Monroe County, Florida
Board of County Commissioners

Fiscal Year 2011

Adopted Annual Operating & Capital Budget

Monroe County
Florida

Fiscal Year 2011
Adopted Annual Operating & Capital Budget

Board of County Commissioners

Mayor Sylvia J. Murphy, District 5
Mayor Pro Tem Heather Carruthers, District 3
Commissioner Kim Wigington, District 1
Commissioner George Neugent, District 2
Commissioner Mario Di Gennaro, District 4

Roman Gastesi
County Administrator and Chief Budget Officer

Debbie Frederick
Deputy County Administrator

Office of Management and Budget Staff

Tina Boan, Budget Director
Penny Jonscher-Kipp, Sr. Budget Analyst
Emie Coughlin, Sr. Budget Analyst
Alice Steryou, Budget Analyst
Lisa Tennyson, Grants Administrator

MISSION STATEMENT

The mission of Monroe County is to provide outstanding public service responsive to the needs of our citizens, our unique community, and our environment.

VISION STATEMENT

Utopia in the Florida Keys

Working and learning together to maintain the diverse community by preserving the natural resources and habitat that makes us a unique and preferred place to live and visit!

VALUE STATEMENTS

We Believe in the Highest of Ethical Behavior as we Sail the Seven "C"'s.

Competence – knowledge. We encourage a competent workforce through continuing education and training. Knowledge adds value to the services we provide and increases employee and citizen satisfaction.

Creative – new ideas. We are open to new ideas. We believe in taking fresh approaches to overcome challenges while striving to add value to the services we provide to our community.

Committed – career as a calling to public service. We believe that service to government is the highest career calling. A professional attitude imposes a pledge of excellent performance with a commitment to the organization.

Concern – fiscal responsibility. We believe fiscal responsibility demonstrates our respect for the citizens whose taxes support our organization. Fiscal responsibility recognizes that most problems cannot be solved by money alone; however, take seriously our task to safeguard the public trust.

Care – positive and supportive work environment. We provide a positive work environment for our employees by recognizing their needs and allowing a balance with their professional and personal lives. We treat everyone with respect. We are compassionate and responsive to the needs of all citizens.

Communication – exchange of ideas. We believe that two way communications amongst our organization, our employees, and our citizens is essential. We encourage feedback and the sharing of ideas. By working together, we can share information and improve our services through open government.

Continuity – fairness, equality and sustainability. We believe in fairness and equality and place emphasis on truth and honesty in all of our actions. Through the use of strategic planning we ensure the continuity and sustainability of County services and programs.

Table of Contents

Introduction

Budget Message A-1
Distinguished Budget Presentation Award A-11
Adopted Organizational Chart A-12
Statistical and Supplementary Data A-13

Executive Summary

Introduction to County Budgeting B-1
Goals and Policies B-7
Financial Policies B-9
Fund Descriptions B-12
Fund Summary B-13
Projected Changes in Fund Balance B-29
Revenue Budget Trends B-32
Ad Valorem Millage Summary B-40
Appropriation Trends B-43
FY 2011 Adopted Fiscal Plan Revenue Summary B-46
FY 2011 Adopted Fiscal Plan Summary B-48
FY 2011 Adopted Position Summary B-52

Board of County Commissioners

Board of County Commissioners C
- Organization Chart C-1
- BOCC C-2
- BOCC Administrative C-5
- Housing Assistance C-6
- Other Non-profit funding (Not HSAB) C-7
- Human Service Advisory Board Funding C-8
- BOCC Miscellaneous C-9
- Employee Fair Share Housing C-10
- Reserves C-11
- Budgeted Transfers C-12
- Debt Service- 88 Refund C-13
- 2003 Revenue Bonds C-14
- Quasi-External Services C-15

Budget by Division/Department

Division of Employee Services ..... D
- Organization Chart D-1
- Employee Services D-2
- Employee Services – Loss Control D-3
- Employee Services – Personnel D-4
- Employee Services – Worker's Compensation D-5
- Employee Services – Group Insurance D-6
- Employee Services – Risk Management D-7

Division of Public Works ..... E
- Organization Chart E-1
- Public Works E-2
- Public Works Management E-4
- Facilities Maintenance E-5

Table of Contents

Animal Shelters E-7
Road Department E-8
Fleet Management E-9
Impact Fees Solid Waste E-10
Solid Waste E-11
Recycling E-12

Division of Growth Management ..... F
Organization Chart F-1
Growth Management F-2
Growth Management Administration F-4
Planning Department F-5
2010 Comp Plan F-7
Planning Commission F-8
Environmental Resources F-9
Building Department F-10
Marine Resources F-11
Planning/ Building Refunds F-12
Code Enforcement F-13
Marine Projects F-14
Housing & Community Development F-16

Department of Veterans Affairs ..... G
Organization Chart G-1
Veterans Affairs G-2
Veterans Affairs G-3

Department of Airport Services ..... H
Organization Chart H-1
Airport Services H-2
Key West Airport H-3
Marathon Airport H-4
PFC H-5
Key West Airport Debt Service H-6

Division of Emergency Services I
Organization Chart I-1
Emergency Services I-2
Emergency Medical Air Transport I-4
Fire Rescue District 1 ..... I-5
Fire & Rescue Coordinator I-6
EMS Administration I-7
Emergency Management I-8
Fire Marshal I-9
LOSAP I-10
Impact Fees Fire & EMS I-11
Upper Keys Health Care Taxing District I-12

Department of Guardian Ad Litem ..... J
Organization Chart J-1
Guardian Ad Litem J-2
Guardian Ad Litem J-3

Table of Contents

Department of Project Management ..... K
Organization Chart K-1
Project Management K-2
County Engineer K-3
General Government Capital Projects K-4
Parks & Recreation Capital Projects K-5
Public Safety Capital Projects K-6
Human Services Capital Projects K-7
Impact Fees Roadways K-8
Impact Fees Parks & Recreation K-9

Department of Waste Water L
Organization Chart L-1
Waste Water L-2
Physical Environment Capital Projects L-3
Wastewater MSTU's L-4

Department of Budget & Finance ..... M
Organization Chart M-1
Budget & Finance M-2
Office of Management & Budget M-3
Grants Management M-4
Purchasing M-5

Department of Technical Services ..... N
Organization Chart N-1
Technical Services N-2
Technical Services N-3

Department of Social Services ..... O
Organization Chart O-1
Social Services O-2
Social Services O-3

Department of Extension Services ..... P
Organization Chart P-1
Extension Services P-2
Extension Services P-3

Department of Library Services ..... Q
Organization Chart Q-1
Library Services Q-2
Impact Fees Libraries Q-3
Libraries Q-4

Elected Officials

Elected Officials ..... R
Organization Chart R-1
Elected Officials R-2
Clerk of Courts R-4
Communications R-6
Impact Fees Police Facilities R-7

Table of Contents

Monroe County Sheriff R-8
Tax Collector R-11
Property Appraiser R-12
Supervisor of Elections R-13
State Attorney R-14
Public Defender R-15
Judicial Administration R-16

Appointed Officials & Boards

Appointed Officials and Boards ..... S-V
County Administrator Organization Chart S-1
County Administrator S-2
County Attorney Organization Chart T-1
County Attorney T-2
Tourist Development Council Organization Chart U-1
Tourist Development Council U-2
Medical Examiner Organization Chart V-1
Medical Examiner V-2

Capital Improvements Plan and Long Term Debt

Debt Service ..... W
Debt Service Budget Summary W-1
Debt Service Summary by Type W-3
Debt Service Schedule W-4

Capital Projects X
Capital Projects Plan Background X-1
Capital Projects Overview X-3
Roads and Bridges X-4
Impact Fees Roadways X-8
Impact Fees Parks and Recreation X-10
Impact Fees Libraries X-12
Impact Fees Solid Waste X-14
Impact Fees Police Facilities X-16
Impact Fees Fire Facilities X-18
One Cent Sales Tax Infrastructure X-20
2003 Revenue Bond Projects X-33
2007 Revenue Bond Projects X-39
Big Coppitt Wastewater X-49
Duck Key Wastewater X-57

Glossary & Acronyms

Glossary Y-1
List of Acronyms Y-6

INTRODUCTION

Budget Message

Introduction

The County Administrator and the Division of Budget and Finance are pleased to present to the Board of County Commissioners and the citizens of Monroe County the adopted budget for the coming fiscal year ending September 30, 2011. This budget includes not only the results of the efforts of people throughout the County Administration, but also similar efforts by the Constitutional Officers, with policy guidance and instructions from the Board of County Commissioners. In addition, this year‟s adopted budget reflects year three of property tax reform passed by the Florida Legislature.

According to the legislature, the taxpayers of Florida will have saved $15.6 billion from the "caps" imposed by the statute. In January 2008 voters were asked to approve a proposed revision to the constitution on property taxation with respect to homestead property. The amendment passed and the result changed the current homestead exemption by (1) increase the homestead exemption by exempting the assessed value between $50,00 and $75,000, except for school district taxes (2) allows homestead property owners to transfer up to $500,00 of their Save-Our-Homes benefits to their next homestead, (3) authorizes an exemption from property taxes of $25,000 of assessed value of tangible personal property and (4) limits the assessment increases for specified non-homestead real property to 10 percent each year, except for school district taxes.

For the 2007-2008 fiscal year Monroe County was required to cut taxes by 5% over the (2006-2007) level. It was based on how rapid property taxes had grown over the previous five years, and allowed for adjustments based on changes in population. The annual compound growth rate in per capita tax levies from fiscal (2001-02) to (2006-07) in Monroe County was 7.47% or $652.00 dollars of taxation per person in (2001-02) which increased to $935.00 per person in (2006-07). This calculation was not helped by population data which showed a decrease for the County over the 5 year period used in the statutory formula.

Counties like Monroe County that have compound annual revenue growth of more than 7% but not more than 9% were subject to second lowest reduction factor of 5% as mentioned above. Other reduction factors are 7%, and 9% which are for counties that had revenue growth of greater than 9% and 11% in per capita compound annual growth, respectively.

Although the "Save Our Homes" amendment which was passed in 1992 and was created with the intention of helping Florida‟s taxpayers; over time it has had the effect of shifting a disproportionate amount of the tax burden to businesses, non-homesteaded properties and renters, and has made people feel "locked" into their current homes, since in most cases, downsizing to a smaller and less expensive home would result in increased property taxes.

Because the constitutional amendment was approved by voters in January 2008, "Save Our Homes was replaced with a new "super exemption" which is estimated to provide 73% of homesteaded properties with a greater benefit than the previous "Save Our Homes" exemption. While the "super exemption" will cause the tax base of most taxing authorities to decline under the constitutional amendment, it will especially affect Monroe County, since property values have increased at a rate which is the highest of all 67 counties in the state. The impact on taxable value as a result of Amendment 1 for the county‟s county-wide taxing unit was a $527 million dollar

loss, this combined with the devaluation of property led to an overall reduction to the tax base of 5% county-wide for 2008.

The County has continued with its successful process toward more professionalized and refined budget preparation and adoption. In previous years, the review process has progressed from one of line by line detail to one of the Board of County Commissioners dealing with policies and trends so that the budget discussions could truly become a clear indication of where the Board of County Commissioners wished to place its priorities.

The Board of County Commissioners gave approval for the Budget to be presented in a new modern format. This step forward presents much more clearly, the relationships among the revenue sources, expenditures and personnel.

The budget, by its very nature, is the implementing document for the series of policies and programs that the County will pursue. Recognition of improvement and professionalism in the County‟s budget was again provided by the Government Finance Officers Association (GFOA), granting the County it‟s Distinguished Budget Presentation Award for eleven fiscal years in a row, 1999 through 2010.

During fiscal year 2007, many major issues developed that had direct impacts upon the fiscal year 2009 budget and the tax rates for the various taxing districts. While most of these changes were statutory in nature, there is a tendency to dwell upon the more controversial issues, forgetting that most of what county government does on a daily basis is does well, quietly, and without controversy. The adopted budget for fiscal year 2011 reflects the continuation of effective services, as well as responding to the more controversial issues and major challenges pertaining to state and federal funding decreases while mandating more programs to be paid by local government agencies.

The budget, tax table and millage table reflect the split of municipal policing functions. Over the last several years, there were several Municipal Service Taxing Units (M.S.T.U.) created by ordinance, some of which have already levied taxes for administrative portions of wastewater projects. Only 2 M.S.T.U.‟s (Big Coppitt and Duck Key) were levied taxes in fiscal year 2008. Wastewater M.S.T.U.‟s were not levied in 2009 or 2010, the 2011 Budget includes a tax levy for the Duck Key M.S.T.U. as construction is currently underway on that project.

- The City of Marathon has the authority to levy its own ad valorem taxes for the purpose of dealing with wastewater, making the levy by Monroe County through an M.S.T.U. unnecessary. Please note that there is no millage levied in the Marathon M.S.T.U. for wastewater on the millage sheet. (see B-40)

- On July 20, 2005 the County passed resolution number 263-2005 to authorize on October 4, 2005 a referendum election for the electors of the district to approve the district assessing and imposing ad valorem taxes not to exceed one mil and the said referendum was approved by the voters and created the Key Largo Fire Rescue and Emergency Medical Services District, a district that became fully independent of the County as of October 1, 2006 making the levy by Monroe County through the

district 6 M.S.T.U. unnecessary as well. All of the terms of the inter-local agreement with respect to the transfer of the assets and fund balance have been affected as of the date of this report.

- The budget reflects the requirement that the Tourist Development Council provide thirty percent of revenues toward tourist related capital projects costs, such as beach improvements and museums.

- The budget reflects the control of costs in the group benefits program and lower prescription plan co-pays have been maintained at the lower and more affordable level. Dental and Vision benefits are available to employees through nominal payroll deductions. During 2007, an additional wellness benefit was added to the group insurance plan which among other things provides the benefit of an annual physical without first having to meet the deductible.

- The budget includes the County‟s continued support for community based human service organizations.

- The budget responds to state mandated cost increases, especially in reference to juvenile justice funding, and Baker act requirements, both of which the county considers unfunded mandates.

- The budget responds to the impacts of the State government‟s Revision 7 to Article V of the Florida Constitution, in FY 2005, which overall saved the county approximately $1.5M in the first year of implementation, and will continue to save the county resources as the funding for state courts is provided from state revenues, and funding for offices of the Clerks of the Circuit and County Courts performing court related functions, shall be provided by adequate and appropriate filing fees and service charges collected locally.

Budget Themes

The fiscal year 2009 adopted budget was a reversal of previous year‟s budgets in that limitations were been placed on tax levies, thereby reversing the county‟s ability to make immediate decisions that were made in previous year‟s tax levies. Additionally, the General Fund balance became an issue and focus was placed on restoration to ensure adequate reserve levels.

The policy established by the Board of County Commissioners in reference to fund balances has served to provide predictability as to the availability of funds to respond to general needs and problem areas. This policy has not specifically been discussed, nor was any specific guidance given, but in light of the property tax reform, and the reduced fund balances of many funds, the 2011 budget appropriates at least 2-3 months of operating costs in the funds.

This budget continues the progress made in various areas in previous years. As was discussed in previous budget messages, the budget presents a balanced picture of the need for fiscal conservatism and the desire on the part of the citizens for increases in services.

Budget Message

The guidance communicated to the organization was to prepare an FY 2011 budget that was flat with FY 2010, while protecting current levels of service to the community. This has been accomplished by absorbing anticipated increases in fuel, contractual agreements, salaries, and benefits, with increased efficiencies elsewhere.

The FY 2011 budget maintains current funding levels for community-based organizations and provides the required additional grant match for in-house Social Service programs

This budget also includes the following service level enhancements:

- Increased Marine Pump-out services, with the addition of a new pump-out vessel;
- Addition of 1 FTE boat captain;
- Funding for Florida Association of Code Enforcement training for Compliance Officers;
- Meets roll-back taxes;
- Maintains current library funding and hours of operation;
- Includes funding to upgrade wastewater at county buildings;
- Addition of Unsafe Structure Program;
- Upgraded internet access at libraries;
- New veterans client data-base software;
- Re-instituted computer replacement program;

As in past years, a number of other themes were prevalent in the budget. Many of these will be familiar to the Board of County Commissioners since they have been major influences on the budgets for years.

- The budget responds to outside pressures that have a major impact upon the County‟s finances. This includes the cost of property insurance which shows up as higher premiums in the County‟s risk management fund, as well as the necessity of complying with federal mandates such as the Americans with Disabilities Act, the Fair Labor Standards Act, the Family and Medical Leave Act, Federal Department of Transportation Drug/Alcohol Program requirements, Occupational Safety and Health Administration requirements, etc. In addition, FEMA has required the county to provide evidence of insurance on infrastructure and capital assets that were previously uninsured by the county, in order to receive payments for repairs and other disaster related losses.

- The budget reflects continued stability in the workers‟ compensation fund. While there was no billing of workers compensation for fiscal 2007, which was one of many ways to reduce overall expenditures, these billings were resumed in 2008 and the fund remains sound.

- The budget continues to respond to mandates upon the County government. One of the major issues is the detention facility on Stock Island and the need to maintain and protect that huge investment. Maintenance and operations are identified in both the County Administration and the Sheriff‟s budgets.

- The budget continues to respond to the Board of County Commissioners‟ policy of expanding park and recreational facilities. There are funds budgeted for the increase in maintenance and upgrading of existing parks with the use of impact fees in FY11.

- The budget continues to respond to major long range initiatives and policies adopted by the Board of County Commissioners, including the implementation of the Comprehensive Plan, the Livable CommuniKeys Program, the preparation of new land development regulations; implementation of wastewater treatment programs, and the activities necessary to comply with the Administration Commission‟s new work program and rule. The cost of compliance with the requirements of the Carrying Capacity Study will need to be shared with other governmental levels.

- The budget responds to the legislature‟s property tax reforms, and as such, for the fourth consecutive year there are no cost of living or merit raises currently budgeted other than those raises which are required by collective bargaining agreements.

- Although the budget responds very clearly to the continuing commitment of the Board of County Commissioners to fund human service and social service agencies in the community through the work of the Human Services Advisory Board, there are other requests from community organizations for additional funding, which have been carefully considered. Both the Human Services Advisory Board and directly funded non-profit organizations remained flat for FY11.

Budget Management

Cost Management - During the 2008 fiscal year, it was apparent that the state of the economy was headed for a down-turn. Administration undertook several initiatives to help prepare for future budget years, including a hiring freeze (that continues into the current fiscal year) and changes to employee benefit packages that provided for additional savings. These initiatives, along with layoffs, resulted in a 14% reduction to the workforce.

Major re-structuring began in FY08 to consolidate the organization and find greater cost savings. Nine divisions were reduced to 4 divisions and staffing under the BOCC was cut by 14%. Union contracts were re-negotiated and the county specifically benefited by removing the “evergreen” clause from the IAFF agreement. The fleet replacement program was evaluated and new vehicle purchases were reduced as well as the elimination of take home vehicle privileges for employees not required to be on call 24 hours. A bio-fuel pilot program was implemented to reduce fuel costs and help the environment. All phone contracts were reviewed and re-negotiated for considerable savings. Legal staff was increased to allow for a significant reduction in costly outside legal counsel. Staff is regularly performing cost benefit analysis and using outside contract work whenever savings can be achieved. These continuing efforts focus on providing the best service available most efficiently, and have provided several millions of dollars in savings to the County.

Budget Message

Revenue Trends - The Proposed Budget was developed in consideration of the economic downturn and the resulting negatively impacted tax revenues. The County"s major sales tax revenues account for 15% of the total budget; they support general operations and help offset property taxes. Administration will continue to estimate revenues in a conservative but reasonable manner, based on current economic trends and historical data which appear to indicate a very slow growth rate recovery.

The Local Government Half-Cent Sales Tax serves as an example of what we face in terms of lost revenue; it has experienced a significant reduction since FY07. This important sales tax source equates to 42.3% of sales tax revenue received in the General Fund, and additionally serves as the largest revenue source used to support Growth Management activities in the Planning, Zoning, and Code Enforcement Fund.

Reserves – In 2007, Monroe County Government recognized the need to address potential fund balance shortfalls. With that in mind, the Administration worked to re-build two reserves in its General Fund: a Contingency/Emergency/Disaster Reserve of $10 million dollars and Budget Stabilization/Cash Flow Reserve equal to four months of operating expenditures. The Board immediately implemented a corrective action plan to correct and maintain adequate funding levels. As of September 30, 2009, this objective was met. The fund balance in the General Fund is $28 million dollars. This was accomplished by controlling spending, reducing employee staffing levels, implementing purchasing freezes, and utilizing conservative revenue and expenditure estimates. The Board continues to consider having additional surplus funds over and above the minimum requirements, which should be available to help offset any additional revenue reductions that may be experienced, as well as future capital infrastructure needs and unanticipated unfunded mandates that may be imposed upon local government.

General Operating Fund- Fund Balance

		Operating Capital		
	Budget	4 Months	5 Months	6 Months
FY 2011 Operating Budget	44,643,295	14,881,098	18,601,373	22,321,648
Hurricane/Disaster Reserve		10,000,000	10,000,000	10,000,000
Minimum Fund Balance		24,881,098	28,601,373	32,321,648

Comprehensive Plan – When the 2010 Comprehensive Plan took effect in July of 1997, the County focused its" attention to implementation. Much has transpired since then and the County has been funding significant parts of that plan.

In 1999, the Governor and Cabinet, sitting as the Administration Commission, adopted a new multi-year work program requiring the County, in conjunction with a variety of other agencies, to meet certain goals over the life of the work program. In recent years, the County has made substantial strides. Fiscal year 2010"s budget included $300,000 for Comprehensive Plan implementation, with completion of the plan scheduled in FY11. General work associated with the wastewater program has been funded with the use of M.S.T.U funds. However, the capital costs are being handled mostly through the capital program. With the wastewater program being an unfunded mandate from the State, it has been difficult to fund the entire project (in excess of $200M).

Budget Message

A major effort during the year in reference to implementing and improving the Comprehensive Plan will be the continuation of the Livable CommuniKeys Program. This will continue on Big Pine Key in conjunction with the habitat conservation program and the countywide carrying capacity study. There are program areas for Stock Island and two additional areas in the Lower Keys from Little Torch to Sugarloaf and Rockland to Saddlebunch. In the Upper Keys, there will be an ongoing Livable CommuniKeys Program in Key Largo and Tavernier.

Human Service Organizations – During the preliminary budget discussions, the Board of County Commissioners reviewed the level of funding available for non-profit community based organizations. As in the past there were additional requests from a variety of nonprofit agencies, the dramatic upward trend in funding the not-for- profit organizations is not new. Under the philosophy of devolving power back to the states, the federal government has provided states with additional responsibilities for programming yet has provided fewer resources to support these programs. The county has tried to provide the requests of all of the not-for profits, but again, property tax reform has limited what the county can provide. This budget maintains the current level of funding for community-based organizations.

Likewise, the states have been shifting more programs, especially in the human and social service category, back to local communities with less funding support than previously provided. Since community needs continue to exist and to grow, local government frequently becomes the last refuge to provide the much needed funding for community service organizations, and so there are funding cuts in this area as well.

Solid Waste and Recycling Rates – The impact of hurricane and tropical storm clean-up costs from 1998 and 1999 have caused some concern in reference to the rates. Similarly, these concerns will become apparent again as the county continues to recover from the storms of 2005 and Hurricane Wilma which struck the county at the beginning of fiscal 2006. After the 2009 budget process, the Administration was concerned that there would be a need to increase the residential collection rate to cover the cost of residential collection, recycling, related programs, haul out and the declining fund balance to a level that was getting dangerously low. Efforts have succeeded in stabilizing haul out rates for the past four years and next four years, doing away with various cost elements in the contract with the haul out contractor. New franchisee agreements have been negotiated and adopted. However those efforts were not enough and the Board of County Commissioners did approve to increase the FY10 collection rates for the first time in 14 years. This effort will help increase the fund balance over the next several years. No increase was approved for FY11.

Key West International Airport Terminal Renovation Project (Terminal Complex) –On April 19, 2006 the Board of County Commissioners approved a plan of finance for the New Terminal Complex at Key West International Airport. The county‟s engineer URS has estimated the total project cost to be $31,186,901 not including interest and other debt issuance costs. This cost has also been by the County‟s Financial Advisors and Airport consultants in the analysis of financial feasibility. The majority of the project cost will be funded by a (VRDO) Variable Rate Demand Obligation. $8.0 million of the cost has been pledged by the county in the Capital improvements

plan, which will cover the non-(PFC) Passenger Facility Charge approved portions of the project. The current plan of finance assumes $8.708 million in state grants and $4.6 million of (FAA) Federal aviation Administration (AIP) Airport Improvement Grants which will be used to advance repay the V.R.D.O‟s. The Airport Terminal Project was completed in 2009 with use of the new facility beginning in June.

Road & Bridge Fund- One of the major changes that the Board of County Commissioners approved during FY09 was to increase motor fuel gas taxes in order to stabilize the fund balance in this fund. Prior years efforts to stabilize this fund did help but as the county continued to share gas tax revenues with municipalities and decreasing state shared constitutional gas tax revenues, the fund balance decreased over the last several years. Starting January 1, 2010, motor fuel gas taxes were increased 4 cents from 6 to 10 cents per gallon, while diesel fuel gas taxes will remain the same at 13 cents per gallon.

BUDGET SUMMARY

This section will cover a number of issues with which the Board is generally concerned. These issues are highlighted to assist in an understanding of the major issues that are creating changes.

Presentation January 2008

In anticipation of changing budget situations, and the issue with declining fund balances the Administration presented an overview of history and issues to the Board of County Commissioners to help prepare for the budget year. The presentation covered a wide variety of issues including the ones identified below.

The presentation discussed possible decline in property values in Monroe County and the new laws pertaining to maximum millage rate caps.

Administration provided detailed information on the decline in the General Fund‟s fund balance and recommended immediate expenditure cuts. Those cuts included reductions in Library hours, elimination of 23 positions, reorganization, and recommended funding reductions for the 2009 budget.

The Board also approved cuts to employee benefits and some reductions to service programs such as the transportation program. The presentation also, identified a number of major issues that were important for this year‟s budget. Included among those were no recommended compensation increases, and further cuts through-out the budget cycle.

Budget Message

SUMMARY OF ISSUES

Major Issues

There are issues of which the Board should be aware in the development of this budget. Some of these have been discussed previously and are repeated here for the sake of putting them together with other issues that are part of our considerations.

1. Budgeted Fund Balance appropriations have been included in the budget according to the minimum required cash needed to operate a fund for two months of operations for many of the funds, and in accordance with the Boards policy in many of the other funds.

2. Full cost allocation figures have been applied to next year‟s budget based on actual „09 expenditures and are included under the budget of the Board of County Commissioners.

3. While the Group plan is actuarially sound, implantation of GASB 45 will reveal the unfunded liability of Other Post Employment Benefits (OPEB) that are future liabilities of the County.

4. The cost of living in the Keys has continued to increase significantly, and the value of property has declined. Recruitment and retention of employees have become major issues. The compensation proposal included with this budget, which includes no increase, is solely based on the restrictive implications of property tax reform passed by the legislature.

General Information

The general fund on the adopted fiscal year 2011 Millage sheet is divided into two categories, Library and Other. The tax collection for the Library portion of the fund has been combined with other general fund activities. Additionally, the line "Other" includes all of the general fund activities.

The next line item is Law Enforcement and Jail Judicial. Mostly this consists of the Sheriff‟s budget for county-wide services. There are unincorporated taxing districts that provide various municipal services. The General Purpose Municipal Service Taxing Unit (MSTU) includes the entire growth management, fire marshal, parks and beaches functions. Next is the Local Road Patrol Law Enforcement District. This covers the municipal policing services that the Sheriff provides in the unincorporated areas of the County.

The Lower and Middle Keys Fire & Ambulance District 1; which includes all of unincorporated Monroe County except for Key Largo; which became an independent district on October 1, 2006; and Ocean Reef, which is District 7. This district was exempt from the five

percent legislative reduction but was required to reduce it"s collection by 3%. During 2005 and 2006, the Board created several new Wastewater Municipal Service Taxing Units.

CONCLUSION

Although the economy is showing signs of improvement, economists are predicting a slow recovery over the next couple years. As such, the stability of our property tax base and the anticipation of another decrease for FY12 still remain major budget concerns.

We remain vigilante in our management of future expenses, a large portion of which are uncontrollable such as retirement rates, energy/fuel, emergency vehicles, and insurance costs, whose increases may exceed that of our revenues.

We also continue to carefully monitor and anticipate costs associated with unfunded mandates from the State, especially as it attempts to balance its deficit budget by passing costs down to the local level. The county remains opposed to the imposition of unfunded mandates and will continue to espouse this position in the next legislative session.

I would like to thank the Board of County Commissioners, the citizens of Monroe County, and staff for their efforts and cooperation for this proposed budget. This budget is a tool that drives performance, supports the needs of the community, and confirms our commitment to provide outstanding service to our tax-payers.

County Administrator
September, 2010

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Monroe County

Florida

For the Fiscal Year Beginning

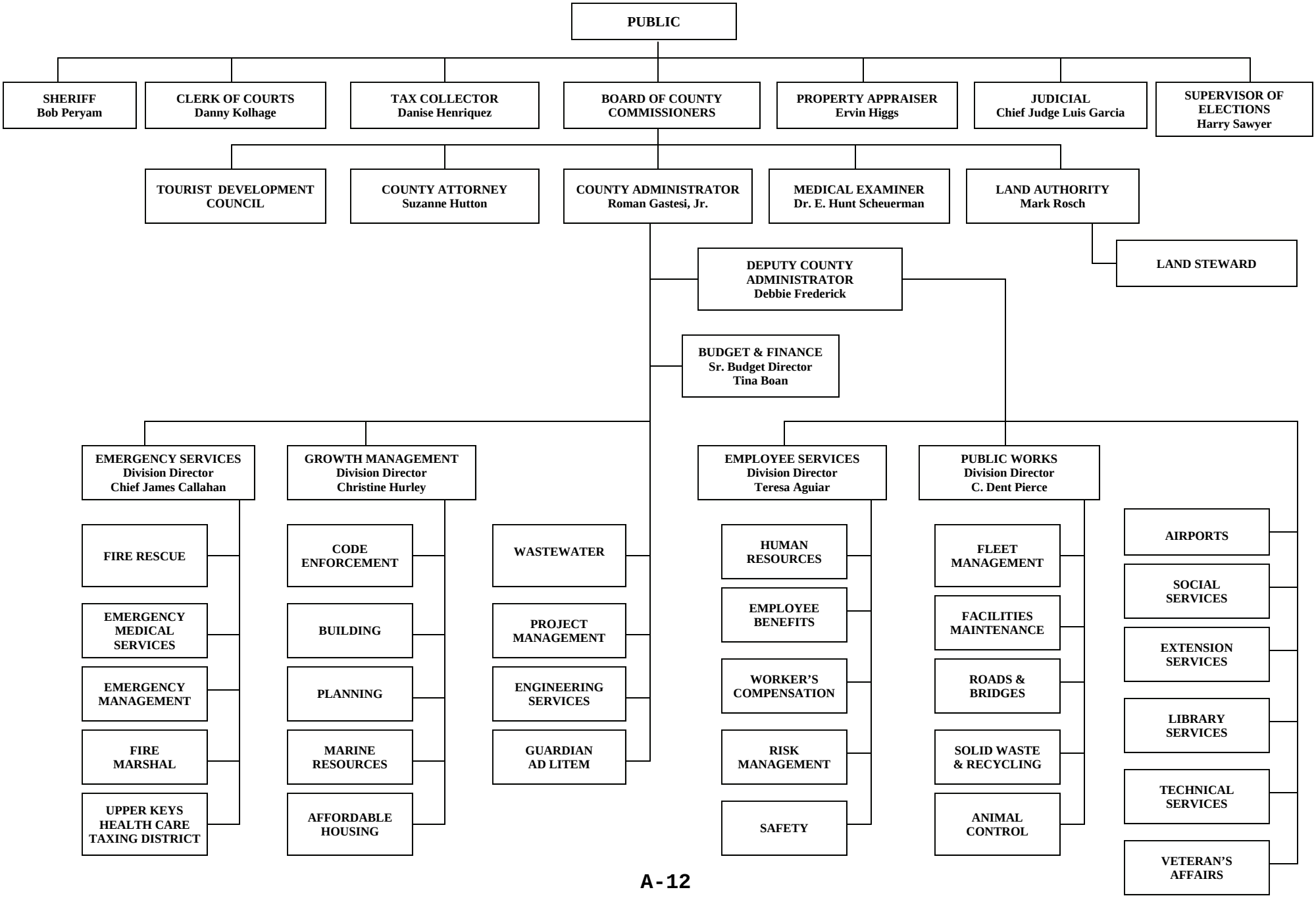
October 1, 2009

President

Executive Director

Adopted Monroe County Organizational Chart

09/2010



Statistical and Supplemental Data

GEOGRAPHIC AREA

Monroe County is the southernmost county in Florida and the United States. It is made up of the Florida Keys and portions of the Everglades National Park and Big Cypress National Preserve. These parks are mostly uninhabited mainland areas. Most known are the Florida Keys with its string of islands connected by U.S. Highway 1, which ends in Key West, 150 miles southwest of Miami. Key West is the largest island in the chain with a natural deep water harbor.

In total area, Monroe County is comprised of 3,737 square miles, 27% land area and 73% water area[1]. The Florida Keys proper are an elongated, curved bow like chain of low lying rocky islands over 220 miles in length. They extend from the southeastern tip of the Florida peninsula to the Dry Tortugas and lie between the Gulf of Mexico and the Atlantic Ocean. Just miles offshore on the Atlantic side of the keys is the only living coral reef in the continental United States. No point, in the keys, is more than four miles from water.

HISTORY

1513- On his search for the "Fountain of Youth", Spanish Explorer Juan Ponce de Leon first landed near St. Augustine and then sailed south passing along the Florida Keys. The "Age of Exploration" helped create a trade route between Europe and Central and South America with a port stop in Cuba, which is 90 miles south of Key West.

1821- Spain ceded Florida to the United States according to the terms of the Adams-Onis Treaty.

1822-A small naval depot was created in Key West to help rid the area of pirates. Due to its' location between the Atlantic Ocean and the Gulf of Mexico and a deepwater channel, Key West today remains an important military post.

July 2, 1823-An act of the Territorial Legislature established Monroe County as the 6th county in the Florida territory. Monroe County was named after then President James Monroe, our 5th U.S. President, who served between 1817 and 1825.

1828-The City of Key West was incorporated and became the county seat. Population at that time was less than 600 people and the main industries were salvaging shipwrecks from the reef and fishing.

1845- Florida was granted statehood.

Late 1800's-The economy in Key West evolved from ship salvaging to cigar production. At the height of the cigar industry there were approximately 200 cigar factories in Key West producing 100 million hand rolled cigars annually[2]. One of those cigar factories, the E. H. Gato Building, today is home to Monroe County government offices.

1912-The Florida Keys were changed when Henry Flagler's railroad (Florida East Coast Railway) was completed and the first train arrived from Miami to Key West. This meant that the islands were connected by rail instead of using a ferry system to get from island to island.

[1]Source: Florida Statistical Abstract 2009, University of Florida, Bureau of Economic and Business Research
[2]Source: www.en.wikipedia.org/wiki/Key_West

By 1930- Manufacturing competition from Tampa and Ybor City put an end of Key West's hand rolled cigar industry.

The Hurricane of 1935 ended rail service in the Keys when portions of the tracks in the Upper and Middle Keys were destroyed. Due to costs, those tracks were never rebuilt. But you can see a rail bridge today at Bahia Honda State Park.

1938-The United States Government rebuilt the rail lines as an automobile highway and became an extension of U.S. Highway 1. This meant that there was a highway along the East Coast of the United States linking Key West to Maine. Tourism was able to evolve into the major industry that it is today.

1940's-At the beginning of World War II, the U.S. Navy increased its presence around Key West. Naval Air Station (NAS) Key West is now a training site for Navy pilots. Trumbo Annex is now a docking area for the U.S. Coast Guard. Truman Annex was a submarine pen and used for the Fleet Sonar School[2].

1969-The first cruise ship docked at the Navy's pier in the Truman Annex[2]. Key West is now a port of call for many cruise ships.

Demographics

Population[1]	1990 Census	2000 Census	2008 Estimate	% Change
Unicorp. Area	52,032	36,036	34,788	-3.46%
Key West	24,832	25,478	23,024	-9.63%
Marathon		10,255	10,097	-1.54%
Islamorada		6,846	7,113	3.90%
Key Colony Beach	977	788	854	8.38%
Layton	183	186	205	10.22%
Population Total	78,024	79,589	76,081	-4.41%

Islamorada incorporated in 1998
Marathon incorporated in 2000

Components of Change [1]
Total decrease (2008 vs 2000) -3,508 (natural increase 369, net migration -3,877)

2008 Census Demographic Profile

General Characteristics	
Total Estm. Population[1]	76,081
Male	40,000
Female	36,100
Median Age	45.6 years
Under 17 years	13,181
18 to 34 years	13,308
35 to 54 years	24,358
55 to 64 years	12,222
65 years & over	13,012

Social Characteristics[3]	
Population 25 years & Over	57,486
High school graduate or higher	90.4%
Bachelor's degree or higher	30.0%
Civilian veteran's (18 years & over)	8,793
Foreign born	11,708
Male, now married, except separated	17,293
Female, now married, except separated	15,526
Homeless	1,121

[1]Source: Florida Statistical Abstract 2009, University of Florida, Bureau of Economic and Business Research
[2]Source: www.en.wikipedia.org/wiki/Key_West
[3]Source:www.factfinder.census.gov

2008 Census Demographic Profile (cont.)

Average household size[3]	2.41	
Average family size	2.93	
Total housing units[6]		53,646
Occupied units	29,964	
Owner occupied		20,655
Renter occupied		9,309
Vacant units	23,682	

Economic Characteristics[3]

In labor force (16 years & older)	40,951
Median household income	$56,984
Median family income	$69,556
Families below poverty level	6.5%
Individuals below poverty level	10.3%

Housing Characteristics[3]	Monroe Co.	U.S. Average
Owner-occupied homes	20,655	
Median value (dollars)	613,900	192,400
Median of selected monthly owner costs		
With a mortgage (dollars)	2,720	1,508
Not mortgaged (dollars)	643	425

Registered Voters[4], as of 11/23/2010

Affiliation	
Republican	19,194
Democrat	18,099
No Party	14,391
Total Reg. Voters	51,684

Personal Bankruptcy Filing Rate[5]

(per 1,000 population)	Monroe County	Florida
2000	2.10	4.45
2009	3.30	4.87

Total Personal Income [7]			Per Capita Income [7]		
	in Dollars	% Change		in Dollars	% Change
2008	4,531,670	0.5	2008	61,825	0.6
2007	4,511,348	5.2	2007	61,446	6.2
2006	4,287,418	10.8	2006	57,857	13.9
2005	3,868,314	9.7	2005	50,809	12.2
2004	3,526,669	12.3	2004	45,271	13.7
2003	3,140,067	3.9	2003	39,808	4.0
2002	3,022,925	0.4	2002	38,283	0.6
2001	3,010,020	-0.4	2001	38,051	0.1
2000	3,022,845	--	2000	38,031	--

In 2007, Monroe County had the highest cost of living of all the counties in Florida. The Florida County Retail Price Index[1] average was 100, while Monroe County's index was 142.82. This meant that for the same basket of goods and services purchased by Monroe County residents, it cost them 42.82% more than by the average Floridian. Breakdown for each category is listed below.

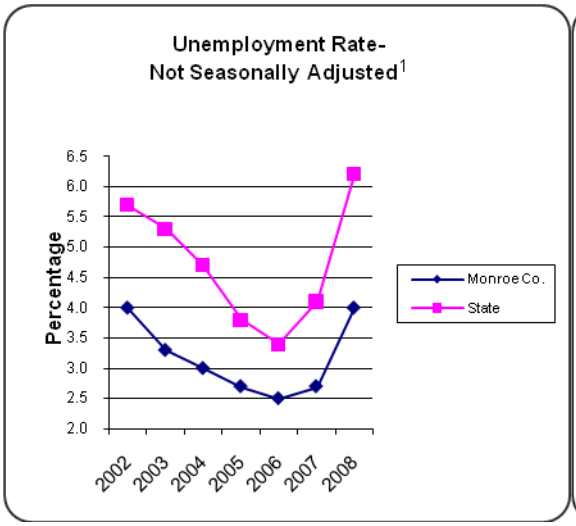
Housing	194.45
Other Goods/Services	103.32
Transportation	102.54
Medical Care	102.12
Food & Beverages	100.38

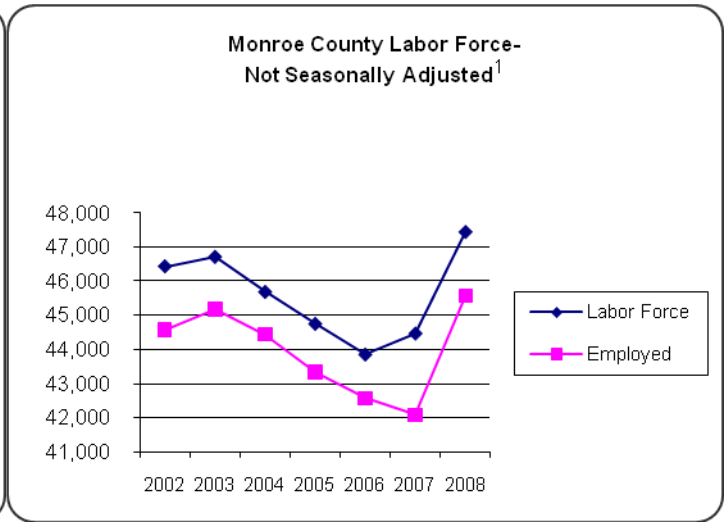
[1] Source: Florida Statistical Abstract 2009, University of Florida, Bureau of Economic and Business Research
[3]Source:www.factfinder.census.gov
[4]Source: www.keys-elections.org
[5]Source: www.EDR.state.fl.us/county%20profiles/monroe.pdf

Economy

2009 Fourth Quarter Census of Employment and Wages[6]

Industry	Average Establishment	Average Employment	Average Weekly Wage
Total, all industries	4,194	34,069	$77
Goods- Producing	657	2,482	$762
Construction	557	2,082	$733
Manufacturing	70	266	$1,195
Natural Resoures & Mining	30	174	$542
Services- Producing	3,537	31,586	$778
Trade, Transprtn & Utilities	949	7,133	$722
Prof. & Bus. Services	704	2,643	$1,256
Leisure & Hospitality	655	10,854	$554
Financial Activities	467	1,949	$991
Other Services	355	1,250	$677
Education & Health Services	266	4,315	$832
Public Administration	73	3,024	$1,083
Information	64	416	$1,034
Unclassified	4	2	$4,826





[1] Source: Florida Statistical Abstract 2009, University of Florida, Bureau of Economic and Business Research
[6]Source:www.fred.labormarketinfo.com/lmi/are/areaprofiledata

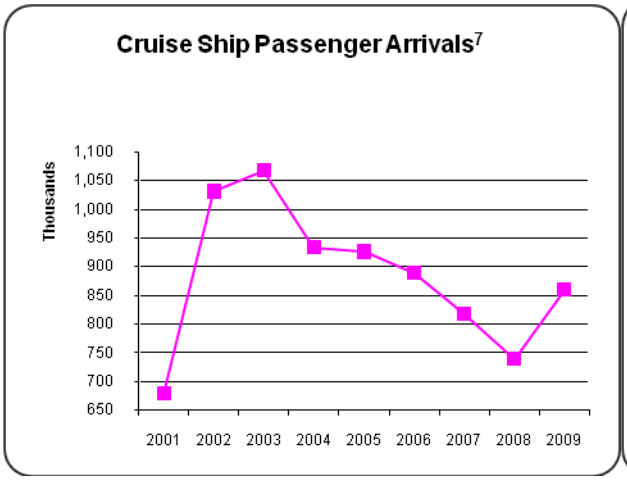
Fishing Industry

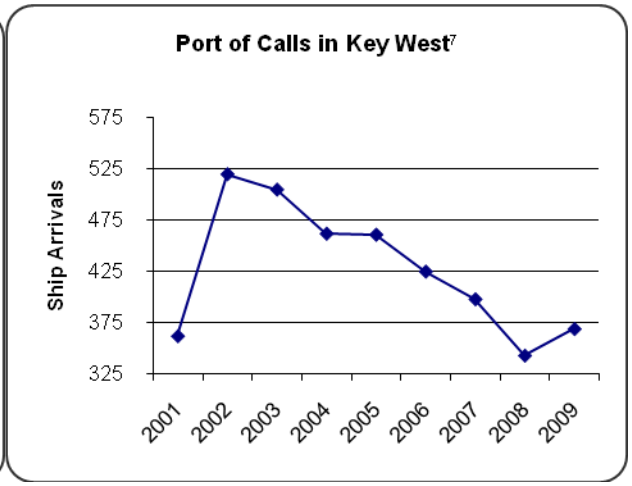
Fish and Shellfish Landed by Pounds[1]

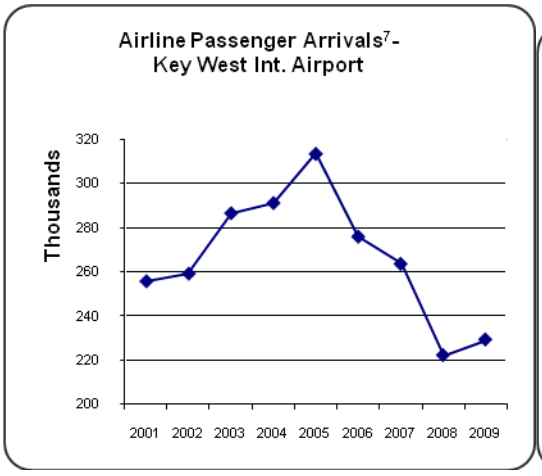
	2008	2007	2006	2005
Fish	3,501,677	4,089,441	5,653,845	6,559,015
Shellfish	4,553,244	5,389,424	6,761,433	6,139,730
Total	8,054,920	9,478,865	12,415,278	12,698,745
Trips	24,780	34,268	33,907	34,946

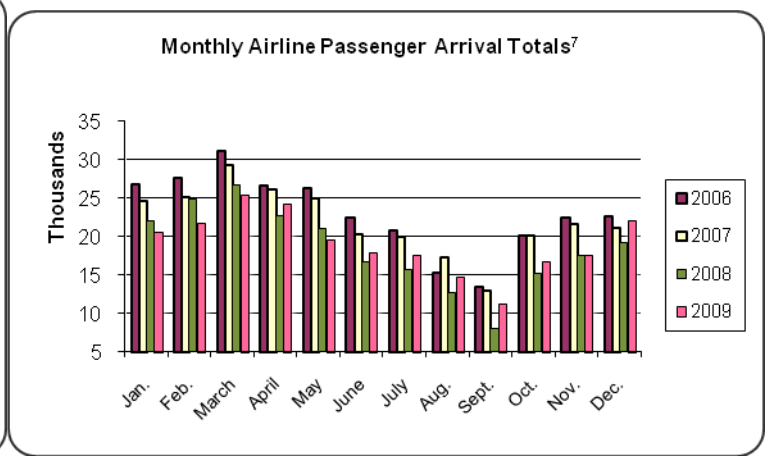
Tourism

2009 saw an increase in the number of cruise ships stopping in Key West's port and the Key West International Airport saw a slight increase in the number of passengers disembarking from 5 commercial airline services. Driving to the Key's jumped up by 12% in 2010[8]. (See graphs below)

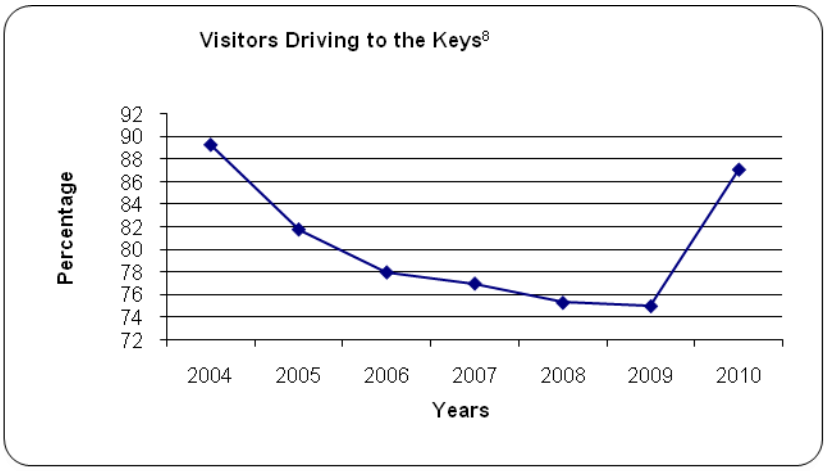








[1] Source: Florida Statistical Abstract 2009, University of Florida, Bureau of Economic and Business Research
[7]Source: Keywestchamber.org/cominfo/trends.pdf
[8]Source: Monroe County Tourist Development Council



Public Lodgings- 2009[1]				Tourist Facilities- 2009[1]			
	# of		# of		# of		
Apartment Buildings	110	Units	1,923	Licensed Hotels	30	# of Units	2,619
Rooming Houses	4	Units	19	Licensed Motels	197	# of Units	5,533
Rental Condominiums*	622	Units	4,787	Licensed Food Estb.	463	Seating Capacity	43,736
Transient Apartment Bldgs**	151	Units	949				

*/Rental condominiums include resort condominiums and resort dwellings.
**/Apartments with rent for 6 months of less.

