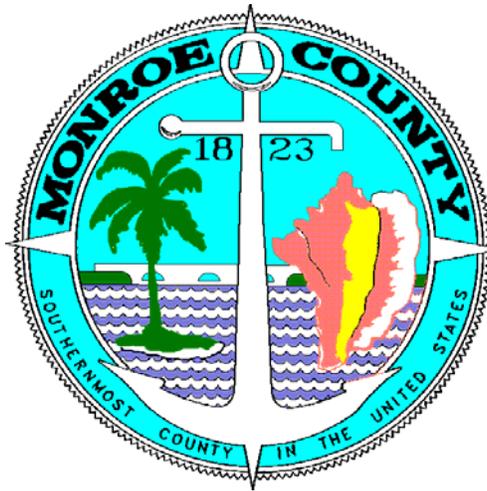


*Monroe County, Florida
Board of County Commissioners*



Fiscal Year 2010

*Adopted Annual Operating &
Capital Budget*

Monroe County Florida



Fiscal Year 2010 Adopted Annual Operating & Capital Budget

Board of County Commissioners

Mayor George Neugent, District 2
Mayor Pro Tem Sylvia J. Murphy, District 5
Commissioner Kim Wigington, District 1
Commissioner Heather Carruthers, District 3
Commissioner Mario Di Gennaro, District 4

Roman Gastesi
County Administrator and Chief Budget Officer

Debbie Frederick
Deputy County Administrator

Office of Management and Budget Staff

Tina Boan, Budget Director
Penny Jonscher-Kipp, Sr. Budget Analyst
Emie Coughlin, Sr. Budget Analyst
Melissa DeSloover, Budget Analyst
Lisa Tennyson, Grants Administrator

MISSION STATEMENT

The mission of Monroe County is to provide outstanding public service responsive to the needs of our citizens, our unique community, and our environment.

VISION STATEMENT

Utopia in the Florida Keys

Working and learning together to maintain the diverse community by preserving the natural resources and habitat that makes us a unique and preferred place to live and visit!

VALUE STATEMENTS

We Believe in the Highest of Ethical Behavior as we Sail the Seven "C"'s.

Competence – knowledge. We encourage a competent workforce through continuing education and training. Knowledge adds value to the services we provide and increases employee and citizen satisfaction.

Creative – new ideas. We are open to new ideas. We believe in taking fresh approaches to overcome challenges while striving to add value to the services we provide to our community.

Committed – career as a calling to public service. We believe that service to government is the highest career calling. A professional attitude imposes a pledge of excellent performance with a commitment to the organization.

Concern – fiscal responsibility. We believe fiscal responsibility demonstrates our respect for the citizens whose taxes support our organization. Fiscal responsibility recognizes that most problems cannot be solved by money alone; however, take seriously our task to safeguard the public trust.

Care – positive and supportive work environment. We provide a positive work environment for our employees by recognizing their needs and allowing a balance with their professional and personal lives. We treat everyone with respect. We are compassionate and responsive to the needs of all citizens.

Communication – exchange of ideas. We believe that two way communications amongst our organization, our employees, and our citizens is essential. We encourage feedback and the sharing of ideas. By working together, we can share information and improve our services through open government.

Continuity – fairness, equality and sustainability. We believe in fairness and equality and place emphasis on truth and honesty in all of our actions. Through the use of strategic planning we ensure the continuity and sustainability of County services and programs.

Table of Contents

Introduction

Budget Message.....	A-1
Distinguished Budget Presentation Award	A-12
Adopted Organizational Chart	A-13
Statistical and Supplementary Data	A-14

Executive Summary

Introduction to County Budgeting	B-1
Goals and Policies.....	B-7
Financial Policies.....	B-9
Fund Descriptions.....	B-12
Fund Summary.....	B-13
Projected Changes in Fund Balance.....	B-29
Revenue Budget Trends.....	B-32
Ad Valorem Millage Summary.....	B-40
Appropriation Trends.....	B-43
FY2010 Adopted Fiscal Plan Summary.....	B-46
Authorized Position Summary	B-50

Board of County Commissioners

Board of County Commissioners.....	C
Organization Chart	C-1
BOCC.....	C-2
BOCC Administrative	C-5
Housing Assistance	C-6
Other Non-profit funding (Not HSAB)	C-7
Human Service Advisory Board Funding.....	C-8
BOCC Miscellaneous	C-9
Employee Fair Share Housing.....	C-10
Reserves	C-11
Budgeted Transfers	C-13
Debt Service- 88 Refund	C-14
2003 Revenue Bonds.....	C-15
Quasi-External Services	C-16

Budget by Division/Department

Division of Employee Services.....	D
Organization Chart	D-1
Employee Services	D-2
Employee Services – Loss Control	D-3
Employee Services – Personnel	D-4
Employee Services – Worker’s Compensation.....	D-5
Employee Services – Group Insurance	D-6
Employee Services – Risk Management.....	D-7
Division of Public Works	E
Organization Chart	E-1
Public Works	E-2
Public Works Management	E-4
Facilities Maintenance.....	E-5
Animal Shelters	E-8
Road Department.....	E-9

Table of Contents

Fleet Management	E-10
Impact Fees Solid Waste	E-11
Solid Waste	E-12
Recycling	E-13
Division of Growth Management	F
Organization Chart	F-1
Growth Management	F-2
Growth Management Administration	F-4
Planning Department	F-6
2010 Comp Plan	F-8
Planning Commission	F-9
Environmental Resources	F-10
Building Department	F-11
Marine Resources	F-13
Planning/ Building Refunds	F-15
Code Enforcement	F-16
Marine Projects	F-18
Housing & Community Development	F-20
Department of Veterans Affairs	G
Organization Chart	G-1
Veterans Affairs	G-2
Veterans Affairs	G-3
Department of Airport Services	H
Organization Chart	H-1
Airport Services	H-2
Key West Airport	H-3
Marathon Airport	H-4
PFC	H-6
Key West Airport Debt Service	H-7
Division of Emergency Services	I
Organization Chart	I-1
Emergency Services	I-2
Emergency Medical Air Transport	I-4
Fire Rescue District 1	I-5
Fire & Rescue Coordinator	I-6
Key Largo Fire & Rescue	I-7
EMS Administration	I-8
Emergency Management	I-9
Fire Marshal	I-10
LOSAP	I-11
Impact Fees Fire & EMS	I-12
Upper Keys Health Care Taxing District	I-13
Department of Guardian Ad Litem	J
Organization Chart	J-1
Guardian Ad Litem	J-2
Guardian Ad Litem	J-3
Department of Project Management	K
Organization Chart	K-1

Table of Contents

Project Management	K-2
County Engineer	K-3
General Government Capital Projects	K-4
Parks & Recreation Capital Projects	K-5
Public Safety Capital Projects	K-6
Human Services Capital Projects	K-7
Impact Fees Roadways	K-8
Impact Fees Parks & Recreation	K-9
Department of Budget & Finance	L
Organization Chart	L-1
Budget & Finance.....	L-2
Office of Management & Budget.....	L-3
Grants Management	L-4
Purchasing	L-5
Department of Technical Services	M
Organization Chart	M-1
Technical Services.....	M-2
Technical Services.....	M-3
Department of Social Services.....	N
Organization Chart.....	N-1
Social Services.....	N-2
Social Services.....	N-3
Department of Extension Services.....	O
Organization Chart.....	O-1
Extension Services.....	O-2
Extension Services.....	O-3
Department of Library Services.....	P
Organization Chart.....	P-1
Library Services.....	P-2
Impact Fees Libraries.....	P-3
Libraries.....	P-4
Department of Waste Water.....	Q
Organization Chart.....	Q-1
Waste Water.....	Q-2
Physical Environment Capital Projects.....	Q-3
Wastewater MSTU's.....	Q-4

Elected Officials

Elected Officials	R
Organization Chart	R-1
Elected Officials.....	R-2
Clerk of Courts.....	R-4
Communications.....	R-6
Impact Fees Police Facilities	R-7
Monroe County Sheriff	R-8

Table of Contents

Tax Collector.....	R-11
Property Appraiser	R-12
Supervisor of Elections	R-13
State Attorney.....	R-14
Public Defender.....	R-15
Judicial Administration	R-16

Appointed Officials & Boards

Appointed Officials and Boards.....	S-V
County Administrator Organization Chart	S-1
County Administrator.....	S-2
County Attorney Organization Chart	T-1
County Attorney.....	T-2
Tourist Development Council Organization Chart	U-1
Tourist Development Council.....	U-2
Medical Examiner Organization Chart.....	V-1
Medical Examiner.....	V-2

Capital Improvements Plan and Long Term Debt

Debt Service	W
Debt Service Budget Summary	W-1
Debt Service Summary by Type.....	W-3
Debt Service Schedule.....	W-4
Capital Projects.....	X
Capital Projects Plan Background.....	X-1
Capital Projects Overview.....	X-3
Roads and Bridges.....	X-4
Impact Fees Roadways.....	X-8
Impact Fees Parks and Recreation.....	X-10
Impact Fees Libraries	X-12
Impact Fees Solid Waste	X-14
Impact Fees Police Facilities	X-16
Impact Fees Fire Facilities.....	X-18
One Cent Sales Tax Infrastructure	X-20
2003 Revenue Bond Projects.....	X-38
2007 Revenue Bond Projects.....	X-44
Big Coppitt Wastewater	X-56
Duck Key Wastewater.....	X-64

Glossary & Acronyms

Glossary	Y-1
List of Acronyms	Y-6

Budget Message

Introduction

The County Administrator and the Division of Budget and Finance are pleased to present to the Board of County Commissioners and the citizens of Monroe County the adopted budget for the coming fiscal year ending September 30, 2010. This budget includes not only the results of the efforts of people throughout the County Administration, but also similar efforts by the Constitutional Officers, with policy guidance and instructions from the Board of County Commissioners. In addition, this year's adopted budget reflects year two of property tax reform passed by the Florida Legislature.

According to the legislature, the taxpayers of Florida will have saved \$15.6 billion from the "caps" imposed by the statute. In January 2008 voters were asked to approve a proposed revision to the constitution on property taxation with respect to homestead property. The amendment passed and the result changed the current homestead exemption by (1) increase the homestead exemption by exempting the assessed value between \$50,00 and \$75,000, except for school district taxes (2) allows homestead property owners to transfer up to \$500,00 of their Save-Our-Homes benefits to their next homestead, (3) authorizes an exemption from property taxes of \$25,000 of assessed value of tangible personal property and (4) limits the assessment increases for specified non-homestead real property to 10 percent each year, except for school district taxes.

For the 2007-2008 fiscal year Monroe County was required to cut taxes by 5% over the (2006-2007) level. It is based on how rapid property taxes have grown over the past five years, which were adjusted for changes in population. The annual compound growth rate in per capita tax levies from fiscal (2001-02) to (2006-07) in Monroe County was 7.47% or \$652.00 dollars of taxation per person in (2001-02) which increased to \$935.00 per person in (2006-07). This calculation was not helped by population data which shows a decrease for the County over the 5 year period.

Counties like Monroe County that have compound annual revenue growth of more than 7% but not more than 9% were subject to second lowest reduction factor of 5% as mentioned above. Other reduction factors are 7%, and 9% which are for counties that had revenue growth of greater than 9% and 11% in per capita compound annual growth, respectively.

Although the "Save Our Homes" amendment which was passed in 1992 and was created with the intention of helping Florida's taxpayers; over time it has had the effect of shifting a disproportionate amount of the tax burden to businesses, non-homesteaded properties and renters, and has made people feel "locked" into their current homes, since in most cases, downsizing to a smaller and less expensive home would result in increased property taxes.

Because the constitutional amendment was approved by voters in January 2008, "Save Our Homes" was replaced with a new "super exemption" which is estimated to provide 73% of homesteaded properties with a greater benefit than the previous "Save Our Homes" exemption. While the "super exemption" will cause the tax base of most taxing authorities to decline under the constitutional amendment, it will especially affect Monroe County, since property values have increased at a rate which is the highest of all 67 counties in the state. The impact on taxable value as a result of Amendment 1 for the county's county-wide taxing unit was a \$527 million dollar

Budget Message

loss, this combined with the devaluation of property led to an overall reduction to the tax base of 5% county-wide for 2008.

The County has continued with its successful process toward more professionalized and refined budget preparation and adoption. In previous years, the review process has progressed from one of line by line detail to one of the Board of County Commissioners dealing with policies and trends so that the budget discussions could truly become a clear indication of where the Board of County Commissioners wished to place its priorities.

The Board of County Commissioners gave approval for the Budget to be presented in a new modern format. This step forward presents much more clearly, the relationships among the revenue sources, expenditures and personnel.

The budget, by its very nature, is the implementing document for the series of policies and programs that the County will pursue. Recognition of improvement and professionalism in the County's budget was again provided by the Government Finance Officers Association (GFOA), granting the County its Distinguished Budget Presentation Award for ten fiscal years in a row, 1999 through 2009.

During fiscal year 2007, many major issues developed that had direct impacts upon the fiscal year 2009 budget and the tax rates for the various taxing districts. While most of these changes were statutory in nature, there is a tendency to dwell upon the more controversial issues, forgetting that most of what county government does on a daily basis is done well, quietly, and without controversy. The adopted budget for fiscal year 2010 reflects the continuation of effective services, as well as responding to the more controversial issues and major challenges pertaining to state and federal funding decreases while mandating more programs to be paid by local government agencies.

The budget, tax table and millage table reflect the split of the Sheriff's budget into countywide and municipal policing functions, which first occurred in the fiscal year 2001 budget. Over the last several years, there were several Municipal Service Taxing Units (M.S.T.U.) created by ordinance, some of which have already levied taxes for administrative portions of wastewater projects. Only 2 M.S.T.U.'s (Big Coppitt and Duck Key) were levied taxes in fiscal year 2008. Wastewater M.S.T.U.'s were not levied in 2009 and will not be levied in 2010 some of the older M.S.T.U.'s actually will sunset those that do not will be considered again in 2011.

- The City of Marathon has the authority to levy its own ad valorem taxes for the purpose of dealing with wastewater, making the levy by Monroe County through an MSTU unnecessary. Please note that there is no millage levied in the Marathon MSTU for wastewater on the millage sheet. (see B-42)
- On July 20, 2005 the County passed resolution number 263-2005 to authorize on October 4, 2005 a referendum election for the electors of the district to approve the district assessing and imposing ad valorem taxes not to exceed one mil and the said referendum was approved by the voters and created the Key Largo Fire Rescue and Emergency Medical Services District, a district that became fully independent of the County as of October 1, 2006 making the levy by Monroe County through the

Budget Message

district 6 MSTU unnecessary as well. All of the terms of the inter-local agreement with respect to the transfer of the assets and fund balance have been affected as of the date of this report.

- The budget reflects the requirement that the Tourist Development Council provide thirty percent of revenues toward tourist related capital projects costs, such as beach improvements and museums.
- The budget reflects the control of costs in the group benefits program and lower prescription plan co-pays have been maintained at the lower and more affordable level. Dental and Vision benefits are available to employees through nominal payroll deductions. During 2007, an additional wellness benefit was added to the group insurance plan which among other things provides the benefit of an annual physical without first having to meet the deductible.
- There was a no increase in the Florida Retirement Systems (FRS) rates for the 2009-10 fiscal year.
- The budget includes the County's continued support for community based human service organizations.
- The budget responds to state mandated cost increases, especially in reference to juvenile justice funding, and Baker act requirements, both of which the county considers unfunded mandates.
- The budget responds to the impacts of the State government's Revision 7 to Article V of the Florida Constitution, in 2005, which overall saved the county approximately \$1.5M in the first year of implementation, and will continue to save the county resources as the funding for state courts is provided from state revenues, and funding for offices of the Clerks of the Circuit and County Courts performing court related functions, shall be provided by adequate and appropriate filing fees and service charges collected locally.
- The budget responds to the current economic conditions by shrinking county government, over the past two years we have reorganized 8 divisions into 4 and eliminated over 50 positions.

Budget Themes

The fiscal year 2009 adopted budget was a reversal of previous year's budgets in that limitations were been placed on tax levies, thereby reversing the county's ability to make immediate decisions that were made in previous year's tax levies. Additionally, the General Fund balance became an issue and focus was placed on restoration to ensure adequate reserve levels.

The policy established by the Board of County Commissioners in reference to fund balances has served to provide predictability as to the availability of funds to respond to general

Budget Message

needs and problem areas. This policy has not specifically been discussed, nor was any specific guidance given, but in light of the property tax reform, and the reduced fund balances of many funds, the 2010 budget appropriates at least 2-3 months of operating costs in the funds.

This budget continues the progress made in various areas in previous years. As was discussed in previous budget messages, the budget presents a balanced picture of the need for fiscal conservatism and the desire on the part of the citizens for increases in services.

The FY 2010 budget:

- Maintains current service levels
- Continues level funding for community-based organizations
- Provides for enhancements to fire and rescue services
- Meets roll-back taxes
- Maintains current library funding and hours of operation
- Includes funding to upgrade wastewater at county buildings
- Increased Transportation Program by 3,500 units of service (one way trip)

As in past years, a number of other themes were prevalent in the budget. Many of these will be familiar to the Board of County Commissioners since they have been major influences on the budgets for years.

- The budget responds to outside pressures that have a major impact upon the County's finances. This includes the cost of property insurance which shows up as higher premiums in the County's risk management fund, as well as the necessity of complying with federal mandates such as the Americans with Disabilities Act, the Fair Labor Standards Act, the Family and Medical Leave Act, Federal Department of Transportation Drug/Alcohol Program requirements, Occupational Safety and Health Administration requirements, etc. In addition, FEMA has required the county to provide evidence of insurance on infrastructure and capital assets that were previously uninsured by the county, in order to receive payments for repairs and other disaster related losses.
- The budget reflects continued stability in the workers' compensation fund. While there was no billing of workers compensation for fiscal 2007, which was one of many ways to reduce overall expenditures, these billings were resumed in 2008 and the fund remains sound.
- The budget continues to respond to mandates upon the County government. One of the major issues is the detention facility on Stock Island and the need to maintain and protect that huge investment. Maintenance and operations are identified in both the County Administration and the Sheriff's budgets.
- The budget continues to respond to the Board of County Commissioners' policy of expanding park and recreational facilities. There are funds budgeted for the increase in maintenance and upgrading of existing parks with the use of impact fees in FY10.

Budget Message

- The budget continues to respond to major long range initiatives and policies adopted by the Board of County Commissioners, including the implementation of the Comprehensive Plan, the Livable CommuniKeys Program, the preparation of new land development regulations; implementation of wastewater treatment programs, and the activities necessary to comply with the Administration Commission's new work program and rule. The cost of compliance with the requirements of the Carrying Capacity Study will need to be shared with other governmental levels.
- The budget responds to the legislature's property tax reforms, and as such, for the third consecutive year there are no cost of living or merit raises currently budgeted other than those raises which are required by the IAFF collective bargaining agreement. In lieu of a salary increase non-union employees were given 2 additional holidays (birthday & floating) for FY10 only.
- Although the budget responds very clearly to the continuing commitment of the Board of County Commissioners to fund human service and social service agencies in the community through the work of the Human Services Advisory Board, there are other requests from community organizations for additional funding, which have been carefully considered. Both the Human Services Advisory Board and directly funded non-profit organizations remained flat for FY10.

Challenges Addressed

It seems as though many of the challenges faced by Monroe County Government are present each year. Some of the items discussed below have been discussed in previous budget messages and substantial progress has been made.

However, they have a major impact on the overall budget each year and need to be identified as ongoing activities. Some of the other items discussed are new and can be handled in one budget year. Hopefully, in addressing these major challenges, the Board can see that each budget does not exist by itself, but rather is another step in a continuing effort to provide and improve services to the citizens.

Property Tax Reform and the national economic downturn have effected the county's revenue collections, as a result of the cutback of approximately 52 positions (some of which are funded with grant proceeds and are not reflected in the position summary report) under the Board of County Commissioners during fiscal year 2008 and 2009, many of the operating areas of the county are running very thin. Legislative action taken, with respect to property taxes, will require county administration; which currently operates in crisis mode for many of the important decisions; to embark on developing a long range plan to steer the direction of operations and look for more efficient ways to deliver services. During FY 09 the County Administrator conducted 24 "Town Hall" meetings to gather input from the community. The information will be presented to the Board as we move forward with setting the priorities for the Strategic Plan.

Budget Message

Groups Benefits Program - The Board of County Commissioners has made major strides over the past several years in addressing the ever increasing costs of health care associated with our self-insured group benefits program.

The Board should be aware that the group benefits program includes health care coverage with a lifetime maximum of \$1 million for each covered individual; a pharmaceutical program, the employee assistance program, and a life insurance program for both active employees and retirees.

The costs of these plans are paid by the County on behalf of the active employees and the County also subsidizes retiree premiums and eligible dependents (active and retiree) premiums. Currently the County is subsidizing approximately 60% of the dependent premium and approximately 80% of the retiree premium. As of 2004 most retirees pay \$50 per month for full benefits. The result is that the great majority of program costs are paid by the Board of County Commissioners through an internal premium billing process, which is supported approximately by 81% Ad Valorem taxation.

In April 2003, the Board of County Commissioners considered the entire group insurance program and the need for reducing costs substantially. During the fiscal year 2004 budget preparation, the Board approved substantial changes which proved to be controversial on the part of employees and retirees. The Board adjusted the medical co-payment and out of pocket limit, the pharmaceutical co-payments, retiree contributions, and some other specific service level benefits. In addition, the Board decided that the vision and dental programs would be provided on a fully insured basis making premiums 100% payable by the employee and/or retiree. The overall change saved approximately \$3.8 million, approximately \$3 million of which was Ad Valorem taxation. In addition, these changes addressed the estimated increase and served to stabilize the group benefits fund. During 2005, the Board approved a reduction in the pharmaceutical co-payments with a direct cost to the county of approximately \$250,000. Despite this added expenditure, the group fund remained fiscally sound.

It should be recognized that the current self-insured program covers not only approximately 471 employees under the Board of County Commissioners, but also 783 employees under the Sheriff and other Constitutional Officers. In addition, there are approximately 354 retirees and surviving spouses covered under the program. It should be noted that when the Board of County Commissioners first instituted retiree coverage in 1988, there were only 12 retirees. The total participant count (including dependents) is approximately 2200 covered lives.

Excellent administrative oversight and controlled claim costs allowed staff to recommend a reduction of the employee contribution rate. The rate was adjusted to \$8,880 from \$9,480, per employee, per year, effective October 1, 2008 for the FY 09 budget year. Additionally, management made a decision to eliminate both the August 08 and September 08 internal billings. This decision was made in order to regulate the accumulation of additional fund balance; which was projected to increase by over \$2 million dollars for the budget period ending September 30, 2008. Due to the stability of the fund, the adjusted rate remains in place for the FY 10 budget, it is also important to point out that the dependent coverage premiums have not been increased since January 1, 2004.

Budget Message

For FY 09, Medical and Pharmaceutical claims exceeded the adopted budget by \$1,052,307, however, a healthy fund balance was able to comfortably absorb the increased costs. With that being said, new Federal mandates effective January 1, 2010, especially the Mental Health Parity Act, projected national increases in health care, pharmaceutical costs, and large major medical claims, etc., will continue to contribute to the increases in our group benefit's programs. It is essential to ensure the stability of these programs, medical and pharmaceutical costs must continue to be monitored closely and plan modifications will need implemented when necessary.

In its deliberations over the years, the Board of County Commissioners has been most sensitive to the needs of employees and retirees. In the past few years each time there has been a discussion of the group benefits program, the Board of County Commissioners has decided either to do nothing or too little in the way of major changes and thereby assuming the growing costs.

The County has not increased dependent contributions in six years (not many employers can make that statement). The Board recognizes the direct impact on employee take home pay, especially for more moderate income workers. While they should be commended for that; at the same time, they must remember that sometimes it is necessary to make unpopular decisions to ensure the affordability and continuance of these plans for all participants.

The Board has also been kept informed of changes previously proposed and adopted by the Government Accounting Standards Board (GASB). It became necessary to review the self-insured group benefits program, especially the post-employment benefits offered to retirees to reduce an approximate \$50 million dollar unfunded Other Post Employment Benefits (OPEB) liability in 2000. There is currently no requirement to fund this liability; however it is required to report the amortized portion in our financial statements.

Effective October 1, 1999 the Board of County Commissioners passed a resolution amending the retirement eligibility requirements for employees and in 2003 the resolution was again amended to include the requirement of a premium to be set by the Board. Despite the amended retirement eligibility requirements, the number of retirees continues to increase escalating the OPEB liability.

The 2007 valuation results were developed assuming two different discount rates. Each discount rate is determined based on the expected rate of return for investments used to finance the payment of benefits. For an unfunded plan, the investment return assumption is based on the expected return on employer assets which generally consist of short-term liquid investments. For a funded plan, the investment return assumes benefits are provided through a trust or similar arrangement, contributions are consistently greater than or equal to the Annual Required Contribution, and the plan's assets are the sole source for the payment of benefits. Investment returns for the funded plan is based on the expected return on the plans assets, which generally consist of long-term, less liquid investments. Overall, the long-term investment return for a funded plan will be greater than an unfunded plan. Currently, the County's plan is considered unfunded since there are no assets, and retiree benefits are paid annually on a cash basis. The County's current unfunded Actuarial Accrued Liability is approximately \$80 million. Therefore, it is recommended to continue the monitoring of actual versus expected results for the purpose of determining whether any or all of the assumptions should be modified. An update Retiree Health Plan Valuation is scheduled to be done early 2010.

Budget Message

Comprehensive Plan – When the 2010 Comprehensive Plan took effect in July of 1997, the County focused its' attention to implementation. Much has transpired since then and the County has been funding significant parts of that plan.

In 1999, the Governor and Cabinet, sitting as the Administration Commission, adopted a new multi-year work program requiring the County, in conjunction with a variety of other agencies, to meet certain goals over the life of the work program. In recent years, the County has made substantial strides. Fiscal year 2010's budget includes \$300,000 for Comprehensive Plan implementation. General work associated with the wastewater program has been funded with the use of M.S.T.U funds. However, the capital costs are being handled mostly through the capital program. With the wastewater program being an unfunded mandate from the State, it has been difficult to fund the entire project (in excess of \$200M). The State mandate to have wastewater sewers connected to every house in the Keys is to sunset in July 2010.

A major effort during the year in reference to implementing and improving the Comprehensive Plan will be the continuation of the Livable CommuniKeys Program. This will continue on Big Pine Key in conjunction with the habitat conservation program and the countywide carrying capacity study. There are program areas for Stock Island and two additional areas in the Lower Keys from Little Torch to Sugarloaf and Rockland to Saddlebunch. In the Upper Keys, there will be an ongoing Livable CommuniKeys Program in Key Largo and Tavernier.

Human Service Organizations – During the preliminary budget discussions, the Board of County Commissioners reviewed the level of funding available for non-profit community based organizations. As in the past there were additional requests from a variety of nonprofit agencies, the dramatic upward trend in funding the not-for-profit organizations is not new. Under the philosophy of devolving power back to the states, the federal government has provided states with additional responsibilities for programming yet has provided fewer resources to support these programs. The county has tried to provide the requests of all of the not-for profits, but again, property tax reform has limited what the county can provide. This budget maintains the current level of funding for community-based organizations.

Likewise, the states have been shifting more programs, especially in the human and social service category, back to local communities with less funding support than previously provided. Since community needs continue to exist and to grow, local government frequently becomes the last refuge to provide the much needed funding for community service organizations, and so there are funding cuts in this area as well.

Monroe County Health Department- During the 2008 budget process the County received a budget request of \$651,840 from the Florida Department of Health, that request was reduced to \$638,400. For 2009 the budget was reduced by 20% or \$127,000 for a total of \$510,720 in funding. For 2010 the Board increased this budget by \$113,000 to \$623,720. The increase is for the establishment of a Swine Flu Task Force which will implement a community-wide immunization program. This

Budget Message

appears on the adopted 2010 millage sheet as the Local Health Unit and is not under a separate listing in the budget book.

Solid Waste and Recycling Rates – The impact of hurricane and tropical storm clean-up costs from 1998 and 1999 have caused some concern in reference to the rates. Similarly, these concerns will become apparent again as the county continues to recover from the storms of 2005 and Hurricane Wilma which struck the county at the beginning of fiscal 2006. After the 2009 budget process, the Administration was concerned that there would be a need to increase the residential collection rate to cover the cost of residential collection, recycling, related programs, haul out and the declining fund balance to a level that was getting dangerously low. Efforts have succeeded in stabilizing haul out rates for the past four years and next four years, doing away with various cost elements in the contract with the haul out contractor. New franchisee agreements have been negotiated and adopted. However those efforts were not enough and the Board of County Commissioners did approve to increase the FY10 collection rates for the first time in 14 years. This effort will help increase the fund balance over the next several years.

Key West International Airport Terminal Renovation Project (Terminal Complex) –On April 19, 2006 the Board of County Commissioners approved a plan of finance for the New Terminal Complex at Key West International Airport. The county's engineer URS has estimated the total project cost to be \$31,186,901 not including interest and other debt issuance costs. This cost has also been by the County's Financial Advisors and Airport consultants in the analysis of financial feasibility. The majority of the project cost will be funded by a (VRDO) Variable Rate Demand Obligation. \$8.0 million of the cost has been pledged by the county in the Capital improvements plan, which will cover the non-(PFC) Passenger Facility Charge approved portions of the project. The current plan of finance assumes \$8.708 million in state grants and \$4.6 million of (FAA) Federal aviation Administration (AIP) Airport Improvement Grants which will be used to advance repay the V.R.D.O's. The Airport Terminal Project was completed in 2009 with use of the new facility beginning in June.

Road & Bridge Fund- One of the major changes that the Board of County Commissioners approved during FY09 was to increase motor fuel gas taxes in order to stabilize the fund balance in this fund. Prior years efforts to stabilize this fund did help but as the county continued to share gas tax revenues with municipalities and decreasing state shared constitutional gas tax revenues, the fund balance decreased over the last several years. Starting January 1, 2010, motor fuel gas taxes will go up 4 cents from 6 to 10 cents per gallon, while diesel fuel gas taxes will remain the same at 13 cents per gallon.

Budget Message

BUDGET SUMMARY

This section will cover a number of issues with which the Board is generally concerned. These issues are highlighted to assist in an understanding of the major issues that are creating changes.

Presentation January 2008

In anticipation of changing budget situations, and the issue with declining fund balances the Administration presented an overview of history and issues to the Board of County Commissioners to help prepare for the budget year. The presentation covered a wide variety of issues including the ones identified below.

The presentation discussed possible decline in property values in Monroe County and the new laws pertaining to maximum millage rate caps.

Administration provided detailed information on the decline in the General Fund's fund balance and recommended immediate expenditure cuts. Those cuts included reductions in Library hours, elimination of 23 positions, reorganization, and recommended funding reductions for the 2009 budget.

The Board also approved cuts to employee benefits and some reductions to service programs such as the transportation program. The presentation also, identified a number of major issues that were important for this year's budget. Included among those were no recommended compensation increases, and further cuts through-out the budget cycle.

SUMMARY OF ISSUES

Major Issues

There are issues of which the Board should be aware in the development of this budget. Some of these have been discussed previously and are repeated here for the sake of putting them together with other issues that are part of our considerations.

1. Budgeted Fund balance appropriations have been included in the budget according to the minimum required cash needed to operate a fund for two months of operations for many of the funds, and in accordance with the Boards policy in many of the other funds.
2. Full cost allocation figures have been applied to next year's budget based on actual '06 expenditures and are included under the budget of the Board of County Commissioners. The new cost allocation plan will be completed in 2010 and will be based on 09 actual expenditures.
3. The budget reflects the 2009 rate adjustment for health insurance as previously discussed, no other adjustments for either benefits or costs occurred in the group

Budget Message

benefits program. The changes made in fiscal year 2004 and other controls have resulted in a stable year for that fund.

4. While the Group plan is actuarially sound, implantation of GASB 45 will reveal the unfunded liability of Other Post Employment Benefits (OPEB) that are future liabilities of the County.
5. The cost of living in the Keys has continued to increase significantly, and the value of property has declined. Recruitment and retention of employees have become major issues. The compensation proposal included with this budget, which includes no increase, is solely based on the restrictive implications of property tax reform passed by the legislature.

General Information

The general fund on the adopted fiscal year 2010 Millage sheet is divided into two categories, Library and Other. The tax collection for the Library portion of the fund has been combined with other general fund activities. Additionally, the line "Other" includes all of the general fund activities.

The next line item is Law Enforcement and Jail Judicial. Mostly this consists of the Sheriff's budget for county-wide services. There are unincorporated taxing districts that provide various municipal services. The General Purpose Municipal Service Taxing Unit (MSTU) includes the entire growth management, fire marshal, parks and beaches functions. Next is the Local Road Patrol Law Enforcement District. This covers the municipal policing services that the Sheriff provides in the unincorporated areas of the County.

The Lower and Middle Keys Fire & Ambulance District 1; which includes all of unincorporated Monroe County except for Key Largo; which became an independent district on October 1, 2006; and Ocean Reef, which is District 7. This district was exempt from the five percent legislative reduction but was required to reduce it's collection by 3%. During 2005 and 2006, the Board created several new Wastewater Municipal Service Taxing Units.

CONCLUSION

This year, the State of Florida underwent a traumatic budget process. In 2008 the result was the largest tax decrease in Florida History. This budget reflects this in program cuts and other decreases which were necessary to bring this budget to the Board.

It must be noted that over the years, the Board of County Commissioners has maintained an extremely strong financial position while continuing to support services and facilities as required and needed by our citizens. The current adopted budget maintains that recent history in as much as the property tax reform would allow and prepares a sound base for fiscal year 2010 and beyond.

County Administrator
September, 2009



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Monroe County
Florida**

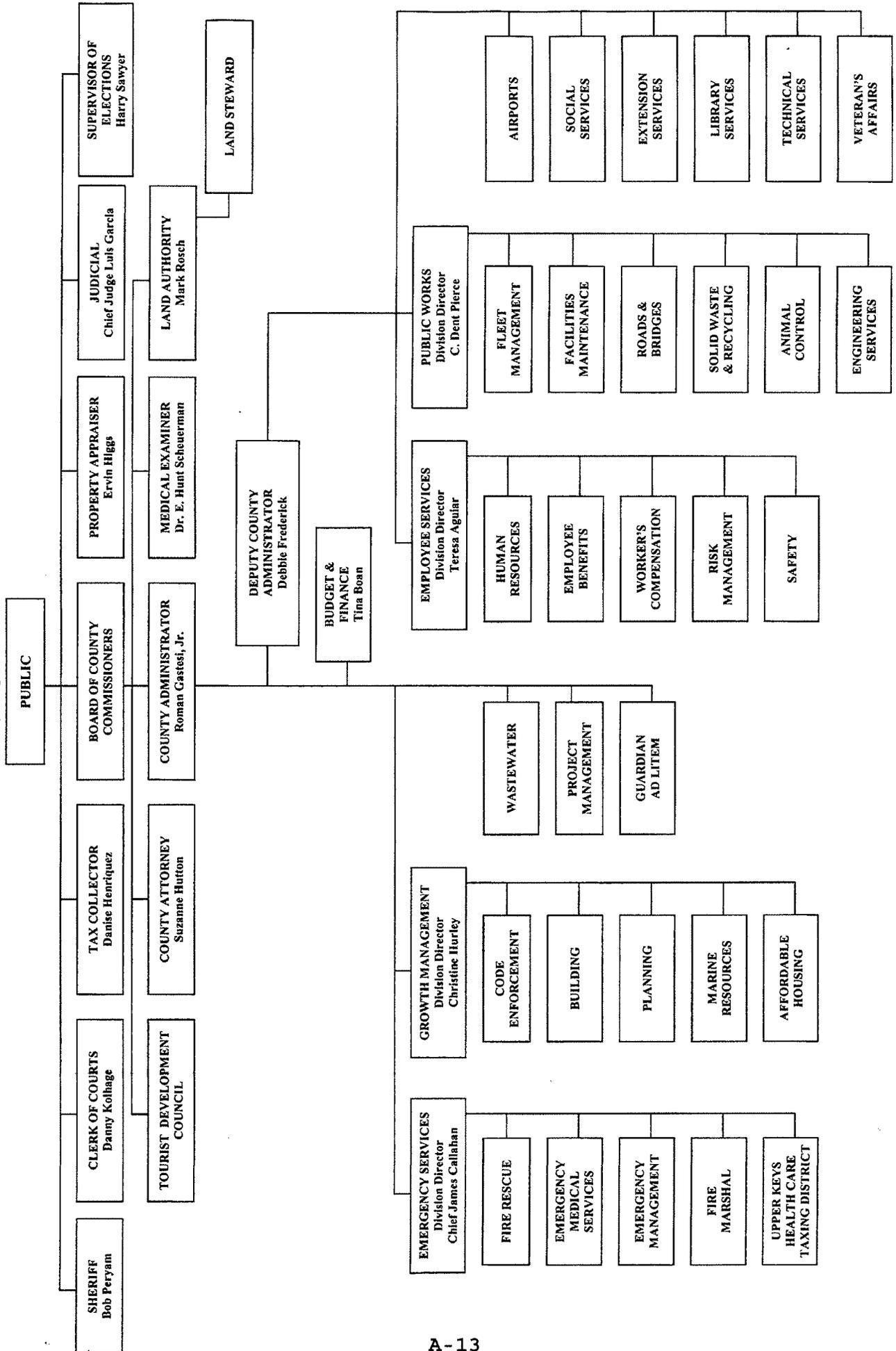
For the Fiscal Year Beginning

October 1, 2008

President

Executive Director

Monroe County Organizational Chart





Statistical and Supplemental Data

Monroe County is the southernmost county in Florida and the United States. It is made up of the Florida Keys and portions of the Everglades National Park and Big Cypress National Preserve. These parks are mostly uninhabited mainland areas. Most known are the Florida Keys with its string of islands connected by U.S. Highway 1, which ends in Key West, 150 miles southwest of Miami.

In total area, Monroe County is comprised of 3,737 square miles¹, mostly of water, 73%. The Florida Keys proper are an elongated, curved bow like chain of low lying islands over 220 miles in length. They extend from the southeastern tip of the Florida peninsula to the Dry Tortugas and lie between the Gulf of Mexico and the Atlantic Ocean. Key West is the largest of the islands in the chain with a natural deep water harbor. The keys are islands of rock and sandy beaches are not common. Just miles offshore on the Atlantic side of the keys is the only living coral reef in the continental United States. No point, in the keys, is more than four miles from water.

Because Monroe County only has one highway, accessibility to the county seat (Key West) is time consuming and at times, difficult. To handle basic public government functions, there are county government offices located in Marathon and Key Largo. Monthly commission meetings are rotated between Key West, Marathon and Key Largo along with 3 budget hearings. The county commissioners strive to make themselves available to all county residents.

HISTORY

On his search for the “Fountain of Youth”, Spanish Explorer Juan Ponce de Leon in 1513 first landed near St. Augustine and then sailed south passing along the Florida Keys. To finish this first voyage, Ponce sailed from Florida’s West Coast to Cuba, then up to Florida again, stopping near Biscayne Bay before returning to Puerto Rico². This was the beginning of other Spanish and English explorers looking to colonize new lands and to discover new trading partners. The “Age of Exploration” helped create a trade route between Europe and Central and South America with a port stop in Cuba, which is 90 miles south of Key West. Ships that sailed the trade route could be met with disaster either from hurricanes, reefs or later on, pirates.

During the next 3 centuries, Spain and Britain claimed Florida as a territory. Finally, in 1821, Spain ceded Florida to the United States according to the terms of the Adams-Onis Treaty. A year later, a small naval depot was created in Key West to help rid the area of pirates.

On July 2, 1823, an act of the Territorial Legislature established Monroe County as the 6th county in the Florida territory. Monroe County was named after then President James Monroe, our 5th U.S. President, who served between 1817 and 1825. The county’s boundaries were much larger and it encompassed the southern portion of Florida. But over time, other counties were formed within the original Monroe County boundary including Dade, Broward, Collier, Lee, Henry and parts of Charlotte, Glades and Palm Beach³.

¹Source: Florida Statistical Abstract 2008, University of Florida, Bureau of Economic and Business Research

²Source: www.en.wikipedia.org/wiki/Juan_Ponce_de_Le%C3%B3n

³Source: Monroe County 1999 Annual Report

Five years after Monroe County was established, the City of Key West was incorporated and became the county seat. Population at that time was less than 600 people. The main industries by 1830 were salvaging shipwrecks from the reef and fishing. By 1845, Florida was granted statehood.

During the American Civil War, while Florida seceded and joined the Confederate States of America, Key West remained in U.S. Union hands because of its Naval base. Fort Zachary Taylor, which still stands today was constructed between 1845-1866, and was an important Key West outpost during the Civil War⁴. As a result of a war time population increase, Key West was the largest city in Florida. Monroe County's population by 1870 was 5,657 and only 641 lived outside of Key West.

During the late 1800's, the economy in Key West was changing from ship salvaging to cigar production. Construction of lighthouses along the reef made the waterway more navigable and it contributed to the decline in the number of ship wrecks. Throughout this time, there were a large number of refugees that fled from Cuba. These refugees brought over with them their skill in hand rolling cigars.

By 1890, the population of Key West was nearly 18,800 residents and it claimed to be the biggest and richest city in Florida. At the height of the cigar industry in Key West, there were approximately 200 cigar factories producing 100 million hand rolled cigars annually⁴. However, manufacturing competition from Tampa and Ybor City put an end of Key West's hand rolled cigar industry by 1930. Today, one of those cigar factories, the Gato Building, is home to Monroe County government offices.

The Florida Keys were perpetually changed with Henry Flagler's decision to build a railroad to Key West from Miami. Flagler envisioned Key West as a port city when the United States signed an agreement in 1903, to construct the Panama Canal⁵. His trains would provide deliveries throughout the east coast since he had already constructed the rail lines between Jacksonville and Miami. The first train rolled into Key West in 1912. Rail service in the Keys was short lived when the Hurricane of 1935 destroyed a portion of the tracks in the Upper and Middle Keys. This portion of the railroad was never rebuilt due to costs.

However, the United States Government rebuilt the rail lines as an automobile highway, which was completed in 1938 and became an extension of U.S. Highway 1. This meant that there was a highway along the East Coast of the United States linking Key West to Maine. This helped tourism evolve into the major industry that it is today.

Demographics

Population¹	1990 Census	2000 Census	2007 Estimate	Percentage Change
Unicorp. Area	52,032	36,036	35,749	-0.8%
Key West	24,832	25,478	24,629	-3.3%
Marathon		10,255	10,396	1.4%
Islamorada		6,846	7,149	4.4%
Key Colony Beach	977	788	857	8.8%
Layton	<u>183</u>	<u>186</u>	<u>207</u>	<u>11.3%</u>
Population Total	78,024	79,589	78,987	-0.8%

Islamorada incorporated in 1998

Marathon incorporated in 2000

Population change 2000 to 2007 estimate: -602

Components of change¹: Natural Increase 217, Net migration: -819

¹Source: Florida Statistical Abstract 2008, University of Florida, Bureau of Economic and Business Research

⁴Source: www.en.wikipedia.org/wiki/Key_West

⁵Source: www.keyshistory.org/flagler

2008 Census Demographic Profile

General Characteristics

Total Estm. Population ¹	80,500
Male	42,400
Female	38,100
Median Age	45.0 years
Under 17 years	13,623
18 to 65 years	53,922
65 years & over	12,955
Homeless	1,121

Average household size ⁶	2.41
Average family size	2.93
Total housing units ⁶	53,646
Occupied units	29,964
Owner occupied	20,655
Renter occupied	9,309
Vacant units	23,682

Housing Characteristics⁶

	Monroe Co.	U.S. Average
Owner-occupied homes	20,655	
Median value (dollars)	613,900	192,400
Median of selected monthly owner costs		
With a mortgage (dollars)	2,720	1,508
Not mortgaged (dollars)	643	425

Social Characteristics⁶

Population 25 years & Over	57,486
High school graduate or higher	90.4%
Bachelor's degree or higher	30.0%
Civilian veteran's (18 years & over)	8,793
Foreign born	11,708
Male, now married, except separated	17,293
Female, now married, except separated	15,526
Speak a language other than English at home	15,652

Economic Characteristics⁶

In labor force (16 years & older)	40,951
Families below poverty level	6.5%
Individuals below poverty level	10.3%

Personal Bankruptcy Filing Rate²

(per 1,000 population)	Monroe County	Florida
2000	2.10	4.45
2007	2.34	3.48

Registered Voters⁸, as of 12/8/2009

Affiliation	
Republican	19,738
Democrat	19,101
Other	14,554
Total Reg. Voters	53,393

Total Personal Income ⁷			Per Capita Income ⁷		
	in Dollars	% Change		in Dollars	% Change
2007	4,463,225	7.1	2007	61,216	8.8
2006	4,167,817	10.7	2006	56,260	13.1
2005	3,766,437	10.3	2005	49,722	13
2004	3,415,210	13.0	2004	44,016	14.5
2003	3,021,939	3.3	2003	38,428	3.5
2002	2,925,881	-0.5	2002	37,135	-0.2
2001	2,940,428	0.0	2001	37,221	0.5
2000	2,941,452	--	2000	37,028	--

In 2007, Monroe County had the highest cost of living of all the counties in Florida. The Florida County Retail Price Index⁹ average was 100, while Monroe County's index was 142.82. This meant that for the same basket of goods and services purchased by Monroe County residents, it cost them 42.82% more than by the average Floridian. Breakdown for each category is listed below.

Housing	194.45
Other Goods/Services	103.32
Transportation	102.54
Medical Care	102.12
Food	100.38

¹ Source: Florida Statistical Abstract 2008, University of Florida, Bureau of Economic and Business Research

⁶ Source: www.factfinder.census.gov

⁷ Source: www.EDR.state.fl.us/county%20profiles/monroe.pdf

⁸ Source: www.keys-elections.org

⁹ Source: www.bibr.ufl.edu/content/florida-county-retail-price-and-wage-indices

Economy

2008 Annual Census of Employment and Wage Data¹⁰

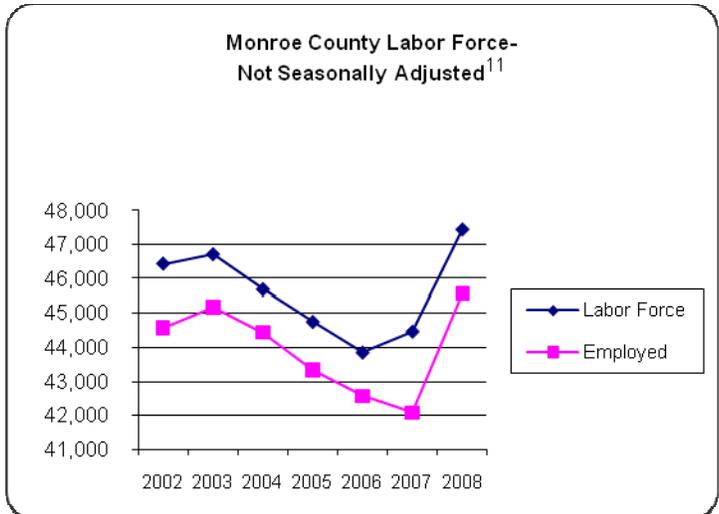
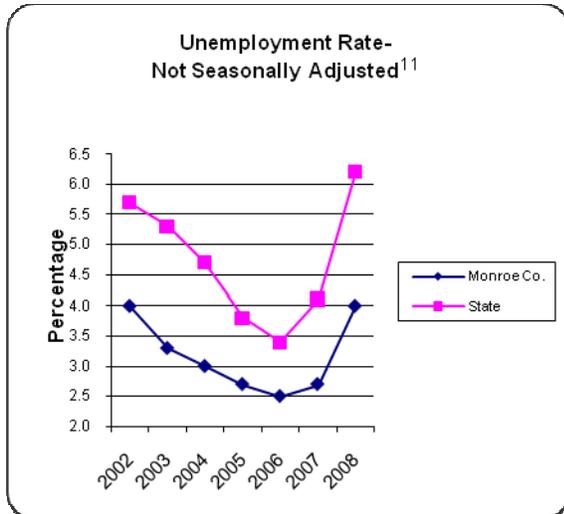
Industry	Average Establishment	Average Employment	Average Annual Wage	Total Wages
Total, all industries	4,209	36,758	\$36,626	\$1,346,311,062
Goods- Producing	677	3,217	\$35,694	\$114,828,157
Construction	574	2,789	\$35,797	\$99,829,058
Manufacturing	74	253	\$36,720	\$9,290,102
Durable Goods	41	110	\$44,341	\$4,870,171
Nondurable Goods	33	143	\$30,873	\$4,419,931
Natural Resources & Mining	29	175	\$32,576	\$5,708,997
Services- Producing	3,532	33,541	\$36,716	\$1,231,482,905
Trade, Transprt & Utilities	964	7,428	\$33,562	\$249,284,875
Wholesale Trade	125	487	\$50,844	\$24,769,680
Retail Trade	654	5,350	\$28,247	\$151,130,657
Transportatn & Warehousing	177	986	\$35,467	\$34,976,643
Utilities	8	604	\$63,598	\$38,407,896
Prof. & Bus. Services	692	3,007	\$51,765	\$155,674,920
Leisure & Hospitality	649	11,470	\$27,207	\$312,071,169
Arts, Entertainmt, Recreation	138	1,475	\$27,638	\$40,765,606
Accomodation & Food Svc	511	9,995	\$27,144	\$271,305,563
Financial Activities	471	2,435	\$45,142	\$109,909,833
Other Services	348	1,390	\$31,377	\$43,603,102
Education & Health Services	270	4,365	\$41,731	\$182,150,814
Public Administration	72	2,985	\$52,410	\$156,462,203
Information	58	432	\$49,407	\$21,343,826
Unclassified	8	29	\$33,483	\$982,164

	# of Establishments ¹⁰					Average # of Employees ¹⁰					
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	
Private Ownership	3,997	4,064	3,976	3,963	4,104	Private Ownership	30,375	29,935	29,398	29,382	30,737
Federal Govt.	27	32	32	38	40	Federal Govt.	1,256	1,187	1,128	1,134	1,179
State Govt.	41	44	43	44	43	State Govt.	729	705	667	662	651
Local Govt.	<u>21</u>	<u>20</u>	<u>21</u>	<u>21</u>	<u>22</u>	Local Govt.	<u>4,041</u>	<u>4,068</u>	<u>4,153</u>	<u>4,211</u>	<u>4,192</u>
All Ownership	4,086	4,160	4,072	4,066	4,209	All Ownership	36,401	35,895	35,346	37,396	36,759

	Average Annual Wage ¹⁰ (\$)					Total Wages ¹⁰ (\$)	
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>		<u>2008</u>
Private Ownership	28,534	30,576	32,500	34,580	30,727	Private Ownership	1,051,148,855
Federal Govt.	45,190	48,308	51,636	54,652	55,908	Federal Govt.	65,887,573
State Govt.	38,224	38,532	39,988	41,808	40,774	State Govt.	26,547,113
Local Govt.	<u>39,877</u>	<u>43,732</u>	<u>46,072</u>	<u>48,360</u>	<u>48,364</u>	Local Govt.	<u>202,727,521</u>
All Ownership	28,930	30,562	32,812	37,024	36,626	All Ownership	1,346,311,062

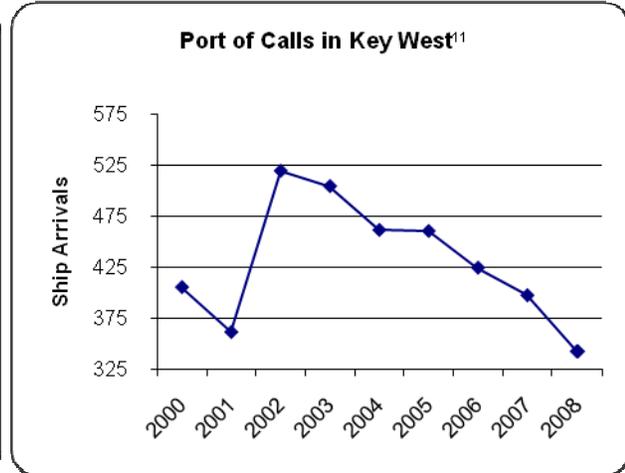
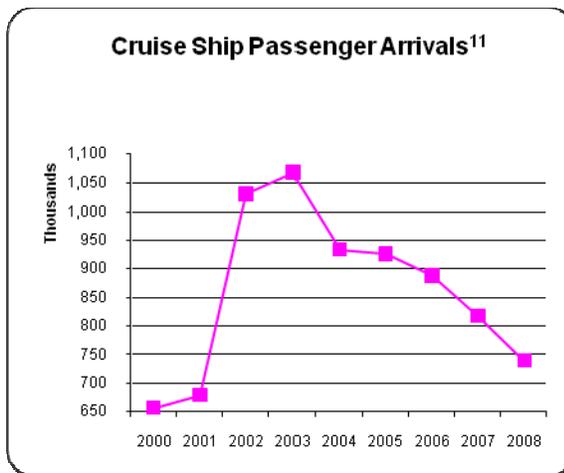
¹⁰Source: www.fred.labormarketinfo.com/2008 Annual Censuses of Employment and Wages

Economy



Tourism

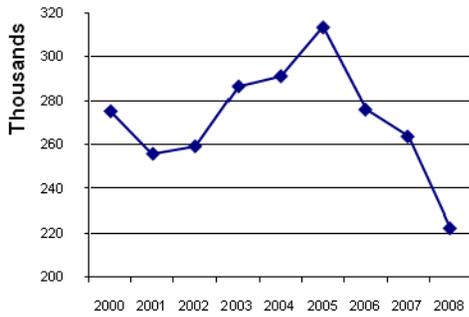
Over the last 5 years, there has been a steady decrease in the number of cruise ships stopping in the Key West port (32% decline since 2003) along with a number of passengers disembarking the cruise ships (31% decline since 2003). The Key West International Airport also continued to see a steady decrease over the last 3 years in the number of passengers disembarking (30% decrease from 2005) from 5 commercial airline services. (See graphs below)



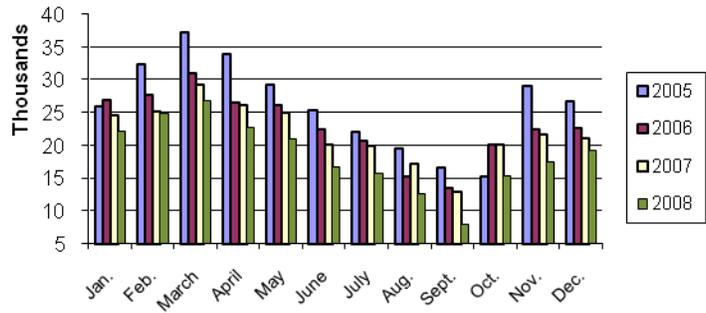
¹¹Source: http://www.keywestchamber.org/community_info/statistics.aspx

Tourism

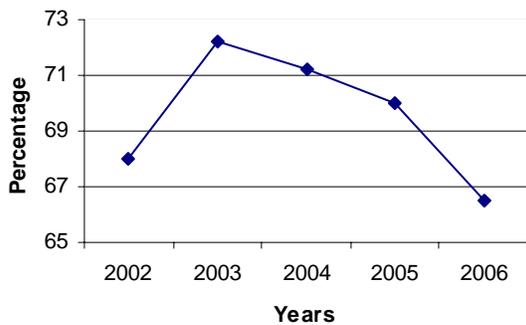
**Airline Passenger Arrivals¹¹-
Key West Int. Airport**



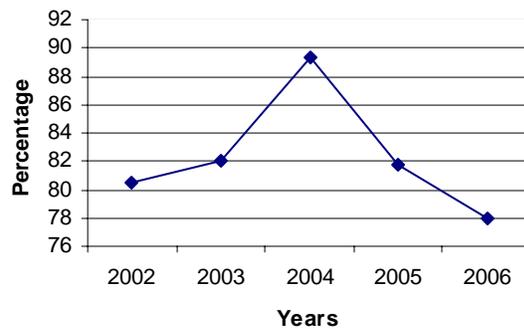
Monthly Airline Passenger Arrival Totals¹¹



Annual Occupancy Rate¹²



Visitors Driving to the Keys¹²



Public Lodgings- 2008¹

	<u># of</u>	Units	<u># of</u>
Apartment Buildings	119	Units	2,008
Rooming Houses	4	Units	19
Rental Condominiums*	550	Units	4,824
Transient Apartment Bldgs**	151	Units	1,013

Tourist Facilities- 2008¹

	<u># of</u>	# of Units	
Licensed Hotels	30	# of Units	2,596
Licensed Motels	199	# of Units	5,520
Licensed Food Estb.	470	Seating Capacity	44,460

*/Rental condominiums include resort condominiums and resort dwellings.

**/Apartments with rent for 6 months or less.

In their Visitor Profile Survey (December 2006-February 2007, the Monroe County Tourist Development Council (T.D.C.) reports that 41% of the visitors to the Florida Keys are other Floridians, followed by visitors from New York, Georgia, Ohio and Pennsylvania. Top of the list of foreign visitors are from Canada and the United Kingdom. While here, those surveyed ranked Dining Out/Night Life as their favorite recreational activity. Other top recreational activities include (in order by ranking) Sightseeing/Attractions, Beach Activities, Viewing Wildlife and Museums/Historic Areas. The average length of stay in the Keys is 6 nights.

¹Source: Florida Statistical Abstract 2008, University of Florida, Bureau of Economic and Business Research

¹¹Source: www.keywestchamber.org/cominfo/trends.pdf

¹²Source: Monroe County Tourist Development Council

Climatological Data

2007 Climate¹

Coolest Month February Avg. High Temperature 75.4 degrees Avg. Low Temperature 65.0 degrees
 Warmest Month August Avg. High Temperature 92.1 degrees Avg. Low Temperature 82.8 degrees
 Rainiest Month October 11.25 Total Inches
 Driest Month March 0.63 Total inches
 # of 2005 Hurricanes - 4 Dennis, Katrina, Rita and Wilma
 # of 2008 Tropical Storms/Hurricanes - 3 Fay, Gustav and Ike

Other Facts

State Sales Tax Collections¹³

	Gross Sales	Taxable Sales	State Sales & Use Taxes
7/07-6/08	3,878,474,578	2,622,059,301	162,503,803
7/06-6/07	3,874,241,656	2,636,062,389	163,008,180
7/05-6/06	3,838,495,770	2,611,342,105	166,495,359
7/04-6/05	3,607,932,348	2,516,205,809	155,801,474
7/03-6/04	3,359,526,809	2,360,836,654	145,291,415

Local Government Tax Receipts¹³ (in dollars)

	Local Option Sales Tax	Tourist Devlpmt Tax	Convent & Tourist Impact Tax	Voted One Cent Local Gas Tax	Non Voted Local Option Gas Tax
7/08-6/09	32,776,015	14,480,757	4,716,639	45,487	3,203,467
7/07-6/08	36,158,551	16,204,567	5,401,522	53,733	3,558,859
7/06-6/07	36,012,488	14,596,878	4,925,628	60,687	3,640,214
7/05-6/06	35,468,699	14,179,131	4,726,377	67,548	3,809,149
7/04-6/05	35,018,568	14,393,102	4,797,701	63,605	3,840,166
7/03-6/04	33,386,252	13,840,916	4,613,638	47,582	3,882,858

Assessed Value and Estimated Actual Value of Taxable Property¹⁴

Year	Real Property		Commercial Personal Property	Less: Tax Exempt Property	Total Taxable Assessed Value
	Residential Property	Commercial Property			
2008	\$29,832,407,840	\$10,159,577,233	\$832,432,665	\$12,278,283,098	\$28,546,134,640
2007	\$29,148,380,910	\$9,525,652,503	\$838,832,346	\$12,995,937,305	\$26,516,928,454
2006	\$22,987,248,461	\$8,515,526,423	\$771,401,532	\$10,526,309,471	\$21,747,866,945
2005	\$17,419,554,907	\$8,117,316,077	\$707,161,448	\$8,908,126,876	\$17,335,905,556
2004	\$14,084,761,001	\$6,335,756,339	\$669,026,769	\$6,382,682,766	\$14,706,861,343
2003	\$11,388,166,555	\$6,038,712,194	\$673,290,788	\$5,416,336,535	\$12,683,833,002
2002	\$9,707,330,204	\$5,771,654,443	\$685,978,755	\$4,841,248,319	\$11,323,715,083

¹Source: Florida Statistical Abstract 2008, University of Florida, Bureau of Economic and Business Research

¹³Source: www.myflorida.com/dor/taxes

¹⁴Source: Monroe County Comprehensive Annual Financial Report 2008

Other Facts

Government Structure

Governing Body	Board of County Commissioners
# of Elected Commissioners	5
Length of Term	4 Years
Mayor	Chosen annually by fellow commissioners
Chief Administrative Position	County Administrator
Form of government	Constitutional County
Date originally established constitutionally	July 3, 1823

County Employees

	1,223
Board of County Commissioners	499
Sheriff	473
Clerk of Circuit Court	97
Tax Collector	64
Property Appraiser	52
Judicial Administration	24
Supervisor of Elections	11
Public Defender	2
State Attorney	1

Police Protection

# of stations	5
Law Enforcement	294
Corrections	188
Court Security	22
# of Sheriff's traffic violations (2008)	19,621

Education¹⁵

Community College	1
# of Campuses	3
High Schools	3
Middle Schools	1
Elementary Schools	5
Middle/Elementary Schools	3
Charter Schools	5
# of Students ('08-09 School Year)	8,383
# of Students ('09-10 School Year)	8,267

Fire & Ambulance Services*

# of stations	8
# of vehicles/apparatus	39
# of employees	88
# of volunteers	57
*(for unincorporated Monroe County areas)	
# of fire calls answered (2008)	3,506
# of ambulance calls answered (2008)	2,178
Trauma Star Medical Helicopter	1
# of employees	7

Recreation

National Park-Dry Tortugas Attendance	60,895
State Parks ¹	10
Park Attendance (2005-2006) ¹	1,756,526
(2006-2007)	1,831,746
(2007-2008)	1,970,153
County Owned Parks	17
County Owned Beaches	4
County Owned Boat Ramps	8
County Owned Pool	1
# of Libraries	5
Collection volumes	207,190

Health Care

# of Hospitals	3
# of beds	218
County Owned Assisted Living Facility	1
# of beds	16

County Roads

# of County roads maintained	1,537
Miles of roads maintained	389

¹Source: Florida Statistical Abstract 2008, University of Florida, Bureau of Economic and Business Research

¹⁵Source: www.keysschools.com/demographics

Introduction to County Budgeting

Defining a Budget

In simple terms, a budget is an entity's plan for its financial resources. It is an estimate of proposed expenses for a given period and the proposed means of paying for them. Two basic components of the budget are the revenue section and the expenditure section.

Defining Revenue and Expenditure

Revenue is an increase in the financial resources of a government. Some examples of local government revenues are property taxes, assessments, permits and fees, licenses, fines, charges for service, grants, and payments from other governments. Monroe County has a large variety of revenue sources.

An expenditure is a decrease in the financial resources of a government. Expenditures include, for example, current day-to-day expenses such as salaries, payment of principal and interest on long term debt and bonds, utilities and material costs, and purchase of vehicles, equipment or property.

Budget Structure – Fund Accounting

An important concept in government accounting and budgeting is subdividing the budget into what are called "funds". This is called fund accounting. Fund accounting allows a government to budget and account for funds restricted by law or policy. These funds allow the County to segregate certain revenues and then account for expenditures from these revenues.

The County budget has approximately 70 funds. These funds can be compared to a company spreading its business among 70 banks. The County uses these funds for example, to make payments on different types of County debt or to track fees collected to pay for certain County services.

Each of these funds must balance - that is, revenues must equal expenditures - and each must be separately monitored. The County budget, adopted each year by the Board of County Commissioners (BOCC), is actually the total of the separate funds or accounts.

