne Bldg**
Category: **Fund 314 2014 Revenue Bonds**
Department: **Public Works/Engineering Capital Projects**

Project #: **CG1516**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
6,525,000	50,000	1,000,000	0	0	0	5,475,000	0

Description and Scope

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/14 - 09/16	1,050,000
Construction	10/19 - 09/20	5,475,000
Total Project Cost:		**6,525,000**

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	1,050,000
Fund 314 Transfer in Fm Other Funds	5,475,000
Total Programmed Funding:	**6,525,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Gulf Seafood**
Category: **Fund 314 2014 Revenue Bonds**
Department: **Public Works/Engineering Capital Projects**

Project #: **CG1603**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
7,000,000	0	7,000,000	0	0	0	0	0

Description and Scope

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/15 - 09/16	7,000,000
Total Project Cost:		**7,000,000**

Means of Financing

Funding Source	Amount
Fund 314 Mayfield Grant Match	2,000,000
Fund 314 Series 2014 Revenue Bonds	5,000,000
Total Programmed Funding:	**7,000,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Summerland Fire Station**
Category: **Fund 314 2014 Revenue Bonds**
Department: **Public Works/Engineering Capital Projects**

Project #: **CP1501**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Summerland Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
4,525,000	**500,000**	**3,100,000**	**925,000**	**0**	**0**	**0**	**0**

Description and Scope

Building a new fire station on Summerland Key or east Cudjoe.

Funding Strategy

The budget for this project is not based on an exact design. Therefore, the budget could increase or decrease when Project Management obtains more specific construction details.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Land	10/13 - 09/15	**500,000**
Construction	10/14 - 09/16	**4,025,000**
	Total Project Cost:	**4,525,000**

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	**3,600,000**
Fund 314 Transfer in Fm Other Funds	**925,000**
Total Programmed Funding:	**4,525,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Training Academy-Crawl Key**
Category: **Fund 314 2014 Revenue Bonds**
Department: **Public Works/Engineering Capital Projects**

Project #: **CP1502**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Crawl Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
2,200,000	400,000	1,800,000	0	0	0	0	0

Description and Scope

Construction of a one story, 5,625 sq. ft. masonry and concrete building that will include two covered and closed garage bays, a training classroom, two offices, storage room, and two restrooms with showers, lockers, and changing areas. The building will have to be raised 5 feet for flood plain. A ramp and two stairs will be added on the outside for access.

Construction contract: BOCC Approved 4/15/15 $1,826,696 substantial completion no later than 330 calendar days after the date of commencement or issuance of a Notice To Proceed.

Rationale

Existing building not adequate. This project was deferred for several years and removed from Ad Valorem funding.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Design/Architecture	05/14 - 09/16	400,000
Construction	10/14 - 09/16	1,800,000
Total Project Cost:		**2,200,000**

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	2,200,000
Total Programmed Funding:	**2,200,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Replace PK Jail & Courthouse**
Category: **Fund 314 2014 Revenue Bonds**
Department: **Public Works/Engineering Capital Projects**

Project #: **CP1503**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 88820 Overseas Highway, Tavernier

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
18,000,000	250,000	443,750	10,631,250	6,275,000	400,000	0	0

Description and Scope

Currie Sowards Aquila Architects will perform a facility condition assessment at each site to determine if renovation and expansion or complete replacement would be needed.

Rationale

With the courthouses completed in Key West and Marathon, it is now time to modernize and construct a new courthouse and jail facility on Plantation Key.

Funding Strategy

The budget for this project is not based on an exact design. Therefore, the budget could increase or decrease when Project Management obtains more specific construction details.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/14 - 09/17	1,325,000
Construction	10/13 - 09/19	16,525,000
Art in Public Places	10/18 - 09/18	150,000
Total Project Cost:		**18,000,000**

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	17,600,000
Fund 314 Transfer in Fm Other Funds	400,000
Total Programmed Funding:	**18,000,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Sugarloaf Fire Station**
Category: **Fund 314 2014 Revenue Bonds**
Department: **Public Works/Engineering Capital Projects**

Project #: **CP1601**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Sugarloaf

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
3,500,000	0	0	0	500,000	3,000,000	0	0

Description and Scope

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/18 - 09/19	3,500,000
Total Project Cost:		**3,500,000**

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	500,000
Fund 314 Transfer in Fm Other Funds	3,000,000
Total Programmed Funding:	**3,500,000**
Future Funding Requirements:	**0**

Long Key Wastewater

Project Categories	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 315 Long Key Wastewater	0	1,400,000	0	0	0	0	1,400,000	1,400,000
PE1601 Long Key WW	0	1,400,000	0	0	0	0	1,400,000	1,400,000
Total Project Cost	0	1,400,000	0	0	0	0	1,400,000	1,400,000