In the Monroe County Tourist Development Council (TDC) FY2010 Visitor Profile Survey, it reports that 19% of the visitors to the Florida Keys are other Floridians, followed by visitors from New York, New Georgia, New Jersey and Pennsylvania. 33% of the visitors are from other countries. Top of the list of foreign visitors are from Canada and the Scandinavian countries. The average length of stay was 5.64 nights. While here, those surveyed ranked Dining Out as their favorite recreational activity. Other top recreational activities include (in order by ranking) sightseeing, nightlife/going out to bars, viewing wildlife and beach activities.

The Occupancy Rate during 2009 was 70.3% of all lodging types in Monroe County, according to Smith Travel Research. This is an increase over the last 4 years.

Climatological Data

2008 Climate[1]

Coolest Month	January	Avg. High Temperature	75.9 degrees
Warmest Month	August	Avg. High Temperature	89.6 degrees
Rainiest Month	September	Avg. rainfall amount	6.86 inches
Driest Month	April	Avg. rainfall amount	0.01 inches

of 2005 Hurricanes - 4 Dennis, Katrina, Rita and Wilma
of 2008 Tropical Storms/Hurricanes - 3 Fay, Gustav and Ike

[1]Source: Florida Statistical Abstract 2009, University of Florida, Bureau of Economic and Business Research
[8]Source: Monroe County Tourist Development Council

Other Facts

Monroe County State Sales Tax Collections[9]

	Gross Sales	Taxable Sales	State Sales & Use Taxes
7/08-6/09	3,464,379,614	2,286,360,367	140,376,669
7/07-6/08	3,878,474,578	2,622,059,301	162,503,803
7/06-6/07	3,874,241,656	2,636,062,389	163,008,180
7/05-6/06	3,838,495,770	2,611,342,105	166,495,359
7/04-6/05	3,607,932,348	2,516,205,809	155,801,474
7/03-6/04	3,359,526,809	2,360,836,654	145,291,415

Local Government Tax Receipts[9]

	Local Option Sales Tax	Tourist Dvlpmt Tax	Convent. & Tourist Impact Tax	Voted One Cent Local Gas Tax	Non Voted Local Option Gas Tax
7/08-6/09	32,776,015	14,480,757	4,716,639	45,487	3,203,467
7/07-6/08	36,158,551	16,204,567	5,401,522	53,733	3,558,859
7/06-6/07	36,012,488	14,596,878	4,925,628	60,687	3,640,214
7/05-6/06	35,468,699	14,179,131	4,726,377	67,548	3,809,149
7/04-6/05	35,018,568	14,393,102	4,797,701	63,605	3,840,166
7/03-6/04	33,386,252	13,840,916	4,613,638	47,582	3,882,858

Assessed Value and Estimated Actual Value of Taxable Property [10]

	Real Property		Commercial	Less:	Total Taxable
Year	Residential Property	Commercial Property	Personal Property	Tax Exempt Property	Assessed Value
2009	$26,415,781,465	$10,012,549,128	$848,143,322	$10,710,450,011	$26,566,023,904
2008	$29,832,407,840	$10,159,577,233	$832,432,665	$12,278,283,098	$28,546,134,640
2007	$29,148,380,910	$9,525,652,503	$838,832,346	$12,995,937,305	$26,516,928,454
2006	$22,987,248,461	$8,515,526,423	$771,401,532	$10,526,309,471	$21,747,866,945
2005	$17,419,554,907	$8,117,316,077	$707,161,448	$8,908,126,876	$17,335,905,556
2004	$14,084,761,001	$6,335,756,339	$669,026,769	$6,382,682,766	$14,706,861,343
2003	$11,388,166,555	$6,038,712,194	$673,290,788	$5,416,336,535	$12,683,833,002
2002	$9,707,330,204	$5,771,654,443	$685,978,755	$4,841,248,319	$11,323,715,083

[9]Source: www.myflorida.com/dor/taxes
[10]Source: Monroe County Comprehensive Annual Financial Report 2009

Other Facts

Government Structure

Governing Body	Board of County Commissioners
# of Elected Commissioners	5
Length of Term	4 Years
Mayor	Chosen annually by fellow commissioners
Chief Administative Position	County Administrator
Form of government	Constitutional County
Date originally established constitutionally	July 3, 1823

County Employees	1,221
Board of County Commissioners	505
Sheriff	463
Clerk of Circuit Court	97
Tax Collector	64
Property Appraiser	52
Judicial Administration	26
Supervisor of Elections	11
Public Defender	2
State Attorney	1

Police Protection	
# of stations	5
Law Enforcement	294
Corrections	188
Court Security	22

Education[11]	
Community College	1
# of Campuses	3
High Schools	3
Middle Schools	1
Elementary Schools	5
Middle/Elementary Schools	3
# of Support Staff	662
# of Teachers	596
# of Students	8,383

Fire & Ambulance Services*	
# of stations	8
# of vehicles/apparatus	31
# of employees	94
# of volunteers	69
*(for unincorporated Monroe County areas)	
Trauma Star Medical Helicopter	1
# of employees	7

Recreation	
State Parks[1]	10
Park Attendance (2005-2006)[1]	1,756,526
(2006-2007)	1,831,746
(2007-2008)	1,970,153
(2008-2009)	1,950,024
County Owned Parks	17
County Owned Beaches	4
County Owned Boat Ramps	8
County Owned Pool	1
# of Libraries	5
Collection volumes	189,866

Health Care	
# of Hospitals	3
# of beds	218
County Owned Assisted Living Facility	1
# of beds	16

County Roads	
# of County roads maintained	1,537
Miles of roads maintained	389

[1]Source: Florida Statistical Abstract 2007, University of Florida, Bureau of Economic and Business Research
[11]Source: www.keysschools.com/demograhics

EXECUTIVE SUMMARY

Introduction to County Budgeting

Defining a Budget

In simple terms, a budget is an entity's plan for its financial resources. It is an estimate of proposed expenses for a given period and the proposed means of paying for them. Two basic components of the budget are the revenue section and the expenditure section.

Defining Revenue and Expenditure

Revenue is an increase in the financial resources of a government. Some examples of local government revenues are property taxes, assessments, permits and fees, licenses, fines, charges for service, grants, and payments from other governments. Monroe County has a large variety of revenue sources.

An expenditure is a decrease in the financial resources of a government. Expenditures include, for example, current day-to-day expenses such as salaries, payment of principal and interest on long term debt and bonds, utilities and material costs, and purchase of vehicles, equipment or property.

Budget Structure – Fund Accounting

An important concept in government accounting and budgeting is subdividing the budget into what are called "funds". This is called fund accounting. Fund accounting allows a government to budget and account for funds restricted by law or policy. These funds allow the County to segregate certain revenues and then account for expenditures from these revenues.

The County budget has approximately 60 funds. These funds can be compared to a company spreading its business among 60 banks. The County uses these funds for example, to make payments on different types of County debt or to track fees collected to pay for certain County services.

Each of these funds must balance - that is, revenues must equal expenditures - and each must be separately monitored. The County budget, adopted each year by the Board of County Commissioners (BOCC), is actually the total of the separate funds or accounts.

Rationale for the Budget Structure

Monroe County produces its budget in conformance with rules and regulations developed for local governments. While it does not take an accountant to understand a local government budget, the reader should understand the County develops its budget in accordance with uniform accounting concepts and budgeting standards. Some of the more important standards are:

- ***National Accounting Standards* -** Just as businesses follow what are known as generally accepted accounting principles (abbreviated as "GAAP"), governments follow national standards for financial reporting. A government using consistent standards can look at itself over time to measure its financial strengths. Comparative measures of performance can then be made with other units of government. Some of the standards Monroe County uses are those of the Government Finance Officers Association (GFOA) and the Governmental Accounting Standards Board (GASB).

- ***State of Florida Budgeting Standards* -** The State of Florida establishes budgeting and financial rules for local Florida governments. An example is its rule for timing of the annual budget cycle. The fiscal year for counties begins October 1st and ends September 30th of the following calendar year. Another example is its rule about how a county adopts a budget and how a county sets property tax rates.

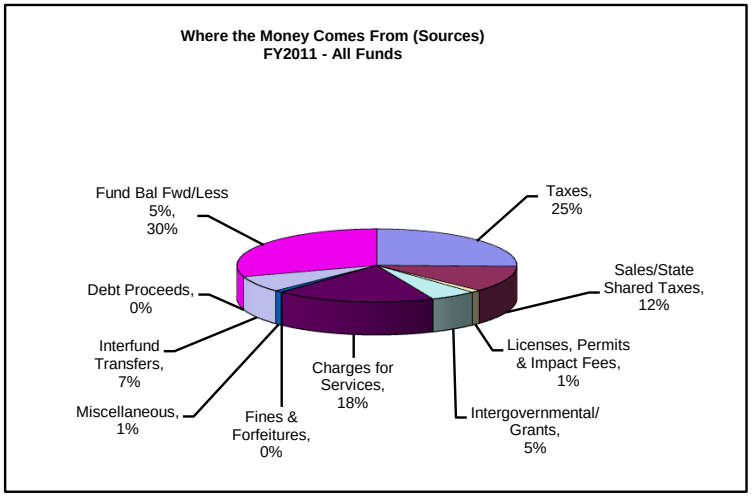
- ***Federal and State Grant Requirements* -** Monroe County receives grants from several federal and state agencies. To insure the County uses these funds for specific programs, these agencies require the County to keep these grant funds separate from other County revenues. This segregation requires a more complex financial structure to manage these “restricted” dollars.

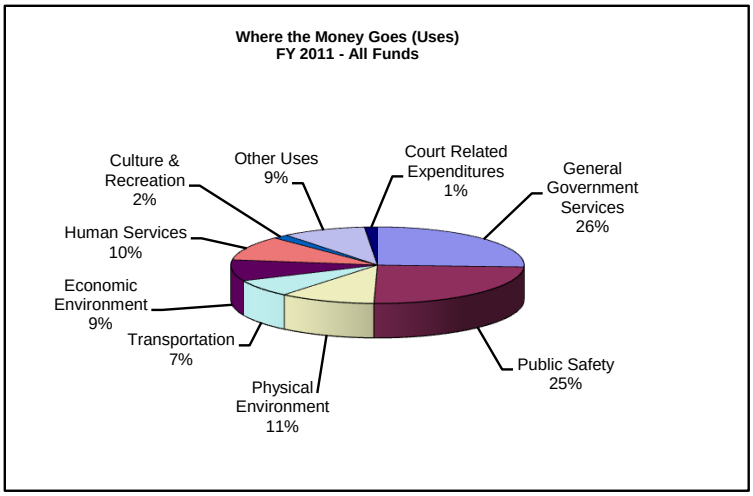
- ***Local Budgeting Standards* -** Finally, the Board of County Commissioners establishes uses for some fees collected by the County to insure they are spent on specific programs. Impact fees and permit fees are examples of revenues with such self-imposed restrictions.

Introduction to County Budgeting

Balancing the County Budget

Unlike the federal government, Florida law states a county must have a balanced budget. The amount of the proposed revenues must equal the expenditures for 61 funds. When OMB "balances the budget," the revenues must balance the appropriations for each fund and thereby for the entire budget. This means Monroe County has no budget deficit.





Sources	FY10 Adopted	FY11 Adopted	% of Total
Ad Valorem Taxes	84,817,222	81,706,372	25%
Sales/State Shared Taxes	35,252,789	37,117,648	12%
Licenses, Permits & Impact Fees	3,746,895	3,520,000	1%
Intergovernmental/Grants	18,835,072	17,199,108	5%
Charges for Services	56,761,747	58,862,196	18%
Fines & Forfeitures	460,526	509,000	0%
Miscellaneous	5,107,517	2,691,411	1%
Interfund Transfers	23,245,356	22,948,777	7%
Debt Proceeds	0	0	0%
Fund Bal Fwd/Less 5%	98,993,296	96,454,379	30%
Total Sources	**$327,220,420**	**$321,008,891**	**100%**

Uses	FY10 Adopted	FY11 Adopted	% of Total
General Government Services	82,844,238	82,798,912	26%
Public Safety	79,418,732	78,952,949	25%
Physical Environment	40,808,715	33,807,045	11%
Transportation	25,937,323	23,505,219	7%
Economic Environment	30,277,147	28,673,684	9%
Human Services	29,070,232	33,441,508	10%
Culture & Recreation	5,661,256	5,500,287	2%
Other Uses	29,355,818	29,762,330	9%
Court Related Expenditures	3,846,959	4,566,957	**1%**
Total Uses	**$327,220,420**	**$321,008,891**	**100%**

Introduction to County Budgeting

An Important Revenue – Property Taxes

A "property tax," more specifically called an "ad valorem" tax, is a tax based on the value of the property. We derive the term, "ad valorem" from the Latin phrase meaning "according to value."

In Florida, there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax, and the tax rate. Each county's Property Appraiser's Office calculates property values and Florida law dictates the exemptions. The tax rates are set by the various local governments authorized to collect property taxes according to Florida law.

The ad valorem tax rate is expressed in "mills." A mill equals $0.001. The rate at which the tax is charged is called the "millage rate". If the ad valorem tax rate is 8 mills, the "millage rate" is 8 mills. This means that per dollar of property value, a property or ad valorem tax of $0.008 is paid. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at $10,000 and the millage rate is 8 mills, you would pay $8 per $1,000 value or $80.

Other Sources of County Revenues

Monroe County raises revenues from sources other than property taxes such as licenses and permits, revenues from federal and state sources, charges for services, fines and forfeitures, grants, rents and interest.

It is important to understand the County has the ability to combine property taxes and other revenues to support a broad range of activities. The County also uses property taxes and other revenues to supplement programs receiving grant funds from the state and federal government. If grant or other funding decrease, the County must decide whether to raise tax revenues to support these various programs rather than reduce service.

The Dual Roles Florida Counties Serve

In Florida, a county may serve a dual role. It can provide some services to all county residents regardless of whether or not the residents live in a city. These services are called "countywide" and use the *Countywide Property Tax* as a means of financing. It may also provide municipal-type services to residents in the unincorporated areas. These areas are portions of the county, which are not incorporated as cities. These services are called "MSTU" services and use *Municipal Services Taxing Unit Property Tax* as one of the means of financing these services.

Multiple Taxing Authorities - Florida law allows a county to charge one property tax rate countywide for services provided to the entire county population. State law also requires a county to charge another property tax rate in only the unincorporated area for the city-type services supplied by the county. If you look carefully at your annual tax bill, you will see several lines for the various property taxes:

The General Revenue Fund - The "General Revenue Fund" line in your tax bill is a county-wide tax that finances a diverse number of services such as environmental protection, shelter and care for impounded animals, general assistance for the indigent, public facilities maintenance, and libraries. It also pays for a variety of administrative functions required of a large organization: computer systems, communications purchasing, budget, human resources, finance and legal services.

The Law Enforcement, Jail, Judicial Fund - The "Law Enforcement, Jail, Judicial Fund" line on your tax bill is a countywide tax that pays for operation of the Sheriff's Department, jail maintenance and the County's court support system.

The Health Clinic - This is a countywide tax used to support the operation of the County's public health clinic.

The General Purpose MSTU - Another name for the property tax on the unincorporated area is the *Municipal Services Taxing Unit Property Tax*, or General Purpose MSTU tax. This line in your tax bill pays for services normally provided by municipalities. MSTU services and includes land use planning, zoning, fire marshal, code enforcement, emergency medical services, fire services, and maintain county parks.

Introduction to County Budgeting

There are also separate property taxes levied for special assessment tax districts such as ***Fire and Ambulance, Mosquito Control and South Florida Water Management***. Monroe County also taxes for the operation of its schools under the separate authority of the ***School Board***.

Special Assessment Property Tax

A non-ad valorem assessment, also called a special assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties. The value of the property is not considered when calculating a special assessment. Instead, the cost of the facility or the service is allocated to the properties in a defined area. This allocation is based on the degree to which the property will reasonably benefit from the facility or service. It is important to note that Monroe County is not the only jurisdiction levying these special assessments in the unincorporated area. There are a number of separate special assessment districts and with the ability to levy these assessments.

Other Governments in Monroe County

One frequent misunderstanding is that the Monroe County Board of County Commissioners oversees the local school system. While school boards in other states have their budgets approved by the county commissioners or the county board of supervisors, school districts in Florida are *separate taxing authorities*. The property tax levy for the school system is separate from the County's on the annual tax bill. Other units of government which levy property tax separately from Monroe County are the *Mosquito Control District* and a multi-county district -- the *South Florida Water Management District.* There are also five cities in the county: Key West, Islamorada, Marathon, Layton and Key Colony Beach. These cities have separate budgets and revenue sources.

Tracking the County's Budget

With 5,000 line items and dozens of organizations within its purview, Monroe County relies on computers with sophisticated budgeting software to help with budgeting and accounting.

Like many counties in Florida, the Monroe County Clerk of the Circuit Court performs the day-to-day accounting such as writing checks to vendors and processing payroll. The Monroe County Office of Management and Budget under the County Administrator prepares the budget using a computerized budget preparation system.

Developing the Budget

The process of compiling the annual budget is actually a year-round activity. The basis for the process is a framework of statutory deadlines established by the State of Florida. The County Administrator and the OMB Department staff establish the remainder of the process. County administration sets interim deadlines to insure necessary information is collected, priorities are determined, and recommendations can be made by the County Administrator to the Board of County Commissioners. The County Administrator has been designated to serve as the official budget officer for Monroe County, to the Board of County Commissioners, which, in turn establishes tax rates and adopts the annual budget.

While the process may change somewhat from year to year, an examination of the process illustrates the many steps to adopting an annual budget. An annual budget, including all such funds as required by law, shall be prepared and approved each fiscal year. The budget process is conducted in accordance with Chapters 125, 129, 200 and 218 of the Florida Statutes as amended. Monroe County processes the budget in four basic phases:

1. Planning Phase (January - March)
2. Preparation Phase (April - July)
3. Adoption Phase (July - September)
4. Implementation and Adjustment Phase (Year-round)

Planning Phase - Early in the budget process, OMB staff prepares budget instruction packages which are used by County departments to submit their annual budget requests. Departments are asked to develop statistical measures to describe the levels of services they offer. Management evaluates the statistical measures to determine what services can be maintained at a particular level of operational funding. During the planning phase, departments are also

asked to estimate their capital needs for the upcoming fiscal year as well as estimated needs for an additional six years. These estimates form the basis for the long-range *Capital Projects Plan*.

Preparation Phase – For all departments funded by the Board of County Commissioners (BOCC), the County Administrator gave the Division Directors their budget instructions during their March 11, 2010 Division Directors meeting. Internal service fund departments provide their revenue and expense estimates. All other departments were required to submit their expense estimates to OMB by March 25th. Most Constitutional Officers submit their budgets by June 1. The County Administrator conducts a series of budget review meetings with the departments and makes final decisions on a proposed *Tentative Budget* to be presented to the BOCC.

Adoption Phase - The County Administrator presents a proposed *Tentative Budget* to the BOCC at policy workshops in July. All policy workshops, as well as public hearings, are televised live and videotaped for re-broadcast. After receiving priorities from the BOCC in the policy workshops, the *Tentative Budget* is modified and a public hearing is held between 65 and 80 days following certification of taxable value. This hearing serves to explain the budget components and to receive requests and complaints from the public and amend the budget as they see fit. In accordance with State "Truth-in-Millage" (TRIM) requirements, the BOCC establishes tentative property tax millages which are publicly announced and mailed to all property owners in August. The BOCC schedules three public budget hearings in September: Key Largo, Key West and Marathon. The *Adopted Budget* and all final millages are formally approved at the last public hearing.

Implementation and Adjustment - Once the *Adopted Budget* is implemented on October 1, OMB monitors actual spending versus the budgeted spending. Changing circumstances usually require minor adjustments within department budgets during the year which are handled by requests to OMB. Any major adjustments that require movement of budgeted funds between departments must be approved by the BOCC by resolution or formal budget amendment in a properly noticed public meeting.

The multi-year *Capital Projects Plan* which is approved during the September public hearings should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally approved as a part of the *Adopted Budget* in September. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted in the process described above.

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Monroe County for its annual budget for the fiscal year beginning October 1, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Finding Information About the Budget

The budget for Monroe County is available in draft form any time after presentation of the tentative budget by the County Administrator to the Board of County Commissioners in early July. Based on the County Administrator's recommendations, OMB produces a budget summary. Copies of the summary document are available in the public libraries in July and August. Changes may be made in the **COUNTY ADMINISTRATOR'S TENTATIVE BUDGET PRIOR** to the public budget hearings in September.

In accordance with Florida law, the County also advertises a summary budget in a newspaper of general circulation prior to final adoption. After the Board of County Commissioners approves the budget in September, the OMB Department compiles the final budget document. Information on where detailed budget documents are available for public review can be obtained by calling the Monroe County OMB Department at (305) 292-4470.

Budget information is also available on the internet at the County's world-wide web site **www.monroecounty-fl.gov.**

The following is the schedule that will be followed to adopt the Fiscal Year 2011 Budget:

MONROE COUNTY BOARD OF COUNTY COMMISSIONERS
BUDGET CALENDAR, FISCAL YEAR 2011
Adopted Timetable

Date 2010,	Day	RESPONSIBLE PARTY	REQUIRED ACTIVITY	REQUIREMENT REFERENCE
February 17,	Wednesday	Board of County Commissioners	Approval of the FY11 Budget Timetable. Agenda item to discuss FY11 budget funding for HSAB and non-profit organizations. Regular BOCC meeting Key Largo	
March11,	Thursday	County Administrator, Division Directors	County Administrator will give Division Directors their budget instructions during the weekly Division Director's meeting.	Section 129.025 Florida Statutes
March 25,	Thursday	Division Directors, Department Directors, TDC Executive Director	OMB deadline for submission- budget requests for all Internal Service Funds and departments including TDC.	
April 26-30	Monday-Friday	County Administrator, Division and Department Directors, OMB	County Administrator's internal budget review with Divisions/Departments and OMB. Capital Planning with be scheduled with Project Management	Section 129.025 Florida Statutes
May 7,	Friday	Division Directors, Department Directors, TDC Executive Director	Deadline for *final submission* of budgets to OMB from departments.	
May 23-28	Sunday-Friday		Governor's Hurricane Conference	
May 28,	Friday	Human Service Advisory Board	This is the last date to receive input from the Human Service Advisory Board.	
On or before June 1,	Monday	Constitutional Officers, State Attorney, Housing Authority, Judicial, and Health Dept.	Submission of budget requests to the County Administrator.	Section 129.03(2) Florida Statutes
July 1,	Thursday	Property Appraiser	Property Appraiser certifies Assessment of all property values on DR-420.	Section 129.03(1) Florida Statutes
July 13,	Tuesday	Board of County Commissioners	Tentative budget to be delivered at a Special Meeting 2 P.M. Key West	Section 129.03(3) Florida Statutes
July 16-20	Friday-Tuesday		National Association of Counties (Naco) Annual Conference	
July 22,	Thursday	Board of County Commissioners	Special Meeting for discussion of Budget and Capital Improvement Plan. Announcement of Proposed Millage Rates and selection of dates, times and places for public hearings. Approval to advise the Property Appraiser of proposed millage rates. 10 A.M. Key West	Sections 129.03(3)(a) and 200.065(2)(b) Florida Statutes
No later than August 4, Wednesday		Office of Management and Budget	Last day to advise the Property Appraiser of the Proposed Millage Rates, current year rolled-back rate and the date, times and place of the Tentative Budget Hearing.	Section 200.065(2)(b), Florida Statutes
No later than August 24,	Tuesday	Property Appraiser	Property Appraiser to mail out the Notice of Proposed Property Taxes to each taxpayer listed on the current year assessment roll. (TRIM Notices)	Sections 200.065(2)(b) and 200.069 Florida Statutes
September 8,	Wednesday	Board of County Commissioners	First Public Hearing Adoption of Tentative Budget and Millage Rate 5:05 P.M. Key West	Sections 129.03(3)(c), 200.065(2c) and 200.065(2)(e), Florida Statutes
September 12,	Sunday	Office of Management and Budget	Budget Ad to be published in newpaper for final budget hearing	
September 13,	Monday	Board of County Commissioners	Second Public Hearing 5:05 P.M. Key Largo	Not Required- Done as a public service.
September 17,	Friday	Board of County Commissioners	Final Public hearing Adoption of Final Budget and Millage Rate 5:05 P.M. Marathon	Sections 129.03(3)(c), 200.065(2)(d) and 200.065(2)(e), Florida Statutes
Following final budget adoption		Board of County Commissioners	Notify the Sheriff, in writing, of the specific action taken on the proposed fiscal year 2010-2011 budget appropriations of the Sheriff.	Section 30.49(4), Florida Statutes
September 20,	Monday	Office of Management and Budget	Within 3 days of Final Hearing, the Resolution adopting final millage and budget to Property Appraier, Tax Collector and the Dept. of Revenue	Required by the Dept. of Rev., TRIM
October 17,	Sunday	Office of Management and Budget	Within 30 days of adoption of final millage and budget, submit TRIM package to Dept. of Revenue. Certify final millages to Property Appraiser via DR-422 and DR-422DEBT (if any debt).	Required by the Dept. of Rev., TRIM

Goals and Policies

Introduction

Monroe County's short and long-term goals and policies are developed during the budget process each year. The BOCC discusses trends, capital projects and policy priorities at public meetings held during the budget planning phase and these priorities are further refined and clarified during the budget preparation and adoption phases of the budget process in the late spring and summer of each year. The BOCC tries to strike a prudent balance between service needs and financial ability to pay for those services. Following is discussion of the primary goals and policies adopted by the BOCC:

County-wide Long-term Goals and Policies

The County developed and received approval from the State of Florida for the *Monroe County Year 2010 Comprehensive Plan.* Major goals articulated in the plan are:

- **Future Land Use** - Monroe County shall manage future growth to enhance the quality of life, ensure the safety of County residents and visitors, and protect valuable natural resources.

- **Conservation and Coastal Management** - The environmental quality of the air, water, marine resources and habitat, wetlands, upland vegetation, beaches and berms, wildlife and wildlife habitats, soil and mineral resources, potable water, historic resources shall be protected and where possible, enhanced.

- **Traffic Circulation** - To provide a safe, convenient, efficient, and environmentally compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County.

- **Mass Transit** - To provide a coordinated surface transportation system for transportation disadvantaged people within Monroe County and to encourage such a system for all residents and guests.

- **Ports, Aviation and Related Facilities** - Monroe County shall provide aviation and port facilities to all existing and future residents and guests in a manner that maximizes safety, convenience, economic benefit, and environmental compatibility.

- **Housing** - Monroe County shall adopt programs and policies to facilitate access by all current and future residents to adequate and affordable housing that is safe, decent, and structurally sound, and that meets the needs of the population based on type, tenure characteristics, unit size and individual preferences.

- **Potable Water** - The County shall support Florida Keys Aqueduct Authority in the fulfillment of their statutory obligation and authority to provide for a safe, high quality and adequate supply, treatment, distribution, and conservation of potable water to meet the needs of present and future residents.

- **Solid Waste** - The County shall provide for the adequate collection, disposal and resource recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents.

- **Sanitary Sewer** - The County shall provide for the adequate, economically sound collection, treatment, and disposal of sewage which meets the needs of present and future residents while ensuring the protection of public health, and the maintenance and protection of ground, nearshore, and offshore water quality.

- **Drainage** - Monroe County shall provide a stormwater management system, which protects real and personal properties, and which promotes and protects ground and nearshore water quality.

- **Natural Groundwater Aquifer Recharge** - The County shall protect the quality and quantity of water in the potable water aquifer and in the freshwater lens systems so as to ensure public health, conserve the public water supply, and preserve ecosystems dependent upon freshwater.

Goals and Policies

- **Recreation and Open Space** - Monroe County shall provide a recreation and open space system to conserve valuable natural resources and to provide recreational opportunities adequate to serve the present and future population of Monroe County; including permanent residents and visitors.

- **Intergovernmental Coordination** - The County shall promote and encourage intergovernmental coordination between the County, the County municipalities, Dade and Collier counties, regional, state, and federal governments and private entities in order to anticipate and resolve present and future concerns and conflicts.

- **Capital Improvements** - Monroe County shall provide and maintain, in a timely and efficient manner, adequate public facilities for both existing and future populations, consistent with available financial resources.

County-wide Short-term Goals and Policies

In order to achieve long-term goals, several key short-term goals and associated policies are established by the BOCC each budget year. The key short-term goals are:

- Increase code enforcement for transient rentals and FEMA downstairs enclosure problems.

- Maintain fund contingencies, reserves and fund balances forward for each of the ad valorem tax supported funds.

- Maintain and improve the Worker's Compensation and Group Insurance funds.

- Increase maintenance and upgrade existing parks.

- Further enhance and upgrade the County's computer network systems.

- Consolidate and standardize volunteer fire service training, equipment and finances.

- Improve efficiency of Growth Management Permitting Process.

- Design and construct a wastewater treatment system to serve Duck Key, Cudjoe/Summerland, Key Largo and South Stock Island.

- Courtroom renovations in Marathon and Plantation Key.

- Construct/ Renovate fire facilities in several areas throughout Monroe County.

- Update waste water treatment plants at County owned facilities to comply with D.E.P. regulations.

Financial Policies

General

The Operating Budget authorizing expenditure of County funds will be adopted annually by the Board at the Fund Level. The budgeted expenditures and reserves of each fund (including the reserve for contingencies, reserve for cash, cash carry forward, and all other purposes) will equal the sum of projected beginning balances for the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year. In simple terms; the revenues and expenditures must be equal on a fund by fund basis in order to present a "balanced budget". Budget & Finance shall estimate 95% of all receipts reasonably anticipated from all sources. This will be the basis for budgeted revenues. [F.S. 129.01(2)(b)]

Reserves for contingency may be budgeted in any fund, not to exceed 10% of the total fund budget, for reallocation by the Board as needed during the year to fund unexpected operations. Reserve for cash should be set between 5% and 20%. A reserve for cash will be budgeted in any fund that requires monies to be carried forward into the following year to support operations until sufficient current revenues are received.

The policy allows for transfers among expenditure and revenue accounts that may be made during the fiscal year within a fund and with a department. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment.

Cash and Cash Equivalents

Cash balances for the majority of funds are pooled for investment purposes. Earnings from such investments are allocated to the respective funds based on applicable cash participation by each fund. The investment pools are managed such that all participating funds have the ability to deposit and withdraw cash as if they were demand deposit accounts and therefore all balances representing participants' equity in the investment pools are classified as cash equivalents on the Board's financial statements. For investments which are held separately from the pools, those which are highly liquid (including restricted assets), which an original or remaining maturity of 90 days or less, are considered to be cash equivalents.

Investments

Florida Statute 218.415 authorizes local governments to invest its funds pursuant to a written investment plan. The County's Investment Policy (policy) allows investment of surplus funds and the Clerk of the Court as the Chief Financial Officer acts as the County's Treasury Manager. The County invests in various conservative funds that are generally backed by the full faith and credit of the United States.

The County's Investment Policy limits credit risk by restricting authorized investments to the following: Florida Local Government Surplus Funds Trust Fund Investment Pool administered by Florida's State Board of Administration (a 2a7-like pool), direct obligations of the United States or its agencies and instrumentalities, money market mutual funds, and Intergovernmental Investment Pools authorized by the Florida Statutes.

The Policy requires that investments in federal instrumentality debt be guaranteed by the full faith and credit of the U.S. Government sponsored agency, and that investments in money market mutual funds have a rating of AAAm or AAAm-G or better by Standard & Poor's (S&P or other nationally recognized rating agency.

The Policy requires bank deposits secured as provided by Chapter 280, Florida Statutes. This law requires local governments to deposit funds only in financial institutions designated as qualified public depositories by the Chief Financial Officer of the State of Florida.

The Policy requires execution of a third-party custodial safe keeping agreement for all purchased securities, and requires that securities be held in the County's name.

The Policy limits the investment of three months of operating expenditures to twelve months. The Policy limits the investment of non current operating funds to five years.

Financial Policies

Long-Term Obligations
In the government-wide financial statements, and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the application governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

Measurement Focus
All Governmental Funds and Expendable Trust Funds are accounted for using a current financial resources measurement focus. Only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases and decreases in net total assets.

Basis of Accounting
Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds, expendable trust, and agency funds are accounted for on the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become available and measurable. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for (1) unmatured interest on general long-term debt, which is recognized when due; (2) prepaid items, which are reported only on the Balance Sheet and do not affect expenditures; and (3) the long term portion of accumulated sick pay, vacation pay, and compensatory time, which is not recorded as an expenditure.

All proprietary funds are accounted for using the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recognized in the period incurred, if measurable.

Budgetary Basis
Annual budgets are prepared to be consistent with the basis of accounting. There are certain exceptions where it is known that final expenditures will be less than the initial budget. The budget reflects the exclusion of five percent of anticipated collections of certain general revenues, in accordance with Florida Statutes. Actual revenues may exceed the budget. Since budgeted expenditures represent a ceiling, actual expenditures normally fall short of the budget. The excess revenues and under expenditures, carry forward as fund balance to the following year. For Proprietary Funds, depreciation expenses are not budgeted, but are recorded and reported for financial purposes.

All annual appropriations lapse at fiscal year end. Under the County's budgetary process, outstanding encumbrances are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be re-appropriated and honored the subsequent fiscal year.

Budgetary Control
Separate accounting systems and budgets are maintained by the Board of County Commissioners, Sheriff, Tax Collector, Property Appraiser, Supervisor of Elections, and Clerk of Courts.

Florida Statutes require that the County adopt a balanced budget. Managerial budgetary control for the Board of County Commissioners is maintained at the fund, department and account level by the

encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Purchase orders, which result in an overrun of cost center balances, are not released until additional appropriations are made available. Encumbrances at fiscal year-end are canceled and, if required, are then re-encumbered in the new budget year based on allowable appropriations.

Expenditures by the Constitutional Officers who maintain separate budgets are controlled by appropriations in accordance with budget requirements set forth in Florida Statutes.

Fund Balances

The Board has a policy to appropriate between 70% and 82.5% of the estimated ending fund balance across the funds and approved the appropriation of 95% of the fund balance in the One Cent Infrastructure Surtax Fund for the fiscal year 2009 Capital Plan. In light of the recent legislative developments, the Board will be unable to fully adhere to this policy as fund balances will have to serve as revenues in certain funds, but will comply with GFOA recommendations of keeping at least two months of operating expenditures in unappropriated fund balance.

Fund Descriptions

General Fund

General Fund - Used to account for all financial resources except those accounted for in other funds.

Special Revenue Funds - Used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Affordable Housing Programs - Accounts for various low-income housing grants.
Law Enforcement, Jail, Judicial - Accounts for operation of the Sheriff's Department and County court system.
Roads & Bridges – Accounts for operation and capital improvements for the County's Road Department.
Tourist Development – Funds that account for the local option three-cent bed tax.
Governmental Grants - To account for various state and federal grants.
Impact Funds - Special assessment of the unincorporated areas for roadways, parks, libraries, solid waste, police facilities, fire & EMS and housing.
Fire & Ambulance Districts - Accounts for operation of two fire and ambulance district's services.
Upper Keys Trauma District - Transportation and hospitalization of County patients in Dade County.
Unincorporated Parks & Beaches - Account for unincorporated parks and recreation operations.
MSTD – Planning, Building, Code Enforcement & Fire Marshal - Unincorporated planning, building, zoning and Fire Marshal.
Municipal Policing – Accounts for Sheriff's Department operation for services to unincorporated Monroe County and contracts with municipalities for additional services, over and above the Sheriff's Countywide costs.
911 Enhancement Fund - Accounts for fees levied for the 911 emergency phone system.
Special Taxing Districts - Accounts for special, small area security, culvert, and neighborhood operations.
Boating Improvement – Accounts for boating related activities.
Miscellaneous Special Revenue – Accounts for expenditures from any other restricted revenue sources
Environmental Restoration – Accounts for expenditures related to habitat restoration.
Municipal Service Taxing Units- Accounts for improvements that benefit property owners in the unit of taxation.
Building Fund - Will be used to account for activities related to restricted building fee revenues.

Debt Service Funds - Accounts for the revenue received and payment of, general long-term debt principal and interest.

Revenue Bond Funds - Account for payment of interest and principal of the long-term debt associated with the County's Infrastructure Sales Tax 2003 and 2007 Revenue Bonds, which are accounted for in Fund 307 and Fund 308 (respectively).
Clean Water SRF Loan – Used to account for the Big Coppitt Wastewater Construction Project.
Variable Rate Obligation Bond - Used to account for the renovation and expansion of the Airport terminal.

Capital Project Funds - Used to account for the acquisition or construction of major capital facilities/infrastructure other than those financed by proprietary and trust funds.

One Cent Sales Tax Capital Projects - Capital projects financed by the One-Cent Infrastructure Surtax.
Sales Tax Revenue Bond Capital Improvements – Accounts for projects financed by the sales tax 2003 and 2007 revenue and refunding bonds.
Wastewater Construction Projects – Accounts for the wastewater projects in Big Coppitt and Duck Keys.

Enterprise Funds - Accounts for operations that are financed and operated similar to private business enterprises.

Card Sound Bridge - Accounts for the operations of the Card Sound toll bridge.
Airports - Accounts for the operations of the Marathon and Key West airports.
Solid Waste - Accounts for the operations of Monroe County's solid waste services.

Internal Service Funds - Accounts for **Worker's Compensation**, **Group Insurance**, **Risk Management** and **Fleet Management** provided by the County to other County departments and agencies.

Trust and Agency Funds - Used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, or other governmental units. **Law Enforcement Trust**, **Clerk's Drug Abuse Trust**, and **Court Facility Fees** are included. These funds have been reclassified as special revenue funds as a result of changes made by the Government Accounting Standards Board #34.

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan Fund Summary

General Fund

Fund Number: **001**

Description: The General Fund is the principal fund of the County and accounts for the receipt and expenditure of resources that are traditionally associated with local government and that are not required to be accounted for in another fund.

Appropriations by Department	FY 2011 Adopted
Animal Shelters	970,869
BOCC Administrative	1,863,144
BOCC Miscellaneous	746,500
Budgeted Transfers	500,000
Clerk of Courts	3,341,349
County Administrator	563,588
County Attorney	1,132,325
County Engineer	355,478
Emergency Management	253,708
Employee Services - Personnel	339,496
Extension Services	186,491
Facilities Maintenance	7,300,319
Fire & Rescue Coordinator	509,089
Grants Management	211,277
Guardian Ad Litem	168,148
Human Service Advisory Board Funding	1,768,200
Judicial Administration	1,530,159
Libraries	2,414,332
Medical Examiner	565,977
Office of Management & Budget	505,189
Other Non-profit Funding (Not HSAB)	920,420
Property Appraiser	4,000,139
Public Defender	540,968
Public Works Management	123,238
Purchasing	213,051
Quasi-external Services	125,000
Reserves	6,160,856
Social Services	2,473,896
State Attorney	344,704
Supervisor of Elections	1,680,407
Tax Collector	4,900,000
Technical Services	1,957,240
Veteran Affairs	603,088
Total Budget	**49,268,645**

Revenue Source	FY 2011 Adopted
Taxes	24,857,417
Intergovernmental Revenue	7,030,475
Charges For Services	3,840,000
Fines And Forfeits	9,000
Misc. Revenues	850,000
Other Sources	12,681,753
Total Revenue	**49,268,645**

Affordable Housing Programs

Fund Number: **100**

Description: This fund accounts for revenues and expenditures of various low income housing programs.

Appropriations by Department	FY 2011 Adopted
Housing Assistance	39,315
Reserves	16,787
Total Budget	**56,102**

Revenue Source	FY 2011 Adopted
Other Sources	56,102
Total Revenue	**56,102**

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan Fund Summary

Fine & Forfeiture Fund

Fund Number: **101**

Description: This fund accounts for operation of the Sheriff's Department, County Court System, and Detention Facility Activities.

Appropriations by Department	FY 2011 Adopted
BOCC Miscellaneous	1,031,030
Budgeted Transfers	16,667
Emergency Medical Air Transport	2,507,048
Facilities Maintenance	2,072,850
Judicial Administration	50,000
LEEA	75,000
Monroe County Sheriff	41,351,665
Reserves	5,439,773
Total Budget	**52,544,033**

Revenue Source	FY 2011 Adopted
Taxes	43,631,649
Intergovernmental Revenue	30,000
Charges For Services	2,620,000
Fines And Forfeits	250,000
Misc. Revenues	150,000
Other Sources	5,862,384
Total Revenue	**52,544,033**

Road And Bridge Fund

Fund Number: **102**

Description: This fund accounts for operation and capital improvements for the County's Road Department.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	790,621
County Engineer	304,821
Reserves	1,993,672
Road Department	4,012,033
Total Budget	**7,101,147**

Revenue Source	FY 2011 Adopted
Taxes	2,080,000
Intergovernmental Revenue	3,225,000
Charges For Services	4,000
Misc. Revenues	90,000
Other Sources	1,702,147
Total Revenue	**7,101,147**

TDC District Two Penny

Fund Number: **115**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	47,645
TDC Special Projects	657,433
TDC Two Penny Events	4,391,561
Total Budget	**5,096,639**

Revenue Source	FY 2011 Adopted
Taxes	3,169,887
Other Sources	1,926,752
Total Revenue	**5,096,639**

TDC Admin & Promo 2 Cent

Fund Number: **116**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	119,364
TDC Two Penny Generic	8,615,384
Total Budget	**8,734,748**

Revenue Source	FY 2011 Adopted
Taxes	6,206,162
Other Sources	2,528,586
Total Revenue	**8,734,748**

TDC District 1 Third Cent

Fund Number: **117**

Description: To account for the local option three cent bed tax in district one.

Appropriations by Department	FY 2011 Adopted	Revenue Source	FY 2011 Adopted
Budgeted Transfers	49,101	Taxes	4,796,236
TDC District 1 Third Penny	7,354,125	Other Sources	2,606,990
Total Budget	**7,403,226**	**Total Revenue**	**7,403,226**

TDC District 2 Third Cent

Fund Number: **118**

Description: To account for the local option three cent bed tax in district two.

Appropriations by Department	FY 2011 Adopted	Revenue Source	FY 2011 Adopted
Budgeted Transfers	21,277	Taxes	520,974
TDC District 2 Third Cent	620,879	Other Sources	121,182
Total Budget	**642,156**	**Total Revenue**	**642,156**

TDC District 3 Third Cent

Fund Number: **119**

Description: To account for the local option three cent bed tax in district three.

Appropriations by Department	FY 2011 Adopted	Revenue Source	FY 2011 Adopted
Budgeted Transfers	11,431	Taxes	1,193,646
TDC District 3 Third Cent	2,007,275	Other Sources	825,060
Total Budget	**2,018,706**	**Total Revenue**	**2,018,706**

TDC District 4 Third Cent

Fund Number: **120**

Description: To account for the local option three cent bed tax in district four.

Appropriations by Department	FY 2011 Adopted	Revenue Source	FY 2011 Adopted
Budgeted Transfers	13,208	Taxes	1,164,600
TDC District 4 Third Cent	1,909,453	Other Sources	758,061
Total Budget	**1,922,661**	**Total Revenue**	**1,922,661**

TDC District 5 Third Cent

Fund Number: **121**

Description: To account for the local option three cent bed tax in district five.

Appropriations by Department	FY 2011 Adopted	Revenue Source	FY 2011 Adopted
Budgeted Transfers	31,088	Taxes	1,260,143
TDC District 5 Third Cent	1,703,585	Other Sources	474,530
Total Budget	**1,734,673**	**Total Revenue**	**1,734,673**

Governmental Fund Type Grants

Fund Number: **125**

Description: This fund is used to account for various State and Federal grants.

Appropriations by Department	FY 2011 Adopted
Emergency Management	20,293
Office of Management & Budget	16,667
Planning Department	173,708
Social Services	17,731
Total Budget	**228,399**

Revenue Source	FY 2011 Adopted
Other Sources	228,399
Total Revenue	**228,399**

Impact Fees Fund - Roadway

Fund Number: **130**

Description: This fund accounts for roadway impact fees collected within the County's Impact Fee District.

Appropriations by Department	FY 2011 Adopted
Impact Fees Roadways	5,196,688
Total Budget	**5,196,688**

Revenue Source	FY 2011 Adopted
Licenses And Permits	63,000
Misc. Revenues	36,000
Other Sources	5,097,688
Total Revenue	**5,196,688**

Impact Fees Fund - Parks & Rec

Fund Number: **131**

Description: This fund accounts for park impact fees collected within the County's Impact Fee District.

Appropriations by Department	FY 2011 Adopted
Impact Fees Parks & Recreation	379,941
Total Budget	**379,941**

Revenue Source	FY 2011 Adopted
Licenses And Permits	24,000
Misc. Revenues	2,500
Other Sources	353,441
Total Revenue	**379,941**

Impact Fees Fund - Libraries

Fund Number: **132**

Description: This fund accounts for library impact fees collected within the County's Impact Fee District.

Appropriations by Department	FY 2011 Adopted
Impact Fees Libraries	595,676
Total Budget	**595,676**

Revenue Source	FY 2011 Adopted
Licenses And Permits	20,000
Misc. Revenues	5,000
Other Sources	570,676
Total Revenue	**595,676**

Impact Fees Fund - Solid Waste

Fund Number: **133**

Description: This fund accounts for solid waste impact fees collected within the County's Impact Fee District.

Appropriations by Department	FY 2011 Adopted
Impact Fees Solid Waste	37,211
Total Budget	**37,211**

Revenue Source	FY 2011 Adopted
Licenses And Permits	7,000
Misc. Revenues	300
Other Sources	29,911
Total Revenue	**37,211**

Impact Fees Fund - Police Fac

Fund Number: **134**

Description: This fund accounts for police impact fees collected within the County's Impact Fee District.

Appropriations by Department	FY 2011 Adopted
Impact Fees Police Facilities	78,584
Total Budget	**78,584**

Revenue Source	FY 2011 Adopted
Licenses And Permits	15,000
Misc. Revenues	500
Other Sources	63,084
Total Revenue	**78,584**

Impact Fees Fund - Fire & EMS

Fund Number: **135**

Description: This fund accounts for fire facility impact fees collected within the County's Impact Fee District.

Appropriations by Department	FY 2011 Adopted
Impact Fees Fire & EMS	127,421
Total Budget	**127,421**

Revenue Source	FY 2011 Adopted
Licenses And Permits	8,000
Misc. Revenues	700
Other Sources	118,721
Total Revenue	**127,421**

Employee Fair Share Housing

Fund Number: **136**

Description: This fund accounts for employee fair share housing impact fees collected in the County's impact fee districts.

Appropriations by Department	FY 2011 Adopted
Emp Fair Shr Hsing	291,150
Reserves	32,350
Total Budget	**323,500**

Revenue Source	FY 2011 Adopted
Licenses And Permits	10,000
Misc. Revenues	2,500
Other Sources	311,000
Total Revenue	**323,500**

Fire & Ambulance District 1 L&M Key

Fund Number: **141**

Description: To account for revenues and expenditures related to District One Fire and Ambulance services.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	1,101,674
EMS Administration	5,635,052
Facilities Maintenance	38,500
Fire & Rescue District 1	3,802,626
Property Appraiser	156,011
Reserves	2,272,170
Tax Collector	386,989
Total Budget	**13,393,022**

Revenue Source	FY 2011 Adopted
Taxes	9,971,828
Intergovernmental Revenue	48,000
Charges For Services	385,000
Misc. Revenues	20,000
Other Sources	2,968,194
Total Revenue	**13,393,022**

Upper Keys Healthcare Taxing District

Fund Number: **144**

Description: This fund is used to account for expenditures related to transportation and hospitalization of County patients in Dade County.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	14,779
Reserves	132,127
Upper Keys Health Care Taxing District	291,445
Total Budget	**438,351**

Revenue Source	FY 2011 Adopted
Misc. Revenues	5,000
Other Sources	433,351
Total Revenue	**438,351**

Unincorporated Svc Dist Parks & Rec

Fund Number: **147**

Description: This fund is used to account for unincorporated parks and recreation operations.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	183,953
Facilities Maintenance	1,903,474
Reserves	375,463
Total Budget	**2,462,890**

Revenue Source	FY 2011 Adopted
Taxes	1,583,843
Intergovernmental Revenue	1,500
Charges For Services	45,000
Misc. Revenues	28,000
Other Sources	804,547
Total Revenue	**2,462,890**

Mstd - Plng/bldg/code/fire Mar

Fund Number: **148**

Description: This fund is used to account for revenue and expenditures related to unincorporated planning, code enforcement, zoning and Fire Marshal.