Rationale for the Budget Structure

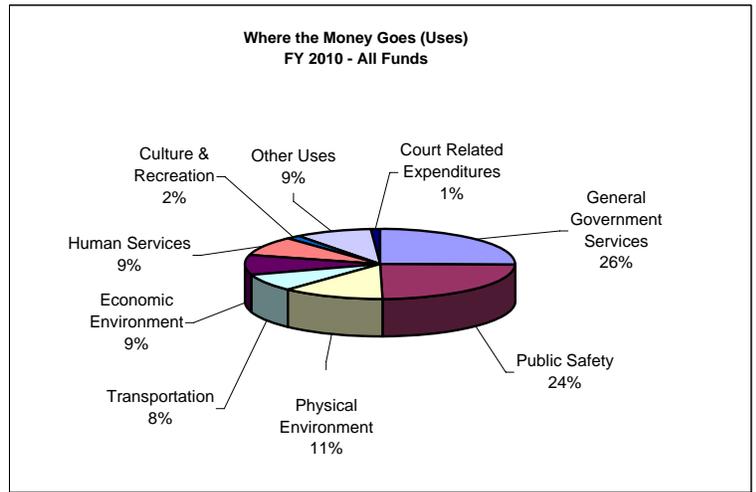
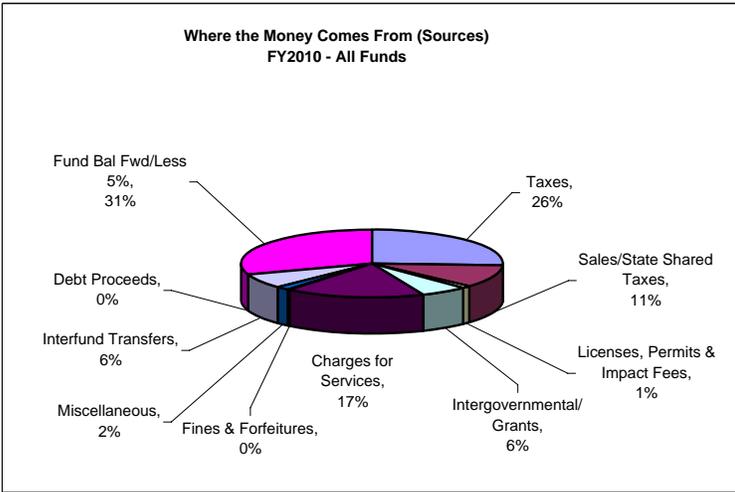
Monroe County produces its budget in conformance with rules and regulations developed for local governments. While it does not take an accountant to understand a local government budget, the reader should understand the County develops its budget in accordance with uniform accounting concepts and budgeting standards. Some of the more important standards are:

- ***National Accounting Standards*** - Just as businesses follow what are known as generally accepted accounting principles (abbreviated as "GAAP"), governments follow national standards for financial reporting. A government using consistent standards can look at itself over time to measure its financial strengths. Comparative measures of performance can then be made with other units of government. Some of the standards Monroe County uses are those of the Government Finance Officers Association (GFOA) and the Governmental Accounting Standards Board (GASB).
- ***State of Florida Budgeting Standards*** - The State of Florida establishes budgeting and financial rules for local Florida governments. An example is its rule for timing of the annual budget cycle. The fiscal year for counties begins October 1st and ends September 30th of the following calendar year. Another example is its rule about how a county adopts a budget and how a county sets property tax rates.
- ***Federal and State Grant Requirements*** - Monroe County receives grants from several federal and state agencies. To insure the County uses these funds for specific programs, these agencies require the County to keep these grant funds separate from other County revenues. This segregation requires a more complex financial structure to manage these "restricted" dollars.
- ***Local Budgeting Standards*** - Finally, the Board of County Commissioners establishes uses for some fees collected by the County to insure they are spent on specific programs. Impact fees and permit fees are examples of revenues with such self-imposed restrictions.

Introduction to County Budgeting

Balancing the County Budget

Unlike the federal government, Florida law states a county must have a balanced budget. The amount of the proposed revenues must equal the expenditures for 61 funds. When OMB "balances the budget," the revenues must balance the appropriations for each fund and thereby for the entire budget. This means Monroe County has no budget deficit.



Sources	FY09 Adopted	FY10 Adopted	% of Total
Ad Valorem Taxes	84,892,491	84,817,222	26%
Sales/State Shared Taxes	32,963,001	35,252,789	11%
Licenses, Permits & Impact Fees	3,140,632	3,746,895	1%
Intergovernmental/Grants	26,429,072	18,835,072	6%
Charges for Services	53,783,888	56,761,747	17%
Fines & Forfeitures	500,000	460,526	0%
Miscellaneous	5,577,083	5,107,517	2%
Interfund Transfers	20,251,140	23,245,356	7%
Debt Proceeds	12,967,766	0	0%
Fund Bal Fwd/Less 5%	102,825,751	98,993,296	30%
Total Sources	\$343,330,824	\$327,220,420	100%

Uses	FY09 Adopted	FY10 Adopted	% of Total
General Government Services	89,818,503	82,844,238	25%
Public Safety	80,011,671	79,418,732	24%
Physical Environment	48,081,827	40,808,715	12%
Transportation	23,685,145	25,937,323	8%
Economic Environment	27,432,870	30,277,147	9%
Human Services	29,289,273	29,070,232	9%
Culture & Recreation	7,750,467	5,661,256	2%
Other Uses	31,984,414	29,355,818	9%
Court Related Expenditures	5,276,654	3,846,959	1%
Total Uses	\$343,330,824	\$327,220,420	100%

Introduction to County Budgeting

An Important Revenue – Property Taxes

A "property tax," more specifically called an "ad valorem" tax, is a tax based on the value of the property. We derive the term, "ad valorem" from the Latin phrase meaning "according to value."

In Florida, there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax, and the tax rate. Each county's Property Appraiser's Office calculates property values and Florida law dictates the exemptions. The tax rates are set by the various local governments authorized to collect property taxes according to Florida law.

The ad valorem tax rate is expressed in "mills." A mill equals \$0.001. The rate at which the tax is charged is called the "millage rate". If the ad valorem tax rate is 8 mills, the "millage rate" is 8 mills. This means that per dollar of property value, a property or ad valorem tax of \$0.008 is paid. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at \$10,000 and the millage rate is 8 mills, you would pay \$8 per \$1,000 value or \$80.

Other Sources of County Revenues

Monroe County raises revenues from sources other than property taxes such as licenses and permits, revenues from federal and state sources, charges for services, fines and forfeitures, grants, rents and interest.

It is important to understand the County has the ability to combine property taxes and other revenues to support a broad range of activities. The County also uses property taxes and other revenues to supplement programs receiving grant funds from the state and federal government. If grant or other funding decrease, the County must decide whether to raise tax revenues to support these various programs rather than reduce service.

The Dual Roles Florida Counties Serve

In Florida, a county may serve a dual role. It can provide some services to all county residents regardless of whether or not the residents live in a city. These services are called "countywide" and use the *Countywide Property Tax* as a means of financing. It may also provide municipal-type services to residents in the unincorporated areas. These areas are portions of the county, which are not incorporated as cities. These services are called "MSTU" services and use *Municipal Services Taxing Unit Property Tax* as one of the means of financing these services.

Multiple Taxing Authorities - Florida law allows a county to charge one property tax rate countywide for services provided to the entire county population. State law also requires a county to charge another property tax rate in only the unincorporated area for the city-type services supplied by the county. If you look carefully at your annual tax bill, you will see several lines for the various property taxes:

The General Revenue Fund - The "General Revenue Fund" line in your tax bill is a county-wide tax that finances a diverse number of services such as environmental protection, shelter and care for impounded animals, general assistance for the indigent, public facilities maintenance, and libraries. It also pays for a variety of administrative functions required of a large organization: computer systems, communications purchasing, budget, human resources, finance and legal services.

The Law Enforcement, Jail, Judicial Fund - The "Law Enforcement, Jail, Judicial Fund" line on your tax bill is a countywide tax that pays for operation of the Sheriff's Department, jail maintenance and the County's court support system.

The Health Clinic - This is a countywide tax used to support the operation of the County's public health clinic.

The General Purpose MSTU - Another name for the property tax on the unincorporated area is the *Municipal Services Taxing Unit Property Tax*, or General Purpose MSTU tax. This line in your tax bill pays for services normally provided by municipalities. MSTU services and includes land use planning, zoning, fire marshal, code enforcement, emergency medical services, fire services, and maintain county parks.

Introduction to County Budgeting

There are also separate property taxes levied for special assessment tax districts such as *Fire and Ambulance*, *Mosquito Control and South Florida Water Management*. Monroe County also taxes for the operation of its schools under the separate authority of the *School Board*.

Special Assessment Property Tax

A non-ad valorem assessment, also called a special assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties. The value of the property is not considered when calculating a special assessment. Instead, the cost of the facility or the service is allocated to the properties in a defined area. This allocation is based on the degree to which the property will reasonably benefit from the facility or service. It is important to note that Monroe County is not the only jurisdiction levying these special assessments in the unincorporated area. There are a number of separate special assessment districts and with the ability to levy these assessments.

Other Governments in Monroe County

One frequent misunderstanding is that the Monroe County Board of County Commissioners oversees the local school system. While school boards in other states have their budgets approved by the county commissioners or the county board of supervisors, school districts in Florida are *separate taxing authorities*. The property tax levy for the school system is separate from the County's on the annual tax bill. Other units of government which levy property tax separately from Monroe County are the *Mosquito Control District* and a multi-county district -- the *South Florida Water Management District*. There are also five cities in the county: Key West, Islamorada, Marathon, Layton and Key Colony Beach. These cities have separate budgets and revenue sources.

Tracking the County's Budget

With 5,000 line items and dozens of organizations within its purview, Monroe County relies on computers with sophisticated budgeting software to help with budgeting and accounting.

Like many counties in Florida, the Monroe County Clerk of the Circuit Court performs the day-to-day accounting such as writing checks to vendors and processing payroll. The Monroe County Office of Management and Budget under the County Administrator prepares the budget using a computerized budget preparation system.

Developing the Budget

The process of compiling the annual budget is actually a year-round activity. The basis for the process is a framework of statutory deadlines established by the State of Florida. The County Administrator and the OMB Department staff establish the remainder of the process. County administration sets interim deadlines to insure necessary information is collected, priorities are determined, and recommendations can be made by the County Administrator to the Board of County Commissioners. The County Administrator has been designated to serve as the official budget officer for Monroe County, to the Board of County Commissioners, which, in turn establishes tax rates and adopts the annual budget.

While the process may change somewhat from year to year, an examination of the process illustrates the many steps to adopting an annual budget. An annual budget, including all such funds as required by law, shall be prepared and approved each fiscal year. The budget process is conducted in accordance with Chapters 125, 129, 200 and 218 of the Florida Statutes as amended. Monroe County processes the budget in four basic phases:

1. Planning Phase (January - March)
2. Preparation Phase (April - July)
3. Adoption Phase (July - September)
4. Implementation and Adjustment Phase (Year-round)

Planning Phase - Early in the budget process, OMB staff prepares budget instruction packages which are used by County departments to submit their annual budget requests. Departments are asked to develop statistical measures to describe the levels of services they offer. Management evaluates the statistical measures to determine what services can be maintained at a particular level of operational funding. During the planning phase, departments are

Introduction to County Budgeting

also asked to estimate their capital needs for the upcoming fiscal year as well as estimated needs for an additional six years. These estimates form the basis for the long-range *Capital Projects Plan*.

Preparation Phase – For all departments funded by the Board of County Commissioners (BOCC), the County Administrator gave the Division Directors their budget instructions during their March 5, 2009 Division Directors meeting. Internal service fund departments provide their revenue and expense estimates. All other departments were required to submit their expense estimates to OMB by March 19th. Most Constitutional Officers submit their budgets by June 1. The County Administrator conducts a series of budget review meetings with the departments and makes final decisions on a proposed *Tentative Budget* to be presented to the BOCC.

Adoption Phase - The County Administrator presents a proposed *Tentative Budget* to the BOCC at policy workshops in July. All policy workshops, as well as public hearings, are televised live and videotaped for re-broadcast. After receiving priorities from the BOCC in the policy workshops, the *Tentative Budget* is modified and a public hearing is held between 65 and 80 days following certification of taxable value. This hearing serves to explain the budget components and to receive requests and complaints from the public and amend the budget as they see fit. In accordance with State “Truth-in-Millage” (TRIM) requirements, the BOCC establishes tentative property tax millages which are publicly announced and mailed to all property owners in August. The BOCC schedules three public budget hearings in September: Key Largo, Key West and Marathon. The *Adopted Budget* and all final millages are formally approved at the last public hearing.

Implementation and Adjustment - Once the *Adopted Budget* is implemented on October 1, OMB monitors actual spending versus the budgeted spending. Changing circumstances usually require minor adjustments within department budgets during the year which are handled by requests to OMB. Any major adjustments that require movement of budgeted funds between departments must be approved by the BOCC by resolution or formal budget amendment in a properly noticed public meeting.

The multi-year *Capital Projects Plan* which is approved during the September public hearings should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally approved as a part of the *Adopted Budget* in September. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those “out years” are legally adopted in the process described above.

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Monroe County for its annual budget for the fiscal year beginning October 1, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Finding Information About the Budget

The budget for Monroe County is available in draft form any time after presentation of the tentative budget by the County Administrator to the Board of County Commissioners in early July. Based on the County Administrator's recommendations, OMB produces a budget summary. Copies of the summary document are available in the public libraries in July and August. Changes may be made in the **COUNTY ADMINISTRATOR'S TENTATIVE BUDGET PRIOR** to the public budget hearings in September.

In accordance with Florida law, the County also advertises a summary budget in a newspaper of general circulation prior to final adoption. After the Board of County Commissioners approves the budget in September, the OMB Department compiles the final budget document. Information on where detailed budget documents are available for public review can be obtained by calling the Monroe County OMB Department at (305) 292-4470.

Budget information is also available on the internet at the County's world-wide web site **www.monroecounty-fl.gov**.

The following is the schedule that will be followed to adopt the Fiscal Year 2010 Budget:

Introduction to County Budgeting

MONROE COUNTY BOARD OF COUNTY COMMISSIONERS BUDGET CALENDAR, FISCAL YEAR 2010

Revised Adopted Timetable

Date 2009,	Day	RESPONSIBLE PARTY	REQUIRED ACTIVITY	REQUIREMENT REFERENCE
February 18,	Wednesday	Board of County Commissioners	Approval of the FY10 Budget Timetable. Agenda item to discuss FY10 budget funding for HSAB and non-profit organizations. Regular BOCC meeting Key Largo	
March 5,	Thursday	County Administrator, Division Directors	County Administrator will give Division Directors their budget instructions during the weekly Division Director's meeting.	Section 129.025 Florida Statutes
March 19,	Thursday	Division Directors, Department Directors, TDC Executive Director	OMB deadline for submission- budget requests for all Internal Service Funds and departments including TDC.	
March 21-28		Office of Management and Budget	OMB bottom line review.	Section 129.025 Florida Statutes
April 20-24	Monday-Friday	County Administrator, Division and Department Directors, OMB	County Administrator's internal budget review with Divisions/Departments and OMB	Section 129.025 Florida Statutes
April 30,	Thursday	Division Directors, Department Directors, TDC Executive Director	Deadline for <u>final submission</u> of budgets to OMB from departments.	
May 7, 6 Wednesday	Thursday,	County Administrator, Engineering, Public Works, OMB	Capital Improvement Plan Review 2 P.M.	Section 129.025 Florida Statutes
May 10-15			Governor's Hurricane Conference	
May 29,	Friday	Human Service Advisory Board	This is the last date to receive input from the Human Service Advisory Board.	
On or before June 1,	Monday	Constitutional Officers, State Attorney, Housing Authority, Judicial, and Health Dept.	Submission of budget requests to the County Administrator.	Section 129.03(2) Florida Statutes
July 1,	Wednesday	Property Appraiser	Property Appraiser certifies Assessment of all property values on DR-420.	Section 129.03(1) Florida Statutes
July 13,	Monday	Board of County Commissioners	Tentative budget to be delivered at a Special Meeting 2 P.M. Key West Marathon	Section 129.03(3) Florida Statutes
July 24,	Friday	Board of County Commissioners	Special Meeting for discussion of Budget and Capital Improvement Plan. Announcement of Proposed Millage Rates and selection of dates, times and places for public hearings. Approval to advise the Property Appraiser of proposed millage rates. 10 A.M. Mthn	Sections 129.03(3)(a) and 200.065(2)(b) Florida Statutes
July 24-28			National Association of Counties (Naco) Annual Conference	
No later than August 4,	Tuesday	Office of Management and Budget	Last day to advise the Property Appraiser of the Proposed Millage Rates, current year rolled-back rate and the date, times and place of the Tentative Budget Hearing.	Section 200.065(2)(b), Florida Statutes
No later than August 24,	Monday	Property Appraiser	Property Appraiser to mail out the Notice of Proposed Property Taxes to each taxpayer listed on the current year assessment roll. (TRIM Notices)	Sections 200.065(2)(b) and 200.069 Florida Statutes
September 9,	Wednesday	Board of County Commissioners	First Public Hearing Adoption of Tentative Budget and Millage Rate 5:05 P.M. Key Largo	Sections 129.03(3)(c), 200.065(2c) and 200.065(2)(e), Florida Statutes
September 16,	Wednesday	Board of County Commissioners	Second Public Hearing 5:05 P.M. Marathon	Not Required- Done as a public service.
September 23,	Wednesday	Board of County Commissioners	Final Public hearing Adoption of Final Budget and Millage Rate 5:05 P.M. Key West	Sections 129.03(3)(c), 200.065(2)(d) and 200.065(2)(e), Florida Statutes
Following final budget adoption		Board of County Commissioners	Notify the Sheriff, in writing, of the specific action taken on the proposed fiscal year 2009-2010 budget appropriations of the Sheriff.	Section 30.49(4), Florida Statutes

Goals and Policies

Introduction

Monroe County's short and long-term goals and policies are developed during the budget process each year. The BOCC discusses trends, capital projects and policy priorities at public meetings held during the budget planning phase and these priorities are further refined and clarified during the budget preparation and adoption phases of the budget process in the late spring and summer of each year. The BOCC tries to strike a prudent balance between service needs and financial ability to pay for those services. Following is discussion of the primary goals and policies adopted by the BOCC:

County-wide Long-term Goals and Policies

The County developed and received approval from the State of Florida for the *Monroe County Year 2010 Comprehensive Plan*. Major goals articulated in the plan are:

- **Future Land Use** - Monroe County shall manage future growth to enhance the quality of life, ensure the safety of County residents and visitors, and protect valuable natural resources.
- **Conservation and Coastal Management** - The environmental quality of the air, water, marine resources and habitat, wetlands, upland vegetation, beaches and berms, wildlife and wildlife habitats, soil and mineral resources, potable water, historic resources shall be protected and where possible, enhanced.
- **Traffic Circulation** - To provide a safe, convenient, efficient, and environmentally compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County.
- **Mass Transit** - To provide a coordinated surface transportation system for transportation disadvantaged people within Monroe County and to encourage such a system for all residents and guests.
- **Ports, Aviation and Related Facilities** - Monroe County shall provide aviation and port facilities to all existing and future residents and guests in a manner that maximizes safety, convenience, economic benefit, and environmental compatibility.
- **Housing** - Monroe County shall adopt programs and policies to facilitate access by all current and future residents to adequate and affordable housing that is safe, decent, and structurally sound, and that meets the needs of the population based on type, tenure characteristics, unit size and individual preferences.
- **Potable Water** - The County shall support Florida Keys Aqueduct Authority in the fulfillment of their statutory obligation and authority to provide for a safe, high quality and adequate supply, treatment, distribution, and conservation of potable water to meet the needs of present and future residents.
- **Solid Waste** - The County shall provide for the adequate collection, disposal and resource recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents.
- **Sanitary Sewer** - The County shall provide for the adequate, economically sound collection, treatment, and disposal of sewage which meets the needs of present and future residents while ensuring the protection of public health, and the maintenance and protection of ground, nearshore, and offshore water quality.
- **Drainage** - Monroe County shall provide a stormwater management system, which protects real and personal properties, and which promotes and protects ground and nearshore water quality.
- **Natural Groundwater Aquifer Recharge** - The County shall protect the quality and quantity of water in the potable water aquifer and in the freshwater lens systems so as to ensure public health, conserve the public water supply, and preserve ecosystems dependent upon freshwater.

Goals and Policies

- **Recreation and Open Space** - Monroe County shall provide a recreation and open space system to conserve valuable natural resources and to provide recreational opportunities adequate to serve the present and future population of Monroe County; including permanent residents and visitors.
- **Intergovernmental Coordination** - The County shall promote and encourage intergovernmental coordination between the County, the County municipalities, Dade and Collier counties, regional, state, and federal governments and private entities in order to anticipate and resolve present and future concerns and conflicts.
- **Capital Improvements** - Monroe County shall provide and maintain, in a timely and efficient manner, adequate public facilities for both existing and future populations, consistent with available financial resources.

County-wide Short-term Goals and Policies

In order to achieve long-term goals, several key short-term goals and associated policies are established by the BOCC each budget year. The key short-term goals are:

- Increase code enforcement for transient rentals and FEMA downstairs enclosure problems.
- Maintain fund contingencies, reserves and fund balances forward for each of the ad valorem tax supported funds.
- Maintain and improve the Worker's Compensation and Group Insurance funds.
- Increase maintenance and upgrade existing parks.
- Further enhance and upgrade the County's computer network systems.
- Consolidate and standardize volunteer fire service training, equipment and finances.
- Improve efficiency of Growth Management Permitting Process.
- Design and construct a wastewater treatment system to serve Big Coppitt, Duck Key, Cudjoe/Summerland, Key Largo and South Stock Island.
- Courtroom renovations in Marathon and Plantation Key.
- Construct/ Renovate fire facilities in several areas throughout Monroe County.
- Update waste water treatments plants at County owned facilities to comply with D.E.P. regulations.

Financial Policies

General

The Operating Budget authorizing expenditure of County funds will be adopted annually by the Board at the Fund Level. The budgeted expenditures and reserves of each fund (including the reserve for contingencies, reserve for cash, cash carry forward, and all other purposes) will equal the sum of projected beginning balances for the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year. In simple terms; the revenues and expenditures must be equal on a fund by fund basis in order to present a “balanced budget”. Budget & Finance shall estimate 95% of all receipts reasonably anticipated from all sources. This will be the basis for budgeted revenues. [F.S. 129.01(2)(b)]

Reserves for contingency may be budgeted in any fund, not to exceed 10% of the total fund budget, for reallocation by the Board as needed during the year to fund unexpected operations. Reserve for cash should be set between 5% and 20%. A reserve for cash will be budgeted in any fund that requires monies to be carried forward into the following year to support operations until sufficient current revenues are received.

The policy allows for transfers among expenditure and revenue accounts that may be made during the fiscal year within a fund and with a department. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment.

Cash and Cash Equivalents

Cash balances for the majority of funds are pooled for investment purposes. Earnings from such investments are allocated to the respective funds based on applicable cash participation by each fund. The investment pools are managed such that all participating funds have the ability to deposit and withdraw cash as if they were demand deposit accounts and therefore all balances representing participants’ equity in the investment pools are classified as cash equivalents on the Board’s financial statements. For investments which are held separately from the pools, those which are highly liquid (including restricted assets), which an original or remaining maturity of 90 days or less, are considered to be cash equivalents.

Investments

Florida Statute 218.415 authorizes local governments to invest its funds pursuant to a written investment plan. The County’s Investment Policy (policy) allows investment of surplus funds and the Clerk of the Court as the Chief Financial Officer acts as the County’s Treasury Manager. The County invests in various conservative funds that are generally backed by the full faith and credit of the United States.

The County’s Investment Policy limits credit risk by restricting authorized investments to the following: Florida Local Government Surplus Funds Trust Fund Investment Pool administered by Florida’s State Board of Administration (a 2a7-like pool), direct obligations of the United States or its agencies and instrumentalities, money market mutual funds, and Intergovernmental Investment Pools authorized by the Florida Statutes.

The Policy requires that investments in federal instrumentality debt be guaranteed by the full faith and credit of the U.S. Government sponsored agency, and that investments in money market mutual funds have a rating of AAAM or AAAM-G or better by Standard & Poor’s (S&P or other nationally recognized rating agency).

The Policy requires bank deposits secured as provided by Chapter 280, Florida Statutes. This law requires local governments to deposit funds only in financial institutions designated as qualified public depositories by the Chief Financial Officer of the State of Florida.

The Policy requires execution of a third-party custodial safe keeping agreement for all purchased securities, and requires that securities be held in the County’s name.

The Policy limits the investment of three months of operating expenditures to twelve months. The Policy limits the investment of non current operating funds to five years.

Financial Policies

Long-Term Obligations

In the government-wide financial statements, and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the application governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

Measurement Focus

All Governmental Funds and Expendable Trust Funds are accounted for using a current financial resources measurement focus. Only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases and decreases in net total assets.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds, expendable trust, and agency funds are accounted for on the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become available and measurable. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for (1) unmatured interest on general long-term debt, which is recognized when due; (2) prepaid items, which are reported only on the Balance Sheet and do not affect expenditures; and (3) the long term portion of accumulated sick pay, vacation pay, and compensatory time, which is not recorded as an expenditure.

All proprietary funds are accounted for using the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recognized in the period incurred, if measurable.

Budgetary Basis

Annual budgets are prepared to be consistent with the basis of accounting. There are certain exceptions where it is known that final expenditures will be less than the initial budget. The budget reflects the exclusion of five percent of anticipated collections of certain general revenues, in accordance with Florida Statutes. Actual revenues may exceed the budget. Since budgeted expenditures represent a ceiling, actual expenditures normally fall short of the budget. The excess revenues and under expenditures, carry forward as fund balance to the following year. For Proprietary Funds, depreciation expenses are not budgeted, but are recorded and reported for financial purposes.

All annual appropriations lapse at fiscal year end. Under the County's budgetary process, outstanding encumbrances are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be re-appropriated and honored the subsequent fiscal year.

Budgetary Control

Separate accounting systems and budgets are maintained by the Board of County Commissioners, Sheriff, Tax Collector, Property Appraiser, Supervisor of Elections, and Clerk of Courts.

Florida Statutes require that the County adopt a balanced budget. Managerial budgetary control for the Board of County Commissioners is maintained at the fund, department and account level by the

Financial Policies

encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Purchase orders, which result in an overrun of cost center balances, are not released until additional appropriations are made available. Encumbrances at fiscal year-end are canceled and, if required, are then re-encumbered in the new budget year based on allowable appropriations.

Expenditures by the Constitutional Officers who maintain separate budgets are controlled by appropriations in accordance with budget requirements set forth in Florida Statutes.

Fund Balances

The Board has a policy to appropriate between 70% and 82.5% of the estimated ending fund balance across the funds and approved the appropriation of 95% of the fund balance in the One Cent Infrastructure Surtax Fund for the fiscal year 2008 Capital Plan. In light of the recent legislative developments, the Board will be unable to fully adhere to this policy as fund balances will have to serve as revenues in certain funds, but will comply with GFOA recommendations of keeping at least two months of operating expenditures in unappropriated fund balance.

Fund Descriptions

General Fund

General Fund - Used to account for all financial resources except those accounted for in other funds.

Special Revenue Funds - Used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Affordable Housing Programs - Accounts for various low-income housing grants.

Law Enforcement, Jail, Judicial - Accounts for operation of the Sheriff's Department and County court system.

Roads & Bridges - Accounts for operation and capital improvements for the County's Road Department.

Tourist Development - Funds that account for the local option three-cent bed tax.

Governmental Grants - To account for various state and federal grants.

Impact Funds - Special assessment of the unincorporated areas for roadways, parks, libraries, solid waste, police facilities, fire & EMS and housing.

Fire & Ambulance Districts - Accounts for operation of two fire and ambulance district's services.

Upper Keys Trauma District - Transportation and hospitalization of County patients in Dade County.

Unincorporated Parks & Beaches - Account for unincorporated parks and recreation operations.

MSTD - Planning, Building, Code Enforcement & Fire Marshal - Unincorporated planning, building, zoning and Fire Marshal.

Municipal Policing - Accounts for Sheriff's Department operation for services to unincorporated Monroe County and contracts with municipalities for additional services, over and above the Sheriff's Countywide costs.

911 Enhancement Fund - Accounts for fees levied for the 911 emergency phone system.

Special Taxing Districts - Accounts for special, small area security, culvert, and neighborhood operations.

Boating Improvement - Accounts for boating related activities.

Miscellaneous Special Revenue - Accounts for expenditures from any other restricted revenue sources

Environmental Restoration - Accounts for expenditures related to habitat restoration.

Municipal Service Taxing Units - Accounts for improvements that benefit property owners in the unit of taxation.

Building Fund - Will be used to account for activities related to restricted building fee revenues.

Debt Service Funds - Accounts for the revenue received and payment of, general long-term debt principal and interest.

Revenue Bond Funds - Account for payment of interest and principal of the long-term debt associated with the County's Infrastructure Sales Tax 2003 and 2007 Revenue Bonds, which are accounted for in Fund 307 and Fund 308 (respectively).

Variable Rate Obligation Bond - Used to account for the renovation and expansion of the Airport terminal.

Capital Project Funds - Used to account for the acquisition or construction of major capital facilities/infrastructure other than those financed by proprietary and trust funds.

One Cent Sales Tax Capital Projects - Capital projects financed by the One-Cent Infrastructure Tax.

Sales Tax Revenue Bond Capital Improvements - Accounts for projects financed by the sales tax 2003 and 2007 revenue and refunding bonds.

Wastewater Construction Projects - Accounts for the waste water projects in Big Coppitt and Duck Keys.

Enterprise Funds - Accounts for operations that are financed and operated similar to private business enterprises.

Card Sound Bridge - Accounts for the operations of the Card Sound toll bridge.

Airports - Accounts for the operations of the Marathon and Key West airports.

Solid Waste - Accounts for the operations of Monroe County's solid waste services.

Internal Service Funds - Accounts for **Worker's Compensation, Group Insurance, Risk Management and Fleet Management** provided by the County to other County departments and agencies.

Trust and Agency Funds - Used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, or other governmental units. **Law Enforcement Trust, Clerk's Drug Abuse Trust, and Court Facility Fees** are included. These funds have been reclassified as special revenue funds as a result of changes made by the Government Accounting Standards Board #34.

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

General Fund

Fund Number: **001**

Description: The General Fund is the principal fund of the County and accounts for the receipt and expenditure of resources that are traditionally associated with local government and that are not required to be accounted for in another fund.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Animal Shelters	984,419	Taxes	26,736,797
BOCC Administrative	1,847,326	Licenses And Permits	357,895
BOCC Miscellaneous	920,837	Intergovernmental Revenue	5,792,577
Budgeted Transfers	500,000	Charges For Services	4,015,148
Clerk of Courts	3,189,678	Fines And Forfeits	10,526
County Administrator	553,655	Misc. Revenues	1,334,210
County Attorney	1,209,238	Other Sources	12,425,331
County Engineer	213,649		
Emergency Management	271,299	Total Revenue	50,672,484
Employee Services - Personnel	332,889		
Extension Services	186,213		
Facilities Maintenance	7,195,987		
Fire & Rescue Coordinator	327,522		
Grants Management	207,899		
Guardian Ad Litem	160,105		
Human Service Advisory Board Funding	1,768,200		
Judicial Administration	1,581,434		
Libraries	2,364,052		
Medical Examiner	564,904		
Office of Management & Budget	478,459		
Other Non-profit Funding (Not HSAB)	935,420		
Property Appraiser	3,453,243		
Public Defender	514,577		
Public Works Management	121,974		
Purchasing	209,818		
Quasi-external Services	125,000		
Reserves	8,849,341		
Social Services	2,472,980		
State Attorney	338,720		
Supervisor of Elections	1,490,719		
Tax Collector	4,800,000		
Technical Services	1,901,467		
Veteran Affairs	601,460		
Total Budget	50,672,484		

Affordable Housing Programs

Fund Number: **100**

Description: This fund accounts for revenues and expenditures of various low income housing programs.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Housing Assistance	252,378	Misc. Revenues	10,000
Reserves	108,162	Other Sources	350,540
Total Budget	360,540	Total Revenue	360,540

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Fine & Forfeiture Fund

Fund Number: **101**

Description: This fund accounts for operation of the Sheriff's Department, County Court System, and Detention Facility Activities.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
BOCC Miscellaneous	912,140	Taxes	44,752,196
Budgeted Transfers	16,667	Intergovernmental Revenue	40,000
Emergency Medical Air Transport	2,507,887	Charges For Services	2,880,242
Facilities Maintenance	1,958,964	Fines And Forfeits	250,000
Judicial Administration	50,000	Misc. Revenues	600,000
LEEA	75,000	Other Sources	2,339,422
Monroe County Sheriff	40,658,635		
Reserves	4,682,567		
		Total Revenue	50,861,860
Total Budget	50,861,860		

Road And Bridge Fund

Fund Number: **102**

Description: This fund accounts for operation and capital improvements for the County's Road Department.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	595,728	Taxes	1,038,000
Public Works Management	352,965	Intergovernmental Revenue	3,200,000
Reserves	1,523,941	Charges For Services	4,000
Road Department	3,192,549	Misc. Revenues	206,000
		Other Sources	1,217,183
		Total Revenue	5,665,183
Total Budget	5,665,183		

TDC District Two Penny

Fund Number: **115**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	40,171	Taxes	3,077,560
TDC Special Projects	696,027	Other Sources	2,025,042
TDC Two Penny Events	4,366,404		
		Total Revenue	5,102,602
Total Budget	5,102,602		

TDC Admin & Promo 2 Cent

Fund Number: **116**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	109,809	Taxes	6,025,400
TDC Two Penny Generic	8,568,467	Other Sources	2,652,876
		Total Revenue	8,678,276
Total Budget	8,678,276		

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

TDC District 1 Third Cent

Fund Number: **117**

Description: To account for the local option three cent bed tax in district one.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	43,760	Taxes	4,656,540
TDC District 1 Third Penny	6,872,157	Other Sources	2,259,377
Total Budget	6,915,917	Total Revenue	6,915,917

TDC District 2 Third Cent

Fund Number: **118**

Description: To account for the local option three cent bed tax in district two.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	19,495	Taxes	505,800
TDC District 2 Third Cent	669,336	Other Sources	183,031
Total Budget	688,831	Total Revenue	688,831

TDC District 3 Third Cent

Fund Number: **119**

Description: To account for the local option three cent bed tax in district three.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	11,258	Taxes	1,158,880
TDC District 3 Third Cent	1,823,218	Other Sources	675,596
Total Budget	1,834,476	Total Revenue	1,834,476

TDC District 4 Third Cent

Fund Number: **120**

Description: To account for the local option three cent bed tax in district four.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	11,134	Taxes	1,130,680
TDC District 4 Third Cent	1,525,442	Other Sources	405,896
Total Budget	1,536,576	Total Revenue	1,536,576

TDC District 5 Third Cent

Fund Number: **121**

Description: To account for the local option three cent bed tax in district five.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	31,437	Taxes	1,223,440
TDC District 5 Third Cent	1,651,662	Other Sources	459,659
Total Budget	1,683,099	Total Revenue	1,683,099

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Governmental Fund Type Grants

Fund Number: **125**

Description: This fund is used to account for various State and Federal grants.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Office of Management & Budget	16,667	Other Sources	551,667
Reserves	535,000		
Total Budget	551,667	Total Revenue	551,667

Impact Fees Fund - Roadway

Fund Number: **130**

Description: This fund accounts for roadway impact fees collected within the County's Impact Fee District.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Impact Fees Roadways	5,782,942	Licenses And Permits	70,000
		Misc. Revenues	101,000
Total Budget	5,782,942	Other Sources	5,611,942
		Total Revenue	5,782,942

Impact Fees Fund - Parks & Rec

Fund Number: **131**

Description: This fund accounts for park impact fees collected within the County's Impact Fee District.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Impact Fees Parks & Recreation	403,781	Licenses And Permits	21,000
		Misc. Revenues	10,000
Total Budget	403,781	Other Sources	372,781
		Total Revenue	403,781

Impact Fees Fund - Libraries

Fund Number: **132**

Description: This fund accounts for library impact fees collected within the County's Impact Fee District.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Impact Fees Libraries	794,015	Licenses And Permits	20,000
		Misc. Revenues	15,000
Total Budget	794,015	Other Sources	759,015
		Total Revenue	794,015

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Impact Fees Fund - Solid Waste

Fund Number: **133**

Description: This fund accounts for solid waste impact fees collected within the County's Impact Fee District.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Impact Fees Solid Waste	33,049	Licenses And Permits	7,000
		Misc. Revenues	450
		Other Sources	25,599
Total Budget	33,049	Total Revenue	33,049

Impact Fees Fund - Police Fac

Fund Number: **134**

Description: This fund accounts for police impact fees collected within the County's Impact Fee District.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Impact Fees Police Facilities	66,173	Licenses And Permits	12,000
		Misc. Revenues	1,000
		Other Sources	53,173
Total Budget	66,173	Total Revenue	66,173

Impact Fees Fund - Fire & EMS

Fund Number: **135**

Description: This fund accounts for fire facility impact fees collected within the County's Impact Fee District.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Impact Fees Fire & EMS	221,083	Licenses And Permits	10,000
		Misc. Revenues	4,650
		Other Sources	206,433
Total Budget	221,083	Total Revenue	221,083

Employee Fair Share Housing

Fund Number: **136**

Description: This fund accounts for employee fair share housing impact fees collected in the County's impact fee districts.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Emp Fair Shr Hsing	210,000	Licenses And Permits	16,000
Reserves	78,294	Misc. Revenues	7,600
		Other Sources	264,694
Total Budget	288,294	Total Revenue	288,294

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Fire & Ambulance District 1 L&M Key

Fund Number: **141**

Description: To account for revenues and expenditures related to District One Fire and Ambulance services.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	855,822	Taxes	9,456,898
EMS Administration	5,495,311	Intergovernmental Revenue	35,000
Facilities Maintenance	11,000	Charges For Services	510,000
Fire & Rescue District 1	4,406,173	Misc. Revenues	80,000
Property Appraiser	152,159	Other Sources	3,552,119
Reserves	2,438,938		
Tax Collector	274,614		
	Total Budget		Total Revenue
	13,634,017		13,634,017

Upper Keys Healthcare Taxing District

Fund Number: **144**

Description: This fund is used to account for expenditures related to transportation and hospitalization of County patients in Dade County.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	23,301	Misc. Revenues	35,000
Reserves	128,211	Other Sources	407,916
Upper Keys Health Care Taxing District	291,404		
	Total Budget		Total Revenue
	442,916		442,916

Unincorporated Svc Dist Parks & Rec

Fund Number: **147**

Description: This fund is used to account for unincorporated parks and recreation operations.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	202,769	Taxes	1,600,056
Facilities Maintenance	1,760,385	Charges For Services	45,000
Reserves	431,381	Misc. Revenues	60,000
	Total Budget	Other Sources	689,479
	2,394,535		Total Revenue
			2,394,535

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Mstd - Plng/bldg/code/fire Mar

Fund Number: **148**

Description: This fund is used to account for revenue and expenditures related to unincorporated planning, code enforcement, zoning and Fire Marshal.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
2010 Comp Plan	221,000	Taxes	1,642,626
Budgeted Transfers	1,346,244	Intergovernmental Revenue	3,917,495
Code Enforcement	1,159,509	Charges For Services	594,889
County Attorney	394,255	Fines And Forfeits	100,000
Environmental Resources	275,222	Misc. Revenues	104,554
Fire & Rescue Coordinator	706,173	Other Sources	2,026,439
Fire Marshal	324,292		
Growth Management Administration	1,191,389	Total Revenue	8,386,003
Marine Projects	67,443		
Marine Resources	52,850		
Planning Commission	98,142		
Planning Department	1,040,834		
Planning/Building Refunds	2,000		
Property Appraiser	28,649		
Reserves	1,418,001		
Tax Collector	60,000		
Total Budget	8,386,003		

Municipal Policing

Fund Number: **149**

Description: This fund accounts for Sheriff's Department operation for services to unincorporated Monroe County and contracts with municipalities for additional services, over and above the Sheriff's Countywide costs.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	6,561	Taxes	3,761,255
Monroe County Sheriff	6,605,792	Charges For Services	3,165,142
Property Appraiser	70,000	Misc. Revenues	50,000
Reserves	1,415,147	Other Sources	1,261,103
Tax Collector	140,000		
Total Budget	8,237,500	Total Revenue	8,237,500

911 Enhancement Fee

Fund Number: **150**

Description: This fund accounts for fees levied for the 911 emergency phone system.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Communications	428,450	Charges For Services	450,000
Total Budget	428,450	Misc. Revenues	1,000
		Other Sources	-22,550
		Total Revenue	428,450

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Duck Key Security District

Fund Number: **152**

Description: To account for the revenues and expenditures in providing security services for the Duck Key District.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
BOCC Miscellaneous	171,656	Licenses And Permits	73,000
Reserves	75,131	Misc. Revenues	6,000
Tax Collector	3,650	Other Sources	171,437
Total Budget	250,437	Total Revenue	250,437

Local Housing Assistance Trust Fund

Fund Number: **153**

Description: This program is funded by an increase in the documentary stamps, as approved by the State Legislature in the Affordable Housing Act. The revenue available to Monroe County is administered by the Housing Authority.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Housing Assistance	2,928,302	Intergovernmental Revenue	2,350,000
Reserves	30,000	Misc. Revenues	374,443
Total Budget	2,958,302	Other Sources	233,859
		Total Revenue	2,958,302

Boating Improvement Fund

Fund Number: **157**

Description: To account for revenues and expenditures providing boating-related activities, for removal of vessels and floating structures deemed a hazard to public safety and health, and for manatee and marine mammal protection and recovery.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Marine Projects	550,000	Charges For Services	500,000
Marine Projects	200,000	Misc. Revenues	20,000
Reserves	312,500	Other Sources	542,500
Total Budget	1,062,500	Total Revenue	1,062,500

Misc Special Revenue Fund

Fund Number: **158**

Description: To account for revenues and expenditures earmarked for specific purposes.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
BOCC Miscellaneous	154,924	Other Sources	2,317,183
Building Department	23,500	Total Revenue	2,317,183
Facilities Maintenance	11,711		
Reserves	2,127,048		
Total Budget	2,317,183		

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Environmental Restoration Fund

Fund Number: **160**

Description: This fund accounts for expenditures related to habitat restoration.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Environmental Resources	214,009	Fines And Forfeits	100,000
Reserves	91,719	Misc. Revenues	40,000
Total Budget	305,728	Other Sources	165,728
		Total Revenue	305,728

Law Enforcement Trust (600)

Fund Number: **162**

Description: To account for the funds used for the purpose of training police officers and supporting personnel in the prevention, investigation, detection, and identification of crime.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Law Enforcement Trust	423,527	Misc. Revenues	15,000
Reserves	177,441	Other Sources	585,968
Total Budget	600,968	Total Revenue	600,968

Court Facilities Fees Trust (602)

Fund Number: **163**

Description: To account for revenues collected upon the institution of any civil action, suit or proceeding to be used exclusively in providing and maintaining existing and future facilities for the use of the Circuit and County Court systems.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Judicial Administration	621,091	Charges For Services	300,000
Reserves	266,201	Other Sources	587,292
Total Budget	887,292	Total Revenue	887,292

Clerk's Drug Abuse Trust (603)

Fund Number: **164**

Description: To account for assessments collected for drug abuse programs and to disburse assistance grants for drug abuse treatment and/or educational programs which meet the standards for qualification of such programs by the Department of Health and Rehabilitative Services.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	35,000	Charges For Services	20,000
Reserves	15,000	Misc. Revenues	5,000
Total Budget	50,000	Other Sources	25,000
		Total Revenue	50,000

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Marathon Municipal Service Taxing Unit

Fund Number: **166**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities within the City of Marathon.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Reserves	11,687	Misc. Revenues	500
Tax Collector	1,402	Other Sources	46,249
Wastewater MSTUs	33,660		
		Total Revenue	46,749
Total Budget	46,749		

Bay Point Wastewater Municipal Service Taxing Unit

Fund Number: **168**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Bay Point.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Reserves	2,955	Misc. Revenues	1,000
Tax Collector	591	Other Sources	18,700
Wastewater MSTUs	16,154		
		Total Revenue	19,700
Total Budget	19,700		

Big Coppitt Wastewater Municipal Service Taxing Unit

Fund Number: **169**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Big Coppitt.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Reserves	4,147	Misc. Revenues	1,000
Tax Collector	1,448	Other Sources	40,469
Wastewater MSTUs	35,874		
		Total Revenue	41,469
Total Budget	41,469		

Key Largo Wastewater Municipal Service Taxing Unit

Fund Number: **170**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Key Largo.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Reserves	4,637	Other Sources	30,912
Tax Collector	500		
Wastewater MSTUs	25,775		
		Total Revenue	30,912
Total Budget	30,912		

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Stock Island Wastewater MSTU

Fund Number: 171

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Stock Island.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Planning/Building Refunds	23,573	Misc. Revenues	5,000
Reserves	35,359	Other Sources	230,725
Tax Collector	4,714		
Wastewater MSTUs	172,079	Total Revenue	235,725
Total Budget	235,725		

Cudjoe-Sugarloaf Municipal Service Taxing Unit

Fund Number: 172

Description: This taxing unit was enacted by Ordinance 038-2004, revised by Ordinance 010-2005 to provide wastewater and reclaimed water services and facilities and encompasses the unincorporated area bounded on the west by Shark Key Channel and on the east by Kemp Channel, less the area encompassed in the Baypoint MSTU described in Ordinance 037-2002.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Reserves	53,154	Misc. Revenues	5,000
Tax Collector	5,315	Other Sources	172,179
Wastewater MSTUs	118,710	Total Revenue	177,179
Total Budget	177,179		

Conch Key Municipal Service Taxing Unit

Fund Number: 174

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Conch Key.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Reserves	509	Misc. Revenues	100
Tax Collector	102	Other Sources	3,296
Wastewater MSTUs	2,785	Total Revenue	3,396
Total Budget	3,396		

Long Key, Layton Municipal Service Taxing Unit

Fund Number: 175

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Long Key and Layton.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Reserves	2,141	Misc. Revenues	100
Tax Collector	428	Other Sources	14,170
Wastewater MSTUs	11,701	Total Revenue	14,270
Total Budget	14,270		

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Duck Key Municipal Service Taxing Unit

Fund Number: **176**

Description: This taxing unit was created to provide wastewater services to the Duck Key service district.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Reserves	15,879	Misc. Revenues	1,500
Tax Collector	1,588	Other Sources	51,432
Wastewater MSTUs	35,465		
		Total Revenue	52,932
Total Budget	52,932		

Building Fund

Fund Number: **180**

Description: This fund is used to account for activities related to restricted building fee revenues.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	580,907	Licenses And Permits	2,660,000
Building Department	2,389,816	Charges For Services	5,000
Planning/Building Refunds	2,000	Misc. Revenues	29,000
Reserves	657,634	Other Sources	936,357
		Total Revenue	3,630,357
Total Budget	3,630,357		

Debt Service Fund

Fund Number: **207**

Description: To account for accumulation of resources for, and payment of, interest and principal on long-term debt.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
2003 Revenue Bond	6,467,788	Misc. Revenues	60,000
Reserves	1,679,447	Other Sources	8,087,235
		Total Revenue	8,147,235
Total Budget	8,147,235		

One Cent Infra-structure Sales Tax

Fund Number: **304**

Description: The One Cent Infra-structure Sales Tax Fund accounts for capital project funded by the Infrastructure Surtax (also called the One Cent Local Option Sales Tax) revenue.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	14,745,144	Taxes	12,879,210
County Engineer	845,185	Misc. Revenues	100,010
General Gov Cap Projects	57,444	Other Sources	9,632,615
Physical Environment Projects	1,524,800		
Public Safety Capital Projects	1,537,507	Total Revenue	22,611,835
Reserves	3,901,755		
Total Budget	22,611,835		

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

2003 Revenue Bonds

Fund Number: **307**

Description: This fund is used to account for projects financed by the 2003 revenue bonds.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
General Gov Cap Projects	1,285,000	Other Sources	1,298,000
Human Services Capital Projects	13,000		
Total Budget	1,298,000	Total Revenue	1,298,000

Infr Sls Srtx Rev Bds 2007

Fund Number: **308**

Description: This fund is used to account for Capital Infrastructure projects financed by the 2007 Revenue Bonds.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
General Gov Cap Projects	16,000	Misc. Revenues	250,000
Parks & Recreation Capital Projects	60,000	Other Sources	13,961,706
Physical Environment Projects	9,443,733		
Public Safety Capital Projects	4,691,973	Total Revenue	14,211,706
Total Budget	14,211,706		

Big Coppitt Waste Water Project

Fund Number: **310**

Description: This funds accounts for the revenue and expenditures related to the construction of the Big Coppitt Waste Water Project.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Physical Environment Projects	1,000,000	Licenses And Permits	500,000
Planning/Building Refunds	5,000	Other Sources	2,441,258
Wastewater MSTUs	1,936,258		
Total Budget	2,941,258	Total Revenue	2,941,258

Duck Key Waste Water Project

Fund Number: **311**

Description: This fund accounts for the revenues and expenditures related to the construction of the Duck Key Waste Water Project.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Physical Environment Projects	7,000,000	Misc. Revenues	10,000
Planning/Building Refunds	5,000	Other Sources	7,028,445
Wastewater MSTUs	33,445		
Total Budget	7,038,445	Total Revenue	7,038,445

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Card Sound Bridge

Fund Number: **401**

Description: This fund accounts for the revenue and expenditures related to operations of the Card Sound toll bridge.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	138,987	Charges For Services	1,000,000
Public Works Management	64,541	Misc. Revenues	100,000
Reserves	561,669	Other Sources	609,539
Road Department	944,342		
Total Budget	1,709,539	Total Revenue	1,709,539

Marathon Airport

Fund Number: **403**

Description: This fund accounts for the revenue and expenditures related to the operations of the Marathon Airport.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	110,052	Charges For Services	721,000
Marathon Airport	1,454,051	Misc. Revenues	15,000
		Other Sources	828,103
Total Budget	1,564,103	Total Revenue	1,564,103

Key West Intl Airport

Fund Number: **404**

Description: fund accounts for the revenue and expenditures related to the operations of the Key West Airport.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Key West Airport	5,240,467	Charges For Services	4,123,047
Reserves	468,773	Misc. Revenues	32,000
		Other Sources	1,554,193
Total Budget	5,709,240	Total Revenue	5,709,240

Key West AIP Series 2006 Bonds

Fund Number: **405**

Description: This fund is used to account for the Principal, Interest and Other Debt Service Costs of The Airport Terminal Project

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Key West Airport	8,267,951	Intergovernmental Revenue	3,500,000
Key West Airport Debt Service - Interest &	6,553,100	Charges For Services	795,000
Other Debt Costs		Misc. Revenues	54,400
Reserves	6,410,957	Other Sources	16,882,608
Total Budget	21,232,008	Total Revenue	21,232,008

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

PFC & Oper Restrictions

Fund Number: **406**

Description: Fund accounts for all PFC funded projects & demonstrate compliance with the bond issue covenants for the KWIA.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	372,360	Other Sources	1,625,761
PFC	423,866		
Reserves	829,535	Total Revenue	1,625,761
Total Budget	1,625,761		

MSD Solid Waste Management

Fund Number: **414**

Description: This fund is restricted in use to collection, disposal, and recycling of solid waste. It is funded by fees charged home owners and businesses and franchise fees.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
BOCC Miscellaneous	556,260	Taxes	410,000
Budgeted Transfers	211,582	Charges For Services	16,944,713
Facilities Maintenance	55,000	Misc. Revenues	252,000
Reserves	254,292	Other Sources	474,664
Solid Waste	17,004,243	Total Revenue	18,081,377
Total Budget	18,081,377		

Worker's Compensation

Fund Number: **501**

Description: The Worker's Compensation Fund accounts for the operation of the County's worker's compensation program. Fund revenues are generated through internal charges to departments.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	73,504	Taxes	2,685
Employee Services - Loss Control	28,099	Charges For Services	1,934,941
Employee Services - Worker's Comp	4,040,011	Misc. Revenues	150,000
Reserves	206,089	Other Sources	2,260,077
Total Budget	4,347,703	Total Revenue	4,347,703

Group Insurance Fund

Fund Number: **502**

Description: The Group Insurance Fund accounts for the operation of the County's self insured group insurance program. Fund revenues are generated through internal charges to departments based upon the number of employees covered under the insurance program.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	104,786	Taxes	11,988
Employee Services - Group Insurance	18,513,507	Charges For Services	13,030,842
Reserves	1,697,393	Misc. Revenues	700,000
Total Budget	20,315,686	Other Sources	6,572,856
		Total Revenue	20,315,686

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Fund Summary**

Risk Management Fund

Fund Number: **503**

Description: The Risk Management Fund accounts for the operation of the County's risk management program. Fund revenues are generated through internal charges to departments.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	64,548	Charges For Services	2,661,066
Employee Services - Loss Control	35,576	Misc. Revenues	200,000
Employee Services - Risk Mgmt.	3,749,734	Other Sources	1,323,562
Reserves	334,770		
		Total Revenue	4,184,628
Total Budget	4,184,628		

Fleet Management Fund

Fund Number: **504**

Description: The Central Services Fund accounts for the operation of the County's Fleet Management program. Fund revenues are generated through internal charges to user departments.

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
Budgeted Transfers	424,644	Charges For Services	3,061,717
Fleet Management	3,113,884	Misc. Revenues	40,000
Reserves	95,000	Other Sources	531,811
		Total Revenue	3,633,528
Total Budget	3,633,528		

Fire & EMS LOSAP TRUST FUND

Fund Number: **610**

Description: To account for contributions and benefits paid on behalf of, for the benefit of the volunteer firefighters and the EMS volunteers (also called the Fire and EMS Pension Trust Fund).

<u>Appropriations by Department</u>	<u>FY 2010 Adopted</u>	<u>Revenue Source</u>	<u>FY 2010 Adopted</u>
LOSAP	219,000	Misc. Revenues	20,000
		Other Sources	199,000
		Total Revenue	219,000
Total Budget	219,000		

Projected Changes in Fund Balances

In reviewing Monroe County's adopted budget, the reader will notice that County practice is to appropriate all of the beginning fund balances, and all revenues and other sources of income. As a result, it appears the County intends to spend all available funds by the end the fiscal year. That is not the case. Although Florida statutes require the appropriation of fund balances as a part of each year's budget, differences between estimates of spending and actual spending, as well as conservative estimates of revenues will normally result in some surplus funds each year. Monroe County attempts to prepare prudent estimates of revenues and spending each year to ensure the financial stability of our funds. Estimation of actual revenues and spending and projection of fund balances is very difficult but nonetheless very important part of County budgeting.

The County estimates or projects its fund balances at the end of the year through the following process:

First, since the County must prepare its annual budget prior to the time that the previous year's financial books are closed and audited, we must estimate the projected actual prior-year ending fund balances. These estimates serve as the basis for projecting the coming budget year ending fund balances.

Second, we estimate the percentage of *budgeted* revenues that will actually be received. This percentage is the result of analysis of prior year budget versus actual revenues. Typically, revenues are conservatively estimated and will likely exceed budgeted figures by a small amount each year. For example, under Florida Statutes, only 95% of estimated revenues are appropriated. While a 95% factor may be reasonable for ad valorem collections, where adjustments to the tax roll and discounts for early payment result in collections of about 95%, it tends to understate collections from other revenues. This 5% safety margin results in excess revenues from non-ad valorem revenues.

Third, OMB estimates the percentage of *budgeted* appropriations, excluding budgeted reserves, that will actually be expended. This percentage is the result of analysis of prior year budget versus actual spending. As might be expected, actual spending typically falls below the budgeted amounts by a small fraction each year and there is generally a surplus of budget funds remaining at the end of the year.

The end-of-year fund balances are then calculated by adding the *estimated actual* revenues, and subtracting the *estimated actual* expenditures from the estimated beginning fund balances to yield the projected year-end fund balances.

The projected year-end fund balances are important because they help predict the financial condition of each fund and help County staff predict and prepare for unusual situations in advance. The estimated balances also help us avoid large swings in taxation and other fee assessments one year over the next and, in the case of capital funds, help to monitor the accumulation of capital over a number of years for large projects.

The following table summarizes, in the manner described above, the fund balance projections for the major Monroe County funds.

Projected Changes in Fund Balances

Fund	Audited 9/30/2008 Fund Bal	Fiscal Year 2009 Projected Actual		Projected Impact of Operations Positive/Negative	Estimated 9/30/2009 Fund Bal	Change in Fund Balance Percentage
		Revenues	Expenses			
<u>General Fund</u>						
General Fund	16,470,425	47,503,680	37,411,235	10,092,446	26,562,871	61%
Total General Fund	16,470,425	47,503,680	37,411,235	10,092,446	26,562,871	61%
<u>Special Revenue Funds</u>						
Affordable Housing Programs	379,044	8,958	0	8,958	388,002	2%
Law Enforcement, Jail, Judicial	19,026,017	44,548,102	45,648,637	(1,100,534)	17,925,483	-6%
Roads and Bridges	5,090,053	5,041,076	4,689,329	351,746	5,441,799	7%
TDC Two Penny	3,106,294	3,007,229	3,253,647	(246,419)	2,859,875	-8%
TDC Two Penny Generic	3,871,370	6,275,621	6,608,296	(332,676)	3,538,694	-9%
TDC District 1 Third Penny	3,892,930	3,740,649	4,030,043	(289,394)	3,603,536	-7%
TDC District 2 Third Penny	379,533	346,497	371,683	(25,186)	354,347	-7%
TDC District 3 Third Penny	821,216	687,459	613,746	73,713	894,929	9%
TDC District 4 Third Penny	1,294,832	789,289	858,295	(69,005)	1,225,827	-5%
TDC District 5 Third Penny	868,566	854,956	931,093	(76,137)	792,429	-9%
Grants	(826,364)	11,332,598	8,094,592	3,238,006	2,411,642	392%
Impact Fees Fund-Roadways	6,016,760	256,567	0	256,567	6,273,327	4%
Impact Fees Fund-Parks	768,374	58,019	416,089	(358,070)	410,304	-47%
Impact Fees Fund-Libraries	752,910	56,928	0	56,928	809,838	8%
Impact Fees Fund-Solid Waste	19,793	10,167	0	10,167	29,960	51%
Impact Fees Fund-Police	43,043	20,798	0	20,798	63,841	48%
Impact Fees Fund-Fire Facilities	202,935	19,747	0	19,747	222,682	10%
Employee Fair Share Housing	286,994	94,947	0	94,947	381,941	33%
Fire & Ambulance District 1	2,551,816	10,242,146	8,763,739	1,478,407	4,030,223	58%
Upper Keys Trauma Care District	1,756,470	45,795	162,026	(116,231)	1,640,239	-7%
Fire & Ambulance District 6	0	0	0	0	0	
Unincorporated Parks & Beaches	1,522,925	1,277,686	1,523,590	(245,904)	1,277,021	-16%
MSTD-PIng/Bldg/Code/Fire Mar	4,393,927	6,201,855	5,830,228	371,627	4,765,554	8%
Municipal Policing	2,655,970	5,981,349	6,256,387	(275,038)	2,380,932	-10%
911 Enhancement Fund	446	710,300	710,300	(0)	446	0%
Duck Key Security District	277,159	73,181	48,528	24,653	301,812	9%
Local Housing Assist Trust Fund	831,549	854,197	879,141	(24,944)	806,605	-3%
Boating Improvement Fund	1,228,989	683,175	290,905	392,270	1,621,259	32%
Misc Special Revenue Fund	2,195,855	778,060	919,182	(141,122)	2,054,733	-6%
Environmental Restoration Fund	1,325,136	131,990	128,677	3,313	1,328,449	0%
Law Enforcement Trust Fund	781,514	66,151	164,024	(97,873)	683,641	-13%
Court Facilities Fees Trust (602)	1,205,667	345,449	180,658	164,791	1,370,458	14%
Clerk's Drug Abuse Trust (603)	164,815	20,589	0	20,589	185,404	12%
Marathon MSTU	51,515	1,160	714	445	51,960	1%
Bay Point MSTU	101,574	2,381	1,050	1,330	102,904	1%
Big Coppitt MSTU	257,335	7,613	98,053	(90,440)	166,895	-35%
Key Largo MSTU	733,906	19,504	516,536	(497,032)	236,874	-68%
Stock Island MSTU	390,894	60,451	19,569	40,882	431,776	10%
Cudjoe/Sugarloaf MSTU	319,519	7,245	73,958	(66,713)	252,806	-21%
Conch Key MSTU	7,225	66	2,837	(2,771)	4,454	-38%
Long Key/Layton MSTU	36,301	795	5,620	(4,826)	31,475	-13%
Duck Key MSTU	132,763	2,779	43,674	(40,895)	91,868	-31%
Building Fund	890,016	2,610,100	2,239,825	370,275	1,260,291	42%
Total Special Revenue Funds	69,807,586	107,273,623	104,374,674	2,898,950	72,706,536	4%

Projected Changes in Fund Balances

Fund	Audited 9/30/2008 Fund Bal	Fiscal Year 2009 Projected Actual		Projected Impact of Operations Positive/Negative	Estimated 9/30/2009 Fund Bal	Change in Fund Balance Percentage
		Revenues	Expenses			
<u>Capital Projects Funds</u>						
1 Cent Infrastructure Surtax	17,542,635	15,137,908	16,895,394	(1,757,485)	15,785,150	-10%
2003 Revenue Bond	305,821	2,545,602	2,514,878	30,725	336,546	10%
2007 Revenue Bond	24,823,442	801,068	5,634,399	(4,833,330)	19,990,112	-19%
Big Coppitt Wastewater Project	13,762,825	5,854,916	11,549,704	(5,694,788)	8,068,037	-41%
Duck Key Wastewater Project	0	55,744	0	55,744	55,744	#DIV/0!
Total Capital Projects Funds	17,848,456	17,683,511	19,410,271	(1,726,761)	16,121,696	-10%
Grand Total	104,126,467	172,460,815	161,196,180	11,264,635	115,391,102	

The General Fund and Fire & Ambulance Dist. 1 Fund increases can be attributed to an effort to restore healthy fund balances.

Fund 125 Grants improved over the year as funds were received from previous years hurricane clean up.

Impact Fees-Parks were used for a park at the Murray Nelson Govt. Center in Key Largo. An increase in Impact Fees- Libraries, Solid Waste, Police, Fire Facilities and Employee Fair Share Housing are a result of no project expenditures.

The decrease in the Uninc. Parks & Beaches Fund can be attributed to an increase in the Cost Allocation Charge from the previous year.

Since Fire & Ambulance District 6, became fully independent as of October 1, 2006, the fund balance was transferred to them.

The Boating Improvement Fund increase can be related to more revenue collections than in FY08.

An increase in the Courthouse Facilities Fees Trust and the Clerk's Drug Abuse Trust Fund is a result of no expenditures in this special revenue account.

Decreases in Big Coppitt, Key Largo, Cudjoe/Sugarloaf, Long Key/Layton and Duck Key MSTU's & 172-176 are a result of administrative and contractual obligations in developing Wastewater Systems in those areas.

The increase in the Building Fund, Fund 180 can be attributed to an effort in establishing a healthy fund balance. This fund was created in FY2008.

In the Capital Projects Funds, 3 of the 5 funds are seeing significant decreases as a result of construction of several major projects. An increase in the Duck Key Wastewater project can be attributed to no expenditures during the year.

Revenue Sources and Trends

While property taxes are used to finance a variety of services, other County revenues are linked to specific programs; solid waste assessments finance the waste disposal programs, gasoline taxes finance public transportation, roadway construction and maintenance, and impact fees finance capital improvements related to transportation, parks, police, fire and solid waste programs. The use of standard definitions is mandated by Florida Statute Section 218.33 and ensures consistency among the various financial reports.

Taxes - Charges levied by the County, including ad valorem taxes net of discounts, penalties and interest. This category includes sales, gas taxes, and local tourist taxes, which are estimated based on State supplied forecasts.