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 315 Transf in Fm 304	0	1,400,000	0	0	0	0	1,400,000	1,400,000
Total Funding	0	1,400,000	0	0	0	0	1,400,000	1,400,000

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Long Key WW**
Category: **Fund 315 Long Key Wastewater**
Department: **Public Works/Engineering Capital Projects**

Project #: **PE1601**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: Long Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
1,400,000	0	1,400,000	0	0	0	0	0

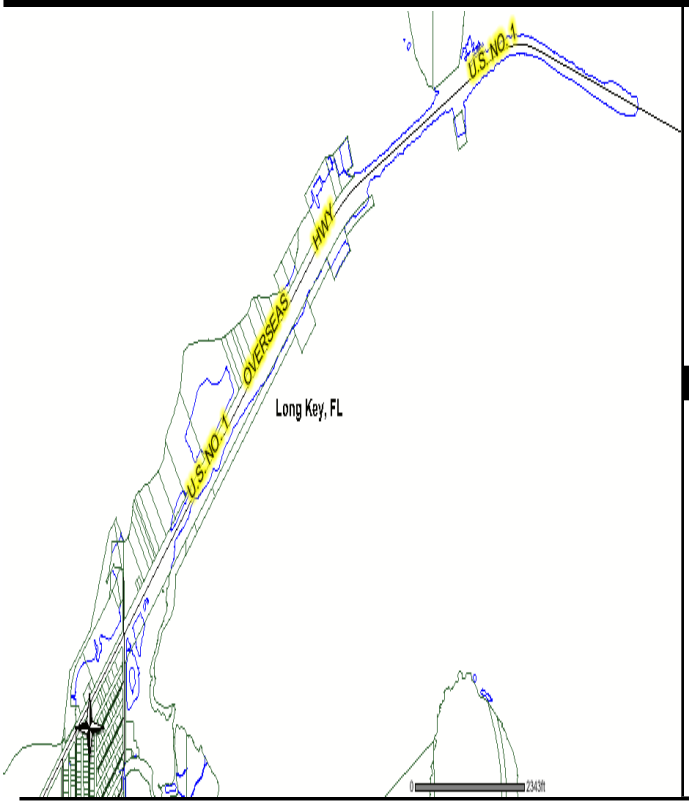
Description and Scope

Construction of a collection system.

Rationale

Long Key is a cold spot area which in most cases would mean that each residence would have an onsite system. Last year, the County entered into an agreement with Outdoor Resorts, which is a mobile home park located on Long Key. The County stated that they would not be running a wastewater pipe passed them and requiring them to hook up to a central system. This was done so that Outdoor Resorts could begin to upgrade their package plant to 2010 standards without fear that the County would eventually ask them to abandon it. In the event that the County and FKAA decides to construct a collection system to connect residences, a condonminium complex and an inn located on West Long Key to the Outdoor Resorts treatment plant. At the time of the FY11 Captial Budget Adoption, no decision has been made to either build the collection system and have the individual residences have their wastewater treated at Outdoor Resorts or if we will simply have them build individual onsite systems.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/10 - 09/16	1,400,000
Total Project Cost:		**1,400,000**

Means of Financing

Funding Source	Amount
Fund 315 Transf in Fm 304	1,400,000
Total Programmed Funding:	**1,400,000**
Future Funding Requirements:	**0**

Land Acquisition

Means of Financing	Appropriated To Date	FY 2016 Proposed	*Un-Appropriated Subsequent Years* FY 2017	FY 2018	FY 2019	FY 2020	5 Year Total	CIP Total
Fund 316 Transfer in Fm Other Funds	0	6,000,000	2,000,000	2,000,000	0	0	10,000,000	10,000,000
Total Funding	0	6,000,000	2,000,000	2,000,000	0	0	10,000,000	10,000,000

GLOSSARY & ACRONYMS

Glossary

ACCOUNT: An expenditure category such as salaries, supplies or contractual services.

ACCRUAL BASIS: The basis of accounting whereby revenues are recognized when earned and measurable regardless of when collected; and expenses are recorded on a matching basis when incurred. All proprietary, expendable trust and agency funds use the accrual basis of accounting.

ADOPTED BUDGET: The budget approved by the Board of County Commissioners after two public hearings prior to the beginning of each fiscal year.

AD VALOREM TAXES: Property taxes based on the assessed value of real property.

AGENCY FUNDS: Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE: An average of all County taxes including dependent districts and municipal service taxing districts. The exception to this average are those amounts which were approved by a voter referendum for debt service expenses.

ARTICLE V: Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

APPROPRIATION UNIT: A category of authorized expenditures including personal services, operating expenses, capital outlay, transfers and reserves.