Appropriations by Department	FY 2011 Adopted
2010 Comp Plan	260,000
Budgeted Transfers	1,279,024
Code Enforcement	1,203,570
County Attorney	527,746
Environmental Resources	297,679
Fire & Rescue Coordinator	788,068
Fire Marshal	330,639
Growth Management Administration	973,432
Planning Commission	84,167
Planning Department	1,189,704
Property Appraiser	41,240
Reserves	1,444,611
Tax Collector	75,000
Total Budget	**8,494,880**

Revenue Source	FY 2011 Adopted
Taxes	1,521,747
Intergovernmental Revenue	4,864,133
Charges For Services	560,000
Fines And Forfeits	150,000
Misc. Revenues	54,000
Other Sources	1,345,000
Total Revenue	**8,494,880**

Municipal Policing

Fund Number: **149**

Description: This fund accounts for Sheriff's Department operation for services to unincorporated Monroe County and contracts with municipalities for additional services, over and above the Sheriff's Countywide costs.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	10,215
Monroe County Sheriff	6,928,915
Property Appraiser	62,143
Reserves	1,390,044
Tax Collector	140,000
Total Budget	**8,531,317**

Revenue Source	FY 2011 Adopted
Taxes	3,764,434
Charges For Services	3,373,269
Misc. Revenues	15,000
Other Sources	1,378,614
Total Revenue	**8,531,317**

911 Enhancement Fee

Fund Number: **150**

Description: This fund accounts for fees levied for the 911 emergency phone system.

Appropriations by Department	FY 2011 Adopted
Communications	428,450
Total Budget	**428,450**

Revenue Source	FY 2011 Adopted
Charges For Services	450,000
Misc. Revenues	1,000
Other Sources	-22,550
Total Revenue	**428,450**

Duck Key Security District

Fund Number: **152**

Description: To account for the revenues and expenditures in providing security services for the Duck Key District.

Appropriations by Department	FY 2011 Adopted
BOCC Miscellaneous	230,267
Reserves	100,251
Tax Collector	3,650
Total Budget	**334,168**

Revenue Source	FY 2011 Adopted
Licenses And Permits	73,000
Misc. Revenues	2,000
Other Sources	259,168
Total Revenue	**334,168**

Local Housing Assistance Trust Fund

Fund Number: **153**

Description: This program is funded by an increase in the documentary stamps, as approved by the State Legislature in the Affordable Housing Act. The revenue available to Monroe County is administered by the Housing Authority.

Appropriations by Department	FY 2011 Adopted
Housing Assistance	456,436
Reserves	20,000
Total Budget	**476,436**

Revenue Source	FY 2011 Adopted
Other Sources	476,436
Total Revenue	**476,436**

Boating Improvement Fund

Fund Number: **157**

Description: To account for revenues and expenditures providing boating-related activities, for removal of vessels and floating structures deemed a hazard to public safety and health, and for manatee and marine mammal protection and recovery.

Appropriations by Department	FY 2011 Adopted
Marine Projects	550,000
Marine Projects	200,774
Reserves	318,010
Total Budget	**1,068,784**

Revenue Source	FY 2011 Adopted
Charges For Services	500,000
Misc. Revenues	10,000
Other Sources	558,784
Total Revenue	**1,068,784**

Misc Special Revenue Fund

Fund Number: **158**

Description: To account for revenues and expenditures earmarked for specific purposes.

Appropriations by Department	FY 2011 Adopted
BOCC Miscellaneous	168,619
Building Department	23,500
Court Reporting Services	195,454
Facilities Maintenance	11,711
Judicial Administration	110,828
Public Defender	9,856
Reserves	431,372
State Attorney	375,000
Total Budget	**1,326,340**

Revenue Source	FY 2011 Adopted
Other Sources	1,326,340
Total Revenue	**1,326,340**

Environmental Restoration Fund

Fund Number: **160**

Description: This fund accounts for expenditures related to habitat restoration.

Appropriations by Department	FY 2011 Adopted
Environmental Resources	192,444
Reserves	83,326
Total Budget	**275,770**

Revenue Source	FY 2011 Adopted
Fines And Forfeits	100,000
Misc. Revenues	10,000
Other Sources	165,770
Total Revenue	**275,770**

Law Enforcement Trust (600)

Fund Number: **162**

Description: To account for the funds used for the purpose of training police officers and supporting personnel in the prevention, investigation, detection, and identification of crime.

Appropriations by Department	FY 2011 Adopted
Law Enforcement Trust	300,760
Reserves	127,540
Total Budget	**428,300**

Revenue Source	FY 2011 Adopted
Misc. Revenues	5,000
Other Sources	423,300
Total Revenue	**428,300**

Court Facilities Fees Trust (602)

Fund Number: **163**

Description: To account for revenues collected upon the institution of any civil action, suit or proceeding to be used exclusively in providing and maintaining existing and future facilities for the use of the Circuit and County Court systems.

Appropriations by Department	FY 2011 Adopted
Judicial Administration	623,802
Reserves	383,976
Total Budget	**1,007,778**

Revenue Source	FY 2011 Adopted
Charges For Services	300,000
Misc. Revenues	10,000
Other Sources	697,778
Total Revenue	**1,007,778**

Clerk's Drug Abuse Trust (603)

Fund Number: **164**

Description: To account for assessments collected for drug abuse programs and to disburse assistance grants for drug abuse treatment and/or educational programs which meet the standards for qualification of such programs by the Department of Health and Rehabilitative Services.

Appropriations by Department	FY 2011 Adopted
BOCC Miscellaneous	78,165
Reserves	33,740
Total Budget	**111,905**

Revenue Source	FY 2011 Adopted
Charges For Services	10,000
Misc. Revenues	1,000
Other Sources	100,905
Total Revenue	**111,905**

Marathon Municipal Service Taxing Unit

Fund Number: **166**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities within the City of Marathon.

Appropriations by Department	FY 2011 Adopted
Reserves	12,579
Tax Collector	1,258
Wastewater MSTUs	28,094
Total Budget	**41,931**

Revenue Source	FY 2011 Adopted
Other Sources	41,931
Total Revenue	**41,931**

Bay Point Wastewater Municipal Service Taxing Unit

Fund Number: **168**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Bay Point.

Appropriations by Department	FY 2011 Adopted
Reserves	24,877
Tax Collector	2,488
Wastewater MSTUs	55,559
Total Budget	**82,924**

Revenue Source	FY 2011 Adopted
Other Sources	82,924
Total Revenue	**82,924**

Big Coppitt Wastewater Municipal Service Taxing Unit

Fund Number: **169**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Big Coppitt.

Appropriations by Department	FY 2011 Adopted
Reserves	18,417
Tax Collector	1,857
Wastewater MSTUs	41,637
Total Budget	**61,911**

Revenue Source	FY 2011 Adopted
Other Sources	61,911
Total Revenue	**61,911**

Key Largo Wastewater Municipal Service Taxing Unit

Fund Number: **170**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Key Largo.

Appropriations by Department	FY 2011 Adopted
Reserves	7,872
Tax Collector	787
Wastewater MSTUs	17,584
Total Budget	**26,243**

Revenue Source	FY 2011 Adopted
Other Sources	26,243
Total Revenue	**26,243**

Stock Island Wastewater MSTU

Fund Number: **171**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Stock Island.

Appropriations by Department	FY 2011 Adopted
Planning/Building Refunds	37,742
Reserves	113,230
Tax Collector	7,549
Wastewater MSTUs	218,909
Total Budget	**377,430**

Revenue Source	FY 2011 Adopted
Misc. Revenues	2,000
Other Sources	375,430
Total Revenue	**377,430**

Cudjoe-Sugarloaf Municipal Service Taxing Unit

Fund Number: **172**

Description: This taxing unit was enacted by Ordinance 038-2004, revised by Ordinance 010-2005 to provide wastewater and reclaimed water services and facilities and ecncompasses the unicorporated area bounded on the west by Shark Key Channel and on the east by Kemp Channel, less the area encompassed in the Baypoint MSTU described in Ordinance 037-2002.

Appropriations by Department	FY 2011 Adopted
Reserves	52,807
Tax Collector	5,312
Wastewater MSTUs	118,933
Total Budget	**177,052**

Revenue Source	FY 2011 Adopted
Misc. Revenues	500
Other Sources	176,552
Total Revenue	**177,052**

Conch Key Municipal Service Taxing Unit

Fund Number: **174**

Description: This taxing unti was created to provide wastewater and reclaimed water services and facilities on Conch Key.

Appropriations by Department	FY 2011 Adopted
Reserves	1,033
Tax Collector	103
Wastewater MSTUs	2,307
Total Budget	**3,443**

Revenue Source	FY 2011 Adopted
Other Sources	3,443
Total Revenue	**3,443**

Long Key, Layton Municipal Service Taxing Unit

Fund Number: **175**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Long Key and Layton.

Appropriations by Department	FY 2011 Adopted
Reserves	6,062
Tax Collector	621
Wastewater MSTUs	14,028
Total Budget	**20,711**

Revenue Source	FY 2011 Adopted
Other Sources	20,711
Total Revenue	**20,711**

Duck Key Municipal Service Taxing Unit

Fund Number: **176**

Description: This taxing unit was created to provide wastewater services to the Duck Key service district.

Appropriations by Department	FY 2011 Adopted
Reserves	45,000
Tax Collector	4,508
Wastewater MSTUs	100,766
Total Budget	**150,274**

Revenue Source	FY 2011 Adopted
Taxes	101,454
Other Sources	48,820
Total Revenue	**150,274**

Building Fund

Fund Number: **180**

Description: This fund is used to account for activities related to restricted building fee revenues.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	368,870
Building Department	2,159,968
Planning/Building Refunds	2,000
Reserves	459,274
Total Budget	**2,990,112**

Revenue Source	FY 2011 Adopted
Licenses And Permits	2,375,000
Charges For Services	5,200
Misc. Revenues	24,000
Other Sources	585,912
Total Revenue	**2,990,112**

Debt Service Fund

Fund Number: **207**

Description: To account for accumulation of resources for, and payment of, interest and principal on long-term debt.

Appropriations by Department	FY 2011 Adopted
2003 Revenue Bond	8,574,523
Reserves	2,000,000
Total Budget	**10,574,523**

Revenue Source	FY 2011 Adopted
Misc. Revenues	30,000
Other Sources	10,544,523
Total Revenue	**10,574,523**

One Cent Infra-structure Sales Tax

Fund Number: **304**

Description: The One Cent Infra-structure Sales Tax Fund accounts for capital project funded by the Infrastructure Surtax (also called the One Cent Local Option Sales Tax) revenue.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	16,804,145
County Engineer	641,960
General Gov Cap Projects	850,000
Physical Environment Projects	700,000
Public Safety Capital Projects	1,960,240
Reserves	400,000
Total Budget	**21,356,345**

Revenue Source	FY 2011 Adopted
Taxes	13,000,000
Misc. Revenues	70,010
Other Sources	8,286,335
Total Revenue	**21,356,345**

2003 Revenue Bonds

Fund Number: **307**

Description: This fund is used to account for projects financed by the 2003 revenue bonds.

Appropriations by Department	FY 2011 Adopted
General Gov Cap Projects	664,355
Human Services Capital Projects	5,500
Total Budget	**669,855**

Revenue Source	FY 2011 Adopted
Other Sources	669,855
Total Revenue	**669,855**

Infr Sls Srtx Rev Bds 2007

Fund Number: **308**

Description: This fund is used to account for Capital Infrastructure projects financed by the 2007 Revenue Bonds.

Appropriations by Department	FY 2011 Adopted
Parks & Recreation Capital Projects	59,400
Physical Environment Projects	3,418,224
Public Safety Capital Projects	3,055,603
Total Budget	**6,533,227**

Revenue Source	FY 2011 Adopted
Misc. Revenues	60,000
Other Sources	6,473,227
Total Revenue	**6,533,227**

Big Coppitt Waste Water Project

Fund Number: **310**

Description: This funds accounts for the revenue and expenditures related to the construction of the Big Coppitt Waste Water Project.

Appropriations by Department	FY 2011 Adopted
Physical Environment Projects	300,000
Wastewater MSTUs	2,163,324
Total Budget	**2,463,324**

Revenue Source	FY 2011 Adopted
Licenses And Permits	500,000
Other Sources	1,963,324
Total Revenue	**2,463,324**

Duck Key Waste Water Project

Fund Number: **311**

Description: This fund accounts for the revenues and expenditures related to the construction of the Duck Key Waste Water Project.

Appropriations by Department	FY 2011 Adopted
Physical Environment Projects	8,100,000
Planning/Building Refunds	5,000
Wastewater MSTUs	39,315
Total Budget	**8,144,315**

Revenue Source	FY 2011 Adopted
Misc. Revenues	25,000
Other Sources	8,119,315
Total Revenue	**8,144,315**

Card Sound Bridge

Fund Number: **401**

Description: This fund accounts for the revenue and expenditures related to operations of the Card Sound toll bridge.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	121,362
County Engineer	62,183
Reserves	618,538
Road Department	986,798
Total Budget	**1,788,881**

Revenue Source	FY 2011 Adopted
Charges For Services	1,000,000
Misc. Revenues	100,000
Other Sources	688,881
Total Revenue	**1,788,881**

Marathon Airport

Fund Number: **403**

Description: This fund accounts for the revenue and expenditures related to the operations of the Marathon Airport.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	75,666
Marathon Airport	1,078,793
Reserves	345,727
Total Budget	**1,500,186**

Revenue Source	FY 2011 Adopted
Charges For Services	756,000
Misc. Revenues	15,000
Other Sources	729,186
Total Revenue	**1,500,186**

Key West Intl Airport

Fund Number: **404**

Description: fund accounts for the revenue and expenditures related to the operations of the Key West Airport.

Appropriations by Department	FY 2011 Adopted
Key West Airport	5,990,770
Reserves	531,187
Total Budget	**6,521,957**

Revenue Source	FY 2011 Adopted
Charges For Services	4,990,000
Misc. Revenues	37,000
Other Sources	1,494,957
Total Revenue	**6,521,957**

Key West AIP Series 2006 Bonds

Fund Number: **405**

Description: This fund is used to account for the Principal, Interest and Other Debt Service Costs of The Airport Terminal Project

Appropriations by Department	FY 2011 Adopted
Key West Airport	4,945,359
Key West Airport Debt Service - Interest & Other Debt Costs	6,950,000
Reserves	6,410,957
Total Budget	**18,306,316**

Revenue Source	FY 2011 Adopted
Intergovernmental Revenue	2,000,000
Charges For Services	950,000
Misc. Revenues	270,000
Other Sources	15,086,316
Total Revenue	**18,306,316**

PFC & Oper Restrictions

Fund Number: **406**

Description: Fund accounts for all PFC funded projects & demonstrate compliance with the bond issue covenants for the KWIA.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	440,000
PFC	398,588
Reserves	650,000
Total Budget	**1,488,588**

Revenue Source	FY 2011 Adopted
Other Sources	1,488,588
Total Revenue	**1,488,588**

MSD Solid Waste Management

Fund Number: **414**

Description: This fund is restricted in use to collection, disposal, and recycling of solid waste. It is funded by fees charged home owners and businesses and franchise fees.

Appropriations by Department	FY 2011 Adopted
BOCC Miscellaneous	562,590
Budgeted Transfers	179,303
Facilities Maintenance	49,500
Reserves	1,625,329
Solid Waste	16,466,292
Total Budget	**18,883,014**

Revenue Source	FY 2011 Adopted
Licenses And Permits	425,000
Charges For Services	16,367,450
Misc. Revenues	75,000
Other Sources	2,015,564
Total Revenue	**18,883,014**

Worker's Compensation

Fund Number: **501**

Description: The Worker?s Compensation Fund accounts for the operation of the County's worker's compensation program. Fund revenues are generated through internal charges to departments.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	57,190
Employee Services - Loss Control	28,198
Employee Services - Worker's Comp	4,317,416
Reserves	242,840
Total Budget	**4,645,644**

Revenue Source	FY 2011 Adopted
Charges For Services	2,382,263
Misc. Revenues	150,000
Other Sources	2,113,381
Total Revenue	**4,645,644**

Group Insurance Fund

Fund Number: **502**

Description: The Group Insurance Fund accounts for the operation of the County's self insured group insurance program. Fund revenues are generated through internal charges to departments based upon the number of employees covered under the insurance program.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	76,101
Employee Services - Group Insurance	22,506,380
Reserves	1,571,599
Total Budget	**24,154,080**

Revenue Source	FY 2011 Adopted
Charges For Services	14,735,747
Misc. Revenues	444,401
Other Sources	8,973,932
Total Revenue	**24,154,080**

Risk Management Fund

Fund Number: **503**

Description: The Risk Management Fund accounts for the operation of the County's risk management program. Fund revenues are generated through internal charges to departments.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	31,170
Employee Services - Loss Control	35,675
Employee Services - Risk Mgmt.	3,753,153
Reserves	424,444
Total Budget	**4,244,442**

Revenue Source	FY 2011 Adopted
Charges For Services	2,815,080
Misc. Revenues	50,000
Other Sources	1,379,362
Total Revenue	**4,244,442**

Fleet Management Fund

Fund Number: **504**

Description: The Central Services Fund accounts for the operation of the County's Fleet Management program. Fund revenues are generated through internal charges to user departments.

Appropriations by Department	FY 2011 Adopted
Budgeted Transfers	468,476
Fleet Management	2,427,731
Reserves	607,409
Total Budget	**3,503,616**

Revenue Source	FY 2011 Adopted
Charges For Services	2,773,187
Misc. Revenues	10,000
Other Sources	720,429
Total Revenue	**3,503,616**

Fire & EMS LOSAP TRUST FUND

Fund Number: **610**

Description: To account for contributions and benefits paid on behalf of, for the benefit of the volunteer firefighters and the EMS volunteers (also called the Fire and EMS Pension Trust Fund).

Appropriations by Department	FY 2011 Adopted
LOSAP	30,000
Total Budget	**30,000**

Revenue Source	FY 2011 Adopted
Misc. Revenues	30,000
Total Revenue	**30,000**

Projected Changes in Fund Balances

In reviewing Monroe County's adopted budget, the reader will notice that County practice is to appropriate all of the beginning fund balances, and all revenues and other sources of income. As a result, it appears the County intends to spend all available funds by the end the fiscal year. That is not the case. Although Florida statutes require the appropriation of fund balances as a part of each year's budget, differences between estimates of spending and actual spending, as well as conservative estimates of revenues will normally result in some surplus funds each year. Monroe County attempts to prepare prudent estimates of revenues and spending each year to ensure the financial stability of our funds. Estimation of actual revenues and spending and projection of fund balances is very difficult but nonetheless very important part of County budgeting.

The County estimates or projects its fund balances at the end of the year through the following process:

First, since the County must prepare its annual budget prior to the time that the previous year's financial books are closed and audited, we must estimate the projected actual prior-year ending fund balances. These estimates serve as the basis for projecting the coming budget year ending fund balances.

Second, we estimate the percentage of *budgeted* revenues that will actually be received. This percentage is the result of analysis of prior year budget versus actual revenues. Typically, revenues are conservatively estimated and will likely exceed budgeted figures by a small amount each year. For example, under Florida Statutes, only 95% of estimated revenues are appropriated. While a 95% factor may be reasonable for ad valorem collections, where adjustments to the tax roll and discounts for early payment result in collections of about 95%, it tends to understate collections from other revenues. This 5% safety margin results in excess revenues from non-ad valorem revenues.

Third, OMB estimates the percentage of *budgeted* appropriations, excluding budgeted reserves, that will actually be expended. This percentage is the result of analysis of prior year budget versus actual spending. As might be expected, actual spending typically falls below the budgeted amounts by a small fraction each year and there is generally a surplus of budget funds remaining at the end of the year.

The end-of-year fund balances are then calculated by adding the *estimated actual* revenues, and subtracting the *estimated actual* expenditures from the estimated beginning fund balances to yield the projected year-end fund balances.

The projected year-end fund balances are important because they help predict the financial condition of each fund and help County staff predict and prepare for unusual situations in advance. The estimated balances also help us avoid large swings in taxation and other fee assessments one year over the next and, in the case of capital funds, help to monitor the accumulation of capital over a number of years for large projects.

The following table summarizes, in the manner described above, the fund balance projections for the major Monroe County funds.

Projected Changes in Fund Balances

	Fund	Audited 9/30/2009 Fund Bal	Fiscal Year 2010 Projected Actual Revenues	Fiscal Year 2010 Projected Actual Expenses	Projected Impact of Operations Positive/Negative	Estimated 9/30/2010 Fund Bal	Change in Fund Balance Percentage
	General Fund						
001	General Fund	28,040,398	43,886,758	38,310,134	5,576,624	33,617,022	20%
	Total General Fund	**28,040,398**	**43,886,758**	**38,310,134**	**5,576,624**	**33,617,022**	**20%**
	Special Revenue Funds						
100	Affordable Housing Programs	377,628	3,563	10,000	(6,437)	371,191	-2%
101	Law Enforcement, Jail, Judicial	16,921,166	46,887,014	45,265,207	1,621,808	18,542,974	10%
102	Roads and Bridges	5,322,631	5,527,624	3,848,615	1,679,009	7,001,640	32%
115	TDC Two Penny	2,739,489	3,287,115	3,351,566	(64,452)	2,675,037	-2%
116	TDC Two Penny Generic	3,228,240	7,191,975	6,555,780	636,195	3,864,435	20%
117	TDC District 1 Third Penny	3,268,312	5,792,380	4,919,494	872,887	4,141,199	27%
118	TDC District 2 Third Penny	237,194	556,758	568,338	(11,580)	225,614	-5%
119	TDC District 3 Third Penny	1,112,767	1,397,191	1,385,307	11,883	1,124,650	1%
120	TDC District 4 Third Penny	801,932	1,070,247	1,121,255	(51,008)	750,924	-6%
121	TDC District 5 Third Penny	675,735	1,237,222	1,308,159	(70,937)	604,798	-10%
125	Grants	1,893,932	7,467,121	8,857,686	(1,390,566)	503,366	73%
130	Impact Fees Fund-Roadways	6,273,327	133,793	0	133,793	6,407,120	2%
131	Impact Fees Fund-Parks	410,304	36,972	8,800	28,172	438,476	7%
132	Impact Fees Fund-Libraries	809,952	106,663	128,703	(22,040)	787,912	-3%
133	Impact Fees Fund-Solid Waste	29,961	6,688	0	6,688	36,649	22%
134	Impact Fees Fund-Police	63,840	15,480	0	15,480	79,320	24%
135	Impact Fees Fund-Fire Facilities	222,683	12,532	0	12,532	235,215	6%
136	Employee Fair Share Housing	381,942	9,429	0	9,429	391,371	2%
141	Fire & Ambulance District 1	3,922,257	10,507,271	10,658,564	(151,294)	3,770,963	-4%
144	Upper Keys Trauma Care District	1,640,240	15,149	120,166	(105,017)	1,535,223	-6%
146	Fire & Ambulance District 6	0	0	0	0	0	#DIV/0!
147	Unincorporated Parks & Beaches	1,260,428	1,621,760	1,577,234	44,526	1,304,954	4%
148	MSTD-Plng/Bldg/Code/Fire Mar	4,763,165	6,552,008	6,375,313	176,695	4,939,860	4%
149	Municipal Policing	1,822,078	6,924,719	6,764,787	159,932	1,982,010	9%
150	911 Enhancement Fund	2,507	566,125	566,385	(260)	2,247	-10%
152	Duck Key Security District	311,811	79,172	49,041	30,131	341,942	10%
153	Local Housing Assist Trust Fund	725,986	2,171,217	2,152,825	18,392	744,378	3%
157	Boating Improvement Fund	1,583,135	668,103	306,309	361,795	1,944,930	23%
158	Misc Special Revenue Fund	1,999,975	659,214	826,310	(167,095)	1,832,880	-8%
160	Environmental Restoration Fund	1,328,385	146,225	153,612	(7,386)	1,320,999	-1%
162	Law Enforcement Trust Fund	683,641	43,743	84,362	(40,619)	643,022	-6%
163	Court Facilities Fees Trust (602)	1,370,472	573	90,446	(89,873)	1,280,599	-7%
164	Clerk's Drug Abuse Trust (603)	148,456	14,652	30,480	(15,828)	132,628	-11%
166	Marathon MSTU	51,961	7,263	33,860	(26,597)	25,364	-51%
168	Bay Point MSTU	102,905	1,014	0	1,014	103,919	1%
169	Big Coppitt MSTU	167,392	1,146	89,732	(88,586)	78,806	-53%
170	Key Largo MSTU	42,128	2,135	11,965	(9,830)	32,298	-23%
171	Stock Island MSTU	438,777	52,185	8,309	43,876	482,653	10%
172	Cudjoe/Sugarloaf MSTU	252,806	2,348	29,231	(26,883)	225,923	-11%
174	Conch Key MSTU	4,453	1	132	(131)	4,322	-3%
175	Long Key/Layton MSTU	31,474	341	3,618	(3,277)	28,197	-10%
176	Duck Key MSTU	91,869	1,536	33,693	(32,157)	59,712	-35%
180	Building Fund	1,256,803	2,325,132	2,524,979	(199,847)	1,056,956	-16%
	Total Special Revenue Funds	**68,774,139**	**113,102,800**	**109,820,263**	**3,282,537**	**72,056,676**	**5%**

Projected Changes in Fund Balances

	Fund	Audited 9/30/2009 Fund Bal	Fiscal Year 2010 Projected Actual Revenues	Fiscal Year 2010 Projected Actual Expenses	Projected Impact of Operations Positive/Negative	Estimated 9/30/2010 Fund Bal	Change in Fund Balance Percentage
	Capital Projects Funds						
304	1 Cent Infrastructure Surtax	16,217,811	14,535,992	9,032,407	5,503,586	21,721,397	34%
307	2003 Revenue Bond	1,112,544	295,883	622,744	(326,861)	785,683	-29%
308	2007 Revenue Bond	16,205,903	62,826	2,037,724	(1,974,898)	14,231,005	-12%
310	Big Coppitt Wastewater Project	8,011,374	1,776,625	6,681,043	(4,904,419)	3,106,955	-61%
311	Duck Key Wastewater Project	0	1,646,530	683,490	963,041	963,041	#DIV/0!
	Total Capital Projects Funds	**17,330,355**	**14,831,876**	**9,655,150**	**5,176,725**	**22,507,080**	**30%**
	Grand Total	**114,144,892**	**171,821,433**	**157,785,548**	**14,035,885**	**128,180,777**	

The General Fund increase can be attributed to an effort to restore a healthy fund balance.

Roads and Bridges Fund increase can be attributed to an increase in Local Option Fuel Tax Revenues, with an additional 4 cent tax collection on motor fuel. This additional tax began on January 1, 2010.

TDC Funds 116 and 117 increases were caused by an additional 1 cent added to bed tax revenue.

Fund 125 Grants decreaed over the year as funds were spent from Stimulus Federal Grants.

An increase in Impact Fees- Solid Waste and Police are a result of no project expenditures.

Since Fire & Ambulance District 6, became fully independent as of October 1, 2006, the fund balance was transferred to them.

The Boating Improvement Fund increase can be related to additional revenue collections over FY09.

A decrease in the Clerk's Drug Abuse Trust Fund is a result of less fees collected than the prior year in this special revenue account.

Decreases in Marathon, Big Coppitt, Key Largo, Cudjoe/Sugarloaf, Long Key/Layton and Duck Key MSTU's, Fund 166-176 are a result of administrative and contractual obligations in developing Wastewater Systems in those areas.

The decrease in the Building Fund, Fund 180 can be attributed to additional expenditures, primarily the cost allocation expense.

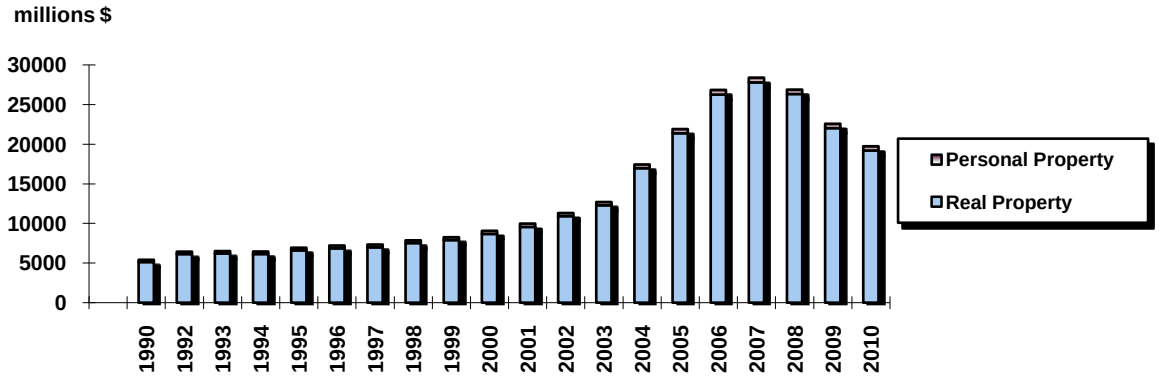
In the Capital Projects Funds, 3 of the 5 funds are seeing significant decreases as a result of construction of several major projects. An increase in 1 Cent Infrastructure Surtax and Duck Key Wastewater project can be attributed to revenue collection and project timing.

Revenue Sources and Trends

While property taxes are used to finance a variety of services, other County revenues are linked to specific programs; solid waste assessments finance the waste disposal programs, gasoline taxes finance public transportation, roadway construction and maintenance, and impact fees finance capital improvements related to transportation, parks, police, fire and solid waste programs. The use of standard definitions is mandated by Florida Statute Section 218.33 and ensures consistency among the various financial reports.

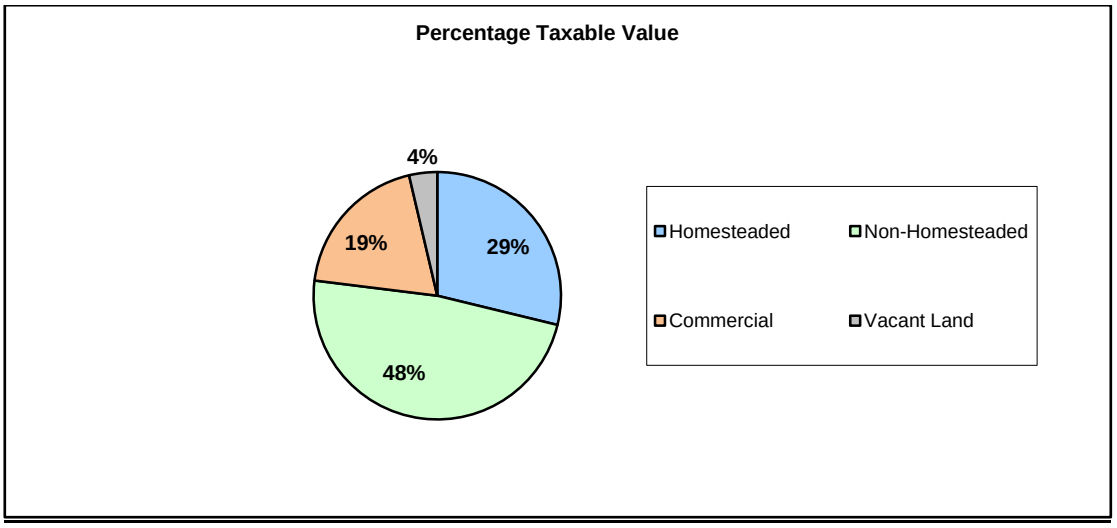
Taxes - Charges levied by the County, including ad valorem taxes net of discounts, penalties and interest. This category includes sales, gas taxes, and local tourist taxes, which are estimated based on State supplied forecasts.

Revenue: Property Taxes
Description: Revenue derived from taxes levied on all real and personal property located in Monroe County
Legal Authority: Florida Statute, Chapter 200.
Fees: See "Ad Valorem Millage Summary."
Constraints: F.S. Section 200.081 states: "No municipality shall levy ad valorem taxes against real properties and tangible personal properties and tangible personal property in excess of 10 mills, except for voted levies."



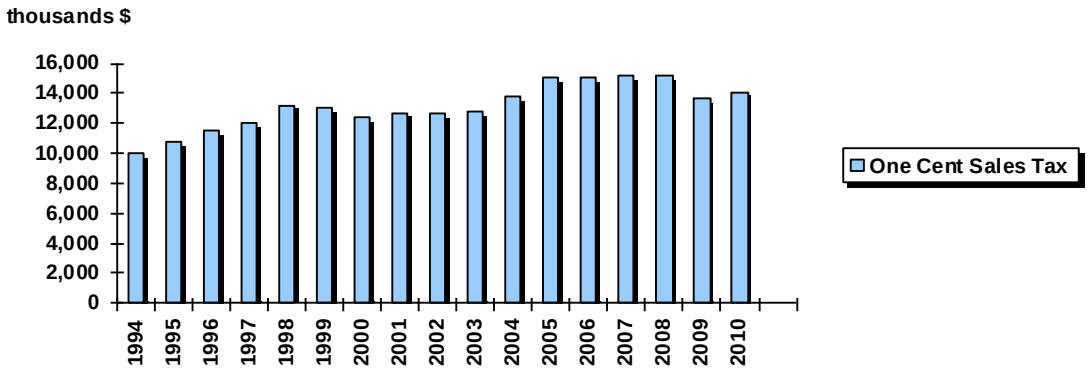
Based on the 2010 Preliminary Tax Roll values the County-Wide taxable values are as follows:

Homesteaded taxable value (majority of these are residential properties)	**$5.5 Billion**
Non-Homesteaded residential properties taxable value	**$9.2 Billion**
Commercial properties	**$3.7 Billion**
Vacant land taxable value	**$0.7 Billion**
	$19.1 Billion

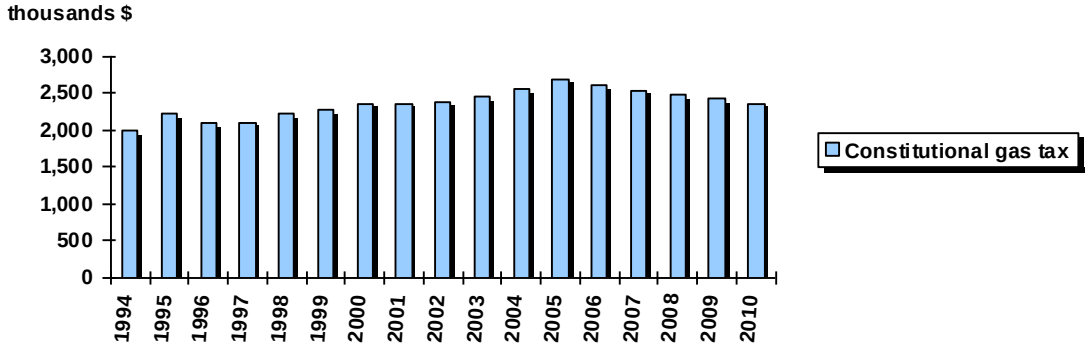


Revenue Sources and Trends

Revenue: Local Government Infrastructure Surtax
Fund/Account Number: 304/312600GN
Description: The Infrastructure Surtax may be levied countywide, with referendum approval, by the governing board of the county or the governing bodies of municipalities representing a majority of the county population.
Legal Authority: Florida Statute, Chapter 212.055 (2), Monroe County Article XX.
Fees: One- percent sales tax.
Restrictions: The Infrastructure Surtax expires in 2018. These revenues can be used to finance, plan, and construct infrastructure and to acquire land for public recreation or conservation or protection of natural resources. In addition, Monroe County may use up to 10% these proceeds for any public purpose provided the debt service obligations are met; the County's comprehensive plan is in compliance with the Growth Management Act; and the County adopted an amendment to the ordinance levying the surtax.
History/Trends: The County's share of this tax declined in 1998 due to the incorporation of Islamorada. However, due to a strong economy the amount the County actually received increased in 1998. The County's share declined in 2000 due to the incorporation of Marathon. For 7 years (2001 to early 2008), the County's share increased before the downturn of the national economy in late 2008. 2010 saw a 3% increase over 2009.



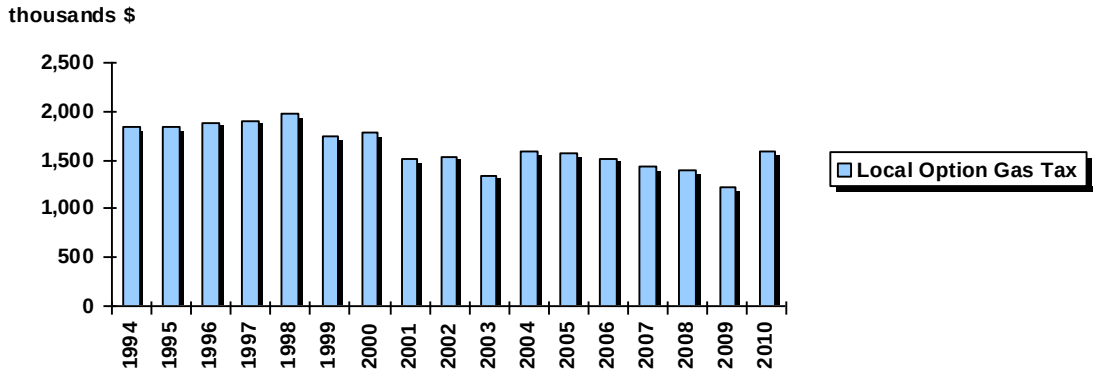
Revenue: Constitutional Gas Tax
Fund/Account Number: 102/335492 and 102/335498
Description: This two cents per gallon tax on motor fuel and special fuel (diesel) tax is collected by the Florida State Department of Revenue (DOR) and is transferred to the State Board of Administration (SBA) for allocation.
Legal Authority: Florida Constitution Article XII, section 9(c) (4), Florida Statutes 206.41 and 206.47.
Restrictions: This tax can only be used for construction of transportation related purposes.
History/Trends: Over the last 5 years, this State Shared Gas Tax has been decreasing. There was a 2.7% decrease between 2009 and 2010.



Revenue Sources and Trends

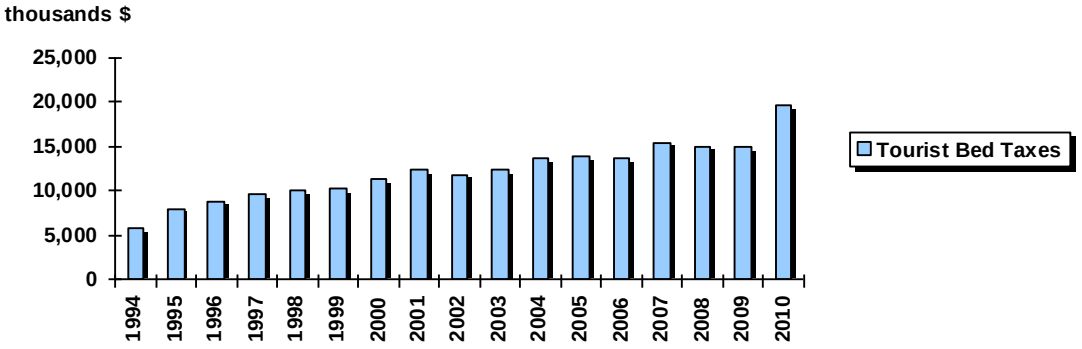
Revenue: County Fuel Tax
Fund/Account Number: 102/335490
Description: The Florida Legislature has levied a one cent per gallon tax on motor fuel and special fuel for distribution to county governments pursuant to the same formula used to distribute the constitutional gas tax.
Legal Authority: Florida Statute, Chapter 206.60(6).
Restrictions: The funds from this tax can be used by counties for transportation related expenses, including the reduction of bond debt incurred for transportation purposes.
History/Trends: Over the last 5 years, this State Shared Gas Tax has been decreasing. There was a 2.0% decrease between 2009 and 2010.

Revenue: Local Option and Ninth-Cent Fuel Taxes.
Fund/Account Number: 102/312301 and 102/312401
Description: In addition to the two cent constitutional gas tax and the one cent County Gas Tax, counties may impose up to twelve cents of local option motor fuel taxes. The statutes divide the twelve cents of optional motor fuel taxes into three categories: the original six cents motor fuel tax, the new five cents tax as created in the Environmental Lands Management (ELMS), and the penny tax titled the "Ninth Cent." Monroe County now levies ten of the twelve cents.
Legal Authority: Florida Statute, Chapters 336.025 (1) (a), 336.025 (1) (b), and 336.021 respectively.
Restrictions: The statutorily authorized uses of the three taxes differ, as do the methods of imposition and the requirement that the revenue be shared with municipalities. The principal distinction among the uses of the three taxes is that the Original Six Cents Gas Tax may be used by Small Counties for transportation and other infrastructure projects under certain circumstances, but the uses of the ELMS Five Cents Gas Tax and the Ninth Cent are restricted solely to transportation expenditures.
History/Trends: Over the last 5 years, the Local Option and Ninth-Cent Fuel Taxes were decreasing. An additional 1 cent was added to motor fuel on the Ninth-Cent Fuel Tax starting January 1, 2010. Also an additional 3 cents was added to the Local Option Fuel Tax. Thus there was an upward trend from 2009 to 2010.



Revenue: Tourist Development Taxes.
Description: After being suggested by the Tourist Development Council, whose members are appointed by the BOCC, the initial tourist development tax received referendum approval prior to imposition. Subject to a 1%, 2%, or 3% tax are most rents, leases or lets, which have been contracted for periods of six months or less, or living accommodations in hotels, motels, apartment houses, rooming houses, mobile home parks, and the like. The taxes are collected and administered by the Florida Department of Revenue.
Legal Authority: Florida Statute, Chapters 125.0104 (3) (c), 1250104 (3) (d), 125.0104 (n).

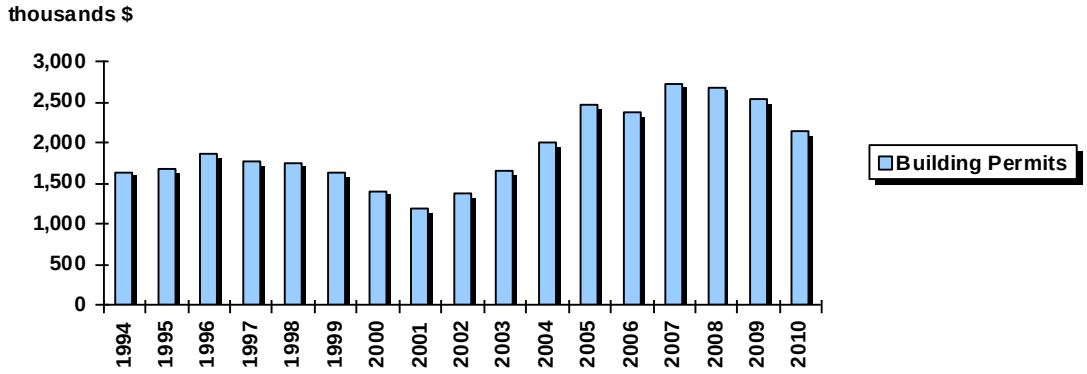
Restrictions: The revenue must generally be used to promote tourism, to build convention and tourist bureaus, and to finance beach improvements. Smaller counties may also use the revenue to build and upgrade fishing piers, museums, parks and nature centers.



Licenses and Permits - Includes occupational licenses, competency and building permits.

Revenue: County Occupational License Taxes.
Description: Florida law authorizes a county to levy an occupational license tax on the privilege of engaging in or managing any business, profession or occupation within its jurisdiction.
Legal Authority: Florida Statutes, Section 205.032 and 205.033
Restrictions: None
History/Trends: Prior to 1972, the State had imposed an occupational license tax and shared the revenues with counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax, but capped the rate of increase.

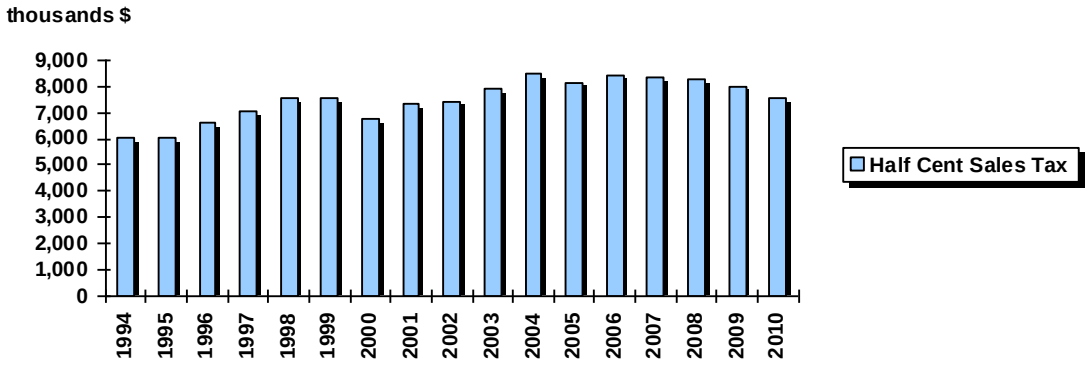
Revenue: Building Permits.
Fund/Account Number: 180/322005
Description: Florida law authorizes the County to levy building permit charges to be used for carrying out the local government's responsibilities in enforcing the Florida Building Code.
Legal Authority: Monroe County Code Section 6-27., F.S. 553.8, F.S. 125.56 (2), or F.S. 166.222.
Restrictions: For use in unincorporated areas.



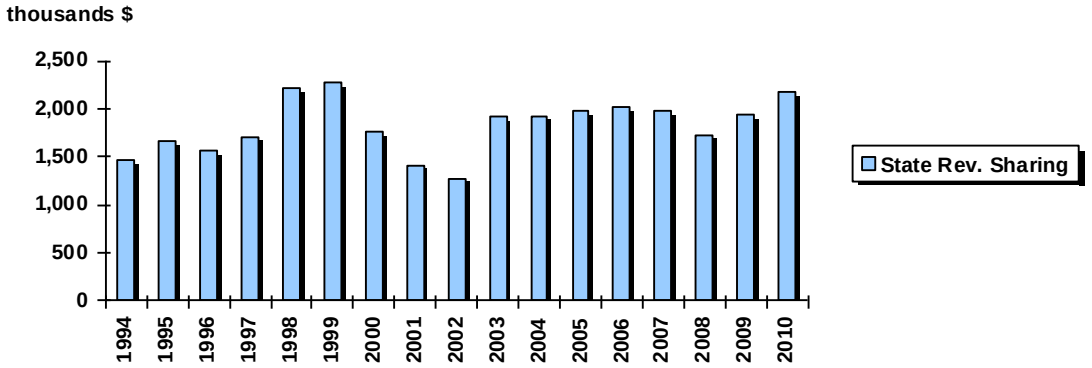
Intergovernmental Revenue - Includes revenues received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes. The latter two categories are estimated using State supplied calculations.

Revenue Sources and Trends

Revenue: Sales Tax - Local 1/2 cent.
Description: The local Government Half-Cent Sales Tax Program returns to cities and counties a portion of the sales tax proceeds remitted to the State of Florida.
Legal Authority: Florida Statutes Chapter 218. Part IV.
Restrictions: A proportion of the sales tax shall be expended only for countywide tax relief or countywide programs. The remaining portion shall be deemed revenues derived on behalf of the unincorporated area but may be expended on a countywide basis.
History/Trends: In 1985 the sales tax distribution formula was changed to a fixed 9.697% of all sales tax proceeds remitted to the State. In 1987 the "Sales and Use Tax on Services" was repealed, and at the same time the sales tax was increased from 5% to 6%. Because of the anticipated decrease of the overall tax base, the percentage reimbursed to the counties and cities was increased to the current 9.888% effective July 1, 1988. Up through fiscal year 1999 this revenue source was placed entirely in the General Fund to be used for countywide tax relief. In fiscal year 2000, the portion of this revenue source that by law is considered to be "derived on behalf of the unincorporated area" started to go into the general purpose municipal service taxing unit fund to be used for unincorporated area tax relief.