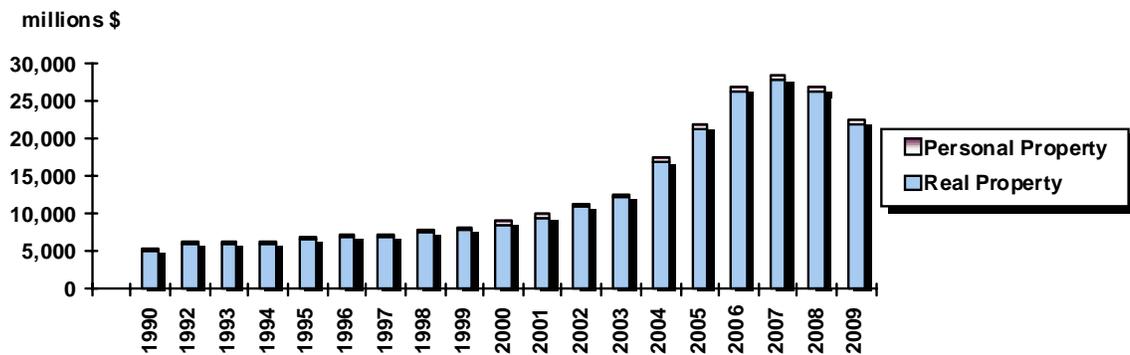
Revenue: Property Taxes

Description: Revenue derived from taxes levied on all real and personal property located in Monroe County

Legal Authority: Florida Statute, Chapter 200.

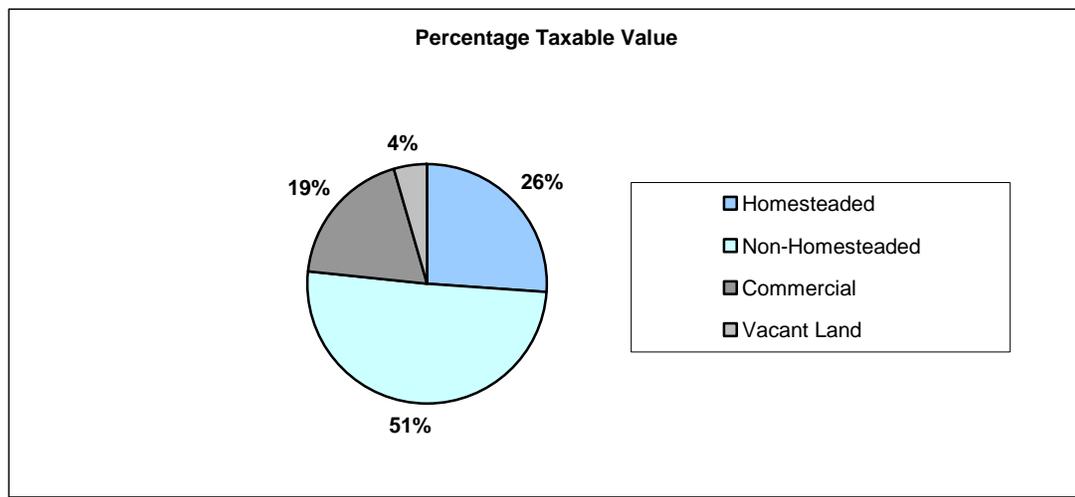
Fees: See "Ad Valorem Millage Summary."

Constraints: F.S. Section 200.081 states: "No municipality shall levy ad valorem taxes against real properties and tangible personal properties and tangible personal property in excess of 10 mills, except for voted levies."



Based on the 2009 Preliminary Tax Roll values the County-Wide taxable values are as follows:

Homesteaded taxable value (majority of these are residential properties)	\$5.9 Billion
Non-Homesteaded residential properties taxable value	\$11.4 Billion
Commercial properties	\$4.3 Billion
Vacant land taxable value	<u>\$1.0 Billion</u>
	\$22.6 Billion



Revenue Sources and Trends

Revenue: Local Government Infrastructure Surtax

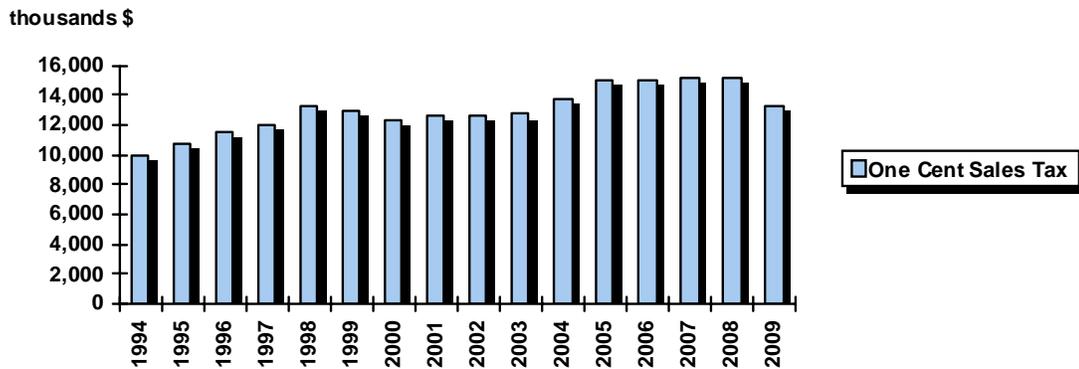
Description: The Infrastructure Surtax may be levied countywide, with referendum approval, by the governing board of the county or the governing bodies of municipalities representing a majority of the county population.

Legal Authority: Florida Statute, Chapter 212.055 (2), Monroe County Article XX.

Fees: One- percent sales tax.

Restrictions: The Infrastructure Surtax expires in 2018. These revenues can be used to finance, plan, and construct infrastructure and to acquire land for public recreation or conservation or protection of natural resources. In addition, Monroe County may use up to 10% these proceeds for any public purpose provided the debt service obligations are met; the County’s comprehensive plan is in compliance with the Growth Management Act; and the County adopted an amendment to the ordinance levying the surtax.

History/Trends: The County’s share of this tax declined in 1998 due to the incorporation of Islamorada. However, due to a strong economy the amount the County actually received increased in 1998. The County’s share declined in 2000 due to the incorporation of Marathon. For 7 years (2001 to early 2008), the County’s share increased before the downturn of the national economy in late 2008.



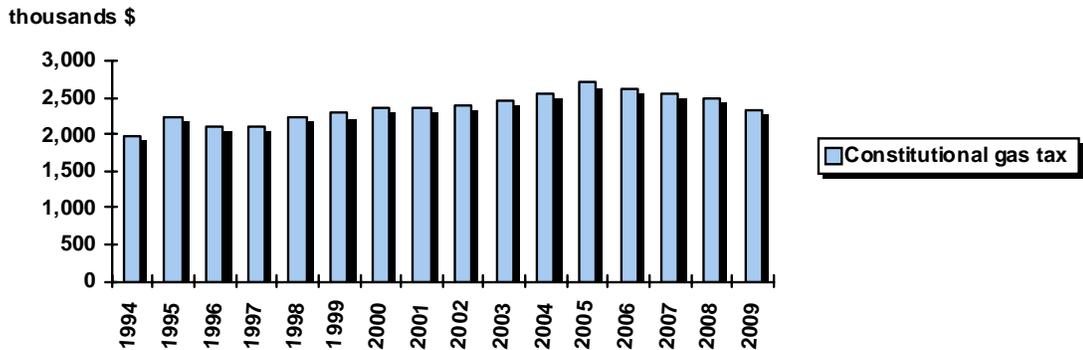
Revenue: Constitutional Gas Tax

Fund/Account Number: 102/335492, 102/335498

Description: This two cents per gallon tax on motor fuel and special fuel (diesel) tax is collected by the Florida State Department of Revenue (DOR) and is transferred to the State Board of Administration (SBA) for allocation.

Legal Authority: Florida Constitution Art. XII, s. 9(c) (4), F.S. 206.41 and 206.47.

Restrictions: This tax can only be used for construction of transportation related purposes.



Revenue Sources and Trends

Revenue: County Fuel Tax

Description: The Florida Legislature has levied a one cent per gallon tax on motor fuel and special fuel for distribution to county governments pursuant to the same formula used to distribute the constitutional gas tax.

Legal Authority: Florida Statute, Chapter 206.60(6).

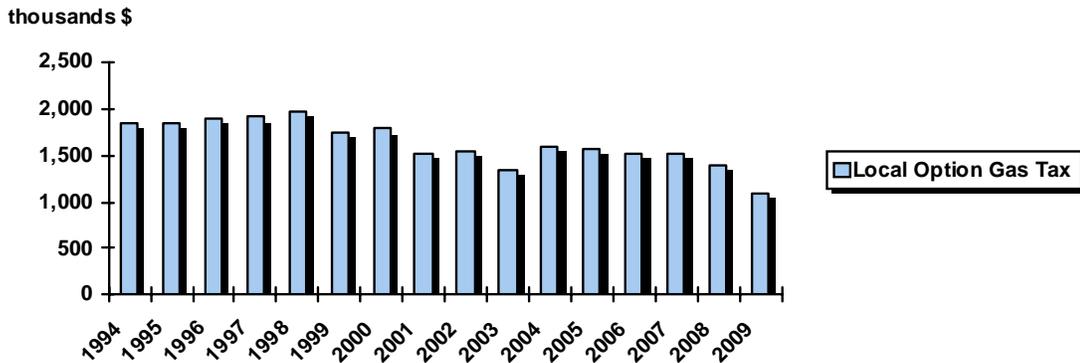
Restrictions: The funds from this tax can be used by counties for transportation related expenses, including the reduction of bond debt incurred for transportation purposes.

Revenue: Local Option and Ninth-Cent Fuel Taxes.

Description: In addition to the two cent constitutional gas tax and the one cent County Gas Tax, counties may impose up to twelve cents of local option motor fuel taxes. The statutes divide the twelve cents of optional motor fuel taxes into three categories: the original six cents motor fuel tax, the new five cents tax as created in the Environmental Lands Management (ELMS), and the penny tax titled the “Ninth Cent.” Currently, Monroe County levies six of the twelve cents but starting January 1, 2010, the county will levy ten cents.

Legal Authority: Florida Statute, Chapters 336.025 (1) (a), 336.025 (1) (b), and 336.021 respectively.

Restrictions: The statutorily authorized uses of the three taxes differ, as do the methods of imposition and the requirement that the revenue be shared with municipalities. The principal distinction among the uses of the three taxes is that the Original Six Cents Gas Tax may be used by Small Counties for transportation and other infrastructure projects under certain circumstances, but the uses of the ELMS Five Cents Gas Tax and the Ninth Cent are restricted solely to transportation expenditures.



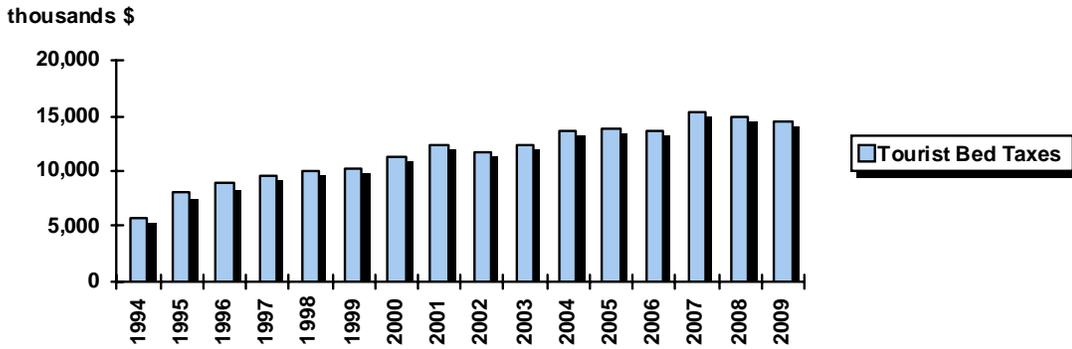
Revenue: Tourist Development Taxes.

Description: After being suggested by the Tourist Development Council, whose members are appointed by the BOCC, the initial tourist development tax received referendum approval prior to imposition. Subject to a 1%, 2%, or 3% tax are most rents, leases or lets, which have been contracted for periods of six months or less, or living accommodations in hotels, motels, apartment houses, rooming houses, mobile home parks, and the like. The taxes are collected and administered by the Florida Department of Revenue.

Legal Authority: Florida Statute, Chapters 125.0104 (3) (c), 125.0104 (3) (d), 125.0104 (n).

Restrictions: The revenue must generally be used to promote tourism, to build convention and tourist bureaus, and to finance beach improvements. Smaller counties may also use the revenue to build and upgrade fishing piers, museums, parks and nature centers.

Revenue Sources and Trends



Licenses and Permits - Includes occupational licenses, competency and building permits.

Revenue: County Occupational License Taxes.

Description: Florida law authorizes a county to levy an occupational license tax on the privilege of engaging in or managing any business, profession or occupation within its jurisdiction.

Legal Authority: Florida Statutes, Section 205.032 and 205.033

Restrictions: None

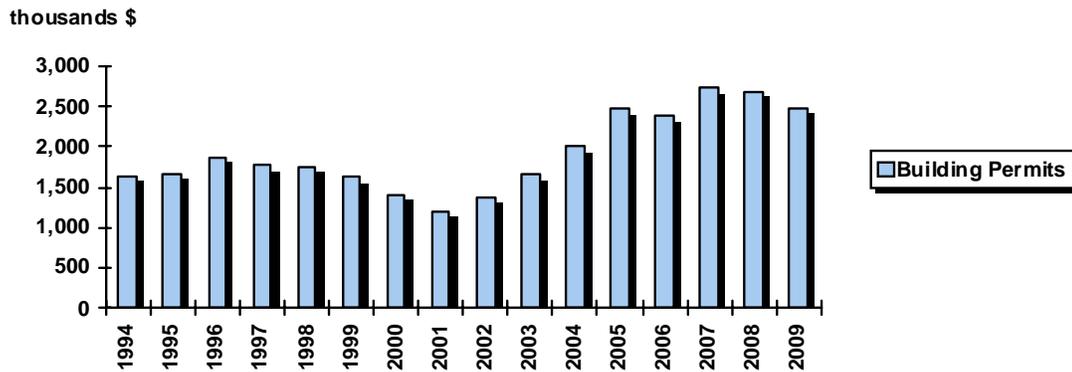
History/Trends: Prior to 1972, the State had imposed an occupational license tax and shared the revenues with counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax, but capped the rate of increase.

Revenue: Building Permits.

Description: Florida law authorizes the County to levy building permit charges to be used for carrying out the local government's responsibilities in enforcing the Florida Building Code.

Legal Authority: Monroe County Code Section 6-27., F.S. 553.8, F.S. 125.56 (2), or F.S. 166.222.

Restrictions: For use in unincorporated areas.



Intergovernmental Revenue - Includes revenues received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes. The latter two categories are estimated using State supplied calculations.

Revenue: Sales Tax - Local 1/2 cent.

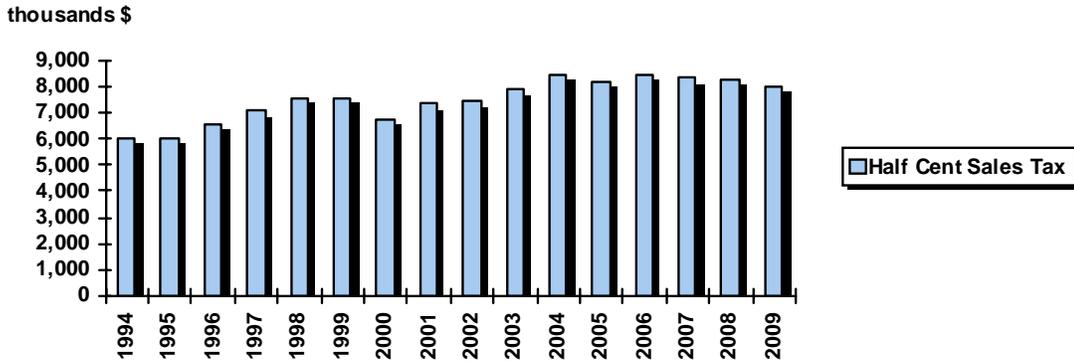
Description: The local Government Half-Cent Sales Tax Program returns to cities and counties a portion of the sales tax proceeds remitted to the State of Florida.

Legal Authority: Florida Statutes Chapter 218. Part IV.

Restrictions: A proportion of the sales tax shall be expended only for countywide tax relief or countywide programs. The remaining portion shall be deemed revenues derived on behalf of the unincorporated area but may be expended on a countywide basis.

Revenue Sources and Trends

History/Trends: In 1985 the sales tax distribution formula was changed to a fixed 9.697% of all sales tax proceeds remitted to the State. In 1987 the “Sales and Use Tax on Services” was repealed, and at the same time the sales tax was increased from 5% to 6%. Because of the anticipated decrease of the overall tax base, the percentage reimbursed to the counties and cities was increased to the current 9.888% effective July 1, 1988. Up through fiscal year 1999 this revenue source was placed entirely in the General Fund to be used for countywide tax relief. In fiscal year 2000, the portion of this revenue source that by law is considered to be “derived on behalf of the unincorporated area” started to go into the general purpose municipal service taxing unit fund to be used for unincorporated area tax relief.

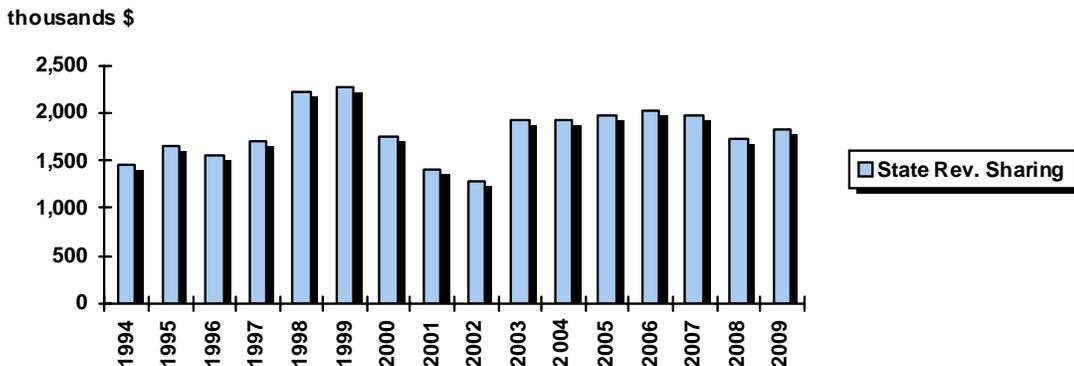


Revenue: State Revenue Sharing.

Description: The state shares 2.9 percent of the net cigarette tax collections and 33.5 percent of intangible tax revenues with the counties pursuant to sections 210.20 (2) (a) and 199.292, Florida Statutes.

Legal Authority: Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972.

Restrictions: This source provides three categories of uses of the state revenue sharing moneys received by counties, money the use of which is restricted by statute. The first category, the guaranteed entitlement, which is roughly equal to the amount a county received in the 1971-1972 fiscal year, may be pledged and used for any county purpose. The second guaranteed entitlement, which equals the difference in the amount a county received in the 1981-1982 fiscal year minus the guaranteed entitlement, may be pledged and used for any county purpose, including acquiring insurance contracts from a local government liability pool. The remainder of the revenue may be used for any public purpose.



Revenue Sources and Trends

Charges for Services - Reflects all revenues stemming from charges for current services including solid waste assessments, tipping fees, recording fees, county officer fees and county and circuit court fees. These sources are estimated using trend analysis.

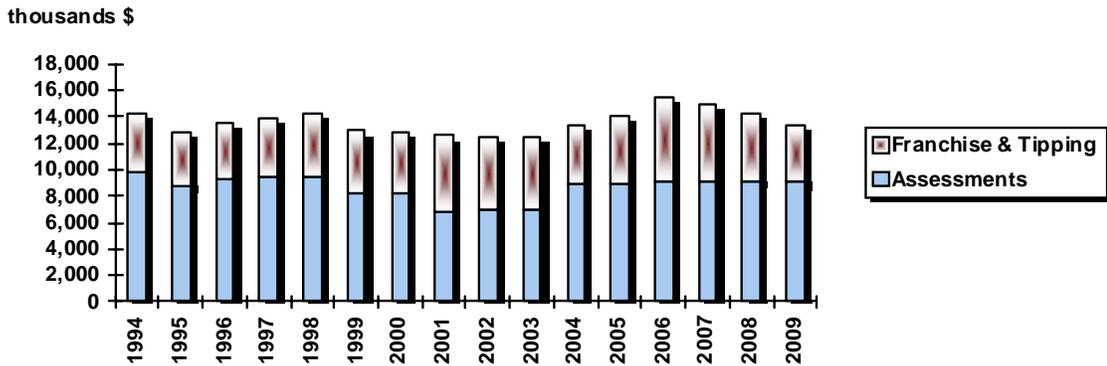
Revenue: Solid Waste Assessments and Tipping Fees.

Fund/Account Number: 414/313700, 414/343405, 414/343420, 414/343421, 414/343450.

Description: The annual special assessment imposed upon lots or parcels of improved property in the Monroe County Solid Waste Municipal Service Benefit Unit created under section 8-94. It is the intent of the Board of County Commissioners to require owners and occupants of all improved property within the unit to have domestic solid waste and special waste generated on such improved property collected and disposed of in a proper, sanitary and efficient manner.

Legal Authority: Florida Statute 125, Monroe County Code Article IV, Sections 8-71 through, 8-107.

Restrictions: These funds are restricted in use to collection, disposal, and recycling of solid wastes and to debt service payments for solid waste facilities.



Revenue: Airport Fees.

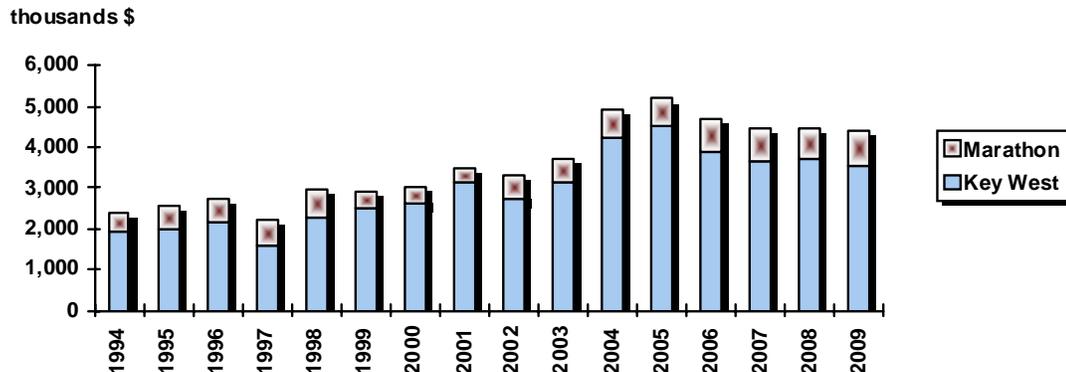
Fund/Account Number: 403/344101, 403/344102, 404/344101, 404/344102, 404/344103.

Description: Passenger fees, airport leases, and other airport fees collected for the operation of Monroe County's two municipal airports, in Key West and Marathon.

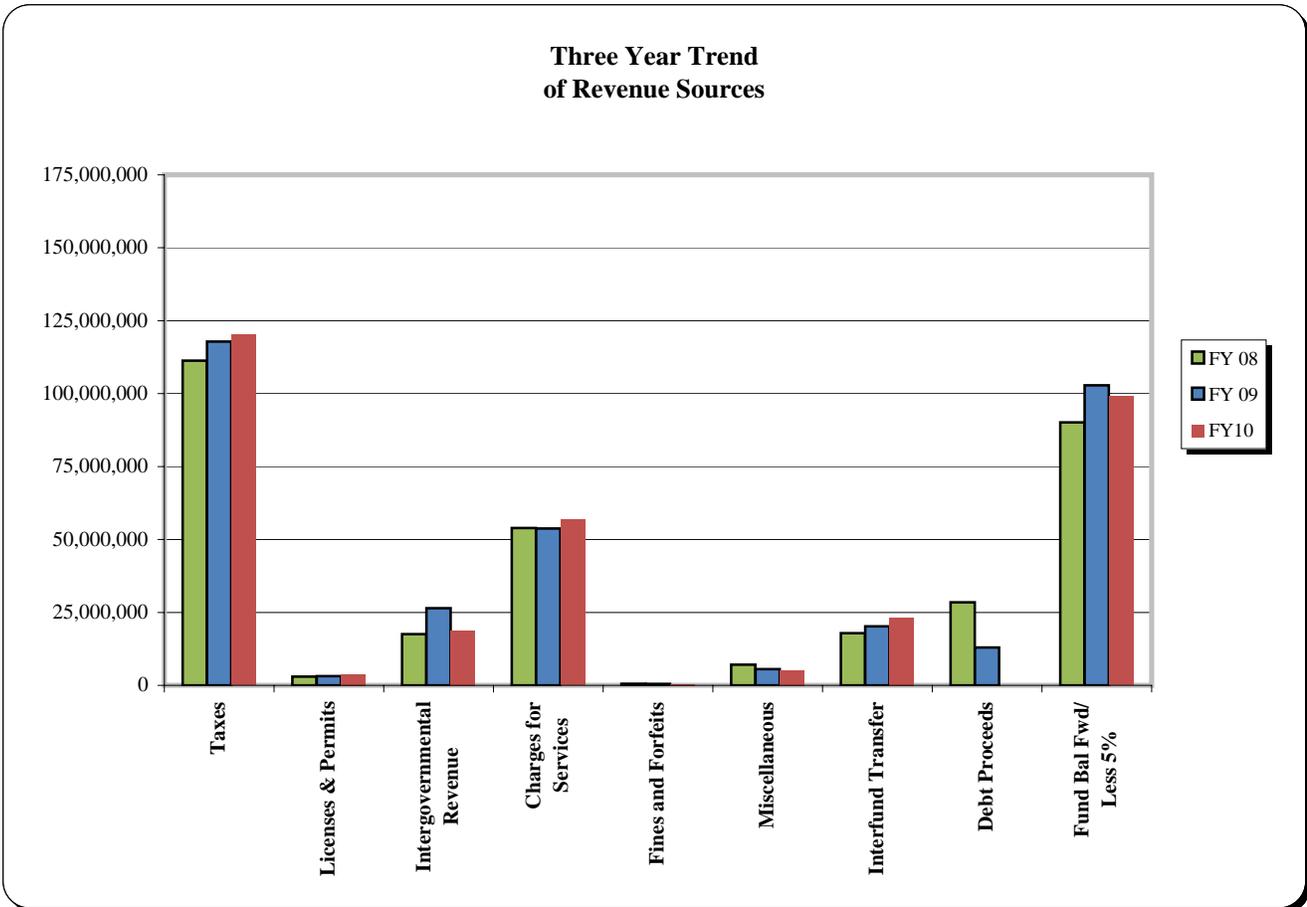
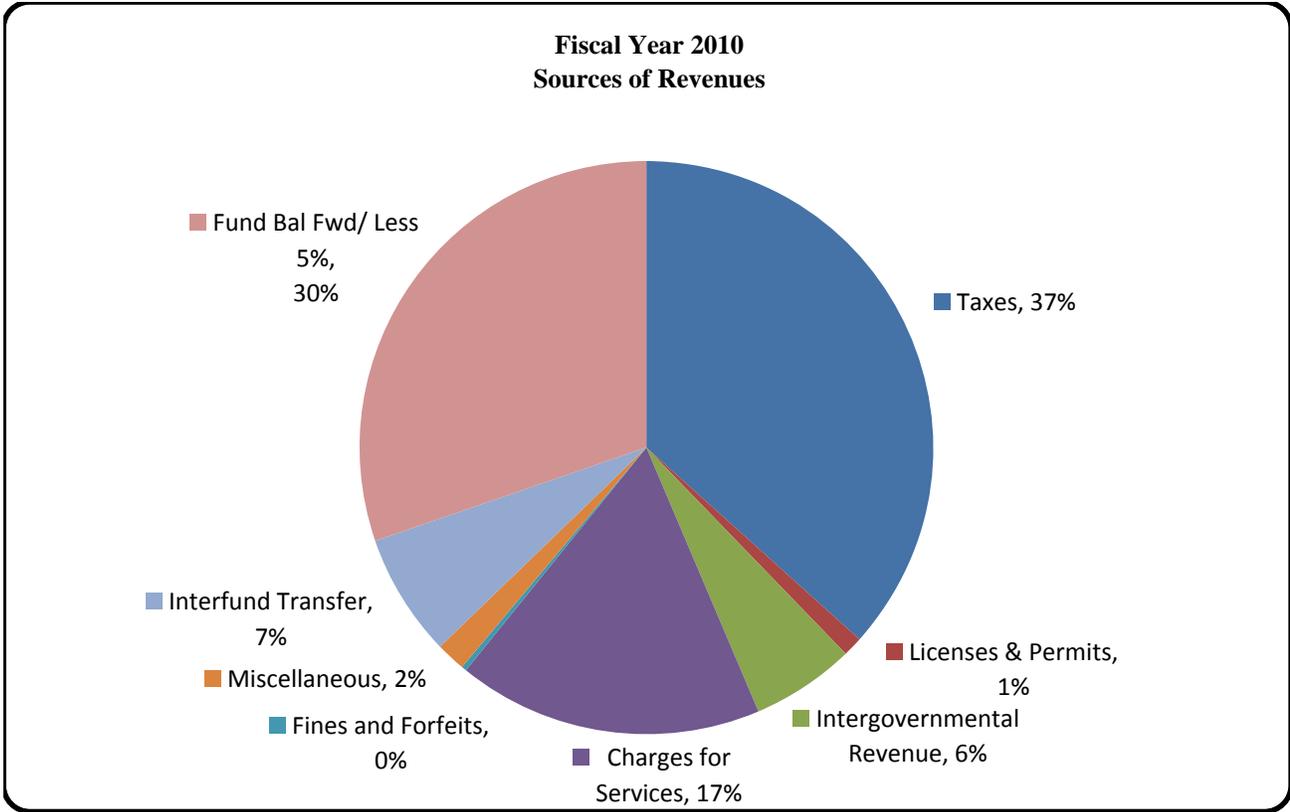
Legal Authority:

Restrictions: These funds are restricted to support airport operations and maintenance.

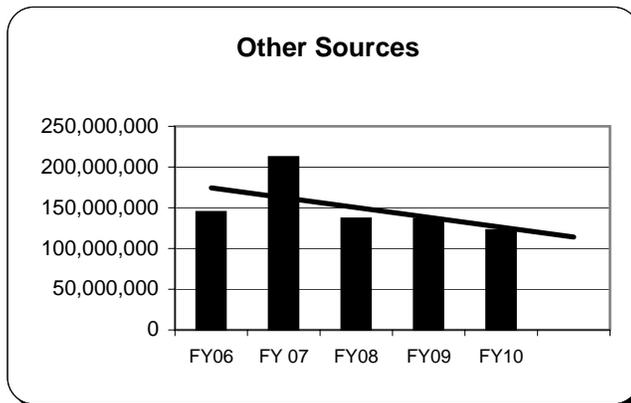
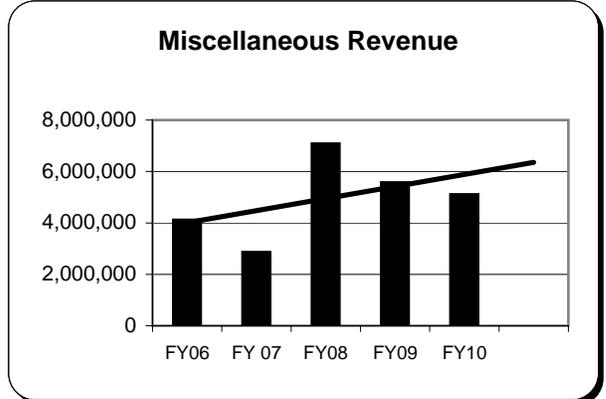
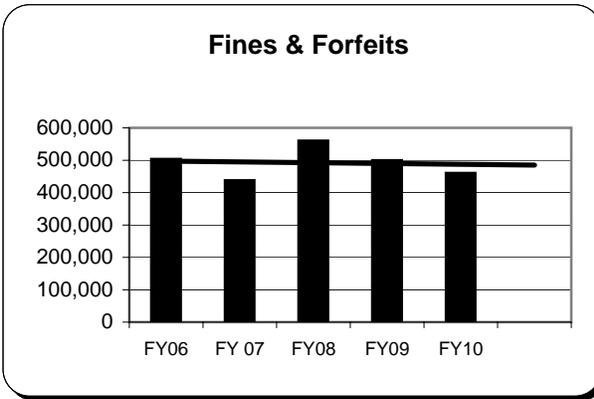
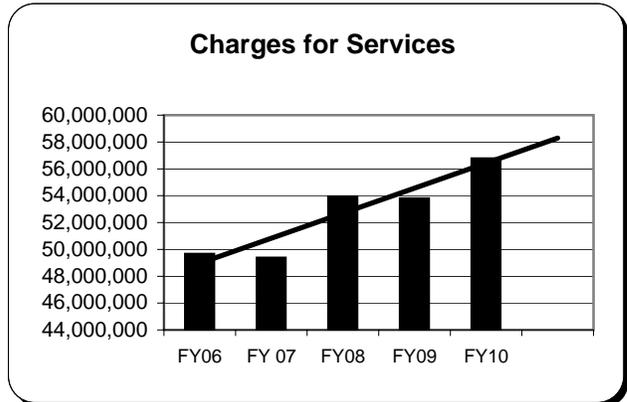
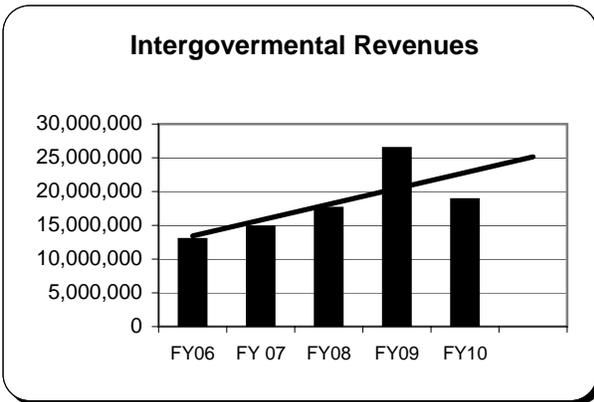
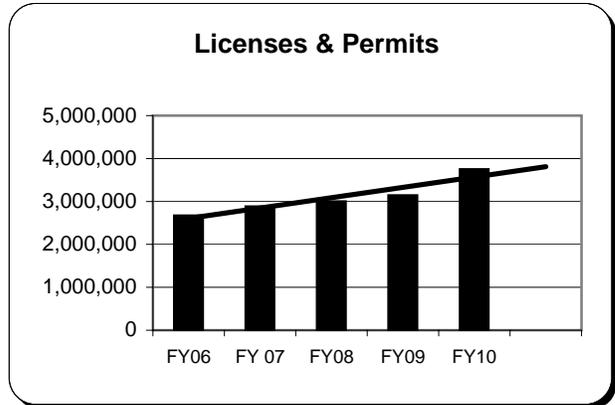
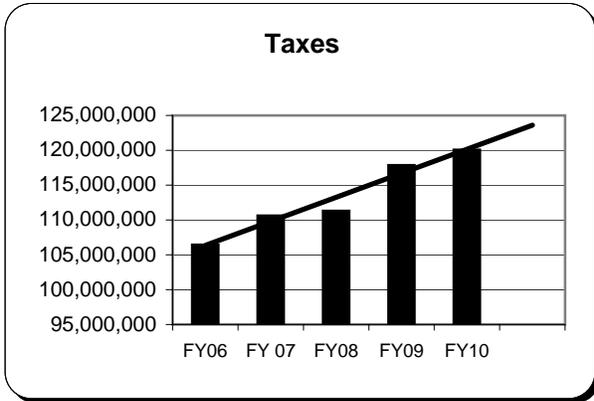
History/Trends: Marathon Airport has had difficulty in attracting and retaining regular carrier services. Key West Airport is near saturation in passenger aircraft traffic.



Revenue Budget Trends



Revenue Budget Trends



Monroe County B.O.C.C
FISCAL YEAR 2010
FINAL MILLAGE

FINAL Millage
September 23, 2009
Key West, FL

Description	Fiscal Year 2008 Adopted				Fiscal Year 2009 Adopted				Fiscal Year 2010 Proposed						Fund	
	Millage Rate	Total Ad Valorem Tax	Total Tax Over/(Under) Last Year	Rolled-Back Rate	Millage Rate	Percent Over Prev. Year	Percent Over Rolled-back	Total Ad Valorem Tax	Total Tax Over/(Under) Last Year	Rolled-Back Rate	Millage Rate	Percent Over Prev. Year	Percent Over Rolled-back	Total Ad Valorem Tax		Total Tax Over/(Under) Last Year
County-wide Services																
General Fund:																
Library	-	0	0	0.0000	-	0.00%	0.00%	0	0	0.0000	-	0.00%	0.00%	0	0	
Other	0.8356	24,191,093	6,589,593	0.9091	1.1297	35.2%	24.27%	30,012,850	5,821,757	1.3334	1.0775	-4.6%	-19.19%	24,335,468	(5,677,382)	
Total General Fund	0.8356	24,191,093	6,589,593	0.9091	1.1297	35.2%	24.27%	30,012,850	5,821,757	1.3334	1.0775	-4.6%	-19.19%	24,335,468	(5,677,382)	001
Law Enforcement, Jail, Judicial	1.4080	40,800,000	(9,713,323)	1.5319	1.5394	9.3%	0.49%	40,895,115	95,115	1.8174	1.9786	28.5%	8.87%	44,688,453	3,793,338	101
Local Health Unit	0.0220	638,400	(33,600)	0.0239	0.0192	-12.7%	-19.67%	510,720	(127,680)	0.0230	0.0276	43.8%	20.00%	623,720	113,000	
Total County-wide Services	2.2656	65,629,493	(3,157,330)	2.4652	2.6883	18.7%	9.05%	71,418,685	5,789,192	3.1738	3.0837	14.7%	-2.84%	69,647,641	(1,771,044)	
Municipal Services																
General Purpose Municipal Serv.																
Planning, Code Enf, Fire Marshal	0.0705	950,000	876,447	0.0748	0.0457	-35.2%	-38.90%	579,234	(370,766)	0.0537	0.0838	83.4%	56.05%	894,761	315,527	148
Parks And Beaches	0.0749	1,009,407	(9,180)	0.0795	0.0952	27.1%	19.75%	1,205,056	195,649	0.1118	0.1496	57.1%	33.81%	1,598,056	393,000	147
Municipal Policing	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	0.0000	0.0000	0.00%	0.00%	0	0	
Total General Purpose MSTU	0.1454	1,959,407	867,267	0.1543	0.1409	-3.1%	-8.68%	1,784,290	(175,117)	0.1655	0.2334	65.6%	41.03%	2,492,817	708,527	
Local Road Patrol Law Enforcement	0.3037	4,092,654	(273,388)	0.3222	0.2076	-31.6%	-35.57%	2,628,947	(1,463,707)	0.2438	0.3517	69.4%	44.26%	3,756,596	1,127,649	149
Fire And Ambulance Districts:																
L & M Keys Fire & Ambulance	1.0485	7,215,963	(329,886)	1.1403	1.5082	43.8%	32.26%	9,446,729	2,230,766	1.8391	1.8709	24.0%	1.73%	9,446,898	169	141
Wastewater Districts:																
Bay Point MSTU	0.0000	0	(19,616)	0.0000	0.0000	0.00%	0.00%	0	0	0.0000	0.0000	0.00%	0.00%	0	0	168
Big Coppitt MSTU	0.2684	127,675	13,214	0.2781	0.0000	-100.0%	-100.00%	0	(127,675)	0.0000	0.0000	N/A	N/A	0	0	169
Key Largo MSTU	0.0000	0	(1,165,596)	0.0000	0.0000	0.00%	0.00%	0	0	0.0000	0.0000	0.00%	0.00%	0	0	170
Stock Island MSTU	0.0000	0	(119,216)	0.0000	0.0000	0.00%	0.00%	0	0	0.0000	0.0000	0.00%	0.00%	0	0	171
Cudjoe-Sugarloaf MSTU	0.0000	0	(369,833)	0.0000	0.0000	0.00%	0.00%	0	0	0.0000	0.0000	N/A	N/A	0	0	172
Big Pine Key MSTU	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	0.0000	0.0000	N/A	N/A	0	0	173
Conch Key MSTU	0.0000	0	(10,856)	0.0000	0.0000	0.00%	0.00%	0	0	0.0000	0.0000	0.00%	0.00%	0	0	174
Long Key/Layton MSTU	0.0000	0	(49,774)	0.0000	0.0000	0.00%	0.00%	0	0	0.0000	0.0000	0.00%	0.00%	0	0	175
Duck Key MSTU	0.2986	115,139	(8,902)	0.3136	0.0000	-100.00%	-100.00%	0	(115,139)	0.0000	0.0000	N/A	N/A	0	0	176
Total Municipal Services, L & M	1.4976			1.6168	1.8567	25.19%	14.84%			2.2484	2.4560	51.90%	9.23%			
Aggregate	2.7318	79,140,331	(4,623,915)	2.9795	3.2101	17.51%	7.74%	85,278,651	6,138,320	3.7893	3.7787	17.71%	-0.28%	85,343,952	65,301	

Ad Valorem Millage Summary
Adopted Fiscal Year 2010

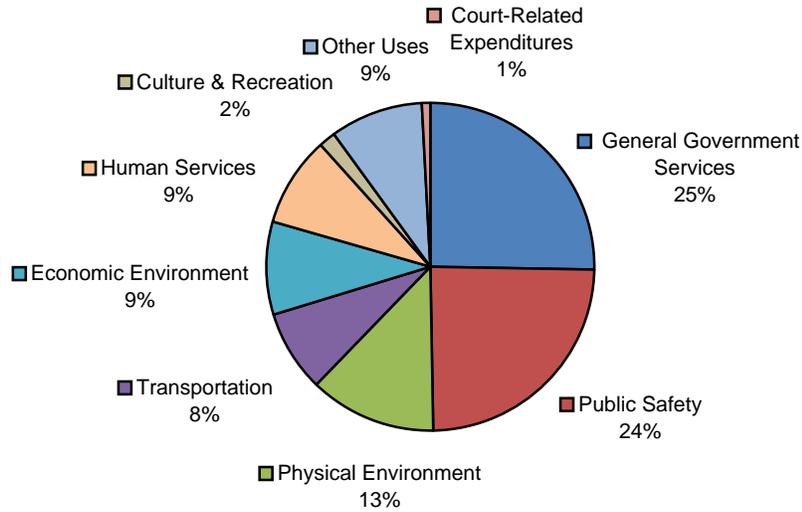
	Rollback Millage	Millage	% over Rollback	Taxes per \$100,000 of taxable value	Increase per \$100,000 of taxable value	Increase Per Month \$100,000.00
Unincorporated, Dist 1						
(Unincorporated area from Stock Island to Tavernier from Mile Marker 4 to 95)						
Countywide Services	3.1738	3.0837	-2.84%	\$308.37	-\$9.01	-\$0.75
Lower & Middle Keys Fire & Ambulance	1.8391	1.8709	1.73%	\$187.09	\$3.18	\$0.27
Planning, Building, Code Enf, Fire Marshal, Fire Administration	0.0537	0.0838	56.05%	\$8.38	\$3.01	\$0.25
Parks & Beaches	0.1118	0.1496	33.81%	\$14.96	\$3.78	\$0.32
Local Road Patrol	0.2438	0.3517	44.26%	\$35.17	\$10.79	\$0.90
Total	5.4222	5.5397	2.17%	\$553.97	\$11.75	\$0.98
Unincorporated, Dist 6						
(Mile Marker 95 up US 1 to County line and up 905 to intersection of Card Sound Road)						
Countywide Services	3.1738	3.0837	-2.84%	\$308.37	-\$9.01	-\$0.75
Fire & Ambulance, Dist 6	0.0000	0.0000	n/a	\$0.00	\$0.00	\$0.00
Planning, Building, Code Enf, Fire Marshal	0.0537	0.0838	56.05%	\$8.38	\$3.01	\$0.25
Parks & Beaches	0.1118	0.1496	33.81%	\$14.96	\$3.78	\$0.32
Local Road Patrol	0.2438	0.3517	44.26%	\$35.17	\$10.79	\$0.90
Total	3.5831	3.6688	2.39%	\$366.88	\$8.57	\$0.71
Unincorporated, Dist 7						
(From intersection of 905 and Card Sound Road up Card Sound Road to the County line)						
Countywide Services	3.1738	3.0837	-2.84%	\$308.37	-\$9.01	-\$0.75
Planning, Building, Code Enf, Fire Marshal	0.0537	0.0838	56.05%	\$8.38	\$3.01	\$0.25
Parks & Beaches	0.1118	0.1496	33.81%	\$14.96	\$3.78	\$0.32
Local Road Patrol	0.2438	0.3517	44.26%	\$35.17	\$10.79	\$0.90
Total	3.5831	3.6688	2.39%	\$366.88	\$8.57	\$0.71
Key West, Key Colony Beach, Islamorada						
Countywide Services	3.1738	3.0837	-2.84%	\$308.37	-\$9.01	-\$0.75
Layton						
Countywide Services	3.1738	3.0837	-2.84%	\$308.37	-\$9.01	-\$0.75
Lower & Middle Keys Fire & Ambulance	1.8391	1.8709	1.73%	\$187.09	\$3.18	\$0.27
Total	5.0129	4.9546	-1.16%	\$495.46	-\$5.83	-\$0.49
Marathon						
Countywide Services Subtotal	3.1738	3.0837	-2.84%	\$308.37	-\$9.01	-\$0.75
Total	3.1738	3.0837	-2.84%	\$308.37	-\$9.01	-\$0.75

Ad Valorem Millage Summary
Adopted Fiscal Year 2010

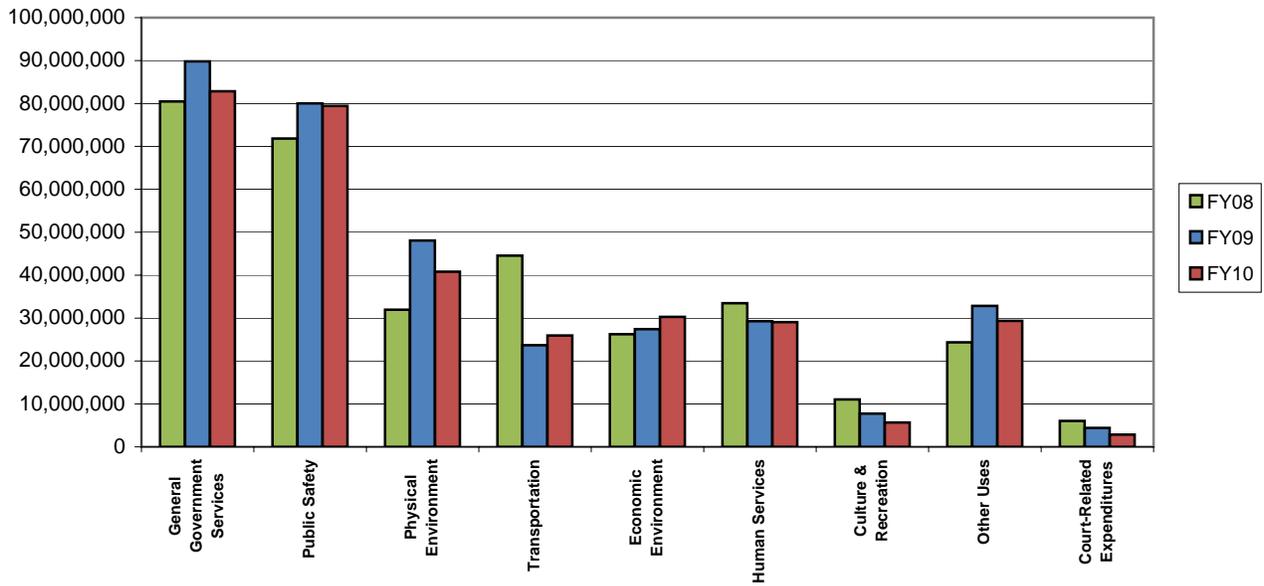
	Rollback Millage	Millage	% over Rollback	Taxes per \$100,000 of taxable value	Increase per \$100,000 of taxable value
Bay Point					
Unincorporated, Dist 1 Subtotal	5.4222	5.5397	2.17%	\$553.97	\$11.75
Wastewater	0.0000	0.0000	0.00%	\$0.00	\$0.00
Total	5.4222	5.5397	2.17%	\$553.97	\$11.75
Big Coppitt					
Unincorporated, Dist 1 Subtotal	5.4222	5.5397	2.17%	\$553.97	\$11.75
Wastewater	0.0000	0.0000	N/A	\$0.00	\$0.00
Total	5.4222	5.5397	2.17%	\$553.97	\$11.75
Key Largo					
Unincorporated, Dist 6 Subtotal	3.5831	3.6688	2.39%	\$366.88	\$8.57
Wastewater	0.0000	0.0000	0.00%	\$0.00	\$0.00
Total	3.5831	3.6688	2.39%	\$366.88	\$8.57
Stock Island					
Unincorporated, Dist 1 Subtotal	5.4222	5.5397	2.17%	\$553.97	\$11.75
Wastewater	0.0000	0.0000	0.00%	\$0.00	\$0.00
Total	5.4222	5.5397	2.17%	\$553.97	\$11.75
Cudjoe-Sugarloaf					
Unincorporated, Dist 1 Subtotal	5.4222	5.5397	2.17%	\$553.97	\$11.75
Wastewater	0.0000	0.0000	N/A	\$0.00	\$0.00
Total	5.4222	5.5397	2.17%	\$553.97	\$11.75
Big Pine Key					
Unincorporated, Dist 1 Subtotal	5.4222	5.5397	2.17%	\$553.97	\$11.75
Wastewater	0.0000	0.0000	N/A	\$0.00	\$0.00
Total	5.4222	5.5397	2.17%	\$553.97	\$11.75
Conch Key					
Unincorporated, Dist 1 Subtotal	5.4222	5.5397	2.17%	\$553.97	\$11.75
Wastewater	0.0000	0.0000	0.00%	\$0.00	\$0.00
Total	5.4222	5.5397	2.17%	\$553.97	\$11.75
Long Key - Layton					
Unincorporated, Dist 1 Subtotal	5.4222	5.5397	2.17%	\$553.97	\$11.75
Wastewater	0.0000	0.0000	0.00%	\$0.00	\$0.00
Total	5.4222	5.5397	2.17%	\$553.97	\$11.75
Duck Key					
Unincorporated, Dist 1 Subtotal	5.4222	5.5397	2.17%	\$0.00	\$0.00
Wastewater	0.0000	0.0000	N/A	\$0.00	\$0.00
Total	5.4222	5.5397	2.17%	\$0.00	\$0.00

Appropriation Budget Trends

**Fiscal Year 2010
Appropriation Categories**

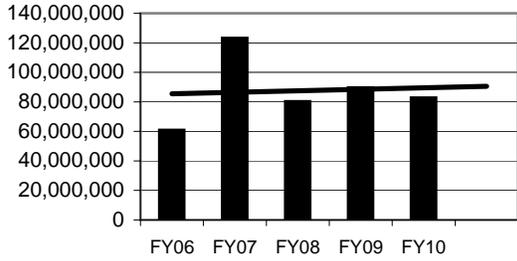


**Three Year Trend
of Appropriations**

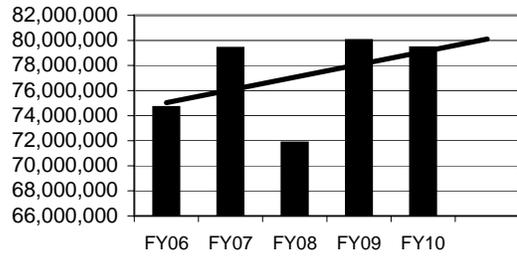


Appropriation Budget Trends

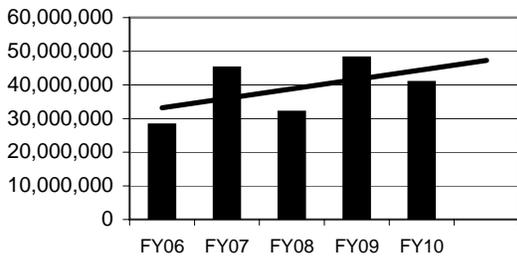
General Government Services



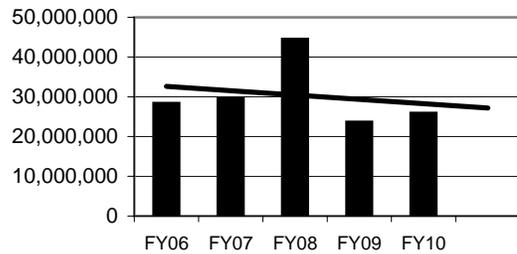
Public Safety



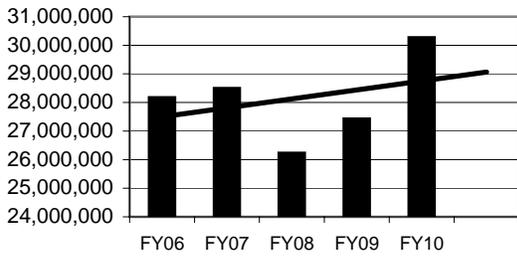
Physical Environment



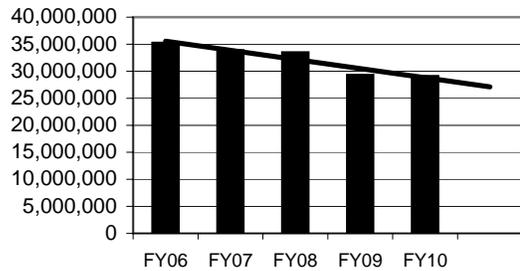
Transportation



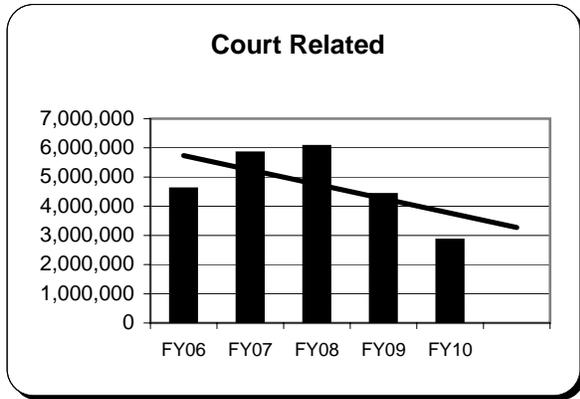
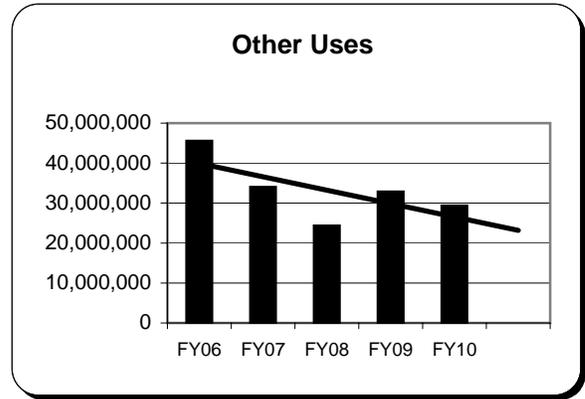
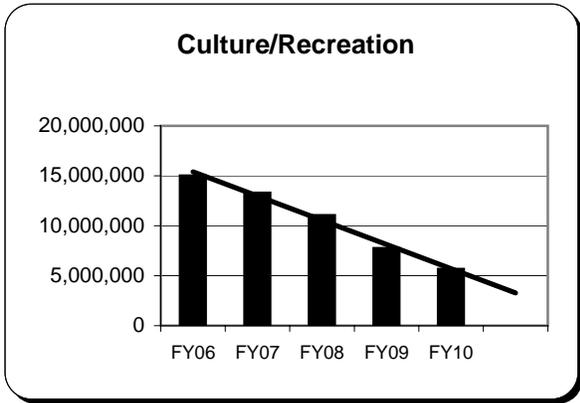
Economic Environment



Human Services



Appropriation Budget Trends



Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
<u>B.O.C.C.</u>						
BOCC Administrative	1,639,757	1,683,608	1,682,195	1,682,195	1,847,326	9.8%
Housing Assistance	2,021,441	2,756,330	2,194,445	2,194,445	3,180,680	44.9%
Other Non-profit Funding (Not HSAB)	1,156,855	1,221,309	936,091	1,034,091	935,420	(9.5)%
Human Service Advisory Board Funding	2,312,177	2,157,291	1,700,087	1,741,331	1,768,200	1.5%
BOCC Miscellaneous	5,429,971	2,978,267	2,620,575	17,960,097	2,715,817	(84.9)%
Emp Fair Shr Hsing	-	53,655	12,350	12,350	210,000	1,600.4%
Reserves	-	-	39,827,180	40,331,978	41,931,805	4.0%
Budgeted Transfers	20,132,390	27,464,073	25,333,259	36,019,993	20,675,670	(42.6)%
Debt Service - 88 Refund	635,985	636,711	635,031	635,952	-	(100.0)%
2003 Revenue Bond	1,894,848	3,731,837	7,516,554	8,398,554	6,467,788	(23.0)%
Quasi-external Services	57,938	69,778	60,000	60,000	125,000	108.3%
Total Budget	35,281,362	42,752,859	82,517,767	110,070,986	79,857,706	(27.4)%

County Administrator

County Administrator	1,167,081	846,091	561,624	561,624	553,655	(1.4)%
Total Budget	1,167,081	846,091	561,624	561,624	553,655	(1.4)%

Employee Services

Employee Services - Loss Control	99,100	137,281	131,339	131,339	63,675	(51.5)%
Employee Services - Personnel	503,815	352,063	334,182	334,182	332,889	(0.4)%
Employee Services - Worker's Comp	2,289,207	2,699,365	4,040,064	4,040,064	4,040,011	- %
Employee Services - Group Insurance	12,961,493	13,001,424	18,476,806	18,476,806	18,513,507	0.2%
Employee Services - Risk Mgmt.	1,989,162	2,215,770	3,862,324	3,862,324	3,749,734	(2.9)%
Total Budget	17,842,777	18,405,903	26,844,715	26,844,715	26,699,816	(0.5)%

Public Works

Public Works Management	183,388	122,255	122,890	122,890	539,480	339.0%
Facilities Maintenance	9,615,409	8,487,380	9,955,445	10,047,979	10,993,047	9.4%
Animal Shelters	932,393	942,246	947,485	947,665	984,419	3.9%
Road Department	10,545,474	8,477,273	5,477,335	8,260,003	4,136,891	(49.9)%
Fleet Management	2,974,522	3,361,149	3,303,584	3,303,584	3,113,884	(5.7)%
Impact Fees Solid Waste	46,893	-	21,383	21,383	33,049	54.6%
Solid Waste	15,636,042	15,289,590	16,782,038	16,782,038	17,004,243	1.3%
Recycling	191,176	277,316	-	277,316	-	(100.0)%
Total Budget	40,125,297	36,957,209	36,610,160	39,762,859	36,805,013	(7.4)%

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
<u>Growth Mgmt</u>						
Growth Management Administration	1,985,021	860,676	1,230,659	1,230,659	1,191,389	(3.2)%
Planning Department	1,780,228	1,011,765	1,149,516	2,494,551	1,040,834	(58.3)%
2010 Comp Plan	290,479	74,655	358,400	301,275	221,000	(26.6)%
Planning Commission	86,227	88,345	100,541	100,541	98,142	(2.4)%
Environmental Resources	647,206	605,920	563,323	735,946	489,231	(33.5)%
Building Department	2,311,212	2,347,294	2,459,246	2,454,246	2,413,316	(1.7)%
Marine Resources	368,222	117,664	55,051	297,291	52,850	(82.2)%
Planning/Building Refunds	14,654	29,874	25,303	38,439	37,573	(2.3)%
Code Enforcement	1,021,254	894,007	1,009,885	1,009,885	1,159,509	14.8%
Marine Projects	675,499	416,853	800,000	553,690	550,000	(0.7)%
Marine Projects	48,275	64,640	68,587	269,702	267,443	(0.8)%
Housing & Community Development	5,002,326	281,399	-	-	-	
Total Budget	14,230,603	6,793,091	7,820,511	9,486,225	7,521,287	(20.7)%

Community Services

Community Service Administration	273,003	302,716	-	-	-	
Total Budget	273,003	302,716	-	-	-	

Veterans Affairs

Veteran Affairs	646,957	687,354	618,076	621,481	601,460	(3.2)%
Total Budget	646,957	687,354	618,076	621,481	601,460	(3.2)%

Airport Services

Key West Airport	26,185,582	25,122,478	9,864,045	28,550,307	13,508,418	(52.7)%
Marathon Airport	6,740,533	2,593,604	1,855,578	8,076,104	1,454,051	(82.0)%
PFC	-	-	-	-	423,866	
Key West Airport Debt Service - Interest & Other	1,747,733	314,491	8,611,155	9,783,502	6,553,100	(33.0)%
Total Budget	34,673,848	28,030,572	20,330,778	46,409,913	21,939,435	(52.7)%

Emergency Services

Emergency Medical Air Transport	1,751,178	2,187,397	1,222,514	2,296,199	2,507,887	9.2%
Fire & Rescue District 1	2,462,618	2,564,826	3,686,295	3,686,295	4,406,173	19.5%
Fire & Rescue Coordinator	581,350	555,372	979,688	979,688	1,033,695	5.5%
Key Largo Fire & Rescue	727,747	-	-	-	-	
EMS Administration	4,185,837	5,115,110	4,719,720	4,719,720	5,495,311	16.4%
Emergency Management	941,011	897,813	274,378	1,190,923	271,299	(77.2)%
Fire Marshal	303,333	297,017	298,617	298,617	324,292	8.6%
LOSAP	14,280	21,583	109,500	109,500	219,000	100.0%
Impact Fees Fire & EMS	37,500	80,765	202,446	202,446	221,083	9.2%
Upper Keys Health Care Taxing District	220,007	264,349	398,215	398,215	291,404	(26.8)%
Total Budget	11,224,861	11,984,230	11,891,373	13,881,603	14,770,144	6.4%

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
<u>Guardian Ad Litem</u>						
Guardian Ad Litem	164,177	187,432	159,094	159,094	160,105	0.6%
Total Budget	164,177	187,432	159,094	159,094	160,105	0.6%
<u>Project Management</u>						
County Engineer	1,206,444	1,235,747	2,299,250	1,989,574	1,058,834	(46.8)%
General Gov Cap Projects	10,927,228	10,534,399	3,996,397	3,329,523	1,358,444	(59.2)%
Parks & Recreation Capital Projects	8,160,234	4,480,981	2,086,193	2,088,920	60,000	(97.1)%
Public Safety Capital Projects	3,360,464	2,665,129	9,110,742	9,905,132	6,229,480	(37.1)%
Human Services Capital Projects	4,082,456	2,436,572	476,329	785,878	13,000	(98.3)%
Impact Fees Roadways	743,096	-	5,533,430	5,533,430	5,782,942	4.5%
Impact Fees Parks & Recreation	350,590	-	762,211	762,211	403,781	(47.0)%
Total Budget	28,830,512	21,352,828	24,264,552	24,394,668	14,906,481	(38.9)%
<u>Budget & Finance</u>						
Office of Management & Budget	619,438	534,899	372,466	562,002	495,126	(11.9)%
Grants Management	166,574	106,218	103,218	103,218	207,899	101.4%
Purchasing	205,265	197,564	209,827	209,827	209,818	-
Total Budget	991,277	838,681	685,511	875,047	912,843	4.3%
<u>Technical Services</u>						
Technical Services	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%
Total Budget	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%
<u>County Attorney</u>						
County Attorney	1,417,667	1,577,781	1,648,978	1,648,978	1,603,493	(2.8)%
Total Budget	1,417,667	1,577,781	1,648,978	1,648,978	1,603,493	(2.8)%
<u>Social Services</u>						
Social Services	5,026,944	4,289,922	2,334,313	4,164,028	2,472,980	(40.6)%
Total Budget	5,026,944	4,289,922	2,334,313	4,164,028	2,472,980	(40.6)%
<u>Extension Services</u>						
Extension Services	260,724	180,648	186,485	186,485	186,213	(0.1)%
Total Budget	260,724	180,648	186,485	186,485	186,213	(0.1)%
<u>Library Services</u>						
Impact Fees Libraries	-	-	739,469	739,469	794,015	7.4%
Libraries	2,874,004	2,653,561	2,381,918	2,674,644	2,364,052	(11.6)%
Total Budget	2,874,004	2,653,561	3,121,387	3,414,113	3,158,067	(7.5)%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
<u>Waste Water</u>						
Physical Environment Projects	10,818,554	15,382,077	26,501,180	39,111,498	18,968,533	(51.5)%
Wastewater MSTUs	4,474,213	2,343,406	2,896,896	3,103,990	2,421,906	(22.0)%
Total Budget	15,292,767	17,725,483	29,398,076	42,215,488	21,390,439	(49.3)%