APPROPRIATION: An authorization made by the legislative body of a government which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

ASSESSED VALUATION: A valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes. State law requires that assessed value be equal to the true market value of each property.

BALANCED BUDGET: A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING: The methodology and timing of when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements.

BOARD OF COUNTY COMMISSIONERS (BOCC): Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BUDGET: A comprehensive financial plan of operation which attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period. Most local governments have two types of budgets - the “operating” budget and the “capital improvement” budget.

CAPITAL ASSET: Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET: A plan of proposed capital expenditures and the means of financing them, based on the first year of the *Capital Projects Plan* and legally adopted as a part of the complete annual budget which includes both operating and capital outlays.

CAPITAL OUTLAY: Expenditures for equipment, vehicles or machinery that results in the acquisition or addition to fixed assets with a value greater than $1,000.

Glossary

CAPITAL PROJECTS: Projects that purchase, construct, or renovate capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building, road or facility.

CAPITAL PROJECT PLAN: A multiyear plan that identifies each proposed capital project to be undertaken, when it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

CARRY FORWARD: Another name for Fund Balance since it represents the dollars left at the end of one year to be carried forward as revenue in the next year.

CONSTITUTIONAL OFFICERS: The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State constitution.

CONTRACT AGENCIES: Independent organizations which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

CONTRIBUTIONS: A grant provided by the County to another government or non-profit agency which provides services to County residents.

CONTINGENCY RESERVE: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

COST ALLOCATION: The process of assigning indirect costs to cost objects.

DEBT SERVICE: Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans).

DEPARTMENT: An organizational unit of the County which is functionally unique in its delivery of services. Department heads are hired by the County Administrator and confirmed by the BOCC.

DIVISION: An organizational unit composed of several departments responsible for carrying out a major governmental function such as Public Safety or Public Works.

ENTERPRISE FUND: A fund established to account for operations financed in a manner similar to a private business enterprise where the costs of providing goods and services to the public are financed or recovered through user charges. A good example of this type of fund is the Key West Airport Fund where the cost of operations is supported by the revenues generated.

EXPANDED FUNDING LEVEL: Funding for new services, enhancements to existing services and programs which were not already approved in the prior year budget to represent the cost of growth.

EXPENDITURE: The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

FISCAL YEAR: Any consecutive 12-month period designated as a budget year. The County's budget year begins October 1 and ends September 30 of the following calendar year.

FORECAST: An estimate of revenue and expenses for the current fiscal year to be used to determine the expected balances at the end of the year.

FULL TIME EQUIVALENT: A term to describe manpower requirements in terms of full-time or eight hour days. For example, an employee who works 40 hours per week is a 1.0 FTE employee and an employee who works 20 hours per week at a job would be a .5 FTE.

Glossary

FUND BALANCE: The excess of current assets over the current liabilities for each fund at the end of each fiscal year. A negative fund balance is sometimes called a deficit. For governmental funds, the fund balance is equal to the excess of revenues over expenses for a given fiscal year. Also referred to as Carry Forward. Governments typically keep some fund balance to carry forward as a matter of conservative budgeting.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts within which revenues must equal expenditures, segregated for the purpose of carrying on specific activities of attaining certain objectives.

GENERAL FUND: A fund containing the revenues such as property taxes not designed by law for any one specific purpose. Some of the functions that are a part of the General Fund include the Tax Collector, Property Appraiser, Court Operations and Public Safety.

GENERAL OBLIGATION BONDS: When a government pledges its full faith and credit to the repayment of a bond. The term is usually used to refer to bonds which will be repaid from taxes and other general revenue sources.

GRANT: A contribution of assets (usually cash) by a governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. They are usually designated for specific purposes.

HOMESTEAD EXEMPTION: A $25,000.00 deduction from the total assessed value of owner occupied property. The taxable value of such a home is $25,000.00 less than the assessed value.

HUMAN SERVICE ORGANIZATION: Agencies, either County sponsored or non-profit in nature, for which the County provides partial funding.

IMPACT FEES: Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT SERVICE CHARGE: A revenue to the General Fund paid by other County funds for administrative services provided, such as risk management and data processing.

INFRASTRUCTURE: The basic physical and organizational structures and facilities (e.g., buildings, roads, and power supplies) needed for the operation of a society or enterprise.

INTERFUND TRANSFER: Amount transferred from one fund to another whereby a budget transfer represents an appropriation in one fund and a revenue in the other.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis. Monroe County currently operates four (4) internal service funds: Worker's Compensation, Group Insurance, Risk Management and Fleet Management.

LEVY: To impose taxes, special assessments or service charges for the support of County activities.

MANDATE: Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MILL: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes for each $1,000 of taxable property value.