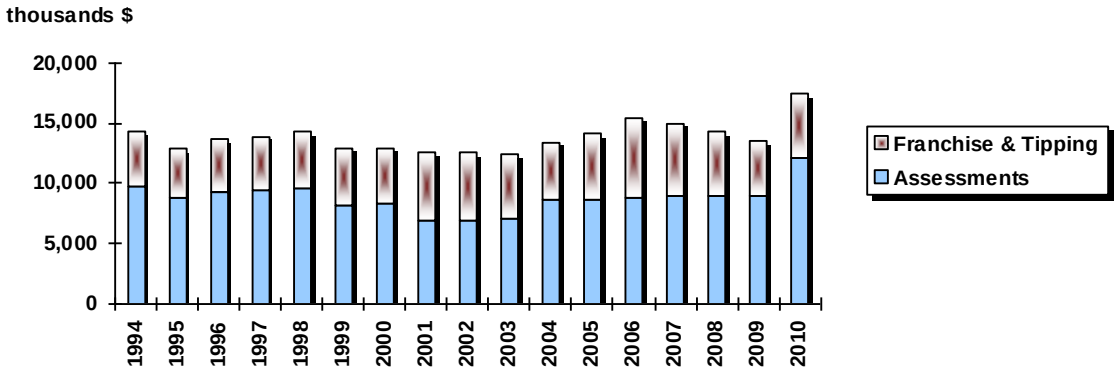
Revenue: State Revenue Sharing.
Description: The state shares 2.9 percent of the net cigarette tax collections and 33.5 percent of intangible tax revenues with the counties pursuant to sections 210.20 (2) (a) and 199.292, Florida Statutes.
Legal Authority: Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972.
Restrictions: This source provides three categories of uses of the state revenue sharing moneys received by counties, money the use of which is restricted by statute. The first category, the guaranteed entitlement, which is roughly equal to the amount a county received in the 1971-1972 fiscal year, may be pledged and used for any county purpose. The second guaranteed entitlement, which equals the difference in the amount a county received in the 1981-1982 fiscal year minus the guaranteed entitlement, may be pledged and used for any county purpose, including acquiring insurance contracts from a local government liability pool. The remainder of the revenue may be used for any public purpose.



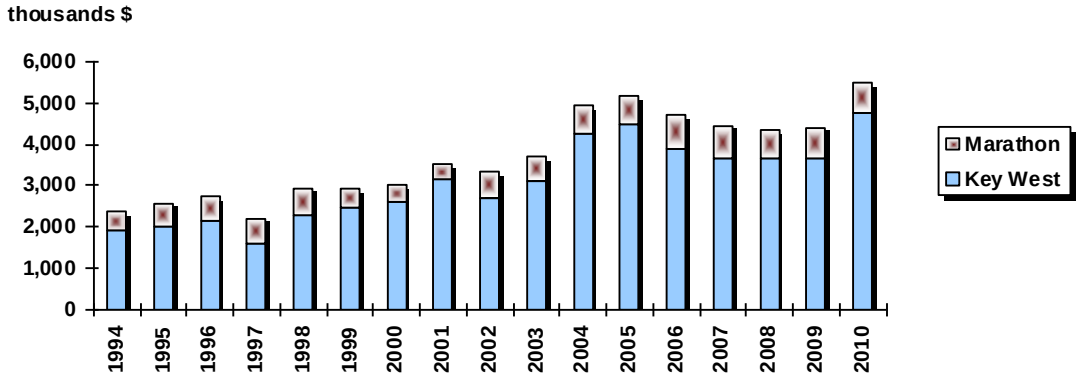
Revenue Sources and Trends

Charges for Services - Reflects all revenues stemming from charges for current services including solid waste assessments, tipping fees, recording fees, county officer fees and county and circuit court fees. These sources are estimated using trend analysis.

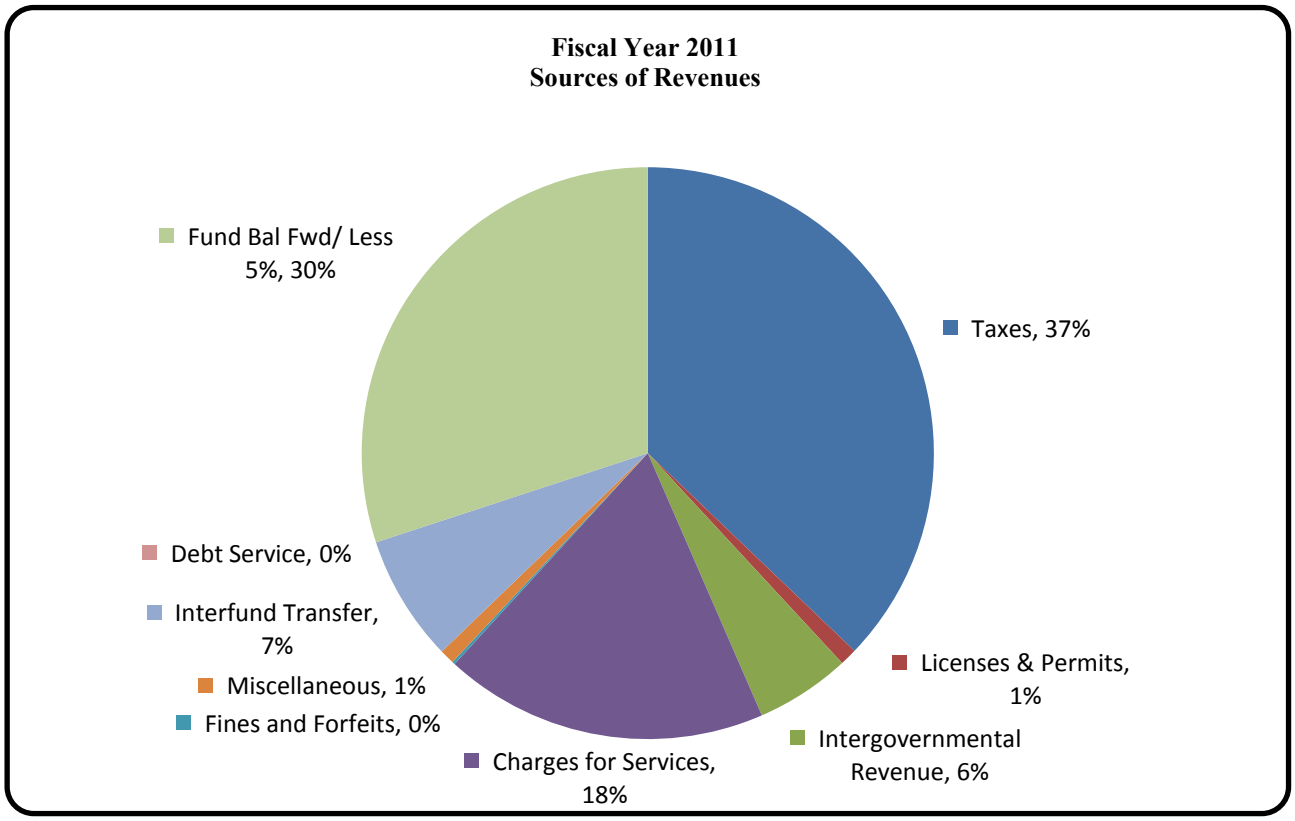
Revenue: Solid Waste Assessments and Tipping Fees.
Fund/Account Number: 414/313700, 414/343405, 414/343420, 414/343421, 414/343450.
Description: The annual special assessment imposed upon lots or parcels of improved property in the Monroe County Solid Waste Municipal Service Benefit Unit created under section 8-94. It is the intent of the Board of County Commissioners to require owners and occupants of all improved property within the unit to have domestic solid waste and special waste generated on such improved property collected and disposed of in a proper, sanitary and efficient manner.
Legal Authority: Florida Statute 125, Monroe County Code Article IV, Sections 8-71 through, 8-107.
Restrictions: These funds are restricted in use to collection, disposal, and recycling of solid wastes and to debt service payments for solid waste facilities.
History/Trends: Residential and commercial assessments and franchise fees were increased during FY2010. Residential fees went up from $292.00 to $396.00/year/residence or an increase of 35.7%. Commercial rates were increased by .2% in accordance with the CPI. Franchise fees increased 2% from 3% to 5%. This is the first rate hike in over 10 years.

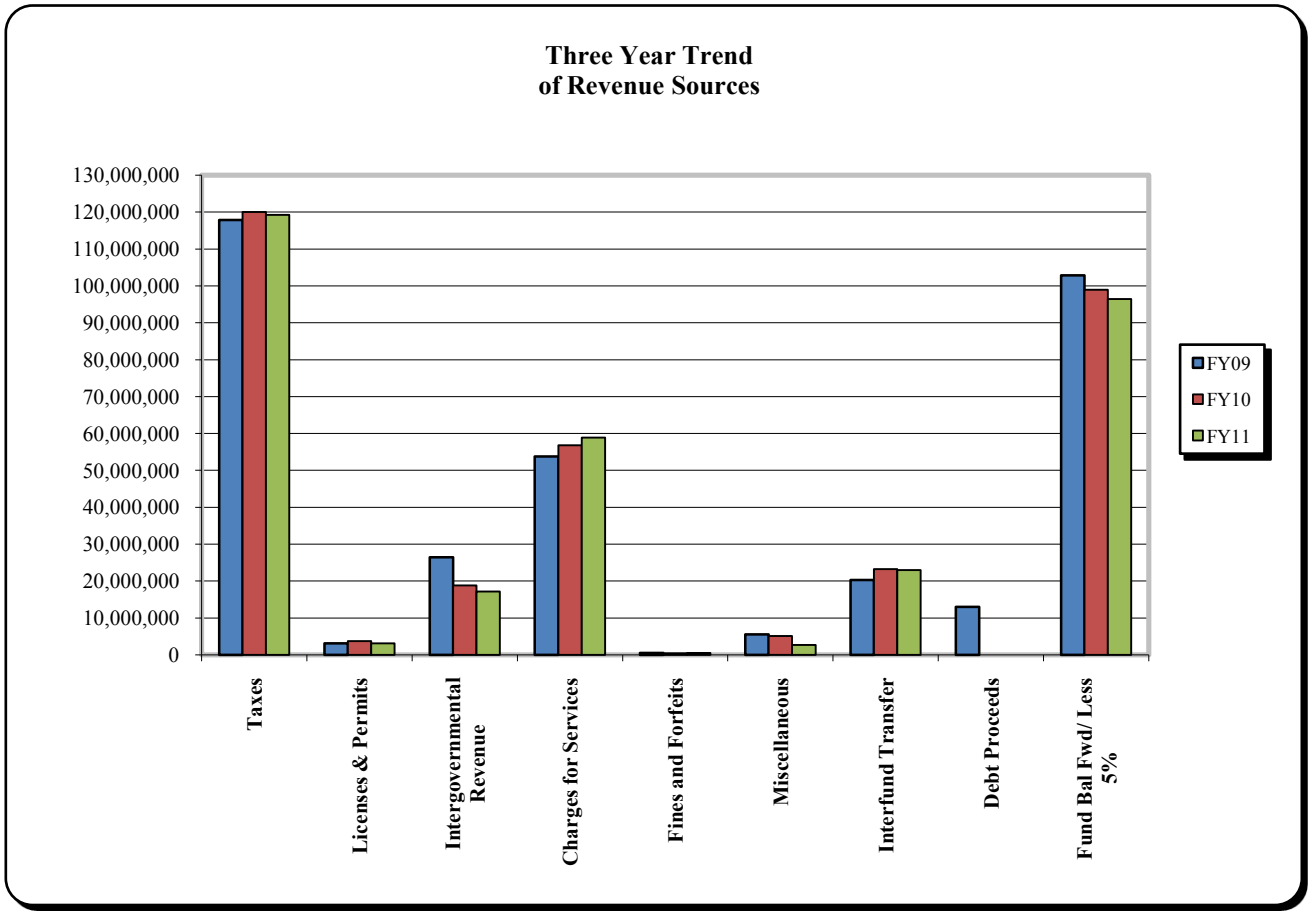


Revenue: Airport Fees.
Fund/Account Number: 403/344101, 403/344102, 404/344101, 404/344103, 404/344104, 404/344105 and 404/344106.
Description: Passenger fees, airport leases, and other airport fees collected for the operation of Monroe County's two municipal airports, in Key West and Marathon.
Restrictions: These funds are restricted to support airport operations and maintenance.
History/Trends: Marathon Airport has had difficulty in attracting and retaining regular air carrier services. Key West Airport went thru a major construction project and was completed in 2008. Since then, one major discount air carrier has scheduled arrivals and departures from Key West. This adds a total of 5 major airlines servings the Florida Keys.

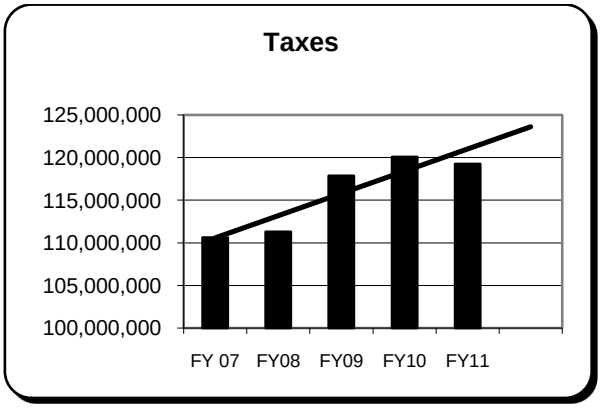


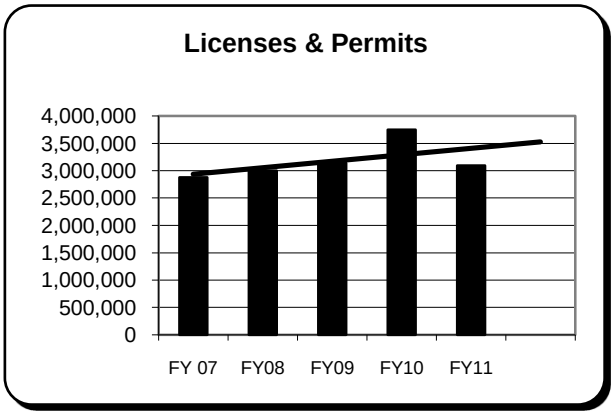
Revenue Budget Trends

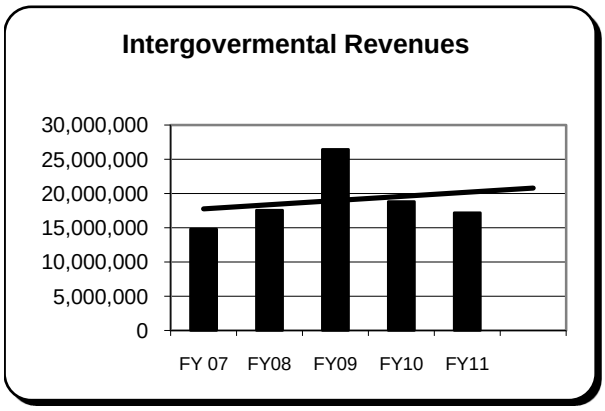


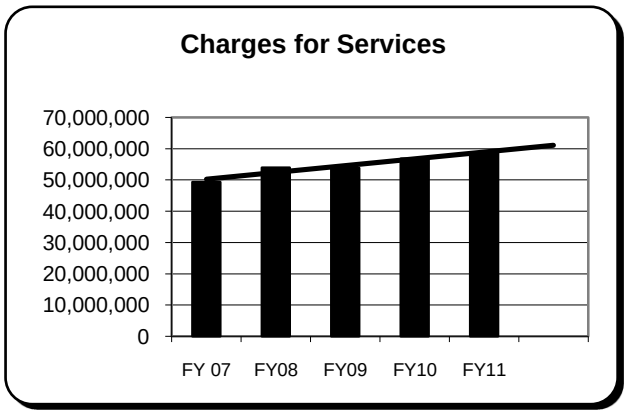


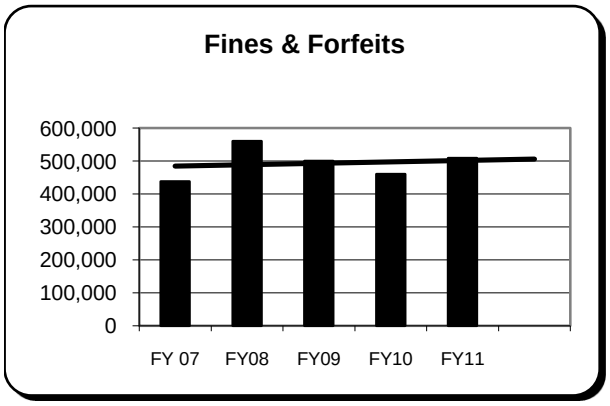
Revenue Budget Trends

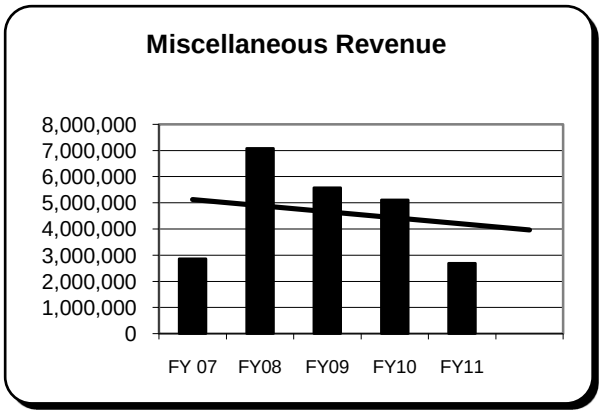


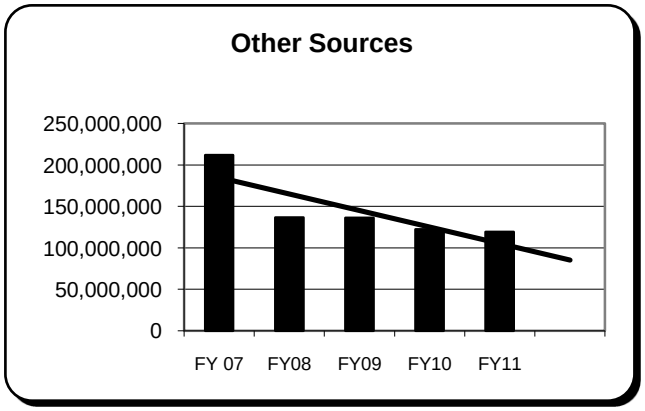












Description	Fiscal Year 2009 Adopted Millage Rate	Fiscal Year 2009 Adopted Total Ad Valorem Tax	Fiscal Year 2009 Adopted Total Tax Over/(Under) Last Year	Fiscal Year 2010 Adopted Millage Rate	Fiscal Year 2010 Adopted Total Ad Valorem Tax	Fiscal Year 2010 Adopted Total Tax Over/(Under) Last Year	Fiscal Year 2011 Adopted Rolled-Back Rate	Fiscal Year 2011 Adopted Millage Rate	Fiscal Year 2011 Adopted Percent Over Prev. Year	Fiscal Year 2011 Adopted Percent Over Rolled-back	Fiscal Year 2011 Adopted Total Ad Valorem Tax	Fiscal Year 2011 Adopted Total Tax Over/(Under) Last Year	Fund
County-wide Services													
General Fund:													
Library	-	0	0	-	0	0	0.0000	-	0.00%	0.00%	0	0	
Other	1.1297	30,012,850	5,821,757	1.0775	24,335,468	(5,677,382)	1.2299	1.0971	1.8%	-10.80%	21,667,067	(2,668,401)	
Total General Fund	1.1297	30,012,850	5,821,757	1.0775	24,335,468	(5,677,382)	1.2299	1.0971	1.8%	-10.80%	21,667,067	(2,668,401)	001
Law Enforcement, Jail, Judicial	1.5394	40,895,115	95,115	1.9786	44,688,453	3,793,338	2.2590	2.2060	11.5%	-2.35%	43,566,649	(1,121,804)	101
Local Health Unit	0.0192	510,720	(127,680)	0.0276	623,720	113,000	0.0316	0.0414	50.0%	31.01%	817,247	193,527	
Total County-wide Services	2.6883	71,418,685	5,789,192	3.0837	69,647,641	(1,771,044)	3.5205	3.3445	8.5%	-5.00%	66,050,963	(3,596,678)	
Municipal Services													
General Purpose Municipal Serv.													
Planning, Code Enf, Fire Marshal	0.0457	579,234	(370,766)	0.0838	894,761	315,527	0.0957	0.0820	-2.1%	-14.32%	770,747	(124,014)	148
Parks And Beaches	0.0952	1,205,056	195,649	0.1496	1,598,056	393,000	0.1709	0.1682	12.4%	-1.58%	1,581,843	(16,213)	147
Municipal Policing	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	
Total General Purpose MSTU	0.1409	1,784,290	(175,117)	0.2334	2,492,817	700,527	0.2666	0.2502	7.2%	-6.15%	2,352,590	(140,227)	
Local Road Patrol Law Enforcement	0.2076	2,628,947	(1,463,707)	0.3517	3,756,596	1,127,649	0.4018	0.3995	13.6%	-0.57%	3,756,434	(162)	149
Fire And Ambulance Districts:													
L & M Keys Fire & Ambulance	1.5082	9,446,729	2,230,766	1.8709	9,446,898	169	2.1401	2.2526	20.4%	5.26%	9,946,828	499,930	141
Wastewater Districts:													
Bay Point MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	168
Big Coppitt MSTU	0.0000	0	(127,675)	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	169
Key Largo MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	170
Stock Island MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	171
Cudjoe-Sugarloaf MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	172
Big Pine Key MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	173
Conch Key MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	174
Long Key/Layton MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0	175
Duck Key MSTU	0.0000	0	(115,139)	0.0000	0	0	0.0000	0.4105	N/A	N/A	101,454	101,454	176
Total Municipal Services, L & M	1.8567			2.4560			2.8085	2.9023	79.51%	3.34%			
Aggregate	3.2101	85,278,651	6,138,320	3.7787	85,343,952	65,301	4.3265	4.1627	10.16%	-3.79%	82,208,269	(3,135,683)	

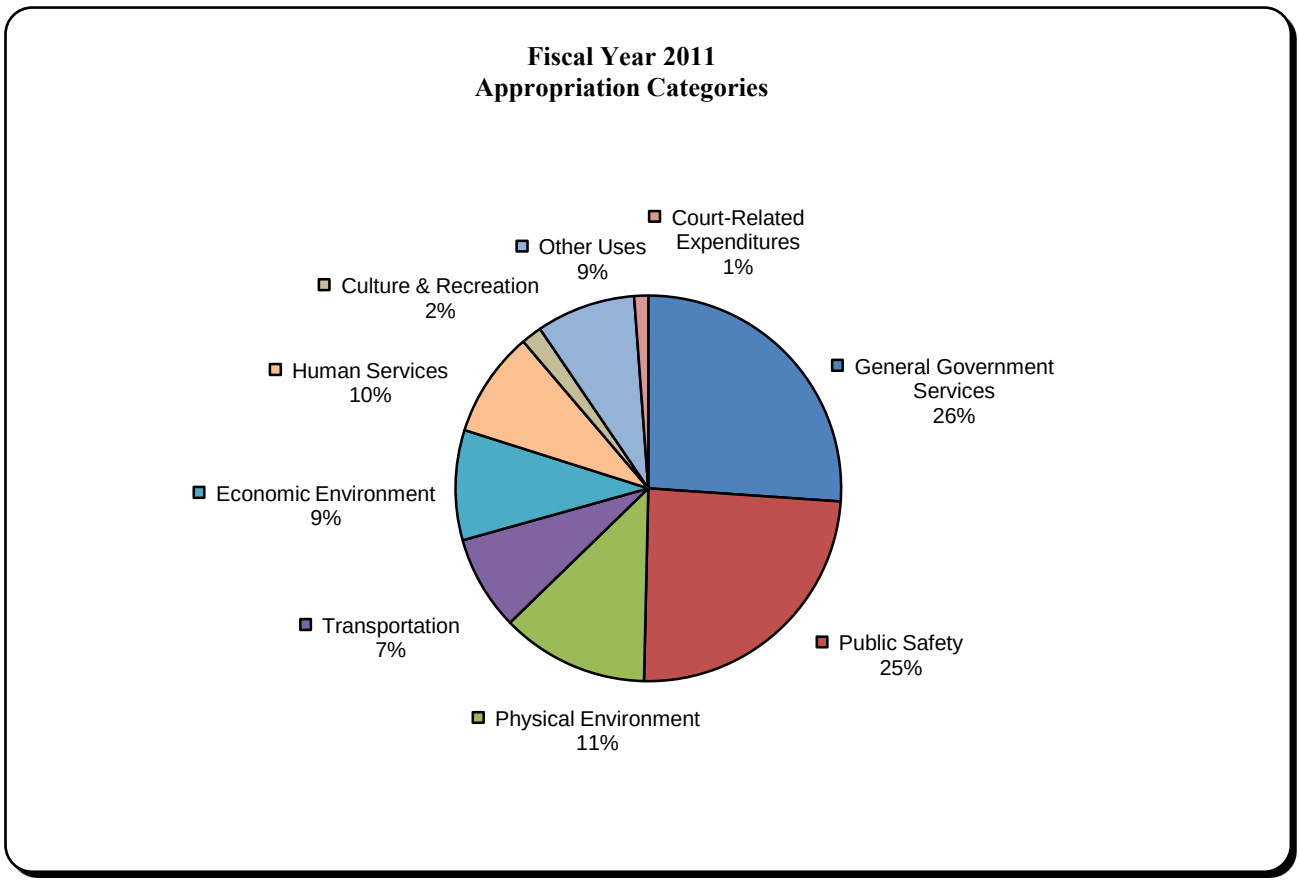
Ad Valorem Millage Summary
Adopted Fiscal Year 2011

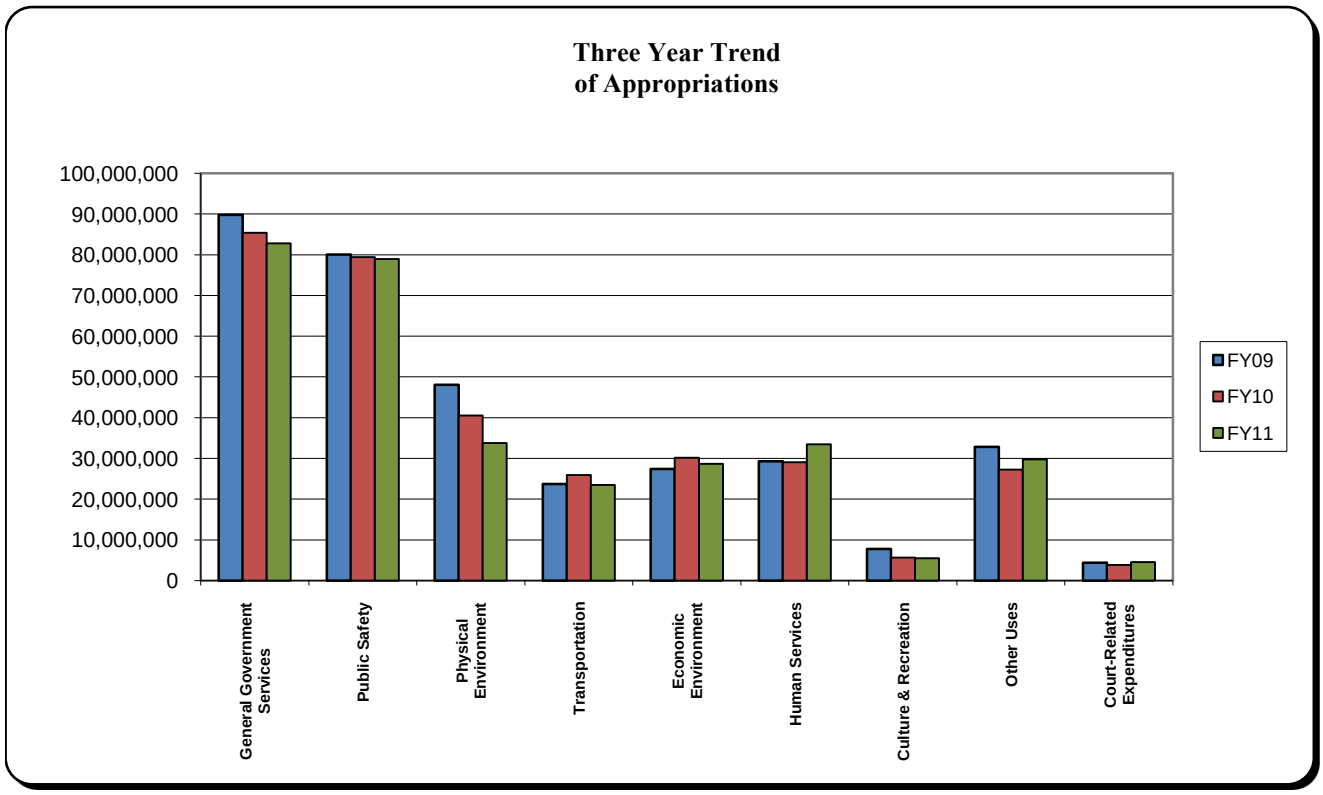
	Rollback Millage	Millage	% over Rollback	Taxes per $100,000 of taxable value	Increase per $100,000 of taxable value	Increase Per Month $100,000.00
Unincorporated, Dist 1, MM 4-95 Stock Island-Tavernier						
Countywide Services	3.5205	3.3445	-5.00%	$334.45	-$17.60	-$1.47
Lower & Middle Keys Fire & Ambulance	2.1401	2.2526	5.26%	$225.26	$11.25	$0.94
Planning, Code Compl, Fire Marshal, Fire Administration	0.0957	0.0820	-14.32%	$8.20	-$1.37	-$0.11
Parks & Beaches	0.1709	0.1682	-1.58%	$16.82	-$0.27	-$0.02
Local Road Patrol	0.4018	0.3995	-0.57%	$39.95	-$0.23	-$0.02
Total	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Unincorporated,Dist 6						
(Mile Marker 95 up US 1 to County line and up 905 to intersection of Card Sound Road)						
Countywide Services	3.5205	3.3445	-5.00%	$334.45	-$17.60	-$1.47
Fire & Ambulance, Dist 6	0.0000	0.0000	n/a	$0.00	$0.00	$0.00
Planning, Building, Code Enf, Fire Marshal	0.0957	0.0820	-14.32%	$8.20	-$1.37	-$0.11
Parks & Beaches	0.1709	0.1682	-1.58%	$16.82	-$0.27	-$0.02
Local Road Patrol	0.4018	0.3995	-0.57%	$39.95	-$0.23	-$0.02
Total	4.1889	3.9942	-4.65%	$399.42	-$19.47	-$1.62
Unincorporated, Dist 7						
(From intersection of 905 and Card Sound Road up Card Sound Road to the County line)						
Countywide Services	3.5205	3.3445	-5.00%	$334.45	-$17.60	-$1.47
Planning, Building, Code Enf, Fire Marshal	0.0957	0.0820	-14.32%	$8.20	-$1.37	-$0.11
Parks & Beaches	0.1709	0.1682	-1.58%	$16.82	-$0.27	-$0.02
Local Road Patrol	0.4018	0.3995	-0.57%	$39.95	-$0.23	-$0.02
Total	4.1889	3.9942	-4.65%	$399.42	-$19.47	-$1.62
Key West, Key Colony Beach, Islamorada, & Marathon						
Countywide Services	3.5205	3.3445	-5.00%	$334.45	-$17.60	-$1.47
Layton						
Countywide Services	3.5205	3.3445	-5.00%	$334.45	-$17.60	-$1.47
Lower & Middle Keys Fire & Ambulance	2.1401	2.2526	5.26%	$225.26	$11.25	$0.94
Total	5.6606	5.5971	-1.12%	$559.71	-$6.35	-$0.53
Marathon						
Countywide Services Subtotal	3.5205	3.3445	-5.00%	$334.45	-$17.60	-$1.47
Total	3.5205	3.3445	-5.00%	$334.45	-$17.60	-$1.47

Ad Valorem Millage Summary
Adopted Fiscal Year 2011

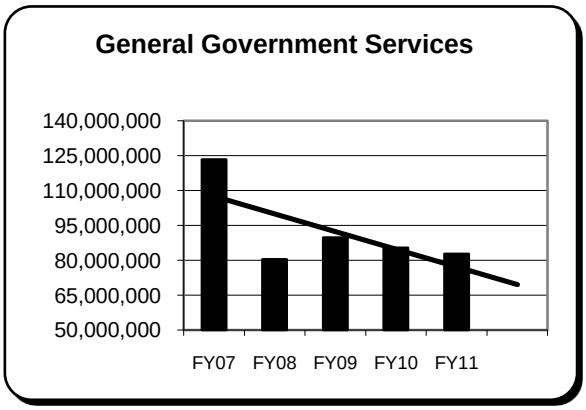
	Rollback Millage	Millage	% over Rollback	Taxes per $100,000 of taxable value	Increase per $100,000 of taxable value	Increase Per Month $100,000.00
Bay Point						
Unincorporated, Dist 1 Subtotal	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Wastewater	0.0000	0.0000	0.00%	$0.00	$0.00	$0.00
Total	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Big Coppitt						
Unincorporated, Dist 1 Subtotal	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Wastewater	0.0000	0.0000	0.00%	$0.00	$0.00	$0.00
Total	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Key Largo						
Unincorporated,Dist 6 Subtotal	4.1889	3.9942	-4.65%	$399.42	-$19.47	-$1.62
Wastewater	0.0000	0.0000	0.00%	$0.00	$0.00	$0.00
Total	4.1889	3.9942	-4.65%	$399.42	-$19.47	-$1.62
Stock Island						
Unincorporated, Dist 1 Subtotal	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Wastewater	0.0000	0.0000	0.00%	$0.00	$0.00	$0.00
Total	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Cudjoe-Sugarloaf						
Unincorporated, Dist 1 Subtotal	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Wastewater	0.0000	0.0000	0.00%	$0.00	$0.00	$0.00
	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Big Pine Key						
Unincorporated, Dist 1 Subtotal	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Wastewater	0.0000	0.0000	0.00%	$0.00	$0.00	$0.00
	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Conch Key						
Unincorporated, Dist 1 Subtotal	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Wastewater	0.0000	0.0000	0.00%	$0.00	$0.00	$0.00
	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Long Key - Layton						
Unincorporated, Dist 1 Subtotal	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Wastewater	0.0000	0.0000	0.00%	$0.00	$0.00	$0.00
	6.3290	6.2468	-1.30%	$624.68	-$8.22	-$0.69
Duck Key						
Unincorporated, Dist 1 Subtotal	6.3290	6.2468	-1.30%	$624.68	$0.00	$0.00
Wastewater	0.0000	0.4105	N/A	$41.05	$41.05	$3.42
	6.3290	6.6573	5.19%	$665.73	$41.05	$3.42

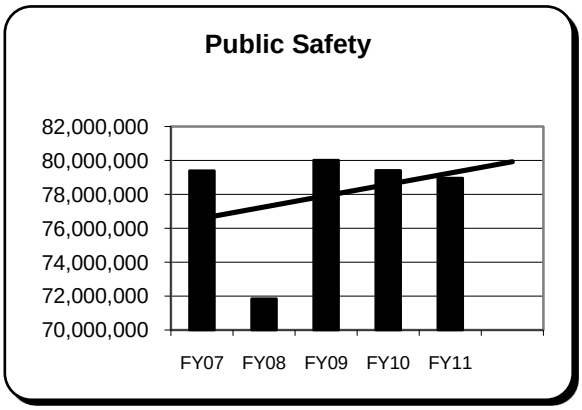
Appropriation Budget Trends

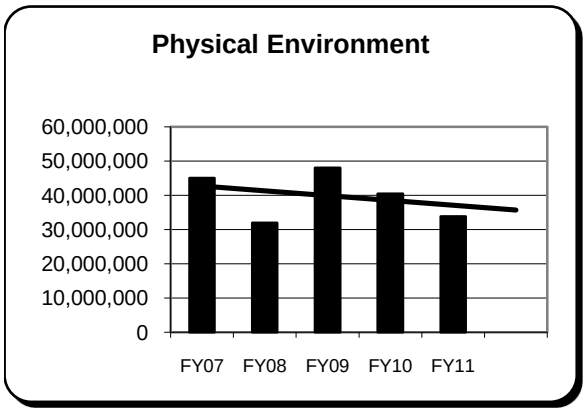


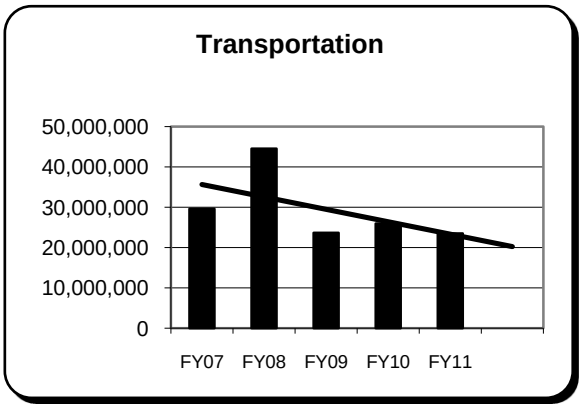


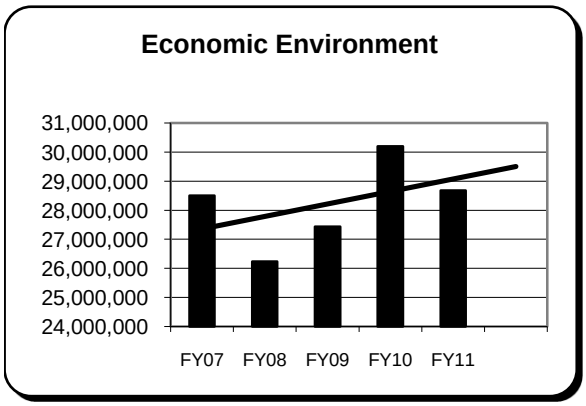
Appropriation Budget Trends

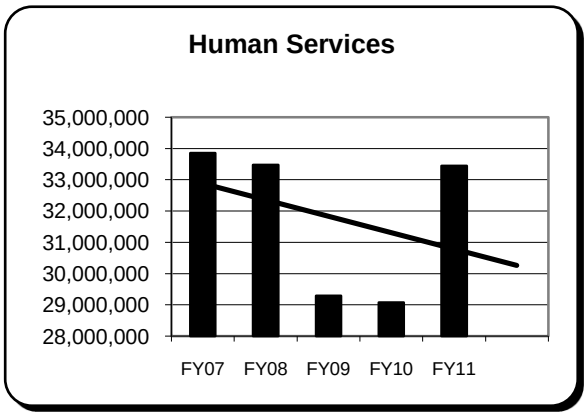




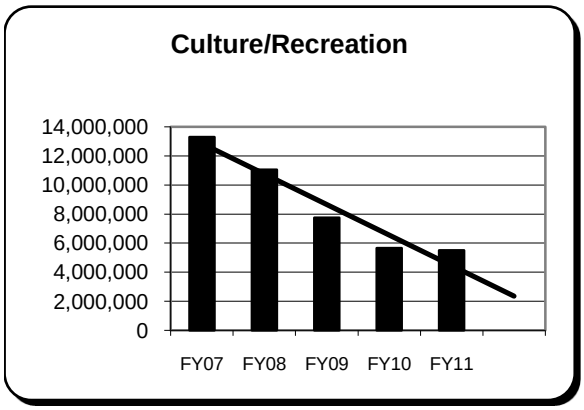


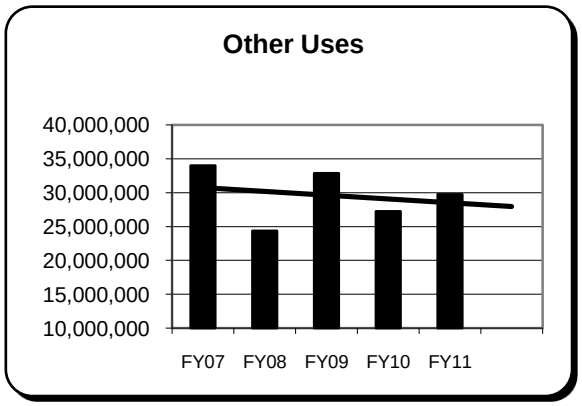


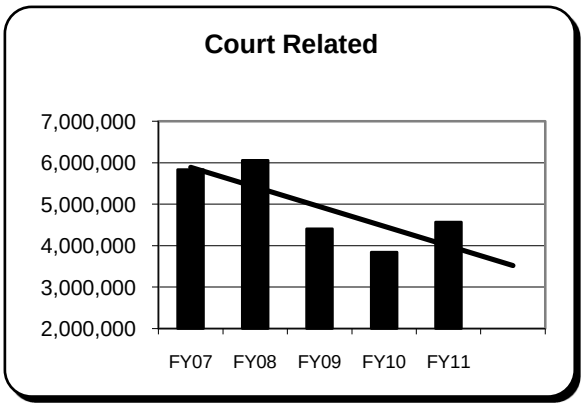




Appropriation Budget Trends







Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan Revenue Summary

Revenue Source	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Taxes						
Ad Valorem Taxes	74,811,024	81,187,993	84,802,549	84,802,549	81,857,372	(3.5)%
Sales & Use Taxes	34,091,439	32,216,030	34,095,510	34,095,510	35,791,648	5.0 %
Franchise Fees	267,249	275,503	410,000	410,000	-	(100.0)%
Local Communications Service Tax	808,206	791,094	747,279	747,279	750,000	0.4 %
Local Business Tax	-	-	-	-	425,000	0 %
Total Taxes	**109,977,918**	**114,470,620**	**120,055,338**	**120,055,338**	**118,824,020**	**(1.0)%**
Licenses And Permits						
Prof/occup Licenses	426,951	482,923	357,895	357,895	-	(100.0)%
Building Permits	2,885,791	2,597,210	2,660,000	2,665,500	2,375,000	(10.7)%
Franchise Fees	-	-	-	-	425,000	0 %
Impact Fees	-	-	156,000	156,000	147,000	(5.8)%
Special Assessments	-	-	573,000	573,000	573,000	0 %
Total Licenses And Permits	**3,312,742**	**3,080,133**	**3,746,895**	**3,752,395**	**3,520,000**	**(6.1)%**
Intergovernmental Revenue						
Federal Grants	11,255,403	14,010,566	-	31,479,640	-	0 %
Fed Pmts In Lieu Of Taxes	1,397,916	1,140,301	820,812	820,812	1,021,500	24.4 %
State Grants	9,898,927	12,344,441	3,500,000	13,757,580	2,000,000	(42.9)%
State Shared Revenues	14,566,364	13,738,745	12,514,260	12,514,260	14,177,608	13.3 %
Grants from other Local Units	495,613	300,877	-	279,619	-	0 %
Total Intergovernmental Revenue	**37,614,224**	**41,534,930**	**16,835,072**	**58,851,911**	**17,199,108**	**2.2 %**
Charges For Services						
General Government	20,756,506	22,316,004	24,539,320	24,710,350	27,181,842	10.8 %
Public Safety	7,219,006	5,415,856	6,146,142	6,567,975	5,573,269	(9.3)%
Physical Environment	14,238,816	13,398,998	16,944,713	16,944,713	16,367,450	(3.4)%
Transportation	6,818,081	6,518,968	6,721,994	6,721,994	7,775,000	15.7 %
Economic Environment	1,687,197	916,091	1,097,936	1,097,936	639,635	(41.7)%
Human Services	495,591	454,316	355,789	355,789	375,000	5.4 %
Culture/recreation	577,266	697,475	545,000	545,000	545,000	0 %
Court-related Revenues	617,473	509,081	300,000	416,114	300,000	0 %
Otr Charges For Svces	130,928	158,906	125,526	125,526	105,000	(16.4)%
Total Charges For Services	**52,540,864**	**50,385,694**	**56,776,420**	**57,485,396**	**58,862,196**	**3.7 %**
Fines And Forfeits						
Court Cases	887,821	239,536	210,526	210,526	209,000	(0.7)%
Library Fines	13,071	12,764	-	13,741	-	0 %
Violation-lcl Ordin	706,516	755,290	250,000	451,000	300,000	20.0 %
Other Fines And/or Forfeits	-	16,516	-	-	-	0 %
Total Fines And Forfeits	**1,607,408**	**1,024,105**	**460,526**	**675,267**	**509,000**	**10.5 %**
Misc. Revenues						
Interest Earnings	8,573,109	5,568,569	3,784,142	3,785,507	1,529,000	(59.6)%
Rent/royalties	459,103	462,986	467,378	467,378	520,010	11.3 %
Special Assessments	3,187,949	1,248,827	-	36,000	20,000	0 %
Sale/comp-loss Of Assets	53,391	92,323	-	-	-	0 %
Sales-surplus Matls	-	1,365	-	-	-	0 %
Contrib From Priv Sources	150,224	1,089,617	50,000	213,087	-	(100.0)%
Undefined	28,477	30,791	-	-	25,000	0 %
Other Misc Revenues	1,399,860	3,515,534	805,997	908,848	597,401	(25.9)%
Total Misc. Revenues	**13,852,113**	**12,010,013**	**5,107,517**	**5,410,819**	**2,691,411**	**(47.3)%**
Other Sources						
Interfund Transfer	27,464,073	22,968,583	23,245,356	37,837,625	22,948,777	(1.3)%
Debt Proceeds	51,506,854	-	-	22,724,050	-	0 %

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan Revenue Summary

Revenue Source	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Transfer in Excess Fees	5,057,374	4,628,049	-	-	-	0 %
Other Non-revenues	-	-	98,993,296	106,853,809	96,454,379	(2.6)%
Total Other Sources	**84,028,301**	**27,596,632**	**122,238,652**	**167,415,484**	**119,403,156**	**(2.3)%**
County Total Revenue	**302,933,570**	**250,102,127**	**325,220,420**	**413,646,611**	**321,008,891**	**(1.3)%**

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan

	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
B.O.C.C.						
BOCC Administrative	1,683,608	1,371,771	1,847,326	1,847,326	1,863,144	0.9%
Housing Assistance	2,756,330	908,626	3,180,680	5,727,265	495,751	(84.4)%
Other Non-profit Funding (Not HSAB)	1,221,308	1,003,398	935,420	945,420	920,420	(1.6)%
Human Service Advisory Board Funding	2,157,291	1,733,970	1,768,200	1,768,200	1,768,200	
BOCC Miscellaneous	2,978,268	1,707,603	2,715,817	17,436,733	2,817,171	3.7%
Emp Fair Shr Hsing	53,655	-	210,000	210,000	291,150	38.6%
Reserves	-	-	41,931,805	41,630,173	36,925,249	(11.9)%
Budgeted Transfers	27,464,073	22,968,583	20,675,670	27,916,318	22,812,330	10.3%
Debt Service - 88 Refund	636,711	635,694	-	-	-	
2003 Revenue Bond	3,731,837	6,400,556	6,467,788	30,562,858	8,574,523	32.6%
Quasi-external Services	69,778	101,484	125,000	125,000	125,000	
Total Budget	**42,752,859**	**36,831,685**	**79,857,706**	**128,169,293**	**76,592,938**	**(4.1)%**
County Administrator						
County Administrator	846,089	562,861	553,655	555,455	563,588	1.8%
Total Budget	**846,089**	**562,861**	**553,655**	**555,455**	**563,588**	**1.8%**
Employee Services						
Employee Services - Loss Control	137,280	58,185	63,675	68,372	63,873	0.3%
Employee Services - Personnel	352,063	326,791	332,889	338,889	339,496	2.0%
Employee Services - Worker's Comp	2,699,366	2,744,949	4,040,011	4,040,011	4,317,416	6.9%
Employee Services - Group Insurance	13,001,423	16,128,507	18,513,507	18,513,507	22,506,380	21.6%
Employee Services - Risk Mgmt.	2,215,769	1,689,001	3,749,734	3,749,734	3,753,153	0.1%
Total Budget	**18,405,902**	**20,947,433**	**26,699,816**	**26,710,513**	**30,980,318**	**16.0%**
Public Works						
Public Works Management	122,255	123,276	539,480	543,885	123,238	(77.2)%
Facilities Maintenance	8,487,380	8,965,445	10,993,047	11,009,744	11,376,354	3.5%
Animal Shelters	942,246	941,447	984,419	984,599	970,869	(1.4)%
Road Department	8,477,272	5,250,953	4,136,891	7,615,830	4,998,831	20.8%
Fleet Management	3,361,151	2,578,384	3,113,884	3,133,884	2,427,731	(22.0)%
Impact Fees Parks & Recreation	-	-	-	107,000	107,000	
Impact Fees Solid Waste	-	-	33,049	33,049	37,211	12.6%
Solid Waste	15,289,592	15,010,676	17,004,243	17,004,243	16,466,292	(3.2)%
Recycling	277,316	277,316	-	78,787	-	
Total Budget	**36,957,212**	**33,147,495**	**36,805,013**	**40,511,021**	**36,507,526**	**(0.8)%**