<u>Elected Officials</u>						
Clerk of Courts	3,640,080	3,343,066	3,308,826	3,308,826	3,189,678	(3.6)%
Court Services Network System	-	-	-	100,000	-	(100.0)%
Communications	3,322,569	771,919	441,750	768,750	428,450	(44.3)%
Impact Fees Police Facilities	47,248	236,250	51,234	51,234	66,173	29.2%
Monroe County Sheriff	48,329,096	46,306,070	47,692,841	47,856,766	47,264,427	(1.2)%
LEEA	75,000	75,000	75,000	75,000	75,000	
Law Enforcement Trust	143,327	103,934	612,323	781,682	423,527	(45.8)%
Tax Collector	5,146,403	4,979,476	6,152,813	6,152,813	5,294,352	(14.0)%
Property Appraiser	3,722,665	3,830,071	4,040,673	4,058,068	3,704,051	(8.7)%
Supervisor of Elections	1,449,013	1,641,015	1,531,505	1,531,505	1,490,719	(2.7)%
State Attorney	291,760	267,316	338,330	742,585	338,720	(54.4)%
Public Defender	522,885	546,539	485,497	620,885	514,577	(17.1)%
Judicial Administration	2,551,464	1,961,240	2,381,300	2,460,623	2,252,525	(8.5)%
Court Reporting Services	93,696	188,137	315,559	485,622	-	(100.0)%
Drug Court	750	-	-	-	-	
Total Budget	69,335,956	64,250,033	67,427,651	68,994,360	65,042,199	(5.7)%

<u>Tourist Development Council</u>						
TDC District 4 Third Cent	833,637	488,743	1,614,012	1,614,012	1,525,442	(5.5)%
TDC District 5 Third Cent	701,608	973,187	1,413,014	1,413,014	1,651,662	16.9%
TDC Two Penny Events	2,712,638	2,745,264	4,502,120	4,502,120	4,366,404	(3.0)%
TDC Special Projects	416,409	400,609	829,630	829,630	696,027	(16.1)%
TDC Two Penny Generic	6,515,122	6,419,422	8,800,825	8,800,825	8,568,467	(2.6)%
TDC District 1 Third Penny	2,637,638	2,387,854	5,506,067	5,506,067	6,872,157	24.8%
TDC District 2 Third Cent	309,571	314,535	580,321	580,321	669,336	15.3%
TDC District 3 Third Cent	876,802	675,941	1,116,077	1,116,077	1,823,218	63.4%
Total Budget	15,003,425	14,405,555	24,362,066	24,362,066	26,172,713	7.4%

<u>Medical Examiner</u>						
Medical Examiner	545,240	630,450	649,750	649,750	564,904	(13.1)%
Total Budget	545,240	630,450	649,750	649,750	564,904	(13.1)%
County Total Budget	297,351,823	276,789,679	343,330,824	420,601,440	327,220,420	(22.2)%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Position Summary**

	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
<u>B.O.C.C.</u>						
BOCC Administrative	11.00	11.00	11.00	11.00	11.00	0.00
B.O.C.C. Total FTE	11.00	11.00	11.00	11.00	11.00	0.00

County Administrator

County Administrator	6.00	6.00	4.00	4.00	4.00	0.00
County Administrator Total FTE	6.00	6.00	4.00	4.00	4.00	0.00

Employee Services

Employee Services - Loss Control	1.00	1.26	1.26	1.26	1.25	-0.01
Employee Services - Personnel	5.29	5.39	4.22	4.22	4.21	-0.01
Employee Services - Worker's Comp	2.30	2.28	2.28	2.28	2.28	-0.01
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	3.30	0.00
Employee Services - Risk Mgmt.	2.20	2.23	2.23	2.23	2.23	-0.01
Employee Services Total FTE	14.09	14.46	13.29	13.29	13.26	-0.03

Public Works

Public Works Management	1.46	0.94	0.94	0.94	4.39	3.45
Facilities Maintenance	91.54	82.62	57.11	57.11	63.51	6.40
Road Department	48.08	49.69	39.08	39.08	40.31	1.23
Fleet Management	16.00	17.00	17.00	17.00	17.00	0.00
Solid Waste	17.00	16.50	22.50	22.50	19.50	-3.00
Public Works Total FTE	174.08	166.75	136.63	136.63	144.71	8.08

Growth Mgmt

Growth Management Administration	8.72	5.97	4.97	4.97	4.97	0.00
Planning Department	19.00	17.00	15.50	15.50	13.50	-2.00
Environmental Resources	5.50	4.50	5.00	5.00	5.00	0.00
Building Department	27.00	29.00	29.00	29.00	28.75	-0.25
Marine Resources	1.90	1.00	0.50	0.50	0.50	0.00
Code Enforcement	14.95	12.95	13.96	13.96	16.21	2.25
Marine Projects	1.60	0.50	-	-	-	0.00
Marine Projects	1.00	1.00	1.00	1.00	1.00	0.00
Housing & Community Development	1.20	2.20	-	-	-	0.00
Growth Mgmt Total FTE	80.87	74.12	69.93	69.93	69.94	0.01

Community Services

Community Service Administration	2.00	2.00	-	-	-	0.00
Community Services Total FTE	2.00	2.00	-	-	-	0.00

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Position Summary**

	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
<u>Veterans Affairs</u>						
Veteran Affairs	10.00	10.00	9.88	9.88	9.63	-0.25
Veterans Affairs Total FTE	10.00	10.00	9.88	9.88	9.63	-0.25
<u>Airport Services</u>						
Key West Airport	22.10	17.60	18.23	18.23	18.73	0.50
Marathon Airport	4.20	4.20	4.35	4.35	4.35	-0.01
Airport Services Total FTE	26.30	21.80	22.58	22.58	23.07	0.49
<u>Emergency Services</u>						
Emergency Medical Air Transport	-	8.00	8.00	8.00	8.00	0.00
Fire & Rescue District 1	10.00	13.00	31.00	31.00	31.00	0.00
Fire & Rescue Coordinator	7.00	6.00	7.00	7.00	7.00	0.00
EMS Administration	42.00	47.00	47.00	47.00	54.00	7.00
Emergency Management	3.75	1.75	1.75	1.75	1.75	0.00
Fire Marshal	2.00	3.00	3.00	3.00	3.00	0.00
Upper Keys Health Care Taxing District	2.00	2.00	2.00	2.00	1.00	-1.00
Emergency Services Total FTE	66.75	80.75	99.75	99.75	105.75	6.00
<u>Guardian Ad Litem</u>						
Guardian Ad Litem	3.00	3.00	2.00	2.00	2.00	0.00
Guardian Ad Litem Total FTE	3.00	3.00	2.00	2.00	2.00	0.00
<u>Project Management</u>						
County Engineer	23.00	23.50	22.95	22.95	7.21	-15.74
Project Management Total FTE	23.00	23.50	22.95	22.95	7.21	-15.74
<u>Budget & Finance</u>						
Office of Management & Budget	5.00	5.00	4.00	4.00	5.00	1.00
Grants Management	2.00	1.00	1.00	1.00	2.00	1.00
Purchasing	2.00	2.00	2.00	2.00	2.00	0.00
Budget & Finance Total FTE	9.00	8.00	7.00	7.00	9.00	2.00
<u>Technical Services</u>						
Technical Services	15.00	13.00	11.00	11.00	11.00	0.00
Technical Services Total FTE	15.00	13.00	11.00	11.00	11.00	0.00

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Position Summary**

	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
<u>County Attorney</u>						
County Attorney	11.25	12.00	10.75	10.75	10.75	0.00
County Attorney Total FTE	11.25	12.00	10.75	10.75	10.75	0.00
<u>Social Services</u>						
Social Services	42.20	36.40	25.65	25.65	26.61	0.96
Social Services Total FTE	42.20	36.40	25.65	25.65	26.61	0.96
<u>Extension Services</u>						
Extension Services	2.00	2.00	1.00	1.00	1.00	0.00
Extension Services Total FTE	2.00	2.00	1.00	1.00	1.00	0.00
<u>Library Services</u>						
Libraries	40.00	40.20	31.51	31.51	31.51	0.00
Library Services Total FTE	40.00	40.20	31.51	31.51	31.51	0.00
<u>Waste Water</u>						
Wastewater MSTUs	-	2.00	2.55	2.55	0.84	-1.71
Waste Water Total FTE	-	2.00	2.55	2.55	0.84	-1.71
<u>Elected Officials</u>						
Clerk of Courts	108.00	108.00	108.00	108.00	97.00	-11.00
Communications	7.00	-	-	-	-	0.00
Monroe County Sheriff	522.00	-	497.00	497.00	472.50	-24.50
Tax Collector	64.00	64.00	64.00	64.00	64.00	0.00
Property Appraiser	48.00	52.00	52.00	52.00	52.00	0.00
Supervisor of Elections	11.00	11.00	11.00	11.00	11.00	0.00
State Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Public Defender	2.00	2.00	2.00	2.00	2.00	0.00
Judicial Administration	24.00	24.00	24.00	24.00	24.00	0.00
Elected Officials Total FTE	787.00	262.00	759.00	759.00	723.50	-35.50

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan Position Summary**

	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
<u>Tourist Development Council</u>						
TDC District 4 Third Cent	12.52	12.52	12.52	12.52	12.52	0.00
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	1.77	0.00
TDC Two Penny Events	0.16	0.16	0.16	0.16	0.16	0.00
TDC Two Penny Generic	0.17	0.17	0.17	0.17	0.17	0.00
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	2.10	0.00
TDC District 2 Third Cent	0.51	0.51	1.01	1.01	1.01	0.00
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	0.02	0.00
Tourist Development Council Total FTE	17.25	17.25	17.75	17.75	17.75	0.00
<u>Medical Examiner</u>						
Medical Examiner	-	-	0.18	0.18	0.18	0.00
Medical Examiner Total FTE	-	-	0.18	0.18	0.18	0.00
County Total FTE	1,340.79	806.23	1,258.40	1,258.40	1,222.71	(35.70)

**FULL TIME EQUIVALENT CHANGES
BY BUSINESS CENTER, BUSINESS UNIT**

Employee Services

Employee Services-Loss Control	-0.01	As a result of incorrect partial split for Division Director
Employee Services-Worker's Comp	-0.01	As a result of incorrect partial split for Division Director.
Employee Services-Risk Management	-0.01	As a result of incorrect partial split for Division Director
	<u>-0.03</u>	

Public Works

Public Works Management	3.45	Transfer of three FTE's and one partial FTE from Engineering to Public Works.
Facilities Maintenance	6.40	Transfer of two FTE's from Eng., adtn. of two FTE's to BP Park, one FTE to FJC, and as a result of two partial FTE split.
Road Department	1.23	Transfer of three positions from Solid Waste, increased hrs of PT Toll Collectors, and as a result of partial FTE split.
Solid Waste	-3.00	Transfer of three FTE's to Roads Department.
	<u>8.08</u>	

Growth Management

Planning Department	-2.00	Deletion of one Planning Tech position, and one Sr. Planner position.
Building Department	-0.25	As a result of partial position split for Sr.Plumbing Mech. Inspector.
Code Enforcement	2.25	Addition of one new Code Enf. Litigator, one new Code Enf. Insp. position, and partial split for Sr.Plmbg.Mech.Insp.
	<u>0.00</u>	

Veterans Affairs

Veterans Affairs	-0.25	As a result of FTE reduction for one Transportation Driver.
	<u>-0.25</u>	

Airport Services

Key West Airport	0.50	As a result of partial split for Director of Project Mgmt. and re-allocation to grants.
Marathon Airport	-0.01	As a result of incorrect partial split for Airport Manager and Admn. Assistant.
	<u>0.49</u>	

Emergency Services

EMS Administration	7.00	Addition of seven new positions for Layton Vol. Fire Rescue.
Upper Keys Health Care Taxing Dist	-1.00	Deletion of a Director position.
	<u>6.00</u>	

Project Management

County Engineer	-15.74	Deletion of ten Eng. positions and five partial FTE's. Trnsfr of two pos. to PW, and as a result of three partial FTE split.
	<u>-15.74</u>	

Budget & Finance

Office of Management & Budget	1.00	Addition of one new Budget Analyst position.
Grants Management	1.00	Addition of one new Grants Analyst position.
	<u>2.00</u>	

Social Services

Social Services	0.96	As a result of seven partial FTE split and re-allocation to grants.
	<u>0.96</u>	

Waste Water

Waste Water	-1.71	Deletion of one WW Tech position, and three partial FTE's. As a result of one partial FTE split.
	<u>-1.71</u>	

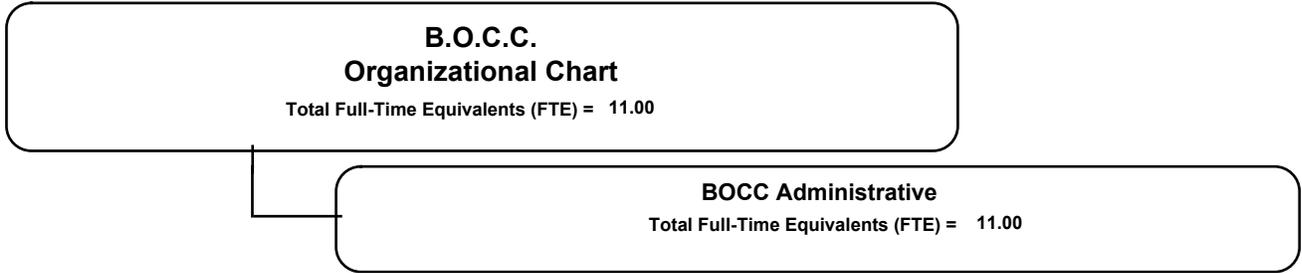
Elected Officials

Clerk of Courts	-11.00	Constitutional Officers are not required to have positions adopted by the BOCC
Monroe County Sheriff	-24.50	Constitutional Officers are not required to have positions adopted by the BOCC
Tax Collector	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Property Appraiser	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Supervisor of Elections	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
State of Attorney	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Public Defender	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Judicial Administration	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
	<u>-35.50</u>	

Total BCC Positions	-0.20
Elected & Appointed Positions	<u>-35.50</u>
Total	<u>-35.70</u>

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

B.O.C.C.



Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

B.O.C.C.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	761,860	1,143,269	747,893	1,079,431	780,035	(27.7%)
Operating Expenditures	24,380,923	30,846,703	69,078,870	93,198,311	71,962,856	(22.8%)
Capital Outlay Expenditures	311,556	179,278	-	58,784	-	(100.0%)
Interfund Transfers	9,827,023	10,583,608	12,691,004	15,734,460	7,114,815	(54.8%)
Total Budget	35,281,362	42,752,859	82,517,767	110,070,986	79,857,706	(27.4%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
2003 Revenue Bond	1,894,848	3,731,837	7,516,554	8,398,554	6,467,788	(23.0%)
BOCC Administrative	1,639,757	1,683,608	1,682,195	1,682,195	1,847,326	9.8%
BOCC Miscellaneous	5,429,971	2,978,267	2,620,575	17,960,097	2,715,817	(84.9%)
Budgeted Transfers	20,132,390	27,464,073	25,333,259	36,019,993	20,675,670	(42.6%)
Debt Service - 88 Refund	635,985	636,711	635,031	635,952	-	(100.0%)
Emp Fair Shr Hsing	-	53,655	12,350	12,350	210,000	1,600.4%
Housing Assistance	2,021,441	2,756,330	2,194,445	2,194,445	3,180,680	44.9%
Human Service Advisory Board Funding	2,312,177	2,157,291	1,700,087	1,741,331	1,768,200	1.5%
Other Non-profit Funding (Not HSAB)	1,156,855	1,221,309	936,091	1,034,091	935,420	(9.5%)
Quasi-external Services	57,938	69,778	60,000	60,000	125,000	108.3%
Reserves	-	-	39,827,180	40,331,978	41,931,805	4.0%
Total Budget	35,281,362	42,752,859	82,517,767	110,070,986	79,857,706	(27.4%)

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

B.O.C.C.

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	5,771,510	5,842,941	14,730,152	14,531,502	14,946,124	2.9%
Affordable Housing Programs	-	-	368,029	368,029	360,540	(2.0%)
Fine & Forfeiture Fund	973,531	900,026	10,371,406	10,271,213	5,611,374	(45.4%)
Road And Bridge Fund	795,666	795,666	1,295,666	1,295,666	2,119,669	63.6%
TDC District Two Penny	112,972	100,498	124,300	124,300	40,171	(67.7%)
TDC Admin & Promo 2 Cent	188,163	188,163	207,041	207,041	109,809	(47.0%)
TDC District 1 Third Cent	71,795	71,795	78,975	78,975	43,760	(44.6%)
TDC District 2 Third Cent	10,740	10,740	11,814	11,814	19,495	65.0%
TDC District 3 Third Cent	18,653	18,653	20,518	20,518	11,258	(45.1%)
TDC District 4 Third Cent	18,030	18,030	19,833	19,833	11,134	(43.9%)
TDC District 5 Third Cent	19,183	19,183	21,101	21,101	31,437	49.0%
Governmental Fund Type Grants	5,155,547	7,275,967	51,000	21,940,217	535,000	(97.6%)
Impact Fees Fund - Roadway	35,583	-	8,000	8,000	-	(100.0%)
Impact Fees Fund - Parks & Rec	-	-	1,125	1,125	-	(100.0%)
Impact Fees Fund - Libraries	-	-	1,280	1,280	-	(100.0%)
Impact Fees Fund - Solid Waste	-	-	2,088	2,088	-	(100.0%)
Impact Fees Fund - Police Fac	-	-	2,833	2,833	-	(100.0%)
Impact Fees Fund - Fire & EMS	-	-	2,816	2,816	-	(100.0%)
Employee Fair Share Housing	-	53,655	224,283	224,283	288,294	28.5%
Fire & Ambulance District 1 L&M Key	457,399	474,993	2,460,000	2,442,605	3,294,760	34.9%
Upper Keys Healthcare Taxing District	25,519	25,519	125,483	125,483	151,512	20.7%
Unincorporated Svc Dist Parks & Rec	93,045	93,045	396,741	396,741	634,150	59.8%
Mstd - PIng/bldg/code/fire Mar	1,748,420	1,422,002	1,362,547	1,411,536	2,764,245	95.8%
Municipal Policing	2,666	2,666	780,000	780,000	1,421,708	82.3%
Duck Key Security District	48,674	47,325	201,659	201,659	246,787	22.4%
Local Housing Assistance Trust Fund	1,653,981	2,756,330	1,930,022	1,930,022	2,958,302	53.3%
Boating Improvement Fund	6,715	-	150,000	196,310	312,500	59.2%
Misc Special Revenue Fund	209,559	258,005	1,049,269	818,308	2,281,972	178.9%
Environmental Restoration Fund	6,942	-	64,804	64,804	91,719	41.5%
Law Enforcement Trust (600)	-	-	-	-	177,441	-
Court Facilities Fees Trust (602)	199,549	42,800	160,000	200,424	266,201	32.8%
Clerk's Drug Abuse Trust (603)	-	-	16,000	66,000	50,000	(24.2%)
Marathon Municipal Service Taxing Unit	-	-	363	363	11,687	3,119.6%
Conch Key Wastewater Municipal Service Taxing Unit	-	2,087	-	-	-	-
Bay Point Wastewater Municipal Service Taxing Unit	-	-	21,472	21,472	2,955	(86.2%)
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	54,803	54,803	4,147	(92.4%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	108,475	108,475	4,637	(95.7%)
Stock Island Wastewater MSTU	-	-	31,955	31,955	35,359	10.7%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	19,528	19,528	53,154	172.2%
Conch Key Municipal Service Taxing Unit	-	-	406	406	509	25.4%
Long Key, Layton Municipal Service Taxing Unit	-	-	5,388	5,388	2,141	(60.3%)
Duck Key Municipal Service Taxing Unit	-	-	14,428	14,428	15,879	10.1%
Building Fund	-	-	875,266	875,266	1,238,541	41.5%
Debt Service Fund	2,530,833	4,368,549	8,182,100	10,491,832	8,147,235	(22.3%)
One Cent Infra-structure Sales Tax	9,167,163	13,701,643	20,134,752	22,711,481	18,646,899	(17.9%)
Card Sound Bridge	53,567	53,567	405,864	380,964	700,656	83.9%
Marathon Airport	100,826	108,480	108,480	108,480	110,052	1.4%
Key West Intl Airport	2,380,154	192,816	-	123,000	468,773	281.1%

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

B.O.C.C.

Key West AIP Series 2006 Bonds	-	-	13,214,837	13,183,056	6,410,957	(51.4%)
PFC & Oper Restrictions	-	-	-	-	1,201,895	- %
MSD Solid Waste Management	520,523	504,511	1,931,348	1,931,348	1,022,134	(47.1%)
Worker's Compensation	37,828	37,828	37,828	37,828	279,593	639.1%
Group Insurance Fund	68,642	68,642	68,642	68,642	1,802,179	2,525.5%
Risk Management Fund	2,234,937	2,733,687	500,000	1,572,698	399,318	(74.6%)
Fleet Management Fund	563,047	563,047	563,047	563,047	519,644	(7.7%)
Total Revenue	35,281,362	42,752,859	82,517,767	110,070,986	79,857,706	(27.4%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
BOCC Administrative	11.00	11.00	11.00	11.00	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	11.00	11.00	11.00	11.00	-

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

B.O.C.C.
BOCC Administrative

Mission Statement

Serve as the chief legislative and policy-making body for Monroe County, Florida. The five- member body enacts legislation and sets policy to improve the County and the welfare of its residents.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	726,134	720,531	697,893	697,893	680,035	(2.6%)
Operating Expenditures	913,623	963,077	984,302	981,903	1,167,291	18.9%
Capital Outlay Expenditures	-	-	-	2,399	-	(100.0%)
Total Budget	1,639,757	1,683,608	1,682,195	1,682,195	1,847,326	9.8%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	1,639,757	1,683,608	1,682,195	1,682,195	1,847,326	9.8%
Total Revenue	1,639,757	1,683,608	1,682,195	1,682,195	1,847,326	9.8%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	6.00	6.00	6.00	6.00	-
Officials & Administrators	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	11.00	11.00	11.00	11.00	-

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

B.O.C.C.
Housing Assistance

Major Variances

This program (SHIP) is under the Key West Housing Authority operating as the Monroe County Housing Authority.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	2,021,441	2,756,330	2,194,445	2,194,445	3,180,680	44.9%
Total Budget	2,021,441	2,756,330	2,194,445	2,194,445	3,180,680	44.9%
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Affordable Housing Programs	-	-	294,423	294,423	252,378	(14.3%)
Governmental Fund Type Grants	367,460	-	-	-	-	-%
Local Housing Assistance Trust Fund	1,653,981	2,756,330	1,900,022	1,900,022	2,928,302	54.1%
Total Revenue	2,021,441	2,756,330	2,194,445	2,194,445	3,180,680	44.9%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**B.O.C.C.
Other Non-profit Funding (Not HSAB)**

Mission Statement

To provide support to essential non-profit service providers.

Services Provided

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

The following Agencies receive additional funding from Monroe County through other programs:

- Council of the Arts- \$72,500 TDC, \$57,000 B.O.C.C Direct funding, for a total of \$129,500 in county funding. In addition the Board provides free office space to the Arts Council.
- Guidance Clinic Middle Keys- \$600,000 HSAB, \$460,520 B.O.C.C. Direct funding for a total of \$1,060,520 in county funding.
- Rural Health Network- \$60,000 HSAB, \$273,600 B.O.C.C Direct funding for a total of \$333,600 in county funding.

Major Variances

This budget includes the following funding:

- AARP Big Pine \$4,500
- AARP Lower Keys \$4,500
- AARP Middle Keys \$4,500
- AARP Upper Keys \$4,500
- Council of the Arts \$57,000
- Big Pine Athletic Assoc. \$44,000
- Exotic & Wild Bird Rescue of the Florida Keys, Inc. \$5,000
- Florida Keys Wild Bird Center \$5,000
- Guidance Clinic of the Middle Keys \$314,520
- Heart of the Keys Youth Center \$30,400
- Marathon Wild Bird Center \$5,000
- MCEF Monroe Youth Challenge \$25,000
- Older American Volunteer Program \$500
- Rural Health Network \$273,600
- Upper Keys YMCA \$11,400
- GCMK Baker/Marchman Act Transportation \$146,000

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	1,156,855	1,221,309	936,091	1,034,091	935,420	(9.5%)
Total Budget	1,156,855	1,221,309	936,091	1,034,091	935,420	(9.5%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	1,156,855	1,171,669	936,091	1,034,091	935,420	(9.5%)
Governmental Fund Type Grants	-	49,640	-	-	-	-
Total Revenue	1,156,855	1,221,309	936,091	1,034,091	935,420	(9.5%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**B.O.C.C.
Human Service Advisory Board Funding**

Mission Statement

The mission of the Human Service Advisory Board (H.S.A.B.) is to annually make funding recommendations to the BOCC for county-wide human services from eligible non-profit organizations. These services include medical and health services, child care and mentoring, food, clothing, literacy training and services for the elderly and disabled. To form their recommendation, the H.S.A.B. accepts and reviews numerous applications from Monroe County non-profit human service organizations.

Major Variances

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

This budget includes the following funding:

- AIDS Help \$25,500
- American Red Cross \$5,000
- Boys and Girls Club \$38,500
- Domestic Abuse Shelter \$30,000
- Easter Seals Society \$10,000
- Fla. Keys Area Health Education Ctr \$35,000
- Florida Keys Children's Shelter \$146,500
- Florida Keys Healthy Start Coalition \$5,000
- Florida Keys Outreach Coalition \$36,700
- Good Health Clinic \$35,000
- Grace Jones Community Center \$17,500
- Guidance Clinic/Middle Keys \$600,000
- Helpline \$4,500
- Heron/Peacock \$48,500
- Hospice \$145,000
- Keys Area Interdenom Resources \$10,000
- Literacy Volunteers \$4,000
- Monroe Assoc for Retarded Citizens \$146,500
- Monroe Youth Challenge \$15,000
- MCEF The Keys Center (PACE) \$59,000
- Paradise Interfaith Network \$7,500
- Rural Health Network \$60,000
- Samuel's House \$77,000
- Star of the Sea Foundation \$10,000
- Wesley House \$126,500
- Womankind \$70,000

Total \$ 1,768,200

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	2,312,177	2,157,291	1,700,087	1,741,331	1,768,200	1.5%
Total Budget	2,312,177	2,157,291	1,700,087	1,741,331	1,768,200	1.5%
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	2,312,177	2,157,291	1,700,087	1,741,331	1,768,200	1.5%
Total Revenue	2,312,177	2,157,291	1,700,087	1,741,331	1,768,200	1.5%

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

B.O.C.C.
BOCC Miscellaneous

Major Variances

Promotional Advertising \$5,000
 Duck Key Security Dist. \$171,656
 Value Adjustment Board \$72,100
 Hurricane \$303,037
 Tax Increment Payment \$935,200
 MSD Refunding Note \$556,260
 ORD 021-2002 Traffic Education \$154,924
 Juvenile Detention Cost Share Project \$337,140 (State Mandate)
 Health Dept. Lease \$70,000
 Historic Florida Keys Foundation \$28,500
 Lobbyist \$82,000

Total \$2,715,817

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	35,726	422,738	50,000	381,538	100,000	(73.8%)
Operating Expenditures	5,082,689	2,376,250	2,570,575	17,522,173	2,615,817	(85.1%)
Capital Outlay Expenditures	311,556	179,278	-	56,385	-	(100.0%)
Total Budget	5,429,971	2,978,267	2,620,575	17,960,097	2,715,817	(84.9%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	376,714	527,200	624,729	729,689	920,837	26.2%
Fine & Forfeiture Fund	956,864	883,359	1,105,702	1,105,702	912,140	(17.5%)
Governmental Fund Type Grants	3,789,941	1,214,780	-	15,181,720	-	(100.0%)
Duck Key Security District	48,674	47,325	159,327	159,327	171,656	7.7%
Misc Special Revenue Fund	147,792	211,627	182,225	203,657	154,924	(23.9%)
MSD Solid Waste Management	109,986	93,974	548,592	580,002	556,260	(4.1%)
Total Revenue	5,429,971	2,978,267	2,620,575	17,960,097	2,715,817	(84.9%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**B.O.C.C.
Emp Fair Shr Hsing**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	-	53,655	12,350	12,350	210,000	1,600.4%
Total Budget	-	53,655	12,350	12,350	210,000	1,600.4%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Employee Fair Share Housing	-	53,655	12,350	12,350	210,000	1,600.4%
Total Revenue	-	53,655	12,350	12,350	210,000	1,600.4%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**B.O.C.C.
Reserves**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	-	-	39,827,180	40,331,978	41,931,805	4.0%
Total Budget	-	-	39,827,180	40,331,978	41,931,805	4.0%

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

B.O.C.C.
Reserves

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	-	-	9,227,050	8,884,196	8,849,341	(0.4%)
Affordable Housing Programs	-	-	73,606	73,606	108,162	46.9%
Fine & Forfeiture Fund	-	-	9,249,037	9,148,844	4,682,567	(48.8%)
Road And Bridge Fund	-	-	500,000	500,000	1,523,941	204.8%
Governmental Fund Type Grants	-	-	1,000	1,000	535,000	53,400.0%
Employee Fair Share Housing	-	-	211,933	211,933	78,294	(63.1%)
Fire & Ambulance District 1 L&M Key	-	-	1,900,000	1,882,605	2,438,938	29.6%
Upper Keys Healthcare Taxing District	-	-	97,483	97,483	128,211	31.5%
Unincorporated Svc Dist Parks & Rec	-	-	303,696	303,696	431,381	42.0%
Mstd - PIng/bldg/code/fire Mar	-	-	660,776	657,640	1,418,001	115.6%
Municipal Policing	-	-	775,000	775,000	1,415,147	82.6%
Duck Key Security District	-	-	42,332	42,332	75,131	77.5%
Local Housing Assistance Trust Fund	-	-	30,000	30,000	30,000	-
Boating Improvement Fund	-	-	150,000	150,000	312,500	108.3%
Misc Special Revenue Fund	-	-	867,044	596,700	2,127,048	256.5%
Environmental Restoration Fund	-	-	64,804	64,804	91,719	41.5%
Law Enforcement Trust (600)	-	-	-	-	177,441	-
Court Facilities Fees Trust (602)	-	-	160,000	160,000	266,201	66.4%
Clerk's Drug Abuse Trust (603)	-	-	16,000	16,000	15,000	(6.3%)
Marathon Municipal Service Taxing Unit	-	-	363	363	11,687	3,119.6%
Bay Point Wastewater Municipal Service Taxing Unit	-	-	21,472	21,472	2,955	(86.2%)
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	54,803	54,803	4,147	(92.4%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	108,475	108,475	4,637	(95.7%)
Stock Island Wastewater MSTU	-	-	31,955	31,955	35,359	10.7%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	19,528	19,528	53,154	172.2%
Conch Key Municipal Service Taxing Unit	-	-	406	406	509	25.4%
Long Key, Layton Municipal Service Taxing Unit	-	-	5,388	5,388	2,141	(60.3%)
Duck Key Municipal Service Taxing Unit	-	-	14,428	14,428	15,879	10.1%
Building Fund	-	-	173,495	173,495	657,634	279.1%
Debt Service Fund	-	-	30,515	1,457,326	1,679,447	15.2%
One Cent Infra-structure Sales Tax	-	-	500,000	500,000	3,901,755	680.4%
Card Sound Bridge	-	-	308,254	283,354	561,669	98.2%
Key West Intl Airport	-	-	-	-	468,773	-
Key West AIP Series 2006 Bonds	-	-	13,214,837	13,183,056	6,410,957	(51.4%)
PFC & Oper Restrictions	-	-	-	-	829,535	-
MSD Solid Waste Management	-	-	513,500	482,090	254,292	(47.3%)
Worker's Compensation	-	-	-	-	206,089	-
Group Insurance Fund	-	-	-	-	1,697,393	-
Risk Management Fund	-	-	500,000	400,000	334,770	(16.3%)
Fleet Management Fund	-	-	-	-	95,000	-
Total Revenue	-	-	39,827,180	40,331,978	41,931,805	4.0%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**B.O.C.C.
Budgeted Transfers**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	10,305,367	16,880,464	12,642,255	20,285,533	13,560,855	(33.2%)
Interfund Transfers	9,827,023	10,583,608	12,691,004	15,734,460	7,114,815	(54.8%)
Total Budget	20,132,390	27,464,073	25,333,259	36,019,993	20,675,670	(42.6%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	228,069	233,394	500,000	400,000	500,000	25.0%
Fine & Forfeiture Fund	16,667	16,667	16,667	16,667	16,667	- %
Road And Bridge Fund	795,666	795,666	795,666	795,666	595,728	(25.1%)
TDC District Two Penny	112,972	100,498	124,300	124,300	40,171	(67.7%)
TDC Admin & Promo 2 Cent	188,163	188,163	207,041	207,041	109,809	(47.0%)
TDC District 1 Third Cent	71,795	71,795	78,975	78,975	43,760	(44.6%)
TDC District 2 Third Cent	10,740	10,740	11,814	11,814	19,495	65.0%
TDC District 3 Third Cent	18,653	18,653	20,518	20,518	11,258	(45.1%)
TDC District 4 Third Cent	18,030	18,030	19,833	19,833	11,134	(43.9%)
TDC District 5 Third Cent	19,183	19,183	21,101	21,101	31,437	49.0%
Governmental Fund Type Grants	998,146	6,011,547	50,000	6,757,497	-	(100.0%)
Impact Fees Fund - Roadway	35,583	-	8,000	8,000	-	(100.0%)
Impact Fees Fund - Parks & Rec	-	-	1,125	1,125	-	(100.0%)
Impact Fees Fund - Libraries	-	-	1,280	1,280	-	(100.0%)
Impact Fees Fund - Solid Waste	-	-	2,088	2,088	-	(100.0%)
Impact Fees Fund - Police Fac	-	-	2,833	2,833	-	(100.0%)
Impact Fees Fund - Fire & EMS	-	-	2,816	2,816	-	(100.0%)
Fire & Ambulance District 1 L&M Key	457,399	474,993	560,000	560,000	855,822	52.8%
Upper Keys Healthcare Taxing District	25,519	25,519	28,000	28,000	23,301	(16.8%)
Unincorporated Svc Dist Parks & Rec	93,045	93,045	93,045	93,045	202,769	117.9%
Mstd - PIng/bldg/code/fire Mar	1,748,420	1,422,002	701,771	753,896	1,346,244	78.6%
Municipal Policing	2,666	2,666	5,000	5,000	6,561	31.2%
Boating Improvement Fund	6,715	-	-	46,310	-	(100.0%)
Misc Special Revenue Fund	61,767	46,378	-	17,951	-	(100.0%)
Environmental Restoration Fund	6,942	-	-	-	-	- %
Court Facilities Fees Trust (602)	199,549	42,800	-	40,424	-	(100.0%)
Clerk's Drug Abuse Trust (603)	-	-	-	50,000	35,000	(30.0%)
Conch Key Wastewater Municipal Service	-	2,087	-	-	-	- %
Taxing Unit						
Building Fund	-	-	701,771	701,771	580,907	(17.2%)
One Cent Infra-structure Sales Tax	9,167,163	13,701,643	19,634,752	22,211,481	14,745,144	(33.6%)
Card Sound Bridge	53,567	53,567	97,610	97,610	138,987	42.4%
Marathon Airport	100,826	108,480	108,480	108,480	110,052	1.4%
Key West Intl Airport	2,380,154	192,816	-	123,000	-	(100.0%)
PFC & Oper Restrictions	-	-	-	-	372,360	- %
MSD Solid Waste Management	410,537	410,537	869,256	869,256	211,582	(75.7%)
Worker's Compensation	37,828	37,828	37,828	37,828	73,504	94.3%
Group Insurance Fund	68,642	68,642	68,642	68,642	104,786	52.7%
Risk Management Fund	2,234,937	2,733,687	-	1,172,698	64,548	(94.5%)
Fleet Management Fund	563,047	563,047	563,047	563,047	424,644	(24.6%)
Total Revenue	20,132,390	27,464,073	25,333,259	36,019,993	20,675,670	(42.6%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**B.O.C.C.
Debt Service - 88 Refund**

Major Variances

• This Bond was refunded in 2002 and is now known as the Guaranteed Entitlement Refunding Note 2002.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	635,985	636,711	635,031	635,952	-	(100.0%)
Total Budget	635,985	636,711	635,031	635,952	-	(100.0%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Debt Service Fund	635,985	636,711	635,031	635,952	-	(100.0%)
Total Revenue	635,985	636,711	635,031	635,952	-	(100.0%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**B.O.C.C.
2003 Revenue Bond**

Major Variances

• This Budget is for the payment of Principal and Interest on the 2003 and 2007 Revenue Bonds.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	1,894,848	3,731,837	7,516,554	8,398,554	6,467,788	(23.0%)
Total Budget	1,894,848	3,731,837	7,516,554	8,398,554	6,467,788	(23.0%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Debt Service Fund	1,894,848	3,731,837	7,516,554	8,398,554	6,467,788	(23.0%)
Total Revenue	1,894,848	3,731,837	7,516,554	8,398,554	6,467,788	(23.0%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

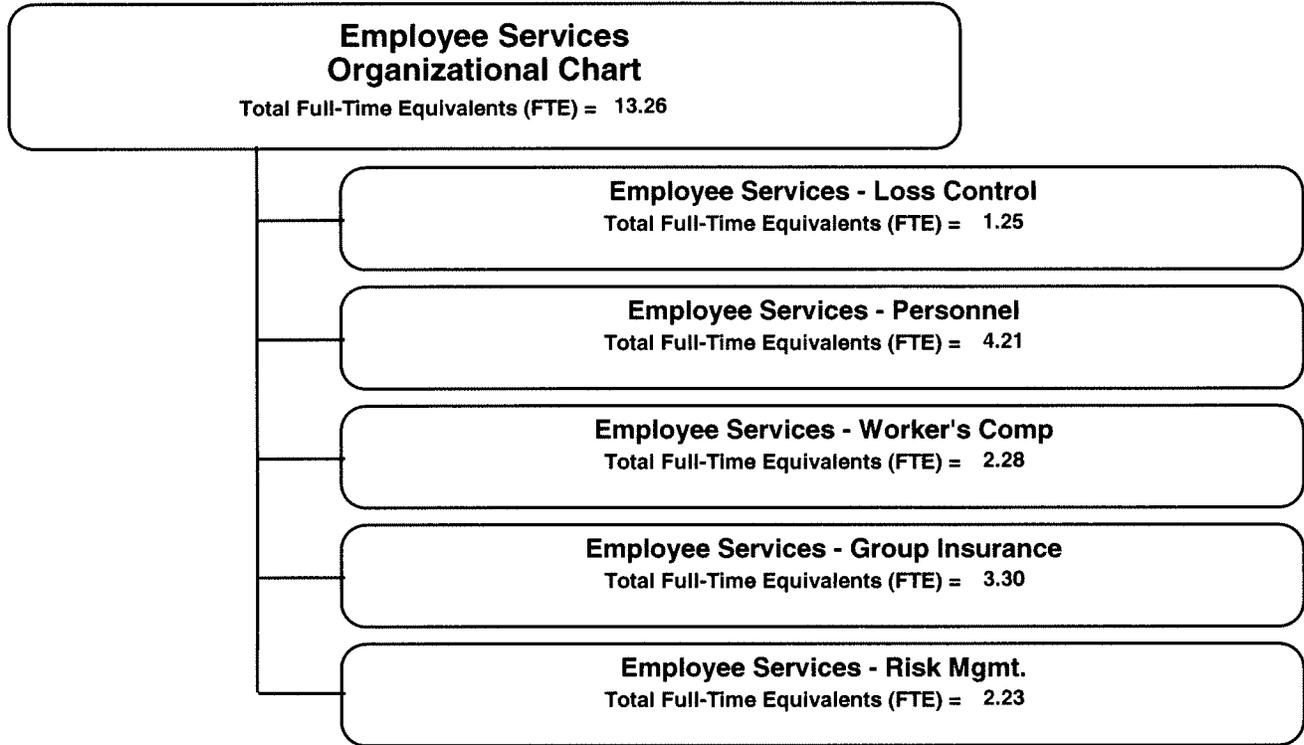
**B.O.C.C.
Quasi-external Services**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	57,938	69,778	60,000	60,000	125,000	108.3%
Total Budget	57,938	69,778	60,000	60,000	125,000	108.3%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	57,938	69,778	60,000	60,000	125,000	108.3%
Total Revenue	57,938	69,778	60,000	60,000	125,000	108.3%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Employee Services



Monroe County Board of County Commissioners

FY 2010 Adopted Fiscal Plan

Employee Services

Business Center Vision

Working and learning together to maintain the diverse community by preserving the natural habitat that makes us a unique and preferred place to live and visit.

Mission Statement

Provide guidance and essential information to our employees and the public as we navigate through the challenges of a changing workforce by proactive management of our services.

Services Provided

- Recruit and retain a highly qualified work force.
- Administer the group health benefit and worker's compensation program.
- Reduce risk to Monroe County.

<u>Budgetary Cost Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Personnel Expenditures	1,235,498	1,309,895	1,155,932	1,205,932	1,087,719	(9.8%)
Operating Expenditures	16,605,944	17,086,799	25,688,783	25,630,571	25,612,097	(0.1%)
Capital Outlay Expenditures	1,335	9,210	-	8,212	-	(100.0%)
Total Budget	17,842,777	18,405,903	26,844,715	26,844,715	26,699,816	(0.5%)

<u>Appropriations by Department</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Employee Services - Group Insurance	12,961,493	13,001,424	18,476,806	18,476,806	18,513,507	0.2%
Employee Services - Loss Control	99,100	137,281	131,339	131,339	63,675	(51.5%)
Employee Services - Personnel	503,815	352,063	334,182	334,182	332,889	(0.4%)
Employee Services - Risk Mgmt.	1,989,162	2,215,770	3,862,324	3,862,324	3,749,734	(2.9%)
Employee Services - Worker's Comp	2,289,207	2,699,365	4,040,064	4,040,064	4,040,011	- %
Total Budget	17,842,777	18,405,903	26,844,715	26,844,715	26,699,816	(0.5%)

<u>Revenue Sources</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
General Fund	503,815	352,063	334,182	334,182	332,889	(0.4%)
Worker's Compensation	2,335,352	2,763,359	4,101,984	4,101,984	4,068,110	(0.8%)
Group Insurance Fund	12,961,493	13,001,424	18,476,806	18,476,806	18,513,507	0.2%
Risk Management Fund	2,042,117	2,289,056	3,931,743	3,931,743	3,785,310	(3.7%)
Total Revenue	17,842,777	18,405,903	26,844,715	26,844,715	26,699,816	(0.5%)

<u>Position Summary by Department</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
Employee Services - Loss Control	1.00	1.26	1.26	1.25	(0.01)
Employee Services - Personnel	5.29	5.39	4.02	4.01	(0.01)
Employee Services - Worker's Comp	2.30	2.28	2.28	2.28	(0.01)
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	-
Employee Services - Risk Mgmt.	2.20	2.23	2.23	2.23	(0.01)
Total Full-Time FTE	14.09	14.46	13.09	13.06	(0.03)
Employee Services - Personnel	-	-	0.20	0.20	-
Total Part-Time FTE	-	-	0.20	0.20	-
Total FTE	14.09	14.46	13.29	13.26	(0.03)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Employee Services
Employee Services - Loss Control**

Mission Statement

To provide leadership, training and professional support to promote a safe and healthy work environment.

Services Provided

Provide occupational safety training, inspections and investigations of accidents and analyze trends. Produce and enforce Safety Policies that ensure compliance of the driving policy and provide professional safety consultation to staff including constitutional officers.

Major Variances

Increase of fuel costs

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	87,056	122,595	117,290	117,290	49,136	(58.1%)
Operating Expenditures	12,044	14,686	14,049	14,049	14,539	3.5%
Total Budget	99,100	137,281	131,339	131,339	63,675	(51.5%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Worker's Compensation	46,145	63,995	61,920	61,920	28,099	(54.6%)
Risk Management Fund	52,955	73,286	69,419	69,419	35,576	(48.8%)
Total Revenue	99,100	137,281	131,339	131,339	63,675	(51.5%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Officials & Administrators	-	0.26	0.26	0.25	(0.01)
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.26	1.26	1.25	(0.01)
Total FTE	1.00	1.26	1.26	1.25	(0.01)

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Decrease Incidents/Accidents					
• Safety - Incidents/Accidents	51	-	1	-	-

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Employee Services
Employee Services - Personnel

Mission Statement

Dedicated to providing quality services to the public and employees in the areas of policies and procedures and employment opportunities with utmost respect and consideration to their needs.

Services Provided

Apply and carry out personnel policies and regulations as adopted by the Board of County Commissioners for recruiting, hiring, and career advancement of qualified personnel.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	461,555	323,772	298,972	298,972	298,953	- %
Operating Expenditures	42,260	28,292	35,210	35,210	33,936	(3.6%)
Total Budget	503,815	352,063	334,182	334,182	332,889	(0.4%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	503,815	352,063	334,182	334,182	332,889	(0.4%)
Total Revenue	503,815	352,063	334,182	334,182	332,889	(0.4%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.69	2.69	0.67	0.66	(0.01)
Officials & Administrators	0.60	1.35	1.35	1.35	-
Technicians	1.00	0.35	1.00	1.00	-
Professionals	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	5.29	5.39	4.02	4.01	(0.01)
Administrative Support	-	-	0.20	0.20	-
Total Part-Time FTE	-	-	0.20	0.20	-
Total FTE	5.29	5.39	4.22	4.21	(0.01)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Employee Services
Employee Services - Worker's Comp**

Mission Statement

To secure equitable and timely administration of the provisions of the Florida Worker's Compensation Law on behalf of our injured workers by providing an efficient forum with the ultimate goal of ensuring that all injured workers receive all services that are provided in accordance with governmental regulations.

Services Provided

Work in tandem with the Loss Control Department to ensure a safe work environment. Ensure that any injured worker gets medical treatment and is returned to work at the first available opportunity.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	367,534	484,262	391,637	441,637	391,620	(11.3%)
Operating Expenditures	1,921,673	2,215,103	3,648,427	3,598,427	3,648,391	1.4%
Total Budget	2,289,207	2,699,365	4,040,064	4,040,064	4,040,011	- %

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Worker's Compensation	2,289,207	2,699,365	4,040,064	4,040,064	4,040,011	- %
Total Revenue	2,289,207	2,699,365	4,040,064	4,040,064	4,040,011	- %

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.15	1.15	1.15	1.15	-
Officials & Administrators	0.15	0.13	0.13	0.13	(0.01)
Professionals	-	0.20	0.30	0.30	-
Other	1.00	0.80	0.70	0.70	-
Total Full-Time FTE	2.30	2.28	2.28	2.28	(0.01)
Total FTE	2.30	2.28	2.28	2.28	(0.01)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Employee Services
Employee Services - Group Insurance**

Mission Statement

Providing individualized quality customer service in an empathetic manner to employees and retirees, simplifying the complex world of employee benefit program administration by delivering their benefit needs efficiently and effectively.

Services Provided

Provide insurance benefits to active employees, retirees, and their eligible dependents in accordance with BOCC policies.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	184,692	215,221	201,310	201,310	201,298	- %
Operating Expenditures	12,776,801	12,786,203	18,275,496	18,275,496	18,312,209	0.2%
Total Budget	12,961,493	13,001,424	18,476,806	18,476,806	18,513,507	0.2%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Group Insurance Fund	12,961,493	13,001,424	18,476,806	18,476,806	18,513,507	0.2%
Total Revenue	12,961,493	13,001,424	18,476,806	18,476,806	18,513,507	0.2%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	0.15	1.15	1.15	1.15	-
Officials & Administrators	0.15	0.15	0.15	0.15	-
Professionals	1.00	0.80	0.70	0.70	-
Other	2.00	1.20	1.30	1.30	-
Total Full-Time FTE	3.30	3.30	3.30	3.30	-
Total FTE	3.30	3.30	3.30	3.30	-

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Employee Services
Employee Services - Risk Mgmt.

Mission Statement

Create and implement decisions that will avoid hazardous risk to the citizens and employees. We also strive to minimize the adverse effects of any accidental losses of the County.

Services Provided

Review all contractual relationships to ensure that the County is adequately protected and to actively pursue measures to reduce any risk to the County. Ensure that the County is adequately insured and protected against claims which are filed against the County.

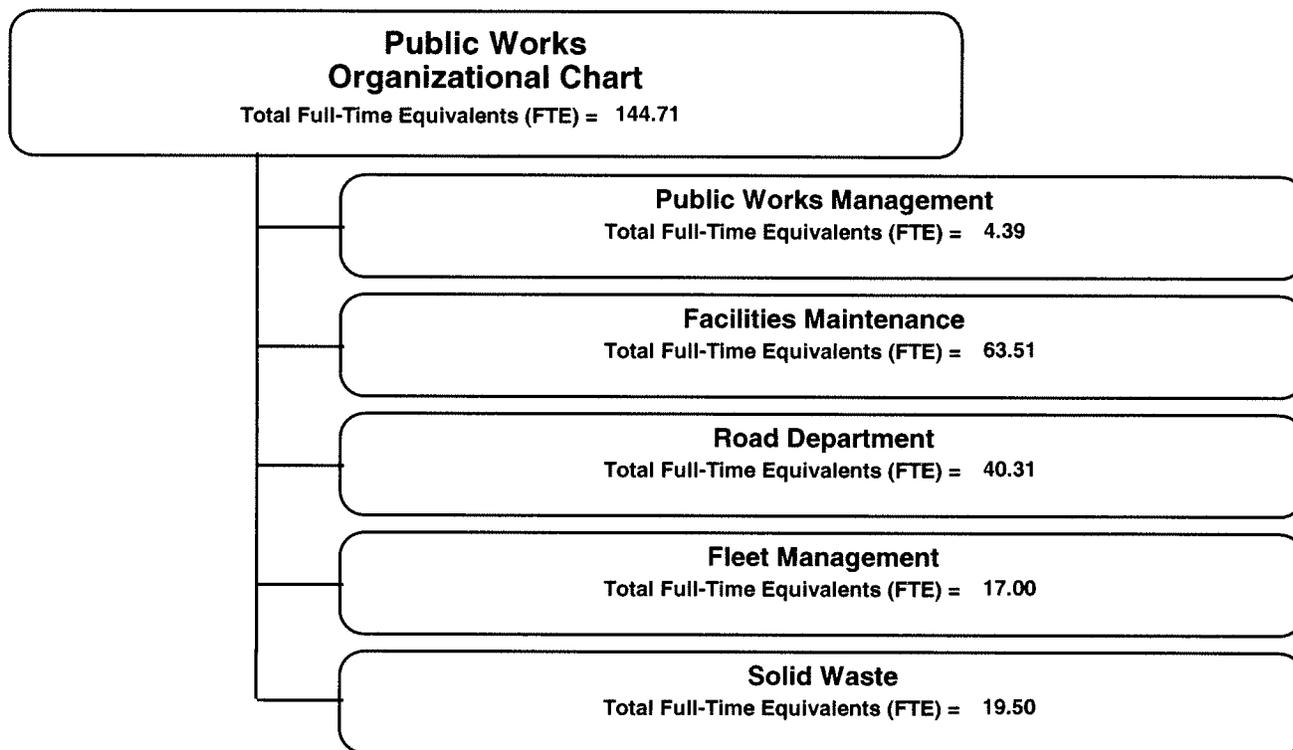
Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	134,661	164,046	146,723	146,723	146,712	-
Operating Expenditures	1,853,166	2,042,514	3,715,601	3,707,389	3,603,022	(2.8%)
Capital Outlay Expenditures	1,335	9,210	-	8,212	-	(100.0%)
Total Budget	1,989,162	2,215,770	3,862,324	3,862,324	3,749,734	(2.9%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Risk Management Fund	1,989,162	2,215,770	3,862,324	3,862,324	3,749,734	(2.9%)
Total Revenue	1,989,162	2,215,770	3,862,324	3,862,324	3,749,734	(2.9%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	0.10	0.10	0.10	0.10	-
Officials & Administrators	1.10	1.13	1.13	1.13	(0.01)
Other	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.20	2.23	2.23	2.23	(0.01)
Total FTE	2.20	2.23	2.23	2.23	(0.01)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Public Works



Monroe County Board of County Commissioners

FY 2010 Adopted Fiscal Plan

Public Works

Business Center Vision

Maintain County infrastructure to best serve the health, safety and welfare of the residents and visitors of Monroe County at the best value.

Mission Statement

To maximize services in the most cost effective manner through teamwork, sufficient staffing and training.

Services Provided

Assist the County Administrator in implementing the policies and programs of the Board of County Commissioners as they relate to the following Departments or Sections:

- Animal Shelters
- Card Sound Toll Authority
- Detention Facilities
- Engineering Services
- Facilities Maintenance
- Fleet Management
- Higgs Beach
- Roads & Bridges
- Solid Waste Management
- Unincorporated Parks & Beaches

<u>Budgetary Cost Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Personnel Expenditures	9,449,575	8,964,202	8,417,373	8,589,421	8,999,181	4.8%
Operating Expenditures	24,483,698	24,512,319	25,775,563	27,826,011	26,713,966	(4.0%)
Capital Outlay Expenditures	6,192,024	3,480,688	2,417,224	3,347,426	1,091,866	(67.4%)
Total Budget	40,125,297	36,957,209	36,610,160	39,762,859	36,805,013	(7.4%)

<u>Appropriations by Department</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Animal Shelters	932,393	942,246	947,485	947,665	984,419	3.9%
Facilities Maintenance	9,615,409	8,487,380	9,955,445	10,047,979	10,993,047	9.4%
Fleet Management	2,974,522	3,361,149	3,303,584	3,303,584	3,113,884	(5.7%)
Impact Fees Solid Waste	46,893	-	21,383	21,383	33,049	54.6%
Public Works Management	183,388	122,255	122,890	122,890	539,480	339.0%
Recycling	191,176	277,316	-	277,316	-	(100.0%)
Road Department	10,545,474	8,477,273	5,477,335	8,260,003	4,136,891	(49.9%)
Solid Waste	15,636,042	15,289,590	16,782,038	16,782,038	17,004,243	1.3%
Total Budget	40,125,297	36,957,209	36,610,160	39,762,859	36,805,013	(7.4%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Public Works

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	7,523,286	6,689,027	7,651,102	7,691,102	8,302,380	7.9%
Fine & Forfeiture Fund	1,804,762	1,491,837	1,796,550	1,796,550	1,958,964	9.0%
Road And Bridge Fund	4,594,367	5,168,131	4,564,278	4,565,938	3,545,514	(22.3%)
Governmental Fund Type Grants	29,915	227,863	-	2,797,970	-	(100.0%)
Impact Fees Fund - Solid Waste	46,893	-	21,383	21,383	33,049	54.6%
Fire & Ambulance District 1 L&M Key	-	-	-	-	11,000	-%
Unincorporated Svc Dist Parks & Rec	1,651,954	1,366,579	1,567,496	1,567,496	1,760,385	12.3%
Misc Special Revenue Fund	-	4,438	10,672	21,524	11,711	(45.6%)
Card Sound Bridge	5,921,192	3,081,278	913,057	937,957	1,008,883	7.6%
MSD Solid Waste Management	15,578,406	15,566,906	16,782,038	17,059,354	17,059,243	-%
Fleet Management Fund	2,974,522	3,361,149	3,303,584	3,303,584	3,113,884	(5.7%)
Total Revenue	40,125,297	36,957,209	36,610,160	39,762,859	36,805,013	(7.4%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Public Works Management	1.46	0.94	0.94	4.39	3.45
Facilities Maintenance	91.54	82.62	57.11	63.51	6.40
Road Department	48.08	49.69	39.08	40.31	1.23
Fleet Management	16.00	17.00	17.00	17.00	-
Solid Waste	17.00	16.50	22.50	19.50	(3.00)
Total Full-Time FTE	174.08	166.75	136.63	144.71	8.08
Total FTE	174.08	166.75	136.63	144.71	8.08

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Public Works
Public Works Management

Mission Statement

To guide and direct Public Works Division with integrity and fiscal responsibility.

Services Provided

Budgeting, planning, evaluation and review of programs and departments within the Division.

Major Variances

- Operating expenditures have been reduced;
- No capital outlay anticipated in the coming year;
- Shift of County Engineer R&B and County Engineer CSB business units from Engineering to Public Works.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	180,681	118,821	119,922	119,922	402,199	235.4%
Operating Expenditures	2,707	3,434	2,968	2,968	137,281	4,525.4%
Total Budget	183,388	122,255	122,890	122,890	539,480	339.0%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	183,388	122,255	122,890	122,890	121,974	(0.7%)
Road And Bridge Fund	-	-	-	-	352,965	-
Card Sound Bridge	-	-	-	-	64,541	-
Total Revenue	183,388	122,255	122,890	122,890	539,480	339.0%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	0.73	-	-	1.00	1.00
Officials & Administrators	0.73	0.47	0.47	1.07	0.60
Professionals	-	0.47	0.47	2.32	1.85
Total Full-Time FTE	1.46	0.94	0.94	4.39	3.45
Total FTE	1.46	0.94	0.94	4.39	3.45

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Public Works
Facilities Maintenance**

Mission Statement

To maintain all County buildings, grounds, constitutional offices, parks and beaches at the highest level of quality and in the most efficient manner to provide the employees, citizens and visitors with clean, safe and comfortable facilities.

Services Provided

Maintenance and repair of County buildings and grounds, including Detention Facilities, Higgs Beach and Unincorporated Parks & Beaches.

Major Variances

> Facilities Maintenance (approximately \$130,000 increase over FY09):

- Allocated 1.4 fte positions from Road Department; and includes 3 fte positions approved by not included in the FY09 fte count (1 for Freeman Justice Center and 2 for Nelson Gov't. Center);
- Includes approx. \$40,000 to pay off four (4) KLWTD sewer assessments in full (KL Library, Affordable Housing site in KL, Tavernier Fire Dept. and Old Health Dept.); \$90,000 for Asset Management Program for County facilities; and \$24,000 to transport & disinfect Special Needs Cots before/after emergency evacuations;
- No funding for capital equipment.

> Higgs Beach:

- Includes \$40,000 for Deputy Patrol; \$20,000 for shade structure for Astro City; and \$10,000 to resurface Tennis Courts.

> Unincorporated Parks & Beaches (approximately \$233,000 increase over FY09):

- Includes \$138,905 to pay off three (3) KLWTD sewer assessments in full (KL Park, Harry Harris Park & Friendship Park); \$150,700 for playground equipment replacement, shade structures, and irrigation systems with EZ-flo component at various County parks; and \$10,000 to resurface tennis courts at Watson Field
- No funding for capital equipment.

> Correction Facilities (approximately \$20,000 increase over FY09):

- Includes \$178,000 to replacement Fire Alarm Panel at MCDC on Stock Island, three (3) HVAC units at the Mthn. & PK Jails, and the PK Jail Roof;

> School Board Interlocal

- Reduced budget by \$8,000 to match current expenditures.

> Jacobs Aquatic Pool

- No change (annual funding remains at \$180,000).

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	4,646,376	3,893,414	3,437,306	3,607,285	3,731,174	3.4%
Operating Expenditures	4,688,500	4,579,338	5,097,244	6,104,534	6,337,056	3.8%
Capital Outlay Expenditures	280,533	14,628	1,420,895	336,160	924,817	175.1%
Total Budget	9,615,409	8,487,380	9,955,445	10,047,979	10,993,047	9.4%

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Public Works
Facilities Maintenance

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	6,158,693	5,624,526	6,580,727	6,620,727	7,195,987	8.7%
Fine & Forfeiture Fund	1,804,762	1,491,837	1,796,550	1,796,550	1,958,964	9.0%
Governmental Fund Type Grants	-	-	-	41,862	-	(100.0%)
Fire & Ambulance District 1 L&M Key	-	-	-	-	11,000	- %
Unincorporated Svc Dist Parks & Rec	1,651,954	1,366,579	1,567,496	1,567,496	1,760,385	12.3%
Misc Special Revenue Fund	-	4,438	10,672	21,344	11,711	(45.1%)
MSD Solid Waste Management	-	-	-	-	55,000	- %
Total Revenue	9,615,409	8,487,380	9,955,445	10,047,979	10,993,047	9.4%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	6.37	7.04	4.03	4.93	0.90
Officials & Administrators	2.67	2.33	2.33	2.33	-
Protective Service Workers	3.00	4.00	1.00	3.00	2.00
Service - Maintenance	35.75	28.75	19.25	20.25	1.00
Skilled Craft Workers	16.00	16.00	10.00	10.00	-
Technicians	13.00	12.00	10.00	10.00	-
Service Maintenance	9.00	9.00	7.00	8.00	1.00
Professionals	3.75	2.50	2.50	3.00	0.50
Other	2.00	1.00	1.00	2.00	1.00
Total Full-Time FTE	91.54	82.62	57.11	63.51	6.40
Total FTE	91.54	82.62	57.11	63.51	6.40

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Public Works
Facilities Maintenance

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Corrections Facilities					
Provide facility and systems preventive and predictive maintenance for facilities occupied by Monroe County Sheriff's Office Personnel.					
Provide for the repair of appropriate defective equipment and/or systems.					
Administer service contracts for life safety, mechanical and electrical systems.					
Correction Facilities Total square footage maintained: FY08 317,063 FY09 317,063 FY10 317,063					
• Capital equip cost to maintain Correction Facilities	\$	0.01	0.44	0.44	0.56
• Operating costs to maintain Correction Facilities	\$	2.40	2.98	2.98	2.92
• Personnel Costs to maintain Correction Facilities	\$	2.29	2.27	2.27	2.24
Facilities Maintenance					
Provide building and ground maintenance for over 60 County-owned buildings totaling over 480,660 square feet, plus various leased spaces. Strive to provide maintenance in the most efficient manner possible.					
Facilities Maintenance Total square footage maintained: FY08 389,462 FY09 480,660 FY10 480,660					
• Capital equipment costs to maintain Facilities Maint	\$	1.37	-	-	5.07
• Operating costs to maintain Facilities Maint	\$	7.98	8.78	8.78	8.72
• Personnel costs to maintain Facilities Maintenance	\$	6.36	5.03	5.03	5.07
Parks and Beaches					
Provide building and ground maintenance for 18 parks and beaches covering over 100 acres of land. Strive to provide maintenance in the most efficient manner possible.					
Total acreage maintained-Parks & Beaches: FY08 97.21 FY09 108.11 FY10 108.11					
• Capital equipment costs to maintain Parks & Beaches	\$	53.01	205.00	205.00	2,450.74
• Operating Costs to maintain Parks & Beaches	\$	4,690.87	9,984.00	9,984.00	7,516.00
• Personnel costs to maintain Parks & Beaches	\$	6,753.27	7,642.00	7,642.00	5,356.00

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Public Works
Animal Shelters**

Mission Statement

To promote responsible pet ownership, animal care, community safety, increase adoptions, and reduce pet overpopulation. To treat the symptoms of irresponsible pet ownership while seeking to eliminate the causes by compassionately using education and enforcement.