MODIFIED ACCRUAL BASIS: The basis of accounting under which expenditures, whether paid or unpaid, are formally recognized when incurred, but revenues are recognized only when they become both measurable and available to finance expenditures of the current accounting period and expenditures are recognized when the fund liability is incurred. All governmental, expendable trust and agency funds use the modified accrual basis of accounting.

Glossary

MUNICIPAL SERVICE TAXING DISTRICT: A district established to provide a specific service to a specific location within the unincorporated area.

MUNICIPAL SERVICE TAXING UNIT: A district established to provide a specific service to a specific location within the unincorporated area.

OBJECTS OF EXPENDITURE: As used in expenditure classification, this term applies to the character of the article purchased or the service obtained (rather than the purpose for which the article or service was purchased or obtained).

OFFICE OF MANAGEMENT & BUDGET: The County's department responsible for preparing and monitoring the budget document.

OPERATING BUDGET: A plan of financial operation which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues).

OPERATING TRANSFER: Transfer of cash or other assets from one County fund to another County fund.

PERMANENT POSITIONS: Total number of authorized employees including full-time and part-time positions who work on an annual basis.

PERSONAL SERVICES: Costs related to compensating County employees including salaries, wages, overtime pay, holiday pay and employee benefits costs such as social security, retirement, health insurance, life insurance and workers compensation.

PRODUCTIVITY: Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROPERTY TAX: A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS: Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification.

REFERENDUM: Presenting an issue to the voters of the County where a majority of voters decide on the issue.

RESERVE: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

RESOURCES: Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REVENUE BONDS: When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES: A formal estimate of how much revenue will be earned from a specific revenue source from some future period.

REVENUE: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

ROLLED BACK RATE: The rate that would generate the same amount of property tax revenues as approved for the prior year. (Less allowances for new construction, additions, deletions annexations, and improvements increasing value by at least 100% and tangible personal property value in excess of 115% of the previous year's value.)

Glossary

SPECIAL REVENUE FUNDS: To account for specific sources of revenue such as gas taxes or building permit fees that are legally restricted for expenditures of specific purposes.

TAX LEVY: The total amount to be raised by general property taxes.

TAX RATE: The amount of taxes (mills) levied for each $1,000 of assessed valuation.

TAX ROLL: The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE BUDGET: The preliminary budget approved by the Board of County Commissioners for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER: A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers <u>from</u> other funds while appropriation transfers reflect transfers <u>to</u> other funds.

TRUST FUNDS: A trust fund is an account for cash set aside in a trustee capacity such as donations for certain programs.

UNIT COST: The cost required to produce a specific product or unit of service such as the cost to process one ton of waste.

USER CHARGES: The payment of a fee for direct receipt of a public service by the person benefiting from the service such as utility charges and emergency medical fees. Also known as user fees.

Acronyms

ALS: Advanced Life Support

BOCC: Board of County Commissioners

CAFR: Comprehensive Annual Financial Report

CEMP: Comprehensive Emergency Management Plan

CIP: Capital Improvement Plan

COPCN: Certificate of Public Convenience and Necessity

CSB: Card Sound Bridge

ELMS: Environmental Lands Management

EMS: Emergency Medical Services

EMT: Emergency Medical Technician

FAA: Federal Aviation Administration

FACE: Florida Association of Code Enforcement

FDEP: Florida Department of Environmental Protection.

FDLE: Florida Department of Law Enforcement

FDOR: Department of Revenue

FDOT: Florida Department of Transportation

FKAA: Florida Keys Aqueduct Authority

FP&L: Florida Power & Light

FRS: Florida Retirement System

FS: Florida Statute

FTE: Full-time equivalents

FY: Fiscal Year

GA: General Aviation

GASB: Government Accounting Standards Board

GFOA: Government Finance Officers Association

GIS: Geographic Information System

HVAC: Heating, Ventilation and Air Conditioning

LCP: Livable CommuniKeys Program

LDR: Land Development Regulations

LK: Lower Keys

MARC: Monroe Association for Retarded Citizens

MCDC: Monroe County Detention Center

MCEF: Monroe County Education Foundation

MCSO: Monroe County Sheriff's Office

MK: Middle Keys

MSTD: Municipal Service Taxing District

MSTU: Municipal Service Taxing Unit

NFPA: National Fire Protection Association

O & M: Operation & Management

OMB: Office of Management & Budget

OSHA: Occupational Safety & Health Administration

PAX: Passengers (acronym used by the airport)

PFC: Passenger Facility Charge

R & B: Roads & Bridges

R & R: Renew & Replace

REP: Radiological Emergency Preparedness

RFP: Request for Proposal

RFQ: Request for Qualifications

ROGO: Rate of Growth Ordinance

SBA: State Board of Administration

TDC: Tourist Development Council

TRIM: Truth in Millage

UK: Upper Keys

VA: Veterans Affairs

VAB: Value Adjustment Board