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan

	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Growth Mgmt						
Growth Management Administration	860,674	691,256	1,191,389	1,046,549	973,432	(18.3)%
Planning Department	1,011,766	1,038,839	1,040,834	3,382,774	1,363,412	31.0%
2010 Comp Plan	74,655	46,046	221,000	365,840	260,000	17.6%
Planning Commission	88,345	84,698	98,142	98,142	84,167	(14.2)%
Environmental Resources	605,921	566,939	489,231	818,120	490,123	0.2%
Building Department	2,347,294	2,255,934	2,413,316	2,413,816	2,183,468	(9.5)%
Marine Resources	117,663	122,152	52,850	178,172	-	(100.0)%
Planning/Building Refunds	22,299	10,768	4,000	19,000	2,000	(50.0)%
Code Enforcement	894,008	1,049,348	1,159,509	1,159,509	1,203,570	3.8%
Marine Projects	416,852	313,086	550,000	550,000	550,000	
Marine Projects	64,638	77,902	267,443	267,443	200,774	(24.9)%
Housing & Community Development	281,399	-	-	-	-	
Total Budget	**6,785,515**	**6,256,967**	**7,487,714**	**10,299,365**	**7,310,946**	**(2.4)%**
Community Services						
Community Service Administration	302,716	-	-	-	-	
Total Budget	**302,716**	**-**	**-**	**-**	**-**	
Veterans Affairs						
Veteran Affairs	687,353	587,467	601,460	601,460	603,088	0.3%
Total Budget	**687,353**	**587,467**	**601,460**	**601,460**	**603,088**	**0.3%**
Airport Services						
Key West Airport	25,122,480	12,198,182	13,508,418	15,133,408	10,936,129	(19.0)%
Marathon Airport	2,593,604	2,178,284	1,454,051	4,414,300	1,078,793	(25.8)%
PFC	-	7,730,110	423,866	8,228,152	398,588	(6.0)%
Key West Airport Debt Service - Interest & Other	314,491	257,230	6,553,100	7,348,101	6,950,000	6.1%
Total Budget	**28,030,574**	**22,363,805**	**21,939,435**	**35,123,961**	**19,363,510**	**(11.7)%**
Emergency Services						
Emergency Medical Air Transport	2,187,398	2,168,980	2,507,887	2,507,887	2,507,048	- %
Fire & Rescue District 1	2,564,826	2,971,646	4,406,173	4,439,173	3,802,626	(13.7)%
Fire & Rescue Coordinator	555,370	729,872	1,033,695	1,183,625	1,297,157	25.5%
EMS Administration	5,115,109	4,522,869	5,495,311	5,408,006	5,635,052	2.5%
Emergency Management	897,810	801,745	271,299	2,201,510	274,001	1.0%
Fire Marshal	297,017	289,136	324,292	324,292	330,639	2.0%
LOSAP	21,583	18,750	219,000	219,000	30,000	(86.3)%
Impact Fees Fire & EMS	80,765	-	221,083	221,083	127,421	(42.4)%
Upper Keys Health Care Taxing District	264,349	138,725	291,404	291,404	291,445	- %
Total Budget	**11,984,227**	**11,641,723**	**14,770,144**	**16,795,979**	**14,295,389**	**(3.2)%**

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan

	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Guardian Ad Litem						
Guardian Ad Litem	187,432	158,710	160,105	160,105	168,148	5.0%
Total Budget	**187,432**	**158,710**	**160,105**	**160,105**	**168,148**	**5.0%**
Project Management						
County Engineer	1,235,748	1,311,148	1,058,834	902,793	1,364,442	28.9%
General Gov Cap Projects	10,534,398	1,890,756	1,358,444	1,399,500	1,514,355	11.5%
Parks & Recreation Capital Projects	4,480,981	2,020,326	60,000	60,000	59,400	(1.0)%
Public Safety Capital Projects	2,665,130	3,133,524	6,229,480	6,083,985	5,015,843	(19.5)%
Human Services Capital Projects	2,436,572	768,243	13,000	13,000	5,500	(57.7)%
Impact Fees Roadways	-	-	5,782,942	5,782,942	5,196,688	(10.1)%
Impact Fees Parks & Recreation	-	416,089	403,781	296,781	272,941	(32.4)%
Total Budget	**21,352,829**	**9,540,087**	**14,906,481**	**14,539,001**	**13,429,169**	**(9.9)%**
Budget & Finance						
Office of Management & Budget	534,899	581,529	495,126	1,287,803	521,856	5.4%
Grants Management	106,216	38,117	207,899	207,899	211,277	1.6%
Purchasing	197,565	202,549	209,818	209,818	213,051	1.5%
Total Budget	**838,680**	**822,195**	**912,843**	**1,705,520**	**946,184**	**3.7%**
Technical Services						
Technical Services	1,937,280	1,612,473	1,901,467	1,931,467	1,957,240	2.9%
Total Budget	**1,937,280**	**1,612,473**	**1,901,467**	**1,931,467**	**1,957,240**	**2.9%**
County Attorney						
County Attorney	1,577,781	1,397,581	1,603,493	1,603,493	1,660,071	3.5%
Total Budget	**1,577,781**	**1,397,581**	**1,603,493**	**1,603,493**	**1,660,071**	**3.5%**
Social Services						
Social Services	4,289,924	3,548,315	2,472,980	5,893,977	2,491,627	0.8%
Total Budget	**4,289,924**	**3,548,315**	**2,472,980**	**5,893,977**	**2,491,627**	**0.8%**
Extension Services						
Extension Services	180,646	179,781	186,213	186,213	186,491	0.1%
Total Budget	**180,646**	**179,781**	**186,213**	**186,213**	**186,491**	**0.1%**
Library Services						
Impact Fees Libraries	-	-	794,015	794,015	595,676	(25.0)%
Libraries	2,653,562	2,422,531	2,364,052	2,671,248	2,414,332	2.1%
Total Budget	**2,653,562**	**2,422,531**	**3,158,067**	**3,465,263**	**3,010,008**	**(4.7)%**

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan

	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Waste Water						
Physical Environment Projects	15,382,079	19,781,936	18,968,533	30,959,082	12,518,224	(34.0)%
Planning/Building Refunds	7,575	-	28,573	43,712	42,742	49.6%
Wastewater MSTUs	2,343,407	951,648	2,426,906	2,611,960	2,800,456	15.4%
Total Budget	**17,733,060**	**20,733,584**	**21,424,012**	**33,614,754**	**15,361,422**	**(28.3)%**
Elected Officials						
Clerk of Courts	3,343,066	3,308,826	3,189,678	3,189,678	3,341,349	4.8%
Court Services Network System	-	-	-	99,000	-	
Communications	771,919	740,395	428,450	899,450	428,450	
Impact Fees Police Facilities	236,250	-	66,173	66,173	78,584	18.8%
Monroe County Sheriff	46,306,071	47,357,322	47,264,427	47,316,070	48,280,580	2.1%
LEEA	75,000	75,000	75,000	75,000	75,000	
Law Enforcement Trust	103,934	164,024	423,527	544,042	300,760	(29.0)%
Tax Collector	4,979,477	4,993,041	5,294,352	5,317,706	5,530,122	4.5%
Property Appraiser	3,830,071	3,809,899	3,704,051	3,723,277	4,259,533	15.0%
Supervisor of Elections	1,641,015	1,524,269	1,490,719	1,490,719	1,680,407	12.7%
State Attorney	267,316	348,640	338,720	755,598	719,704	112.5%
Public Defender	546,539	588,471	514,577	620,827	550,824	7.0%
Judicial Administration	1,961,243	1,769,751	2,252,525	2,413,142	2,314,789	2.8%
Court Reporting Services	188,136	210,976	-	305,215	195,454	
Total Budget	**64,250,037**	**64,890,613**	**65,042,199**	**66,815,897**	**67,755,556**	**4.2%**
Tourist Development Council						
TDC District 4 Third Cent	488,742	1,076,140	1,525,442	1,523,368	1,909,453	25.2%
TDC District 5 Third Cent	973,186	1,003,782	1,651,662	1,651,662	1,703,585	3.1%
TDC Two Penny Events	2,745,264	2,884,412	4,366,404	4,358,930	4,391,561	0.6%
TDC Special Projects	400,609	476,131	696,027	696,027	657,433	(5.5)%
TDC Two Penny Generic	6,419,422	6,764,230	8,568,467	8,968,467	8,615,384	0.5%
TDC District 1 Third Penny	2,387,856	4,152,916	6,872,157	6,866,816	7,354,125	7.0%
TDC District 2 Third Cent	314,533	452,242	669,336	667,554	620,879	(7.2)%
TDC District 3 Third Cent	675,941	602,614	1,823,218	1,823,045	2,007,275	10.1%
Total Budget	**14,405,553**	**17,412,465**	**26,172,713**	**26,555,869**	**27,259,695**	**4.2%**
Medical Examiner						
Medical Examiner	630,450	581,440	564,904	565,482	565,977	0.2%
Total Budget	**630,450**	**581,440**	**564,904**	**565,482**	**565,977**	**0.2%**
County Total Budget	**276,789,684**	**255,639,211**	**327,220,420**	**415,804,090**	**321,008,891**	**(1.9)%**

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan Position Summary

	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Variance
B.O.C.C.						
BOCC Administrative	11.00	11.00	11.00	11.00	11.00	0.00
B.O.C.C. Total FTE	**11.00**	**11.00**	**11.00**	**11.00**	**11.00**	**0.00**
County Administrator						
County Administrator	6.00	4.00	4.00	4.00	4.00	0.00
County Administrator Total FTE	**6.00**	**4.00**	**4.00**	**4.00**	**4.00**	**0.00**
Employee Services						
Employee Services - Loss Control	1.26	1.26	1.26	1.26	0.25	-1.01
Employee Services - Personnel	5.39	4.22	4.22	4.22	5.01	0.79
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	2.28	-0.01
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	3.30	0.00
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	2.23	-0.01
Employee Services Total FTE	**14.46**	**13.29**	**13.29**	**13.29**	**13.06**	**-0.23**
Public Works						
Public Works Management	0.94	0.94	4.39	4.39	0.94	-3.45
Facilities Maintenance	82.62	57.11	63.51	63.51	67.29	3.78
Road Department	49.69	39.08	40.31	40.31	40.00	-0.31
Fleet Management	17.00	17.00	17.00	17.00	17.00	0.00
Solid Waste	16.50	22.50	19.50	19.50	18.50	-1.00
Public Works Total FTE	**166.75**	**136.63**	**144.71**	**144.71**	**143.73**	**-0.98**
Growth Mgmt						
Growth Management Administration	5.97	4.97	4.97	4.97	4.97	0.00
Planning Department	17.00	15.50	13.50	13.50	14.00	0.50
Environmental Resources	4.50	5.00	5.00	5.00	5.00	0.00
Building Department	29.00	29.00	28.75	28.75	27.00	-1.75
Marine Resources	1.00	0.50	0.50	0.50	-	-0.50
Code Enforcement	12.95	13.96	16.21	16.21	16.00	-0.21
Marine Projects	0.50	-	-	-	-	0.00
Marine Projects	1.00	1.00	1.00	1.00	2.00	1.00
Housing & Community Development	2.20	-	-	-	-	0.00
Growth Mgmt Total FTE	**74.12**	**69.93**	**69.93**	**69.93**	**68.97**	**-0.96**
Community Services						
Community Service Administration	2.00	-	-	-	-	0.00
Community Services Total FTE	**2.00**	**-**	**-**	**-**	**-**	**0.00**

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan Position Summary

	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Variance
Veterans Affairs						
Veteran Affairs	10.00	9.88	9.63	9.63	9.75	0.12
Veterans Affairs Total FTE	**10.00**	**9.88**	**9.63**	**9.63**	**9.75**	**0.12**
Airport Services						
Key West Airport	17.60	18.23	18.73	18.73	19.35	0.62
Marathon Airport	4.20	4.35	4.35	4.35	4.45	0.10
Airport Services Total FTE	**21.80**	**22.58**	**23.08**	**23.08**	**23.80**	**0.72**
Emergency Services						
Emergency Medical Air Transport	8.00	8.00	8.00	8.00	8.00	0.00
Fire & Rescue District 1	13.00	31.00	31.00	31.00	32.00	1.00
Fire & Rescue Coordinator	6.00	7.00	7.00	7.00	8.00	1.00
EMS Administration	47.00	47.00	54.00	54.00	53.92	-0.08
Emergency Management	1.75	1.75	1.75	1.75	1.53	-0.22
Fire Marshal	3.00	3.00	3.00	3.00	3.00	0.00
Upper Keys Health Care Taxing District	2.00	2.00	1.00	1.00	1.00	0.00
Emergency Services Total FTE	**80.75**	**99.75**	**105.75**	**105.75**	**107.45**	**1.70**
Guardian Ad Litem						
Guardian Ad Litem	3.00	2.00	2.00	2.00	2.00	0.00
Guardian Ad Litem Total FTE	**3.00**	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**
Project Management						
County Engineer	23.50	22.95	7.21	7.21	9.16	1.95
Project Management Total FTE	**23.50**	**22.95**	**7.21**	**7.21**	**9.16**	**1.95**
Budget & Finance						
Office of Management & Budget	5.00	4.00	5.00	5.00	6.00	1.00
Grants Management	1.00	1.00	2.00	2.00	2.00	0.00
Purchasing	2.00	2.00	2.00	2.00	2.00	0.00
Budget & Finance Total FTE	**8.00**	**7.00**	**9.00**	**9.00**	**10.00**	**1.00**
Technical Services						
Technical Services	13.00	11.00	11.00	11.00	11.00	0.00
Technical Services Total FTE	**13.00**	**11.00**	**11.00**	**11.00**	**11.00**	**0.00**

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan Position Summary

	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Variance
County Attorney						
County Attorney	12.00	10.75	10.75	10.75	11.50	0.75
County Attorney Total FTE	**12.00**	**10.75**	**10.75**	**10.75**	**11.50**	**0.75**
Social Services						
Social Services	36.40	25.65	26.61	26.61	28.87	2.26
Social Services Total FTE	**36.40**	**25.65**	**26.61**	**26.61**	**28.87**	**2.26**
Extension Services						
Extension Services	2.00	1.00	1.00	1.00	1.00	0.00
Extension Services Total FTE	**2.00**	**1.00**	**1.00**	**1.00**	**1.00**	**0.00**
Library Services						
Libraries	40.20	31.51	31.51	31.51	31.47	-0.04
Library Services Total FTE	**40.20**	**31.51**	**31.51**	**31.51**	**31.47**	**-0.04**
Waste Water						
Wastewater MSTUs	2.00	2.55	0.84	0.84	0.84	0.00
Waste Water Total FTE	**2.00**	**2.55**	**0.84**	**0.84**	**0.84**	**0.00**
Elected Officials						
Clerk of Courts	108.00	108.00	97.00	97.00	97.00	0.00
Monroe County Sheriff	497.00	497.00	472.50	472.50	462.50	-10.00
Tax Collector	64.00	64.00	64.00	64.00	64.00	0.00
Property Appraiser	52.00	52.00	52.00	52.00	52.00	0.00
Supervisor of Elections	11.00	11.00	11.00	11.00	11.00	0.00
State Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Public Defender	2.00	2.00	2.00	2.00	2.00	0.00
Judicial Administration	24.00	24.00	24.00	24.00	25.63	1.63
Elected Officials Total FTE	**759.00**	**759.00**	**723.50**	**723.50**	**715.13**	**-8.37**

Monroe County Board of County Commissioners
FY 2011 Adopted Fiscal Plan Position Summary

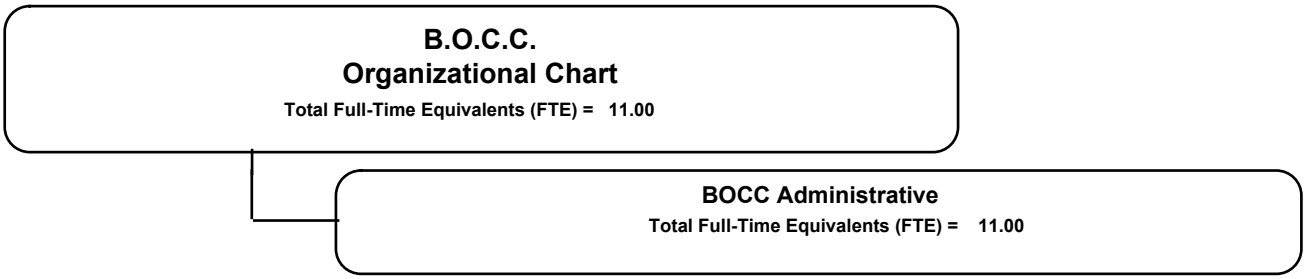
	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Variance
Tourist Development Council						
TDC District 4 Third Cent	12.52	12.52	12.52	12.52	12.52	0.00
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	1.77	0.00
TDC Two Penny Events	0.16	0.16	0.16	0.16	0.25	0.09
TDC Two Penny Generic	0.17	0.17	0.17	0.17	0.08	-0.09
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	2.10	0.00
TDC District 2 Third Cent	0.51	1.01	1.01	1.01	1.01	0.00
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	0.02	0.00
Tourist Development Council Total FTE	**17.25**	**17.75**	**17.75**	**17.75**	**17.75**	**0.00**
Medical Examiner						
Medical Examiner	-	0.18	0.18	0.18	0.20	0.02
Medical Examiner Total FTE	**-**	**0.18**	**0.18**	**0.18**	**0.20**	**0.02**
County Total FTE	**1,303.23**	**1,258.40**	**1,222.74**	**1,222.74**	**1,220.69**	**(2.05)**

FULL TIME EQUIVALENT CHANGES
BY BUSINESS CENTER, BUSINESS UNIT

Employee Services		
Employee Services-Loss Control	-1.01	As a result of partial FTE adjustments for the Division Director and County Safety Officer position.
Employee Services-Personnel	0.80	As a result of partial FTE adjustment for the Staff Assistant position.
Employee Services-Worker's Comp	-0.01	As a result of partial FTE adjustment for Division Director position.
Employee Services-Risk Management	-0.01	As a result of partial FTE adjustment for Division Director position.
	-0.23	
Public Works		
Public Works Management	-3.45	Transfer of three FTE's and one partial FTE from Public Works to Engineering
Facilities Maintenance	3.78	Transfer of three FTE's from Solid Waste, partial (.25) FTE from Roads, and addition of PT (.53 FTE) Maint. Worker pos.
Road Department	-0.31	Transfer of partial FTE to Fac. Maint., and FTE adjustment of PT Card Sound Toll Collector.
Solid Waste	-1.00	Transfer of three FTE's to Fac. Maint, addition of one Waste Coord position and one Recycling Coord position.
	-0.98	
Growth Management		
Planning Department	0.50	Transfer of partial FTE from Marine Resources.
Building Department	-1.75	Deletion of one position, and partial FTE re-allocation from Code Enforcement.
Marine Resources	-0.50	Transfer of partial FTE to Planning Department.
Code Enforcement	-0.21	As a result of partial FTE re-allocation to Building Dept.
Marine Projects	1.00	Addition of one new Pump-out Boat Captain position.
	-0.96	
Veterans Affairs		
Veterans Affairs	0.12	As a result of FTE adjustments for Counselor and Admin. Assistant positions.
	0.12	
Airport Services		
Key West Airport	0.62	As a result of partial FTE re-allocation from Engineering and County Attorney.
Marathon Airport	0.10	As a result of partial FTE adjustments for Airport Manager, Admn. Assistant, and Asst. County Attorney.
	0.72	
Emergency Services		
Fire & Rescue District 1	1.00	Addition of one new Firefighter Paramedic position.
Fire & Rescue Coordinator	1.00	Addition of one new Logistics Assistant position.
EMS Administration	-0.08	As a result of FTE adjustment for the Fire Rescue Capt/County Safety Officer position.
Emergency Management	-0.22	As a result of partial FTE re-allocation to Grants.
	1.70	
Project Management		
County Engineer	1.95	Transfer of FTE's from Public Works.
	1.95	
Budget & Finance		
Office of Management & Budget	1.00	Addition of one new Staff Assistant position.
	1.00	
County Attorney		
County Attorney	0.75	Re-allocation of partial FTE's to Airport and Growth Management.
	0.75	
Social Services		
Social Services	2.26	Addition of one new Case Manager position, and re-allocation of partial FTE's to grants.
	2.26	
Library Services		
Libraries	-0.04	As a result of partial FTE re-allocation to Personnel.
	-0.04	
Elected Officials		
Clerk of Courts	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Monroe County Sheriff	-10.00	Constitutional Officers are not required to have positions adopted by the BOCC
Tax Collector	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Property Appraiser	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Supervisor of Elections	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
State of Attorney	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Public Defender	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Judicial Administration	1.63	Constitutional Officers are not required to have positions adopted by the BOCC
	-8.37	
Total BCC Positions	6.29	
Elected & Appointed Positions	-8.37	
Total	-2.08	

B.O.C.C.

B.O.C.C.


B.O.C.C.
Organizational Chart
Total Full-Time Equivalents (FTE) = 11.00
BOCC Administrative
Total Full-Time Equivalents (FTE) = 11.00

Monroe County Board of County Commissioners
Fiscal Year 2011 Adopted Fiscal Plan

B.O.C.C.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,143,271	727,544	780,035	823,648	710,588	(8.9%)
Operating Expenditures	30,846,701	25,590,260	71,962,856	114,247,419	65,948,008	(8.4%)
Capital Outlay Expenditures	179,278	1,985	-	123,785	-	- %
Interfund Transfers	10,583,608	10,511,896	7,114,815	12,974,441	9,934,342	39.6%
Total Budget	**42,752,859**	**36,831,685**	**79,857,706**	**128,169,293**	**76,592,938**	**(4.1%)**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
2003 Revenue Bond	3,731,837	6,400,556	6,467,788	30,562,858	8,574,523	32.6%
BOCC Administrative	1,683,608	1,371,771	1,847,326	1,847,326	1,863,144	0.9%
BOCC Miscellaneous	2,978,268	1,707,603	2,715,817	17,436,733	2,817,171	3.7%
Budgeted Transfers	27,464,073	22,968,583	20,675,670	27,916,318	22,812,330	10.3%
Debt Service - 88 Refund	636,711	635,694	-	-	-	- %
Emp Fair Shr Hsing	53,655	-	210,000	210,000	291,150	38.6%
Housing Assistance	2,756,330	908,626	3,180,680	5,727,265	495,751	(84.4%)
Human Service Advisory Board Funding	2,157,291	1,733,970	1,768,200	1,768,200	1,768,200	- %
Other Non-profit Funding (Not HSAB)	1,221,308	1,003,398	935,420	945,420	920,420	(1.6%)
Quasi-external Services	69,778	101,484	125,000	125,000	125,000	- %
Reserves	-	-	41,931,805	41,630,173	36,925,249	(11.9%)
Total Budget	**42,752,859**	**36,831,685**	**79,857,706**	**128,169,293**	**76,592,938**	**(4.1%)**

Monroe County Board of County Commissioners
Fiscal Year 2011 Adopted Fiscal Plan

B.O.C.C.

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	5,842,942	4,997,496	14,946,124	14,912,534	12,084,120	(19.1%)
Affordable Housing Programs	-	10,373	360,540	312,031	56,102	(84.4%)
Fine & Forfeiture Fund	900,026	838,591	5,611,374	5,611,374	6,487,470	15.6%
Road And Bridge Fund	795,666	738,739	2,119,669	1,972,086	2,784,293	31.4%
TDC District Two Penny	100,498	40,171	40,171	47,645	47,645	18.6%
TDC Admin & Promo 2 Cent	188,163	109,809	109,809	109,809	119,364	8.7%
TDC District 1 Third Cent	71,795	43,760	43,760	49,101	49,101	12.2%
TDC District 2 Third Cent	10,740	19,495	19,495	21,277	21,277	9.1%
TDC District 3 Third Cent	18,653	11,258	11,258	11,431	11,431	1.5%
TDC District 4 Third Cent	18,030	11,134	11,134	13,208	13,208	18.6%
TDC District 5 Third Cent	19,183	31,437	31,437	31,437	31,088	(1.1%)
Governmental Fund Type Grants	7,275,967	5,763,432	535,000	20,330,046	-	(100.0%)
Employee Fair Share Housing	53,655	-	288,294	288,294	323,500	12.2%
Fire & Ambulance District 1 L&M Key	474,993	855,822	3,294,760	3,408,072	3,373,844	2.4%
Upper Keys Healthcare Taxing District	25,519	23,301	151,512	163,887	146,906	(3.0%)
Unincorporated Svc Dist Parks & Rec	93,045	202,769	634,150	634,150	559,416	(11.8%)
Mstd - Plng/bldg/code/fire Mar	1,422,002	1,363,740	2,764,245	2,736,617	2,723,635	(1.5%)
Municipal Policing	2,666	6,560	1,421,708	1,429,509	1,400,259	(1.5%)
Duck Key Security District	47,325	46,834	246,787	246,787	330,518	33.9%
Local Housing Assistance Trust Fund	2,756,330	898,253	2,958,302	2,958,302	476,436	(83.9%)
Boating Improvement Fund	-	8,292	312,500	312,500	318,010	1.8%
Misc Special Revenue Fund	258,005	386,664	2,281,972	1,561,725	599,991	(73.7%)
Environmental Restoration Fund	-	-	91,719	91,719	83,326	(9.2%)
Law Enforcement Trust (600)	-	-	177,441	177,441	127,540	(28.1%)
Court Facilities Fees Trust (602)	42,800	40,424	266,201	266,201	383,976	44.2%
Clerk's Drug Abuse Trust (603)	-	36,949	50,000	50,000	111,905	123.8%
Marathon Municipal Service Taxing Unit	-	-	11,687	11,687	12,579	7.6%
Conch Key Wastewater Municipal Service Taxing Unit	2,087	-	-	-	-	- %
Bay Point Wastewater Municipal Service Taxing Unit	-	-	2,955	23,805	24,877	741.9%
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	4,147	40,344	18,417	344.1%
Key Largo Wastewater Municipal Service Taxing Unit	-	-	4,637	4,637	7,872	69.8%
Stock Island Wastewater MSTU	-	-	35,359	116,137	113,230	220.2%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	53,154	61,009	52,807	(0.7%)
Conch Key Municipal Service Taxing Unit	-	-	509	509	1,033	102.9%
Long Key, Layton Municipal Service Taxing Unit	-	-	2,141	7,270	6,062	183.1%
Duck Key Municipal Service Taxing Unit	-	-	15,879	22,162	45,000	183.4%
Building Fund	-	-	1,238,541	1,228,541	828,144	(33.1%)
Debt Service Fund	4,368,548	7,036,251	8,147,235	32,482,179	10,574,523	29.8%
One Cent Infra-structure Sales Tax	13,701,643	11,907,544	18,646,899	22,686,310	17,204,145	(7.7%)
Infr Sls Srtx Rev Bds 2007	-	-	-	1,159,767	-	- %
Card Sound Bridge	53,567	138,987	700,656	677,905	739,900	5.6%
Marathon Airport	108,480	94,440	110,052	110,052	421,393	282.9%
Key West Intl Airport	192,816	-	468,773	178,773	531,187	13.3%
Key West AIP Series 2006 Bonds	-	-	6,410,957	6,410,957	6,410,957	- %
PFC & Oper Restrictions	-	212,635	1,201,895	1,201,895	1,090,000	(9.3%)
MSD Solid Waste Management	504,511	289,044	1,022,134	1,022,134	2,367,222	131.6%
Worker's Compensation	37,828	73,504	279,593	279,593	300,030	7.3%
Group Insurance Fund	68,642	104,786	1,802,179	1,802,179	1,647,700	(8.6%)
Risk Management Fund	2,733,687	64,548	399,318	394,621	455,614	14.1%
Fleet Management Fund	563,047	424,644	519,644	499,644	1,075,885	107.0%
Total Revenue	**42,752,859**	**36,831,685**	**79,857,706**	**128,169,293**	**76,592,938**	**(4.1%)**

B.O.C.C.

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
BOCC Administrative	11.00	11.00	11.00	11.00	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	**11.00**	**11.00**	**11.00**	**11.00**	**-**

B.O.C.C.

BOCC Administrative

Mission Statement

Serve as the chief legislative and policy-making body for Monroe County, Florida. The five- member body enacts legislation and sets policy to improve the County and the welfare of its residents.

Major Variances

Variance due to increase in Group Health Insurance.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	720,532	710,499	680,035	680,815	710,588	4.5%
Operating Expenditures	963,076	659,287	1,167,291	1,166,511	1,152,556	(1.3%)
Capital Outlay Expenditures	-	1,985	-	-	-	- %
Total Budget	**1,683,608**	**1,371,771**	**1,847,326**	**1,847,326**	**1,863,144**	**0.9%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	1,683,608	1,371,771	1,847,326	1,847,326	1,863,144	0.9%
Total Revenue	**1,683,608**	**1,371,771**	**1,847,326**	**1,847,326**	**1,863,144**	**0.9%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	6.00	6.00	6.00	6.00	-
Officials & Administrators	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	**11.00**	**11.00**	**11.00**	**11.00**	**-**

B.O.C.C.

Housing Assistance

Major Variances

This program (SHIP) is under the Key West Housing Authority operating as the Monroe County Housing Authority.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	2,756,330	908,626	3,180,680	5,727,265	495,751	(84.4%)
Total Budget	**2,756,330**	**908,626**	**3,180,680**	**5,727,265**	**495,751**	**(84.4%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Affordable Housing Programs	-	10,373	252,378	310,000	39,315	(84.4%)
Governmental Fund Type Grants	-	-	-	2,488,963	-	- %
Local Housing Assistance Trust Fund	2,756,330	898,253	2,928,302	2,928,302	456,436	(84.4%)
Total Revenue	**2,756,330**	**908,626**	**3,180,680**	**5,727,265**	**495,751**	**(84.4%)**

B.O.C.C.

Other Non-profit Funding (Not HSAB)

Mission Statement

To provide support to essential non-profit service providers.

Services Provided

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

The following Agencies receive additional funding from Monroe County through other programs:

•Council of the Arts- $72,500 TDC, $57,000 B.O.C.C Direct funding, for a total of $129,500 in county funding. In addition the Board provides free office space to the Arts Council.
•Guidance Clinic Middle Keys- $600,000 HSAB, $460,520 B.O.C.C. Direct funding for a total of $1,060,520 in county funding.
•Rural Health Network- $60,000 HSAB, $273,600 B.O.C.C Direct funding for a total of $333,600 in county funding.

Major Variances

This budget includes the following funding:

•AARP Big Pine $4,500
•AARP Lower Keys $4,500
•AARP Middle Keys $4,500
•AARP Upper Keys $4,500
•Council of the Arts $57,000
•Big Pine Athletic Assoc. $44,000
•Guidance Clinic of the Middle Keys $314,520
•Heart of the Keys Youth Center $30,400
•MCEF Monroe Youth Challenge $25,000
•Older American Volunteer Program $500
•Rural Health Network $273,600
•Upper Keys YMCA $11,400
•GCMK Baker/Marchman Act Transportation $146,000

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	1,221,308	1,003,398	935,420	943,020	920,420	(1.6%)
Capital Outlay Expenditures	-	-	-	2,400	-	- %
Total Budget	**1,221,308**	**1,003,398**	**935,420**	**945,420**	**920,420**	**(1.6%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	1,171,668	1,003,398	935,420	945,420	920,420	(1.6%)
Governmental Fund Type Grants	49,640	-	-	-	-	- %
Total Revenue	**1,221,308**	**1,003,398**	**935,420**	**945,420**	**920,420**	**(1.6%)**

B.O.C.C.

Human Service Advisory Board Funding

Mission Statement

The mission of the Human Service Advisory Board (H.S.A.B.) is to annually make funding recommendations to the BOCC for county-wide human services from eligible non-profit organizations. These services include medical and health services, child care and mentoring, food, clothing, literacy training and services for the elderly and disabled. To form their recommendation, the H.S.A.B. accepts and reviews numerous applications from Monroe County non-profit human service organizations.

Major Variances

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

This budget includes the following funding:

•AIDS Help $20,000
•American Red Cross $5,000
•Boys and Girls Club $35,000
•Domestic Abuse Shelter $20,000
•Easter Seals Society $11,200
•Fla. Keys Area Health Education Ctr $35,000
•Florida Keys Children's Shelter $146,000
•Florida Keys Healthy Start Coalition $5,000
•Florida Keys Outreach Coalition $30,000
•Good Health Clinic $40,000
•Grace Jones Community Center $30,000
•Guidance Clinic/Middle Keys $600,000
•Helpline $4,000
•Heron/Peacock $45,000
•Hospice $145,000
•Independence Cay $15,000
•Keys Area Interdenom Resources $15,000
•Literacy Volunteers $4,000
•Monroe Assoc for Retarded Citizens $145,000
•MCEF The Keys Center (PACE) $57,000
•Rural Health Network $60,000
•Samuel's House $75,000
•Star of the Sea Foundation $30,000
•Wesley House $126,000
•Womankind $70,000

Total $ 1,768,200

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	2,157,291	1,733,970	1,768,200	1,768,200	1,768,200	- %
Total Budget	**2,157,291**	**1,733,970**	**1,768,200**	**1,768,200**	**1,768,200**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	2,157,291	1,733,970	1,768,200	1,768,200	1,768,200	- %
Total Revenue	**2,157,291**	**1,733,970**	**1,768,200**	**1,768,200**	**1,768,200**	**- %**

B.O.C.C.

BOCC Miscellaneous

Major Variances

This budget includes the following funding:

Promotional Advertising $5,000 (Conch certificates and other awards)
Duck Key Security Special District $230,267
Value Adjustment Board $35,000
Hurricane $300,000
Tax Increment Payments $850,000
Drug Abuse Trust $78,165
MSD Refunding Revenue Note $562,590 (FY11 last payment)
Ordinance 021-2002 Traffic $168,619
Juvenile Detention Cost Share $481,030 (State mandate)
Health Department Lease $78,000 (Revenue comes back from the State)
Historic FL Keys Foundation $28,500

Total $2,817,171

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	422,739	17,045	100,000	142,833	-	(100.0%)
Operating Expenditures	2,376,251	1,690,558	2,615,817	17,172,515	2,817,171	7.7%
Capital Outlay Expenditures	179,278	-	-	121,385	-	- %
Total Budget	**2,978,268**	**1,707,603**	**2,715,817**	**17,436,733**	**2,817,171**	**3.7%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	527,202	580,897	920,837	1,044,488	746,500	(18.9%)
Fine & Forfeiture Fund	883,359	818,161	912,140	933,633	1,031,030	13.0%
Governmental Fund Type Grants	1,214,780	(34,738)	-	14,501,534	-	- %
Duck Key Security District	47,325	46,834	171,656	171,656	230,267	34.1%
Misc Special Revenue Fund	211,627	218,986	154,924	194,163	168,619	8.8%
Clerk's Drug Abuse Trust (603)	-	-	-	35,000	78,165	- %
MSD Solid Waste Management	93,974	77,462	556,260	556,260	562,590	1.1%
Total Revenue	**2,978,268**	**1,707,603**	**2,715,817**	**17,436,733**	**2,817,171**	**3.7%**

B.O.C.C.

Emp Fair Shr Hsing

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	53,655	-	210,000	210,000	291,150	38.6%
Total Budget	**53,655**	**-**	**210,000**	**210,000**	**291,150**	**38.6%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Employee Fair Share Housing	53,655	-	210,000	210,000	291,150	38.6%
Total Revenue	**53,655**	**-**	**210,000**	**210,000**	**291,150**	**38.6%**

B.O.C.C.

Reserves

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	-	-	41,931,805	41,630,173	36,925,249	(11.9%)
Total Budget	**-**	**-**	**41,931,805**	**41,630,173**	**36,925,249**	**(11.9%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	-	-	8,849,341	8,651,037	6,160,856	(30.4%)
Affordable Housing Programs	-	-	108,162	2,031	16,787	(84.5%)
Fine & Forfeiture Fund	-	-	4,682,567	4,661,074	5,439,773	16.2%
Road And Bridge Fund	-	-	1,523,941	1,026,776	1,993,672	30.8%
Governmental Fund Type Grants	-	-	535,000	535,000	-	(100.0%)
Employee Fair Share Housing	-	-	78,294	78,294	32,350	(58.7%)
Fire & Ambulance District 1 L&M Key	-	-	2,438,938	2,311,523	2,272,170	(6.8%)
Upper Keys Healthcare Taxing District	-	-	128,211	140,586	132,127	3.1%
Unincorporated Svc Dist Parks & Rec	-	-	431,381	430,146	375,463	(13.0%)
Mstd - Plng/bldg/code/fire Mar	-	-	1,418,001	1,390,373	1,444,611	1.9%
Municipal Policing	-	-	1,415,147	1,419,294	1,390,044	(1.8%)
Duck Key Security District	-	-	75,131	75,131	100,251	33.4%
Local Housing Assistance Trust Fund	-	-	30,000	30,000	20,000	(33.3%)
Boating Improvement Fund	-	-	312,500	312,500	318,010	1.8%
Misc Special Revenue Fund	-	-	2,127,048	1,338,534	431,372	(79.7%)
Environmental Restoration Fund	-	-	91,719	91,719	83,326	(9.2%)
Law Enforcement Trust (600)	-	-	177,441	177,441	127,540	(28.1%)
Court Facilities Fees Trust (602)	-	-	266,201	266,201	383,976	44.2%
Clerk's Drug Abuse Trust (603)	-	-	15,000	15,000	33,740	124.9%
Marathon Municipal Service Taxing Unit	-	-	11,687	11,687	12,579	7.6%
Bay Point Wastewater Municipal Service Taxing Unit	-	-	2,955	23,805	24,877	741.9%
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	4,147	40,344	18,417	344.1%
Key Largo Wastewater Municipal Service Taxing Unit	-	-	4,637	4,637	7,872	69.8%
Stock Island Wastewater MSTU	-	-	35,359	116,137	113,230	220.2%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	53,154	61,009	52,807	(0.7%)
Conch Key Municipal Service Taxing Unit	-	-	509	509	1,033	102.9%
Long Key, Layton Municipal Service Taxing Unit	-	-	2,141	7,270	6,062	183.1%
Duck Key Municipal Service Taxing Unit	-	-	15,879	22,162	45,000	183.4%
Building Fund	-	-	657,634	647,634	459,274	(30.2%)
Debt Service Fund	-	-	1,679,447	1,919,321	2,000,000	19.1%
One Cent Infra-structure Sales Tax	-	-	3,901,755	4,260,093	400,000	(89.7%)
Infr Sls Srtx Rev Bds 2007	-	-	-	1,159,767	-	- %
Card Sound Bridge	-	-	561,669	538,918	618,538	10.1%
Marathon Airport	-	-	-	-	345,727	- %
Key West Intl Airport	-	-	468,773	178,773	531,187	13.3%
Key West AIP Series 2006 Bonds	-	-	6,410,957	6,410,957	6,410,957	- %
PFC & Oper Restrictions	-	-	829,535	829,535	650,000	(21.6%)
MSD Solid Waste Management	-	-	254,292	254,292	1,625,329	539.2%
Worker's Compensation	-	-	206,089	206,089	242,840	17.8%
Group Insurance Fund	-	-	1,697,393	1,697,393	1,571,599	(7.4%)
Risk Management Fund	-	-	334,770	256,013	424,444	26.8%
Fleet Management Fund	-	-	95,000	31,168	607,409	539.4%
Total Revenue	**-**	**-**	**41,931,805**	**41,630,173**	**36,925,249**	**(11.9%)**

B.O.C.C.

Budgeted Transfers

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	16,880,464	12,456,687	13,560,855	14,941,877	12,877,988	(5.0%)
Interfund Transfers	10,583,608	10,511,896	7,114,815	12,974,441	9,934,342	39.6%
Total Budget	**27,464,073**	**22,968,583**	**20,675,670**	**27,916,318**	**22,812,330**	**10.3%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	233,394	205,976	500,000	531,064	500,000	- %
Fine & Forfeiture Fund	16,667	20,430	16,667	16,667	16,667	- %
Road And Bridge Fund	795,666	738,739	595,728	945,310	790,621	32.7%
TDC District Two Penny	100,498	40,171	40,171	47,645	47,645	18.6%
TDC Admin & Promo 2 Cent	188,163	109,809	109,809	109,809	119,364	8.7%
TDC District 1 Third Cent	71,795	43,760	43,760	49,101	49,101	12.2%
TDC District 2 Third Cent	10,740	19,495	19,495	21,277	21,277	9.1%
TDC District 3 Third Cent	18,653	11,258	11,258	11,431	11,431	1.5%
TDC District 4 Third Cent	18,030	11,134	11,134	13,208	13,208	18.6%
TDC District 5 Third Cent	19,183	31,437	31,437	31,437	31,088	(1.1%)
Governmental Fund Type Grants	6,011,547	5,798,169	-	2,804,549	-	- %
Fire & Ambulance District 1 L&M Key	474,993	855,822	855,822	1,096,549	1,101,674	28.7%
Upper Keys Healthcare Taxing District	25,519	23,301	23,301	23,301	14,779	(36.6%)
Unincorporated Svc Dist Parks & Rec	93,045	202,769	202,769	204,004	183,953	(9.3%)
Mstd - Plng/bldg/code/fire Mar	1,422,002	1,363,740	1,346,244	1,346,244	1,279,024	(5.0%)
Municipal Policing	2,666	6,560	6,561	10,215	10,215	55.7%
Boating Improvement Fund	-	8,292	-	-	-	- %
Misc Special Revenue Fund	46,378	167,678	-	29,028	-	- %
Court Facilities Fees Trust (602)	42,800	40,424	-	-	-	- %
Clerk's Drug Abuse Trust (603)	-	36,949	35,000	-	-	(100.0%)
Conch Key Wastewater Municipal Service Taxing Unit	2,087	-	-	-	-	- %
Building Fund	-	-	580,907	580,907	368,870	(36.5%)
One Cent Infra-structure Sales Tax	13,701,643	11,907,544	14,745,144	18,426,217	16,804,145	14.0%
Card Sound Bridge	53,567	138,987	138,987	138,987	121,362	(12.7%)
Marathon Airport	108,480	94,440	110,052	110,052	75,666	(31.2%)
Key West Intl Airport	192,816	-	-	-	-	- %
PFC & Oper Restrictions	-	212,635	372,360	372,360	440,000	18.2%
MSD Solid Waste Management	410,537	211,582	211,582	211,582	179,303	(15.3%)
Worker's Compensation	37,828	73,504	73,504	73,504	57,190	(22.2%)
Group Insurance Fund	68,642	104,786	104,786	104,786	76,101	(27.4%)
Risk Management Fund	2,733,687	64,548	64,548	138,608	31,170	(51.7%)
Fleet Management Fund	563,047	424,644	424,644	468,476	468,476	10.3%
Total Revenue	**27,464,073**	**22,968,583**	**20,675,670**	**27,916,318**	**22,812,330**	**10.3%**

B.O.C.C.

Debt Service - 88 Refund

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	636,711	635,694	-	-	-	- %
Total Budget	**636,711**	**635,694**	**-**	**-**	**-**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Debt Service Fund	636,711	635,694	-	-	-	- %
Total Revenue	**636,711**	**635,694**	**-**	**-**	**-**	**- %**

B.O.C.C.

2003 Revenue Bond

Services Provided

Debt Service for 2003 Revenue Bond (Capital Projects in Fund 307), 2007 Revenue Bond (Capital Projects in Fund 308) and Clean Water State Revolving Fund Loan (Big Coppitt Wastewater Project, Fund 310). See Section W for details.

Major Variances

Additional payment for the Clean Water SRF Loan.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	3,731,837	6,400,556	6,467,788	30,562,858	8,574,523	32.6%
Total Budget	**3,731,837**	**6,400,556**	**6,467,788**	**30,562,858**	**8,574,523**	**32.6%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Debt Service Fund	3,731,837	6,400,556	6,467,788	30,562,858	8,574,523	32.6%
Total Revenue	**3,731,837**	**6,400,556**	**6,467,788**	**30,562,858**	**8,574,523**	**32.6%**

B.O.C.C.

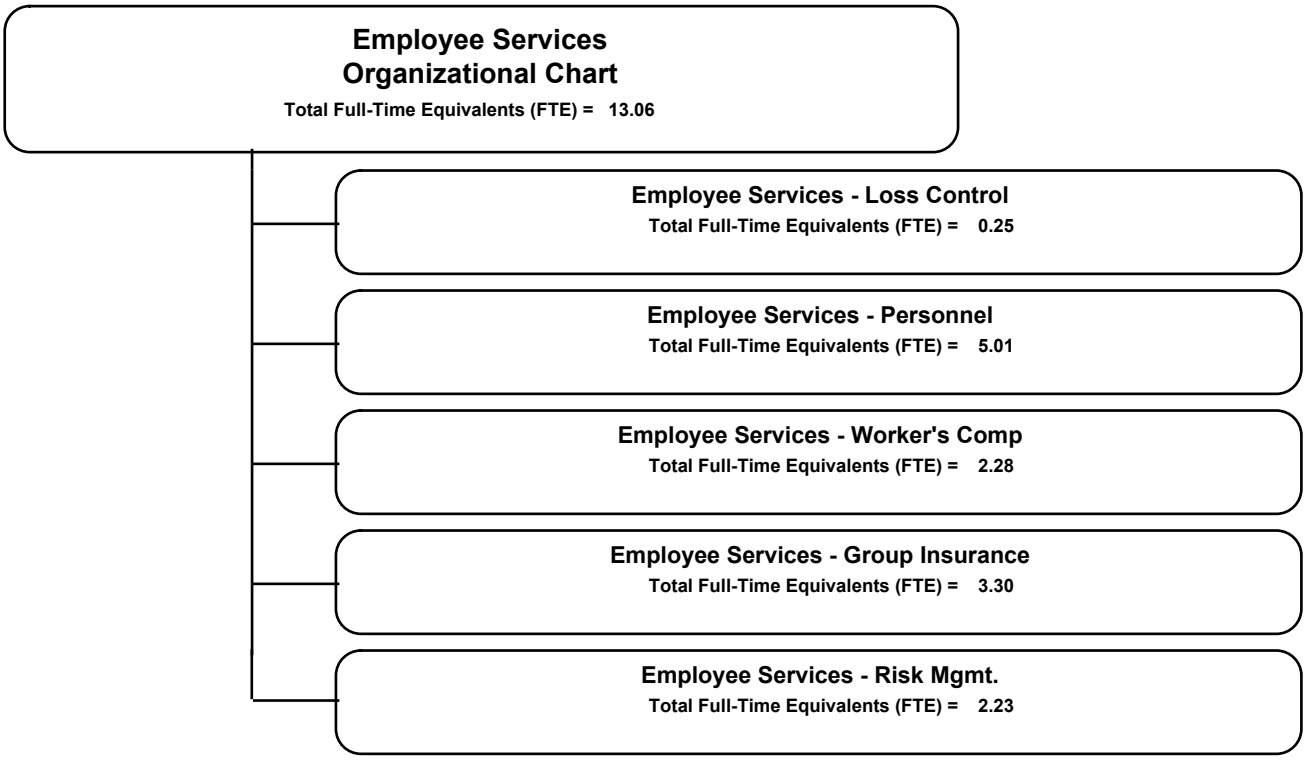
Quasi-external Services

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	69,778	101,484	125,000	125,000	125,000	- %
Total Budget	**69,778**	**101,484**	**125,000**	**125,000**	**125,000**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	69,778	101,484	125,000	125,000	125,000	- %
Total Revenue	**69,778**	**101,484**	**125,000**	**125,000**	**125,000**	**- %**

BUDGET BY DIVISION/ DEPARTMENT

Employee Services



Employee Services

Business Center Vision

Working and learning together to maintain the diverse community by preserving the natural habitat that makes us a unique and preferred place to live and visit.

Mission Statement

Provide guidance and essential information to our employees and the public as we navigate through the challenges of a changing workforce by proactive management of our services.