Services Provided

Animal care, receiving surrendered and abandoned pets, return of lost pets, pet adoptions, animal law enforcement, education, licensing and health, and low-cost spay and neuter programs.

Major Variances

- Operating expenditures have been increased to reflect proposed (estimated) 3% CPI for existing animal control contracts, plus \$12,375 to pay off KLWTD sewer assessment in full for the KL Animal Shelter.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	916,971	942,246	947,485	947,665	984,419	3.9%
Capital Outlay Expenditures	15,422	-	-	-	-	-%
Total Budget	932,393	942,246	947,485	947,665	984,419	3.9%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	932,393	942,246	947,485	947,485	984,419	3.9%
Misc Special Revenue Fund	-	-	-	180	-	(100.0%)
Total Revenue	932,393	942,246	947,485	947,665	984,419	3.9%

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Animal Control--Decrease total intakes by 5%					
Decrease total annual intakes by 5%					
• Animal Control--Decrease total intakes	#	2,478	2,354	1,764	2,234
Increase rate of adoption by 5% Countywide					
• Animal Control - Increase Rate of Adoptions	#	999	949	675	945

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Public Works
Road Department**

Mission Statement

To maintain and improve all county roads and bridges and provide all citizens and visitors of Monroe County with a safe and visually enjoyable right-of-way in which to travel.

Services Provided

Cleaning and mowing of rights-of-way, street patching, guardrail maintenance, street cleaning, stormwater drainage installation, and signs and markings.

Major Variances

> Roads & Bridges:

- Moved 3 fte positions back in (from Solid Waste Management) and reallocated 1.4 fte positions out (to Facilities Maintenance);
- Reduce operating expenditures;
- No funding for capital equipment;
- No funding for in-house paving projects;
- Removed funding for constitutional gas tax previously shared with municipalities;
- No funding for contractor paving projects.

Reduction in Gas Tax Revenue. This proposed budget does not take into account the Gas Tax increase starting Jan. 1, 2010.

> Card Sound Toll Authority:

- Includes \$68,000 for a Tractor/Buzzbar for r-o-w maintenance.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	2,493,081	2,436,520	2,290,604	2,308,673	2,295,840	(0.6%)
Operating Expenditures	2,467,160	2,597,403	2,217,785	2,979,322	1,713,051	(42.5%)
Capital Outlay Expenditures	5,585,233	3,443,349	968,946	2,972,008	128,000	(95.7%)
Total Budget	10,545,474	8,477,273	5,477,335	8,260,003	4,136,891	(49.9%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Road And Bridge Fund	4,594,367	5,168,131	4,564,278	4,565,938	3,192,549	(30.1%)
Governmental Fund Type Grants	29,915	227,863	-	2,756,108	-	(100.0%)
Card Sound Bridge	5,921,192	3,081,278	913,057	937,957	944,342	0.7%
Total Revenue	10,545,474	8,477,273	5,477,335	8,260,003	4,136,891	(49.9%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	11.90	11.96	10.35	9.08	(1.27)
Officials & Administrators	0.93	0.95	0.95	0.95	-
Protective Service Workers	3.00	3.00	-	4.00	4.00
Service - Maintenance	9.00	9.00	5.00	5.00	-
Skilled Craft Workers	10.00	10.00	9.00	9.00	-
Service Maintenance	2.00	2.00	2.00	2.00	-
Professionals	1.25	1.78	1.78	1.28	(0.50)
Other	10.00	11.00	10.00	9.00	(1.00)
Total Full-Time FTE	48.08	49.69	39.08	40.31	1.23
Total FTE	48.08	49.69	39.08	40.31	1.23

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Public Works
Fleet Management**

Mission Statement

Provide fleet management services in the most effective and efficient means possible.

Services Provided

- Maintain the fleet of vehicles and equipment in a safe operating condition;
- Perform and document preventative maintenance, safety inspections and repairs to the BOCC's and other government agencies' fleet, which includes small vehicles and trucks, rolling equipment and emergency generators;
- Provide fuel 24 hours a day, 365 days per year;
- Provide emergency generator service;
- Provide related management services, i.e., vehicle acquisition and disposal, parts procurement, etc.

Major Variances

- Reduced operating budgets (\$150,000 less for gas/diesel and \$20,000 less for outside vendors).

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,049,638	1,128,548	1,145,345	1,122,470	1,107,050	(1.4%)
Operating Expenditures	1,910,723	2,209,889	2,152,239	2,163,239	2,000,834	(7.5%)
Capital Outlay Expenditures	14,161	22,711	6,000	17,875	6,000	(66.4%)
Total Budget	2,974,522	3,361,149	3,303,584	3,303,584	3,113,884	(5.7%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Fleet Management Fund	2,974,522	3,361,149	3,303,584	3,303,584	3,113,884	(5.7%)
Total Revenue	2,974,522	3,361,149	3,303,584	3,303,584	3,113,884	(5.7%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	2.00	2.00	2.00	2.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Service - Maintenance	2.00	3.00	5.00	6.00	1.00
Skilled Craft Workers	6.00	6.00	3.00	3.00	-
Technicians	4.00	4.00	4.00	4.00	-
Service Maintenance	1.00	1.00	1.00	1.00	-
Other	-	-	1.00	-	(1.00)
Total Full-Time FTE	16.00	17.00	17.00	17.00	-
Total FTE	16.00	17.00	17.00	17.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Public Works
Impact Fees Solid Waste**

Services Provided

Funds are used solely for the purpose of construction and expansion of solid waste facilities in Monroe County, including but not limited to:

- 1) Design and construction plan preparation;
- 2) Land acquisition;
- 3) Acquisition of new incinerators; and
- 4) Acquisition of trucks and housing building equipment.

The funds shall not be used to maintain existing solid waste facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

Budget has been adjusted to reflect available revenue. Impact Fees Solid Waste Fund 133 budgets are also listed under the Capital Plan.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Capital Outlay Expenditures	46,893	-	21,383	21,383	33,049	54.6%
Total Budget	46,893	-	21,383	21,383	33,049	54.6%
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Impact Fees Fund - Solid Waste	46,893	-	21,383	21,383	33,049	54.6%
Total Revenue	46,893	-	21,383	21,383	33,049	54.6%

Monroe County Board of County Commissioners

FY 2010 Adopted Fiscal Plan

Public Works Solid Waste

Mission Statement

Provide for cost efficient and environmentally proper collection, transportation and disposition of solid waste generated in the County (excluding the municipalities) as defined by various statutes, ordinances, and agreements.

Services Provided

The Solid Waste Program provides comprehensive, convenient and reliable services/programs, residential and commercial, for the collection and disposal of the different types of waste, including garbage, recyclables, yard waste, white goods, tires, household hazardous waste and litter.

Major Variances

- Moved 3 fte positions out (back to Road Dept.);
- Operating budget increased due to CPI increases for contracts and reduction of grant funds from FDEP;
- No funding for capital equipment.

<u>Budgetary Cost Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Personnel Expenditures	1,079,799	1,386,898	1,424,196	1,431,071	1,462,918	2.2%
Operating Expenditures	14,306,461	13,902,692	15,357,842	15,350,967	15,541,325	1.2%
Capital Outlay Expenditures	249,782	-	-	-	-	- %
Total Budget	15,636,042	15,289,590	16,782,038	16,782,038	17,004,243	1.3%

<u>Revenue Sources</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
General Fund	248,812	-	-	-	-	- %
MSD Solid Waste Management	15,387,230	15,289,590	16,782,038	16,782,038	17,004,243	1.3%
Total Revenue	15,636,042	15,289,590	16,782,038	16,782,038	17,004,243	1.3%

<u>Position Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
Administrative Support	6.00	6.00	6.00	7.00	1.00
Officials & Administrators	-	0.25	0.25	0.25	-
Protective Service Workers	-	-	5.00	1.00	(4.00)
Service - Maintenance	-	-	1.00	2.00	1.00
Skilled Craft Workers	3.00	3.00	3.00	3.00	-
Technicians	6.00	5.00	5.00	5.00	-
Professionals	1.00	1.25	2.25	1.25	(1.00)
Other	1.00	1.00	-	-	-
Total Full-Time FTE	17.00	16.50	22.50	19.50	(3.00)
Total FTE	17.00	16.50	22.50	19.50	(3.00)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Public Works
Recycling**

Services Provided

Every year, the Florida Department of Environmental Protection offers a Consolidated Small County Solid Waste Management Grant. This is the 7th year that Monroe County has been awarded this grant.

The grant is used for:

- 1) General solid waste management, which may include purchasing or repairing solid waste weight scales, waste tire costs, planning costs, construction and maintenance of solid waste management or recycling facilities, and annual solid waste management program operating costs;
- 2) Litter prevention and control; and
- 3) Recycling and education programs, which may include solid waste management education for employees or the public and recycling demonstration projects.

Major Variances

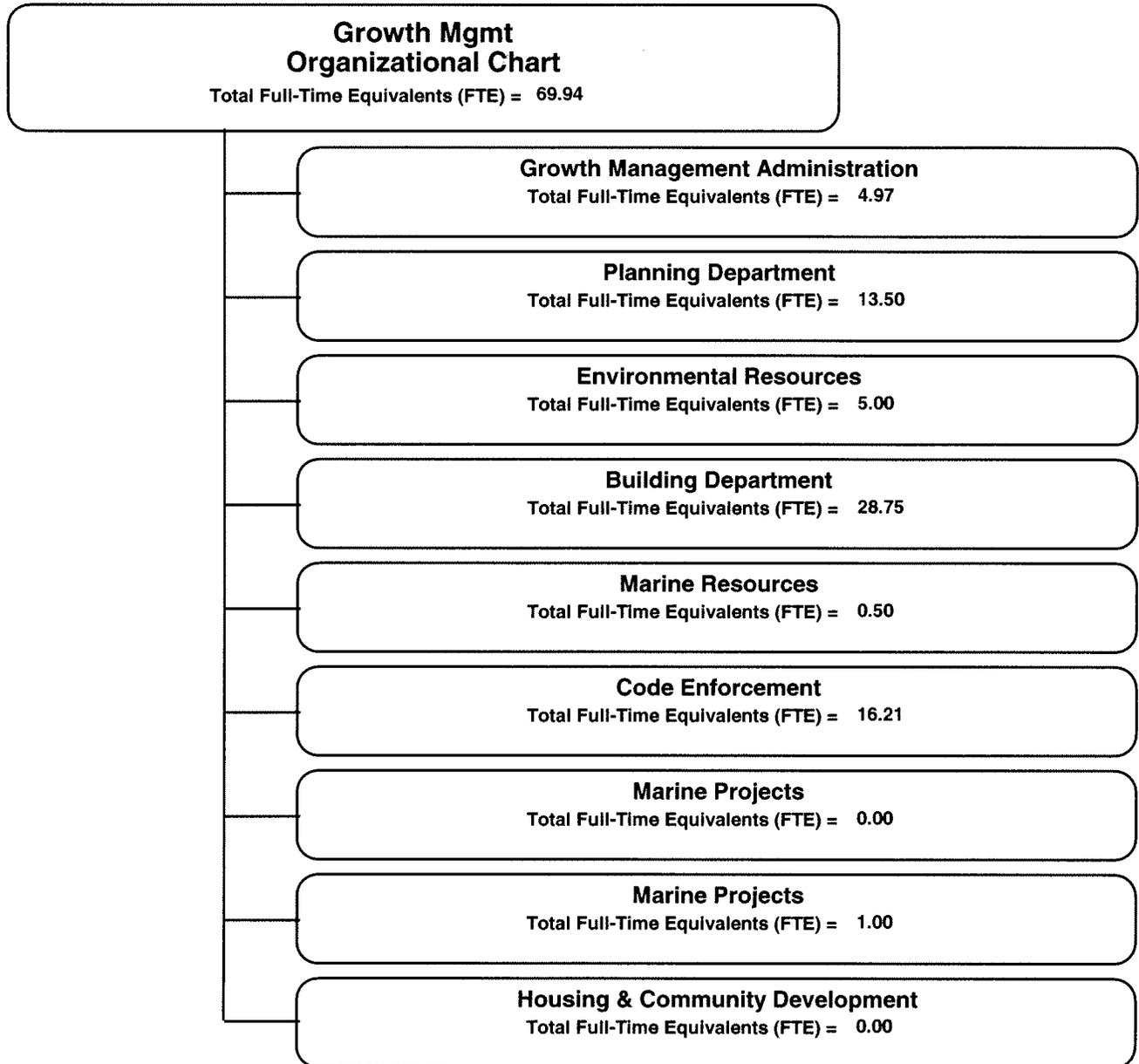
The grant award is determined by the Florida Department of Environmental Protection, but is expected to be reduced from approximately \$277,000 in FY09 to \$78,000 for FY10.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	191,176	277,316	-	277,316	-	(100.0%)
Total Budget	191,176	277,316	-	277,316	-	(100.0%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
MSD Solid Waste Management	191,176	277,316	-	277,316	-	(100.0%)
Total Revenue	191,176	277,316	-	277,316	-	(100.0%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Growth Mgmt



**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Growth Mgmt

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	702,666	329,080	-	-	-	-%
Governmental Fund Type Grants	836,409	340,258	-	1,759,898	-	(100.0%)
Mstd - Plng/bldg/code/fire Mar	7,530,424	3,263,716	4,273,941	4,226,067	4,108,389	(2.8%)
Boating Improvement Fund	547,726	399,813	800,000	753,690	750,000	(0.5%)
Misc Special Revenue Fund	11,453	36,058	24,500	24,500	23,500	(4.1%)
Environmental Restoration Fund	77,125	101,954	264,021	264,021	214,009	(18.9%)
Stock Island Wastewater MSTU	-	7,575	21,303	21,303	23,573	10.7%
Building Fund	-	2,314,637	2,436,746	2,436,746	2,391,816	(1.8%)
One Cent Infra-structure Sales Tax	4,524,800	-	-	-	-	-%
Big Coppitt Waste Water Project	-	-	-	-	5,000	-%
Duck Key Waste Water Project	-	-	-	-	5,000	-%
Total Revenue	14,230,603	6,793,091	7,820,511	9,486,225	7,521,287	(20.7%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Growth Management Administration	8.72	5.97	4.97	4.97	-
Planning Department	19.00	17.00	15.50	13.50	(2.00)
Environmental Resources	5.50	4.50	5.00	5.00	-
Building Department	27.00	29.00	29.00	28.75	(0.25)
Marine Resources	1.90	1.00	0.50	0.50	-
Code Enforcement	14.95	12.95	13.96	16.21	2.25
Marine Projects	1.60	0.50	-	-	-
Marine Projects	1.00	1.00	1.00	1.00	-
Housing & Community Development	1.20	2.20	-	-	-
Total Full-Time FTE	80.87	74.12	69.93	69.94	0.01
Total FTE	80.87	74.12	69.93	69.94	0.01

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Growth Management Administration**

Mission Statement

To promote the Division while providing an entertaining and challenging work experience for our employee base allowing for both professional and personal growth to propel the Division to the forefront of Monroe County establishing our Division as a model for other Divisions to follow.

Services Provided

- Provide management oversight and budgetary and personnel management support to departments.
- Process, review, approve, and distribute the Division's BOCC agenda items.
- Provide policy recommendations to BOCC, County Administrator, County agencies and state agencies on growth management issues affecting the County.
- Provide management oversight of County's Flood Insurance Inspection and Compliance Program.
- Prepare Annual Assessment of Comprehensive Work Program for Governor and Cabinet and coordinate County's efforts and responsibilities for maintenance and implementation of the Comprehensive Plan and Work Program and other requirements under Chapters 163 and 380, Florida Statutes.
- Provide for the maintenance and restoration of the County's conservation lands in coordination with Public Works Division and Monroe County Land Authority.
- Provide administrative support to County Intergovernmental Task Force.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	670,766	431,043	416,915	416,915	417,719	0.2%
Operating Expenditures	1,266,605	429,632	713,744	740,747	673,670	(9.1%)
Capital Outlay Expenditures	47,650	-	100,000	72,997	100,000	37.0%
Total Budget	1,985,021	860,676	1,230,659	1,230,659	1,191,389	(3.2%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	97,367	30,641	-	-	-	-%
Mstd - Plng/bldg/code/fire Mar	1,887,654	830,034	1,230,659	1,230,659	1,191,389	(3.2%)
Total Revenue	1,985,021	860,676	1,230,659	1,230,659	1,191,389	(3.2%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.97	1.97	1.97	1.97	-
Officials & Administrators	-	1.00	1.00	-	(1.00)
Protective Service Workers	1.00	-	-	1.00	1.00
Technicians	2.00	1.00	1.00	1.00	-
Professionals	3.75	2.00	-	-	-
Other	-	-	1.00	1.00	-
Total Full-Time FTE	8.72	5.97	4.97	4.97	-
Total FTE	8.72	5.97	4.97	4.97	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Growth Management Administration**

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
GIS					
The basic mandate for the Monroe County GIS Department is to ensure that all departments within the organization have access to geospatial information to operate at maximum efficiency.					
• Addressing	#	365	410	-	375
• Customer Service Requests (Inhouse and Public)	#	150	175	-	175
• Data Creation - Zoning/Flum	#	320	375	-	700
LAND STEWARD					
The purpose the the Land Steward is to maintain County owned lands. Duties involve overseeing invasive exotic plant removal; site clean up/debris removal; installing native plantings; hazardous tree removals; fencing and other management activities. Funding and acquiring of Federal grants is an intengral part of this office. Units are in dollars.					
• Environmental Restoration Fund	#	95,000	150,000	-	-

Monroe County Board of County Commissioners

FY 2010 Adopted Fiscal Plan

Growth Mgmt Planning Department

Mission Statement

Foster sustainable, quality development in the County while conserving and promoting stewardship of the County's fragile environment and the unique character of its' diverse island communities.

Key Objectives:

- Compile and disseminate policy, demographic, environmental and planning information to citizens, developers, other departments and governmental agencies within 5 working days of request.
- Encourage pre-application meetings and issue letters of understanding.
- Expand the availability and ease of use of the GIS system to improve staff efficiency and productivity.
- Finish development of and maintain the department website to include Liveable CommuniKeys, other reports and proposed regulatory and policy changes.
- Prepare and meet schedules for required State reports and submittals.
- Maintain and update Comprehensive Plan, including completion of studies and tasks for implementation.
- Process and review permit and development applications in an efficient and effective manner consistent with the Comprehensive Plan and Land Development Regulations.
- Provide for professional administration of grants and project management of consultant studies.
- Complete comprehensive revisions to Land Development Regulations to make the regulations more user-friendly and easier to interpret and apply.
- Continue to coordinate with FDOT and FDEP on development of the Overseas Heritage Trail.
- Continue work tasks for the Liveable CommuniKeys Program (LCP) master planning for the Lower Keys.
- Complete the LCP master plan process for Stock Island and Key Largo.
- Continue implementing the Carrying Capacity Study and the Rule where appropriate.
- Provide staff support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial and Vesting Hearing Officer and special Ad Hoc Committees.

Services Provided

- Provide development review services for projects to ensure compliance with Comprehensive Plan and Land Development Regulations.
- Enhance and maintain the County's permit allocation system for residential and non-residential development.
- Prepare community master plans for individual islands or groups of islands under the Livable CommuniKeys Program and implement adopted community master plans through amendments to Land Development Regulations and other actions identified in these plans.
- Maintain and update the County Comprehensive Plan in accordance with Chapters 163 and 380 Florida Statutes and Chapter 9J-5, Florida Administrative Code.
- Maintain and amend the Land Development Regulations in accordance with the Comprehensive Plan, requirements resulting from community master planning efforts and regulatory streamlining efforts.
- Prepare revised policy and regulatory framework, including amendments to the Comprehensive Plan and Land Development Regulations needed to implement Goal 105, Smart Growth/Tier System and appropriate recommendations of the Florida Keys Carrying Capacity.
- Coordinate development of Overseas Heritage Trail with FDOT and FDEP.
- Provide policy recommendations on the Comprehensive Plan and County's compliance with State Comprehensive Plan mandates to the BOCC, County Administrator, Division Directors and other County agencies.
- Compile and disseminate policy, demographic, socio-economic, environmental and planning information to public and other County and public agencies.
- Provide staff administrative support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial Use and Vesting Officer and special ad hoc committees.

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Planning Department**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,240,785	792,139	1,020,048	1,061,994	932,895	(12.2%)
Operating Expenditures	493,926	219,625	129,468	1,085,317	107,939	(90.1%)
Capital Outlay Expenditures	45,517	-	-	347,240	-	(100.0%)
Total Budget	1,780,228	1,011,765	1,149,516	2,494,551	1,040,834	(58.3%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Governmental Fund Type Grants	447,218	133,398	-	1,345,035	-	(100.0%)
Mstd - Png/bldg/code/fire Mar	1,333,010	878,367	1,149,516	1,149,516	1,040,834	(9.5%)
Total Revenue	1,780,228	1,011,765	1,149,516	2,494,551	1,040,834	(58.3%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	3.00	4.00	4.00	6.00	2.00
Officials & Administrators	2.00	1.00	1.00	-	(1.00)
Technicians	4.00	4.00	3.00	1.00	(2.00)
Professionals	10.00	8.00	7.50	6.50	(1.00)
Total Full-Time FTE	19.00	17.00	15.50	13.50	(2.00)
Total FTE	19.00	17.00	15.50	13.50	(2.00)

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Development Review Meetings					
• Development Review Number of Meetings	#	21	23	-	22
Parks & Recreation Advisory Board					
• Parks & Recreation Number of Meetings	#	6	6	-	6
Planning Commission Meetings					
• Planning Commission Meetings	#	21	21	-	21
Pre-Application Meetings					
• Pre-Application Meetings	#	33	35	-	30
ROGO Exempt Applications					
• ROGO Exempt Letters	#	85	80	-	80
Special Approval Applications					
• Special Approval Applications	#	118	130	-	110

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
2010 Comp Plan**

Mission Statement

To provide specific interim criteria and standards pending the adoption and effective date of revisions to the land development regulations which are consistent with and further the policies set forth in this Plan.

Services Provided

The MC Year 2010 Comprehensive Plan provides for an established land use management system that protects the natural environment of the Florida Keys; conserves and promotes the community character of the Florida Keys; promotes orderly and balanced growth in accordance with the capacity of available and planned public facilities and services; promotes affordable housing in close proximity to places of employment in the Florida Keys; promotes and supports a diverse and sound economic base; protects the constitutional rights of property owners to own, use, and dispose of their real property; and promotes coordination and efficiency among governmental agencies with permitting jurisdiction over land use activities in the Florida Keys.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	290,479	74,655	358,400	301,275	221,000	(26.6%)
Total Budget	290,479	74,655	358,400	301,275	221,000	(26.6%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Mstd - Plng/bldg/code/fire Mar	290,479	74,655	358,400	301,275	221,000	(26.6%)
Total Revenue	290,479	74,655	358,400	301,275	221,000	(26.6%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Planning Commission**

Mission Statement

It is the mission of the Monroe County Planning Commission to ensure the protection of the Florida Keys environment and conservation of natural resources, and facilitate sustainable economic development for the benefit of all residents and visitors through a coordinated and cooperative planning process at the County level.

Services Provided

The primary function of the Planning Commission and planning staff members is serving the needs of the residents by following the Goals and Objectives of the Monroe County 2010 Comprehensive Plan and the Land Development Regulations.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	56,809	57,858	65,800	65,800	63,946	(2.8%)
Operating Expenditures	29,418	30,487	34,741	34,741	34,196	(1.6%)
Total Budget	86,227	88,345	100,541	100,541	98,142	(2.4%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Mstd - Plng/bldg/code/fire Mar	86,227	88,345	100,541	100,541	98,142	(2.4%)
Total Revenue	86,227	88,345	100,541	100,541	98,142	(2.4%)

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Growth Mgmt
Environmental Resources

Mission Statement

To provide environmentally related services to the citizens of Monroe County and ensure compliance with the requirements of the State of Florida, Year 2010 Comprehensive Plan, and Land Development Regulations in order to protect and sustain the natural environments of the Florida Keys.

Services Provided

- Review and processing of development applications
- Customer assistance
- Pre & post development site analyses and inspections
- Habitat analyses and delineations
- Conditional use, administrative relief, beneficial use determination reviews and reports
- Intradivisional coordination with Building Dept., Code Enforcement, Marine Resources
- Interdepartmental coordination with Engineering, Public Works, County Attorney, Airports
- Interagency coordination (FWS, ACOE, DEP, FWC, DCA, SFWMD, EPA, DOD) on environmentally related issues

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	362,736	430,240	365,295	436,295	325,879	(25.3%)
Operating Expenditures	284,470	175,680	198,028	298,451	163,352	(45.3%)
Capital Outlay Expenditures	-	-	-	1,200	-	(100.0%)
Total Budget	647,206	605,920	563,323	735,946	489,231	(33.5%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Governmental Fund Type Grants	256,593	173,949	-	172,623	-	(100.0%)
Mstd - Plng/bldg/code/fire Mar	313,488	330,016	299,302	299,302	275,222	(8.0%)
Environmental Restoration Fund	77,125	101,954	264,021	264,021	214,009	(18.9%)
Total Revenue	647,206	605,920	563,323	735,946	489,231	(33.5%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	0.50	0.50	-	-	-
Technicians	1.00	-	-	-	-
Professionals	4.00	4.00	5.00	5.00	-
Total Full-Time FTE	5.50	4.50	5.00	5.00	-
Total FTE	5.50	4.50	5.00	5.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Building Department**

Mission Statement

Protect public health and safety, property and the environment by providing an efficient, effective and considerate permitting and code administration system in accordance with Monroe County Code and the Florida Statutes, that is consistent with and furthers the Monroe County Comprehensive Plan.

Services Provided

- Provide plans review and permitting services for compliance with the Building and other life safety codes.
- Coordinate unsafe structure abatement with the Code Enforcement Dept. and the office of the County Attorney.
- Provide inspection services in accordance with the Building Code.
- Provide a contractor licensing and testing program.
- Provide staff support for the Contractors Examining Board and the Board of Adjustment and Appeals.
- Provide coordinated administration and enforcement of County's floodplain regulations including management of the County's Flood Insurance Inspection and Compliance Program.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,983,224	2,097,415	2,189,115	2,189,365	2,158,535	(1.4%)
Operating Expenditures	315,567	249,879	264,274	264,881	254,781	(3.8%)
Capital Outlay Expenditures	12,421	-	5,857	-	-	-%
Total Budget	2,311,212	2,347,294	2,459,246	2,454,246	2,413,316	(1.7%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Mstd - Ping/bldg/code/fire Mar	2,299,759	(2)	-	-	-	-%
Misc Special Revenue Fund	11,453	36,058	24,500	24,500	23,500	(4.1%)
Building Fund	-	2,311,238	2,434,746	2,429,746	2,389,816	(1.6%)
Total Revenue	2,311,212	2,347,294	2,459,246	2,454,246	2,413,316	(1.7%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	3.00	7.00	8.00	8.00	-
Officials & Administrators	1.00	3.00	2.00	2.00	-
Technicians	4.00	8.00	8.00	9.00	1.00
Service Maintenance	-	1.00	2.00	1.75	(0.25)
Professionals	9.00	9.00	9.00	8.00	(1.00)
Other	10.00	1.00	-	-	-
Total Full-Time FTE	27.00	29.00	29.00	28.75	(0.25)
Total FTE	27.00	29.00	29.00	28.75	(0.25)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Building Department**

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
APPLICATION INTAKE					
• Total Number of Building Permits	#	-	6,000	-	6,000
CERTIFICATE OF OCCUPANCY					
• Certificate of Occupancy Issued	#	-	360	-	350
INSPECTION PERFORMANCE					
Provide the Public with timely and efficient inspections for compliance with the Florida building and other life and safety codes. Listed below are the annual number of inspections performed.					
• ABO	#	5,530	5,550	-	1,000
• Biologist	#	2,845	2,850	-	2,800
• Building/Code Enforcement	#	75	75	-	3,000
• Coordinator	#	4,120	4,150	-	4,000
• Electrical	#	1,830	1,850	-	3,400
• Engineering	#	45	50	-	-
• FEMA	#	160	170	-	160
• Fire	#	860	870	-	850
• Flood	#	700	700	-	700
• Mechanical	#	1,045	1,080	-	1,000
• NROGO	#	4	5	-	5
• Planner Review	#	1,830	1,850	-	1,800
• Plumbing	#	1,463	1,468	-	1,800
• ROGO	#	120	125	-	125
• Roofing	#	370	370	-	375

Monroe County Board of County Commissioners

FY 2010 Adopted Fiscal Plan

Growth Mgmt Marine Resources

Mission Statement

Help protect, conserve and restore the quality of the waters and marine resources of the Florida Keys consistent with the Monroe County 2010 Comprehensive Plan and provide for adequate and appropriate recreational and commercial use of the Keys' marine environment using the best available data and technological support.

Services Provided

- Develop and maintain Monroe County marine aids to navigation and regulatory marking system.
- Develop and maintain local public access to the waters of the Florida Keys and work to create new public access points.
- Identify and remove derelict vessels and other marine debris.
- Assist in the implementation of the Florida Keys No Discharge Zone through public outreach efforts and solicitation of new vessel pump-out facilities.
- Establish new County pump-out vessel operations in appropriate areas in the Keys.
- Work on matters of marine policy with local, state and federal entities responsible for managing activities and resources in the waters surrounding the Florida Keys.
- Provide administrative support to Marine and Port Advisory Committee.
- Develop marine resource related GIS products for the Growth Management Division and assistance with GIS products to other Divisions, and other agencies.
- Maintain and update the GIS data on the County's Geographic Information System.

Complete streamlining of the process for use of BIF funds.

- Complete work-order based contracts for services on demand, relating to derelict vessels and marine debris removal.

Complete improvements to the GIS Base map.

- Complete revisions to Zoning and FLUM maps layers.
- Complete revision and update for Habitat map layers.

Complete establishment of pump-out boat operations.

- Establish base of operations.
- Complete operational plan.

<u>Budgetary Cost Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Personnel Expenditures	206,539	72,191	42,760	67,760	42,659	(37.0%)
Operating Expenditures	147,651	45,472	12,291	229,531	10,191	(95.6%)
Capital Outlay Expenditures	14,032	-	-	-	-	-%
Total Budget	368,222	117,664	55,051	297,291	52,850	(82.2%)

<u>Revenue Sources</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Governmental Fund Type Grants	132,598	32,911	-	242,240	-	(100.0%)
Mstd - Plng/bldg/code/fire Mar	235,624	84,753	55,051	55,051	52,850	(4.0%)
Total Revenue	368,222	117,664	55,051	297,291	52,850	(82.2%)

<u>Position Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
Administrative Support	1.40	0.50	-	-	-
Professionals	0.50	0.50	0.50	0.50	-
Total Full-Time FTE	1.90	1.00	0.50	0.50	-
Total FTE	1.90	1.00	0.50	0.50	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Marine Resources**

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
BOATING IMPROVEMENT FUNDS					
Provide channel marking and recreational public launching facilities; removal of derelict vessels and floating structures deemed a hazard to public safety and health. Provide for manatee and marine mammal protection and recovery.					
Note: Boat ramp repairs are a high priority for FY '09. (Units are in dollars)					
• Boating Improvement Fund	\$	650,000	800,000	-	750,000

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Planning/Building Refunds**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	14,654	29,874	25,303	38,439	37,573	(2.3%)
Total Budget	14,654	29,874	25,303	38,439	37,573	(2.3%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Mstd - PIng/bldg/code/fire Mar	14,654	18,900	2,000	10,136	2,000	(80.3%)
Stock Island Wastewater MSTU	-	7,575	21,303	21,303	23,573	10.7%
Building Fund	-	3,399	2,000	7,000	2,000	(71.4%)
Big Coppitt Waste Water Project	-	-	-	-	5,000	- %
Duck Key Waste Water Project	-	-	-	-	5,000	- %
Total Revenue	14,654	29,874	25,303	38,439	37,573	(2.3%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Code Enforcement**

Mission Statement

Enhance and sustain the quality of life of citizens and the environment through effective, expeditious and equitable enforcement and compliance with building, zoning, land development, environmental and other codes and ordinances that protect public health, life safety, welfare and natural resources.

Services Provided

- Perform field investigations for complaints relating to ordinance violations both reactively and proactively.
- Issue courtesy notices, notices of violation, and citations for ordinance violations. [Inspectors place an emphasis on voluntary compliance measures, but also provide enforcement where required to obtain compliance.
- Conduct inspections under the County's Flood Insurance Inspection and Compliance Program.
- Present ordinance violation cases in special master hearings, the court system, and Contractors Examining Board.
- Coordinate the removal of abandoned vehicles, vessels, debris, and vegetative debris from private property, County and State Rights of way.
- Coordinate unsafe structure enforcement with the County Building Official.
- Coordinate foreclosure proceedings with the County Attorney.
- Provide staff assistance to the Special Master.
- Provide information to public regarding Monroe County Code and compliance.
- Coordinate and assist neighborhoods in clean up programs.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	848,805	770,447	881,264	881,264	1,043,515	18.4%
Operating Expenditures	117,436	119,183	125,921	125,921	115,994	(7.9%)
Capital Outlay Expenditures	55,013	4,377	2,700	2,700	-	(100.0%)
Total Budget	1,021,254	894,007	1,009,885	1,009,885	1,159,509	14.8%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Mstd - PIng/bldg/code/fire Mar	1,021,254	894,007	1,009,885	1,009,885	1,159,509	14.8%
Total Revenue	1,021,254	894,007	1,009,885	1,009,885	1,159,509	14.8%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	3.95	3.95	3.96	3.96	-
Officials & Administrators	1.00	1.00	1.00	3.00	2.00
Technicians	2.00	2.00	2.00	2.00	-
Service Maintenance	-	-	-	0.25	0.25
Professionals	8.00	6.00	7.00	7.00	-
Total Full-Time FTE	14.95	12.95	13.96	16.21	2.25
Total FTE	14.95	12.95	13.96	16.21	2.25

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Code Enforcement**

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
CODE INSPECTION PROGRAM					
Perform field investigations in response to complaints filed by Citizens for possible violations relating to the Monroe County Code.					
• Code - Cases Closed	#	975	1,000	-	1,800
• Code - Citations Written	#	90	100	-	450
• Code - New Cases	#	3,670	3,700	-	3,000
• Code Enforcement Inspections	#	4,700	4,800	-	5,000
MAGISTRATE HEARINGS					
• Code - After-the-Fact Permit Fee Collections	\$	156,000	158,000	-	100,000
• Code - Cases in Violation	#	180	200	-	1,000
• Code - Liens Imposed	#	95	100	-	300
• Code - Liens Imposed and Collected Upon	#	43	45	-	60
• Code - Magistrate Cases Heard	#	1,480	1,495	-	1,500

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Marine Projects**

Services Provided

Please note this business unit has been incorporated into Marine Services.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	123,381	15,798	-	-	-	-%
Operating Expenditures	552,118	401,055	800,000	553,690	550,000	(0.7%)
Total Budget	675,499	416,853	800,000	553,690	550,000	(0.7%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	127,773	17,040	-	-	-	-%
Boating Improvement Fund	547,726	399,813	800,000	553,690	550,000	(0.7%)
Total Revenue	675,499	416,853	800,000	553,690	550,000	(0.7%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	0.10	-	-	-	-
Technicians	1.00	-	-	-	-
Professionals	0.50	0.50	-	-	-
Total Full-Time FTE	1.60	0.50	-	-	-
Total FTE	1.60	0.50	-	-	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Marine Projects**

Services Provided

Provide effluent pump-out services to live-aboards at a very nominal fee, thereby, keeping our shore waters cleaner.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	40,910	50,083	50,704	59,009	50,653	(14.2%)
Operating Expenditures	7,365	14,557	17,883	210,693	216,790	2.9%
Total Budget	48,275	64,640	68,587	269,702	267,443	(0.8%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Mstd - Plng/bldg/code/fire Mar	48,275	64,640	68,587	69,702	67,443	(3.2%)
Boating Improvement Fund	-	-	-	200,000	200,000	-%
Total Revenue	48,275	64,640	68,587	269,702	267,443	(0.8%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Other	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
--	----------------------------	---------------------------	---------------------------	-----------------------------	----------------------------

PUMP-OUT BOAT

• Effluent Pump-out for Boaters	#	2,570	2,700	-	86
---------------------------------	---	-------	-------	---	----

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Growth Mgmt
Housing & Community Development**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	225,390	209,697	-	-	-	- %
Operating Expenditures	238,104	71,702	-	-	-	- %
Capital Outlay Expenditures	4,538,832	-	-	-	-	- %
Total Budget	5,002,326	281,399	-	-	-	- %

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	477,526	281,399	-	-	-	- %
One Cent Infra-structure Sales Tax	4,524,800	-	-	-	-	- %
Total Revenue	5,002,326	281,399	-	-	-	- %

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	0.60	0.60	-	-	-
Officials & Administrators	0.60	1.60	-	-	-
Total Full-Time FTE	1.20	2.20	-	-	-
Total FTE	1.20	2.20	-	-	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Veterans Affairs

**Veterans Affairs
Organizational Chart**
Total Full-Time Equivalents (FTE) = 9.63

Veteran Affairs
Total Full-Time Equivalents (FTE) = 9.63

Monroe County Board of County Commissioners FY 2010 Adopted Fiscal Plan

Veterans Affairs

Business Center Vision

Develop and maintain a dedicated staff committed to professional and compassionate delivery of quality service to the veteran community throughout Monroe County.

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veterans benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide. The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and a VSC. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, Social Security claims, transition assistance (monthly TAP briefing), veterans "homeless" outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veterans benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	623,165	666,903	590,993	594,609	574,386	(3.4%)
Operating Expenditures	23,792	20,451	27,083	26,872	27,074	0.8%
Total Budget	646,957	687,354	618,076	621,481	601,460	(3.2%)
Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Veteran Affairs	646,957	687,354	618,076	621,481	601,460	(3.2%)
Total Budget	646,957	687,354	618,076	621,481	601,460	(3.2%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	646,957	687,354	618,076	621,481	601,460	(3.2%)
Total Revenue	646,957	687,354	618,076	621,481	601,460	(3.2%)
Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance	
Veteran Affairs	10.00	10.00	9.88	9.63	(0.25)	
Total Full-Time FTE	10.00	10.00	9.88	9.63	(0.25)	
Total FTE	10.00	10.00	9.88	9.63	(0.25)	

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Veterans Affairs
Veteran Affairs**

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veteran's benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide. The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and a VSC. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, social security claims, transition assistance (monthly TAMP briefing), veterans "homeless" outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veteran's benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

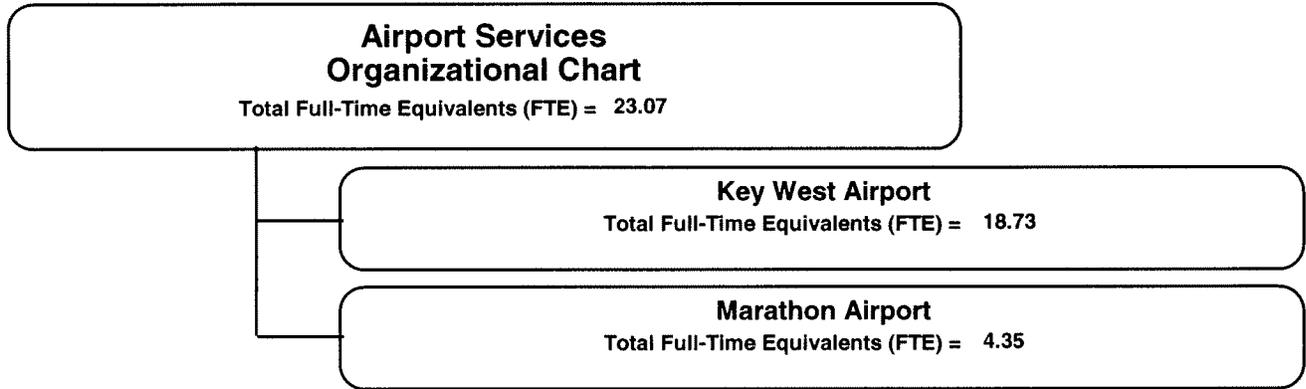
Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	623,165	666,903	590,993	594,609	574,386	(3.4%)
Operating Expenditures	23,792	20,451	27,083	26,872	27,074	0.8%
Total Budget	646,957	687,354	618,076	621,481	601,460	(3.2%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	646,957	687,354	618,076	621,481	601,460	(3.2%)
Total Revenue	646,957	687,354	618,076	621,481	601,460	(3.2%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	2.00	2.00	1.88	1.88	-
Officials & Administrators	2.00	2.00	2.00	2.00	-
Service - Maintenance	2.00	2.00	2.00	1.75	(0.25)
Technicians	3.00	3.00	4.00	4.00	-
Professionals	1.00	1.00	-	-	-
Total Full-Time FTE	10.00	10.00	9.88	9.63	(0.25)
Total FTE	10.00	10.00	9.88	9.63	(0.25)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Airport Services



**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Airport Services

Mission Statement

Operate the airport in a safe, efficient and profitable manner.

Services Provided

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Major Variances

- Operating expenditures have been adjusted to reflect the anticipated cost to the Key West Airport of the contract with the Sheriff's Department for security. Additional security costs may be funded through grants.
- Capital outlay expenditures have been adjusted to reflect available funds.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,930,641	2,282,122	1,586,673	1,757,808	1,738,632	(1.1%)
Operating Expenditures	15,450,323	8,241,577	13,163,073	26,994,633	14,208,201	(47.4%)
Capital Outlay Expenditures	17,292,884	17,506,873	5,581,032	17,657,472	5,992,602	(66.1%)
Total Budget	34,673,848	28,030,572	20,330,778	46,409,913	21,939,435	(52.7%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Key West Airport	26,185,582	25,122,478	9,864,045	28,550,307	13,508,418	(52.7%)
Key West Airport Debt Service - Interest & Other Debt Costs	1,747,733	314,491	8,611,155	9,783,502	6,553,100	(33.0%)
Marathon Airport	6,740,533	2,593,604	1,855,578	8,076,104	1,454,051	(82.0%)
PFC	-	-	-	-	423,866	- %
Total Budget	34,673,848	28,030,572	20,330,778	46,409,913	21,939,435	(52.7%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Marathon Airport	6,740,533	2,593,604	1,855,578	8,076,104	1,454,051	(82.0%)
Key West Intl Airport	10,223,409	7,300,160	5,209,237	21,395,499	5,240,467	(75.5%)
Key West AIP Series 2006 Bonds	17,709,906	18,136,809	13,265,963	16,938,310	14,821,051	(12.5%)
PFC & Oper Restrictions	-	-	-	-	423,866	- %
Total Revenue	34,673,848	28,030,572	20,330,778	46,409,913	21,939,435	(52.7%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Key West Airport	22.10	17.60	18.23	18.73	0.50
Marathon Airport	4.20	4.20	4.35	4.35	(0.01)
Total Full-Time FTE	26.30	21.80	22.58	23.07	0.49
Total FTE	26.30	21.80	22.58	23.07	0.49

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Airport Services
Key West Airport**

Mission Statement

Operate the airport in a safe, efficient and profitable manner.

Services Provided

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Major Variances

- Operating expenditures have been adjusted to reflect the anticipated cost to the Key West Airport of the contract with the Sheriff's Department for security. Additional security costs may be funded through grants.
- Capital outlay expenditures have been adjusted to reflect available funds.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,613,629	1,898,462	1,248,404	1,398,779	1,395,246	(0.3%)
Operating Expenditures	7,669,491	5,742,916	3,806,159	12,022,864	7,160,547	(40.4%)
Capital Outlay Expenditures	16,902,462	17,481,100	4,809,482	15,128,664	4,952,625	(67.3%)
Total Budget	26,185,582	25,122,478	9,864,045	28,550,307	13,508,418	(52.7%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Key West Intl Airport	10,223,409	7,300,160	5,209,237	21,395,499	5,240,467	(75.5%)
Key West AIP Series 2006 Bonds	15,962,173	17,822,318	4,654,808	7,154,808	8,267,951	15.6%
Total Revenue	26,185,582	25,122,478	9,864,045	28,550,307	13,508,418	(52.7%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	2.00	0.50	1.50	1.50	-
Officials & Administrators	1.85	1.85	1.85	1.85	-
Paraprofessionals	1.00	1.00	1.00	1.00	-
Protective Service Workers	10.00	10.00	9.00	9.00	-
Service - Maintenance	2.00	2.00	2.00	2.00	-
Technicians	2.00	2.00	1.00	1.00	-
Professionals	2.25	0.25	0.38	0.38	(0.01)
Other	1.00	-	1.50	2.00	0.50
Total Full-Time FTE	22.10	17.60	18.23	18.73	0.50
Total FTE	22.10	17.60	18.23	18.73	0.50

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Airport Services
Marathon Airport**

Mission Statement

Operate the Airport in a safe, efficient, and fiscally responsible manner.

Services Provided

1. Part 139 Certificate Airport, Limited
2. Runway 07-25: H5008X100
3. Daily scheduled flights to Atlanta International Airport
4. Contract Fixed Base Operations (FBO) w/ fuel 100 gasoline (low lead) & Jet A
5. Contract T-Hangars & Leased Shade Hangars
6. Contract Rental Cars & Trucks

Major Variances

Capital Outlay expenditures for capital improvement projects funded through the Federal Aviation Administration (FAA), Florida Department of Transportation (FDOT) and/or Passenger Facility Charges are not reflected in the Adopted budget, but subsequently are included in the Actual figures.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	317,012	383,660	338,269	359,029	343,386	(4.4%)
Operating Expenditures	6,033,099	2,184,171	745,759	5,188,267	494,554	(90.5%)
Capital Outlay Expenditures	390,422	25,773	771,550	2,528,808	616,111	(75.6%)
Total Budget	6,740,533	2,593,604	1,855,578	8,076,104	1,454,051	(82.0%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Marathon Airport	6,740,533	2,593,604	1,855,578	8,076,104	1,454,051	(82.0%)
Total Revenue	6,740,533	2,593,604	1,855,578	8,076,104	1,454,051	(82.0%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.40	1.40	0.91	0.91	-
Officials & Administrators	0.55	0.55	0.15	1.06	0.91
Service - Maintenance	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.91	1.00	(0.91)
Professionals	0.25	0.25	0.38	0.38	(0.01)
Total Full-Time FTE	4.20	4.20	4.35	4.35	(0.01)
Total FTE	4.20	4.20	4.35	4.35	(0.01)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Airport Services
Marathon Airport**

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Fiscal Sustainability					
Maintain market level rates and charges to meet the FAA "Policies Regarding Requirement for a Self-sustaining Airport Rate Structure."					
Continue to work with the community to build and establish a healthy aviation market at the Florida Keys Marathon Airport in both the General Aviation and Commercial operations.					
• Revenue	1	709,805	700,000	-	-
Safety					
Ensure the safe and secure operation of the airport.					
• Accident-free construction	1	-	-	-	-
• Aircraft OPS	1	-	-	-	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Airport Services
PFC**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Capital Outlay Expenditures	-	-	-	-	423,866	- %
Total Budget	-	-	-	-	423,866	- %

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
PFC & Oper Restrictions	-	-	-	-	423,866	- %
Total Revenue	-	-	-	-	423,866	- %

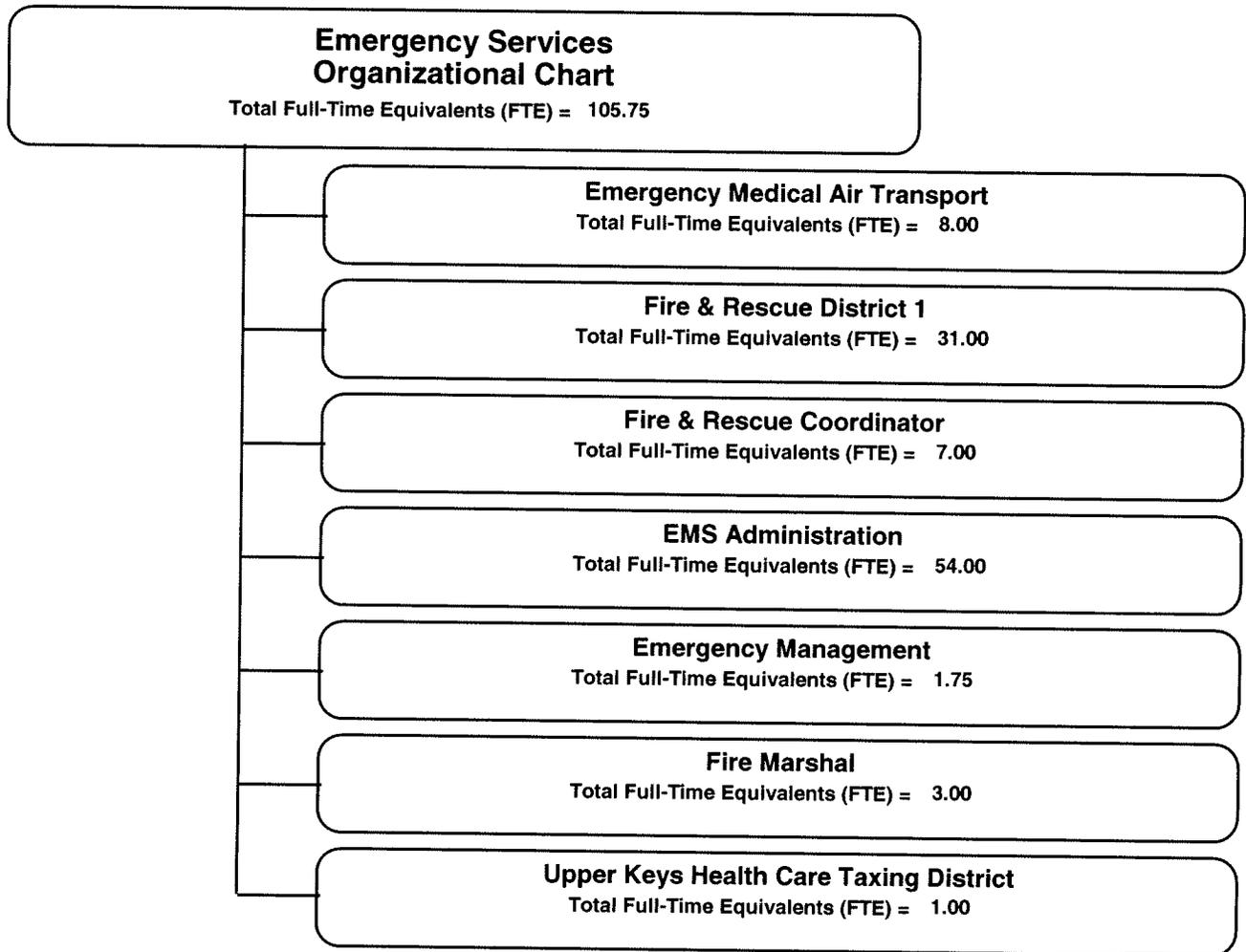
**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Airport Services
Key West Airport Debt Service - Interest & Other Debt Costs**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	1,747,733	314,491	8,611,155	9,783,502	6,553,100	(33.0%)
Total Budget	1,747,733	314,491	8,611,155	9,783,502	6,553,100	(33.0%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Key West AIP Series 2006 Bonds	1,747,733	314,491	8,611,155	9,783,502	6,553,100	(33.0%)
Total Revenue	1,747,733	314,491	8,611,155	9,783,502	6,553,100	(33.0%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Emergency Services



Monroe County Board of County Commissioners

FY 2010 Adopted Fiscal Plan

Emergency Services

Business Center Vision

We will ensure an effective fire rescue service, protecting life and property by providing top quality emergency care and transportation of the sick and injured. In addition, through fire prevention and education, high quality training, fire suppression, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Mission Statement

As involved members of the community, our career and volunteer members will provide fire protection and emergency medical services to the citizens of and visitors to Monroe County in the most cost-effective, professional and efficient manner possible, in partnership with the Public Safety Division and the Monroe County Sheriff's Office.

Services Provided

- Emergency response to medical emergencies, vehicular accidents with injury, and transportation of patients to appropriate medical facilities including the regional trauma center.
- Suppression of structural, vehicular and wildland fires.
- Enforcement of the Florida and Monroe County Fire Codes, building and site plans review, hazardous materials storage regulation, hazardous situations investigations and oversight of mitigation.
- Other forms of public service and education.

Major Variances

Fire Rescue continues its efforts to fund enhancements that will improve the delivery of fire protection and emergency medical services to its customers while enhancing the safety of its personnel engaged in this hazardous profession. Major costs surround the second of four payments for the fleet wide self-contained breathing apparatus replacement program, the first year of a two-year program to deploy a thermal imaging camera on one piece of fire apparatus in every fire station in the county, and the replacement of unreliable and/or obsolete radio equipment and power operated rescue tools.

<u>Budgetary Cost Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Personnel Expenditures	6,499,225	7,922,536	7,989,516	8,526,263	9,229,292	8.2%
Operating Expenditures	3,975,286	3,398,853	3,113,936	4,394,420	4,029,974	(8.3%)
Capital Outlay Expenditures	750,350	662,841	787,921	960,920	1,510,878	57.2%
Total Budget	11,224,861	11,984,230	11,891,373	13,881,603	14,770,144	6.4%

<u>Appropriations by Department</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Emergency Management	941,011	897,813	274,378	1,190,923	271,299	(77.2%)
Emergency Medical Air Transport	1,751,178	2,187,397	1,222,514	2,296,199	2,507,887	9.2%
EMS Administration	4,185,837	5,115,110	4,719,720	4,719,720	5,495,311	16.4%
Fire & Rescue Coordinator	581,350	555,372	979,688	979,688	1,033,695	5.5%
Fire & Rescue District 1	2,462,618	2,564,826	3,686,295	3,686,295	4,406,173	19.5%
Fire Marshal	303,333	297,017	298,617	298,617	324,292	8.6%
Impact Fees Fire & EMS	37,500	80,765	202,446	202,446	221,083	9.2%
Key Largo Fire & Rescue	727,747	-	-	-	-	- %
LOSAP	14,280	21,583	109,500	109,500	219,000	100.0%
Upper Keys Health Care Taxing District	220,007	264,349	398,215	398,215	291,404	(26.8%)
Total Budget	11,224,861	11,984,230	11,891,373	13,881,603	14,770,144	6.4%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Emergency Services

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	494,820	380,555	585,056	585,056	598,821	2.4%
Fine & Forfeiture Fund	1,751,178	2,187,397	1,222,514	2,296,199	2,507,887	9.2%
Governmental Fund Type Grants	609,748	672,364	-	916,545	-	(100.0%)
Impact Fees Fund - Fire & EMS	37,500	80,765	202,446	202,446	221,083	9.2%
Fire & Ambulance District 1 L&M Key	6,648,455	7,679,935	8,406,015	8,406,015	9,901,484	17.8%
Upper Keys Healthcare Taxing District	220,007	264,349	398,215	398,215	291,404	(26.8%)
Fire & Ambulance District 6	727,747	-	-	-	-	- %
Mstd - PIng/bldg/code/fire Mar	721,126	697,282	967,627	967,627	1,030,465	6.5%
Fire & EMS LOSAP TRUST FUND	14,280	21,583	109,500	109,500	219,000	100.0%
Total Revenue	11,224,861	11,984,230	11,891,373	13,881,603	14,770,144	6.4%

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Emergency Medical Air Transport	-	8.00	8.00	8.00	-
Fire & Rescue District 1	10.00	13.00	31.00	31.00	-
Fire & Rescue Coordinator	7.00	6.00	7.00	7.00	-
EMS Administration	42.00	47.00	47.00	54.00	7.00
Emergency Management	3.75	1.75	1.75	1.75	-
Fire Marshal	2.00	3.00	3.00	3.00	-
Upper Keys Health Care Taxing District	2.00	2.00	2.00	1.00	(1.00)
Total Full-Time FTE	66.75	80.75	99.75	105.75	6.00
Total FTE	66.75	80.75	99.75	105.75	6.00

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Emergency Services
Emergency Medical Air Transport**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	473,004	770,017	471,947	875,126	992,432	13.4%
Operating Expenditures	1,266,527	1,417,380	746,067	1,412,073	1,477,855	4.7%
Capital Outlay Expenditures	11,647	-	4,500	9,000	37,600	317.8%
Total Budget	1,751,178	2,187,397	1,222,514	2,296,199	2,507,887	9.2%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Fine & Forfeiture Fund	1,751,178	2,187,397	1,222,514	2,296,199	2,507,887	9.2%
Total Revenue	1,751,178	2,187,397	1,222,514	2,296,199	2,507,887	9.2%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Protective Service Workers	-	3.00	3.00	3.00	-
Professionals	-	5.00	5.00	5.00	-
Total Full-Time FTE	-	8.00	8.00	8.00	-
Total FTE	-	8.00	8.00	8.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Emergency Services
Fire & Rescue District 1**

Mission Statement

As involved members of the community, our career and volunteer members will provide fire protection and emergency medical services to the citizens of and visitors to Monroe County in the most cost-effective, professional and efficient manner possible, in partnership with the Public Safety Division and the Monroe County Sheriff's Office.

Services Provided

Through eight fire and rescue stations, advanced and basic emergency medical services, fire suppression, and vehicle rescue services are provided to the unincorporated areas of Monroe County and the City of Layton.

Major Variances

Fire Rescue continues initiatives to improve the delivery of fire protection and emergency medical services to its customers while enhancing the safety of its personnel engaged in this hazardous profession. Major costs involve the second of four annual payments for the fleet-wide self-contained breathing apparatus replacement program, the second of a two-year program to deploy a thermal imaging camera on at least one piece of fire apparatus in every fire station in Monroe County, and the replacement of unreliable and/or obsolete radio equipment and power-operated rescue tools.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	961,586	1,202,883	2,134,510	2,134,510	2,291,157	7.3%
Operating Expenditures	864,557	953,509	1,163,810	1,163,810	1,161,921	(0.2%)
Capital Outlay Expenditures	636,475	408,434	387,975	387,975	953,095	145.7%
Total Budget	2,462,618	2,564,826	3,686,295	3,686,295	4,406,173	19.5%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Fire & Ambulance District 1 L&M Key	2,462,618	2,564,826	3,686,295	3,686,295	4,406,173	19.5%
Total Revenue	2,462,618	2,564,826	3,686,295	3,686,295	4,406,173	19.5%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Protective Service Workers	10.00	11.00	30.00	28.00	(2.00)
Professionals	-	2.00	1.00	3.00	2.00
Total Full-Time FTE	10.00	13.00	31.00	31.00	-
Total FTE	10.00	13.00	31.00	31.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Emergency Services
Fire & Rescue Coordinator**

Mission Statement

- To provide direction and oversight to ensure effective fire rescue services, protecting life and property by providing top quality emergency care and transportation of the sick and injured.
- Through fire prevention and education, high quality training, fire suppression, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.
- Through high quality support and logistical services, we strive to provide responsive service to field personnel enabling them to accomplish the mission of Monroe County Fire Rescue.

Services Provided

- Administrative oversight,
- program development,
- budgetary control and management,
- policy development and enforcement,
- safety program compliance,
- development and delivery of training programs
- Supply and equipment purchasing, delivery, and repairs,
- facility maintenance,

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	450,998	471,876	815,514	815,514	815,969	0.1%
Operating Expenditures	130,352	79,688	164,174	164,174	189,526	15.4%
Capital Outlay Expenditures	-	3,808	-	-	28,200	- %
Total Budget	581,350	555,372	979,688	979,688	1,033,695	5.5%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	163,557	155,106	310,678	310,678	327,522	5.4%
Mstd - Plng/bldg/code/fire Mar	417,793	400,265	669,010	669,010	706,173	5.6%
Total Revenue	581,350	555,372	979,688	979,688	1,033,695	5.5%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	3.00	3.00	3.00	3.00	-
Protective Service Workers	3.00	2.00	3.00	3.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	7.00	6.00	7.00	7.00	-
Total FTE	7.00	6.00	7.00	7.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Emergency Services
Key Largo Fire & Rescue**

Mission Statement

To provide top-quality, efficient response to fire rescue emergencies, including structural, vehicular, and wildland fire suppression, as well as vehicle extrication and hazardous materials mitigation services.

Services Provided

- Emergency response to vehicular accidents with injury,
- suppression of structural, vehicular and wildland fires,
- hazardous situations investigations and mitigation,
- other forms of public service and education

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	727,747	-	-	-	-	-%
Total Budget	727,747	-	-	-	-	-%
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Fire & Ambulance District 6	727,747	-	-	-	-	-%
Total Revenue	727,747	-	-	-	-	-%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Emergency Services
EMS Administration**

Mission Statement

As involved members of the community, our career and volunteer members will provide fire protection and emergency medical services to the citizens of and visitors to Monroe County in the most cost-effective, professional and efficient manner possible, in partnership with the Public Safety Division and the Monroe County Sheriff's Office.

Services Provided

Emergency response to medical emergencies, vehicular and other accidents with injury, and transportation of patients to appropriate medical facilities including the regional trauma center.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	3,781,444	4,682,053	3,984,017	3,984,017	4,634,062	16.3%
Operating Expenditures	387,132	429,199	542,703	542,703	593,749	9.4%
Capital Outlay Expenditures	17,261	3,858	193,000	193,000	267,500	38.6%
Total Budget	4,185,837	5,115,110	4,719,720	4,719,720	5,495,311	16.4%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Fire & Ambulance District 1 L&M Key	4,185,837	5,115,110	4,719,720	4,719,720	5,495,311	16.4%
Total Revenue	4,185,837	5,115,110	4,719,720	4,719,720	5,495,311	16.4%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Paraprofessionals	2.00	2.00	2.00	2.00	-
Protective Service Workers	36.00	36.00	36.00	34.00	(2.00)
Technicians	3.00	2.00	2.00	2.00	-
Professionals	-	7.00	7.00	15.00	8.00
Other	1.00	-	-	1.00	1.00
Total Full-Time FTE	42.00	47.00	47.00	54.00	7.00
Total FTE	42.00	47.00	47.00	54.00	7.00

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Emergency Services
Emergency Management

Mission Statement

Provide planning, preparedness for, and coordination of response activities to events which threaten the health and safety of Monroe County residents and visitors, and which may damage property and affect the economy within the County. These events include: hurricanes, tornadoes, terrorist activities, waterspouts, mass immigration, hazardous materials accidents, large fires, air crashes, civil disorders, a possible accident at the FP&L Turkey Point Nuclear Power Plant or nuclear attack.