Services Provided

- Recruit and retain a highly qualified work force.
- Administer the group health benefit and worker's compensation program.
- Reduce risk to Monroe County.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,309,893	1,188,886	1,087,719	1,097,049	1,173,789	7.9%
Operating Expenditures	17,086,799	19,719,554	25,612,097	25,598,594	29,806,529	16.4%
Capital Outlay Expenditures	9,210	38,993	-	14,871	-	- %
Total Budget	**18,405,902**	**20,947,433**	**26,699,816**	**26,710,513**	**30,980,318**	**16.0%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Employee Services - Group Insurance	13,001,423	16,128,507	18,513,507	18,513,507	22,506,380	21.6%
Employee Services - Loss Control	137,280	58,185	63,675	68,372	63,873	0.3%
Employee Services - Personnel	352,063	326,791	332,889	338,889	339,496	2.0%
Employee Services - Risk Mgmt.	2,215,769	1,689,001	3,749,734	3,749,734	3,753,153	0.1%
Employee Services - Worker's Comp	2,699,366	2,744,949	4,040,011	4,040,011	4,317,416	6.9%
Total Budget	**18,405,902**	**20,947,433**	**26,699,816**	**26,710,513**	**30,980,318**	**16.0%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	352,063	326,791	332,889	338,889	339,496	2.0%
Worker's Compensation	2,763,360	2,769,930	4,068,110	4,068,110	4,345,614	6.8%
Group Insurance Fund	13,001,423	16,128,507	18,513,507	18,513,507	22,506,380	21.6%
Risk Management Fund	2,289,056	1,722,205	3,785,310	3,790,007	3,788,828	0.1%
Total Revenue	**18,405,902**	**20,947,433**	**26,699,816**	**26,710,513**	**30,980,318**	**16.0%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Employee Services - Loss Control	1.26	1.26	1.26	0.25	(1.01)
Employee Services - Personnel	5.39	4.02	4.02	5.01	0.99
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	(0.01)
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	-
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	(0.01)
Total Full-Time FTE	14.46	13.09	13.09	13.06	(0.03)
Employee Services - Personnel	-	0.20	0.20	-	(0.20)
Total Part-Time FTE	-	0.20	0.20	-	(0.20)
Total FTE	**14.46**	**13.29**	**13.29**	**13.06**	**(0.23)**

Employee Services

Employee Services - Loss Control

Mission Statement

To provide leadership, training and professional support to promote a safe and heatlhy work environment.

Services Provided

Provide occupational safety training, inspections and investigations of accidents and analyze trends. Produce and enforce Safety Policies that ensure compliance of the driving policy and provide professional safety consultation to staff including constitutional officers.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	122,594	45,687	49,136	49,426	49,592	0.9%
Operating Expenditures	14,686	12,498	14,539	18,946	14,281	(1.8%)
Total Budget	**137,280**	**58,185**	**63,675**	**68,372**	**63,873**	**0.3%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Worker's Compensation	63,994	24,981	28,099	28,099	28,198	0.4%
Risk Management Fund	73,286	33,204	35,576	40,273	35,675	0.3%
Total Revenue	**137,280**	**58,185**	**63,675**	**68,372**	**63,873**	**0.3%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Officials & Administrators	0.26	0.26	0.26	0.25	(0.01)
Professionals	1.00	1.00	1.00	-	(1.00)
Total Full-Time FTE	1.26	1.26	1.26	0.25	(1.01)
Total FTE	**1.26**	**1.26**	**1.26**	**0.25**	**(1.01)**

Employee Services

Employee Services - Personnel

Mission Statement

Dedicated to providing quality services to the public and employees in the areas of policies and procedures and employment opportunities with utmost respect and consideration to their needs.

Services Provided

Apply and carry out personnel policies and regulations as adopted by the Board of County Commissioners for recruiting, hiring, and career advancement of qualified personnel.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	323,771	297,572	298,953	307,993	305,575	2.2%
Operating Expenditures	28,292	29,219	33,936	29,825	33,921	- %
Capital Outlay Expenditures	-	-	-	1,071	-	- %
Total Budget	**352,063**	**326,791**	**332,889**	**338,889**	**339,496**	**2.0%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	352,063	326,791	332,889	338,889	339,496	2.0%
Total Revenue	**352,063**	**326,791**	**332,889**	**338,889**	**339,496**	**2.0%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	2.69	0.67	0.67	1.63	0.96
Officials & Administrators	1.35	1.35	1.35	1.35	-
Paraprofessionals	-	-	-	0.04	0.04
Technicians	0.35	1.00	1.00	1.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	5.39	4.02	4.02	5.01	0.99
Administrative Support	-	0.20	0.20	-	(0.20)
Total Part-Time FTE	-	0.20	0.20	-	(0.20)
Total FTE	**5.39**	**4.22**	**4.22**	**5.01**	**0.79**

Employee Services

Employee Services - Worker's Comp

Mission Statement

To secure equitable and timely administration of the provisions of the Florida Worker's Compensation Law on behalf of our injured workers by providing an efficient forum with the ultimate goal of ensuring that all injured workers receive all services that are provided in accordance with governmental regulations.

Services Provided

Work in tandem with the Loss Control Department to ensure a safe work environment. Ensure that any injured worker gets medical treatment and is returned to work at the first available opportunity.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	484,262	488,293	391,620	391,620	461,153	17.8%
Operating Expenditures	2,215,104	2,256,656	3,648,391	3,648,391	3,856,263	5.7%
Total Budget	**2,699,366**	**2,744,949**	**4,040,011**	**4,040,011**	**4,317,416**	**6.9%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Worker's Compensation	2,699,366	2,744,949	4,040,011	4,040,011	4,317,416	6.9%
Total Revenue	**2,699,366**	**2,744,949**	**4,040,011**	**4,040,011**	**4,317,416**	**6.9%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.15	1.15	1.15	1.15	-
Officials & Administrators	0.13	0.13	0.13	0.13	(0.01)
Professionals	0.20	0.30	0.30	0.30	-
Other	0.80	0.70	0.70	0.70	-
Total Full-Time FTE	2.28	2.28	2.28	2.28	(0.01)
Total FTE	**2.28**	**2.28**	**2.28**	**2.28**	**(0.01)**

Employee Services

Employee Services - Group Insurance

Mission Statement

Providing individualized quality customer service in an empathetic manner to employees and retirees, simplifying the complex world of employee benefit program administration by delivering their benefit needs efficiently and effectively.

Services Provided

Provide insurance benefits to active employees, retirees, and their eligible dependents in accordance with BOCC policies.

Major Variances

Variance increase due to group insurance claims.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	215,220	207,078	201,298	201,298	206,684	2.7%
Operating Expenditures	12,786,203	15,921,429	18,312,209	18,312,209	22,299,696	21.8%
Total Budget	**13,001,423**	**16,128,507**	**18,513,507**	**18,513,507**	**22,506,380**	**21.6%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Group Insurance Fund	13,001,423	16,128,507	18,513,507	18,513,507	22,506,380	21.6%
Total Revenue	**13,001,423**	**16,128,507**	**18,513,507**	**18,513,507**	**22,506,380**	**21.6%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.15	1.15	1.15	1.15	-
Officials & Administrators	0.15	0.15	0.15	0.15	-
Professionals	0.80	0.70	0.70	0.70	-
Other	1.20	1.30	1.30	1.30	-
Total Full-Time FTE	3.30	3.30	3.30	3.30	-
Total FTE	**3.30**	**3.30**	**3.30**	**3.30**	**-**

Employee Services

Employee Services - Risk Mgmt.

Mission Statement

Create and implement decisions that will avoid hazardous risk to the citizens and employees. We also strive to minimize the adverse effects of any accidental losses of the County.

Services Provided

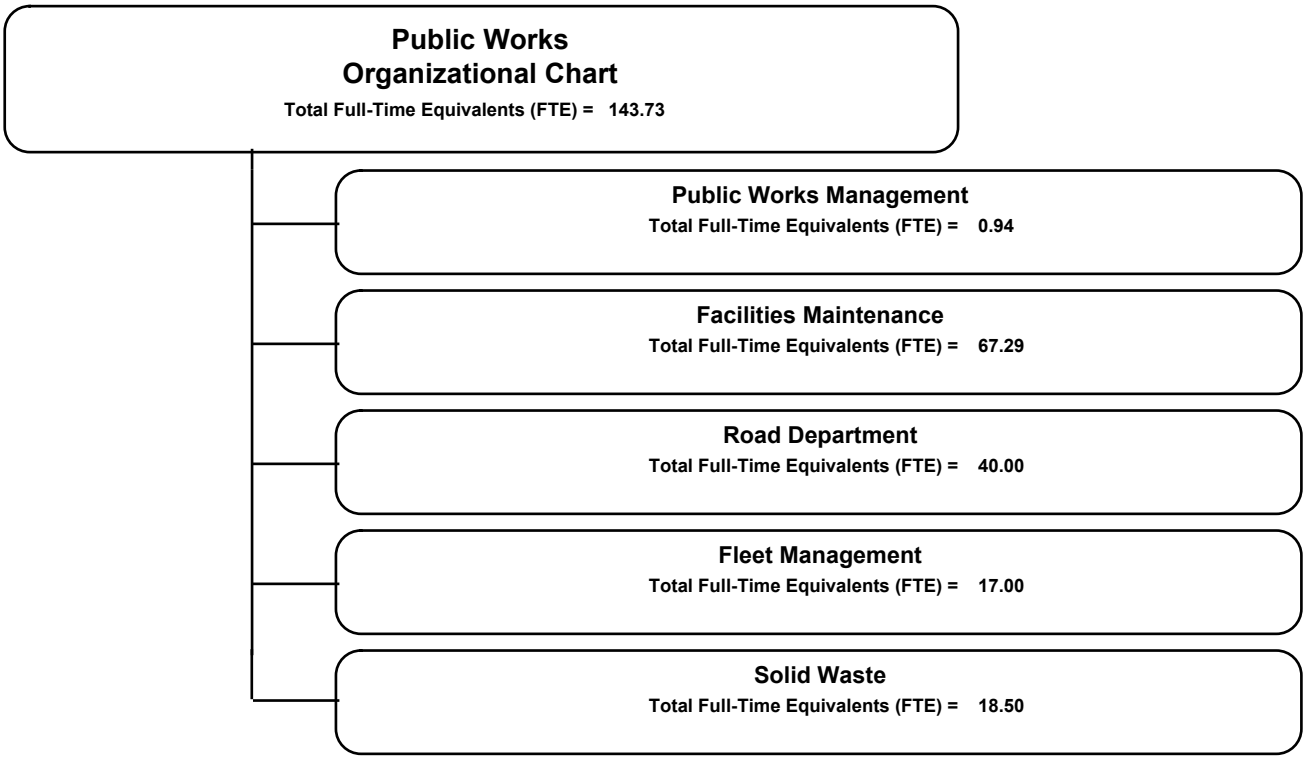
Review all contractual relationships to ensure that the County is adequately protected and to actively pursue measures to reduce any risk to the County. Ensure that the County is adequately insured and protected against claims which are filed against the County.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	164,046	150,256	146,712	146,712	150,785	2.8%
Operating Expenditures	2,042,513	1,499,751	3,603,022	3,589,222	3,602,368	- %
Capital Outlay Expenditures	9,210	38,993	-	13,800	-	- %
Total Budget	**2,215,769**	**1,689,001**	**3,749,734**	**3,749,734**	**3,753,153**	**0.1%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Risk Management Fund	2,215,769	1,689,001	3,749,734	3,749,734	3,753,153	0.1%
Total Revenue	**2,215,769**	**1,689,001**	**3,749,734**	**3,749,734**	**3,753,153**	**0.1%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	0.10	0.10	0.10	0.10	-
Officials & Administrators	1.13	1.13	1.13	1.13	-
Other	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.23	2.23	2.23	2.23	(0.01)
Total FTE	**2.23**	**2.23**	**2.23**	**2.23**	**(0.01)**

Public Works



Public Works

Business Center Vision

Maintain County infrastructure to best serve the health, safety and welfare of the residents and visitors of Monroe County at the best value.

Mission Statement

To maximize services in the most cost effective manner through teamwork, sufficient staffing and training.

Services Provided

Assist the County Administrator in implementing the policies and programs of the Board of County Commissioners as they relate to the following Departments or Sections:

Animal Shelters
Card Sound Toll Authority
Detention Facilities
Engineering Services
Facilities Maintenance
Fleet Management
Higgs Beach
Roads & Bridges
Solid Waste Management
Unincorporated Parks & Beaches

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	8,964,204	8,341,119	8,999,181	9,234,979	9,046,855	0.5%
Operating Expenditures	24,512,320	24,172,147	26,713,966	27,186,471	25,327,431	(5.2%)
Capital Outlay Expenditures	3,480,688	634,230	1,091,866	4,089,571	2,133,240	95.4%
Total Budget	**36,957,212**	**33,147,495**	**36,805,013**	**40,511,021**	**36,507,526**	**(0.8%)**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Animal Shelters	942,246	941,447	984,419	984,599	970,869	(1.4%)
Facilities Maintenance	8,487,380	8,965,445	10,993,047	11,009,744	11,376,354	3.5%
Fleet Management	3,361,151	2,578,384	3,113,884	3,133,884	2,427,731	(22.0%)
Impact Fees Parks & Recreation	-	-	-	107,000	107,000	- %
Impact Fees Solid Waste	-	-	33,049	33,049	37,211	12.6%
Public Works Management	122,255	123,276	539,480	543,885	123,238	(77.2%)
Recycling	277,316	277,316	-	78,787	-	- %
Road Department	8,477,272	5,250,953	4,136,891	7,615,830	4,998,831	20.8%
Solid Waste	15,289,592	15,010,676	17,004,243	17,004,243	16,466,292	(3.2%)
Total Budget	**36,957,212**	**33,147,495**	**36,805,013**	**40,511,021**	**36,507,526**	**(0.8%)**

Public Works

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	6,689,026	7,022,270	8,302,380	8,306,785	8,394,426	1.1%
Fine & Forfeiture Fund	1,491,838	1,652,382	1,958,964	1,958,964	2,072,850	5.8%
Road And Bridge Fund	5,168,130	3,655,525	3,545,514	3,693,097	4,012,033	13.2%
Governmental Fund Type Grants	227,864	317,792	-	3,316,067	-	- %
Impact Fees Fund - Parks & Rec	-	-	-	107,000	107,000	- %
Impact Fees Fund - Solid Waste	-	-	33,049	33,049	37,211	12.6%
Fire & Ambulance District 1 L&M Key	-	-	11,000	11,000	38,500	250.0%
Unincorporated Svc Dist Parks & Rec	1,366,580	1,321,115	1,760,385	1,760,385	1,903,474	8.1%
Misc Special Revenue Fund	4,438	-	11,711	21,126	11,711	- %
Card Sound Bridge	3,081,279	1,312,036	1,008,883	1,031,634	986,798	(2.2%)
MSD Solid Waste Management	15,566,908	15,287,992	17,059,243	17,138,030	16,515,792	(3.2%)
Fleet Management Fund	3,361,151	2,578,384	3,113,884	3,133,884	2,427,731	(22.0%)
Total Revenue	**36,957,212**	**33,147,495**	**36,805,013**	**40,511,021**	**36,507,526**	**(0.8%)**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Public Works Management	0.94	0.94	4.39	0.94	(3.45)
Facilities Maintenance	82.62	57.11	63.51	66.76	3.25
Road Department	49.69	39.08	40.31	40.00	(0.31)
Fleet Management	17.00	17.00	17.00	17.00	-
Solid Waste	16.50	22.50	19.50	18.50	(1.00)
Total Full-Time FTE	166.75	136.63	144.71	143.20	(1.51)
Facilities Maintenance	-	-	-	0.53	0.53
Total Part-Time FTE	-	-	-	0.53	0.53
Total FTE	**166.75**	**136.63**	**144.71**	**143.73**	**(0.98)**

Public Works

Public Works Management

Mission Statement

To guide and direct Public Works Division with integrity and fiscal responsibility.

Services Provided

Budgeting, planning, evaluation and review of programs and departments within the Division.

Major Variances

• No capital outlay expenditures anticipated in the coming year;
• With the shift of County Engineer R&B and County Engineer CSB business units from Public Works to Project Management, it resulted in a budget reduction of $416,242 in Personnel (3.45 FTE's) and Operating expenditures.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	118,821	120,304	402,199	435,892	121,071	(69.9%)
Operating Expenditures	3,434	2,972	137,281	107,993	2,167	(98.4%)
Total Budget	**122,255**	**123,276**	**539,480**	**543,885**	**123,238**	**(77.2%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	122,255	123,276	121,974	126,379	123,238	1.0%
Road And Bridge Fund	-	-	352,965	352,965	-	(100.0%)
Card Sound Bridge	-	-	64,541	64,541	-	(100.0%)
Total Revenue	**122,255**	**123,276**	**539,480**	**543,885**	**123,238**	**(77.2%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	-	-	1.00	-	(1.00)
Officials & Administrators	0.47	0.47	1.07	0.47	(0.60)
Professionals	0.47	0.47	2.32	0.47	(1.85)
Total Full-Time FTE	0.94	0.94	4.39	0.94	(3.45)
Total FTE	**0.94**	**0.94**	**4.39**	**0.94**	**(3.45)**

Public Works

Facilities Maintenance

Mission Statement

To maintain all County buildings, grounds, constitutional offices, parks and beaches at the highest level of quality and in the most efficient manner to provide the employees, citizens and visitors with clean, safe and comfortable facilities.

Services Provided

Maintenance and repair of County buildings and grounds, including Detention Facilities, Higgs Beach and Unincorporated Parks & Beaches.

Major Variances

> Facilities Maintenance (budget increase of $383,307 or 3.5% over FY2010):
• $130,100 in Capital Outlay-Buildings:
$45,000 for Jackson Square Chiller; $12,800 to paint the PK Courthouse; $23,400 to replace five (5) smaller a/c systems at the Ellis Bldg. & PK Courthouse; $8,900 to replace a drain line at the PK Library; and $40,000 to repair the Gato HVAC system.
• $41,546 in Capital Outlay-Vehicle:
To replace a 1999 Van and a 1997 Crew Cab Truck that are beyond economical repair.
$43,022 in the Risk Management charge:
$55,005 in the Group Health Insurance charge:
$99,725 in Salary for position changes: See FTE Change report, page B-54 for details.

> Higgs Beach (budget decrease of $68,595 or 34% less than FY2010)
• Includes $80,000 for Deputy Patrol and $20,000 for a shade structure at Astro City Master Plan and resurfacing of the Tennis Courts to be completed during FY10.

> Unincorporated Parks & Beaches (budget increase of $104,589 or 7% over FY10):
• Includes $13,097 for a proposed worker @ 21/hpw to open/close parks (saves 21 hours of overtime pay); $177,000 for three years of KLWTD sewer assessments for KL Park (under appeal since 2008 pending review of water consumption records for irrigation meter and pool);
• Capital Outlay funding: $43,000 Shade structures & EZ Flo irrigation systems - Bernstein and BPK Parks; $16,000 for 1 proposed tractor for HH Park, to replace unit 0920/468 that is beyond economical repair; and $24,937 for 1 proposed crew cab truck to replace a 1998 model that is beyond economical repair.

> Correction Facilities (budget increase of $109,486 or 5.8% over FY10):
• Includes $100,000 fir fire alarm upgrades at MCDC, $15,000 to replace DJJ 2nd floor air handler, and $90,000 for the PK jail roof.

> School Board Interlocal
• No change (annual funding remains at $32,000).

> Jacobs Aquatic Pool
• No change (annual funding remains at $180,000).

> WW Upgrades to County Facilties (roll $417,725 from FY10; add $95,150 for FY11)
Fund 001 Total $252,725 for Marathon Gargage, Animal Shelter and Public Works Complex;
Fund 101 Total $59,400 for Marathon Detention Facility and $4,400 for Sheriff's Hangar;
Fund 141 Total $38,500 for Tavernier Fire Station (Big Coppitt FS completed in FY10);
Fund 147 Total $112,750 KL Park $57,750, Friendship $16,500 and $38,500 HH Park;
Fund 414 Total $49,500 for KL Transfer Station (Long Key TS completed in FY10).

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	3,893,414	3,652,716	3,731,174	3,796,377	4,011,228	7.5%
Operating Expenditures	4,579,338	5,227,490	6,337,056	6,345,818	6,289,957	(0.7%)
Capital Outlay Expenditures	14,628	85,240	924,817	867,549	1,075,169	16.3%
Total Budget	**8,487,380**	**8,965,445**	**10,993,047**	**11,009,744**	**11,376,354**	**3.5%**

Public Works

Facilities Maintenance

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	5,624,525	5,957,548	7,195,987	7,195,987	7,300,319	1.4%
Fine & Forfeiture Fund	1,491,838	1,652,382	1,958,964	1,958,964	2,072,850	5.8%
Governmental Fund Type Grants	-	34,400	-	7,462	-	- %
Fire & Ambulance District 1 L&M Key	-	-	11,000	11,000	38,500	250.0%
Unincorporated Svc Dist Parks & Rec	1,366,580	1,321,115	1,760,385	1,760,385	1,903,474	8.1%
Misc Special Revenue Fund	4,438	-	11,711	20,946	11,711	- %
MSD Solid Waste Management	-	-	55,000	55,000	49,500	(10.0%)
Total Revenue	**8,487,380**	**8,965,445**	**10,993,047**	**11,009,744**	**11,376,354**	**3.5%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	7.04	4.03	4.93	4.93	-
Officials & Administrators	2.33	2.33	2.33	2.33	-
Paraprofessionals	-	-	-	6.25	6.25
Protective Service Workers	4.00	1.00	3.00	4.00	1.00
Service - Maintenance	28.75	19.25	20.25	16.00	(4.25)
Skilled Craft Workers	16.00	10.00	10.00	13.25	3.25
Technicians	12.00	10.00	10.00	10.00	-
Service Maintenance	9.00	7.00	8.00	5.00	(3.00)
Professionals	2.50	2.50	3.00	3.00	-
Other	1.00	1.00	2.00	2.00	-
Total Full-Time FTE	82.62	57.11	63.51	66.76	3.25
Service - Maintenance	-	-	-	0.53	0.53
Total Part-Time FTE	-	-	-	0.53	0.53
Total FTE	**82.62**	**57.11**	**63.51**	**67.29**	**3.78**

Public Works

Animal Shelters

Mission Statement

To promote responsible pet ownership, animal care, community safety, increase adoptions, and reduce pet overpopulation. To treat the symptoms of irresponsible pet ownership while seeking to eliminate the causes by compassionately using education and enforcement.

Services Provided

Animal care, receiving surrendered and abandoned pets, return of lost pets, pet adoptions, animal law enforcement, education, licensing and health, and low-cost spay and neuter programs.

Major Variances

• Budget decreased $13,550 or 1.4% less than FY2010
KLWTD sewer assessment for the KL Animal Shelter was paid during FY10.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	942,246	941,447	984,419	984,599	970,869	(1.4%)
Total Budget	**942,246**	**941,447**	**984,419**	**984,599**	**970,869**	**(1.4%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	942,246	941,447	984,419	984,419	970,869	(1.4%)
Misc Special Revenue Fund	-	-	-	180	-	- %
Total Revenue	**942,246**	**941,447**	**984,419**	**984,599**	**970,869**	**(1.4%)**

Public Works

Road Department

Mission Statement

To maintain and improve all county roads and bridges and provide all citizens and visitors of Monroe County with a safe and visually enjoyable right-of-way in which to travel.

Services Provided

Cleaning and mowing of rights-of-way, street patching, guardrail maintenance, street cleaning, stormwater drainage installation, and signs and markings.

Major Variances

> Roads & Bridges:
- Vehicle Maintenance charge increased $42,515;
- Capital Outlay-Vehicles: $113,896 for three proposed trucks to replace units that are beyond economicial repair;
- No funding for in-house paving projects;
- $600,00 for bridge projects ($400,000 for Tom's Harbour Bridge grant match and $200,000 for engineering/design for Truman Bridge repair project).

> Card Sound Toll Authority:
- Includes $49,500 for a Tractor/Flail for r-o-w maintenance to replace a 1988 unit that is beyond economical repairs and $15,108 for a pickup truck to replace a 2004 model that is beyond economical repair.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	2,436,519	2,136,322	2,295,840	2,338,647	2,334,605	1.7%
Operating Expenditures	2,597,404	2,581,639	1,713,051	2,213,378	1,810,722	5.7%
Capital Outlay Expenditures	3,443,349	532,992	128,000	3,063,805	853,504	566.8%
Total Budget	**8,477,272**	**5,250,953**	**4,136,891**	**7,615,830**	**4,998,831**	**20.8%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Road And Bridge Fund	5,168,130	3,655,525	3,192,549	3,340,132	4,012,033	25.7%
Governmental Fund Type Grants	227,864	283,392	-	3,308,605	-	- %
Card Sound Bridge	3,081,279	1,312,036	944,342	967,093	986,798	4.5%
Total Revenue	**8,477,272**	**5,250,953**	**4,136,891**	**7,615,830**	**4,998,831**	**20.8%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	11.96	10.35	9.08	9.02	(0.06)
Officials & Administrators	0.95	0.95	0.95	0.95	-
Protective Service Workers	3.00	-	4.00	4.00	-
Service - Maintenance	9.00	5.00	5.00	5.00	-
Skilled Craft Workers	10.00	9.00	9.00	8.75	(0.25)
Service Maintenance	2.00	2.00	2.00	2.00	-
Professionals	1.78	1.78	1.28	1.28	-
Other	11.00	10.00	9.00	9.00	-
Total Full-Time FTE	49.69	39.08	40.31	40.00	(0.31)
Total FTE	**49.69**	**39.08**	**40.31**	**40.00**	**(0.31)**

Public Works

Fleet Management

Mission Statement

Provide fleet management services in the most effective and efficient means possible.

Services Provided

• Maintain the fleet of vehicles and equipment in a safe operating condition;
• Perform and document preventative maintenance, safety inspections and repairs to the BOCC's and other government agencies' fleet, which includes small vehicles and trucks, rolling equipment and emergency generators;
• Provide fuel 24 hours a day, 365 days per year;
• Provide emergency generator service;
• Provide related management services, i.e., vehicle acquisition and disposal, parts procurement, etc.

Major Variances

• Fleet budget has decreased by $686,153 or 22% less than FY10. Reduced operating budgets ($600,000 less for gas/diesel fuel being purchased from fuel vendor).

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,128,551	1,020,553	1,107,050	1,104,715	1,150,744	3.9%
Operating Expenditures	2,209,889	1,543,231	2,000,834	2,020,501	1,270,987	(36.5%)
Capital Outlay Expenditures	22,711	14,600	6,000	8,668	6,000	- %
Total Budget	**3,361,151**	**2,578,384**	**3,113,884**	**3,133,884**	**2,427,731**	**(22.0%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Fleet Management Fund	3,361,151	2,578,384	3,113,884	3,133,884	2,427,731	(22.0%)
Total Revenue	**3,361,151**	**2,578,384**	**3,113,884**	**3,133,884**	**2,427,731**	**(22.0%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	2.00	2.00	2.00	2.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Service - Maintenance	3.00	5.00	6.00	4.00	(2.00)
Skilled Craft Workers	6.00	3.00	3.00	3.00	-
Technicians	4.00	4.00	4.00	4.00	-
Service Maintenance	1.00	1.00	1.00	1.00	-
Other	-	1.00	-	2.00	2.00
Total Full-Time FTE	17.00	17.00	17.00	17.00	-
Total FTE	**17.00**	**17.00**	**17.00**	**17.00**	**-**

Public Works

Impact Fees Solid Waste

Services Provided

Funds are used solely for the purpose of construction and expansion of solid waste facilities in Monroe County, including but not limited to:

1) Design and construction plan preparation;
2) Land acquisition;
3) Acquisition of new incinerators; and
4) Acquisition of trucks and housing building equipment.

The funds shall not be used to maintain existing solid waste facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

Budget has been adjusted to reflect available revenue. Impact Fees Solid Waste Fund 133 budgets are also listed under the Capital Plan.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Capital Outlay Expenditures	-	-	33,049	33,049	37,211	12.6%
Total Budget	**-**	**-**	**33,049**	**33,049**	**37,211**	**12.6%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Impact Fees Fund - Solid Waste	-	-	33,049	33,049	37,211	12.6%
Total Revenue	**-**	**-**	**33,049**	**33,049**	**37,211**	**12.6%**

Public Works

Solid Waste

Mission Statement

Provide for cost efficient and environmentally proper collection, transportation and disposition of solid waste generated in the County (excluding the muncipalities) as defined by various statutes, ordinances, and agreements.

Services Provided

The Solid Waste Program provides comprehensive, convenient and reliable services/programs, residential and commercial, for the collection and disposal of the different types of waste, including garbage, recyclables, yard waste, white goods, tires, household hazardous waste and litter.

Major Variances

Solid Waste budget has decreased by $537,951 or 3.2% less than FY10.

- Includes $54,737 for one proposed Environmental Coordinator who is certified to handle increased e-waste and hazardous waste;
- Operating accounts were reduced where possible;
- Contractual account were reduced due to negative CPI for haul out contracts during FY10;

Note: the haul out contracts, franchise agreements, and various other contracts total approx. $14.3 million per year or 87% of the total Solid Waste budget;

Capital Outlay-Vehicles; $54,356 for two proposed hybrid vehicles.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,386,898	1,411,225	1,462,918	1,559,348	1,429,207	(2.3%)
Operating Expenditures	13,902,694	13,598,053	15,541,325	15,435,395	14,982,729	(3.6%)
Capital Outlay Expenditures	-	1,398	-	9,500	54,356	- %
Total Budget	**15,289,592**	**15,010,676**	**17,004,243**	**17,004,243**	**16,466,292**	**(3.2%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
MSD Solid Waste Management	15,289,592	15,010,676	17,004,243	17,004,243	16,466,292	(3.2%)
Total Revenue	**15,289,592**	**15,010,676**	**17,004,243**	**17,004,243**	**16,466,292**	**(3.2%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	6.00	6.00	7.00	8.00	1.00
Officials & Administrators	0.25	0.25	0.25	0.25	-
Protective Service Workers	-	5.00	1.00	-	(1.00)
Service - Maintenance	-	1.00	2.00	-	(2.00)
Skilled Craft Workers	3.00	3.00	3.00	3.00	-
Technicians	5.00	5.00	5.00	6.00	1.00
Professionals	1.25	2.25	1.25	1.25	-
Other	1.00	-	-	-	-
Total Full-Time FTE	16.50	22.50	19.50	18.50	(1.00)
Total FTE	**16.50**	**22.50**	**19.50**	**18.50**	**(1.00)**

Public Works

Recycling

Services Provided

Every year, the Florida Department of Environmental Protection offers a Consolidated Small County Solid Waste Management Grant. This is the 7th year that Monroe County has been awarded this grant.

The grant is used for:

1) General solid waste management, which may include purchasing or repairing solid waste weight scales, waste tire costs, planning costs, construction and maintenance of solid waste management or recycling facilities, and annual solid waste management program operating costs;

2) Litter prevention and control; and

3) Recycling and education programs, which may include solid waste management education for employees or the public and recycling demonstration projects.

Major Variances

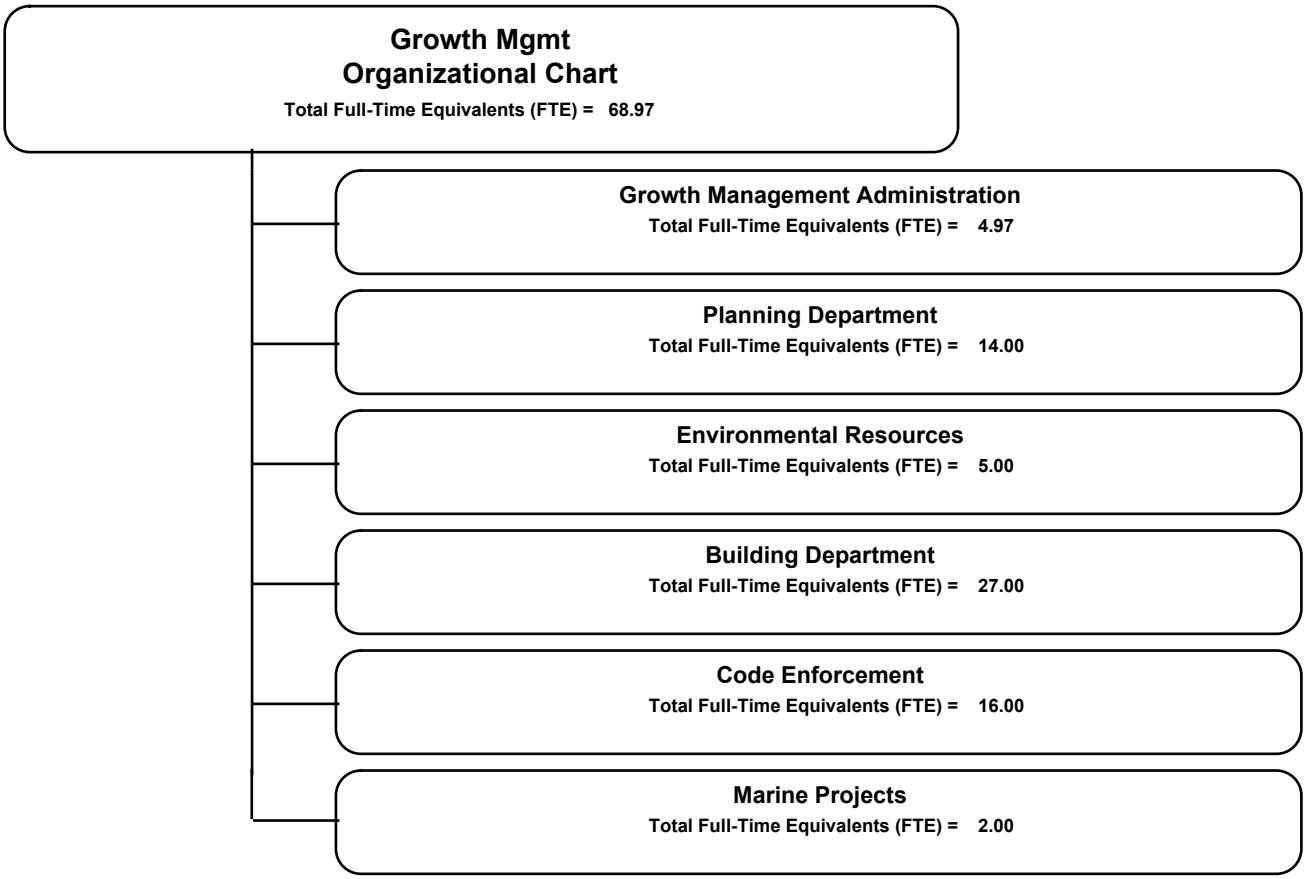
The grant award is determined by the Florida Department of Environmental Protection. It is expected to be reduced again this year. In FY09, the County recieved $277,000, in FY10 $78,787 (-$198,213 from FY09) and in FY11 the proposed grant award is $70,588 (-$8,199 from FY10).

The Recycling Grant will be budgeted when we recieve the Grant Award in the new fiscal year.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	277,316	277,316	-	78,787	-	- %
Total Budget	**277,316**	**277,316**	**-**	**78,787**	**-**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
MSD Solid Waste Management	277,316	277,316	-	78,787	-	- %
Total Revenue	**277,316**	**277,316**	**-**	**78,787**	**-**	**- %**

Growth Mgmt


Growth Mgmt
Organizational Chart
Total Full-Time Equivalents (FTE) = 68.97
Growth Management Administration
Total Full-Time Equivalents (FTE) = 4.97
Planning Department
Total Full-Time Equivalents (FTE) = 14.00
Environmental Resources
Total Full-Time Equivalents (FTE) = 5.00
Building Department
Total Full-Time Equivalents (FTE) = 27.00
Code Enforcement
Total Full-Time Equivalents (FTE) = 16.00
Marine Projects
Total Full-Time Equivalents (FTE) = 2.00

Growth Mgmt

Business Center Vision

To achieve organizational excellence through fiscal responsibility and the profession of services from the departments of Planning and Environmental resources, Building and Code Enforcement and the offices of the Land Steward, GIS and Marine resources that is caring, professional and fair.

Mission Statement

The mission of the Growth Management Division is to safeguard the community vision by providing caring, professional and fair services to our citizenry while being dependable stewards of the public trust as we administer the Monroe County Code intended to protect our community's natural resources and property rights.

Services Provided

The Growth Management Division is the third largest Division within Monroe County's organizational structure. The Division is home to a large scope of work that is accomplished within three departments (Planning and Environmental Resources, Building, and Code Enforcement) and three offices (Geographic Information Services, Marine Resources, and the Land Steward).

The complex structure of Growth Management is due the varied tasks associated with our mission. The Division, often considered the backbone of the County, provides both individual services to our citizenry and at large services to our communities. These services include:

Departments:
Planning and Environmental Resources - Current Planning - Development review and application processing
Comprehensive Planning - Community visioning and statutory compliance
Environmental Resources - Development review and habitat protection
Building Department - Development review and permit issuance
Code Enforcement - County regulation compliance

Offices:
Marine Resources - Administration and maintenance of our coastal waters
GIS - Digital data tracking, storage and delivery
Land Steward - Administration and maintenance of our conservation lands

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	4,926,912	4,767,429	5,035,801	5,342,580	5,075,716	0.8%
Operating Expenditures	1,854,226	1,446,612	2,351,913	3,361,821	2,176,980	(7.4%)
Capital Outlay Expenditures	4,377	42,927	100,000	1,594,964	58,250	(41.8%)
Total Budget	**6,785,515**	**6,256,967**	**7,487,714**	**10,299,365**	**7,310,946**	**(2.4%)**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
2010 Comp Plan	74,655	46,046	221,000	365,840	260,000	17.6%
Building Department	2,347,294	2,255,934	2,413,316	2,413,816	2,183,468	(9.5%)
Code Enforcement	894,008	1,049,348	1,159,509	1,159,509	1,203,570	3.8%
Environmental Resources	605,921	566,939	489,231	818,120	490,123	0.2%
Growth Management Administration	860,674	691,256	1,191,389	1,046,549	973,432	(18.3%)
Housing & Community Development	281,399	-	-	-	-	- %
Marine Projects	481,490	390,988	817,443	817,443	750,774	(8.2%)
Marine Resources	117,663	122,152	52,850	178,172	-	(100.0%)
Planning Commission	88,345	84,698	98,142	98,142	84,167	(14.2%)
Planning Department	1,011,766	1,038,839	1,040,834	3,382,774	1,363,412	31.0%
Planning/Building Refunds	22,299	10,768	4,000	19,000	2,000	(50.0%)
Total Budget	**6,785,515**	**6,256,967**	**7,487,714**	**10,299,365**	**7,310,946**	**(2.4%)**

Growth Mgmt

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	329,080	-	-	-	-	- %
Governmental Fund Type Grants	340,258	379,007	-	2,796,152	173,708	- %
Mstd - Plng/bldg/code/fire Mar	3,263,714	3,165,569	4,108,389	4,108,389	4,008,552	(2.4%)
Boating Improvement Fund	399,813	320,737	750,000	750,000	750,774	0.1%
Misc Special Revenue Fund	36,058	19,603	23,500	29,000	23,500	- %
Environmental Restoration Fund	101,955	128,740	214,009	214,009	192,444	(10.1%)
Building Fund	2,314,637	2,243,312	2,391,816	2,401,816	2,161,968	(9.6%)
Total Revenue	**6,785,515**	**6,256,967**	**7,487,714**	**10,299,365**	**7,310,946**	**(2.4%)**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Growth Management Administration	5.97	4.97	4.97	4.97	-
Planning Department	17.00	15.50	13.50	14.00	0.50
Environmental Resources	4.50	5.00	5.00	5.00	-
Building Department	29.00	29.00	28.75	27.00	(1.75)
Marine Resources	1.00	0.50	0.50	-	(0.50)
Code Enforcement	12.95	13.96	16.21	16.00	(0.21)
Marine Projects	0.50	-	-	-	-
Marine Projects	1.00	1.00	1.00	2.00	1.00
Housing & Community Development	2.20	-	-	-	-
Total Full-Time FTE	74.12	69.93	69.93	68.97	(0.96)
Total FTE	**74.12**	**69.93**	**69.93**	**68.97**	**(0.96)**

Growth Mgmt

Growth Management Administration

Mission Statement

To promote the Division while providing an entertaining and challenging work experience for our employee base allowing for both professional and personal growth to propel the Division to the forefront of Monroe County establishing our Division as a model for other Divisions to follow.

Services Provided

- Provide management oversight and budgetary and personnel management support to departments.
- Process, review, approve, and distribute the Division's BOCC agenda items.
- Provide policy recommendations to BOCC, County Administrator, County agencies and state agencies on growth management issues affecting the County.
- Provide management oversight of County's Flood Insurance Inspection and Compliance Program.
- Prepare Annual Assessment of Comprehensive Work Program for Governor and Cabinet and coordinate County's efforts and responsibilities for maintenance and implementation of the Comprehensive Plan and Work Program and other requirements under Chapters 163 and 380, Florida Statutes.
- Provide for the maintenance and restoration of the County's conservation lands in coordination with Public Works Division and Monroe County Land Authority.
- Provide administrative support to County Intergovernmental Task Force.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	431,043	385,304	417,719	417,719	429,460	2.8%
Operating Expenditures	429,632	292,913	673,670	542,830	543,972	(19.3%)
Capital Outlay Expenditures	-	13,039	100,000	86,000	-	(100.0%)
Total Budget	**860,674**	**691,256**	**1,191,389**	**1,046,549**	**973,432**	**(18.3%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	30,641	-	-	-	-	- %
Mstd - Plng/bldg/code/fire Mar	830,033	691,256	1,191,389	1,046,549	973,432	(18.3%)
Total Revenue	**860,674**	**691,256**	**1,191,389**	**1,046,549**	**973,432**	**(18.3%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.97	1.97	1.97	1.97	-
Officials & Administrators	1.00	1.00	-	1.00	1.00
Protective Service Workers	-	-	1.00	-	(1.00)
Technicians	1.00	1.00	1.00	1.00	-
Professionals	2.00	-	-	-	-
Other	-	1.00	1.00	1.00	-
Total Full-Time FTE	5.97	4.97	4.97	4.97	-
Total FTE	**5.97**	**4.97**	**4.97**	**4.97**	**-**

Growth Mgmt

Planning Department

Mission Statement

Foster sustainable, quality development in the County while conserving and promoting stewardship of the County's fragile environment and the unique character of its' diverse island communities.

Key Objectives:

• Compile and disseminate policy, demographic, environmental and planning information to citizens, developers, other departments and governmental agencies within 5 working days of request.
• Encourage pre-application meetings and issue letters of understanding.
• Expand the availability and ease of use of the GIS system to improve staff efficiency and productivity.
• Finish development of and maintain the department website to include Liveable CommuniKeys, other reports and proposed regulatory and policy changes.
• Prepare and meet schedules for required State reports and submittals.
• Maintain and update Comprehensive Plan, including completion of studies and tasks for implementation.
• Process and review permit and development applications in an efficient and effective manner consistent with the Comprehensive Plan and Land Development Regulations.
• Provide for professional administration of grants and project management of consultant studies.
• Complete comprehensive revisions to Land Development Regulations to make the regulations more user-friendly and easier to interpret and apply.
• Continue to coordinate with FDOT and FDEP on development of the Overseas Heritage Trail.
• Continue work tasks for the Liveable CommuniKeys Program (LCP) master planning for the Lower Keys.
• Complete the LCP master plan process for Stock Island and Key Largo.
• Continue implementing the Carrying Capacity Study and the Rule where appropriate.
• Provide staff support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial and Vesting Hearing Officer and special Ad Hoc Committees.

Services Provided

• Provide development review services for projects to ensure compliance with Comprehensive Plan and Land Development Regulations.
• Enhance and maintain the County’s permit allocation system for residential and non-residential development.
• Prepare community master plans for individual islands or groups of islands under the Livable CommuniKeys Program and implement adopted community master plans through amendments to Land Development Regulations and other actions identified in these plans.
• Maintain and update the County Comprehensive Plan in accordance with Chapters 163 and 380 Florida Statutes and Chapter 9J-5, Florida Administrative Code.
• Maintain and amend the Land Development Regulations in accordance with the Comprehensive Plan, requirements resulting from community master planning efforts and regulatory streamlining efforts.
• Prepare revised policy and regulatory framework, including amendments to the Comprehensive Plan and Land Development Regulations needed to implement Goal 105, Smart Growth/Tier System and appropriate recommendations of the Florida Keys Carrying Capacity.
• Coordinate development of Overseas Heritage Trail with FDOT and FDEP.
• Provide policy recommendations on the Comprehensive Plan and County’s compliance with State Comprehensive Plan mandates to the BOCC, County Administrator, Division Directors and other County agencies.
• Compile and disseminate policy, demographic, socio-economic, environmental and planning information to public and other County and public agencies.
• Provide staff administrative support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial Use and Vesting Officer and special ad hoc committees.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	792,140	848,739	932,895	1,057,672	1,205,282	29.2%
Operating Expenditures	219,626	188,024	107,939	883,062	139,988	29.7%
Capital Outlay Expenditures	-	2,076	-	1,442,040	18,142	- %
Total Budget	**1,011,766**	**1,038,839**	**1,040,834**	**3,382,774**	**1,363,412**	**31.0%**

Growth Mgmt

Planning Department

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Governmental Fund Type Grants	133,398	139,604	-	2,341,940	173,708	- %
Mstd - Plng/bldg/code/fire Mar	878,368	899,235	1,040,834	1,040,834	1,189,704	14.3%
Total Revenue	**1,011,766**	**1,038,839**	**1,040,834**	**3,382,774**	**1,363,412**	**31.0%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	4.00	4.00	6.00	6.00	-
Officials & Administrators	1.00	1.00	-	-	-
Technicians	4.00	3.00	1.00	-	(1.00)
Professionals	8.00	7.50	6.50	8.00	1.50
Total Full-Time FTE	17.00	15.50	13.50	14.00	0.50
Total FTE	**17.00**	**15.50**	**13.50**	**14.00**	**0.50**

Growth Mgmt

2010 Comp Plan

Mission Statement

To provide specific interim criteria and standards pending the adoption and effective date of revisions to the land development regulations which are consistent with and further the policies set forth in this Plan.

Services Provided

The MC Year 2010 Comprehensive Plan provides for an established land use management system that protects the natural environment of the Florida Keys; conserves and promotes the community character of the Florida Keys; promotes orderly and balanced growth in accordance with the capacity of available and planned public facilities and services; promotes affordable housing in close proximity to places of employment in the Florida Keys; promotes and supports a diverse and sound economic base; protects the constitutional rights of property owners to own, use, and dispose of their real property; and promotes coordination and efficiency among governmental agencies with permitting jurisdiction over land use activities in the Florida Keys.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	74,655	46,046	221,000	365,840	260,000	17.6%
Total Budget	**74,655**	**46,046**	**221,000**	**365,840**	**260,000**	**17.6%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Mstd - Plng/bldg/code/fire Mar	74,655	46,046	221,000	365,840	260,000	17.6%
Total Revenue	**74,655**	**46,046**	**221,000**	**365,840**	**260,000**	**17.6%**

Growth Mgmt

Planning Commission

Mission Statement

It is the mission of the Monroe County Planning Commission to ensure the protection of the Florida Keys environment and conservation of natural resources, and facilitate sustainable economic development for the benefit of all residents and visitors through a coordinated and cooperative planning process at the County level.

Services Provided

The primary function of the Planning Commission and planning staff members is serving the needs of the residents by following the Goals and Objectives of the Monroe County 2010 Comprehensive Plan and the Land Development Regulations.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	57,858	56,148	63,946	63,946	55,000	(14.0%)
Operating Expenditures	30,487	28,551	34,196	34,196	29,167	(14.7%)
Total Budget	**88,345**	**84,698**	**98,142**	**98,142**	**84,167**	**(14.2%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Mstd - Plng/bldg/code/fire Mar	88,345	84,698	98,142	98,142	84,167	(14.2%)
Total Revenue	**88,345**	**84,698**	**98,142**	**98,142**	**84,167**	**(14.2%)**

Growth Mgmt

Environmental Resources

Mission Statement

To provide environmentally related services to the citizens of Monroe County and ensure compliance with the requirements of the State of Florida, Year 2010 Comprehensive Plan, and Land Development Regulations in order to protect and sustain the natural environments of the Florida Keys.

Services Provided

- Review and processing of development applications
- Customer assistance
- Pre & post development site analyses and inspections
- Habitat analyses and delineations
- Conditional use, administrative relief, beneficial use determination reviews and reports
- Intradivisional coordination with Building Dept., Code Enforcement, Marine Resources
- Interdepartmental coordination with Engineering, Public Works, County Attorney, Airports
- Interagency coordination (FWS, ACOE, DEP, FWC, DCA, SFWMD, EPA, DOD) on environmentally related issues

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	430,241	401,120	325,879	521,881	350,122	7.4%
Operating Expenditures	175,680	164,622	163,352	296,239	140,001	(14.3%)
Capital Outlay Expenditures	-	1,197	-	-	-	- %
Total Budget	**605,921**	**566,939**	**489,231**	**818,120**	**490,123**	**0.2%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Governmental Fund Type Grants	173,949	169,127	-	328,889	-	- %
Mstd - Plng/bldg/code/fire Mar	330,017	269,072	275,222	275,222	297,679	8.2%
Environmental Restoration Fund	101,955	128,740	214,009	214,009	192,444	(10.1%)
Total Revenue	**605,921**	**566,939**	**489,231**	**818,120**	**490,123**	**0.2%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	0.50	-	-	-	-
Professionals	4.00	5.00	5.00	5.00	-
Total Full-Time FTE	4.50	5.00	5.00	5.00	-
Total FTE	**4.50**	**5.00**	**5.00**	**5.00**	**-**

Growth Mgmt

Building Department

Mission Statement

Protect public health and safety, property and the environment by providing an efficient, effective and considerate permitting and code administration system in accordance with Monroe County Code and the Florida Statutes, that is consistent with and furthers the Monroe County Comprehensive Plan.

Services Provided

- Provide plans review and permitting services for compliance with the Building and other life safety codes.
- Coordinate unsafe structure abatement with the Code Enforcement Dept. and the office of the County Attorney.
- Provide inspection services in accordance with the Building Code.
- Provide a contractor licensing and testing program.
- Provide staff support for the Contractors Examining Board and the Board of Adjustment and Appeals.
- Provide coordinated administration and enforcement of County's floodplain regulations including management of the County's Flood Insurance Inspection and Compliance Program.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	2,097,415	2,021,300	2,158,535	2,132,535	1,914,956	(11.3%)
Operating Expenditures	249,879	234,634	254,781	279,787	253,404	(0.5%)
Capital Outlay Expenditures	-	-	-	1,494	15,108	- %
Total Budget	**2,347,294**	**2,255,934**	**2,413,316**	**2,413,816**	**2,183,468**	**(9.5%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Mstd - Plng/bldg/code/fire Mar	(2)	-	-	-	-	- %
Misc Special Revenue Fund	36,058	19,603	23,500	29,000	23,500	- %
Building Fund	2,311,238	2,236,331	2,389,816	2,384,816	2,159,968	(9.6%)
Total Revenue	**2,347,294**	**2,255,934**	**2,413,316**	**2,413,816**	**2,183,468**	**(9.5%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	7.00	8.00	8.00	7.00	(1.00)
Officials & Administrators	3.00	2.00	2.00	1.00	(1.00)
Technicians	8.00	8.00	9.00	8.00	(1.00)
Service Maintenance	1.00	2.00	1.75	2.00	0.25
Professionals	9.00	9.00	8.00	9.00	1.00
Other	1.00	-	-	-	-
Total Full-Time FTE	29.00	29.00	28.75	27.00	(1.75)
Total FTE	**29.00**	**29.00**	**28.75**	**27.00**	**(1.75)**

Growth Mgmt

Marine Resources

Mission Statement

Help protect, conserve and restore the quality of the waters and marine resources of the Florida Keys consistent with the Monroe County 2010 Comprehensive Plan and provide for adequate and appropriate recreational and commercial use of the Keys' marine environment using the best available data and technological support.

Services Provided

- Develop and maintain Monroe County marine aids to navigation and regulatory marking system.
- Develop and maintain local public access to the waters of the Florida Keys and work to create new public access points.
- Identify and remove derelict vessels and other marine debris.
- Assist in the implementation of the Florida Keys No Discharge Zone through public outreach efforts and solicitation of new vessel pump-out facilities.
- Establish new County pump-out vessel operations in appropriate areas in the Keys.
- Work on matters of marine policy with local, state and federal entities responsible for managing activities and resources in the waters surrounding the Florida Keys.
- Provide administrative support to Marine and Port Advisory Committee.
- Develop marine resource related GIS products for the Growth Management Division and assistance with GIS products to other Divisions, and other agencies.
- Maintain and update the GIS data on the County's Geographic Information System.

Complete streamlining of the process for use of BIF funds.
- Complete work-order based contracts for services on demand, relating to derelict vessels and marine debris removal.

Complete improvements to the GIS Base map.
- Complete revisions to Zoning and FLUM maps layers.
- Complete revision and update for Habitat map layers.

Complete establishment of pump-out boat operations.
- Establish base of operations.
- Complete operational plan.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	72,191	50,421	42,659	54,659	-	(100.0%)
Operating Expenditures	45,472	46,212	10,191	58,083	-	(100.0%)
Capital Outlay Expenditures	-	25,518	-	65,430	-	- %
Total Budget	**117,663**	**122,152**	**52,850**	**178,172**	**-**	**(100.0%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Governmental Fund Type Grants	32,911	70,276	-	125,322	-	- %
Mstd - Plng/bldg/code/fire Mar	84,753	51,876	52,850	52,850	-	(100.0%)
Total Revenue	**117,663**	**122,152**	**52,850**	**178,172**	**-**	**(100.0%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	0.50	-	-	-	-
Professionals	0.50	0.50	0.50	-	(0.50)
Total Full-Time FTE	1.00	0.50	0.50	-	(0.50)
Total FTE	**1.00**	**0.50**	**0.50**	**-**	**(0.50)**

Growth Mgmt

Planning/Building Refunds

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	22,299	10,768	4,000	19,000	2,000	(50.0%)
Total Budget	**22,299**	**10,768**	**4,000**	**19,000**	**2,000**	**(50.0%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Mstd - Plng/bldg/code/fire Mar	18,900	3,787	2,000	2,000	-	(100.0%)
Building Fund	3,399	6,981	2,000	17,000	2,000	- %
Total Revenue	**22,299**	**10,768**	**4,000**	**19,000**	**2,000**	**(50.0%)**

Growth Mgmt

Code Enforcement

Mission Statement

Enhance and sustain the quality of life of citizens and the environment through effective, expeditious and equitable enforcement and compliance with building, zoning, land development, environmental and other codes and ordinances that protect public health, life safety, welfare and natural resources.

Services Provided

- Perform field investigations for complaints relating to ordinance violations both reactively and proactively.
- Issue courtesy notices, notices of violation, and citations for ordinance violations. [Inspectors place an emphasis on voluntary compliance measures, but also provide enforcement where required to obtain compliance.
- Conduct inspections under the County's Flood Insurance Inspection and Compliance Program.
- Present ordinance violation cases in special master hearings, the court system, and Contractors Examining Board.
- Coordinate the removal of abandoned vehicles, vessels, debris, and vegetative debris from private property, County and State Rights of way.
- Coordinate unsafe structure enforcement with the County Building Official.
- Coordinate foreclosure proceedings with the County Attorney.
- Provide staff assistance to the Special Master.
- Provide information to public regarding Monroe County Code and compliance.
- Coordinate and assist neighborhoods in clean up programs.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	770,448	942,661	1,043,515	1,043,515	1,017,270	(2.5%)
Operating Expenditures	119,183	105,590	115,994	115,994	186,300	60.6%
Capital Outlay Expenditures	4,377	1,097	-	-	-	- %
Total Budget	**894,008**	**1,049,348**	**1,159,509**	**1,159,509**	**1,203,570**	**3.8%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Mstd - Plng/bldg/code/fire Mar	894,008	1,049,348	1,159,509	1,159,509	1,203,570	3.8%
Total Revenue	**894,008**	**1,049,348**	**1,159,509**	**1,159,509**	**1,203,570**	**3.8%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	3.95	3.96	3.96	4.00	0.04
Officials & Administrators	1.00	1.00	3.00	1.00	(2.00)
Technicians	2.00	2.00	2.00	2.00	-
Service Maintenance	-	-	0.25	-	(0.25)
Professionals	6.00	7.00	7.00	9.00	2.00
Total Full-Time FTE	12.95	13.96	16.21	16.00	(0.21)
Total FTE	**12.95**	**13.96**	**16.21**	**16.00**	**(0.21)**

Growth Mgmt

Marine Projects

Services Provided

Please note this business unit has been incorporated into Marine Services.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	15,798	-	-	-	-	- %
Operating Expenditures	401,055	313,086	550,000	550,000	550,000	- %
Total Budget	**416,852**	**313,086**	**550,000**	**550,000**	**550,000**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	17,040	-	-	-	-	- %
Boating Improvement Fund	399,813	313,086	550,000	550,000	550,000	- %
Total Revenue	**416,852**	**313,086**	**550,000**	**550,000**	**550,000**	**- %**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Professionals	0.50	-	-	-	-
Total Full-Time FTE	0.50	-	-	-	-
Total FTE	**0.50**	**-**	**-**	**-**	**-**

Growth Mgmt

Marine Projects

Services Provided

Provide effluent pump-out services to live-aboards at a very nominal fee, thereby, keeping our shore waters cleaner.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	50,082	61,736	50,653	50,653	103,626	104.6%
Operating Expenditures	14,556	16,167	216,790	216,790	72,148	(66.7%)
Capital Outlay Expenditures	-	-	-	-	25,000	- %
Total Budget	**64,638**	**77,902**	**267,443**	**267,443**	**200,774**	**(24.9%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Mstd - Plng/bldg/code/fire Mar	64,638	70,251	67,443	67,443	-	(100.0%)
Boating Improvement Fund	-	7,651	200,000	200,000	200,774	0.4%
Total Revenue	**64,638**	**77,902**	**267,443**	**267,443**	**200,774**	**(24.9%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Other	1.00	1.00	1.00	2.00	1.00
Total Full-Time FTE	1.00	1.00	1.00	2.00	1.00
Total FTE	**1.00**	**1.00**	**1.00**	**2.00**	**1.00**

Growth Mgmt

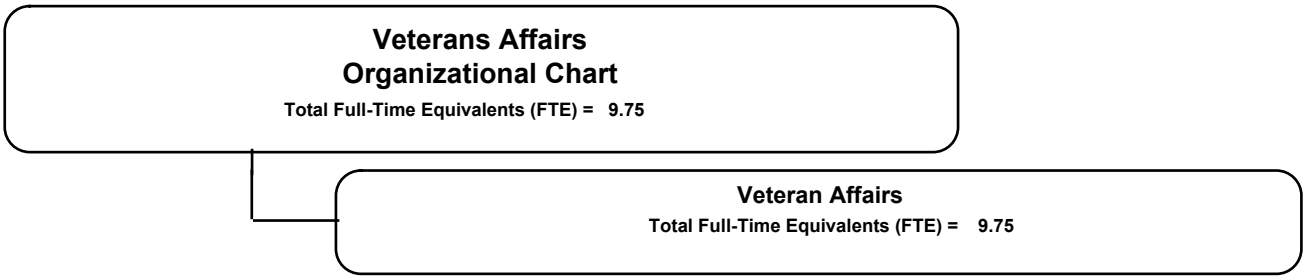
Housing & Community Development

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	209,697	-	-	-	-	- %
Operating Expenditures	71,702	-	-	-	-	- %
Total Budget	**281,399**	**-**	**-**	**-**	**-**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	281,399	-	-	-	-	- %
Total Revenue	**281,399**	**-**	**-**	**-**	**-**	**- %**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	0.60	-	-	-	-
Officials & Administrators	1.60	-	-	-	-
Total Full-Time FTE	2.20	-	-	-	-
Total FTE	**2.20**	**-**	**-**	**-**	**-**

Veterans Affairs



Veterans Affairs

Business Center Vision

Develop and maintain a dedicated staff committed to professional and compassionate delivery of quality service to the veteran community throughout Monroe County.

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veterans benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide.The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and a VSC. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, Social Security claims, transition assistance (monthly TAP briefing), veterans “homeless” outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veterans benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	666,901	563,659	574,386	574,386	573,026	(0.2%)
Operating Expenditures	20,452	23,808	27,074	27,074	30,062	11.0%
Total Budget	**687,353**	**587,467**	**601,460**	**601,460**	**603,088**	**0.3%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Veteran Affairs	687,353	587,467	601,460	601,460	603,088	0.3%
Total Budget	**687,353**	**587,467**	**601,460**	**601,460**	**603,088**	**0.3%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	687,353	587,467	601,460	601,460	603,088	0.3%
Total Revenue	**687,353**	**587,467**	**601,460**	**601,460**	**603,088**	**0.3%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Veteran Affairs	10.00	9.88	9.63	9.75	0.12
Total Full-Time FTE	10.00	9.88	9.63	9.75	0.12
Total FTE	**10.00**	**9.88**	**9.63**	**9.75**	**0.12**

Veterans Affairs

Veteran Affairs

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veteran's benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

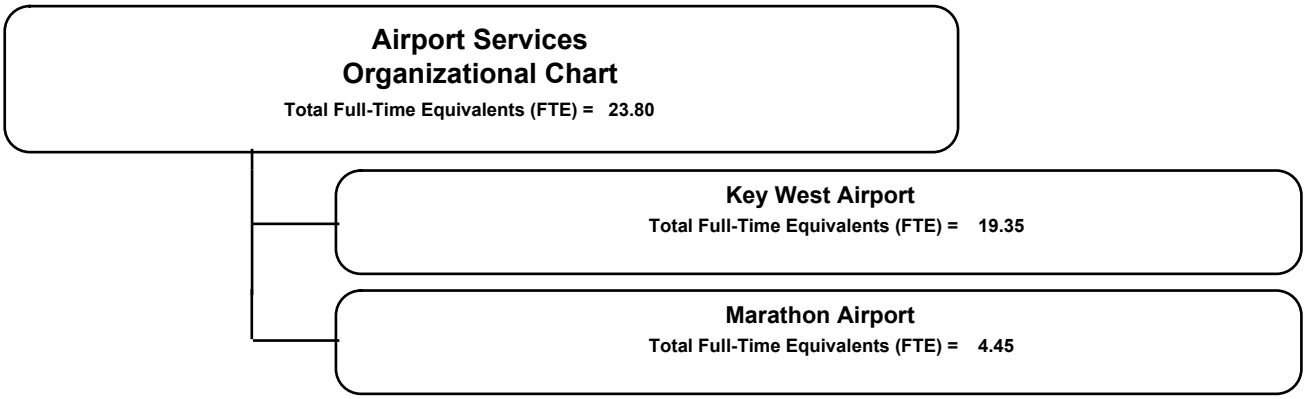
Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide. The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and a VSC. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, social security claims, transition assistance (monthly TAMP briefing), veterans "homeless" outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veteran's benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	666,901	563,659	574,386	574,386	573,026	(0.2%)
Operating Expenditures	20,452	23,808	27,074	27,074	30,062	11.0%
Total Budget	**687,353**	**587,467**	**601,460**	**601,460**	**603,088**	**0.3%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	687,353	587,467	601,460	601,460	603,088	0.3%
Total Revenue	**687,353**	**587,467**	**601,460**	**601,460**	**603,088**	**0.3%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	2.00	1.88	1.88	2.00	0.12
Officials & Administrators	2.00	2.00	2.00	2.00	-
Service - Maintenance	2.00	2.00	1.75	2.00	0.25
Technicians	3.00	4.00	4.00	3.75	(0.25)
Professionals	1.00	-	-	-	-
Total Full-Time FTE	10.00	9.88	9.63	9.75	0.12
Total FTE	**10.00**	**9.88**	**9.63**	**9.75**	**0.12**

Airport Services



Airport Services

Mission Statement

Operate the airport in a safe, efficient and profitable manner.

Services Provided

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Major Variances

• Operating expenditures have been adjusted to reflect the anticipated cost to the Key West Airport of the contract with the Sheriff's Department for security. Additional security costs may be funded through grants.
• Capital outlay expenditures have been adjusted to reflect available funds.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	2,282,122	2,049,925	1,738,632	2,171,769	2,115,206	21.7%
Operating Expenditures	8,241,578	10,043,412	14,208,201	22,161,996	13,445,216	(5.4%)
Capital Outlay Expenditures	17,506,874	10,270,468	5,992,602	10,790,196	3,803,088	(36.5%)
Total Budget	**28,030,574**	**22,363,805**	**21,939,435**	**35,123,961**	**19,363,510**	**(11.7%)**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Key West Airport	25,122,480	12,198,182	13,508,418	15,133,408	10,936,129	(19.0%)
Key West Airport Debt Service - Interest & Other Debt Costs	314,491	257,230	6,553,100	7,348,101	6,950,000	6.1%
Marathon Airport	2,593,604	2,178,284	1,454,051	4,414,300	1,078,793	(25.8%)
PFC	-	7,730,110	423,866	8,228,152	398,588	(6.0%)
Total Budget	**28,030,574**	**22,363,805**	**21,939,435**	**35,123,961**	**19,363,510**	**(11.7%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Marathon Airport	2,593,604	2,178,284	1,454,051	4,414,300	1,078,793	(25.8%)
Key West Intl Airport	7,300,161	5,755,091	5,240,467	6,910,458	5,990,770	14.3%
Key West AIP Series 2006 Bonds	18,136,809	6,700,320	14,821,051	15,571,051	11,895,359	(19.7%)
PFC & Oper Restrictions	-	7,730,110	423,866	8,228,152	398,588	(6.0%)
Total Revenue	**28,030,574**	**22,363,805**	**21,939,435**	**35,123,961**	**19,363,510**	**(11.7%)**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Key West Airport	17.60	18.23	18.73	19.35	0.62
Marathon Airport	4.20	4.35	4.35	4.45	0.10
Total Full-Time FTE	21.80	22.58	23.08	23.80	0.72
Total FTE	**21.80**	**22.58**	**23.08**	**23.80**	**0.72**

Airport Services

Key West Airport

Mission Statement

Operate the airport in a safe, efficient and profitable manner.

Services Provided

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Major Variances

• Operating expenditures have been adjusted to reflect the anticipated cost to the Key West Airport of the contract with the Sheriff's Department for security. Additional security costs may be funded through grants.
• Capital outlay expenditures have been adjusted to reflect available funds.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,898,462	1,645,760	1,395,246	1,765,516	1,698,885	21.8%
Operating Expenditures	5,742,917	4,439,574	7,160,547	8,693,045	6,004,385	(16.1%)
Capital Outlay Expenditures	17,481,101	6,112,847	4,952,625	4,674,848	3,232,859	(34.7%)
Total Budget	**25,122,480**	**12,198,182**	**13,508,418**	**15,133,408**	**10,936,129**	**(19.0%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Key West Intl Airport	7,300,161	5,755,091	5,240,467	6,910,458	5,990,770	14.3%
Key West AIP Series 2006 Bonds	17,822,318	6,443,091	8,267,951	8,222,950	4,945,359	(40.2%)
Total Revenue	**25,122,480**	**12,198,182**	**13,508,418**	**15,133,408**	**10,936,129**	**(19.0%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	0.50	1.50	1.50	4.00	2.50
Officials & Administrators	1.85	1.85	1.85	2.35	0.50
Paraprofessionals	1.00	1.00	1.00	1.00	-
Protective Service Workers	10.00	9.00	9.00	7.00	(2.00)
Service - Maintenance	2.00	2.00	2.00	1.00	(1.00)
Skilled Craft Workers	-	-	-	1.00	1.00
Technicians	2.00	1.00	1.00	1.00	-
Professionals	0.25	0.38	0.38	2.00	1.62
Other	-	1.50	2.00	-	(2.00)
Total Full-Time FTE	17.60	18.23	18.73	19.35	0.62
Total FTE	**17.60**	**18.23**	**18.73**	**19.35**	**0.62**

Airport Services

Marathon Airport

Mission Statement

Operate the Airport in a safe, efficient, and fiscally responsible manner.

Services Provided

1. Part 139 Certificate Airport
2. Runway 07-25: H5008X100
3. Aircraft Charter Services Available
4. Contract Fixed Base Operations (FBO) w/ fuel 100 gasoline (low lead) & Jet A
5. Contract T-Hangars & Leased Shade Hangars
6. Contract Rental Cars & Trucks

Major Variances

Capital Outlay expenditures for capital improvement projects funded through the Federal Aviation Administration (FAA), Florida Department of Transportation (FDOT) and/or Passenger Facility Charges are not reflected in the Adopted budget, but subsequently are included in the Actual figures.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	383,660	357,971	343,386	374,883	370,962	8.0%
Operating Expenditures	2,184,171	1,311,778	494,554	2,251,692	490,831	(0.8%)
Capital Outlay Expenditures	25,773	508,534	616,111	1,787,725	217,000	(64.8%)
Total Budget	**2,593,604**	**2,178,284**	**1,454,051**	**4,414,300**	**1,078,793**	**(25.8%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Marathon Airport	2,593,604	2,178,284	1,454,051	4,414,300	1,078,793	(25.8%)
Total Revenue	**2,593,604**	**2,178,284**	**1,454,051**	**4,414,300**	**1,078,793**	**(25.8%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.40	0.91	0.91	0.90	(0.01)
Officials & Administrators	0.55	0.15	1.06	1.55	0.49
Service - Maintenance	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.91	1.00	-	(1.00)
Professionals	0.25	0.38	0.38	1.00	0.62
Total Full-Time FTE	4.20	4.35	4.35	4.45	0.10
Total FTE	**4.20**	**4.35**	**4.35**	**4.45**	**0.10**

Airport Services

PFC

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	-	46,193	-	31,371	45,359	- %
Operating Expenditures	-	4,034,830	-	3,869,158	-	- %
Capital Outlay Expenditures	-	3,649,087	423,866	4,327,623	353,229	(16.7%)
Total Budget	**-**	**7,730,110**	**423,866**	**8,228,152**	**398,588**	**(6.0%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
PFC & Oper Restrictions	-	7,730,110	423,866	8,228,152	398,588	(6.0%)
Total Revenue	**-**	**7,730,110**	**423,866**	**8,228,152**	**398,588**	**(6.0%)**

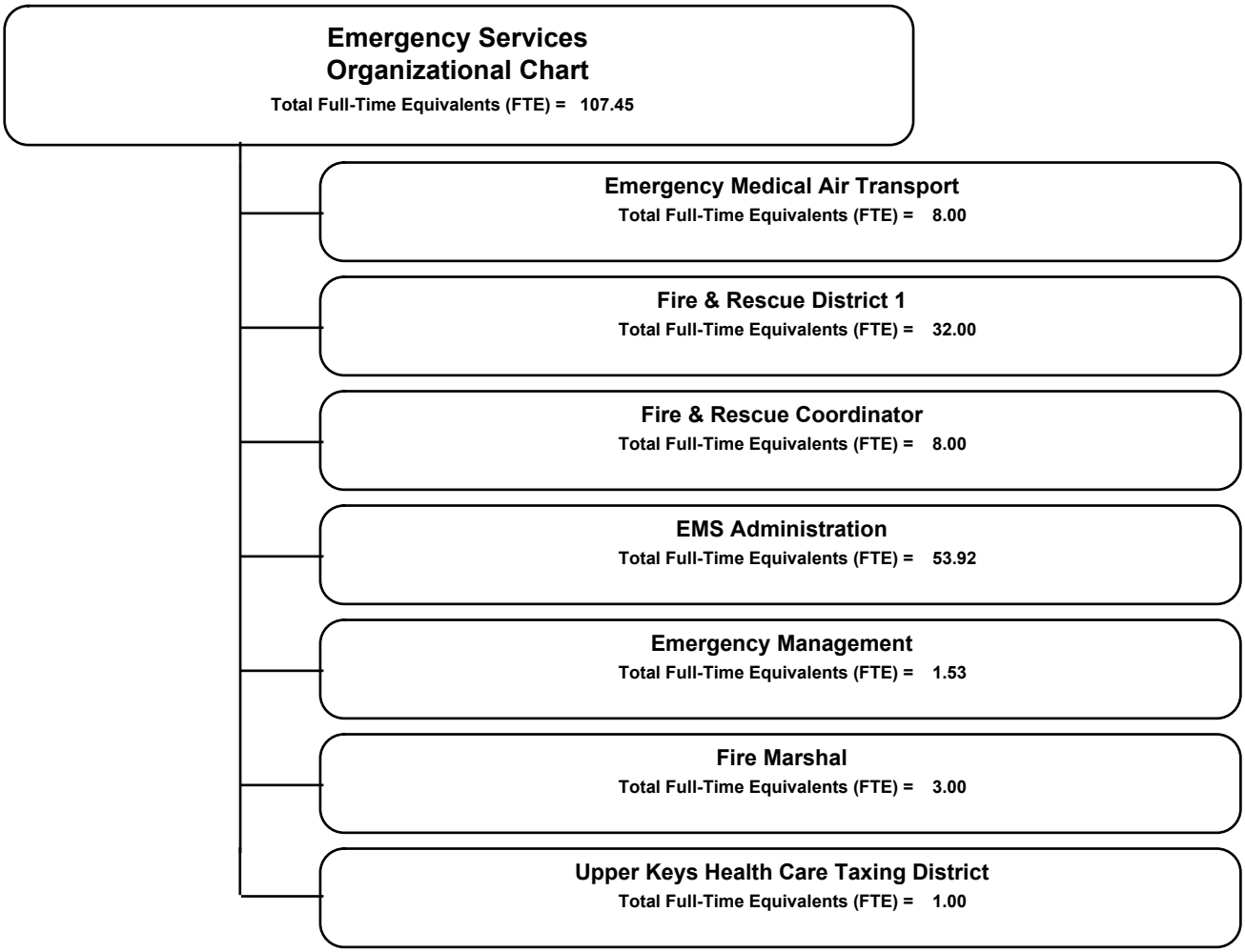
Airport Services

Key West Airport Debt Service - Interest & Other Debt Costs

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	314,491	257,230	6,553,100	7,348,101	6,950,000	6.1%
Total Budget	**314,491**	**257,230**	**6,553,100**	**7,348,101**	**6,950,000**	**6.1%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Key West AIP Series 2006 Bonds	314,491	257,230	6,553,100	7,348,101	6,950,000	6.1%
Total Revenue	**314,491**	**257,230**	**6,553,100**	**7,348,101**	**6,950,000**	**6.1%**

Emergency Services



Emergency Services

Business Center Vision

We will ensure an effective fire and emergency service, protecting life and property through fire suppression, prevention and education, and emergency medical care and transportation of the sick and injured. Strive to minimize the effect of fires, hazardous materials releases, and other natural or manmade emergencies on the environment, the economy, and the quality of life in Monroe County.

Mission Statement

Provide fire suppression, emergency medical services and other emergency services to the citizens and visitors of Monroe County in a professional and effective manner.

Services Provided

Emergency response and suppression of structural, vehicular and wildfires.

- Emergency response to medical emergencies, vehicular accidents with injury to provide medical care and emergency transportation of patients by ground or air to appropriate medical facilities including regional trauma centers.
- Create and implement emergency managment plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors.
- Enforcement of the Florida and Monroe County Fire Prevention Codes, building and site plans review and certificate of occupancy inspections for compliance with fire code.
- Provide countywide firefighter training academy.

Major Variances

The FY11 budget provides for the third year of the SAFER grant for the provision of 18 firefighting personnel. The budget continues to provide support to five volunteer associations, and the Trauma Star air ambulance, countywide fire training academy, emergency managment, and career firefighter/medical personnel at Stock Island, Big Coppitt, Cudjoe, Big Pine, Conch Key, Layton and Tavernier fire stations. Purchases of major capital equipment and supplemental firefighter/medical personnel were deferred to provide for a level of FY11 personnel/operating/capital budget compared to FY10 funding levels.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	7,922,535	8,271,966	9,229,292	9,500,551	9,841,850	6.6%
Operating Expenditures	3,398,851	3,320,845	4,029,974	5,155,948	3,966,818	(1.6%)
Capital Outlay Expenditures	662,841	48,912	1,510,878	2,139,480	486,721	(67.8%)
Total Budget	**11,984,227**	**11,641,723**	**14,770,144**	**16,795,979**	**14,295,389**	**(3.2%)**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Emergency Management	897,810	801,745	271,299	2,201,510	274,001	1.0%
Emergency Medical Air Transport	2,187,398	2,168,980	2,507,887	2,507,887	2,507,048	- %
EMS Administration	5,115,109	4,522,869	5,495,311	5,408,006	5,635,052	2.5%
Fire & Rescue Coordinator	555,370	729,872	1,033,695	1,183,625	1,297,157	25.5%
Fire & Rescue District 1	2,564,826	2,971,646	4,406,173	4,439,173	3,802,626	(13.7%)
Fire Marshal	297,017	289,136	324,292	324,292	330,639	2.0%
Impact Fees Fire & EMS	80,765	-	221,083	221,083	127,421	(42.4%)
LOSAP	21,583	18,750	219,000	219,000	30,000	(86.3%)
Upper Keys Health Care Taxing District	264,349	138,725	291,404	291,404	291,445	- %
Total Budget	**11,984,227**	**11,641,723**	**14,770,144**	**16,795,979**	**14,295,389**	**(3.2%)**

Emergency Services

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	380,555	349,300	598,821	748,751	762,797	27.4%
Fine & Forfeiture Fund	2,187,398	2,168,980	2,507,887	2,507,887	2,507,048	- %
Governmental Fund Type Grants	672,362	591,713	-	1,930,211	20,293	- %
Impact Fees Fund - Fire & EMS	80,765	-	221,083	221,083	127,421	(42.4%)
Fire & Ambulance District 1 L&M Key	7,679,935	7,494,515	9,901,484	9,847,179	9,437,678	(4.7%)
Upper Keys Healthcare Taxing District	264,349	138,725	291,404	291,404	291,445	- %
Mstd - Plng/bldg/code/fire Mar	697,281	879,740	1,030,465	1,030,465	1,118,707	8.6%
Fire & EMS LOSAP TRUST FUND	21,583	18,750	219,000	219,000	30,000	(86.3%)
Total Revenue	**11,984,227**	**11,641,723**	**14,770,144**	**16,795,979**	**14,295,389**	**(3.2%)**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Emergency Medical Air Transport	8.00	8.00	8.00	8.00	-
Fire & Rescue District 1	13.00	31.00	31.00	32.00	1.00
Fire & Rescue Coordinator	6.00	7.00	7.00	8.00	1.00
EMS Administration	47.00	47.00	54.00	53.92	(0.08)
Emergency Management	1.75	1.75	1.75	1.53	(0.22)
Fire Marshal	3.00	3.00	3.00	3.00	-
Upper Keys Health Care Taxing District	2.00	2.00	1.00	1.00	-
Total Full-Time FTE	80.75	99.75	105.75	107.45	1.70
Total FTE	**80.75**	**99.75**	**105.75**	**107.45**	**1.70**

Emergency Services

Emergency Medical Air Transport

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	770,018	786,857	992,432	992,432	1,005,558	1.3%
Operating Expenditures	1,417,380	1,382,124	1,477,855	1,483,119	1,464,290	(0.9%)
Capital Outlay Expenditures	-	-	37,600	32,336	37,200	(1.1%)
Total Budget	**2,187,398**	**2,168,980**	**2,507,887**	**2,507,887**	**2,507,048**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Fine & Forfeiture Fund	2,187,398	2,168,980	2,507,887	2,507,887	2,507,048	- %
Total Revenue	**2,187,398**	**2,168,980**	**2,507,887**	**2,507,887**	**2,507,048**	**- %**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Protective Service Workers	3.00	3.00	3.00	4.00	1.00
Professionals	5.00	5.00	5.00	4.00	(1.00)
Total Full-Time FTE	8.00	8.00	8.00	8.00	-
Total FTE	**8.00**	**8.00**	**8.00**	**8.00**	**-**

Emergency Services

Fire & Rescue District 1

Mission Statement

As involved members of the community, our career and volunteer members will provide fire protection and emergency medical services to the citizens of and visitors to Monroe County in the most cost-effective, professional and efficient manner possible, in partnership with the Public Safety Division and the Monroe County Sheriff's Office.

Services Provided

Through eight fire and rescue stations, advanced and basic emergency medical services, fire suppression, and vehicle rescue services are provided to the unincorporated areas of Monroe County and the City of Layton.

Major Variances

Fire Rescue continues initiatives to improve the delivery of fire protection and emergency medical services to its customers while enhancing the safety of its personnel engaged in this hazardous profession. Major costs involve the second of four annual payments for the fleet-wide self-contained breathing apparatus replacement program, the second of a two-year program to deploy a thermal imaging camera on at least one piece of fire apparatus in every fire station in Monroe County, and the replacement of unreliable and/or obsolete radio equipment and power-operated rescue tools.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,202,883	2,071,610	2,291,157	2,295,566	2,546,237	11.1%
Operating Expenditures	953,509	863,609	1,161,921	1,208,587	1,201,018	3.4%
Capital Outlay Expenditures	408,434	36,427	953,095	935,020	55,371	(94.2%)
Total Budget	**2,564,826**	**2,971,646**	**4,406,173**	**4,439,173**	**3,802,626**	**(13.7%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Fire & Ambulance District 1 L&M Key	2,564,826	2,971,646	4,406,173	4,439,173	3,802,626	(13.7%)
Total Revenue	**2,564,826**	**2,971,646**	**4,406,173**	**4,439,173**	**3,802,626**	**(13.7%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Protective Service Workers	11.00	30.00	28.00	28.00	-
Professionals	2.00	1.00	3.00	3.00	-
Other	-	-	-	1.00	1.00
Total Full-Time FTE	13.00	31.00	31.00	32.00	1.00
Total FTE	**13.00**	**31.00**	**31.00**	**32.00**	**1.00**

Emergency Services

Fire & Rescue Coordinator

Mission Statement

- To provide direction and oversight to ensure effective fire rescue services, protecting life and property by providing top quality emergency care and transportation of the sick and injured.
- Through fire prevention and education, high quality training, fire suppression, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.
- Through high quality support and logistical services, we strive to provide responsive service to field personnel enabling them to accomplish the mission of Monroe County Fire Rescue.

Services Provided

- Administrative oversight,
- program development,
- budgetary control and management,
- policy development and enforcement,
- safety program compliance,
- development and delivery of training programs
- Supply and equipment purchasing, delivery, and repairs,
- facility maintenance,

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	471,875	640,973	815,969	816,159	855,906	4.9%
Operating Expenditures	79,687	82,399	189,526	188,280	224,321	18.4%
Capital Outlay Expenditures	3,808	6,500	28,200	179,186	216,930	669.3%
Total Budget	**555,370**	**729,872**	**1,033,695**	**1,183,625**	**1,297,157**	**25.5%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	155,107	139,268	327,522	477,452	509,089	55.4%
Mstd - Plng/bldg/code/fire Mar	400,264	590,604	706,173	706,173	788,068	11.6%
Total Revenue	**555,370**	**729,872**	**1,033,695**	**1,183,625**	**1,297,157**	**25.5%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	3.00	3.00	3.00	4.00	1.00
Protective Service Workers	2.00	3.00	3.00	3.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	6.00	7.00	7.00	8.00	1.00
Total FTE	**6.00**	**7.00**	**7.00**	**8.00**	**1.00**

Emergency Services

EMS Administration

Mission Statement

As involved members of the community, our career and volunteer members will provide fire protection and emergency medical services to the citizens of and visitors to Monroe County in the most cost-effective, professional and efficient manner possible, in partnership with the Public Safety Division and the Monroe County Sheriff's Office.

Services Provided

Emergency response to medical emergencies, vehicular and other accidents with injury, and transportation of patients to appropriate medical facilities including the regional trauma center.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	4,682,052	4,122,420	4,634,062	4,634,062	4,927,626	6.3%
Operating Expenditures	429,199	400,448	593,749	647,289	661,426	11.4%
Capital Outlay Expenditures	3,858	-	267,500	126,655	46,000	(82.8%)
Total Budget	**5,115,109**	**4,522,869**	**5,495,311**	**5,408,006**	**5,635,052**	**2.5%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Fire & Ambulance District 1 L&M Key	5,115,109	4,522,869	5,495,311	5,408,006	5,635,052	2.5%
Total Revenue	**5,115,109**	**4,522,869**	**5,495,311**	**5,408,006**	**5,635,052**	**2.5%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Paraprofessionals	2.00	2.00	2.00	2.00	-
Protective Service Workers	36.00	36.00	34.00	37.00	3.00
Technicians	2.00	2.00	2.00	3.00	1.00
Professionals	7.00	7.00	15.00	11.00	(4.00)
Other	-	-	1.00	0.92	(0.08)
Total Full-Time FTE	47.00	47.00	54.00	53.92	(0.08)
Total FTE	**47.00**	**47.00**	**54.00**	**53.92**	**(0.08)**

Emergency Services

Emergency Management

Mission Statement

Provide planning, preparedness for, and coordination of response activities to events which threaten the health and safety of Monroe County residents and visitors, and which may damage property and affect the economy within the County. These events include: hurricanes, tornadoes, terrorist activities, waterspouts, mass immigration, hazardous materials accidents, large fires, air crashes, civil disorders, a possible accident at the FP&L Turkey Point Nuclear Power Plant or nuclear attack.

Services Provided

Emergency Management creates plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors, works to find ways that will mitigate their impact, responds to these events, and coordinates recovery efforts by County and outside agencies. EM also provides training for volunteers, facilitates public education on many levels, and designs and participates in exercises that increase awareness of threats and our ability to respond as well as enhancing preparedness of all agencies that would participate in such an event.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	371,240	326,267	153,625	420,286	153,831	0.1%
Operating Expenditures	360,594	469,494	117,674	956,989	116,371	(1.1%)
Capital Outlay Expenditures	165,976	5,984	-	824,235	3,799	- %
Total Budget	**897,810**	**801,745**	**271,299**	**2,201,510**	**274,001**	**1.0%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	225,448	210,032	271,299	271,299	253,708	(6.5%)
Governmental Fund Type Grants	672,362	591,713	-	1,930,211	20,293	- %
Total Revenue	**897,810**	**801,745**	**271,299**	**2,201,510**	**274,001**	**1.0%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	0.90	0.90	0.90	0.81	(0.09)
Officials & Administrators	0.85	0.85	0.85	0.72	(0.13)
Total Full-Time FTE	1.75	1.75	1.75	1.53	(0.22)
Total FTE	**1.75**	**1.75**	**1.75**	**1.53**	**(0.22)**

Emergency Services

Fire Marshal

Mission Statement

In partnership with the building official, assure a safe built environment. In addition, through fire prevention code enforcement and education, hazardous materials storage regulation, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Services Provided

- Fire code enforcement,
- site plan review,
- building plan review,
- fire protection systems plan review,
- hazardous materials storage and transportation analysis,
- hazardous materials technical advice

Major Variances

• Operating expenditures have been increased to reflect vehicle maintenance charges.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	266,720	260,439	281,396	281,396	287,843	2.3%
Operating Expenditures	30,297	28,697	39,496	40,156	42,796	8.4%
Capital Outlay Expenditures	-	-	3,400	2,740	-	(100.0%)
Total Budget	**297,017**	**289,136**	**324,292**	**324,292**	**330,639**	**2.0%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Mstd - Plng/bldg/code/fire Mar	297,017	289,136	324,292	324,292	330,639	2.0%
Total Revenue	**297,017**	**289,136**	**324,292**	**324,292**	**330,639**	**2.0%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Professionals	1.00	1.00	1.00	1.00	-
Other	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	3.00	3.00	3.00	3.00	-
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**

Emergency Services

LOSAP

Major Variances

Budget has been adjusted to reflect available funding.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	21,583	18,750	219,000	219,000	30,000	(86.3%)
Total Budget	**21,583**	**18,750**	**219,000**	**219,000**	**30,000**	**(86.3%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Fire & EMS LOSAP TRUST FUND	21,583	18,750	219,000	219,000	30,000	(86.3%)
Total Revenue	**21,583**	**18,750**	**219,000**	**219,000**	**30,000**	**(86.3%)**

Emergency Services

Impact Fees Fire & EMS

Services Provided

Funds are used exclusively for the capital expansion of the county's fire facilities in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

Budget has been adjusted to reflect available funding. Impact Fees Fire & EMS Fund 135 budgets are also listed under the Capital Plan.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	-	-	-	183,775	-	- %
Capital Outlay Expenditures	80,765	-	221,083	37,308	127,421	(42.4%)
Total Budget	**80,765**	**-**	**221,083**	**221,083**	**127,421**	**(42.4%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Impact Fees Fund - Fire & EMS	80,765	-	221,083	221,083	127,421	(42.4%)
Total Revenue	**80,765**	**-**	**221,083**	**221,083**	**127,421**	**(42.4%)**

Emergency Services

Upper Keys Health Care Taxing District

Mission Statement

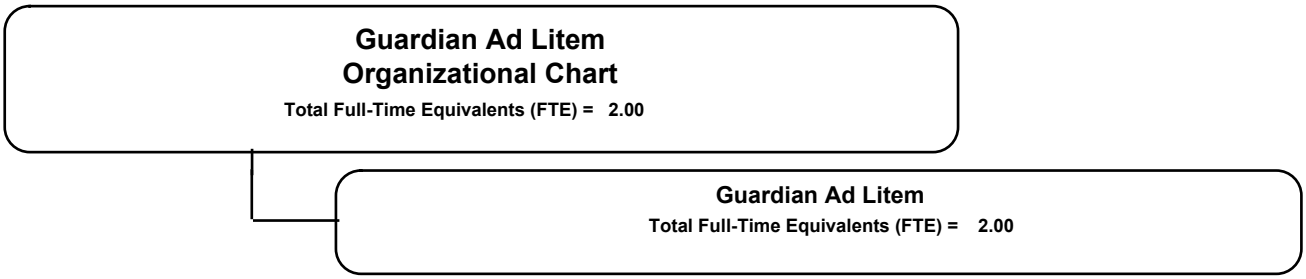
To ensure access to definitive care for critical trauma patients at the appropriate trauma center within the time frame established by the American College of Surgeons Committee on Trauma.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	157,747	63,401	60,651	60,651	64,849	6.9%
Operating Expenditures	106,602	75,324	230,753	228,753	226,596	(1.8%)
Capital Outlay Expenditures	-	-	-	2,000	-	- %
Total Budget	**264,349**	**138,725**	**291,404**	**291,404**	**291,445**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Upper Keys Healthcare Taxing District	264,349	138,725	291,404	291,404	291,445	- %
Total Revenue	**264,349**	**138,725**	**291,404**	**291,404**	**291,445**	**- %**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	1.00	1.00	-	-	-
Total Full-Time FTE	2.00	2.00	1.00	1.00	-
Total FTE	**2.00**	**2.00**	**1.00**	**1.00**	**-**

Guardian Ad Litem



Guardian Ad Litem

Mission Statement

The mission of the Guardian Ad Litem Program is to advocate for the best interests of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	155,850	118,269	110,742	110,742	113,785	2.7%
Operating Expenditures	26,200	33,054	49,363	47,141	54,363	10.1%
Capital Outlay Expenditures	5,382	7,387	-	2,222	-	- %
Total Budget	**187,432**	**158,710**	**160,105**	**160,105**	**168,148**	**5.0%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Guardian Ad Litem	187,432	158,710	160,105	160,105	168,148	5.0%
Total Budget	**187,432**	**158,710**	**160,105**	**160,105**	**168,148**	**5.0%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	187,432	158,710	160,105	160,105	168,148	5.0%
Total Revenue	**187,432**	**158,710**	**160,105**	**160,105**	**168,148**	**5.0%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Guardian Ad Litem	3.00	2.00	2.00	2.00	-
Total Full-Time FTE	3.00	2.00	2.00	2.00	-
Total FTE	**3.00**	**2.00**	**2.00**	**2.00**	**-**

Guardian Ad Litem

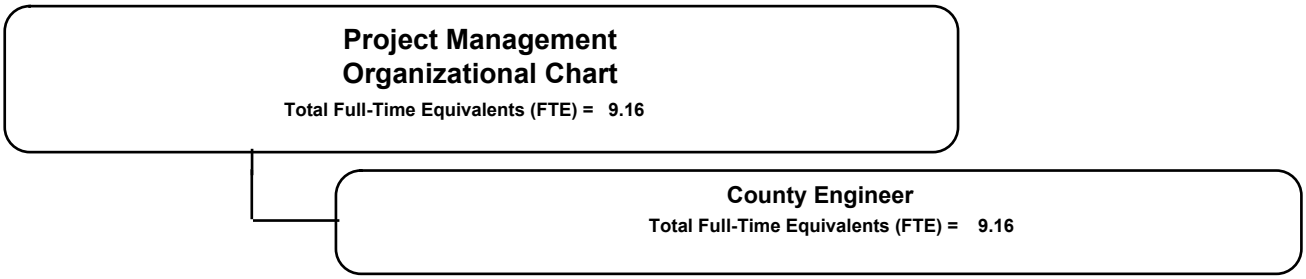
Guardian Ad Litem

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	155,850	118,269	110,742	110,742	113,785	2.7%
Operating Expenditures	26,200	33,054	49,363	47,141	54,363	10.1%
Capital Outlay Expenditures	5,382	7,387	-	2,222	-	- %
Total Budget	**187,432**	**158,710**	**160,105**	**160,105**	**168,148**	**5.0%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	187,432	158,710	160,105	160,105	168,148	5.0%
Total Revenue	**187,432**	**158,710**	**160,105**	**160,105**	**168,148**	**5.0%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Paraprofessionals	1.00	1.00	1.00	1.00	-
Other	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	3.00	2.00	2.00	2.00	-
Total FTE	**3.00**	**2.00**	**2.00**	**2.00**	**-**

Project Management



Project Management

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,314,659	1,167,534	587,873	638,229	825,176	40.4%
Operating Expenditures	374,994	2,455,891	708,743	844,865	717,968	1.3%
Capital Outlay Expenditures	19,663,176	5,916,662	13,609,865	13,055,907	11,886,025	(12.7%)
Total Budget	**21,352,829**	**9,540,087**	**14,906,481**	**14,539,001**	**13,429,169**	**(9.9%)**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
County Engineer	1,235,748	1,311,148	1,058,834	902,793	1,364,442	28.9%
General Gov Cap Projects	10,534,398	1,890,756	1,358,444	1,399,500	1,514,355	11.5%
Human Services Capital Projects	2,436,572	768,243	13,000	13,000	5,500	(57.7%)
Impact Fees Parks & Recreation	-	416,089	403,781	296,781	272,941	(32.4%)
Impact Fees Roadways	-	-	5,782,942	5,782,942	5,196,688	(10.1%)
Parks & Recreation Capital Projects	4,480,981	2,020,326	60,000	60,000	59,400	(1.0%)
Public Safety Capital Projects	2,665,130	3,133,524	6,229,480	6,083,985	5,015,843	(19.5%)
Total Budget	**21,352,829**	**9,540,087**	**14,906,481**	**14,539,001**	**13,429,169**	**(9.9%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	31,222	190,841	213,649	213,649	355,478	66.4%
Road And Bridge Fund	470,780	414,233	-	-	304,821	- %
Impact Fees Fund - Roadway	-	-	5,782,942	5,782,942	5,196,688	(10.1%)
Impact Fees Fund - Parks & Rec	-	416,089	403,781	296,781	272,941	(32.4%)
One Cent Infra-structure Sales Tax	3,602,146	3,801,074	2,440,136	2,350,656	3,452,200	41.5%
2003 Revenue Bonds	12,849,920	2,244,878	1,298,000	1,298,000	669,855	(48.4%)
Infr Sls Srtx Rev Bds 2007	4,339,040	2,405,001	4,767,973	4,596,973	3,115,003	(34.7%)
Card Sound Bridge	59,722	67,971	-	-	62,183	- %
Total Revenue	**21,352,829**	**9,540,087**	**14,906,481**	**14,539,001**	**13,429,169**	**(9.9%)**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
County Engineer	23.50	22.95	7.21	9.16	1.95
Total Full-Time FTE	23.50	22.95	7.21	9.16	1.95
Total FTE	**23.50**	**22.95**	**7.21**	**9.16**	**1.95**

Project Management

County Engineer

Mission Statement

To effectively manage projects within contract budget and time constraints, ensuring the coordination, preparation and presentation of contracts, amendments, change orders, work authorizations and payments, while protecting the best interests of Monroe County and the safety of its citizens and visitors.

Services Provided

Engineering services, including construction management, surveying, and inspection of a variety of county projects, and management of the County's 7-Year Roadway /Bicycle Path Plan and Capital Improvement Plan.