Services Provided

Emergency Management creates plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors, works to find ways that will mitigate their impact, responds to these events, and coordinates recovery efforts by County and outside agencies. EM also provides training for volunteers, facilitates public education on many levels, and designs and participates in exercises that increase awareness of threats and our ability to respond as well as enhancing preparedness of all agencies that would participate in such an event.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	405,586	371,240	162,003	295,571	153,625	(48.0%)
Operating Expenditures	497,996	360,596	112,375	726,853	117,674	(83.8%)
Capital Outlay Expenditures	37,429	165,976	-	168,499	-	(100.0%)
Total Budget	941,011	897,813	274,378	1,190,923	271,299	(77.2%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	331,263	225,449	274,378	274,378	271,299	(1.1%)
Governmental Fund Type Grants	609,748	672,364	-	916,545	-	(100.0%)
Total Revenue	941,011	897,813	274,378	1,190,923	271,299	(77.2%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	0.90	0.90	0.90	0.90	-
Officials & Administrators	1.00	0.85	0.85	0.85	-
Skilled Craft Workers	0.85	-	-	-	-
Other	1.00	-	-	-	-
Total Full-Time FTE	3.75	1.75	1.75	1.75	-
Total FTE	3.75	1.75	1.75	1.75	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Emergency Services
Fire Marshal**

Mission Statement

In partnership with the building official, assure a safe built environment. In addition, through fire prevention code enforcement and education, hazardous materials storage regulation, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Services Provided

- Fire code enforcement,
- site plan review,
- building plan review,
- fire protection systems plan review,
- hazardous materials storage and transportation analysis,
- hazardous materials technical advice

Major Variances

- Operating expenditures have been increased to reflect vehicle maintenance charges.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	269,431	266,719	263,870	263,870	281,396	6.6%
Operating Expenditures	28,359	30,297	34,747	34,747	39,496	13.7%
Capital Outlay Expenditures	5,543	-	-	-	3,400	-
Total Budget	303,333	297,017	298,617	298,617	324,292	8.6%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Mstd - Plng/bldg/code/fire Mar	303,333	297,017	298,617	298,617	324,292	8.6%
Total Revenue	303,333	297,017	298,617	298,617	324,292	8.6%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Professionals	1.00	1.00	1.00	1.00	-
Other	-	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	3.00	3.00	3.00	-
Total FTE	2.00	3.00	3.00	3.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Emergency Services
LOSAP**

Major Variances

Budget has been adjusted to reflect available funding.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	14,280	21,583	109,500	109,500	219,000	100.0%
Total Budget	14,280	21,583	109,500	109,500	219,000	100.0%
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Fire & EMS LOSAP TRUST FUND	14,280	21,583	109,500	109,500	219,000	100.0%
Total Revenue	14,280	21,583	109,500	109,500	219,000	100.0%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Emergency Services
Impact Fees Fire & EMS**

Services Provided

Funds are used exclusively for the capital expansion of the county's fire facilities in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

Budget has been adjusted to reflect available funding. Impact Fees Fire & EMS Fund 135 budgets are also listed under the Capital Plan.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Capital Outlay Expenditures	37,500	80,765	202,446	202,446	221,083	9.2%
Total Budget	37,500	80,765	202,446	202,446	221,083	9.2%
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Impact Fees Fund - Fire & EMS	37,500	80,765	202,446	202,446	221,083	9.2%
Total Revenue	37,500	80,765	202,446	202,446	221,083	9.2%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Emergency Services
Upper Keys Health Care Taxing District**

Mission Statement

To ensure access to definitive care for critical trauma patients at the appropriate trauma center within the time frame established by the American College of Surgeons Committee on Trauma.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	157,176	157,748	157,655	157,655	60,651	(61.5%)
Operating Expenditures	58,336	106,601	240,560	240,560	230,753	(4.1%)
Capital Outlay Expenditures	4,495	-	-	-	-	- %
Total Budget	220,007	264,349	398,215	398,215	291,404	(26.8%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Upper Keys Healthcare Taxing District	220,007	264,349	398,215	398,215	291,404	(26.8%)
Total Revenue	220,007	264,349	398,215	398,215	291,404	(26.8%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	1.00	1.00	1.00	-	(1.00)
Total Full-Time FTE	2.00	2.00	2.00	1.00	(1.00)
Total FTE	2.00	2.00	2.00	1.00	(1.00)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Guardian Ad Litem

**Guardian Ad Litem
Organizational Chart**
Total Full-Time Equivalents (FTE) = 2.00

Guardian Ad Litem
Total Full-Time Equivalents (FTE) = 2.00

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Guardian Ad Litem

Mission Statement

The mission of the Guardian Ad Litem Program is to advocate for the best interests of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	138,209	155,850	109,731	116,411	110,742	(4.9%)
Operating Expenditures	24,617	26,200	49,363	37,256	49,363	32.5%
Capital Outlay Expenditures	1,351	5,382	-	5,427	-	(100.0%)
Total Budget	164,177	187,432	159,094	159,094	160,105	0.6%

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Guardian Ad Litem	164,177	187,432	159,094	159,094	160,105	0.6%
Total Budget	164,177	187,432	159,094	159,094	160,105	0.6%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	164,177	187,432	159,094	159,094	160,105	0.6%
Total Revenue	164,177	187,432	159,094	159,094	160,105	0.6%

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Guardian Ad Litem	3.00	3.00	2.00	2.00	-
Total Full-Time FTE	3.00	3.00	2.00	2.00	-
Total FTE	3.00	3.00	2.00	2.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Guardian Ad Litem
Guardian Ad Litem**

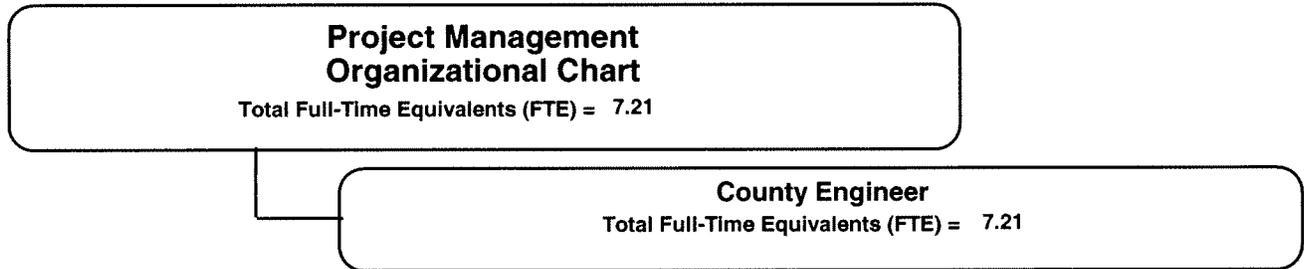
Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	138,209	155,850	109,731	116,411	110,742	(4.9%)
Operating Expenditures	24,617	26,200	49,363	37,256	49,363	32.5%
Capital Outlay Expenditures	1,351	5,382	-	5,427	-	(100.0%)
Total Budget	164,177	187,432	159,094	159,094	160,105	0.6%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	164,177	187,432	159,094	159,094	160,105	0.6%
Total Revenue	164,177	187,432	159,094	159,094	160,105	0.6%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Paraprofessionals	1.00	1.00	1.00	1.00	-
Other	2.00	2.00	1.00	1.00	-
Total Full-Time FTE	3.00	3.00	2.00	2.00	-
Total FTE	3.00	3.00	2.00	2.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Project Management



Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Project Management

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,526,148	1,314,658	1,661,758	1,520,261	587,873	(61.3%)
Operating Expenditures	2,845,778	374,994	2,405,689	2,728,940	708,743	(74.0%)
Capital Outlay Expenditures	24,458,586	19,663,176	20,197,105	20,145,467	13,609,865	(32.4%)
Total Budget	28,830,512	21,352,828	24,264,552	24,394,668	14,906,481	(38.9%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
County Engineer	1,206,444	1,235,747	2,299,250	1,989,574	1,058,834	(46.8%)
General Gov Cap Projects	10,927,228	10,534,399	3,996,397	3,329,523	1,358,444	(59.2%)
Human Services Capital Projects	4,082,456	2,436,572	476,329	785,878	13,000	(98.3%)
Impact Fees Parks & Recreation	350,590	-	762,211	762,211	403,781	(47.0%)
Impact Fees Roadways	743,096	-	5,533,430	5,533,430	5,782,942	4.5%
Parks & Recreation Capital Projects	8,160,234	4,480,981	2,086,193	2,088,920	60,000	(97.1%)
Public Safety Capital Projects	3,360,464	2,665,129	9,110,742	9,905,132	6,229,480	(37.1%)
Total Budget	28,830,512	21,352,828	24,264,552	24,394,668	14,906,481	(38.9%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	56,873	31,221	245,242	401,242	213,649	(46.8%)
Road And Bridge Fund	643,530	470,779	575,060	575,060	-	(100.0%)
Impact Fees Fund - Roadway	743,096	-	5,533,430	5,533,430	5,782,942	4.5%
Impact Fees Fund - Parks & Rec	350,590	-	762,211	762,211	403,781	(47.0%)
One Cent Infra-structure Sales Tax	11,710,564	3,602,147	4,852,434	5,683,745	2,440,136	(57.1%)
2003 Revenue Bonds	15,310,028	12,849,919	1,545,415	3,567,673	1,298,000	(63.6%)
Infr Sls Srtx Rev Bds 2007	-	4,339,039	10,616,305	7,736,852	4,767,973	(38.4%)
Card Sound Bridge	15,831	59,722	134,455	134,455	-	(100.0%)
Total Revenue	28,830,512	21,352,828	24,264,552	24,394,668	14,906,481	(38.9%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
County Engineer	23.00	23.50	22.95	7.21	(15.74)
Total Full-Time FTE	23.00	23.50	22.95	7.21	(15.74)
Total FTE	23.00	23.50	22.95	7.21	(15.74)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Project Management
County Engineer**

Mission Statement

To effectively manage projects within contract budget and time constraints, ensuring the coordination, preparation and presentation of contracts, amendments, change orders, work authorizations and payments, while protecting the best interests of Monroe County and the safety of its citizens and visitors.

Services Provided

Engineering services, including construction management, surveying, and inspection of a variety of county projects, and management of the County's 7-Year Roadway /Bicycle Path Plan and Capital Improvement Plan.

Major Variances

- Closed 11.44 fte positions during FY09 and moved remaining 3.7 fte positions to the Public Works Division and 0.6 fte to Waste Water;
- Operating budgets reduced by \$419,281 from FY09 (adds \$416,590 to Public Works Division).

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,026,035	859,964	1,661,758	1,207,932	587,873	(51.3%)
Operating Expenditures	167,233	375,783	366,492	690,742	271,461	(60.7%)
Capital Outlay Expenditures	13,176	-	271,000	90,900	199,500	119.5%
Total Budget	1,206,444	1,235,747	2,299,250	1,989,574	1,058,834	(46.8%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	56,873	31,221	245,242	401,242	213,649	(46.8%)
Road And Bridge Fund	643,530	470,779	575,060	575,060	-	(100.0%)
One Cent Infra-structure Sales Tax	490,210	674,025	1,344,493	878,817	845,185	(3.8%)
Card Sound Bridge	15,831	59,722	134,455	134,455	-	(100.0%)
Total Revenue	1,206,444	1,235,747	2,299,250	1,989,574	1,058,834	(46.8%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	6.00	6.50	6.32	4.50	(1.82)
Officials & Administrators	3.00	3.00	0.85	0.16	(0.69)
Technicians	1.00	1.00	2.16	-	(2.16)
Professionals	10.00	9.00	10.40	1.55	(8.85)
Other	3.00	4.00	3.22	1.00	(2.22)
Total Full-Time FTE	23.00	23.50	22.95	7.21	(15.74)
Total FTE	23.00	23.50	22.95	7.21	(15.74)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Project Management
General Gov Cap Projects**

Major Variances

Project completion of these Fund 304 projects include: PK Garage Fuel Tank Replacement (\$8,944) and Marathon Courthouse(\$48,500). Budgets were also adopted for these Fund 307 projects; Murray Nelson Govt. Center \$7,000 and Freeman Justice Bldg \$1,278,000. Under Fund 308, a \$16,000 budget was adopted for the Rockland Key PW Compound. See Capital Improvement Plan section of project details.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	240,931	271,000	-	205,300	-	(100.0%)
Operating Expenditures	10,668	7,645	20,400	20,400	10,000	(51.0%)
Capital Outlay Expenditures	10,675,629	10,255,753	3,975,997	3,103,823	1,348,444	(56.6%)
Total Budget	10,927,228	10,534,399	3,996,397	3,329,523	1,358,444	(59.2%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
One Cent Infra-structure Sales Tax	688,484	123,509	350,851	524,500	57,444	(89.0%)
2003 Revenue Bonds	10,238,744	10,402,239	1,069,086	2,781,795	1,285,000	(53.8%)
Infr Sls Srtx Rev Bds 2007	-	8,651	2,576,460	23,228	16,000	(31.1%)
Total Revenue	10,927,228	10,534,399	3,996,397	3,329,523	1,358,444	(59.2%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Project Management
Parks & Recreation Capital Projects**

Major Variances

Under Fund 308 Infr Sals Srtx Rev Bonds 2007, the adopted project was for the Big Pine Key Park for a budget of \$60,000. See the Capital Improvement Plan section for the project details.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	59,741	52,758	-	5,800	-	(100.0%)
Operating Expenditures	1,819,072	(8,435)	2,000,000	2,000,000	-	(100.0%)
Capital Outlay Expenditures	6,281,421	4,436,657	86,193	83,120	60,000	(27.8%)
Total Budget	8,160,234	4,480,981	2,086,193	2,088,920	60,000	(97.1%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
One Cent Infra-structure Sales Tax	8,160,234	1,330,428	2,000,000	2,000,000	-	(100.0%)
Infr Sls Srtx Rev Bds 2007	-	3,150,552	86,193	88,920	60,000	(32.5%)
Total Revenue	8,160,234	4,480,981	2,086,193	2,088,920	60,000	(97.1%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Project Management
Public Safety Capital Projects**

Major Variances

Capital Project budgets are adjusted to reflect the timing of each phase of a project.

List of FY2010 Adopted Public Safety Capital Projects:

Fund 304 CP9902 Marathon EOC \$477,282 Financed by State Grant
 Fund 304 CP0604 MCDC Bldg-Auto Syst Panel Upgrade \$11,463
 Fund 304 CP0605 MCSO Hangar Fire Detection \$14,888
 Fund 304 CP0703 MCDC Sprinkler Piping Replacement \$393,874
 Fund 304 CP0704 MCDC Phased Roof Replacement \$640,000
 Fund 308 CP0801 Stock Island Fire/EMS Station \$1,760,000
 Fund 308 CP0802 Big Pine Fire Station \$421,000
 Fund 308 CP0803 Conch Key Fire Station \$2,510,973

Details of the Public Safety projects are listed in the Capital Improvement Plan.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	111,166	52,382	-	67,500	-	(100.0%)
Operating Expenditures	-	-	17,798	17,798	427,282	2,300.7%
Capital Outlay Expenditures	3,249,298	2,612,747	9,092,944	9,819,834	5,802,198	(40.9%)
Total Budget	3,360,464	2,665,129	9,110,742	9,905,132	6,229,480	(37.1%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
One Cent Infra-structure Sales Tax	2,371,636	1,474,185	1,157,090	2,280,428	1,537,507	(32.6%)
2003 Revenue Bonds	988,828	11,108	-	-	-	-
Infr Sls Srtx Rev Bds 2007	-	1,179,836	7,953,652	7,624,704	4,691,973	(38.5%)
Total Revenue	3,360,464	2,665,129	9,110,742	9,905,132	6,229,480	(37.1%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Project Management
Human Services Capital Projects**

Major Variances

Under Fund 307, there is a \$13,000 budget adopted for the Medical Examiners Building. See project details in the Capital Improvement Plan.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	75,753	78,554	-	33,729	-	(100.0%)
Operating Expenditures	-	-	999	-	-	- %
Capital Outlay Expenditures	4,006,703	2,358,017	475,330	752,149	13,000	(98.3%)
Total Budget	4,082,456	2,436,572	476,329	785,878	13,000	(98.3%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
2003 Revenue Bonds	4,082,456	2,436,572	476,329	785,878	13,000	(98.3%)
Total Revenue	4,082,456	2,436,572	476,329	785,878	13,000	(98.3%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Project Management
Impact Fees Roadways**

Services Provided

Funds are used exclusively for the capital expansion of the county's major road network system in the district from which the moneys were collected, with the exception that a portion of the funds from each district may be allocated to projects outside of the district, on U.S. 1, Card Sound Road, and C-905 in Key Largo, and the proceeds are used in a manner consistent with the capital improvements plan of the comprehensive plan.

The funds shall be used solely for the purpose of acquisition, expansion and development of the major road network system determined to be needed to serve new development, including but not limited to:

- 1) Planning, design and construction plan preparation;
- 2) Right-of-way acquisition;
- 3) Construction of new through lanes;
- 4) Construction of new turn lanes;
- 5) Construction of new bridges;
- 6) Construction of new drainage facilities in conjunction with new roadway construction;
- 7) Purchase and installation of traffic signalization;
- 8) Construction of new curbs, medians and shoulders;
- 9) Construction of new bicycle paths;
- 10) Construction of new pedestrian pathways and sidewalks;
- 11) Installation of new landscaping in conjunction with any of the projects listed above.

The disbursement of such funds shall require the approval of the BOCC.

Major Variances

Budget has been adjusted to reflect available funding. Impact Fees Roadways Fund 130 budgets are also listed under the Capital Plan.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	10,223	-	-	-	-	-%
Operating Expenditures	506,121	-	-	-	-	-%
Capital Outlay Expenditures	226,752	-	5,533,430	5,533,430	5,782,942	4.5%
Total Budget	743,096	-	5,533,430	5,533,430	5,782,942	4.5%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Impact Fees Fund - Roadway	743,096	-	5,533,430	5,533,430	5,782,942	4.5%
Total Revenue	743,096	-	5,533,430	5,533,430	5,782,942	4.5%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Project Management
Impact Fees Parks & Recreation**

Services Provided

Funds are used exclusively for the capital expansion of the county's community park facilities in the subdistrict from which the moneys have come, and in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

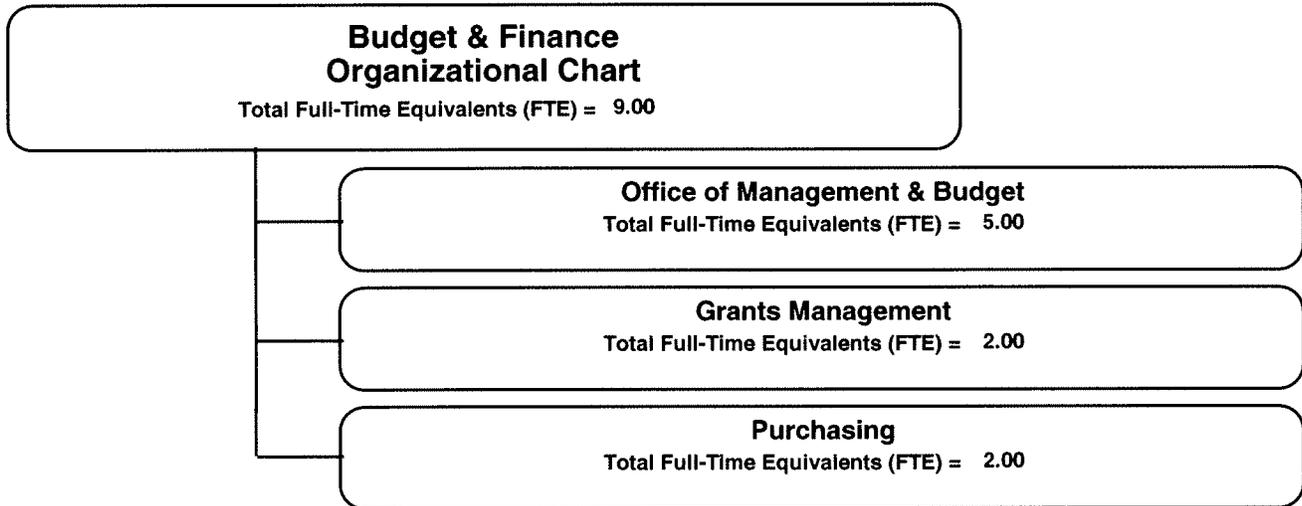
Budget has been adjusted to reflect available funding. Impact Fees Parks & Recreation Fund 131 budgets are also listed under the Capital Plan.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	2,299	-	-	-	-	-%
Operating Expenditures	342,684	-	-	-	-	-%
Capital Outlay Expenditures	5,607	-	762,211	762,211	403,781	(47.0%)
Total Budget	350,590	-	762,211	762,211	403,781	(47.0%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Impact Fees Fund - Parks & Rec	350,590	-	762,211	762,211	403,781	(47.0%)
Total Revenue	350,590	-	762,211	762,211	403,781	(47.0%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Budget & Finance



Monroe County Board of County Commissioners FY 2010 Adopted Fiscal Plan

Budget & Finance

Business Center Vision

Provide administrative tools, techniques and consultation to county departments to optimize performance in all areas of the county budget. Preparation and oversight of the county's budget during the three phases of budget implementation. Implement, monitor and revise the county's purchasing policy in order to ensure goods and services are secured in the most economical and efficient manner. Identify, apply for and monitor grant applications and implementation.

Mission Statement

To provide all county departments support with the budget, grant and purchasing needs in accordance with policies determined by the Board of County Commissioners and the Florida Statutes.

Services Provided

The Division of Budget & Finance provides financial and resource management in 6 key areas:

- Financial Support- Guidance in the preparation and implementation of operating and capital budgets
- Financial Services- Maintenance of department budgets via transfers, resolutions & budget amendments during the year
- Financial Planning- Debt Management, Revenue Forecasting, and expenditure analysis
- Financial Systems- Enterprise-wide software programs, including GovMax & assistance with Finance Pentamation system
- Procurement- Purchasing services, proposals, bid coordination, oversight of the County's Purchasing Policy
- Grant Administration- Provide assistance for internal grants to local agencies with funding from federal and state agencies

<u>Budgetary Cost Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Personnel Expenditures	597,769	502,055	564,707	564,707	696,110	23.3%
Operating Expenditures	393,508	336,626	119,804	310,340	210,733	(32.1%)
Capital Outlay Expenditures	-	-	1,000	-	6,000	- %
Total Budget	991,277	838,681	685,511	875,047	912,843	4.3%

<u>Appropriations by Department</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Grants Management	166,574	106,218	103,218	103,218	207,899	101.4%
Office of Management & Budget	619,438	534,899	372,466	562,002	495,126	(11.9%)
Purchasing	205,265	197,564	209,827	209,827	209,818	- %
Total Budget	991,277	838,681	685,511	875,047	912,843	4.3%

<u>Revenue Sources</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
General Fund	811,803	614,944	685,511	685,511	896,176	30.7%
Governmental Fund Type Grants	179,474	223,737	-	189,536	16,667	(91.2%)
Total Revenue	991,277	838,681	685,511	875,047	912,843	4.3%

<u>Position Summary by Department</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
Office of Management & Budget	5.00	5.00	4.00	5.00	1.00
Grants Management	2.00	1.00	1.00	2.00	1.00
Purchasing	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	9.00	8.00	7.00	9.00	2.00
Total FTE	9.00	8.00	7.00	9.00	2.00

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Budget & Finance
Office of Management & Budget**

Mission Statement

Provide strategic planning and support to Monroe County government, which will promote efficient management practices, sound financial budgeting, and competitive procurement county-wide, while maintaining the highest standards of ethics, integrity and prudent expenditure of public funds.

Services Provided

- Develop, implement, and monitor annual capital and operating budget.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	378,736	274,325	341,680	341,680	400,627	17.3%
Operating Expenditures	240,702	260,573	29,786	220,322	88,499	(59.8%)
Capital Outlay Expenditures	-	-	1,000	-	6,000	- %
Total Budget	619,438	534,899	372,466	562,002	495,126	(11.9%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	439,964	311,161	372,466	372,466	478,459	28.5%
Governmental Fund Type Grants	179,474	223,737	-	189,536	16,667	(91.2%)
Total Revenue	619,438	534,899	372,466	562,002	495,126	(11.9%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	3.00	3.00	2.00	3.00	1.00
Officials & Administrators	2.00	1.00	1.00	2.00	1.00
Professionals	-	1.00	1.00	-	(1.00)
Total Full-Time FTE	5.00	5.00	4.00	5.00	1.00
Total FTE	5.00	5.00	4.00	5.00	1.00

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Complete Budget Transfers					
Receive, perform analysis of, and complete budget transfer requests for all county departments.					
• Process Budget Transfers	1	2,214	1,600	1,226	1,600
Process Resolutions					
Prepare Unanticipated, Transfer, Amending, & Recinding Resolutions to be approved by the BOCC.					
• Number of Resolutions Prepared	1	318	400	298	400
Review Contract Summaries					
Review all County contracts.					
• Contract Summary Review	1	378	400	387	400

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Budget & Finance
Grants Management**

Services Provided

- Monitor grant applications and implementation.

Major Variances

A Grants Analyst position was added and approved by the BOCC.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	93,973	103,747	97,413	97,413	169,878	74.4%
Operating Expenditures	72,601	2,471	5,805	5,805	38,021	555.0%
Total Budget	166,574	106,218	103,218	103,218	207,899	101.4%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	166,574	106,218	103,218	103,218	207,899	101.4%
Total Revenue	166,574	106,218	103,218	103,218	207,899	101.4%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.00	-	-	-	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Technicians	-	-	-	1.00	1.00
Total Full-Time FTE	2.00	1.00	1.00	2.00	1.00
Total FTE	2.00	1.00	1.00	2.00	1.00

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Budget & Finance
Purchasing**

Mission Statement

To provide quality purchasing and contracting support to all county departments in a timely, cost effective and professional manner.

-Follow a strict Code of Ethics, avoiding the appearance of and preventing the opportunity for favoritism.

-Seek to maximize the purchasing power of public funds, while promoting fair and open competition.

-Strive to create a work environment that demonstrates teamwork, respect, integrity and honest communication.

Services Provided

Implement the Board's Purchasing Policy for all RFP's and contracts for goods and services.

Process all department's purchasing orders.

When required, purchase supplies and materials for all departments.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	125,060	123,982	125,614	125,614	125,605	- %
Operating Expenditures	80,205	73,582	84,213	84,213	84,213	- %
Total Budget	205,265	197,564	209,827	209,827	209,818	- %

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	205,265	197,564	209,827	209,827	209,818	- %
Total Revenue	205,265	197,564	209,827	209,827	209,818	- %

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	2.00	2.00	2.00	2.00	-

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Bid Opening					
• Conduct Bid Openings	#	57	50	56	50
Bid Set-Up					
• Bids Set Up in Demand Star	#	54	50	54	50
Outgoing Mail					
Process outgoing mail for Lower Keys County Offices					
• Outgoing Mail	1	14,200	15,000	13,143	15,000
Purchase Orders					
Process all internal purchase orders.					
• Purchase Orders	1	7,100	8,000	4,173	8,000

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Technical Services

**Technical Services
Organizational Chart**
Total Full-Time Equivalents (FTE) = 11.00

Technical Services
Total Full-Time Equivalents (FTE) = 11.00

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Technical Services

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,024,645	816,498	803,702	803,702	808,636	0.6%
Operating Expenditures	1,025,920	989,957	969,255	972,895	970,831	(0.2%)
Capital Outlay Expenditures	92,776	130,824	125,000	121,360	122,000	0.5%
Total Budget	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Technical Services	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%
Total Budget	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%
Total Revenue	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Technical Services	15.00	13.00	11.00	11.00	-
Total Full-Time FTE	15.00	13.00	11.00	11.00	-
Total FTE	15.00	13.00	11.00	11.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Technical Services
Technical Services**

Mission Statement

The mission of Monroe County Technical Services Division is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

Management and operation of computer and communications technology including Information Technology for the BOCC, Public Broadcasting, most telephone service and backbone data communication for all of Monroe County government.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,024,645	816,498	803,702	803,702	808,636	0.6%
Operating Expenditures	1,025,920	989,957	969,255	972,895	970,831	(0.2%)
Capital Outlay Expenditures	92,776	130,824	125,000	121,360	122,000	0.5%
Total Budget	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%
Total Revenue	2,143,341	1,937,279	1,897,957	1,897,957	1,901,467	0.2%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	3.00	2.00	2.00	2.00	-
Technicians	4.00	4.00	3.00	3.00	-
Professionals	4.00	2.00	2.00	2.00	-
Other	4.00	5.00	4.00	4.00	-
Total Full-Time FTE	15.00	13.00	11.00	11.00	-
Total FTE	15.00	13.00	11.00	11.00	-

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Application Availability					
Tech Services will provide 99% application availability for our website and internet/intranet applications.					
• Tech Services - Application Availability	#	99.95	99.00	-	99.00
Customer Work Orders Completed					
Technical Services will complete 200 work orders per month					
• Tech Services - Work Orders Completed	#	1,498	2,400	-	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Social Services

**Social Services
Organizational Chart**
Total Full-Time Equivalents (FTE) = 26.61

Social Services
Total Full-Time Equivalents (FTE) = 26.61

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Social Services

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	3,369,407	3,096,109	1,304,917	2,118,533	1,411,747	(33.4%)
Operating Expenditures	1,589,684	1,186,315	1,020,396	2,037,465	1,053,233	(48.3%)
Capital Outlay Expenditures	67,853	7,499	9,000	8,030	8,000	(0.4%)
Total Budget	5,026,944	4,289,922	2,334,313	4,164,028	2,472,980	(40.6%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Social Services	5,026,944	4,289,922	2,334,313	4,164,028	2,472,980	(40.6%)
Total Budget	5,026,944	4,289,922	2,334,313	4,164,028	2,472,980	(40.6%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	3,198,465	2,532,408	2,334,313	2,334,313	2,472,980	5.9%
Governmental Fund Type Grants	1,828,479	1,757,515	-	1,828,540	-	(100.0%)
Misc Special Revenue Fund	-	-	-	1,175	-	(100.0%)
Total Revenue	5,026,944	4,289,922	2,334,313	4,164,028	2,472,980	(40.6%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Social Services	42.20	35.40	24.65	25.61	0.96
Total Full-Time FTE	42.20	35.40	24.65	25.61	0.96
Social Services	-	1.00	1.00	1.00	-
Total Part-Time FTE	-	1.00	1.00	1.00	-
Total FTE	42.20	36.40	25.65	26.61	0.96

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Social Services
Social Services

Mission Statement

Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services for individuals/families in need of long-term support. The program is aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with paratransit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided

Transportation, energy assistance, legislated Medicaid reimbursement, pauper burials, prescriptions, Health Care Respite Act programs, for the eligible individuals/families in need of these services.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	3,369,407	3,096,109	1,304,917	2,118,533	1,411,747	(33.4%)
Operating Expenditures	1,589,684	1,186,315	1,020,396	2,037,465	1,053,233	(48.3%)
Capital Outlay Expenditures	67,853	7,499	9,000	8,030	8,000	(0.4%)
Total Budget	5,026,944	4,289,922	2,334,313	4,164,028	2,472,980	(40.6%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	3,198,465	2,532,408	2,334,313	2,334,313	2,472,980	5.9%
Governmental Fund Type Grants	1,828,479	1,757,515	-	1,828,540	-	(100.0%)
Misc Special Revenue Fund	-	-	-	1,175	-	(100.0%)
Total Revenue	5,026,944	4,289,922	2,334,313	4,164,028	2,472,980	(40.6%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	10.00	9.00	7.45	7.18	(0.28)
Officials & Administrators	-	1.00	1.00	1.25	0.25
Paraprofessionals	7.20	6.40	6.20	6.20	-
Service - Maintenance	11.00	10.00	5.40	5.40	-
Professionals	8.00	7.00	2.87	3.51	0.64
Other	6.00	2.00	1.73	2.07	0.34
Total Full-Time FTE	42.20	35.40	24.65	25.61	0.96
Other	-	1.00	1.00	1.00	-
Total Part-Time FTE	-	1.00	1.00	1.00	-
Total FTE	42.20	36.40	25.65	26.61	0.96

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Social Services
Social Services**

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Bayshore Manor					
To support elders of Monroe County in maintaining independence and avoidance of Nursing Home placement by providing competent, safe and caring respite and residential services.					
• Bayshore Manor - 99% resident occupancy	%	0.99	0.99	-	-
• Bayshore Manor - Increase revenue.	\$	3,329	3,466	-	-
• Bayshore Manor -Increase daytime respite to full capacity	%	100	100	-	-
Transportation Services					
Provide the elderly, handicapped and needy in Monroe County a means of remaining independent and having useful and productive lives by assisting the citizens with paratransit transportation.					
• Transit - Number of Trips	#	26,156	27,000	-	-
• Transit - Number of Trips Per Service Hour	#	2.50	2.50	-	-
• Transit - Number of Unduplicated Clients	#	1,012	1,082	-	-
Welfare client service					
Track and maintain number of unduplicated welfare clients, from a minimum base of 1000					
• Welfare--Welfare clients	#	1,000	1,000	-	-
Welfare--Households served					
Meet or exceed number of households served from a base of 400					
• Welfare--Households served	#	400	420	-	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Extension Services



Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Extension Services

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	97,892	63,638	64,233	64,334	64,229	(0.2%)
Operating Expenditures	142,340	117,010	122,252	122,151	121,984	(0.1%)
Capital Outlay Expenditures	20,492	-	-	-	-	- %
Total Budget	260,724	180,648	186,485	186,485	186,213	(0.1%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Extension Services	260,724	180,648	186,485	186,485	186,213	(0.1%)
Total Budget	260,724	180,648	186,485	186,485	186,213	(0.1%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	260,724	180,648	186,485	186,485	186,213	(0.1%)
Total Revenue	260,724	180,648	186,485	186,485	186,213	(0.1%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Extension Services	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	1.00	1.00	1.00	-
Extension Services	-	1.00	-	-	-
Total Part-Time FTE	-	1.00	-	-	-
Total FTE	2.00	2.00	1.00	1.00	-

Monroe County Board of County Commissioners

FY 2010 Adopted Fiscal Plan

Extension Services Extension Services

Mission Statement

Monroe County Extension Service is committed to creating objective, science-based, educational programs and services that provide residents empowering lifelong learning opportunities that help them to improve their quality of life and surrounding environment.

Services Provided

UF/MC Extension Service provides a variety of educational services to residents, businesses, organizations and agencies in marine, horticulture, and family and youth development. Individual consultations, seminars, workshops and public events are conducted. Extension Service collaborates with other organizations to provide educational support for their programs and to expand their existing services through education.

<u>Budgetary Cost Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
Personnel Expenditures	97,892	63,638	64,233	64,334	64,229	(0.2%)
Operating Expenditures	142,340	117,010	122,252	122,151	121,984	(0.1%)
Capital Outlay Expenditures	20,492	-	-	-	-	-%
Total Budget	260,724	180,648	186,485	186,485	186,213	(0.1%)

<u>Revenue Sources</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
General Fund	260,724	180,648	186,485	186,485	186,213	(0.1%)
Total Revenue	260,724	180,648	186,485	186,485	186,213	(0.1%)

<u>Position Summary</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
Administrative Support	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	1.00	1.00	1.00	-
Administrative Support	-	1.00	-	-	-
Total Part-Time FTE	-	1.00	-	-	-
Total FTE	2.00	2.00	1.00	1.00	-

<u>Objectives and Performance Measures</u>	<u>Unit of Measure</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Target</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Adopted</u>
--	------------------------	-----------------------	-----------------------	-------------------------	------------------------

Educational Efforts

Leverage BOCC funding to enhance proactive educational efforts to meet the needs of the community as identified by our program advisory committees and the Extension Advisory Council.

• Ext_2. Amount of non-BOCC funding expended on county prgms.	#	0.40	0.53	-	0.55
---	---	------	------	---	------

Service Delivery Contacts

To increase current service delivery contacts through community educational presentations, individual consultations, and mass media and internet productions.

• Ext_3. Number of educational clientele contacts	#	9,112	9,000	-	9,200
---	---	-------	-------	---	-------

Volunteer Educational Network

To enhance the effectiveness of Extension education through a network of volunteers.

• Ext_1. No. of volunteer hours and value contributed.	#	2,100	2,200	-	2,300
--	---	-------	-------	---	-------

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Library Services

**Library Services
Organizational Chart**
Total Full-Time Equivalents (FTE) = 31.51

Libraries
Total Full-Time Equivalents (FTE) = 31.51

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Library Services

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	2,238,718	2,039,847	1,923,165	1,923,165	1,907,355	(0.8%)
Operating Expenditures	435,327	387,289	331,553	482,454	325,247	(32.6%)
Capital Outlay Expenditures	199,959	226,425	866,669	1,008,494	925,465	(8.2%)
Total Budget	2,874,004	2,653,561	3,121,387	3,414,113	3,158,067	(7.5%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Impact Fees Libraries	-	-	739,469	739,469	794,015	7.4%
Libraries	2,874,004	2,653,561	2,381,918	2,674,644	2,364,052	(11.6%)
Total Budget	2,874,004	2,653,561	3,121,387	3,414,113	3,158,067	(7.5%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	2,740,699	2,572,162	2,381,918	2,524,560	2,364,052	(6.4%)
Governmental Fund Type Grants	124,051	51,855	-	134,421	-	(100.0%)
Impact Fees Fund - Libraries	-	-	739,469	739,469	794,015	7.4%
Misc Special Revenue Fund	9,254	29,544	-	15,663	-	(100.0%)
Total Revenue	2,874,004	2,653,561	3,121,387	3,414,113	3,158,067	(7.5%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Libraries	40.00	40.20	31.01	30.51	(0.50)
Total Full-Time FTE	40.00	40.20	31.01	30.51	(0.50)
Libraries	-	-	-	1.00	1.00
Total Part-Time FTE	-	-	-	1.00	1.00
Libraries	-	-	0.50	-	(0.50)
Total Temporary FTE	-	-	0.50	-	(0.50)
Total FTE	40.00	40.20	31.51	31.51	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Library Services
Impact Fees Libraries**

Services Provided

Funds are used exclusively for the capital expansion of the county's library facilities in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Libraries Fund 132 budgets are also listed under the Capital Plan.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Capital Outlay Expenditures	-	-	739,469	739,469	794,015	7.4%
Total Budget	-	-	739,469	739,469	794,015	7.4%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Impact Fees Fund - Libraries	-	-	739,469	739,469	794,015	7.4%
Total Revenue	-	-	739,469	739,469	794,015	7.4%

Monroe County Board of County Commissioners

FY 2010 Adopted Fiscal Plan

Library Services Libraries

Mission Statement

Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided

- Free Library cards for County residents, providing open access to all Library privileges.
- Provision of books, periodicals, videos, and audio materials for circulation to Library patrons and in-house use.
- Programs for children, ranging from toddlers through school-aged, both in-house and through outreach activities.
- Programs for adults, covering a wide range of interests.
- Inter-Library Loan services for obtaining patron-requested materials from Libraries across the country.
- Reference services in person and by telephone inquiry.
- Public access to Internet information through a computer network; wireless access also available onsite
- 24/7 access to the Library catalog through our website, providing off-site ability to renew and request Library materials.
- 24/7 access through the Library website to our collection of databases, free to our patrons

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	2,238,718	2,039,847	1,923,165	1,923,165	1,907,355	(0.8%)
Operating Expenditures	435,327	387,289	331,553	482,454	325,247	(32.6%)
Capital Outlay Expenditures	199,959	226,425	127,200	269,025	131,450	(51.1%)
Total Budget	2,874,004	2,653,561	2,381,918	2,674,644	2,364,052	(11.6%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	2,740,699	2,572,162	2,381,918	2,524,560	2,364,052	(6.4%)
Governmental Fund Type Grants	124,051	51,855	-	134,421	-	(100.0%)
Misc Special Revenue Fund	9,254	29,544	-	15,663	-	(100.0%)
Total Revenue	2,874,004	2,653,561	2,381,918	2,674,644	2,364,052	(11.6%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	3.00	2.00	1.75	1.75	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Paraprofessionals	22.00	23.20	15.00	14.50	(0.50)
Technicians	1.00	1.00	1.00	1.00	-
Professionals	10.00	10.00	9.75	9.75	-
Other	3.00	3.00	2.51	2.51	-
Total Full-Time FTE	40.00	40.20	31.01	30.51	(0.50)
Paraprofessionals	-	-	-	1.00	1.00
Total Part-Time FTE	-	-	-	1.00	1.00
Paraprofessionals	-	-	0.50	-	(0.50)
Total Temporary FTE	-	-	0.50	-	(0.50)
Total FTE	40.00	40.20	31.51	31.51	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Library Services
Libraries**

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
Broad-based patron service					
The Library will provide courteous and efficient service through competent, well-trained staff in every unit of every branch.					
• Library--Database usage	#	56,162	58,408	-	60,745
• Library--Number of cardholders	#	3,989	4,029	-	4,069
Database use					
The number of searches performed on library-provided informational databases will be increased					
• Library--Database usage	#	56,162	58,408	-	60,774
The Library will reach out to a varied community					
•The Library will broaden its collection, services, and programs to bring in a wide representation of the community					
• Library--First-time circulation count	#	924	942	-	961
• Library--Number of Library visits	#	1,819	1,855	-	1,892

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Waste Water

**Waste Water
Organizational Chart**
Total Full-Time Equivalents (FTE) = 0.84

Wastewater MSTUs
Total Full-Time Equivalents (FTE) = 0.84

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Waste Water

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	138,710	240,772	208,980	263,165	62,649	(76.2%)
Operating Expenditures	4,321,139	3,994,361	901,694	18,632,365	389,554	(97.9%)
Capital Outlay Expenditures	10,832,918	13,490,350	28,287,402	23,319,958	20,938,236	(10.2%)
Total Budget	15,292,767	17,725,483	29,398,076	42,215,488	21,390,439	(49.3%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Physical Environment Projects	10,818,554	15,382,077	26,501,180	39,111,498	18,968,533	(51.5%)
Wastewater MSTUs	4,474,213	2,343,406	2,896,896	3,103,990	2,421,906	(22.0%)
Total Budget	15,292,767	17,725,483	29,398,076	42,215,488	21,390,439	(49.3%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Marathon Municipal Service Taxing Unit	2,020,490	289,729	1,399	1,399	33,660	2,306.0%
Conch Key Wastewater Municipal Service Taxing Unit	13,613	-	-	-	-	- %
Bay Point Wastewater Municipal Service Taxing Unit	50,040	3,610	83,740	83,740	16,154	(80.7%)
Big Coppitt Wastewater Municipal Service Taxing Unit	116,556	145,928	210,993	210,993	35,874	(83.0%)
Key Largo Wastewater Municipal Service Taxing Unit	2,044,126	771,011	430,899	430,899	25,775	(94.0%)
Stock Island Wastewater MSTU	109,601	13,883	155,513	155,513	172,079	10.7%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	19,277	25,959	108,055	108,055	118,710	9.9%
Conch Key Municipal Service Taxing Unit	4,441	1,303	3,535	3,535	2,785	(21.2%)
Long Key, Layton Municipal Service Taxing Unit	11,767	3,710	20,743	20,743	11,701	(43.6%)
Duck Key Municipal Service Taxing Unit	84,302	69,448	80,797	80,797	35,465	(56.1%)
One Cent Infra-structure Sales Tax	10,818,554	769,652	257,906	1,807,906	1,524,800	(15.7%)
Infr Sls Srtx Rev Bds 2007	-	1,886,432	5,000,000	11,038,088	9,443,733	(14.4%)
Big Coppitt Waste Water Project	-	13,004,408	16,774,986	22,004,310	2,936,258	(86.7%)
Duck Key Waste Water Project	-	740,410	6,269,510	6,269,510	7,033,445	12.2%
Total Revenue	15,292,767	17,725,483	29,398,076	42,215,488	21,390,439	(49.3%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Wastewater MSTUs	-	2.00	2.55	0.84	(1.71)
Total Full-Time FTE	-	2.00	2.55	0.84	(1.71)
Total FTE	-	2.00	2.55	0.84	(1.71)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Waste Water
Physical Environment Projects**

Major Variances

Capital Project budgets are adjusted to reflect the timing of each phase of a wastewater project.

List of FY2010 Adopted Physical Environment Projects:

Fund 304 PE1001 Upgrade county owned sewer plant facilities \$1,490,000

Fund 304 PE0300 Stock Island Wastewater \$34,800

Fund 308 PE0805 Key Largo Wastewater \$7,193,733

Fund 308 PE0902 Cudjoe Regional WW System \$2,250,000

Fund 310 PE0803 Big Coppitt WW-Transfer from 304 \$1,000,000

Fund 311 PE0804 Duck Key WW-Transfer from 304 \$7,000,000

Physical Environment projects are listed in the Capital Improvement Plan section.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	8,347	5,296	-	-	-	-%
Operating Expenditures	-	1,886,432	15,000	17,799,856	-	(100.0%)
Capital Outlay Expenditures	10,810,207	13,490,350	26,486,180	21,311,642	18,968,533	(11.0%)
Total Budget	10,818,554	15,382,077	26,501,180	39,111,498	18,968,533	(51.5%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
One Cent Infra-structure Sales Tax	10,818,554	769,652	257,906	1,807,906	1,524,800	(15.7%)
Infr Sls Srtx Rev Bds 2007	-	1,886,432	5,000,000	11,038,088	9,443,733	(14.4%)
Big Coppitt Waste Water Project	-	11,985,584	15,493,274	20,515,504	1,000,000	(95.1%)
Duck Key Waste Water Project	-	740,410	5,750,000	5,750,000	7,000,000	21.7%
Total Revenue	10,818,554	15,382,077	26,501,180	39,111,498	18,968,533	(51.5%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Waste Water
Wastewater MSTUs**

Major Variances

MSTU budgets are adjusted to reflect available funding.

List of FY2010 Adopted Waste Water Capital Projects, funded by Special Assessments:

Fund 310 PE0808 Big Coppitt WW Spx Asst \$1,936,258

Fund 311 PE0809 Duck Key WW Spx Asst \$33,445

For more details, see the Capital Improvement Plan section.

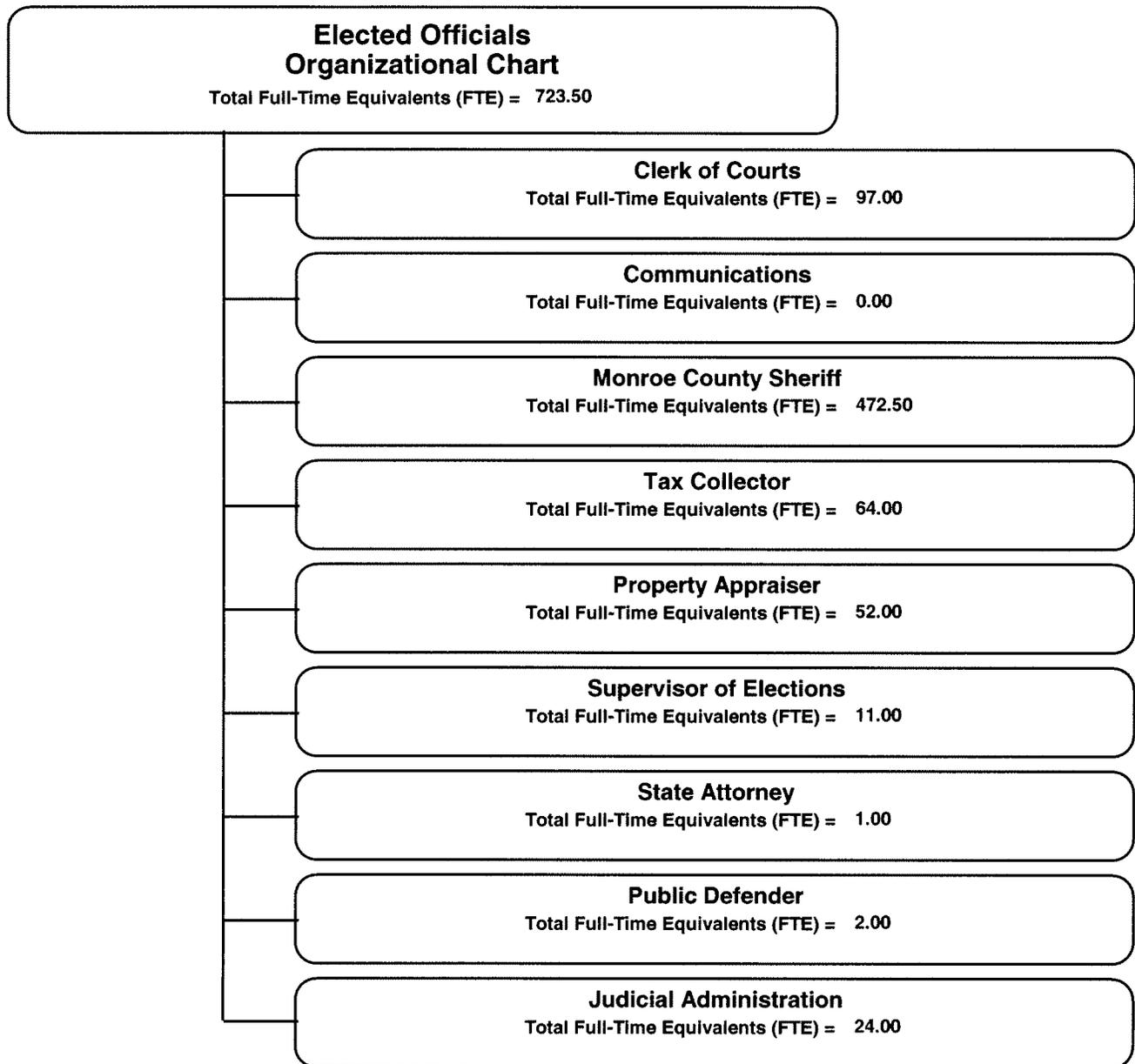
Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	130,363	235,477	208,980	263,165	62,649	(76.2%)
Operating Expenditures	4,321,139	2,107,929	886,694	832,509	389,554	(53.2%)
Capital Outlay Expenditures	22,711	-	1,801,222	2,008,316	1,969,703	(1.9%)
Total Budget	4,474,213	2,343,406	2,896,896	3,103,990	2,421,906	(22.0%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Marathon Municipal Service Taxing Unit	2,020,490	289,729	1,399	1,399	33,660	2,306.0%
Conch Key Wastewater Municipal Service Taxing Unit	13,613	-	-	-	-	- %
Bay Point Wastewater Municipal Service Taxing Unit	50,040	3,610	83,740	83,740	16,154	(80.7%)
Big Coppitt Wastewater Municipal Service Taxing Unit	116,556	145,928	210,993	210,993	35,874	(83.0%)
Key Largo Wastewater Municipal Service Taxing Unit	2,044,126	771,011	430,899	430,899	25,775	(94.0%)
Stock Island Wastewater MSTU	109,601	13,883	155,513	155,513	172,079	10.7%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	19,277	25,959	108,055	108,055	118,710	9.9%
Conch Key Municipal Service Taxing Unit	4,441	1,303	3,535	3,535	2,785	(21.2%)
Long Key, Layton Municipal Service Taxing Unit	11,767	3,710	20,743	20,743	11,701	(43.6%)
Duck Key Municipal Service Taxing Unit	84,302	69,448	80,797	80,797	35,465	(56.1%)
Big Coppitt Waste Water Project	-	1,018,824	1,281,712	1,488,806	1,936,258	30.1%
Duck Key Waste Water Project	-	-	519,510	519,510	33,445	(93.6%)
Total Revenue	4,474,213	2,343,406	2,896,896	3,103,990	2,421,906	(22.0%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	-	-	0.18	-	(0.18)
Officials & Administrators	-	-	0.15	0.24	0.09
Technicians	-	1.00	0.84	-	(0.84)
Professionals	-	1.00	0.60	0.60	-
Other	-	-	0.78	-	(0.78)
Total Full-Time FTE	-	2.00	2.55	0.84	(1.71)
Total FTE	-	2.00	2.55	0.84	(1.71)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Elected Officials



Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Elected Officials

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	35,555,213	33,119,950	34,123,197	34,213,513	33,309,403	(2.6%)
Operating Expenditures	32,635,265	30,089,119	31,862,424	29,552,498	27,336,149	(7.5%)
Capital Outlay Expenditures	1,145,478	1,040,964	1,442,030	1,919,523	1,206,969	(37.1%)
Interfund Transfers	-	-	-	3,308,826	3,189,678	(3.6%)
Total Budget	69,335,956	64,250,033	67,427,651	68,994,360	65,042,199	(5.7%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Clerk of Courts	3,640,080	3,343,066	3,308,826	3,308,826	3,189,678	(3.6%)
Communications	3,322,569	771,919	441,750	768,750	428,450	(44.3%)
Court Reporting Services	93,696	188,137	315,559	485,622	-	(100.0%)
Court Services Network System	-	-	-	100,000	-	(100.0%)
Drug Court	750	-	-	-	-	- %
Impact Fees Police Facilities	47,248	236,250	51,234	51,234	66,173	29.2%
Judicial Administration	2,551,464	1,961,240	2,381,300	2,460,623	2,252,525	(8.5%)
Law Enforcement Trust	143,327	103,934	612,323	781,682	423,527	(45.8%)
LEEA	75,000	75,000	75,000	75,000	75,000	- %
Monroe County Sheriff	48,329,096	46,306,070	47,692,841	47,856,766	47,264,427	(1.2%)
Property Appraiser	3,722,665	3,830,071	4,040,673	4,058,068	3,704,051	(8.7%)
Public Defender	522,885	546,539	485,497	620,885	514,577	(17.1%)
State Attorney	291,760	267,316	338,330	742,585	338,720	(54.4%)
Supervisor of Elections	1,449,013	1,641,015	1,531,505	1,531,505	1,490,719	(2.7%)
Tax Collector	5,146,403	4,979,476	6,152,813	6,152,813	5,294,352	(14.0%)
Total Budget	69,335,956	64,250,033	67,427,651	68,994,360	65,042,199	(5.7%)

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Elected Officials

<u>Revenue Sources</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2009 Amended</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Change</u>
General Fund	15,940,263	15,544,993	16,746,724	16,760,629	15,368,371	(8.3%)
Fine & Forfeiture Fund	41,647,657	39,637,549	41,322,896	41,468,170	40,783,635	(1.7%)
Governmental Fund Type Grants	750	-	-	-	-	-%
Impact Fees Fund - Police Fac	47,248	236,250	51,234	51,234	66,173	29.2%
Fire & Ambulance District 1 L&M Key	331,026	322,652	409,378	426,773	426,773	-%
Upper Keys Healthcare Taxing District	-	-	100	100	-	(100.0%)
Mstd - Plng/bldg/code/fire Mar	48,361	87,920	92,557	92,557	88,649	(4.2%)
Municipal Policing	6,942,814	6,934,580	6,702,950	6,703,650	6,815,792	1.7%
911 Enhancement Fee	1,265,877	568,109	441,750	567,750	428,450	(24.5%)
Duck Key Security District	2,181	4,205	10,000	10,000	3,650	(63.5%)
Misc Special Revenue Fund	2,168,238	532,227	415,559	1,450,059	-	(100.0%)
Law Enforcement Trust (600)	143,327	103,934	612,323	781,682	423,527	(45.8%)
Court Facilities Fees Trust (602)	762,103	271,671	600,000	559,576	621,091	11.0%
Marathon Municipal Service Taxing Unit	188	488	55	55	1,402	2,449.1%
Bay Point Wastewater Municipal Service Taxing Unit	529	-	2,147	2,147	591	(72.5%)
Big Coppitt Wastewater Municipal Service Taxing Unit	2,871	4,193	8,221	8,221	1,448	(82.4%)
Key Largo Wastewater Municipal Service Taxing Unit	32,170	163	3,000	3,000	500	(83.3%)
Stock Island Wastewater MSTU	-	1,043	4,261	4,261	4,714	10.6%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	43	55	2,604	2,604	5,315	104.1%
Conch Key Municipal Service Taxing Unit	310	-	122	122	102	(16.4%)
Long Key, Layton Municipal Service Taxing Unit	-	-	808	808	428	(47.0%)
Duck Key Municipal Service Taxing Unit	-	-	962	962	1,588	65.1%
Clerks Rev Note, Capital	-	-	-	100,000	-	(100.0%)
Total Revenue	69,335,956	64,250,033	67,427,651	68,994,360	65,042,199	(5.7%)

<u>Position Summary by Department</u>	<u>FY 2007 Actual</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Adopted</u>	<u>FY 2010 Variance</u>
Clerk of Courts	108.00	108.00	108.00	97.00	(11.00)
Communications	7.00	-	-	-	-
Monroe County Sheriff	522.00	-	497.00	472.50	(24.50)
Tax Collector	64.00	64.00	64.00	64.00	-
Property Appraiser	48.00	52.00	52.00	52.00	-
Supervisor of Elections	11.00	11.00	11.00	11.00	-
State Attorney	1.00	1.00	1.00	1.00	-
Public Defender	2.00	2.00	2.00	2.00	-
Judicial Administration	24.00	24.00	24.00	24.00	-
Total Full-Time FTE	787.00	262.00	759.00	723.50	(35.50)
Total FTE	787.00	262.00	759.00	723.50	(35.50)

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Elected Officials
Clerk of Courts

Services Provided

The Clerk of the Circuit Court is an elected office established by the Florida Constitution. The duties of the office are provided by the Constitution, by acts of the Florida Legislature, and by order of the Court.

The Florida Constitution provides that the Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-officio Clerk to the Board of County Commissioner.

Revision 7 to Article V of the Constitution of the State of Florida, HB113A of 2003 and SB2962 of 2004 requires that the budget of the Clerk of the Circuit Court for court-related functions must be supported by fines, fees and service charges. The statutes also delineate court-related costs, which are the responsibility of the County, costs that must be supported by fines, fees and service charges, and create a mechanism for funding Clerks of Court who project a deficit in funding necessary to support court-related functions.

Funding for the budgets of the Clerk of the Circuit Court, as ex-officio Clerk to the Board of County Commissioners, Management Information Systems, Records Management and court-related costs that remain the responsibility of the County is budgeted in the General Revenue of the County.

The budgets of the Clerk of the Circuit and County courts for court-related functions are contained in the Clerk's General Revenue Fund and Clerk's Fine and Forfeiture Fund.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	3,640,080	3,343,066	3,308,826	-	-	-%
Interfund Transfers	-	-	-	3,308,826	3,189,678	(3.6%)
Total Budget	3,640,080	3,343,066	3,308,826	3,308,826	3,189,678	(3.6%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	3,640,080	3,343,066	3,308,826	3,308,826	3,189,678	(3.6%)
Total Revenue	3,640,080	3,343,066	3,308,826	3,308,826	3,189,678	(3.6%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Authorized Positions	108.00	108.00	108.00	97.00	(11.00)
Total Full-Time FTE	108.00	108.00	108.00	97.00	(11.00)
Total FTE	108.00	108.00	108.00	97.00	(11.00)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
Court Services Network System**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	-	-	-	100,000	-	(100.0%)
Total Budget	-	-	-	100,000	-	(100.0%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Clerks Rev Note, Capital	-	-	-	100,000	-	(100.0%)
Total Revenue	-	-	-	100,000	-	(100.0%)

Monroe County Board of County Commissioners

FY 2010 Adopted Fiscal Plan

Elected Officials Communications

Mission Statement

The Monroe County Emergency Communication's Department provides maintenance, planning, engineering, procurement, protocol and installation of all communication systems for the Department under the Board of County Commissioners and the Sheriff's Department. The Department strives to provide consistent dependable wireless communications for the daily routine communications needed to provide services to Monroe County. The Department maintains high standards with redundant facilities to assure the necessary emergency communications required by emergency services in protecting the life and property of Monroe County citizens and visitors.

Services Provided

- Provide 24/7 emergency radio system maintenance and repair for all County systems to and including the Sheriff's Department.
- Provide radio system design, construction, and support.
- Maintain County infrastructure of towers and radio facilities.
- Provide Countywide 911 coordination, budgeting, maintenance, planning and enhancement programs.
- Provide law enforcement calibration, maintenance and support of radar equipment.
- Provide maintenance and support the Public Safety Dispatch centers.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	107,504	-	-	-	-	-%
Operating Expenditures	3,194,565	771,919	441,750	768,750	428,450	(44.3%)
Capital Outlay Expenditures	20,500	-	-	-	-	-%
Total Budget	3,322,569	771,919	441,750	768,750	428,450	(44.3%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	117,932	-	-	-	-	-%
911 Enhancement Fee	1,265,877	568,109	441,750	567,750	428,450	(24.5%)
Misc Special Revenue Fund	1,938,760	203,810	-	201,000	-	(100.0%)
Total Revenue	3,322,569	771,919	441,750	768,750	428,450	(44.3%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	3.00	-	-	-	-
Officials & Administrators	1.00	-	-	-	-
Technicians	2.00	-	-	-	-
Professionals	1.00	-	-	-	-
Total Full-Time FTE	7.00	-	-	-	-
Total FTE	7.00	-	-	-	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
Impact Fees Police Facilities**

Services Provided

Funds are used solely for the purpose of capital expansion of police facilities in Monroe County, including but not limited to:

- 1) Design and construction plan preparation;
- 2) Land acquisition;
- 3) Acquisition of new patrol cars; and
- 4) Acquisition of jail facilities.

The funds shall not be used to maintain existing police facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available funding. Impact Fee Police Facilities Fund 134 budgets are also listed under the Capital Plan.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Capital Outlay Expenditures	47,248	236,250	51,234	51,234	66,173	29.2%
Total Budget	47,248	236,250	51,234	51,234	66,173	29.2%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Impact Fees Fund - Police Fac	47,248	236,250	51,234	51,234	66,173	29.2%
Total Revenue	47,248	236,250	51,234	51,234	66,173	29.2%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
Monroe County Sheriff**

Major Variances

This budget has been revised by the Sheriff to remove \$808,265 for salary increases which will need to be readdressed should the Board entertain any salary increases for IAFF members.

Additionally this budget has been reduced by the Board of County Commissioners by \$200,387 as presented at the July 2, 2008 special budget meeting.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	32,926,913	30,738,256	31,400,106	31,400,106	30,500,664	(2.9%)
Operating Expenditures	14,738,861	15,008,492	15,733,413	15,852,257	16,204,441	2.2%
Capital Outlay Expenditures	663,322	559,322	559,322	604,403	559,322	(7.5%)
Total Budget	48,329,096	46,306,070	47,692,841	47,856,766	47,264,427	(1.2%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Fine & Forfeiture Fund	41,517,680	39,511,710	41,197,896	41,343,170	40,658,635	(1.7%)
Municipal Policing	6,749,649	6,750,900	6,494,945	6,495,645	6,605,792	1.7%
Misc Special Revenue Fund	61,767	43,460	-	17,951	-	(100.0%)
Total Revenue	48,329,096	46,306,070	47,692,841	47,856,766	47,264,427	(1.2%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Authorized Positions	522.00	-	497.00	472.50	(24.50)
Total Full-Time FTE	522.00	-	497.00	472.50	(24.50)
Total FTE	522.00	-	497.00	472.50	(24.50)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
LEEA**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	- %
Total Budget	75,000	75,000	75,000	75,000	75,000	- %
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Fine & Forfeiture Fund	75,000	75,000	75,000	75,000	75,000	- %
Total Revenue	75,000	75,000	75,000	75,000	75,000	- %

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
Law Enforcement Trust**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	143,327	103,934	612,323	781,682	423,527	(45.8%)
Total Budget	143,327	103,934	612,323	781,682	423,527	(45.8%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Law Enforcement Trust (600)	143,327	103,934	612,323	781,682	423,527	(45.8%)
Total Revenue	143,327	103,934	612,323	781,682	423,527	(45.8%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
Tax Collector**

Major Variances

The Tax Collector's operating budget is based on 3% of ad valorem tax estimates for both Monroe County and the School Board as required by Florida Statute.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	519,820	424,276	588,320	588,320	580,720	(1.3%)
Operating Expenditures	4,626,583	4,555,199	5,564,493	5,564,493	4,713,632	(15.3%)
Total Budget	5,146,403	4,979,476	6,152,813	6,152,813	5,294,352	(14.0%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	4,750,231	4,606,365	5,630,533	5,630,533	4,800,000	(14.8%)
Fire & Ambulance District 1 L&M Key	206,769	197,115	290,000	290,000	274,614	(5.3%)
Upper Keys Healthcare Taxing District	-	-	100	100	-	(100.0%)
Mstd - Plng/bldg/code/fire Mar	30,272	53,684	60,000	60,000	60,000	- %
Municipal Policing	120,839	112,167	140,000	140,000	140,000	- %
Duck Key Security District	2,181	4,205	10,000	10,000	3,650	(63.5%)
Marathon Municipal Service Taxing Unit	188	488	55	55	1,402	2,449.1%
Bay Point Wastewater Municipal Service Taxing Unit	529	-	2,147	2,147	591	(72.5%)
Big Coppitt Wastewater Municipal Service Taxing Unit	2,871	4,193	8,221	8,221	1,448	(82.4%)
Key Largo Wastewater Municipal Service Taxing Unit	32,170	163	3,000	3,000	500	(83.3%)
Stock Island Wastewater MSTU	-	1,043	4,261	4,261	4,714	10.6%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	43	55	2,604	2,604	5,315	104.1%
Conch Key Municipal Service Taxing Unit	310	-	122	122	102	(16.4%)
Long Key, Layton Municipal Service Taxing Unit	-	-	808	808	428	(47.0%)
Duck Key Municipal Service Taxing Unit	-	-	962	962	1,588	65.1%
Total Revenue	5,146,403	4,979,476	6,152,813	6,152,813	5,294,352	(14.0%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Authorized Positions	64.00	64.00	64.00	64.00	-
Total Full-Time FTE	64.00	64.00	64.00	64.00	-
Total FTE	64.00	64.00	64.00	64.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
Property Appraiser**

Major Variances

The Property Appraiser's budget is charged to the various taxing districts. Some of these districts are not under the BOCC and therefore are not included in the BOCC's budget.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	453,460	456,159	541,760	541,760	516,715	(4.6%)
Operating Expenditures	3,269,205	3,373,912	3,498,913	3,516,308	3,187,336	(9.4%)
Total Budget	3,722,665	3,830,071	4,040,673	4,058,068	3,704,051	(8.7%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	3,507,993	3,598,783	3,820,733	3,820,733	3,453,243	(9.6%)
Fire & Ambulance District 1 L&M Key	124,257	125,538	119,378	136,773	152,159	11.2%
Mstd - PIng/bldg/code/fire Mar	18,089	34,236	32,557	32,557	28,649	(12.0%)
Municipal Policing	72,326	71,514	68,005	68,005	70,000	2.9%
Total Revenue	3,722,665	3,830,071	4,040,673	4,058,068	3,704,051	(8.7%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Authorized Positions	48.00	52.00	52.00	52.00	-
Total Full-Time FTE	48.00	52.00	52.00	52.00	-
Total FTE	48.00	52.00	52.00	52.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
Supervisor of Elections**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	105,860	89,490	109,260	109,260	109,279	-
Operating Expenditures	1,343,153	1,551,525	1,422,245	1,422,245	1,381,440	(2.9%)
Total Budget	1,449,013	1,641,015	1,531,505	1,531,505	1,490,719	(2.7%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	1,449,013	1,641,015	1,531,505	1,531,505	1,490,719	(2.7%)
Total Revenue	1,449,013	1,641,015	1,531,505	1,531,505	1,490,719	(2.7%)
Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance	
Authorized Positions	11.00	11.00	11.00	11.00	-	
Total Full-Time FTE	11.00	11.00	11.00	11.00	-	
Total FTE	11.00	11.00	11.00	11.00	-	

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
State Attorney**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	40,301	32,506	53,637	55,637	54,052	(2.8%)
Operating Expenditures	209,091	214,517	217,719	290,719	217,694	(25.1%)
Capital Outlay Expenditures	42,368	20,293	66,974	396,229	66,974	(83.1%)
Total Budget	291,760	267,316	338,330	742,585	338,720	(54.4%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	291,760	267,316	338,330	338,330	338,720	0.1%
Misc Special Revenue Fund	-	-	-	404,255	-	(100.0%)
Total Revenue	291,760	267,316	338,330	742,585	338,720	(54.4%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Elected Officials
Public Defender

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	134,835	137,820	139,055	139,627	136,376	(2.3%)
Operating Expenditures	383,646	407,221	331,942	440,275	363,701	(17.4%)
Capital Outlay Expenditures	4,404	1,498	14,500	40,983	14,500	(64.6%)
Total Budget	522,885	546,539	485,497	620,885	514,577	(17.1%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	484,979	480,672	485,497	499,402	514,577	3.0%
Misc Special Revenue Fund	37,906	65,867	-	121,483	-	(100.0%)
Total Revenue	522,885	546,539	485,497	620,885	514,577	(17.1%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	2.00	2.00	2.00	2.00	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
Judicial Administration**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,266,520	1,241,443	1,291,059	1,378,804	1,411,597	2.4%
Operating Expenditures	964,674	567,194	490,241	560,209	340,928	(39.1%)
Capital Outlay Expenditures	320,270	152,603	600,000	521,610	500,000	(4.1%)
Total Budget	2,551,464	1,961,240	2,381,300	2,460,623	2,252,525	(8.5%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	1,698,275	1,607,777	1,631,300	1,631,300	1,581,434	(3.1%)
Fine & Forfeiture Fund	54,977	50,839	50,000	50,000	50,000	- %
Misc Special Revenue Fund	36,109	30,954	100,000	219,747	-	(100.0%)
Court Facilities Fees Trust (602)	762,103	271,671	600,000	559,576	621,091	11.0%
Total Revenue	2,551,464	1,961,240	2,381,300	2,460,623	2,252,525	(8.5%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Authorized Positions	24.00	24.00	24.00	22.00	(2.00)
Service - Maintenance	-	-	-	2.00	2.00
Total Full-Time FTE	24.00	24.00	24.00	24.00	-
Total FTE	24.00	24.00	24.00	24.00	-

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

Elected Officials
Court Reporting Services

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	46,330	117,139	165,559	180,559	-	(100.0%)
Capital Outlay Expenditures	47,366	70,998	150,000	305,063	-	(100.0%)
Total Budget	93,696	188,137	315,559	485,622	-	(100.0%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Misc Special Revenue Fund	93,696	188,137	315,559	485,622	-	(100.0%)
Total Revenue	93,696	188,137	315,559	485,622	-	(100.0%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Elected Officials
Drug Court**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	750	-	-	-	-	-%
Total Budget	750	-	-	-	-	-%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Governmental Fund Type Grants	750	-	-	-	-	-%
Total Revenue	750	-	-	-	-	-%

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

County Administrator

**County Administrator
Organizational Chart**
Total Full-Time Equivalents (FTE) = 4.00

County Administrator
Total Full-Time Equivalents (FTE) = 4.00

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

County Administrator

Major Variances

- Reduction in Operating expenditures based on historical expenses and anticipated reductions.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	668,186	823,085	518,538	518,538	517,472	(0.2%)
Operating Expenditures	498,895	23,006	43,086	43,086	36,183	(16.0%)
Total Budget	1,167,081	846,091	561,624	561,624	553,655	(1.4%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
County Administrator	1,167,081	846,091	561,624	561,624	553,655	(1.4%)
Total Budget	1,167,081	846,091	561,624	561,624	553,655	(1.4%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	827,912	846,091	561,624	561,624	553,655	(1.4%)
Governmental Fund Type Grants	339,169	-	-	-	-	- %
Total Revenue	1,167,081	846,091	561,624	561,624	553,655	(1.4%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
County Administrator	6.00	6.00	4.00	4.00	-
Total Full-Time FTE	6.00	6.00	4.00	4.00	-
Total FTE	6.00	6.00	4.00	4.00	-

Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan

County Administrator
County Administrator

Mission Statement

Direct the implementation of Board of County Commissioner's (BOCC) policies to the operating units of County government as prescribed by the Administrative Code.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	668,186	823,085	518,538	518,538	517,472	(0.2%)
Operating Expenditures	498,895	23,006	43,086	43,086	36,183	(16.0%)
Total Budget	1,167,081	846,091	561,624	561,624	553,655	(1.4%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	827,912	846,091	561,624	561,624	553,655	(1.4%)
Governmental Fund Type Grants	339,169	-	-	-	-	- %
Total Revenue	1,167,081	846,091	561,624	561,624	553,655	(1.4%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	4.00	4.00	3.00	3.00	-
Other	1.00	1.00	-	-	-
Total Full-Time FTE	6.00	6.00	4.00	4.00	-
Total FTE	6.00	6.00	4.00	4.00	-

Objectives and Performance Measures	Unit of Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Estimate	FY 2010 Adopted
--	------------------------	-----------------------	-----------------------	-------------------------	------------------------

County Administration

Implement BOCC goals, objectives adopted by the BOCC, directives, and policies in conformance with the Administrative Code.

• Action Items	#	15	12	7	12
• Administrative Instruction updated on schedule	#	24	21	19	11
• Agenda Items	#	51	48	56	48
• Agenda packages prepared with no report of errors	#	27	24	14	24
• Agenda packets provided to BOCC	#	31	24	14	24
• BOCC meetings (Regular, Special Town meeting, etc.)	#	27	12	14	12
• Briefings on BOCC meeting agendas	#	28	48	24	48
• Percent of BOCC Meetings Attended	%	29	12	12	12

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

County Attorney

**County Attorney
Organizational Chart**
Total Full-Time Equivalents (FTE) = 10.75

County Attorney
Total Full-Time Equivalents (FTE) = 10.75

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

County Attorney

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	994,067	1,164,742	1,219,917	1,219,917	1,107,902	(9.2%)
Operating Expenditures	374,507	385,466	388,061	388,061	460,591	18.7%
Capital Outlay Expenditures	49,093	27,573	41,000	41,000	35,000	(14.6%)
Total Budget	1,417,667	1,577,781	1,648,978	1,648,978	1,603,493	(2.8%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
County Attorney	1,417,667	1,577,781	1,648,978	1,648,978	1,603,493	(2.8%)
Total Budget	1,417,667	1,577,781	1,648,978	1,648,978	1,603,493	(2.8%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	1,238,786	1,337,929	1,181,101	1,181,101	1,209,238	2.4%
Mstd - Png/bldg/code/fire Mar	178,881	239,852	467,877	467,877	394,255	(15.7%)
Total Revenue	1,417,667	1,577,781	1,648,978	1,648,978	1,603,493	(2.8%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
County Attorney	11.25	12.00	10.75	10.75	-
Total Full-Time FTE	11.25	12.00	10.75	10.75	-
Total FTE	11.25	12.00	10.75	10.75	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**County Attorney
County Attorney**

Mission Statement

To provide legal advice and, as appropriate, legal representation to the Board of County Commissioners, the County Administrator and key staff, constitutional officers if so requested, and other boards, commissions, and agencies as directed by the Board of County Commissioners.

Services Provided

1. Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.
2. Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of The Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.
3. Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; and the Florida Public Records Law and Florida Sunshine Law.
4. Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

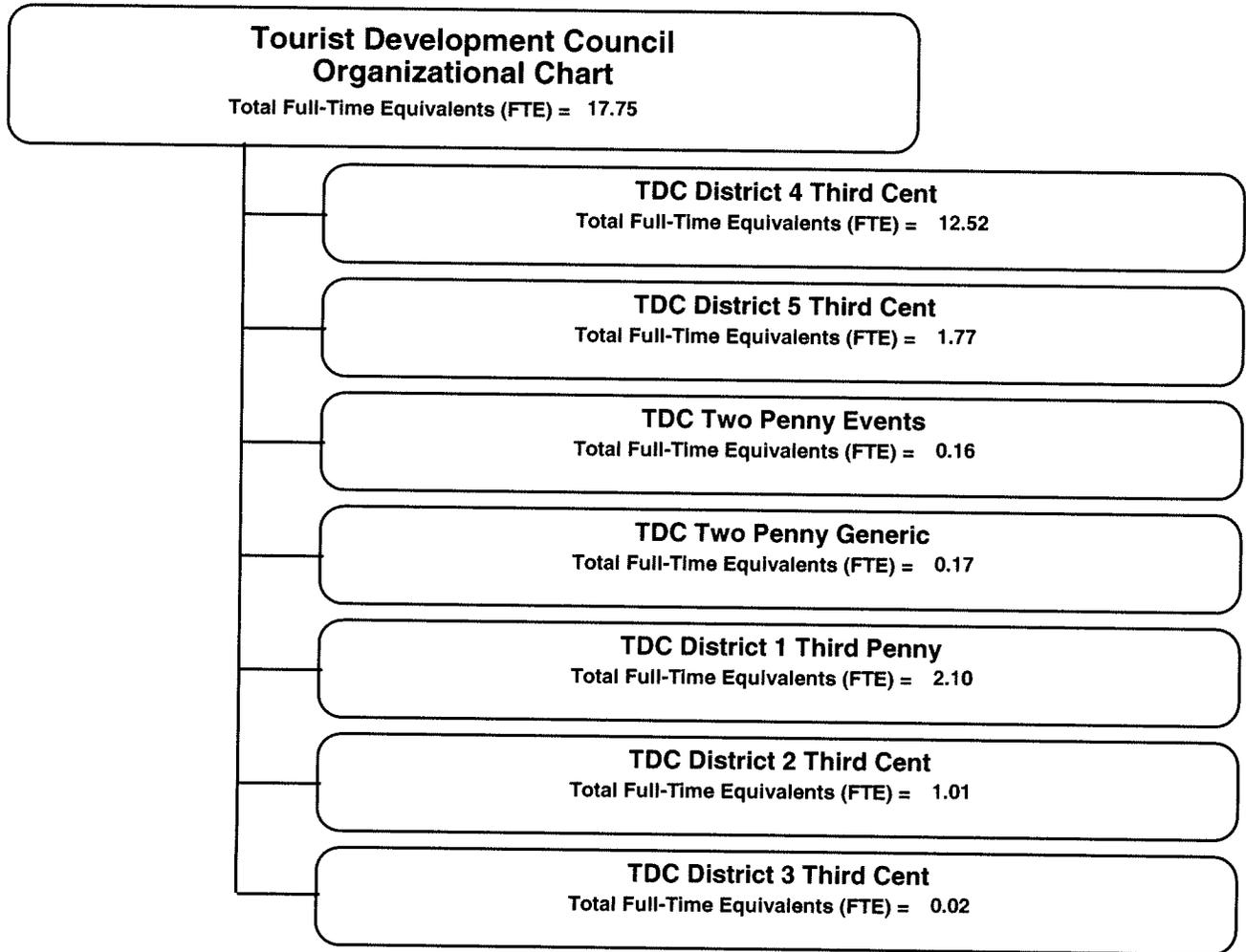
Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	994,067	1,164,742	1,219,917	1,219,917	1,107,902	(9.2%)
Operating Expenditures	374,507	385,466	388,061	388,061	460,591	18.7%
Capital Outlay Expenditures	49,093	27,573	41,000	41,000	35,000	(14.6%)
Total Budget	1,417,667	1,577,781	1,648,978	1,648,978	1,603,493	(2.8%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	1,238,786	1,337,929	1,181,101	1,181,101	1,209,238	2.4%
Mstd - PIng/bldg/code/fire Mar	178,881	239,852	467,877	467,877	394,255	(15.7%)
Total Revenue	1,417,667	1,577,781	1,648,978	1,648,978	1,603,493	(2.8%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	3.00	3.00	2.00	2.00	-
Officials & Administrators	2.00	2.00	2.00	2.00	-
Paraprofessionals	2.00	2.00	2.00	2.00	-
Technicians	2.00	-	-	-	-
Professionals	2.25	5.00	3.75	3.75	-
Other	-	-	1.00	1.00	-
Total Full-Time FTE	11.25	12.00	10.75	10.75	-
Total FTE	11.25	12.00	10.75	10.75	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Tourist Development Council



**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Tourist Development Council

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	259,662	256,403	274,704	277,604	283,186	2.0%
Operating Expenditures	14,741,935	14,146,884	24,077,362	24,074,462	25,884,527	7.5%
Capital Outlay Expenditures	1,828	2,268	10,000	10,000	5,000	(50.0%)
Total Budget	15,003,425	14,405,555	24,362,066	24,362,066	26,172,713	7.4%

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC District 1 Third Penny	2,637,638	2,387,854	5,506,067	5,506,067	6,872,157	24.8%
TDC District 2 Third Cent	309,571	314,535	580,321	580,321	669,336	15.3%
TDC District 3 Third Cent	876,802	675,941	1,116,077	1,116,077	1,823,218	63.4%
TDC District 4 Third Cent	833,637	488,743	1,614,012	1,614,012	1,525,442	(5.5%)
TDC District 5 Third Cent	701,608	973,187	1,413,014	1,413,014	1,651,662	16.9%
TDC Special Projects	416,409	400,609	829,630	829,630	696,027	(16.1%)
TDC Two Penny Events	2,712,638	2,745,264	4,502,120	4,502,120	4,366,404	(3.0%)
TDC Two Penny Generic	6,515,122	6,419,422	8,800,825	8,800,825	8,568,467	(2.6%)
Total Budget	15,003,425	14,405,555	24,362,066	24,362,066	26,172,713	7.4%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC District Two Penny	3,129,047	3,145,873	5,331,750	5,331,750	5,062,431	(5.1%)
TDC Admin & Promo 2 Cent	6,515,122	6,419,422	8,800,825	8,800,825	8,568,467	(2.6%)
TDC District 1 Third Cent	2,637,638	2,387,854	5,506,067	5,506,067	6,872,157	24.8%
TDC District 2 Third Cent	309,571	314,535	580,321	580,321	669,336	15.3%
TDC District 3 Third Cent	876,802	675,941	1,116,077	1,116,077	1,823,218	63.4%
TDC District 4 Third Cent	833,637	488,743	1,614,012	1,614,012	1,525,442	(5.5%)
TDC District 5 Third Cent	701,608	973,187	1,413,014	1,413,014	1,651,662	16.9%
Total Revenue	15,003,425	14,405,555	24,362,066	24,362,066	26,172,713	7.4%

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
TDC District 4 Third Cent	12.52	12.52	12.52	12.52	-
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	-
TDC Two Penny Events	0.16	0.16	0.16	0.16	-
TDC Two Penny Generic	0.17	0.17	0.17	0.17	-
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	-
TDC District 2 Third Cent	0.51	0.51	1.01	1.01	-
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	17.25	17.25	17.75	17.75	-
Total FTE	17.25	17.25	17.75	17.75	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 4 Third Cent**

Mission Statement

The geographical boundaries for District IV included the area between the Long Key Bridge and Mile Marker 90.939.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,932	1,928	1,937	1,937	1,936	(0.1%)
Operating Expenditures	831,705	486,816	1,612,075	1,612,075	1,523,506	(5.5%)
Total Budget	833,637	488,743	1,614,012	1,614,012	1,525,442	(5.5%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC District 4 Third Cent	833,637	488,743	1,614,012	1,614,012	1,525,442	(5.5%)
Total Revenue	833,637	488,743	1,614,012	1,614,012	1,525,442	(5.5%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Authorized Positions	12.50	12.50	12.50	12.50	-
Professionals	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	12.52	12.52	12.52	12.52	-
Total FTE	12.52	12.52	12.52	12.52	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 5 Third Cent**

Mission Statement

The geographical boundaries of District V include the areas between Mile Marker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	78,236	86,863	81,572	83,972	83,812	(0.2%)
Operating Expenditures	623,372	886,324	1,331,442	1,329,042	1,567,850	18.0%
Total Budget	701,608	973,187	1,413,014	1,413,014	1,651,662	16.9%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC District 5 Third Cent	701,608	973,187	1,413,014	1,413,014	1,651,662	16.9%
Total Revenue	701,608	973,187	1,413,014	1,413,014	1,651,662	16.9%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Service - Maintenance	1.25	1.25	1.75	1.75	-
Skilled Craft Workers	0.50	0.50	-	-	-
Professionals	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	1.77	1.77	1.77	1.77	-
Total FTE	1.77	1.77	1.77	1.77	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Tourist Development Council
TDC Two Penny Events**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	14,540	15,287	15,489	15,489	15,488	-
Operating Expenditures	2,698,098	2,729,977	4,486,631	4,486,631	4,350,916	(3.0%)
Total Budget	2,712,638	2,745,264	4,502,120	4,502,120	4,366,404	(3.0%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC District Two Penny	2,712,638	2,745,264	4,502,120	4,502,120	4,366,404	(3.0%)
Total Revenue	2,712,638	2,745,264	4,502,120	4,502,120	4,366,404	(3.0%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Professionals	0.16	0.16	0.16	0.16	-
Total Full-Time FTE	0.16	0.16	0.16	0.16	-
Total FTE	0.16	0.16	0.16	0.16	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Tourist Development Council
TDC Special Projects**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Operating Expenditures	416,409	400,609	829,630	829,630	696,027	(16.1%)
Total Budget	416,409	400,609	829,630	829,630	696,027	(16.1%)
Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC District Two Penny	416,409	400,609	829,630	829,630	696,027	(16.1%)
Total Revenue	416,409	400,609	829,630	829,630	696,027	(16.1%)

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Tourist Development Council
TDC Two Penny Generic**

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	16,429	16,385	16,459	16,459	16,458	- %
Operating Expenditures	6,496,865	6,400,769	8,774,366	8,774,366	8,547,009	(2.6%)
Capital Outlay Expenditures	1,828	2,268	10,000	10,000	5,000	(50.0%)
Total Budget	6,515,122	6,419,422	8,800,825	8,800,825	8,568,467	(2.6%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC Admin & Promo 2 Cent	6,515,122	6,419,422	8,800,825	8,800,825	8,568,467	(2.6%)
Total Revenue	6,515,122	6,419,422	8,800,825	8,800,825	8,568,467	(2.6%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Professionals	0.17	0.17	0.17	0.17	-
Total Full-Time FTE	0.17	0.17	0.17	0.17	-
Total FTE	0.17	0.17	0.17	0.17	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 1 Third Penny**

Mission Statement

The geographical boundaries of District 1 encompasses the city limits of Key West.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	119,960	109,847	107,608	107,608	111,253	3.4%
Operating Expenditures	2,517,678	2,278,006	5,398,459	5,398,459	6,760,904	25.2%
Total Budget	2,637,638	2,387,854	5,506,067	5,506,067	6,872,157	24.8%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC District 1 Third Cent	2,637,638	2,387,854	5,506,067	5,506,067	6,872,157	24.8%
Total Revenue	2,637,638	2,387,854	5,506,067	5,506,067	6,872,157	24.8%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Service - Maintenance	2.00	2.00	2.00	2.00	-
Professionals	0.10	0.10	0.10	0.10	-
Total Full-Time FTE	2.10	2.10	2.10	2.10	-
Total FTE	2.10	2.10	2.10	2.10	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 2 Third Cent**

Mission Statement

The geographical boundaries of District II extend from the city limits of Key West to the west end of the Seven Mile Bridge.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	26,633	24,165	49,702	50,202	52,303	4.2%
Operating Expenditures	282,938	290,370	530,619	530,119	617,033	16.4%
Total Budget	309,571	314,535	580,321	580,321	669,336	15.3%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC District 2 Third Cent	309,571	314,535	580,321	580,321	669,336	15.3%
Total Revenue	309,571	314,535	580,321	580,321	669,336	15.3%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Skilled Craft Workers	0.50	0.50	1.00	1.00	-
Professionals	0.01	0.01	0.01	0.01	-
Total Full-Time FTE	0.51	0.51	1.01	1.01	-
Total FTE	0.51	0.51	1.01	1.01	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 3 Third Cent**

Mission Statement

The geographical boundaries of District III include the area from the west end of the Seven Mile Bridge to the Long Key Bridge.

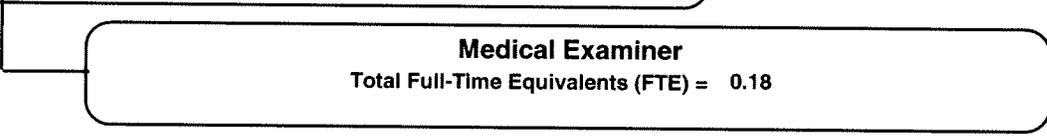
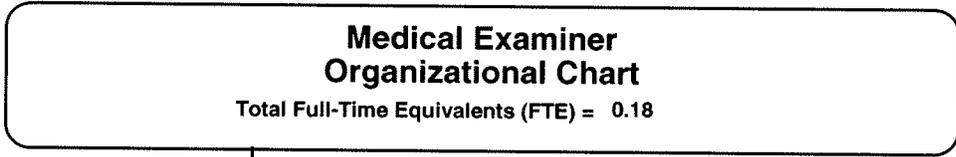
Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	1,932	1,928	1,937	1,937	1,936	(0.1%)
Operating Expenditures	874,870	674,014	1,114,140	1,114,140	1,821,282	63.5%
Total Budget	876,802	675,941	1,116,077	1,116,077	1,823,218	63.4%

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
TDC District 3 Third Cent	876,802	675,941	1,116,077	1,116,077	1,823,218	63.4%
Total Revenue	876,802	675,941	1,116,077	1,116,077	1,823,218	63.4%

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Professionals	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	0.02	0.02	0.02	0.02	-
Total FTE	0.02	0.02	0.02	0.02	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Medical Examiner



**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

Medical Examiner

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	-	679	16,108	16,108	16,351	1.5%
Operating Expenditures	545,240	557,411	548,642	560,846	548,553	(2.2%)
Capital Outlay Expenditures	-	72,360	85,000	72,796	-	(100.0%)
Total Budget	545,240	630,450	649,750	649,750	564,904	(13.1%)

Appropriations by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Medical Examiner	545,240	630,450	649,750	649,750	564,904	(13.1%)
Total Budget	545,240	630,450	649,750	649,750	564,904	(13.1%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	545,240	630,450	649,750	649,750	564,904	(13.1%)
Total Revenue	545,240	630,450	649,750	649,750	564,904	(13.1%)

Position Summary by Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Medical Examiner	-	-	0.18	0.18	-
Total Full-Time FTE	-	-	0.18	0.18	-
Total FTE	-	-	0.18	0.18	-

**Monroe County Board of County Commissioners
FY 2010 Adopted Fiscal Plan**

**Medical Examiner
Medical Examiner**

Services Provided

Provide Medical Examiner services to District 16, Monroe County.

Major Variances

The new Medical Examiner's building was dedicated and opened in the summer of 2008. Operating expenses of the new building are budgeted under Facilities Maintenance.

Budgetary Cost Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
Personnel Expenditures	-	679	16,108	16,108	16,351	1.5%
Operating Expenditures	545,240	557,411	548,642	560,846	548,553	(2.2%)
Capital Outlay Expenditures	-	72,360	85,000	72,796	-	(100.0%)
Total Budget	545,240	630,450	649,750	649,750	564,904	(13.1%)

Revenue Sources	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2009 Amended	FY 2010 Adopted	FY 2010 Change
General Fund	545,240	630,450	649,750	649,750	564,904	(13.1%)
Total Revenue	545,240	630,450	649,750	649,750	564,904	(13.1%)

Position Summary	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted	FY 2010 Adopted	FY 2010 Variance
Administrative Support	-	-	0.09	0.09	-
Officials & Administrators	-	-	-	0.09	0.09
Technicians	-	-	0.09	-	(0.09)
Total Full-Time FTE	-	-	0.18	0.18	-
Total FTE	-	-	0.18	0.18	-

Debt Service Budget Summary

Debt Policy

The Board of County Commissioners debt policy is defined by general County ordinance Section 2-241:

“The board is hereby authorized and empowered, in order to carry out the purpose of this article, to borrow money and issue certificates of indebtedness therefor upon such terms and at such rates of interest as the board may deem advisable and in accordance with the provision of article VII section 12 of the Florida Constitution of 1968 and Florida Statutes, chapter 125 and other special and general laws and said certificates of indebtedness may be a charge upon all revenues derived from taxes in that year or may be made payable from budgetary requirements in due course of law, as the board may elect.”

Debt Capacity

The ability of the County to issue debt is a function of: (1) the revenues legally available to pledge as security for the debt; (2) limitations on the collection of that revenue which the bondholder will take into account in determining the principal amount of bonds which could be repaid; and, (3) the market interest rates in effect at the time the debt is issued, together with the length of time for repayment. The debt capacity of the County's non ad valorem revenue base is strong but restricted in practice because the revenues are also used for funding operations.

Annual debt service on Monroe County's direct debt shall not exceed the following annual median ratios for medium size counties published by Moody's Investment Services: debt to operating revenue, debt to assessed valuation, and debt per capita.

Ad Valorem Debt Capacity

Monroe County does not currently use ad valorem debt financing. The Florida Constitution does not limit the amount of ad valorem taxes a county may levy for the payment of bonds authorized by voters' referendum. The County is limited by Article VII, Section 9 of the Florida Constitution to a maximum levy of 10 mills per \$1.00 of the assessed value of real estate and tangible personal property for purposes other than the repayment of voted bonds. The County's countywide millage is below the statutory limit.

There are several different types of debt incurred by cities and counties in Florida, including general obligation debt, revenue debt and other debt including long-term leases and government loans. Following are descriptions of Monroe County's outstanding debt issues:

MSD Refunding Notes, 2002 - Revenue Bonds issued in 1980 and refinanced in 1985, 1991, and 2002 for purchase of solid waste incinerators and finance Cudjoe Key, Long Key and Key Largo landfill closures. These notes are being repaid from solid waste assessment fees.

2003 Revenue Bonds- Revenue bonds issued in 2003 to finance construction of the Marathon Courtroom, Plantation Key Courtroom, Upper Keys Government Center, Big Pine Fire/ EMS, Conch Key Fire/ EMS, Key Largo North Fire, Ocean Reef Fire/ Ambulance Replacement, Tavernier Fire, & Medical Examiner Facility capital projects. These bonds are being repaid from the One Cent Infrastructure Surtax.

2006 Series Key West Airport Variable Rate Revenue Bonds – Variable Rate demand obligations issued during 2006 to finance the construction of the new Key West International Airport Terminal project (Mc Coy Terminal Complex), are protected from interest rate risk by a rate cap of 5.5% during

the construction period. These bonds are being repaid from Passenger Facilities Charges (PFC's) that are charged by the airlines and remitted to the airport. In addition a major portion of the debt is being repaid out of Federal and State Grants.

Debt Service Budget Summary

2007 Revenue Bonds- Revenue bonds issued in 2007 to finance construction of Big Pine Park, Big Pine Key Fire Station, Conch Key Fire Station, Stock Island Fire Station, Public Works Compound-Rockland Key, Cudjoe Regional Wastewater System and payment obligation to the Key Largo Wastewater Treatment District. These bonds are being repaid from the One Cent Infrastructure Surtax.

Refinancing of Debt

Management continually monitors the County's debt portfolio for opportunities to refinance or refund outstanding debt, as market conditions and debt covenants allow, maximizing financing cost savings. In 1993, Monroe County re-financed original revenue bond debt issued in 1983 and 1988. In 1998, Monroe County refinanced the Sales Tax Revenue Bonds – 1991, and in 2002, Monroe County refinanced the Refunding Bonds- 1993 (88), and the Solid Waste Revenue Bonds-1991 (88).

Bond Ratings

Moody's Investors Service grades the investment quality of municipal bonds from the highest quality which is "Aaa" to the lowest credit rating, which is "C". Standard & Poor's and Fitch rating services grades from "AAA" the highest; to "D" which is the lowest. Monroe County bonds have historically been rated "Aaa" and "AAA" from Moody's Investor Service and Standard & Poor's Corporation, respectively. More recently, the Fitch Rating agency of New York affirmed Monroe County's rating as "AA-".

Debt Service Summary by Type

	Amount Issued	9/30/2009 Gross Debt Outstanding	9/30/2009 Less Debt Reserves	9/30/2009 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
General Obligation Bonds:						
	\$ -	\$ -	\$ -	\$ -	N/A	
Non Ad-Valorem Supported Debt:						
Infrastructure Sales Surtax Rev, 2003	21,455,000	17,151,355	-	17,151,355	4/1/2018	3.57%
Infrastructure Sales Surtax Rev, 2007	29,415,000	33,117,050	-	33,117,050	4/1/2018	3.76%
Bridge Loan (FRUFC) Rev. Note 2008A*	21,000,000	26,080,320	-	26,080,320	4/1/2011	4.20%
Self-Supporting Debt:						
MSD Refunding Notes, 2002	4,143,945	1,107,520	-	1,107,520	10/1/2011	3.60%
Airport Variable Rate Rev Bonds, 2006	30,455,000	17,765,980	7,570,734	10,195,246	10/1/2035	5.5% or less
Total	\$ 106,468,945	\$ 95,222,225	\$ 7,570,734	\$ 28,454,121		

*As SRF becomes available, the Bridge Loan will be retired. A \$10,000,000 FL DEP Loan application has been filed with the State. The Debt Schedule could change before 9/30/2009 pending approval of the Loan.

Debt Service Schedule

Bond Year	MSD Refunding Notes, 2002			Infrastructure Sales Surtax Series 2003			Key West Airport Series 2006* Variable Rate Demand Obligations		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010	\$517,841	\$35,919	\$553,760	1,335,000	516,733	1,851,733	460,000	1,608,420	2,068,420
2011	\$535,499	\$18,261	\$553,760	1,385,000	476,683	1,861,683	450,000	1,583,120	2,033,120
2012				1,445,000	431,670	1,876,670	410,000	1,522,370	1,932,370
2013				1,505,000	382,540	1,887,540	450,000	1,535,820	1,985,820
2014				1,575,000	329,865	1,904,865	450,000	1,511,070	1,961,070
2015				1,645,000	273,165	1,918,165	450,000	1,486,320	1,936,320
2016				1,720,000	212,300	1,932,300	485,000	1,461,570	1,946,570
2017				1,805,000	147,800	1,952,800	500,000	1,434,895	1,934,895
2018				1,890,000	75,600	1,965,600	560,000	1,407,395	1,967,395
Total	\$1,053,340	\$54,179	\$1,107,520	\$14,305,000	\$2,846,355	\$17,151,355	\$4,215,000	\$13,550,980	\$17,765,980

* The debt service schedule for the Series 2006 Airport is only indicative of the minimum amounts of debt service that will be required for the repayment of the bonds. A much more dramatic advance repayment schedule is anticipated without penalties, as is common with variable rate debt.

Debt Service Schedule

Bond Year	Infrastructure Sales Surtax Series 2007			Bridge Loan (FRUFC) Rev. Note 2008A**			Total Debt Service		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010	2,590,000	1,143,800	3,733,800		882,000	882,000	\$4,902,841	\$4,186,871	\$9,089,712
2011	2,685,000	1,040,200	3,725,200	1,890,000	882,000	2,772,000	\$6,945,499	\$4,000,263	\$10,945,762
2012	2,775,000	932,800	3,707,800	2,100,000	802,620	2,902,620	\$6,730,000	\$3,689,460	\$10,419,460
2013	2,875,000	821,800	3,696,800	2,310,000	714,420	3,024,420	\$7,140,000	\$3,454,580	\$10,594,580
2014	2,975,000	706,800	3,681,800	2,520,000	617,400	3,137,400	\$7,520,000	\$3,165,135	\$10,685,135
2015	3,080,000	587,800	3,667,800	2,730,000	511,560	3,241,560	\$7,905,000	\$2,858,845	\$10,763,845
2016	3,190,000	464,600	3,654,600	2,940,000	396,900	3,336,900	\$8,335,000	\$2,535,370	\$10,870,370
2017	3,295,000	337,000	3,632,000	3,150,000	273,420	3,423,420	\$8,750,000	\$2,193,115	\$10,943,115
2018	3,445,000	172,250	3,617,250	3,360,000	0	3,360,000	\$9,255,000	\$1,655,245	\$10,910,245
Total	\$26,910,000	\$6,207,050	\$33,117,050	\$21,000,000	\$5,080,320	\$26,080,320	\$67,483,340	\$27,738,884	\$95,222,225

**Assumption of SRF financing for years 2011-2018

Capital Projects Plan

Each year, Monroe County devotes a large portion of the budget to capital projects. This large financial investment is required to maintain and expand public facilities and infrastructure. If we fail to maintain our capital stock, our facilities and infrastructure will deteriorate until costly maintenance is required and services are cut. Capital plans are developed in concert with the Monroe County Year 2010 Comprehensive Plan.

The *Capital Projects Plan* is designed to maintain existing infrastructure and accommodate future growth. Each capital project is undertaken to acquire capital assets, defined as new or rehabilitated physical assets that are nonrecurring, have useful lives of more than five years, and are expensive to purchase. Examples of capital projects include construction and rehabilitation of public buildings, major street improvements, parks and recreation projects and acquisition of fire trucks.

Monroe County's *Capital Projects Plan* is a multiyear plan that identifies each proposed capital project to be undertaken, the year in which it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

The *Capital Projects Plan* should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally adopted by the Board of County Commissioners annually each fall. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted.

The basic functions of the *Capital Projects Plan* are described as follows:

Formal mechanism for decision making. The *Capital Projects Plan* provides Monroe County with an orderly process for planning and budgeting for capital needs. Answers to questions about what to build, when to build, and how much to spend are provided.

Link to long-range planning. The *Capital Projects Plan* is developed in concert with the comprehensive land use plan and other long-range, strategic plans. New demands due to changes in population, employment patterns, demographics and land use plans require changes to the community's planning process.

Financial management tool. Decisions must be made about not only what the community needs, but what it can afford. By providing estimates of revenue sources and possible financing mechanisms, projects can be prioritized to ensure that the best use is made of financially constrained capital dollars.

Reporting document. The *Capital Projects Plan* describes proposed projects and communicates to citizens, businesses, and other interested parties Monroe County's capital priorities and expected sources of funds for the projects.

In summary, the *Capital Projects Plan* is designed to guide Monroe County's capital planning process in order to promote financial stability and limit the need for dramatic tax increases or diversions of resources from other programs to make unanticipated capital expenditures.

Major Capital Projects Summary

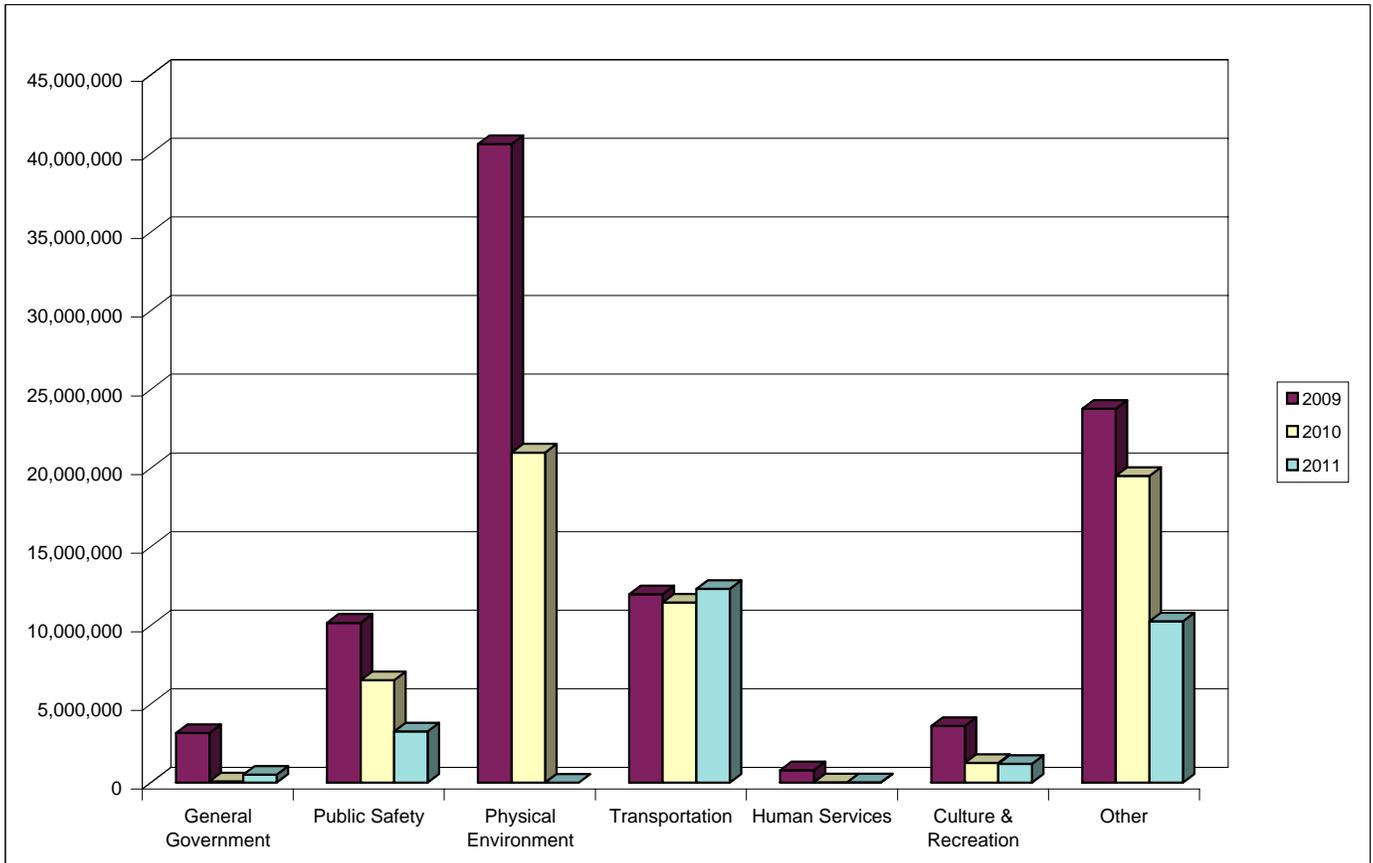
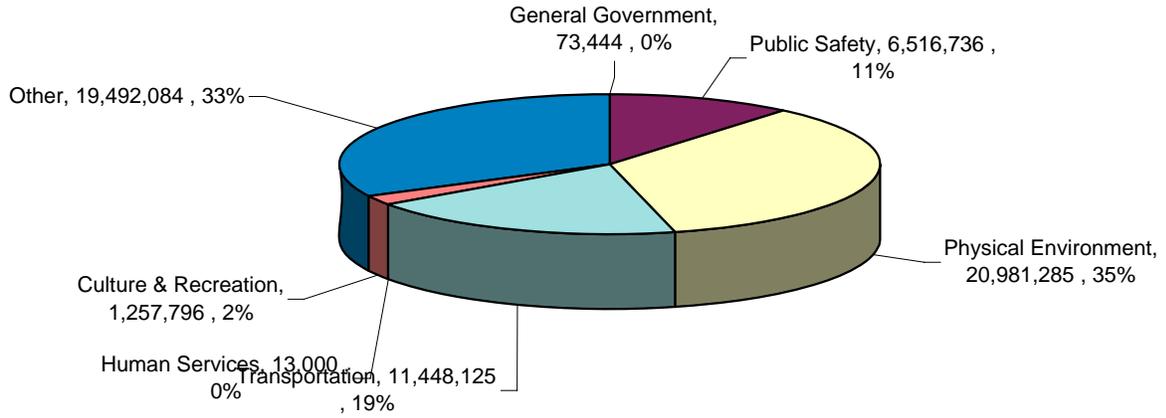
Funding for major capital projects comes primarily from Gasoline tax, Sales tax and Permit fees. The following major projects are in the County's Long Range Capital Plan:

<u>General Government</u>	<u>Total Funding*</u>
New Judicial Complex: Design and construction of a new 18,790 sq. ft. courtroom facility at the Jackson Square Complex in Key West. Funding provided in fiscal years 1998-2010.	\$20,351,258
Key West Airport- Renovation and expansion of existing terminal. Funding also comes from FAA Grants.	\$7,913,533 (One Cent Sales Tax Funds) \$23,700,000 (Variable Rate Obligation Bond)
<u>Public Safety</u>	
Marathon EOC- Design of a Emergency Operations Center that will withstand 225 mph winds with sufficient space to house staff and equipment for day-today and sustained continuous emergency operations. A State grant was awarded for this design phase.	\$1,127,707
Conch Key Fire Station/EMS- Design and construction of a fire/EMS station to service the Conch Key area. Funding provided in fiscal years 2003-2010.	\$2,681,547
Stock Island Fire Station/ EMS- Design and construct a fire/EMS station to service the Stock Island area. Funding provided in fiscal years 2003-2010.	\$4,180,482
<u>Physical Environment</u>	
Wastewater projects in the unincorporated areas- Development and implementation of a wastewater system to service Key Largo, Stock Island, Big Coppitt Key, Duck Key, and Summerland/Cudjoe Keys. Funding provided in fiscal years 2003-2011.	In excess of \$63,000,000
<u>Human Services</u>	
Medical Examiner Facility- Construction of a 9,500 s.f., one story structure, located on Crawl Key. Funding provided in fiscal years 2003-2010.	\$5,386,405
<u>Culture & Recreation</u>	
Big Pine Park: Development and construction of a new 10.1 acre park facility. Funding provided in fiscal years 2002-2010.	\$6,614,487

**Total funding is actual expenditures from all prior years plus all appropriations for current and future years.*

Capital Projects Overview

FY 2010 Adopted Budget



Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Road And Bridge Fund

Project Categories			Appropriated To Date	FY 2010 Proposed	Un-Appropriated FY 2011	Subsequent Years FY 2012	FY 2013	FY 2014	5 Year Total	CIP Total
Fund 102	Road & Bridge	County-wide Capital Projects	1,052,354	832,965	1,332,965	1,332,965	1,332,965	1,332,965	6,164,825	7,217,179
Fund 102	Road & Bridge	Non-Capital	3,016,602	2,712,549	3,086,864	3,088,568	3,090,351	3,092,208	15,070,540	18,087,142
Fund 102	Road & Bridge	Other Appropriations	738,739	2,119,669	2,119,669	2,119,669	2,119,669	2,119,669	10,598,345	11,337,084
Total Project Cost			4,807,695	5,665,183	6,539,498	6,541,202	6,542,985	6,544,842	31,833,710	36,641,405

Means of Financing			Appropriated To Date	FY 2010 Proposed	Un-Appropriated FY 2011	Subsequent Years FY 2012	FY 2013	FY 2014	5 Year Total	CIP Total
Current Revenues			4,807,695	5,665,183	6,539,498	6,541,202	6,542,985	6,544,842	31,833,710	36,641,405
Total Funding			4,807,695	5,665,183	6,539,498	6,541,202	6,542,985	6,544,842	31,833,710	36,641,405

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge County-wide Capital Projects

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
102-20001 County Engineer R&B	-	352,965	352,965	352,965	352,965	352,965	1,764,825	1,764,825
102-22002 County Engineer R & B	414,233	-	-	-	-	-	-	414,233
102-22503 Local Opt Gas Tax Projects	120,085	250,000	250,000	250,000	250,000	250,000	1,250,000	1,370,085
102-22506 Const Gas Tax Projs 80%	507,276	230,000	230,000	230,000	230,000	230,000	1,150,000	1,657,276
102-22507 Const In-house Projs 20%	-	-	500,000	500,000	500,000	500,000	2,000,000	2,000,000
102-22539 Key Deer Blvd Stormwater Grant	10,760	-	-	-	-	-	-	10,760
Total Project Cost	1,052,354	832,965	1,332,965	1,332,965	1,332,965	1,332,965	6,164,825	7,217,179

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 102 Fuel Taxes	259,873	152,620	211,577	211,523	211,467	211,405	998,592	1,258,465
Fund 102 Fund Balance Forward	-	211,664	471,653	471,877	472,107	472,354	2,099,655	2,099,655
Fund 102 Interest Income	25,898	22,055	30,575	30,567	30,559	30,550	144,306	170,204
Fund 102 Less 5%	-	-32,699	-45,332	-45,321	-45,308	-45,295	-213,955	-213,955
Fund 102 Misc. Revenue	25,653	8,234	11,414	11,411	11,410	11,406	53,875	79,528
Fund 102 Services-Transportation	17,619	588	813	813	813	813	3,840	21,459
Fund 102 State Shared Revenues	723,311	470,503	652,265	652,095	651,917	651,732	3,078,512	3,801,823
Total Funding	1,052,354	832,965	1,332,965	1,332,965	1,332,965	1,332,965	6,164,825	7,217,179

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge Non-Capital

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
102-22500 Road Department	2,281,630	2,448,776	2,490,459	2,492,163	2,493,946	2,495,803	12,421,147	14,702,777
102-22504 Street Lighting, Loc Option Gas Tax	226,709	263,773	263,773	263,773	263,773	263,773	1,318,865	1,545,574
102-22509 Islamorada Roads	508,263	-	-	-	-	-	-	508,263
102-23512 Fund 102 Vehicle Replacement	-	-	332,632	332,632	332,632	332,632	1,330,528	1,330,528
Total Project Cost	3,016,602	2,712,549	3,086,864	3,088,568	3,090,351	3,092,208	15,070,540	18,087,142

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 102 Fuel Taxes	752,629	497,005	512,860	512,997	513,140	513,289	2,549,291	3,301,920
Fund 102 Fund Balance Forward	-	689,285	1,092,237	1,093,358	1,094,536	1,095,760	5,065,176	5,065,176
Fund 102 Interest Income	75,003	71,822	70,805	70,826	70,848	70,870	355,171	430,174
Fund 102 Less 5%	-	-106,487	-104,980	-105,010	-105,043	-105,076	-526,596	-526,596
Fund 102 Misc. Revenue	43,131	26,814	26,435	26,441	26,450	26,457	132,597	175,728
Fund 102 Services-Transportation	51,026	1,916	1,889	1,889	1,889	1,890	9,473	60,499
Fund 102 State Shared Revenues	2,094,813	1,532,194	1,487,618	1,488,067	1,488,531	1,489,018	7,485,428	9,580,241
Total Funding	3,016,602	2,712,549	3,086,864	3,088,568	3,090,351	3,092,208	15,070,540	18,087,142

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge Other Appropriations

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
102-85504 Reserves 102	-	1,523,941	1,523,941	1,523,941	1,523,941	1,523,941	7,619,705	7,619,705
102-86501 Budgeted Transfers 102	738,739	595,728	595,728	595,728	595,728	595,728	2,978,640	3,717,379
Total Project Cost	738,739	2,119,669	2,119,669	2,119,669	2,119,669	2,119,669	10,598,345	11,337,084

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 102 Fuel Taxes	184,312	388,375	336,452	336,363	336,270	336,177	1,733,637	1,917,949
Fund 102 Fund Balance Forward	-	538,634	750,008	750,367	750,742	751,128	3,540,879	3,540,879
Fund 102 Interest Income	18,368	56,123	48,620	48,607	48,593	48,580	250,523	268,891
Fund 102 Less 5%	-	-83,214	-72,088	-72,069	-72,049	-72,029	-371,449	-371,449
Fund 102 Misc. Revenue	10,562	20,952	18,151	18,148	18,140	18,137	93,528	104,090
Fund 102 Services-Transportation	12,496	1,496	1,298	1,298	1,298	1,297	6,687	19,183
Fund 102 State Shared Revenues	513,001	1,197,303	1,037,228	1,036,955	1,036,675	1,036,379	5,344,540	5,857,541
Total Funding	738,739	2,119,669	2,119,669	2,119,669	2,119,669	2,119,669	10,598,345	11,337,084

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Roadway

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 130 Impact Fees Fund - Roadways	-	5,782,942	5,782,942	5,782,942	3,982,942	3,982,942	25,314,710	25,314,710
Total Project Cost	-	5,782,942	5,782,942	5,782,942	3,982,942	3,982,942	25,314,710	25,314,710

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Current Revenues	-	5,782,942	5,782,942	5,782,942	3,982,942	3,982,942	25,314,710	25,314,710
Total Funding	-	5,782,942	5,782,942	5,782,942	3,982,942	3,982,942	25,314,710	25,314,710

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 130 Impact Fees Fund - Roadways

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
130-29000 County-wide Roadway Projects	-	481,511	481,511	481,511	481,511	481,511	2,407,555	2,407,555
130-29001 District 1 Roadway Projects	-	476,366	476,366	476,366	476,366	476,366	2,381,830	2,381,830
130-29002 District 2 Roadway Projects	-	656,751	656,751	656,751	656,751	656,751	3,283,755	3,283,755
130-29003 District 3 Roadway Projects	-	1,901,298	1,901,298	1,901,298	1,901,298	1,901,298	9,506,490	9,506,490
130-29004 Key Colony Bch Roadway Projects	-	37,016	37,016	37,016	37,016	37,016	185,080	185,080
130-29012 Truman Pedestrian Bridge	-	430,000	430,000	430,000	430,000	430,000	2,150,000	2,150,000
130-29013 C905/Card Sound Intersection	-	1,800,000	1,800,000	1,800,000	-	-	5,400,000	5,400,000
Total Project Cost	-	5,782,942	5,782,942	5,782,942	3,982,942	3,982,942	25,314,710	25,314,710

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 130 Countywide Impact Fees- Roadways	-	482,261	482,261	482,261	482,261	482,261	2,411,305	2,411,305
Fund 130 District 1 Impact Fees- Roadway	-	475,616	475,616	475,616	475,616	475,616	2,378,080	2,378,080
Fund 130 District 2 Impact Fees- Roadway	-	1,086,751	1,086,751	1,086,751	1,086,751	1,086,751	5,433,755	5,433,755
Fund 130 District 3 Impact Fees- Roadways	-	3,701,298	3,701,298	3,701,298	1,901,298	1,901,298	14,906,490	14,906,490
Fund 130 Key Colony Beach Impact Fees- Roadways	-	37,016	37,016	37,016	37,016	37,016	185,080	185,080
Total Funding	-	5,782,942	5,782,942	5,782,942	3,982,942	3,982,942	25,314,710	25,314,710

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Parks & Rec

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 131 Impact Fees Fund - Parks & Recreation	416,089	403,781	403,781	403,781	403,781	403,781	2,018,905	2,434,994
Total Project Cost	<u>416,089</u>	<u>403,781</u>	<u>403,781</u>	<u>403,781</u>	<u>403,781</u>	<u>403,781</u>	<u>2,018,905</u>	<u>2,434,994</u>

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Current Revenues	416,089	403,781	403,781	403,781	403,781	403,781	2,018,905	2,434,994
Total Funding	<u>416,089</u>	<u>403,781</u>	<u>403,781</u>	<u>403,781</u>	<u>403,781</u>	<u>403,781</u>	<u>2,018,905</u>	<u>2,434,994</u>

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 131 Impact Fees Fund - Parks & Recreation

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated FY 2011	Subsequent Years FY 2012	Subsequent Years FY 2013	Subsequent Years FY 2014	5 Year Total	CIP Total
131-29501 District 1 Parks & Rec. Projects	-	117,293	117,293	117,293	117,293	117,293	586,465	586,465
131-29502 District 2 Parks & Rec. Projects	-	255,491	255,491	255,491	255,491	255,491	1,277,455	1,277,455
131-29503 District 3 Parks & Rec. Projects	-	30,997	30,997	30,997	30,997	30,997	154,985	154,985
131-29514 MEN Govt & Cult Ctr Park	416,089	-	-	-	-	-	-	416,089
Total Project Cost	416,089	403,781	403,781	403,781	403,781	403,781	2,018,905	2,434,994

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated FY 2011	Subsequent Years FY 2012	Subsequent Years FY 2013	Subsequent Years FY 2014	5 Year Total	CIP Total
Fund 131 Dist. 1 Park & Rec Funds	-	117,293	117,293	117,293	117,293	117,293	586,465	586,465
Fund 131 Dist. 2 Park & Rec Funds	-	255,491	255,491	255,491	255,491	255,491	1,277,455	1,277,455
Fund 131 Dist. 3 Park & Rec Funds	416,089	30,997	30,997	30,997	30,997	30,997	154,985	571,074
Total Funding	416,089	403,781	403,781	403,781	403,781	403,781	2,018,905	2,434,994

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Libraries

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 132 Impact Fees Fund - Libraries	-	794,015	794,015	794,015	794,015	794,015	3,970,075	3,970,075
Total Project Cost	-	794,015	794,015	794,015	794,015	794,015	3,970,075	3,970,075

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Current Revenues	-	794,015	794,015	794,015	794,015	794,015	3,970,075	3,970,075
Total Funding	-	794,015	794,015	794,015	794,015	794,015	3,970,075	3,970,075

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 132 Impact Fees Fund - Libraries

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated FY 2011	Subsequent Years FY 2012	Subsequent Years FY 2013	Subsequent Years FY 2014	5 Year Total	CIP Total
132-30000 Countywide Library Projects	-	794,015	794,015	794,015	794,015	794,015	3,970,075	3,970,075
Total Project Cost	-	794,015	794,015	794,015	794,015	794,015	3,970,075	3,970,075

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated FY 2011	Subsequent Years FY 2012	Subsequent Years FY 2013	Subsequent Years FY 2014	5 Year Total	CIP Total
Fund 132 Library Impact Fees	-	794,015	794,015	794,015	794,015	794,015	3,970,075	3,970,075
Total Funding	-	794,015	794,015	794,015	794,015	794,015	3,970,075	3,970,075

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Solid Waste

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 133 Impact Fees Fund - Solid Waste	-	33,049	33,049	33,049	33,049	33,049	165,245	165,245
Total Project Cost	-	33,049	33,049	33,049	33,049	33,049	165,245	165,245

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Current Revenues	-	33,049	33,049	33,049	33,049	33,049	165,245	165,245
Total Funding	-	33,049	33,049	33,049	33,049	33,049	165,245	165,245

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 133 Impact Fees Fund - Solid Waste

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
133-30500 Countywide Solid Waste Projects	-	33,049	33,049	33,049	33,049	33,049	165,245	165,245
Total Project Cost	-	33,049	33,049	33,049	33,049	33,049	165,245	165,245

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 133 Solid Waste Impact Funds	-	33,049	33,049	33,049	33,049	33,049	165,245	165,245
Total Funding	-	33,049	33,049	33,049	33,049	33,049	165,245	165,245

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Police Fac

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 134 Impact Fees Fund - Police Facilities	-	66,173	66,173	66,173	66,173	66,173	330,865	330,865
Total Project Cost	-	66,173	66,173	66,173	66,173	66,173	330,865	330,865

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Current Revenues	-	66,173	66,173	66,173	66,173	66,173	330,865	330,865
Total Funding	-	66,173	66,173	66,173	66,173	66,173	330,865	330,865

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 134 Impact Fees Fund - Police Facilities

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated		Subsequent Years		5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
134-31000 Countywide Police Facility Projects	-	66,173	66,173	66,173	66,173	66,173	330,865	330,865
Total Project Cost	-	66,173	66,173	66,173	66,173	66,173	330,865	330,865

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated		Subsequent Years		5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 134 Police Facility Funds	-	66,173	66,173	66,173	66,173	66,173	330,865	330,865
Total Funding	-	66,173	66,173	66,173	66,173	66,173	330,865	330,865

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Fire & EMS

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 135 Impact Fees Fund - Fire Facilities	-	221,083	221,083	221,083	221,083	221,083	1,105,415	1,105,415
Total Project Cost	-	221,083	221,083	221,083	221,083	221,083	1,105,415	1,105,415

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Current Revenues	-	221,083	221,083	221,083	221,083	221,083	1,105,415	1,105,415
Total Funding	-	221,083	221,083	221,083	221,083	221,083	1,105,415	1,105,415

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 135 Impact Fees Fund - Fire Facilities

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
135-31501 District 1 Fire & EMS Projects	-	70,605	70,605	70,605	70,605	70,605	353,025	353,025
135-31502 District 2 Fire & EMS Projects	-	5,906	5,906	5,906	5,906	5,906	29,530	29,530
135-31503 District 3 Fire & EMS Projects	-	120,734	120,734	120,734	120,734	120,734	603,670	603,670
135-31504 Key Colony Bch Fire & EMS Projects	-	23,838	23,838	23,838	23,838	23,838	119,190	119,190
Total Project Cost	-	221,083	221,083	221,083	221,083	221,083	1,105,415	1,105,415

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 135 Dist. 1 Fire/EMS Impact Fund	-	70,605	70,605	70,605	70,605	70,605	353,025	353,025
Fund 135 Dist. 2 Fire/EMS Impact Fund	-	5,906	5,906	5,906	5,906	5,906	29,530	29,530
Fund 135 Dist. 3 Fire/EMS Impact Fund	-	120,734	120,734	120,734	120,734	120,734	603,670	603,670
Fund 135 KCB Fire/EMS Impact Fund	-	23,838	23,838	23,838	23,838	23,838	119,190	119,190
Total Funding	-	221,083	221,083	221,083	221,083	221,083	1,105,415	1,105,415

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

One Cent Infra-structure Sales Tax

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 304 Physical Environment	8,119,811	1,524,800	-	-	-	-	1,524,800	9,644,611
Fund 308 Physical Environment	7,054,202	-	-	-	-	-	-	7,054,202
Fund 304 Culture & Recreation	2,000,000	-	-	-	-	-	-	2,000,000
Fund 308 General Government	2,847,388	-	-	-	-	-	-	2,847,388
Fund 304 Administrative & Misc.	29,644,096	19,492,084	10,250,435	10,249,282	10,248,252	10,254,117	60,494,170	90,138,266
Fund 307 General Government	5,722,877	-	-	-	-	-	-	5,722,877
Fund 304 Public Safety	3,627,926	1,537,507	640,000	1,130,334	-	-	3,307,841	6,935,767
Fund 304 General Government	740,480	57,444	500,000	1,000,000	-	-	1,557,444	2,297,924
Fund 308 Public Safety	190,408	-	-	-	-	-	-	190,408
Fund 308 Culture & Recreation	2,487,714	-	-	-	-	-	-	2,487,714
Total Project Cost	62,434,902	22,611,835	11,390,435	12,379,616	10,248,252	10,254,117	66,884,255	129,319,157

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Current Revenues	62,434,902	22,611,835	11,390,435	12,379,616	10,248,252	10,254,117	66,884,255	129,319,157
Total Funding	62,434,902	22,611,835	11,390,435	12,379,616	10,248,252	10,254,117	66,884,255	129,319,157

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Physical Environment

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
PE0300 Stock Island Wastewater	4,569,811	34,800	-	-	-	-	34,800	4,604,611
PE0703 Cudjoe Summerland Wastewater	3,550,000	-	-	-	-	-	-	3,550,000
PE1001 County-Owned Sewer Plants	-	1,490,000	-	-	-	-	1,490,000	1,490,000
Total Project Cost	8,119,811	1,524,800	-	-	-	-	1,524,800	9,644,611

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 304 One Cent Infrastructure Sales Tax	8,119,811	1,524,800	-	-	-	-	1,524,800	9,644,611
Total Funding	8,119,811	1,524,800	-	-	-	-	1,524,800	9,644,611

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Stock Island Wastewater**
 Category: **Fund 304 Physical Environment**
 Department: **Waste Water**

Project #: **PE0300**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information				Project Location			
CIE Project: Yes	Plan Reference: Table 4.1			District: District #1			
LOS/Concurrency: N/A	Project Need: N/A			Location: Stock Island			
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
4,604,611	4,569,811	34,800	0	0	0	0	0
Description and Scope							

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Design/Engineering	10/02 - 09/10	55,782
	Construction	10/02 - 09/09	4,548,829
	Total Project Cost:		4,604,611
	Means of Financing		
	Funding Source		Amount
	Fund 304 One Cent Infrastructure Sales Tax		4,604,611
	Total Programmed Funding:		4,604,611
	Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: Cudjoe Summerland Wastewater
 Category: Fund 304 Physical Environment
 Department: Waste Water

Project #: PE0703
 Status: Adopted
 LMS: NA

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project: Yes	Plan Reference: Table 4.1	District:	Location:
LOS/Concurrency: N/A	Project Need: N/A		

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
3,550,000	3,550,000	0	0	0	0	0	0

Description and Scope

Gravity wastewater collection and transmission system to serve Summerland Key/Cudjoe Key/ Upper Sugarloaf. New wastewater treatment plant at the Cudjoe Key Transfer Station to treat flows to meet advanced wastewater treatment standards.

Funding Strategy

Fund 304 First year of funding began in FY07.

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Design/Architecture	10/06 - 09/10	3,550,000
Total Project Cost:		3,550,000

Means of Financing	
--------------------	--

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	3,550,000

Total Programmed Funding:	3,550,000
Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **County-Owned Sewer Plants**
 Category: **Fund 304 Physical Environment**
 Department: **Waste Water**

Project #: **PE1001**
 Status: **Adopted**
 LMS:

Comprehensive Plan Information				Project Location			
CIE Project:		Plan Reference:		District:			
LOS/Concurrency:		Project Need: Growth, Other		Location:			
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
1,490,000	0	1,490,000	0	0	0	0	0

Description and Scope

Upgrade wastewater treatment plants at County owned facilities to comply with D.E.P. regulations. Pending connection to sewer systems.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Construction	10/09 - 09/10	1,490,000
	Total Project Cost:		1,490,000
Means of Financing			
	Funding Source	Amount	
	Fund 304 One Cent Infrastructure Sales Tax	1,490,000	
	Total Programmed Funding:		1,490,000
	Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Administrative & Misc.

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
304-22004 Admin. Costs Engineering 22004	-	633,185	633,185	633,185	633,185	633,185	3,165,925	3,165,925
304-22006 ADA Compliance	434,969	199,500	-	-	-	-	199,500	634,469
304-22007 Med Exam Enviro Mitigation	-	12,500	5,500	5,500	5,500	5,500	34,500	34,500
304-590207 Debt Service '03 & '07 Bonds	6,114,000	5,585,788	8,574,523	8,573,370	8,572,340	8,578,205	39,884,226	45,998,226
304-590307 Budget Transfer to Fund 307	13,902,900	267,129	-	-	-	-	267,129	14,170,029
304-590310 Bdgt Trsf to Big Copp WW-310	-	1,000,000	-	-	-	-	1,000,000	1,000,000
304-590311 Bdgt Trsf to Duck Key Fund 311	-	7,000,000	-	-	-	-	7,000,000	7,000,000
304-590403 Mthn Airport Cash Flow 86502	705,000	50,000	50,000	50,000	50,000	50,000	250,000	955,000
304-590404 KW Airport Bdgt Transfer 86502	8,200,000	500,000	200,000	200,000	200,000	200,000	1,300,000	9,500,000
304-590414 Budget Transfer to Fund 414	-	55,000	-	-	-	-	55,000	55,000
304-590910 Cost Allocation to Gnrl Fund 86502	287,227	287,227	287,227	287,227	287,227	287,227	1,436,135	1,723,362
304-590990 Contingency Reserves 304 85532	-	2,010,000	500,000	500,000	500,000	500,000	4,010,000	4,010,000
304-590991 Cash Balance- Rserve 304 85532	-	1,891,755	-	-	-	-	1,891,755	1,891,755
Total Project Cost	29,644,096	19,492,084	10,250,435	10,249,282	10,248,252	10,254,117	60,494,170	90,138,266

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 304 One Cent Infrastructure Sales Tax	29,644,096	19,492,084	10,250,435	10,249,282	10,248,252	10,254,117	60,494,170	90,138,266
Total Funding	29,644,096	19,492,084	10,250,435	10,249,282	10,248,252	10,254,117	60,494,170	90,138,266

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Public Safety

Projects	Appropriated To Date	FY 2010 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
CP0201 Fire/EMS Vehicle Rplcmt Pgm	2,843,151	-	-	-	-	-	-	2,843,151
CP0604 MC Detention Center Fence	120,537	11,463	-	-	-	-	11,463	132,000
CP0605 MCSO Hangar Fire Detection	5,112	14,888	-	-	-	-	14,888	20,000
CP0703 MDCD Sprinkler Piping Replacement	8,701	393,874	-	-	-	-	393,874	402,575
CP0704 MDCD Phased Roof Replacement	-	640,000	640,000	-	-	-	1,280,000	1,280,000
CP9902 Marathon EOC	650,425	477,282	-	1,130,334	-	-	1,607,616	2,258,041
Total Project Cost	<u>3,627,926</u>	<u>1,537,507</u>	<u>640,000</u>	<u>1,130,334</u>	<u>-</u>	<u>-</u>	<u>3,307,841</u>	<u>6,935,767</u>

Current Revenues	Appropriated To Date	FY 2010 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 304 One Cent Infrastructure Sales Tax	<u>3,627,926</u>	<u>1,537,507</u>	<u>640,000</u>	<u>1,130,334</u>	<u>-</u>	<u>-</u>	<u>3,307,841</u>	<u>6,935,767</u>
Total Funding	<u>3,627,926</u>	<u>1,537,507</u>	<u>640,000</u>	<u>1,130,334</u>	<u>-</u>	<u>-</u>	<u>3,307,841</u>	<u>6,935,767</u>

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: Fire/EMS Vehicle Rplcmt Pgm
 Category: Fund 304 Public Safety
 Department: Project Management

Project #: CP0201
 Status: Adopted
 LMS: NA

Comprehensive Plan Information	Project Location
--------------------------------	------------------

CIE Project: No	Plan Reference:	District: Countywide
LOS/Concurrency: N/A	Project Need: N/A	Location:

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
2,843,151	2,843,151	0	0	0	0	0	0

Description and Scope

Ongoing program to replace fire trucks and ambulances as they age.

FY10 Proposed project includes purchase of a Rescue Vehicle for Station 17 \$190,000 and an Engine for Station 18.

Rationale

To replace old emergency vehicles.

Funding Strategy

Fund 304 Funding began in 2002.
 Appropriated FY02 \$165,464
 FY03 \$328,552
 FY04 \$170,104
 FY05 \$956,358
 FY06 \$263,980
 FY07 \$958,693
 FY08 - FY09 \$0

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Prior Years Vehicle Replacement	10/01 - 12/07	2,843,151
Total Project Cost:		2,843,151
Means of Financing		
Funding Source	Amount	
Fund 304 One Cent Infrastructure Sales Tax	2,843,151	
Total Programmed Funding:		2,843,151
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MC Detention Center Fence**
 Category: **Fund 304 Public Safety**
 Department: **Project Management**

Project #: **CP0604**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project: No	Plan Reference:	District: District #1	
LOS/Concurrency: N/A	Project Need: N/A	Location: 5501 College Rd., Stock Island	

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
132,000	120,537	11,463	0	0	0	0	0

Description and Scope

Replace 10' high chain link security fence.

Rationale

Current fence is corroded in selected areas. Recommend replacement.

Funding Strategy

Fund 304

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Equipment	10/05 - 09/10	132,000
Total Project Cost:		132,000
Means of Financing		
Funding Source	Amount	
Fund 304 One Cent Infrastructure Sales Tax	132,000	
Total Programmed Funding:		132,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCSO Hangar Fire Detection**
 Category: **Fund 304 Public Safety**
 Department: **Project Management**

Project #: **CP0605**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information				Project Location			
CIE Project: No	Plan Reference:			District:			
LOS/Concurrency: N/A	Project Need: N/A			Location: 9400 Overseas Hwy., Marathon			

Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
20,000	5,112	14,888	0	0	0	0	0

Description and Scope

Purchase and install a flame detector that uses pixel and camera technology to recognize flames.

Rationale

Currently there isn't a fire detection device located within the hangar portion of the facility, where high dollar assets are stored. Due to open construction of the hangar, installation of flame detectors and their integration into the existing fire alarm system is recommended to protect valuable county assets.

Funding Strategy

Fund 304

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Construction	10/05 - 09/10	20,000
	Total Project Cost:		20,000
	Means of Financing		
	Funding Source	Amount	
	Fund 304 One Cent Infrastructure Sales Tax	20,000	
	Total Programmed Funding:		20,000
	Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCDC Sprinkler Piping Replacement**
 Category: **Fund 304 Public Safety**
 Department: **Project Management**

Project #: **CP0703**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information

Project Location

CIE Project: No Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location: **5501 College Rd., Stock Island**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
402,575	8,701	393,874	0	0	0	0	0

Description and Scope

Due to age and type of water utilized for the fire protection sprinkler system, it has become necessary to commence a 4 year replacement plan. Request replacement of one quarter of the sprinkler piping within the facility during FY'07.

Funding Strategy

Fund 304 First year of funding FY'07.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Construction	10/06 - 09/10	402,575

Total Project Cost: 402,575

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	402,575

Total Programmed Funding: 402,575
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCDC Phased Roof Replacement**
 Category: **Fund 304 Public Safety**
 Department: **Project Management**

Project #: **CP0704**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information	Project Location
--------------------------------	------------------

CIE Project: No	District:
Plan Reference:	Location: 5501 College Rd., Stock Island
LOS/Concurrency: N/A	Project Need: N/A

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
1,280,000	0	640,000	640,000	0	0	0	0

Description and Scope

Due to the roofing membrane beginning to deteriorate and the expectation that this condition will continue if not accelerate, it is recommended to begin a 4 year phased roof membrane replacement for the Monroe County Detention Center on Stock Island. It is intended by implementing the phased replacement that expensive secondary damage from membrane failure will be circumvented while reducing budgetary impacts.

Funding Strategy

Pending Bond & SRF \$1.3M FY08
 Fund 304 First year of funding began in FY'07.

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Design/Engineering	10/06 - 09/11	45,000
Construction	10/06 - 09/11	1,235,000
Total Project Cost:		1,280,000

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	1,280,000

Total Programmed Funding:	1,280,000
Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Marathon EOC**
 Category: **Fund 304 Public Safety**
 Department: **Project Management**

Project #: **CP9902**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project: N/A	Plan Reference:	District: District #2	
LOS/Concurrency: N/A	Project Need: N/A	Location: 490 63rd St., Marathon	

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
2,258,041	650,425	477,282	0	1,130,334	0	0	0

Description and Scope

Replace all locks with the Best Locking System and install a new generator.

Monroe County was awarded a \$1,029,547 Florida Department of Emergency Management Grant to be used for the construction of a County Emergency Operations Center (EOC). The Federal portion of the Grant award is in the amount of \$69,966 and the grant match of \$22,425. The BOCC executed the Grant on June 20, 2007. The Grant will be used for the design of a new EOC.

Rationale

Currently the locks are old and worn. The generator is for emergency power at the E.O.C..

Funding Strategy

Fund 304 Funding began in 1999.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Design/Engineering	10/98 - 09/12	88,425
	Design/Architecture	10/08 - 09/10	1,039,282
	Future Years Construction Allocation	10/11 - 09/12	1,130,334
	Total Project Cost:		2,258,041
	Means of Financing		
	Funding Source	Amount	
	Fund 304 One Cent Infrastructure Sales Tax	2,258,041	
	Total Programmed Funding:		2,258,041
	Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 304 General Government

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
CG0603 Courthouse Renovation	104,576	-	-	1,000,000	-	-	1,000,000	1,104,576
CG0608 Old Tavernier School	38,096	-	500,000	-	-	-	500,000	538,096
CG0702 PK Garage Fuel Tank Replacement	361,989	8,944	-	-	-	-	8,944	370,933
CG9810 Marathon Courthouse	235,819	48,500	-	-	-	-	48,500	284,319
Total Project Cost	740,480	57,444	500,000	1,000,000	-	-	1,557,444	2,297,924

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 304 One Cent Infrastructure Sales Tax	740,480	57,444	500,000	1,000,000	-	-	1,557,444	2,297,924
Total Funding	740,480	57,444	500,000	1,000,000	-	-	1,557,444	2,297,924

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Courthouse Renovation**
 Category: **Fund 304 General Government**
 Department: **Project Management**

Project #: **CG0603**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information

Project Location

CIE Project: No Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District: **District #3**
 Location: **500 Whitehead St., Key West**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
1,104,576	104,576	0	0	1,000,000	0	0	0

Description and Scope

The prime objective will be to determine if the structure is safe for continued use. A secondary goal will be to determine if the adaptive renovation costs will be more or less expensive than demolishing the structure and building new. The approx. size of the complex is 50,000 s.f.. It is expected that the Public Defenders offices, Juvenile Court, Drug Court and other judicial activities will be programmed for future occupancy. The Old Jail is contiguous to the Courthouse and it will be preserved.

Rationale

A structural analysis will first be performed on the existing Courthouse. The results from the analysis will determine whether we demo the Annex and rebuild an entire new building or renovate the existing building. Estimate is based on 50,000 s.f. of a new building @ \$300 per s.f..

Funding Strategy

Fund 304 FY'06 was the first year of funding.

Operating Budget Impacts

If total demolition is required, off-site space for County Attorney and Sheriff's Civil Division. Relocation of Sheriff's Evidence space and temporary relocation of Chiller System, Communication Tower, etc.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/05 - 09/13	9,324
Design/Architecture	10/05 - 09/13	95,252
Construction	10/06 - 09/13	1,000,000

Total Project Cost: 1,104,576

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	1,104,576

Total Programmed Funding: 1,104,576
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: Old Tavernier School
 Category: Fund 304 General Government
 Department: Project Management

Project #: CG0608
 Status: Adopted
 LMS: NA

Comprehensive Plan Information	Project Location
--------------------------------	------------------

CIE Project: No	Plan Reference:
LOS/Concurrency: N/A	Project Need: N/A
District: District #5	
Location: 170901 Hwy 1 Rear, Tavernier	

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
538,096	38,096	0	500,000	0	0	0	0

Description and Scope

Renovate the old school into a meeting hall.

Rationale

Requested by citizens.

Funding Strategy

Fund 304 FY'06 First year of Funding.

On 5/16/07, BOCC approved to apply for and accept grant from the FL Dept. of State, Historic Preservation Special Category grant for major restoration of historic preservation projects. If awarded, the funding period will be 7/1/08 through 6/30/10. The Florida Historical Commission will meet Sept. 24-27, 2007 in Tallahassee to evaluate eligible applications on a competitive basis. Grant was not awarded.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Design/Engineering	10/05 - 09/14	19,961
	Design/Architecture	10/06 - 09/13	38,135
	Construction	10/07 - 09/13	480,000
	Total Project Cost:		538,096
	Means of Financing		
	Funding Source	Amount	
	Fund 304 One Cent Infrastructure Sales Tax	538,096	
	Total Programmed Funding:		538,096
	Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: PK Garage Fuel Tank Replacement
 Category: Fund 304 General Government
 Department: Project Management

Project #: CG0702
 Status: Adopted
 LMS: NA

Comprehensive Plan Information **Project Location**

CIE Project: No Plan Reference: District: District #4
 LOS/Concurrency: N/A Project Need: N/A Location: 87831 Overseas Hwy., Plantation Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
370,933	361,989	8,944	0	0	0	0	0

Description and Scope

The underground gasoline storage tank at the Plantation Key Garage is single walled and is mandated to be double walled by December 31, 2009. On April 15, 2009, the BOCC approved a contract with B & M Construction for the construction of the new fueling facility in the amount of \$274,000.

Rationale

Recommend replacement of both the gasoline and diesel tanks together as on project, due to the age of the diesel tank and the mandated replacement of the gasoline tank. Should consider alternative site based on future location plans of the Upper Keys Public Works and Offices.

Funding Strategy

Fund 304 FY'07 is the first year of funding.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Design/Engineering	10/06 - 09/10	35,140
	Design/Architecture	10/06 - 09/09	30,737
	Construction	10/06 - 09/09	305,056
	Total Project Cost:		370,933
	Means of Financing		
	Funding Source	Amount	
	Fund 304 One Cent Infrastructure Sales Tax	370,933	
	Total Programmed Funding:		370,933
	Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Marathon Courthouse**
 Category: **Fund 304 General Government**
 Department: **Project Management**

Project #: **CG9810**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project: No	Plan Reference:	District: District #2	
LOS/Concurrency: N/A	Project Need: N/A	Location: 3117 Overseas Hwy., Marathon	

Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
284,319	235,819	48,500	0	0	0	0	0

Description and Scope

Renovation of existing Courthouse.

Rationale

Existing courthouse needs improvements.

MBI/K2M has been contracted for interior and exterior modifications of this project. Contract approved 4/16/08, 8% of project total.

Funding Strategy

Total Project \$593,256 Fund 304 \$284,309 + \$275,000 + Unfunded \$33,947
 FY2009 \$275,000 will be budgeted from the 16th Judicial Circuit Court
 Fund 304 First year of funding was 1998.

Operating Budget Impacts

Due to this being a renovation, with the exception of inflationary pressures, the existing budget costs should not be significantly impacted.

Project Map	Schedule of Activities															
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Project Activities</th> <th style="text-align: left;">From - To</th> <th style="text-align: right;">Amount</th> </tr> </thead> <tbody> <tr> <td>Design/Engineering</td> <td>10/97 - 09/10</td> <td style="text-align: right;">83,033</td> </tr> <tr> <td>Design/Architecture</td> <td>10/97 - 09/10</td> <td style="text-align: right;">47,346</td> </tr> <tr> <td>Construction</td> <td>10/97 - 09/10</td> <td style="text-align: right;">153,940</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Project Cost:</td> <td style="text-align: right;">284,319</td> </tr> </tbody> </table>	Project Activities	From - To	Amount	Design/Engineering	10/97 - 09/10	83,033	Design/Architecture	10/97 - 09/10	47,346	Construction	10/97 - 09/10	153,940	Total Project Cost:		284,319
	Project Activities	From - To	Amount													
	Design/Engineering	10/97 - 09/10	83,033													
	Design/Architecture	10/97 - 09/10	47,346													
Construction	10/97 - 09/10	153,940														
Total Project Cost:		284,319														
Means of Financing																
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Funding Source</th> <th style="text-align: right;">Amount</th> </tr> </thead> <tbody> <tr> <td>Fund 304 One Cent Infrastructure Sales Tax</td> <td style="text-align: right;">284,319</td> </tr> </tbody> </table>		Funding Source	Amount	Fund 304 One Cent Infrastructure Sales Tax	284,319											
Funding Source	Amount															
Fund 304 One Cent Infrastructure Sales Tax	284,319															
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td>Total Programmed Funding:</td> <td style="text-align: right;">284,319</td> </tr> <tr> <td>Future Funding Requirements:</td> <td style="text-align: right;">0</td> </tr> </table>		Total Programmed Funding:	284,319	Future Funding Requirements:	0											
Total Programmed Funding:	284,319															
Future Funding Requirements:	0															

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

2003 Revenue Bonds

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 307 Human Services	5,528,452	13,000	-	-	-	-	13,000	5,541,452
Fund 307 General Government	28,216,824	1,285,000	-	-	-	-	1,285,000	29,501,824
Fund 308 Public Safety	166,908	-	-	-	-	-	-	166,908
Total Project Cost	<u>33,912,184</u>	<u>1,298,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,298,000</u>	<u>35,210,184</u>

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Revenue Bonds	33,912,184	1,298,000	-	-	-	-	1,298,000	35,210,184
Total Funding	<u>33,912,184</u>	<u>1,298,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,298,000</u>	<u>35,210,184</u>

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 307 Human Services

Projects	Appropriated To Date	FY 2010 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
CH0301 Medical Examiner Facility	5,528,452	13,000	-	-	-	-	13,000	5,541,452
Total Project Cost	<u>5,528,452</u>	<u>13,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>13,000</u>	<u>5,541,452</u>

Revenue Bonds	Appropriated To Date	FY 2010 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 307 2003 Revenue Bonds	5,528,452	13,000	-	-	-	-	13,000	5,541,452
Total Funding	<u>5,528,452</u>	<u>13,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>13,000</u>	<u>5,541,452</u>

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Medical Examiner Facility**
 Category: **Fund 307 Human Services**
 Department: **Project Management**

Project #: **CH0301**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information

Project Location

CIE Project: No Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A District: District #4
 Location: MM 56, Crawl Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
5,541,452	5,528,452	13,000	0	0	0	0	0

Description and Scope

Construction of a new facility to house the Medical Examiner. The facility will be a one story CMU structure, that is approx. 9,500 s.f. with a wood truss roof structure, a 2 inch staning seam metal roof and related site work. The structure will be elevated to the elevation of 9.00 NGVD with pile cap support.

Rationale

The Medical Examiner leases out space and needs a facility to perform his duties.

Funding Strategy

Fund 307 This project began funding in 2003.
 Construction started 3/16/2006 and project completed 2/28/2009.
 The building was dedicated in June 2008.

Operating Budget Impacts

Prj Completion	1st Year	2nd Year	3rd Year
2/09			
Operation & Maint.	66,900	70,250	73,763
Net Operating Impact	66,900	70,250	73,763

It is intended to incorporate additional workload utilizing existing workforce- will reassess after 1st year. Expenses will be budgeted under 20501- Facilities Maintenance.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/10	331,723
Design/Architecture	10/02 - 09/09	305,863
Mitigation	10/07 - 09/09	392,484
Construction	03/06 - 02/09	4,511,382

Total Project Cost: 5,541,452

Means of Financing

Funding Source	Amount
Fund 307 2003 Revenue Bonds	5,541,452

Total Programmed Funding: 5,541,452
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 307 General Government

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
CE0303 Murray E. Nelson Gvmt Center	14,521,961	7,000	-	-	-	-	7,000	14,528,961
CE0601 New Judicial Bldg (Form. CG9813)	19,417,740	1,278,000	-	-	-	-	1,278,000	20,695,740
Total Project Cost	<u>33,939,701</u>	<u>1,285,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,285,000</u>	<u>35,224,701</u>

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 304 One Cent Infrastructure Sales Tax	5,722,877	-	-	-	-	-	-	5,722,877
Fund 307 2003 Revenue Bonds	28,216,824	1,285,000	-	-	-	-	1,285,000	29,501,824
Total Funding	<u>33,939,701</u>	<u>1,285,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,285,000</u>	<u>35,224,701</u>

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Murray E. Nelson Gvmt Center**
 Category: **Fund 307 General Government**
 Department: **Project Management**

Project #: **CE0303**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information

Project Location

CIE Project: No	Plan Reference:	District: District #5
LOS/Concurrency: N/A	Project Need: N/A	Location: 102050 Overseas Highway, MM102.5, Key Largo

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
14,528,961	14,521,961	7,000	0	0	0	0	0

Description and Scope

The construction of a new two story Government building with an auditorium, park and waterfront decks.

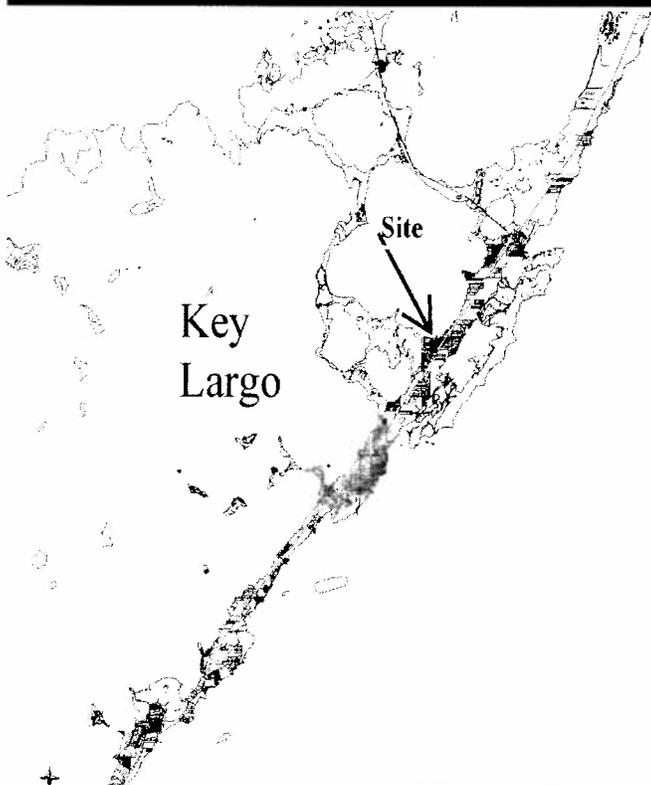
Funding Strategy

Fund 307 First year of funding was 2003.
 Land was purchased on 7/13/2004.
 Construction started 1/2/2007 and completed February 2009.

Operating Budget Impacts

	1st Year	2nd Year	3rd Year
Personnel	57,000	58,500	60,000
Operation & Maint.	20,000	20,500	21,013
Utilities	25,000	25,625	26,265
Net Operating Impact	102,000	104,625	107,278

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/03 - 09/10	421,908
Design/Architecture	10/03 - 09/09	1,317,171
Land	10/02 - 07/04	1,813,821
Demolition	10/04 - 09/06	127,665
Construction	01/07 - 02/09	10,582,721
Equipment	10/05 - 09/09	265,675

Total Project Cost: 14,528,961

Means of Financing

Funding Source	Amount
Fund 307 2003 Revenue Bonds	14,528,961

Total Programmed Funding: 14,528,961
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **New Judicial Bldg (Form. CG9813)**
 Category: **Fund 307 General Government**
 Department: **Project Management**

Project #: **CE0601**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information

Project Location

CIE Project: No Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District: **District #3**
 Location: **500 Whitehead St., Key West**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
20,695,740	19,417,740	1,278,000	0	0	0	0	0

Description and Scope

This project was Project # CG9813, under Fund 304. The building is called the Freeman Justice Center. The work consists of the construction of a new three story courthouse building at the Jackson Square Complex. The project would also include the installation of site utilities, irrigation, landscaping, grading, paving and drainage.

Rationale

New facility required

Funding Strategy

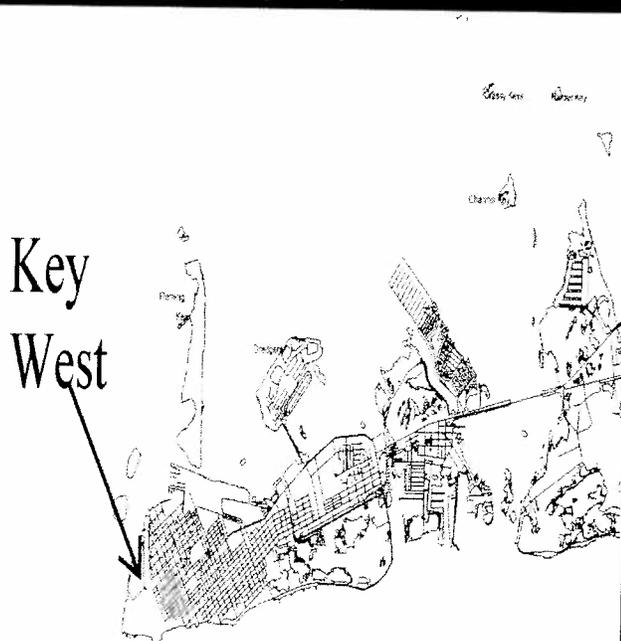
During FY2006-2009, \$435,962 was transferred from Fund 163 Courthouse Facility Fund. Changed funding sources to Fund 307 in FY '06. Originally funded out of Fund 304, starting in 1998.

Operating Budget Impacts

Prj Completed 9/08	FY09	FY10	FY11 Estimates
Personnel	112,000	115,000	118,000 (2 Cust. & 1 MM)
Operation & Maint.	150,000	153,750	158,000
Utilities	150,000	150,000	150,000
Net Operating Impact	415,000	418,750	426,000

Building has camera systems, card readers and other high tech. electronic systems.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/98 - 09/10	1,127,844
Design/Architecture	10/98 - 09/09	783,359
Construction	11/04 - 09/10	18,784,537

Total Project Cost: 20,695,740

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	5,722,877
Fund 307 2003 Revenue Bonds	14,972,863

Total Programmed Funding: 20,695,740
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Infr Sls Srtx Rev Bds 2007

Project Categories	Appropriated	FY 2010	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2011	FY 2012	FY 2013	FY 2014	Total	Total
Fund 308 Physical Environment	7,202,065	9,443,733	-	-	-	-	9,443,733	16,645,798
Fund 308 General Government	15,879	16,000	-	-	-	-	16,000	31,879
Fund 308 Culture & Recreation	3,174,018	60,000	-	-	-	-	60,000	3,234,018
Fund 308 Public Safety	3,626,928	4,691,973	2,321,130	-	-	-	7,013,103	10,640,031
Total Project Cost	<u>14,018,890</u>	<u>14,211,706</u>	<u>2,321,130</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,532,836</u>	<u>30,551,726</u>

Means of Financing	Appropriated	FY 2010	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2011	FY 2012	FY 2013	FY 2014	Total	Total
Revenue Bonds	14,018,890	14,211,706	2,321,130	-	-	-	16,532,836	30,551,726
Total Funding	<u>14,018,890</u>	<u>14,211,706</u>	<u>2,321,130</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,532,836</u>	<u>30,551,726</u>

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Physical Environment

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
PE0805 Key Largo Wastewater	12,806,267	7,193,733	-	-	-	-	7,193,733	20,000,000
PE0902 Cudjoe Regional WW	1,450,000	2,250,000	-	-	-	-	2,250,000	3,700,000
Total Project Cost	<u>14,256,267</u>	<u>9,443,733</u>	-	-	-	-	<u>9,443,733</u>	<u>23,700,000</u>

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 304 One Cent Infrastructure Sales Tax	7,054,202	-	-	-	-	-	-	7,054,202
Fund 308 2007 Revenue Bond	7,202,065	9,443,733	-	-	-	-	9,443,733	16,645,798
Total Funding	<u>14,256,267</u>	<u>9,443,733</u>	-	-	-	-	<u>9,443,733</u>	<u>23,700,000</u>

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Key Largo Wastewater**
 Category: **Fund 308 Physical Environment**
 Department: **Waste Water**

Project #: **PE0805**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information	Project Location
--------------------------------	------------------

CIE Project: Yes	Plan Reference: Table 4.1	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: Key Largo

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
20,000,000	12,806,267	7,193,733	0	0	0	0	0

Description and Scope

New wastewater system. Payments to the Key Largo Waste Water Treatment District

Rationale

2010 Comp Plan

Funding Strategy

Fund 308 Project #PE0805 FY2008 \$1,886,432 + FY09 Estimate \$3,865,633 + FY10 Proposed Budget \$7,193,733
 Fund 304 Project #PE0501 \$7,051,202 (FY2005-2008)
 Total Payments to Key Largo WWTD \$20,000,000

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Construction	10/04 - 09/11	20,000,000
Total Project Cost:		20,000,000
Means of Financing		
Funding Source	Amount	
Fund 304 One Cent Infrastructure Sales Tax	7,054,202	
Fund 308 2007 Revenue Bond	12,945,798	
Total Programmed Funding:		20,000,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: Cudjoe Regional WW
 Category: Fund 308 Physical Environment
 Department: Waste Water

Project #: PE0902
 Status: Adopted
 LMS: NA

Comprehensive Plan Information	Project Location
--------------------------------	------------------

CIE Project: Yes	Plan Reference: Table 4.1	District:
LOS/Concurrency: N/A	Project Need: N/A	Location:

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
3,700,000	1,450,000	2,250,000	0	0	0	0	0

Description and Scope

A portion of the total Cudjoe/Summerland Waste Water Project will be funded in Fund 308 2007 Revenue Bond.

Funding Strategy

on May 20, 2009 \$3,700,000 was transferred from the Public Works Compound Project #CG0803.

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Construction	05/09 - 09/10	3,700,000
Total Project Cost:		3,700,000

Means of Financing

Funding Source	Amount	
Fund 308 2007 Revenue Bond	3,700,000	
Total Programmed Funding:		3,700,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 308 General Government

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
CG0803 Public Works Compound-Rockland Key	2,863,267	16,000	-	-	-	-	16,000	2,879,267
Total Project Cost	<u>2,863,267</u>	<u>16,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,000</u>	<u>2,879,267</u>

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 304 One Cent Infrastructure Sales Tax	2,847,388	-	-	-	-	-	-	2,847,388
Fund 308 2007 Revenue Bond	15,879	16,000	-	-	-	-	16,000	31,879
Total Funding	<u>2,863,267</u>	<u>16,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,000</u>	<u>2,879,267</u>

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Public Works Compound-Rockland Key**
 Category: **Fund 308 General Government**
 Department: **Project Management**

Project #: **CG0803**
 Status: **Adopted**
 LMS:

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project:	Plan Reference:	District: District #1	
LOS/Concurrency:	Project Need: Growth, Other	Location: Rockland Key	

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
2,879,267	2,863,267	16,000	0	0	0	0	0

Description and Scope

Public Works center to include an 11,000 sq.ft. garage and work shop building, 4,200 sq.ft. for government offices and accessory use spcae and a 1,000 sq.ft. residential unit on site. Open spaces, equipment/vehicle storage, parking and fuel stations will also be an element of the site. This project will allow Public Works to vacate the Key West Airport property.

Funding Strategy

Total Project \$6,578,268 Fund 304 \$2,847,389 + Fund 308 \$31,879
 \$3,700,000 was transferred to the Cudjoe Regional WW Project #PE0902 BOCC approved transfer
 Transferred from Fund 304 One Cent Infrastructure Surtax with the approval of the 2007 Revenue Bond.
 2007 Revenue Bond closed on 12/14/2007.
 First year of funding was in FY2005 in Fund 304 when the land was purchased for \$2,583,768.
 Fund 304 Project # CG0501 Total Expenditure \$2,847,389
 Fund 308 Project # CG0802 FY08 Total Expenditure \$8,651 + FY09 Estimated Exp. \$23,228 = \$31,879

Operating Budget Impacts

Estimated	1st Year	2nd Year	3rd Year
Personnel (1 Maint Man)	\$43,000	\$44,075	\$45,177
Operation & Maintenance	2,000	2,050	2,100
Utilities	40,000	41,000	42,000
Offsetting Revenue-AIP rent	71,788		
Net Operating Impact	\$156,788	\$87,125	\$89,303

Project Map	Schedule of Activities
-------------	------------------------

	Project Activities	From - To	Amount
	Design/Engineering	10/05 - 09/11	55,993
	Design/Architecture	12/07 - 09/10	239,506
	Land	10/04 - 09/05	2,583,768
	Total Project Cost:		2,879,267
	Means of Financing		
	Funding Source	Amount	
	Fund 304 One Cent Infrastructure Sales Tax	2,847,388	
	Fund 308 2007 Revenue Bond	31,879	
	Total Programmed Funding:		2,879,267
	Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Culture & Recreation

<u>Projects</u>	<u>Appropriated To Date</u>	<u>FY 2010 Proposed</u>	<u>Un-Appropriated Subsequent Years</u>				<u>5 Year Total</u>	<u>CIP Total</u>
			<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>		
CC0802 Big Pine Key Park	5,661,732	60,000	-	-	-	-	60,000	5,721,732
Total Project Cost	<u>5,661,732</u>	<u>60,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>60,000</u>	<u>5,721,732</u>

<u>Current Revenues</u>	<u>Appropriated To Date</u>	<u>FY 2010 Proposed</u>	<u>Un-Appropriated Subsequent Years</u>				<u>5 Year Total</u>	<u>CIP Total</u>
			<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>		
Fund 304 One Cent Infrastructure Sales Tax	2,487,714	-	-	-	-	-	-	2,487,714
Fund 308 2007 Revenue Bond	3,174,018	60,000	-	-	-	-	60,000	3,234,018
Total Funding	<u>5,661,732</u>	<u>60,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>60,000</u>	<u>5,721,732</u>

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Pine Key Park**
 Category: **Fund 308 Culture & Recreation**
 Department: **Project Management**

Project #: **CC0802**
 Status: **Adopted**
 LMS:

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project:	Plan Reference:	District: District #2	
LOS/Concurrency:	Project Need: Growth, Other	Location: Sands Raod, Big Pine Key	

Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
5,721,732	5,661,732	60,000	0	0	0	0	0

Description and Scope

Building of a Big Pine Key Park and a two story Community Center. The 10 acre project consists of separate contracts for; demolition, basin filling, building the community center and park. The park will include 1 baseball diamond, a basketball court, restroom facilities, playground equipment, skate park, jogging track, shuffleboard, bocce ball, roller hockey rink and community center.

Rationale

This project follows the guidelines of the 2010 Comp Plan. This park will serve as a community gathering point.

Funding Strategy

Fund 308 FY2008 \$3,150,552 + FY2009 Estimated \$83,793 = Total Fund 308 \$3,236,745
 Transferred from Fund 304 Project # CC0202 \$2,487,714
 2007 Revenue Bond Closed 12/14/2007
 Project Construction Started: June 19, 2006 Project Completion Date: August 26, 2008
 Total Project \$5,724,459

Operating Budget Impacts

Project Completed	2009	2010	2011	
Personnel	175,000	180,000	185,000	(1 Foreman, 1 MM, 2 MW)
Operation & Maint	25,000	25,625	26,266	
Utilities	100,000	102,500	105,063	
Capital-Equipment	150,000			
Net Operating Impact	450,000	308,125	316,329	

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Design/Engineering	10/01 - 09/10	390,441
Design/Architecture	10/01 - 09/09	94,189
Site Work Improvement	10/08 - 09/10	59,013
Construction	10/05 - 09/09	5,178,089
Total Project Cost:		5,721,732

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	2,487,714
Fund 308 2007 Revenue Bond	3,234,018

Total Programmed Funding: 5,721,732
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Public Safety

<u>Projects</u>	<u>Appropriated To Date</u>	<u>FY 2010 Proposed</u>	<u>Un-Appropriated FY 2011</u>	<u>Un-Appropriated FY 2012</u>	<u>Subsequent Years FY 2013</u>	<u>Subsequent Years FY 2014</u>	<u>5 Year Total</u>	<u>CIP Total</u>
CP0801 Stock Island Fire/EMS Station	34,270	1,760,000	2,321,130	-	-	-	4,081,130	4,115,400
CP0802 Big Pine Key Fire Station	3,779,400	421,000	-	-	-	-	421,000	4,200,400
CP0803 Conch Key Fire Station	170,574	2,510,973	-	-	-	-	2,510,973	2,681,547
Total Project Cost	<u>3,984,244</u>	<u>4,691,973</u>	<u>2,321,130</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,013,103</u>	<u>10,997,347</u>

<u>Current Revenues</u>	<u>Appropriated To Date</u>	<u>FY 2010 Proposed</u>	<u>Un-Appropriated FY 2011</u>	<u>Un-Appropriated FY 2012</u>	<u>Subsequent Years FY 2013</u>	<u>Subsequent Years FY 2014</u>	<u>5 Year Total</u>	<u>CIP Total</u>
Fund 304 One Cent Infrastructure Sales Tax	190,408	-	-	-	-	-	-	190,408
Fund 307 2003 Revenue Bonds	166,908	-	-	-	-	-	-	166,908
Fund 308 2007 Revenue Bond	3,626,928	4,691,973	2,321,130	-	-	-	7,013,103	10,640,031
Total Funding	<u>3,984,244</u>	<u>4,691,973</u>	<u>2,321,130</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,013,103</u>	<u>10,997,347</u>

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Stock Island Fire/EMS Station**
 Category: **Fund 308 Public Safety**
 Department: **Project Management**

Project #: **CP0801**
 Status: **Adopted**
 LMS:

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project:	Plan Reference:	District: District #1	
LOS/Concurrency:	Project Need: Growth, Other	Location: 2nd St. & McDonald Ave., Stock Island	

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
4,115,400	34,270	1,760,000	2,321,130	0	0	0	0

Description and Scope

Renovation and addition of the fire station facility on Stock Island. The fire station will include two drive through apparatus bays and approximately 3,500 sq. ft. of office area and living quarters for the staff. The project will be designed to all Federal, State, and County codes and ordinances.

Rationale

Additional bays are needed.

Funding Strategy

Fund 308 2007 Revenue Bonds Bond closed 12/14/2007
 Fund 308 Estimated FY2009 Project #CP0801 \$1,760,000
 Fund 308 FY2008 Project #CP0801 \$ 8,246
 Fund 304 FY2006-2008 Project #CP0303 \$12,152
 Fund 307 FY2006-2003 Project #CP0303 \$ 8,876
 Total project \$4,110,404

Operating Budget Impacts

Estimated	1st Year	2nd Year	3rd Year
Operation & Maintenance	\$3,000	\$3,075	\$3,152
Utilities	\$12,000	\$12,300	\$12,608
Net Operating Impact	\$15,000	\$15,375	\$15,760

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/11	136,450
Design/Architecture	10/02 - 09/11	278,950
Construction	12/07 - 09/11	3,700,000
Total Project Cost:		4,115,400

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	12,152
Fund 307 2003 Revenue Bonds	8,876
Fund 308 2007 Revenue Bond	4,094,372

Total Programmed Funding:	4,115,400
Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Pine Key Fire Station**
 Category: **Fund 308 Public Safety**
 Department: **Project Management**

Project #: **CP0802**
 Status: **Adopted**
 LMS:

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project:	Plan Reference:	District: District #2	
LOS/Concurrency:	Project Need: Growth, Other	Location: 390 Key Deer Blvd., Big Pine Key	

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
4,200,400	3,779,400	421,000	0	0	0	0	0

Description and Scope

Demolition and construction of a new fire station on Big Pine Key.

Rationale

New facility required.

Funding Strategy

Fund 308 FY2008 \$1,111,776 + FY2009 Estimate \$2,685,642 = \$3,797,418
 Transferred to Fund 308 2007 Revenue Bonds Bond closed 12/14/2007
 Fund 304 FY2006-2008 Project #CP0606 \$146,714
 Fund 307 FY2003-2006 Project #CS0301 \$121,815
 Total Project \$4,065,947

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/10	167,320
Design/Architecture	10/02 - 09/09	340,939
Site Work Improvement	10/02 - 09/10	403,807
Construction	02/08 - 03/09	3,288,334
Total Project Cost:		4,200,400

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	146,714
Fund 307 2003 Revenue Bonds	121,815
Fund 308 2007 Revenue Bond	3,931,871

	Total Programmed Funding:	4,200,400
	Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Conch Key Fire Station**
 Category: **Fund 308 Public Safety**
 Department: **Project Management**

Project #: **CP0803**
 Status: **Adopted**
 LMS:

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project:	Plan Reference:	District: District #4	
LOS/Concurrency:	Project Need: Growth, Other	Location: 10 S. Conch Ave., Conch Key	

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
2,681,547	170,574	2,510,973	0	0	0	0	0

Description and Scope

Renovation of the existing building and a new addition. 1,713 sq.ft. lower level garage, 1,820 sq.ft. second floor office/bath/lockers/sleeping rooms and a 140 sq.ft. covered second floor. Site Work includes drives, parking, drainage, landscaping, existing demolition and fuel tank.

Rationale

Existing facility inadequate.

Funding Strategy

On June 17, 2009, the BOCC approved to apply for a \$2,551,987.00 Grant from the US Dept of Homeland Security (DHS), Federal Emergency Management Agency (FEMA), Grants Programs Directorate (GPD) of the Fiscal Year 2009 American Recovery & Reinvestment Act (ARRA) assistance to Firefighters Fire Station Construction Grants (SCG).
 Fund 308 2007 Revenue Bond Project #CP0803 FY08 Total Exp. \$59,814 + FY09 Estimated Exp \$1,513,000
 Fund 308 2007 Revenue Bonds Bond closed 12/14/2007 Project #CP0803
 Fund 304 One Cent Infrastructure Surtax FY2006-2008 Project # CP0607 \$31,644
 Fund 307 2003 Revenue Bonds FY2003-2006 Project #CS0302 \$36,217
 Total Project \$2,679,560

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Design/Engineering	10/02 - 11/10	108,168
	Design/Architecture	10/02 - 11/10	176,818
	Site Work Improvement	10/06 - 09/10	10,588
	Construction	11/09 - 11/10	2,385,973
	Total Project Cost:		2,681,547
	Means of Financing		
	Funding Source	Amount	
	Fund 304 One Cent Infrastructure Sales Tax	31,542	
	Fund 307 2003 Revenue Bonds	36,217	
	Fund 308 2007 Revenue Bond	2,613,788	
	Total Programmed Funding:		2,681,547
	Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Big Coppitt Waste Water Project

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 310 Big Coppitt Wastewater	34,113,824	2,941,258	-	-	-	-	2,941,258	37,055,082
Total Project Cost	<u>34,113,824</u>	<u>2,941,258</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,941,258</u>	<u>37,055,082</u>

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Current Revenues	13,113,824	2,941,258	-	-	-	-	2,941,258	16,055,082
Non Current Revenues-Short Term Obligations	21,000,000	-	-	-	-	-	-	21,000,000
Total Funding	<u>34,113,824</u>	<u>2,941,258</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,941,258</u>	<u>37,055,082</u>

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 310 Big Coppitt Wastewater

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
310-54503 Big Copp Assmt Refund	-	5,000	-	-	-	-	5,000	5,000
PE0803 Big Coppitt WW - Trsfr from 304	1,000,000	1,000,000	-	-	-	-	1,000,000	2,000,000
PE0806 Big Coppitt WW FRUFC Loan	21,000,000	-	-	-	-	-	-	- 21,000,000
PE0807 Big Coppitt WW DEP Grant	10,962,000	-	-	-	-	-	-	- 10,962,000
PE0808 Big Coppitt WW Spx Assmt	1,018,824	1,936,258	-	-	-	-	1,936,258	2,955,082
PE0901 Rockland/Geiger DEP Grant	133,000	-	-	-	-	-	-	133,000
Total Project Cost	<u>34,113,824</u>	<u>2,941,258</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,941,258</u>	<u>37,055,082</u>

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 310 Big Coppitt DEP Grant	11,095,000	-	-	-	-	-	-	- 11,095,000
Fund 310 Big Coppitt Spx Assmts	1,018,824	1,941,258	-	-	-	-	1,941,258	2,960,082
Fund 310 Big Coppitt WW Funds	1,000,000	1,000,000	-	-	-	-	1,000,000	2,000,000
Fund 310 Big Coppitt FRUFC Loan	21,000,000	-	-	-	-	-	-	- 21,000,000
Total Funding	<u>34,113,824</u>	<u>2,941,258</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,941,258</u>	<u>37,055,082</u>

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Copp Assmt Refund**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Growth Mgmt**

Project #: **310-54503**
 Status: **Adopted**
 LMS:

Comprehensive Plan Information				Project Location			
CIE Project:	Plan Reference:	District:		Location:			
LOS/Concurrency:	Project Need: Growth, Other						
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
5,000	0	5,000	0	0	0	0	0
Description and Scope							

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Project Mgmt	10/08 - 09/10	5,000
	Total Project Cost:		5,000
	Means of Financing		
	Funding Source	Amount	
	Fund 310 Big Coppitt Spx Assmts	5,000	
	Total Programmed Funding:		5,000
	Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW - Trsfr from 304**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Waste Water**

Project #: **PE0803**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information	Project Location
--------------------------------	------------------

CIE Project: Yes Plan Reference: Table 4.1	District:
LOS/Concurrency: N/A Project Need: N/A	Location: Big Coppitt Key

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
2,000,000	1,000,000	1,000,000	0	0	0	0	0

Description and Scope

PE0803 set up to transfer funds from Fund 304.

Rationale

In-eligible costs - SRF loan

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Construction	12/07 - 09/10	2,000,000
Total Project Cost:		2,000,000
Means of Financing		
Funding Source	Amount	
Fund 310 Big Coppitt WW Funds	2,000,000	
Total Programmed Funding:		2,000,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW FRUFC Loan**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Waste Water**

Project #: **PE0806**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Table 4.1**
 LOS/Concurrency: **N/A** Project Need: **N/A**

Project Location

District:
 Location: **Big Coppitt Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
21,000,000	21,000,000	0	0	0	0	0	0

Description and Scope

The purpose of the Loan Agreement is to construct the collection systems to serve Geiger Key and Rockland Key portions of the Big Coppitt Regional Wastewater Treatment System and the South Lower Keys Regional Wastewater Treatment Plant.

Rationale

Interim financing was required because the State of Florida Department of Environmental Protection may not have funding available for the project until September 2008.

Funding Strategy

On 12/19/2007, the BOCC approved a resolution for the execution and delivery of the Loan Agreement with the Florida Rural Utility Financing Commissio (FRUFC) for an amount not to exceed \$21,000,000.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Construction	12/07 - 09/09	21,000,000

Total Project Cost: 21,000,000

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt FRUFC Loan	21,000,000

Total Programmed Funding: 21,000,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW DEP Grant**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Waste Water**

Project #: **PE0807**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information	Project Location
--------------------------------	------------------

CIE Project: Yes	Plan Reference: Table 4.1	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: Big Coppitt Key

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
10,962,000	10,962,000	0	0	0	0	0	0

Description and Scope

The Big Coppitt Wastewater District consists of the following five service areas: Rockland Gulf, Rockland Ocean, Big Coppitt, Shark Key, and Geiger Key. A collection system for each service area will tie into a transmission main along US 1 that conveys the wastewater to the WWTP at MM 8.5. Approximately 80,000 feet of collection system piping, 13,000 feet of transmission main, and 25 pump stations will be installed for the project.

Rationale

The Florida Legislature has authorized actions by Monroe County and the Florida Keys Aqueduct Authority (FKAA) to provide adequate wastewater treatment to protect the environment and health, safety and welfare of landowners and persons inhabiting the Florida Keys. The County and FKAA entered into an Interlocal Agreement (ILA) setting forth commitments to achieve the 2010 deadline for meeting the treatment and disposal requirements.

Funding Strategy

Florida Department of Environmental Protection Grant was approved by the BOCC on March 21, 2007. This grant is to provide construction funds for the Big Coppitt Regional Wastewater System project in the amount not to exceed \$10,962,000.

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Construction	05/08 - 09/09	10,962,000
Total Project Cost:		10,962,000
Means of Financing		
Funding Source	Amount	
Fund 310 Big Coppitt DEP Grant	10,962,000	
Total Programmed Funding:		10,962,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW Spx Assmt**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Waste Water**

Project #: **PE0808**
 Status: **Adopted**
 LMS: **NA**

Comprehensive Plan Information				Project Location			
CIE Project: Yes	Plan Reference: Table 4.1			District:			
LOS/Concurrency: N/A	Project Need: N/A			Location: Big Coppitt			
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
2,955,082	1,018,824	1,936,258	0	0	0	0	0
Description and Scope							

For System Development costs.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Construction	10/07 - 09/14	2,955,082
	Total Project Cost:		2,955,082
	Means of Financing		
	Funding Source	Amount	
	Fund 310 Big Coppitt Spx Assmts	2,955,082	
	Total Programmed Funding:		2,955,082
	Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: Rockland/Geiger DEP Grant
 Category: Fund 310 Big Coppitt Wastewater
 Department: Waste Water

Project #: PE0901
 Status: Adopted
 LMS: NA

Comprehensive Plan Information	Project Location
--------------------------------	------------------

CIE Project: Yes Plan Reference: Table 4.1 LOS/Concurrency: N/A Project Need: N/A	District: Location: Rockland & Geiger Keys
--	---

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
133,000	133,000	0	0	0	0	0	0

Description and Scope

DEP Grant LP8983 will be used to fund construction of the wastewater collection system on Geiger and Rockland Keys.

Funding Strategy

On January 28, 2009, the BOCC approved to execute the Grant. The grant amount was \$100,000 plus \$33,000 grant match for a total project of \$133,000.

Project Map	Schedule of Activities
-------------	------------------------

Project Activities	From - To	Amount
Construction	01/09 - 09/09	133,000
Total Project Cost:		133,000

Means of Financing

Funding Source	Amount	
Fund 310 Big Coppitt DEP Grant	133,000	
Total Programmed Funding:		133,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Appropriation Plan Summary

Duck Key Waste Water Project

Project Categories	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 311 Duck Key Wastewater	658,772	7,038,445	-	-	-	-	7,038,445	7,697,217
Total Project Cost	<u>658,772</u>	<u>7,038,445</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,038,445</u>	<u>7,697,217</u>

Means of Financing	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Current Revenues	658,772	7,038,445	-	-	-	-	7,038,445	7,697,217
Total Funding	<u>658,772</u>	<u>7,038,445</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,038,445</u>	<u>7,697,217</u>

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Fund 311 Duck Key Wastewater

Projects	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
311-54504 Duck Key Spec Assmt Refund	-	5,000	-	-	-	-	5,000	5,000
PE0804 Duck Key WW -Trsfr from 304	-	7,000,000	-	-	-	-	7,000,000	7,000,000
PE0809 Duck Key WW Spx Assmts	658,772	33,445	-	-	-	-	33,445	692,217
Total Project Cost	658,772	7,038,445	-	-	-	-	7,038,445	7,697,217

Current Revenues	Appropriated To Date	FY 2010 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2011	FY 2012	FY 2013	FY 2014		
Fund 311 Duck Key Spx Assmts	658,772	38,445	-	-	-	-	38,445	697,217
Fund 311 Duck Key WW Fund	-	7,000,000	-	-	-	-	7,000,000	7,000,000
Total Funding	658,772	7,038,445	-	-	-	-	7,038,445	7,697,217

Monroe County Board of County Commissioners
Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: Duck Key Spec Assmt Refund
 Category: Fund 311 Duck Key Wastewater
 Department: Growth Mgmt

Project #: 311-54504
 Status: Adopted
 LMS:

Comprehensive Plan Information				Project Location			
CIE Project:	Plan Reference:	District:		Location:			
LOS/Concurrency:	Project Need: Growth, Other						
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
5,000	0	5,000	0	0	0	0	0
Description and Scope							

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Project Mgmt	10/09 - 09/10	5,000
	Total Project Cost:		5,000
	Means of Financing		
	Funding Source	Amount	
	Fund 311 Duck Key Spx Assmts	5,000	
	Total Programmed Funding:		5,000
	Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: Duck Key WW -Trsfr from 304
 Category: Fund 311 Duck Key Wastewater
 Department: Waste Water

Project #: PE0804
 Status: Adopted
 LMS: NA

Comprehensive Plan Information				Project Location			
--------------------------------	--	--	--	------------------	--	--	--

CIE Project: Yes	Plan Reference: Table 4.1	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: Duck Key

Programmed Funding							
--------------------	--	--	--	--	--	--	--

Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
7,000,000	0	7,000,000	0	0	0	0	0

Description and Scope

Construction of a gravity wastewater collection and transmission system to serve all of the islands of Duck Key. Addition of capacity to the Hawk's Cay Wastewater Treatment Plant to service Duck Key, Conch Key and Hawk's Cay flows, and upgrade of treatment to meet advanced wastewater treatment standards.

Funding Strategy

Fund 311 was created on 11/14/2007 by BOCC resolution. \$8,000,000 will be transferred over from Fund 304 to Fund 311 over the next several years. \$1,000,000 will be transferred to Fund 310 Big Coppitt WW project.

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Construction	11/07 - 09/14	7,000,000
	Total Project Cost:		7,000,000
	Means of Financing		
	Funding Source	Amount	
	Fund 311 Duck Key WW Fund	7,000,000	
	Total Programmed Funding:		7,000,000
	Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2010 thru 2014 Capital Improvement Program - CIP Category Financial Plan

Project Title: Duck Key WW Spx Assmts
 Category: Fund 311 Duck Key Wastewater
 Department: Waste Water

Project #: PE0809
 Status: Adopted
 LMS: NA

Comprehensive Plan Information				Project Location			
CIE Project: Yes		Plan Reference: Table 4.1		District:			
LOS/Concurrency: N/A		Project Need: N/A		Location: Duck Key			
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Funding
692,217	658,772	33,445	0	0	0	0	0
Description and Scope							

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Construction	11/07 - 09/14	692,217
	Total Project Cost:		692,217
Means of Financing			
	Funding Source	Amount	
	Fund 311 Duck Key Spx Assmts	692,217	
	Total Programmed Funding:		692,217
	Future Funding Requirements:		0

Glossary

ACCOUNT: An expenditure category such as salaries, supplies or contractual services.

ACCRUAL BASIS: The basis of accounting whereby revenues are recognized when earned and measurable regardless of when collected; and expenses are recorded on a matching basis when incurred. All proprietary, expendable trust and agency funds use the accrual basis of accounting.

ADOPTED BUDGET: The Budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each fiscal year.

AD VALOREM TAXES: Property taxes based on the assessed value of real property.

AGENCY FUNDS - Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE: An average of all County taxes including dependent districts and municipal service taxing districts. The exception to this average are those amounts which were approved by a voter referendum for debt service expenses.

ARTICLE V: Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

APPROPRIATION UNIT: A category of authorized expenditures including personal services, operating expenses, capital outlay, transfers and reserves.

APPROPRIATION: An authorization made by the legislative body of a government which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

ASSESSED VALUATION: A valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes. State law requires that assessed value be equal to the true market value of each property.

BALANCED BUDGET: A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING: The methodology and timing of when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements.

BOARD OF COUNTY COMMISSIONERS (BOCC): Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BUDGET: A comprehensive financial plan of operation which attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period. Most local governments have two types of budgets - the "operating" budget and the "capital improvement" budget.

CAPITAL ASSET - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET: A plan of proposed capital expenditures and the means of financing them, based on the first year of the *Capital Projects Plan* and legally adopted as a part of the complete annual budget which includes both operating and capital outlays.

CAPITAL OUTLAY: Expenditures for equipment, vehicles or machinery that results in the acquisition or addition to fixed assets with a value greater than \$1,000.

Glossary

CAPITAL PROJECTS: Projects that purchase, construct, or renovate capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building, road or facility.

CAPITAL PROJECT PLAN: A multiyear plan that identifies each proposed capital project to be undertaken, when it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

CARRY FORWARD: Another name for Fund Balance since it represents the dollars left at the end of one year to be carried forward as revenue in the next year.

CONSTITUTIONAL OFFICERS: The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State constitution.

CONTRACT AGENCIES: Independent organizations which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

CONTRIBUTIONS: A grant provided by the County to another government or non-profit agency which provides services to County residents.

CONTINGENCY RESERVE: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

COST ALLOCATION: The process of assigning indirect costs to cost objects.

DEBT SERVICE: Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans).

DEPARTMENT: An organizational unit of the County which is functionally unique in its delivery of services. Department heads are hired by the County Administrator and confirmed by the BOCC.

DIVISION: An organizational unit composed of several departments responsible for carrying out a major governmental function such as Public Safety or Public Works.

ENTERPRISE FUND: A fund established to account for operations financed in a manner similar to a private business enterprise where the costs of providing goods and services to the public are financed or recovered through user charges. A good example of this type of fund is the Key West Airport Fund where the cost of operations is supported by the revenues generated.

EXPANDED FUNDING LEVEL: Funding for new services, enhancements to existing services and programs which were not already approved in the prior year budget to represent the cost of growth.

EXPENDITURE: The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

FISCAL YEAR: Any consecutive 12-month period designated as a budget year. The County's budget year begins October 1 and ends September 30 of the following calendar year.

FORECAST: An estimate of revenue and expenses for the current fiscal year to be used to determine the expected balances at the end of the year.

FULL TIME EQUIVALENT: A term to describe manpower requirements in terms of full-time or eight hour days. For example, an employee who works 40 hours per week is a 1.0 FTE employee and an employee who works 20 hours per week at a job would be a .5 FTE.

Glossary

FUND BALANCE: The excess of current assets over the current liabilities for each fund at the end of each fiscal year. A negative fund balance is sometimes called a deficit. For governmental funds, the fund balance is equal to the excess of revenues over expenses for a given fiscal year. Also referred to as Carry Forward. Governments typically keep some fund balance to carry forward as a matter of conservative budgeting.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts within which revenues must equal expenditures, segregated for the purpose of carrying on specific activities of attaining certain objectives.

GENERAL FUND: A fund containing the revenues such as property taxes not designed by law for any one specific purpose. Some of the functions that are a part of the General Fund include the Tax Collector, Property Appraiser, Court Operations and Public Safety.

GENERAL OBLIGATION BONDS: When a government pledges its full faith and credit to the repayment of the bonds it issues those bonds are general obligation (GO) bonds. The term is usually used to refer to bonds which will be repaid from taxes and other general revenue sources.

GRANT: A contribution of assets (usually cash) by a governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. They are usually designated for specific purposes.

HOMESTEAD EXEMPTION: A \$25,000.00 deduction from the total assessed value of owner occupied property. The taxable value of such a home is \$25,000.00 less than the assessed value.

HUMAN SERVICE ORGANIZATION: Agencies, either County sponsored or non-profit in nature, for which the County provides partial funding.

IMPACT FEES: Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT SERVICE CHARGE: A revenue to the General Fund paid by other County funds for administrative services provided, such as risk management and data processing.

INFRASTRUCTURE: Facilities on which the continuance and growth of a community depend such as roads and waterlines.

INTERFUND TRANSFER: Amount transferred from one fund to another whereby a budget transfer represents an appropriation in one fund and a revenue in the other.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis. Monroe County currently operates four (4) internal service funds: Worker's Compensation, Group Insurance, Risk Management and Fleet Management.

LEVY: To impose taxes, special assessments or service charges for the support of County activities.

MANDATE: Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MILL: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes for each \$1,000 of taxable property value.

MODIFIED ACCRUAL BASIS - The basis of accounting under which expenditures, whether paid or unpaid, are formally recognized when incurred, but revenues are recognized only when they become both measurable and

Glossary

available to finance expenditures of the current accounting period and expenditures are recognized when the fund liability is incurred. All governmental, expendable trust and agency funds use the modified accrual basis of accounting.

MUNICIPAL SERVICE TAXING DISTRICT: Municipal Service Taxing District - a district established to provide a specific service to a specific location within the unincorporated area.

MUNICIPAL SERVICE TAXING UNIT: Municipal Service Taxing Unit- a district established to provide a specific service to a specific location within the unincorporated area.

NOTICE OF INJURY: Notice of Injury- form filled out by an employee when injured on the job.

OBJECTS OF EXPENDITURE: As used in expenditure classification, this term applies to the character of the article purchased or the service obtained (rather than the purpose for which the article or service was purchased or obtained).

OFFICE OF MANAGEMENT & BUDGET: Office of Management & Budget- the County's department responsible for preparing and monitoring the budget document.

OPERATING BUDGET: A plan of financial operation which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues).

OPERATING TRANSFER: Transfer of cash or other assets from one County fund to another County fund.

PERMANENT POSITIONS: Total number of authorized employees including full-time and part-time positions who work on an annual basis.

PERSONAL SERVICES: Costs related to compensating County employees including salaries, wages, overtime pay, holiday pay and employee benefits costs such as social security, retirement, health insurance, life insurance and workers compensation.

PRODUCTIVITY: Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROPERTY TAX: A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS: Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification.

REFERENDUM: Presenting an issue to the voters of the County where a majority of voters decide on the issue.

RESERVE: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

RESOURCES: Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REVENUE BONDS: When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES: A formal estimate of how much revenue will be earned from a specific revenue source from some future period.

Glossary

REVENUE: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

ROLLED BACK RATE: Rate that would generate prior year tax revenues less allowances for new construction, additions, rehabilitative improvements increasing assessed value by at least 100%, annexations and deletions. The rolled back rate controls for changes in the market value of property and represents “no tax increase”.

SPECIAL REVENUE FUNDS: To account for specific sources of revenue such as gas taxes or building permit fees that are legally restricted for expenditures of specific purposes.

TAX LEVY: The total amount to be raised by general property taxes.

TAX RATE: The amount of taxes (mills) levied for each \$1,000 of assessed valuation.

TAX ROLL: The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE BUDGET: The preliminary budget approved by the Board of County Commissioners for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER: A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers from other funds while appropriation transfers reflect transfers to other funds.

TRUST FUNDS: a trust fund is an account for cash set aside in a trustee capacity such as donations for certain programs.

UNIT COST: The cost required to produce a specific product or unit of service such as the cost to process one ton of waste.

USER CHARGES: The payment of a fee for direct receipt of a public service by the person benefiting from the service such as utility charges and emergency medical fees. Also known as user fees.

Acronyms

ALS:	Advanced Life Support	MARC:	Monroe Association for Retarded Citizens.
BOCC:	Board of County Commissioners.	MCEF:	Monroe County Education Foundation.
CEMP:	Comprehensive Emergency Management Plan.	MCSO:	Monroe County Sheriff's Office
CIP:	Capital Improvement Plan.	MK:	Middle Keys.
COPCN:	Certificate of Public Convenience and Necessity.	MSTD:	Municipal Service Taxing District
CSB:	Card Sound Bridge.	MSTU:	Municipal Service Taxing Unit
DOR:	Department of Revenue.	NFPA:	National Fire Protection Association.
ELMS:	Environmental Lands Management.	NOI:	Notice of Injury
EMS:	Emergency Medical Services.	O & M:	Operation & Management.
EMT:	Emergency Medical Technician.	OMB:	Office of Management & Budget
FAA:	Federal Aviation Administration.	OSHA:	Occupational Safety & Health Administration.
FACE:	Florida Association of Code Enforcement	PACE:	Practical, Academic and Cultural Education.
FDEP:	Florida Department of Environmental Protection.	PAX:	Passengers (acronym used by the airport).
FDOT:	Florida Department of Transportation.	PFC:	Passenger Facility Charge
FKAA:	Florida Keys Aqueduct Authority.	R & B:	Roads & Bridges.
FP&L:	Florida Power & Light.	R & R:	Renew & Replace.
FS:	Florida Statute	REP:	Radiological Emergency Preparedness.
FTE:	Full-time equivalents.	RFP:	Request for Proposal.
FY:	Fiscal Year.	RFQ:	Request for Qualifications
GA:	General Aviation.	ROGO:	Rate of Growth Ordinance.
GASB:	Government Accounting Standards Board.	SBA:	State Board of Administration.
GFOA:	Government Finance Officers Association.	TDC:	Tourist Development Council.
GIS:	Geographic Information System.	TRIM:	Truth in Millage.
HVAC:	Heating, Ventilation and Air Conditioning.	VA:	Veterans Affairs.
LCP:	Livable CommuniKeys Program.	VAB:	Value Adjustment Board.
LDR:	Land Development Regulations.	WW:	Wastewater
LK:	Lower Keys.		