Major Variances

- Budget increased $305,608 or 28.9% over FY10.
- Personnel & Operating budgets increased by $416,242 from FY10 with the transfer of 3.45 FTE's (County Engineer R&B and County Engineer CSB) from Public Works. The Capital Outlay budget decreased $167,000 and the Personnel budget increased $50,000 for Stormwater plan reveiws.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	859,964	857,162	587,873	485,988	825,176	40.4%
Operating Expenditures	375,784	453,986	271,461	402,501	506,766	86.7%
Capital Outlay Expenditures	-	-	199,500	14,304	32,500	(83.7%)
Total Budget	**1,235,748**	**1,311,148**	**1,058,834**	**902,793**	**1,364,442**	**28.9%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	31,222	190,841	213,649	213,649	355,478	66.4%
Road And Bridge Fund	470,780	414,233	-	-	304,821	- %
One Cent Infra-structure Sales Tax	674,025	638,103	845,185	689,144	641,960	(24.0%)
Card Sound Bridge	59,722	67,971	-	-	62,183	- %
Total Revenue	**1,235,748**	**1,311,148**	**1,058,834**	**902,793**	**1,364,442**	**28.9%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	6.50	6.32	4.50	4.00	(0.50)
Officials & Administrators	3.00	0.85	0.16	0.76	0.60
Technicians	1.00	2.16	-	1.00	1.00
Professionals	9.00	10.40	1.55	2.40	0.85
Other	4.00	3.22	1.00	1.00	-
Total Full-Time FTE	23.50	22.95	7.21	9.16	1.95
Total FTE	**23.50**	**22.95**	**7.21**	**9.16**	**1.95**

Project Management

General Gov Cap Projects

Major Variances

General Government Capital Projects for FY11:
Fund 304 CG9810 Marathon Courthouse $650,000
CG0608 Old Tavenier School $200,000

Fund 307 CE0303 Murray Nelson Govt. Ctr $6,000
CE0601 New Judicial Bldg $658,355

See section X for further project details.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	270,999	180,633	-	58,341	-	- %
Operating Expenditures	7,645	1,905	10,000	-	-	(100.0%)
Capital Outlay Expenditures	10,255,754	1,708,218	1,348,444	1,341,159	1,514,355	12.3%
Total Budget	**10,534,398**	**1,890,756**	**1,358,444**	**1,399,500**	**1,514,355**	**11.5%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
One Cent Infra-structure Sales Tax	123,508	408,378	57,444	113,500	850,000	1,379.7%
2003 Revenue Bonds	10,402,240	1,476,635	1,285,000	1,285,000	664,355	(48.3%)
Infr Sls Srtx Rev Bds 2007	8,650	5,743	16,000	1,000	-	(100.0%)
Total Revenue	**10,534,398**	**1,890,756**	**1,358,444**	**1,399,500**	**1,514,355**	**11.5%**

Project Management

Parks & Recreation Capital Projects

Major Variances

Parks & Recreation Capital Projects for FY11:
Fund 308 CC0802 Big Pine Key Park $59,400

See section X for further project details.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	52,758	1,536	-	2,400	-	- %
Operating Expenditures	(8,435)	2,000,000	-	-	-	- %
Capital Outlay Expenditures	4,436,657	18,790	60,000	57,600	59,400	(1.0%)
Total Budget	**4,480,981**	**2,020,326**	**60,000**	**60,000**	**59,400**	**(1.0%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
One Cent Infra-structure Sales Tax	1,330,428	2,000,000	-	-	-	- %
Infr Sls Srtx Rev Bds 2007	3,150,553	20,326	60,000	60,000	59,400	(1.0%)
Total Revenue	**4,480,981**	**2,020,326**	**60,000**	**60,000**	**59,400**	**(1.0%)**

Project Management

Public Safety Capital Projects

Major Variances

Public Safety Capital Projects for FY11:
Fund 304 CP9902 Marathon EOC $271,478 Grant project
CP0605 MCSO Hangar Fire Detection $14,888
CP0703 MCDC Sprinkler Piping Replacement $393,874
CP0704 MCDC Phased Roof Replacement $1,280,000
Fund 308 CP0801 Fire Station/EMS-Stock Island $1,545,130
CP0802 Big Pine Key Fire Station $11,000
CP0803 Conch Key Fire Station $1,499,473

See section X for project details.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	52,383	98,698	-	78,500	-	- %
Operating Expenditures	-	-	427,282	411,982	211,202	(50.6%)
Capital Outlay Expenditures	2,612,748	3,034,827	5,802,198	5,593,503	4,804,641	(17.2%)
Total Budget	**2,665,130**	**3,133,524**	**6,229,480**	**6,083,985**	**5,015,843**	**(19.5%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
One Cent Infra-structure Sales Tax	1,474,185	754,593	1,537,507	1,548,012	1,960,240	27.5%
2003 Revenue Bonds	11,108	-	-	-	-	- %
Infr Sls Srtx Rev Bds 2007	1,179,837	2,378,931	4,691,973	4,535,973	3,055,603	(34.9%)
Total Revenue	**2,665,130**	**3,133,524**	**6,229,480**	**6,083,985**	**5,015,843**	**(19.5%)**

Project Management

Human Services Capital Projects

Major Variances

Human Services Capital Project budget for FY11:
Fund 307 CH0301 Medical Examiners Facility $5,500

See section X for further project details.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	78,555	29,505	-	13,000	-	- %
Capital Outlay Expenditures	2,358,017	738,738	13,000	-	5,500	(57.7%)
Total Budget	**2,436,572**	**768,243**	**13,000**	**13,000**	**5,500**	**(57.7%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
2003 Revenue Bonds	2,436,572	768,243	13,000	13,000	5,500	(57.7%)
Total Revenue	**2,436,572**	**768,243**	**13,000**	**13,000**	**5,500**	**(57.7%)**

Project Management

Impact Fees Roadways

Services Provided

Funds are used exclusively for the capital expansion of the county's major road network system in the district from which the moneys were collected, with the exception that a portion of the funds from each district may be allocated to projects outside of the district, on U.S. 1, Card Sound Road, and C-905 in Key Largo, and the proceeds are used in a manner consistent with the capital improvements plan of the comprehensive plan.

The funds shall be used solely for the purpose of acquisition, expansion and development of the major road network system determined to be needed to serve new development, including but not limited to:

1) Planning, design and construction plan preparation;
2) Right-of-way acquisition;
3) Construction of new through lanes;
4) Construction of new turn lanes;
5) Construction of new bridges;
6) Construction of new drainage facilities in conjunction with new roadway construction;
7) Purchase and installation of traffic signalization;
8) Construction of new curbs, medians and shoulders;
9) Construction of new bicycle paths;
10) Construction of new pedestrian pathways and sidewalks;
11) Installation of new landscaping in conjunction with any of the projects listed above.

The disbursal of such funds shall require the approval of the BOCC.

Major Variances

Budget has been adjusted to reflect available funding. Impact Fees Roadways Fund 130 budgets are also listed under the Capital Plan.

Approved Budgeted Projects:
Truman Pedestrain Bridge in Duck Key $430,000
Bike/Shared Use Path in Key Largo $1,800,000

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Capital Outlay Expenditures	-	-	5,782,942	5,782,942	5,196,688	(10.1%)
Total Budget	**-**	**-**	**5,782,942**	**5,782,942**	**5,196,688**	**(10.1%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Impact Fees Fund - Roadway	-	-	5,782,942	5,782,942	5,196,688	(10.1%)
Total Revenue	**-**	**-**	**5,782,942**	**5,782,942**	**5,196,688**	**(10.1%)**

Project Management

Impact Fees Parks & Recreation

Services Provided

Funds are used exclusively for the capital expansion of the county's community park facilities in the subdistrict from which the moneys have come, and in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

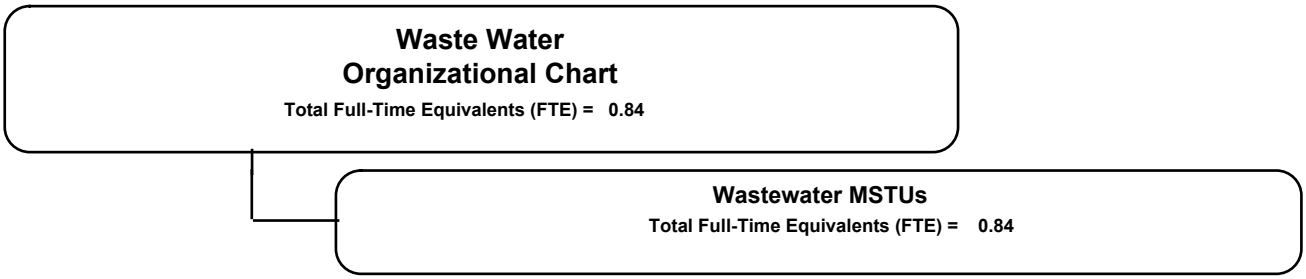
Budget has been adjusted to reflect available funding. Impact Fees Parks & Recreation Fund 131 budgets are also listed under the Capital Plan.

Approved Budgeted Projects for FY11:
Bay Point Park $50,000 for shade structure, irrigation system and playground equipment.
Big Coppitt Park $20,000 for shade structure.
Palm Villa Park $25,000 for shade structure and playground equipment.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	-	-	-	30,382	-	- %
Capital Outlay Expenditures	-	416,089	403,781	266,399	272,941	(32.4%)
Total Budget	**-**	**416,089**	**403,781**	**296,781**	**272,941**	**(32.4%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Impact Fees Fund - Parks & Rec	-	416,089	403,781	296,781	272,941	(32.4%)
Total Revenue	**-**	**416,089**	**403,781**	**296,781**	**272,941**	**(32.4%)**

Waste Water


Waste Water
Organizational Chart
Total Full-Time Equivalents (FTE) = 0.84
Wastewater MSTUs
Total Full-Time Equivalents (FTE) = 0.84

Waste Water

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	240,773	216,064	62,649	153,325	86,157	37.5%
Operating Expenditures	4,001,936	9,015,825	423,127	5,519,421	559,402	32.2%
Capital Outlay Expenditures	13,490,351	11,501,695	20,938,236	22,132,158	14,715,863	(29.7%)
Interfund Transfers	-	-	-	5,809,850	-	- %
Total Budget	**17,733,060**	**20,733,584**	**21,424,012**	**33,614,754**	**15,361,422**	**(28.3%)**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Physical Environment Projects	15,382,079	19,781,936	18,968,533	30,959,082	12,518,224	(34.0%)
Planning/Building Refunds	7,575	-	28,573	43,712	42,742	49.6%
Wastewater MSTUs	2,343,407	951,648	2,426,906	2,611,960	2,800,456	15.4%
Total Budget	**17,733,060**	**20,733,584**	**21,424,012**	**33,614,754**	**15,361,422**	**(28.3%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Marathon Municipal Service Taxing Unit	289,729	713	33,660	33,660	28,094	(16.5%)
Bay Point Wastewater Municipal Service Taxing Unit	3,610	1,050	16,154	56,510	55,559	243.9%
Big Coppitt Wastewater Municipal Service Taxing Unit	145,928	97,013	35,874	90,105	41,637	16.1%
Key Largo Wastewater Municipal Service Taxing Unit	771,011	711,246	25,775	25,775	17,584	(31.8%)
Stock Island Wastewater MSTU	21,458	15,569	195,652	263,242	256,651	31.2%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	25,959	73,958	118,710	136,268	118,933	0.2%
Conch Key Municipal Service Taxing Unit	1,302	2,804	2,785	2,785	2,307	(17.2%)
Long Key, Layton Municipal Service Taxing Unit	3,711	5,620	11,701	17,500	14,028	19.9%
Duck Key Municipal Service Taxing Unit	69,449	43,674	35,465	50,124	100,766	184.1%
One Cent Infra-structure Sales Tax	769,653	1,187,151	1,524,800	34,800	700,000	(54.1%)
Infr Sls Srtx Rev Bds 2007	1,886,432	7,013,606	9,443,733	7,745,760	3,418,224	(63.8%)
Big Coppitt Waste Water Project	13,004,408	11,493,088	2,941,258	18,029,780	2,463,324	(16.2%)
Duck Key Waste Water Project	740,410	88,091	7,038,445	7,128,445	8,144,315	15.7%
Total Revenue	**17,733,060**	**20,733,584**	**21,424,012**	**33,614,754**	**15,361,422**	**(28.3%)**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Wastewater MSTUs	2.00	2.55	0.84	0.84	-
Total Full-Time FTE	2.00	2.55	0.84	0.84	-
Total FTE	**2.00**	**2.55**	**0.84**	**0.84**	**-**

Waste Water

Physical Environment Projects

Major Variances

Wastewater Capital Improvements Budgets for FY11:
Fund 304 Long Key Wastewater PE1101 $700,000
Fund 308 Key Largo WWTD PE0805 $2,864,813
Cudjoe Regional WW System PE0902 $553,411
Fund 310 Big Coppitt WW Proejct PE0803 $150,000
Big Coppitt WW Project PE0806 $150,000
Fund 311 Duck Key WW Project PE0804 $8,100,000

See section X for further project details.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	5,296	-	-	-	-	- %
Operating Expenditures	1,886,432	8,280,240	-	4,986,777	-	- %
Capital Outlay Expenditures	13,490,351	11,501,695	18,968,533	20,162,455	12,518,224	(34.0%)
Interfund Transfers	-	-	-	5,809,850	-	- %
Total Budget	**15,382,079**	**19,781,936**	**18,968,533**	**30,959,082**	**12,518,224**	**(34.0%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
One Cent Infra-structure Sales Tax	769,653	1,187,151	1,524,800	34,800	700,000	(54.1%)
Infr Sls Srtx Rev Bds 2007	1,886,432	7,013,606	9,443,733	7,745,760	3,418,224	(63.8%)
Big Coppitt Waste Water Project	11,985,584	11,493,088	1,000,000	16,088,522	300,000	(70.0%)
Duck Key Waste Water Project	740,410	88,091	7,000,000	7,090,000	8,100,000	15.7%
Total Revenue	**15,382,079**	**19,781,936**	**18,968,533**	**30,959,082**	**12,518,224**	**(34.0%)**

Waste Water

Wastewater MSTUs

Services Provided

Engineering/Administrative work for district waste water projects.

Major Variances

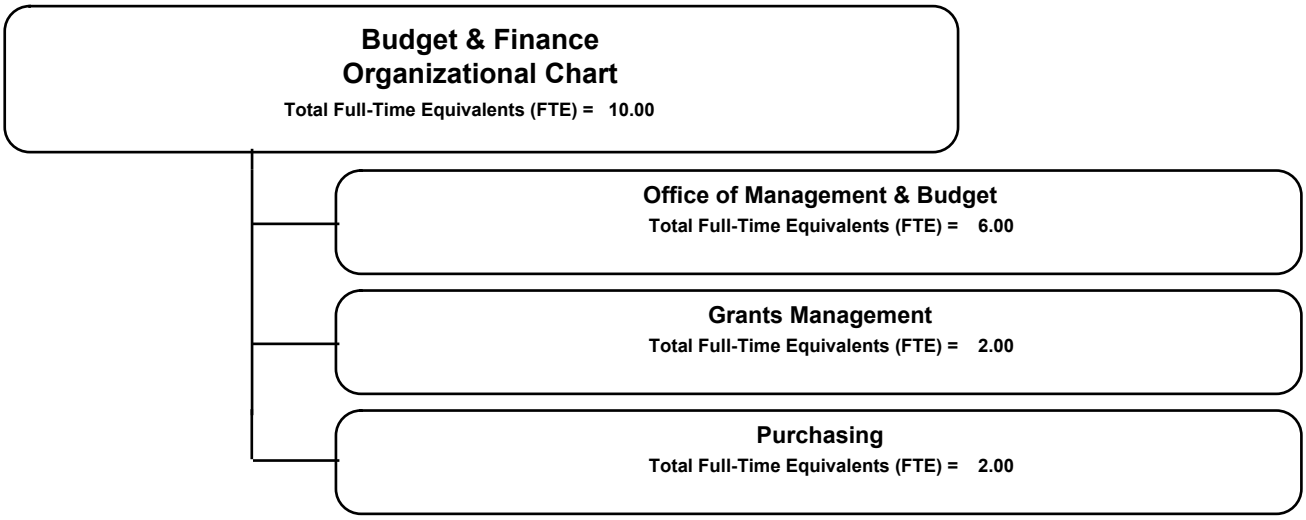
Ad valorem tax millage (0.4105) to be assessed to the Duck Key MSTU in FY11. MSTU expenditures are based on the availability of funds.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	235,477	216,064	62,649	153,325	86,157	37.5%
Operating Expenditures	2,107,929	735,584	394,554	488,932	516,660	30.9%
Capital Outlay Expenditures	-	-	1,969,703	1,969,703	2,197,639	11.6%
Total Budget	**2,343,407**	**951,648**	**2,426,906**	**2,611,960**	**2,800,456**	**15.4%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Marathon Municipal Service Taxing Unit	289,729	713	33,660	33,660	28,094	(16.5%)
Bay Point Wastewater Municipal Service Taxing Unit	3,610	1,050	16,154	56,510	55,559	243.9%
Big Coppitt Wastewater Municipal Service Taxing Unit	145,928	97,013	35,874	90,105	41,637	16.1%
Key Largo Wastewater Municipal Service Taxing Unit	771,011	711,246	25,775	25,775	17,584	(31.8%)
Stock Island Wastewater MSTU	13,883	15,569	172,079	224,530	218,909	27.2%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	25,959	73,958	118,710	136,268	118,933	0.2%
Conch Key Municipal Service Taxing Unit	1,302	2,804	2,785	2,785	2,307	(17.2%)
Long Key, Layton Municipal Service Taxing Unit	3,711	5,620	11,701	17,500	14,028	19.9%
Duck Key Municipal Service Taxing Unit	69,449	43,674	35,465	50,124	100,766	184.1%
Big Coppitt Waste Water Project	1,018,824	-	1,941,258	1,941,258	2,163,324	11.4%
Duck Key Waste Water Project	-	-	33,445	33,445	39,315	17.6%
Total Revenue	**2,343,407**	**951,648**	**2,426,906**	**2,611,960**	**2,800,456**	**15.4%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	-	0.18	-	-	-
Officials & Administrators	-	0.15	0.24	0.24	-
Technicians	1.00	0.84	-	-	-
Professionals	1.00	0.60	0.60	0.60	-
Other	-	0.78	-	-	-
Total Full-Time FTE	2.00	2.55	0.84	0.84	-
Total FTE	**2.00**	**2.55**	**0.84**	**0.84**	**-**

Budget & Finance



Budget & Finance

Business Center Vision

Provide administrative tools, techniques and consultation to county departments to optimize performance in all areas of the county budget.
Preparation and oversight of the county's budget during the three phases of budget implementation.
Implement, monitor and revise the county's purchasing policy in order to ensure goods and services are secured in the most economical and efficient manner. Identify, apply for and monitor grant applications and implementation.

Mission Statement

To provide all county departments support with the budget, grant and purchasing needs in accordance with policies determined by the Board of County Commissioners and the Florida Statutes.

Services Provided

The Divison of Budget & Finance provides financial and resource management in 6 key areas:

- Financial Support- Guidance in the preparation and implementation of operating and capital budgets
- Financial Services- Maintenance of department budgets via transfers, resolutions & budget amendments during the year
- Financial Planning- Debt Management, Revenue Forecasting, and expenditure analysis
- Financial Systems- Enterprise-wide software programs, including GovMax & assistance with Finance Pentamation system
- Procurement- Purchasing services, proposals, bid coordination, oversight of the County's Purchasing Policy
- Grant Administration- Provide assistance for internal grants to local agencies with funding from federal and state agencies

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	502,054	526,377	696,110	734,152	729,077	4.7%
Operating Expenditures	336,626	295,817	210,733	941,396	211,107	0.2%
Capital Outlay Expenditures	-	-	6,000	29,972	6,000	- %
Total Budget	**838,680**	**822,195**	**912,843**	**1,705,520**	**946,184**	**3.7%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Grants Management	106,216	38,117	207,899	207,899	211,277	1.6%
Office of Management & Budget	534,899	581,529	495,126	1,287,803	521,856	5.4%
Purchasing	197,565	202,549	209,818	209,818	213,051	1.5%
Total Budget	**838,680**	**822,195**	**912,843**	**1,705,520**	**946,184**	**3.7%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	614,943	634,700	896,176	896,176	929,517	3.7%
Governmental Fund Type Grants	223,737	187,495	16,667	809,344	16,667	- %
Total Revenue	**838,680**	**822,195**	**912,843**	**1,705,520**	**946,184**	**3.7%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Office of Management & Budget	5.00	4.00	5.00	6.00	1.00
Grants Management	1.00	1.00	2.00	2.00	-
Purchasing	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	8.00	7.00	9.00	10.00	1.00
Total FTE	**8.00**	**7.00**	**9.00**	**10.00**	**1.00**

Budget & Finance

Office of Management & Budget

Mission Statement

Provide strategic planning and support to Monroe County government, which will promote efficient management practices, sound financial budgeting, and competitive procurement county-wide, while maintaining the highest standards of ethics, integrity and prudent expenditure of public funds.

Services Provided

• Develop, implement, and monitor annual capital and operating budget.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	274,325	367,132	400,627	438,669	426,983	6.6%
Operating Expenditures	260,574	214,397	88,499	819,162	88,873	0.4%
Capital Outlay Expenditures	-	-	6,000	29,972	6,000	- %
Total Budget	**534,899**	**581,529**	**495,126**	**1,287,803**	**521,856**	**5.4%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	311,162	394,034	478,459	478,459	505,189	5.6%
Governmental Fund Type Grants	223,737	187,495	16,667	809,344	16,667	- %
Total Revenue	**534,899**	**581,529**	**495,126**	**1,287,803**	**521,856**	**5.4%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	3.00	2.00	3.00	4.00	1.00
Officials & Administrators	1.00	1.00	2.00	2.00	-
Professionals	1.00	1.00	-	-	-
Total Full-Time FTE	5.00	4.00	5.00	6.00	1.00
Total FTE	**5.00**	**4.00**	**5.00**	**6.00**	**1.00**

Budget & Finance

Grants Management

Services Provided

• Monitor grant applications and implementation.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	103,747	33,763	169,878	169,878	173,256	2.0%
Operating Expenditures	2,469	4,353	38,021	38,021	38,021	- %
Total Budget	**106,216**	**38,117**	**207,899**	**207,899**	**211,277**	**1.6%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	106,216	38,117	207,899	207,899	211,277	1.6%
Total Revenue	**106,216**	**38,117**	**207,899**	**207,899**	**211,277**	**1.6%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Officials & Administrators	1.00	1.00	1.00	1.00	-
Technicians	-	-	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	2.00	2.00	-
Total FTE	**1.00**	**1.00**	**2.00**	**2.00**	**-**

Budget & Finance

Purchasing

Mission Statement

To provide quality purchasing and contracting support to all county departments in a timely, cost effective and professional manner.
-Follow a strict Code of Ethics, avoiding the appearance of and preventing the opportunity for favoritism.
-Seek to maximize the purchasing power of public funds, while promoting fair and open competition.
-Strive to create a work environment that demonstrates teamwork, respect, integrity and honest communication.

Services Provided

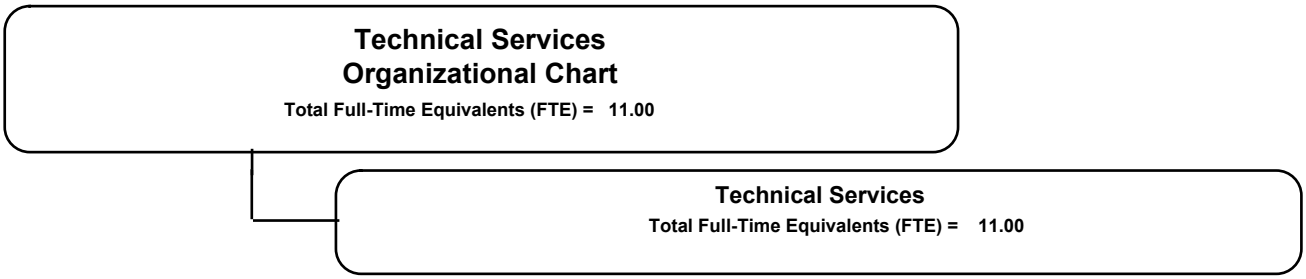
Implement the Board's Purchasing Policy for all RFP's and contracts for goods and services.
Process all department's purchasing orders.
When required, purchase supplies and materials for all departments.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	123,982	125,482	125,605	125,605	128,838	2.6%
Operating Expenditures	73,583	77,067	84,213	84,213	84,213	- %
Total Budget	**197,565**	**202,549**	**209,818**	**209,818**	**213,051**	**1.5%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	197,565	202,549	209,818	209,818	213,051	1.5%
Total Revenue	**197,565**	**202,549**	**209,818**	**209,818**	**213,051**	**1.5%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**-**

Technical Services



Technical Services

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	816,498	798,211	808,636	808,636	803,930	(0.6%)
Operating Expenditures	989,958	794,069	970,831	916,460	1,033,310	6.4%
Capital Outlay Expenditures	130,824	20,193	122,000	206,371	120,000	(1.6%)
Total Budget	**1,937,280**	**1,612,473**	**1,901,467**	**1,931,467**	**1,957,240**	**2.9%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Technical Services	1,937,280	1,612,473	1,901,467	1,931,467	1,957,240	2.9%
Total Budget	**1,937,280**	**1,612,473**	**1,901,467**	**1,931,467**	**1,957,240**	**2.9%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	1,937,280	1,612,473	1,901,467	1,931,467	1,957,240	2.9%
Total Revenue	**1,937,280**	**1,612,473**	**1,901,467**	**1,931,467**	**1,957,240**	**2.9%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Technical Services	13.00	11.00	11.00	11.00	-
Total Full-Time FTE	13.00	11.00	11.00	11.00	-
Total FTE	**13.00**	**11.00**	**11.00**	**11.00**	**-**

Technical Services

Technical Services

Mission Statement

The mission of Monroe County Technical Services Division is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

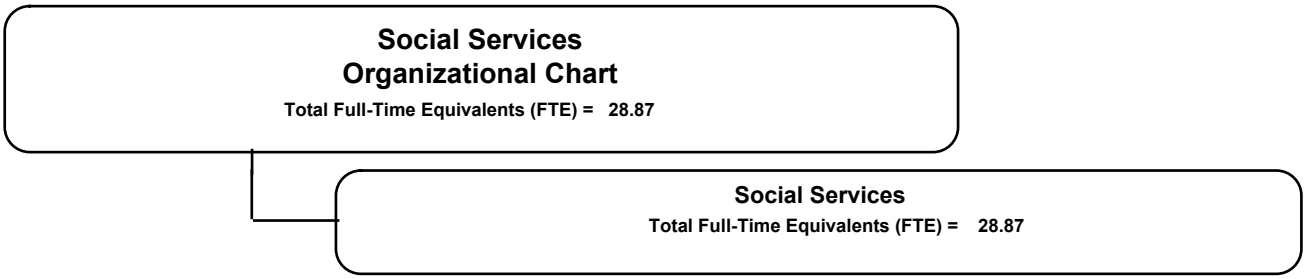
Management and operation of computer and communications technology including Information Technology for the BOCC, Public Broadcasting, most telephone service and backbone data communication for all of Monroe County government.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	816,498	798,211	808,636	808,636	803,930	(0.6%)
Operating Expenditures	989,958	794,069	970,831	916,460	1,033,310	6.4%
Capital Outlay Expenditures	130,824	20,193	122,000	206,371	120,000	(1.6%)
Total Budget	**1,937,280**	**1,612,473**	**1,901,467**	**1,931,467**	**1,957,240**	**2.9%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	1,937,280	1,612,473	1,901,467	1,931,467	1,957,240	2.9%
Total Revenue	**1,937,280**	**1,612,473**	**1,901,467**	**1,931,467**	**1,957,240**	**2.9%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	2.00	2.00	2.00	1.00	(1.00)
Technicians	4.00	3.00	3.00	3.00	-
Professionals	2.00	2.00	2.00	3.00	1.00
Other	5.00	4.00	4.00	4.00	-
Total Full-Time FTE	13.00	11.00	11.00	11.00	-
Total FTE	**13.00**	**11.00**	**11.00**	**11.00**	**-**

Social Services



Social Services

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	3,096,108	1,990,413	1,411,747	2,773,572	1,445,987	2.4%
Operating Expenditures	1,186,317	1,550,867	1,053,233	3,112,405	1,037,640	(1.5%)
Capital Outlay Expenditures	7,499	7,035	8,000	8,000	8,000	- %
Total Budget	**4,289,924**	**3,548,315**	**2,472,980**	**5,893,977**	**2,491,627**	**0.8%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Social Services	4,289,924	3,548,315	2,472,980	5,893,977	2,491,627	0.8%
Total Budget	**4,289,924**	**3,548,315**	**2,472,980**	**5,893,977**	**2,491,627**	**0.8%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	2,532,409	1,889,308	2,472,980	2,441,916	2,473,896	- %
Governmental Fund Type Grants	1,757,515	1,658,886	-	3,450,757	17,731	- %
Misc Special Revenue Fund	-	120	-	1,305	-	- %
Total Revenue	**4,289,924**	**3,548,315**	**2,472,980**	**5,893,977**	**2,491,627**	**0.8%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Social Services	35.40	24.65	25.61	28.87	3.26
Total Full-Time FTE	35.40	24.65	25.61	28.87	3.26
Social Services	1.00	1.00	1.00	-	(1.00)
Total Part-Time FTE	1.00	1.00	1.00	-	(1.00)
Total FTE	**36.40**	**25.65**	**26.61**	**28.87**	**2.26**

Social Services

Social Services

Mission Statement

Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services for individuals/families in need of long-term support. The program is aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with paratransit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided

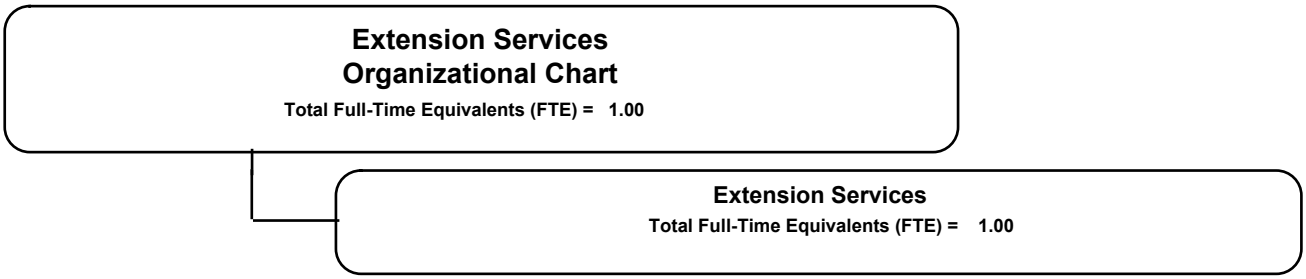
Transportation, energy assistance, legislated Medicaid reimbursement, pauper burials, prescriptions, Health Care Respite Act programs, for the eligible individuals/families in need of these services.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	3,096,108	1,990,413	1,411,747	2,773,572	1,445,987	2.4%
Operating Expenditures	1,186,317	1,550,867	1,053,233	3,112,405	1,037,640	(1.5%)
Capital Outlay Expenditures	7,499	7,035	8,000	8,000	8,000	- %
Total Budget	**4,289,924**	**3,548,315**	**2,472,980**	**5,893,977**	**2,491,627**	**0.8%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	2,532,409	1,889,308	2,472,980	2,441,916	2,473,896	- %
Governmental Fund Type Grants	1,757,515	1,658,886	-	3,450,757	17,731	- %
Misc Special Revenue Fund	-	120	-	1,305	-	- %
Total Revenue	**4,289,924**	**3,548,315**	**2,472,980**	**5,893,977**	**2,491,627**	**0.8%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	9.00	7.45	7.18	6.41	(0.77)
Officials & Administrators	1.00	1.00	1.25	1.57	0.32
Paraprofessionals	6.40	6.20	6.20	7.00	0.80
Service - Maintenance	10.00	5.40	5.40	5.28	(0.12)
Professionals	7.00	2.87	3.51	2.61	(0.90)
Other	2.00	1.73	2.07	6.00	3.93
Total Full-Time FTE	35.40	24.65	25.61	28.87	3.26
Other	1.00	1.00	1.00	-	(1.00)
Total Part-Time FTE	1.00	1.00	1.00	-	(1.00)
Total FTE	**36.40**	**25.65**	**26.61**	**28.87**	**2.26**

Extension Services



Extension Services

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	63,636	64,127	64,229	64,330	65,853	2.5%
Operating Expenditures	117,010	115,655	121,984	121,883	120,638	(1.1%)
Total Budget	**180,646**	**179,781**	**186,213**	**186,213**	**186,491**	**0.1%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Extension Services	180,646	179,781	186,213	186,213	186,491	0.1%
Total Budget	**180,646**	**179,781**	**186,213**	**186,213**	**186,491**	**0.1%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	180,646	179,781	186,213	186,213	186,491	0.1%
Total Revenue	**180,646**	**179,781**	**186,213**	**186,213**	**186,491**	**0.1%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Extension Services	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Extension Services	1.00	-	-	-	-
Total Part-Time FTE	1.00	-	-	-	-
Total FTE	**2.00**	**1.00**	**1.00**	**1.00**	**-**

Extension Services

Extension Services

Mission Statement

Monroe County Extension Service is committed to creating objective, science-based, educational programs and services that provide residents empowering lifelong learning opportunities that help them to improve their quality of life and surrounding environment.

Services Provided

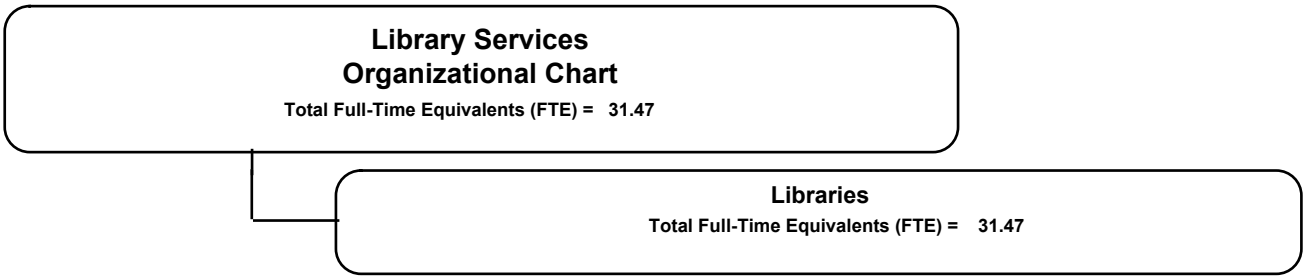
UF/MC Extension Service provides a variety of educational services to residents, businesses, organizations and agencies in marine, horticulture, and family and youth development. Individual consultations, seminars, workshops and public events are conducted. Extension Service collaborates with other organizations to provide educational support for their programs and to expand their existing services through education.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	63,636	64,127	64,229	64,330	65,853	2.5%
Operating Expenditures	117,010	115,655	121,984	121,883	120,638	(1.1%)
Total Budget	**180,646**	**179,781**	**186,213**	**186,213**	**186,491**	**0.1%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	180,646	179,781	186,213	186,213	186,491	0.1%
Total Revenue	**180,646**	**179,781**	**186,213**	**186,213**	**186,491**	**0.1%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Administrative Support	1.00	-	-	-	-
Total Part-Time FTE	1.00	-	-	-	-
Total FTE	**2.00**	**1.00**	**1.00**	**1.00**	**-**

Library Services



Library Services

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	2,039,847	1,882,060	1,907,355	1,907,355	1,947,227	2.1%
Operating Expenditures	387,289	352,653	325,247	483,028	335,655	3.2%
Capital Outlay Expenditures	226,426	187,818	925,465	1,074,880	727,126	(21.4%)
Total Budget	**2,653,562**	**2,422,531**	**3,158,067**	**3,465,263**	**3,010,008**	**(4.7%)**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Impact Fees Libraries	-	-	794,015	794,015	595,676	(25.0%)
Libraries	2,653,562	2,422,531	2,364,052	2,671,248	2,414,332	2.1%
Total Budget	**2,653,562**	**2,422,531**	**3,158,067**	**3,465,263**	**3,010,008**	**(4.7%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	2,572,164	2,359,597	2,364,052	2,498,219	2,414,332	2.1%
Governmental Fund Type Grants	51,855	58,619	-	141,578	-	- %
Impact Fees Fund - Libraries	-	-	794,015	794,015	595,676	(25.0%)
Misc Special Revenue Fund	29,543	4,314	-	31,451	-	- %
Total Revenue	**2,653,562**	**2,422,531**	**3,158,067**	**3,465,263**	**3,010,008**	**(4.7%)**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Libraries	40.20	31.01	30.51	31.47	0.96
Total Full-Time FTE	40.20	31.01	30.51	31.47	0.96
Libraries	-	-	1.00	-	(1.00)
Total Part-Time FTE	-	-	1.00	-	(1.00)
Libraries	-	0.50	-	-	-
Total Temporary FTE	-	0.50	-	-	-
Total FTE	**40.20**	**31.51**	**31.51**	**31.47**	**(0.04)**

Library Services

Impact Fees Libraries

Services Provided

Funds are used exclusively for the capital expansion of the county's library facilities in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Libraries Fund 132 budgets are also listed under the Capital Plan.

During FY2010, a new Integrated Library System (ILS) and accompnaying equipment was purchased to bring Library automation and circulation procedures up to current standards using Library Impact funds ($175,000).

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Capital Outlay Expenditures	-	-	794,015	794,015	595,676	(25.0%)
Total Budget	**-**	**-**	**794,015**	**794,015**	**595,676**	**(25.0%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Impact Fees Fund - Libraries	-	-	794,015	794,015	595,676	(25.0%)
Total Revenue	**-**	**-**	**794,015**	**794,015**	**595,676**	**(25.0%)**

Library Services

Libraries

Mission Statement

Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided

- Free Library cards for County residents, providing open access to all Library privileges.
- Provision of books, periodicals, videos, and audio materials for circulation to Library patrons and in-house use.
- Programs for children, ranging from toddlers through school-aged, both in-house and through outreach activities.
- Programs for adults, covering a wide range of interests.
- Inter-Library Loan services for obtaining patron-requested materials from Libraries across the country.
- Reference services in person and by telephone inquiry.
- Public access to Internet information through a computer network; wireless access also available onsite
- 24/7 access to the Library catalog through our website, providing off-site ability to renew and request Library materials.
- 24/7 access through the Library website to our collection of databases, free to our patrons

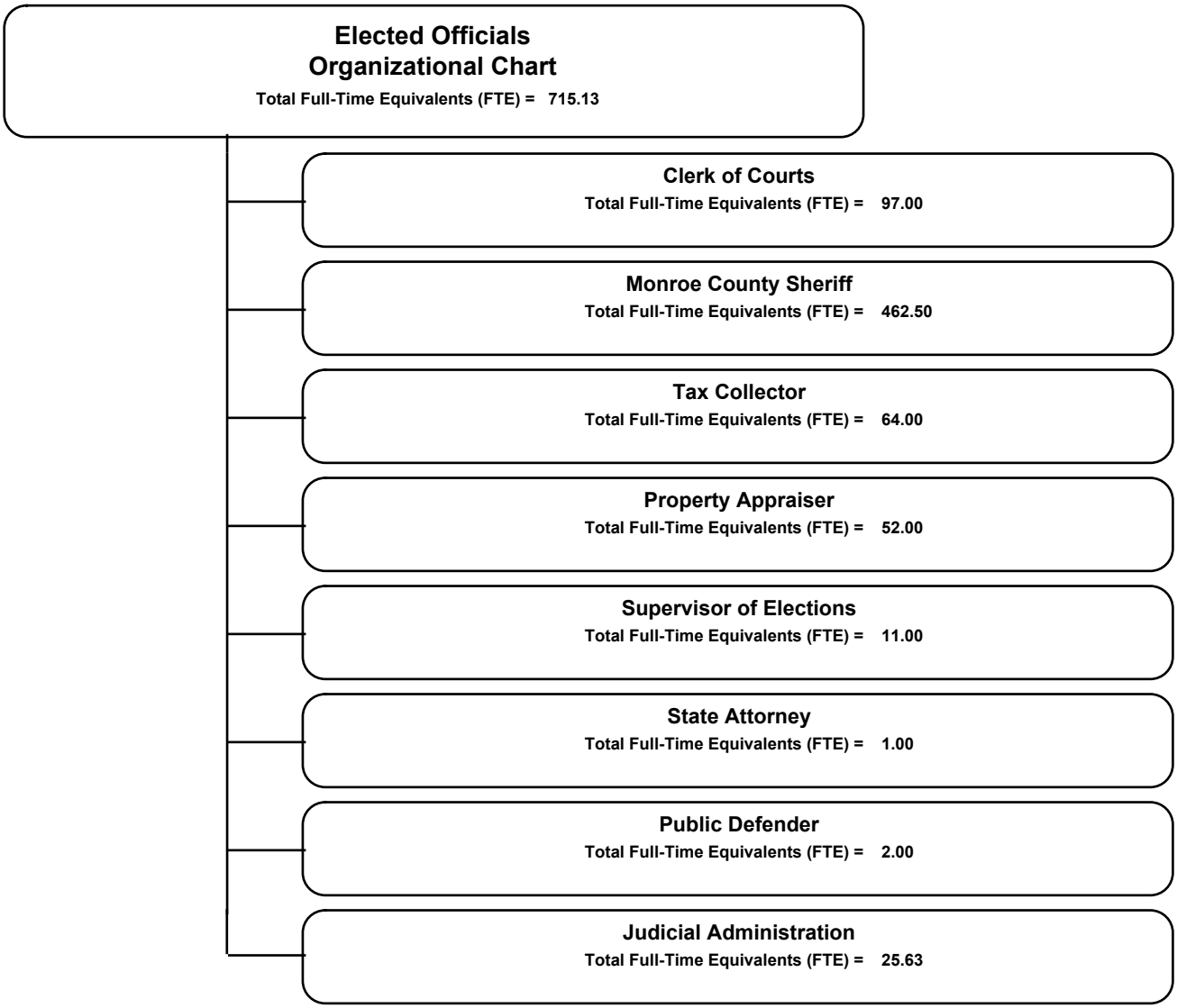
Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	2,039,847	1,882,060	1,907,355	1,907,355	1,947,227	2.1%
Operating Expenditures	387,289	352,653	325,247	483,028	335,655	3.2%
Capital Outlay Expenditures	226,426	187,818	131,450	280,865	131,450	- %
Total Budget	**2,653,562**	**2,422,531**	**2,364,052**	**2,671,248**	**2,414,332**	**2.1%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	2,572,164	2,359,597	2,364,052	2,498,219	2,414,332	2.1%
Governmental Fund Type Grants	51,855	58,619	-	141,578	-	- %
Misc Special Revenue Fund	29,543	4,314	-	31,451	-	- %
Total Revenue	**2,653,562**	**2,422,531**	**2,364,052**	**2,671,248**	**2,414,332**	**2.1%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	2.00	1.75	1.75	1.75	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Paraprofessionals	23.20	15.00	14.50	15.46	0.96
Technicians	1.00	1.00	1.00	1.00	-
Professionals	10.00	9.75	9.75	9.75	-
Other	3.00	2.51	2.51	2.51	-
Total Full-Time FTE	40.20	31.01	30.51	31.47	0.96
Paraprofessionals	-	-	1.00	-	(1.00)
Total Part-Time FTE	-	-	1.00	-	(1.00)
Paraprofessionals	-	0.50	-	-	-
Total Temporary FTE	-	0.50	-	-	-
Total FTE	**40.20**	**31.51**	**31.51**	**31.47**	**(0.04)**

ELECTED OFFICIALS

Elected Officials



Elected Officials

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	33,119,956	33,583,634	33,309,403	33,311,650	34,342,531	3.1%
Operating Expenditures	30,089,117	27,352,317	27,336,149	28,576,927	28,416,096	4.0%
Capital Outlay Expenditures	1,040,964	645,837	1,206,969	1,737,642	1,655,580	37.2%
Interfund Transfers	-	3,308,826	3,189,678	3,189,678	3,341,349	4.8%
Total Budget	**64,250,037**	**64,890,613**	**65,042,199**	**66,815,897**	**67,755,556**	**4.2%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Clerk of Courts	3,343,066	3,308,826	3,189,678	3,189,678	3,341,349	4.8%
Communications	771,919	740,395	428,450	899,450	428,450	- %
Court Reporting Services	188,136	210,976	-	305,215	195,454	- %
Court Services Network System	-	-	-	99,000	-	- %
Impact Fees Police Facilities	236,250	-	66,173	66,173	78,584	18.8%
Judicial Administration	1,961,243	1,769,751	2,252,525	2,413,142	2,314,789	2.8%
Law Enforcement Trust	103,934	164,024	423,527	544,042	300,760	(29.0%)
LEEA	75,000	75,000	75,000	75,000	75,000	- %
Monroe County Sheriff	46,306,071	47,357,322	47,264,427	47,316,070	48,280,580	2.1%
Property Appraiser	3,830,071	3,809,899	3,704,051	3,723,277	4,259,533	15.0%
Public Defender	546,539	588,471	514,577	620,827	550,824	7.0%
State Attorney	267,316	348,640	338,720	755,598	719,704	112.5%
Supervisor of Elections	1,641,015	1,524,269	1,490,719	1,490,719	1,680,407	12.7%
Tax Collector	4,979,477	4,993,041	5,294,352	5,317,706	5,530,122	4.5%
Total Budget	**64,250,037**	**64,890,613**	**65,042,199**	**66,815,897**	**67,755,556**	**4.2%**

Elected Officials

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	15,544,995	15,391,074	15,368,371	15,384,777	16,337,726	6.3%
Fine & Forfeiture Fund	39,637,550	40,989,287	40,783,635	40,806,250	41,476,665	1.7%
Governmental Fund Type Grants	-	17,655	-	23,792	-	- %
Impact Fees Fund - Police Fac	236,250	-	66,173	66,173	78,584	18.8%
Fire & Ambulance District 1 L&M Key	322,653	414,304	426,773	430,766	543,000	27.2%
Mstd - Plng/bldg/code/fire Mar	87,920	78,544	88,649	116,277	116,240	31.1%
Municipal Policing	6,934,581	6,562,827	6,815,792	6,807,991	7,131,058	4.6%
911 Enhancement Fee	568,109	566,010	428,450	698,450	428,450	- %
Duck Key Security District	4,205	1,694	3,650	3,650	3,650	- %
Misc Special Revenue Fund	532,227	562,849	-	1,189,196	691,138	- %
Law Enforcement Trust (600)	103,934	164,024	423,527	544,042	300,760	(29.0%)
Court Facilities Fees Trust (602)	271,671	140,234	621,091	621,091	623,802	0.4%
Marathon Municipal Service Taxing Unit	488	2	1,402	1,402	1,258	(10.3%)
Bay Point Wastewater Municipal Service Taxing Unit	-	-	591	2,484	2,488	321.0%
Big Coppitt Wastewater Municipal Service Taxing Unit	4,193	1,040	1,448	4,035	1,857	28.2%
Key Largo Wastewater Municipal Service Taxing Unit	163	36	500	500	787	57.4%
Stock Island Wastewater MSTU	1,043	1,000	4,714	7,742	7,549	60.1%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	55	-	5,315	6,084	5,312	(0.1%)
Conch Key Municipal Service Taxing Unit	-	32	102	102	103	1.0%
Long Key, Layton Municipal Service Taxing Unit	-	-	428	505	621	45.1%
Duck Key Municipal Service Taxing Unit	-	-	1,588	1,588	4,508	183.9%
Clerks Rev Note, Capital	-	-	-	99,000	-	- %
Total Revenue	**64,250,037**	**64,890,613**	**65,042,199**	**66,815,897**	**67,755,556**	**4.2%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Clerk of Courts	108.00	108.00	97.00	97.00	-
Monroe County Sheriff	497.00	497.00	472.50	462.50	(10.00)
Tax Collector	64.00	64.00	64.00	64.00	-
Property Appraiser	52.00	52.00	52.00	52.00	-
Supervisor of Elections	11.00	11.00	11.00	11.00	-
State Attorney	1.00	1.00	1.00	1.00	-
Public Defender	2.00	2.00	2.00	2.00	-
Judicial Administration	24.00	24.00	24.00	25.63	1.63
Total Full-Time FTE	759.00	759.00	723.50	715.13	(8.37)
Total FTE	**759.00**	**759.00**	**723.50**	**715.13**	**(8.37)**

Elected Officials

Clerk of Courts

Services Provided

The Clerk of the Circuit Court is an elected office established by the Florida Constitution. The duties of the office are provided by the Constitution, by acts of the Florida Legislature, and by order of the Court.

The Florida Constitution provides that the Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-officio Clerk to the Board of County Commissioner.

Revision 7 to Article V of the Constituion of the State of Florida, HB113A of 2003 and SB2962 of 2004 requires that the budget of the Clerk of the Circuit Cour for court-related functions mest be supported by fines, fees and service charges. The statutes also delineate court-related costs, whcih are the responsibility of the County, costs that must be supported by fines, fees and service charges, and create a mechanism for funding Clerks of Court who project a deficit in funding necessary to support court-related functions.

Funding for the budgets of the Clerk of the Circuit Court, as ex-officio Clerk to the Board of County Commissioners, Management Information Systems, Records Management and court-related costs that remain the responsibility of the County is budgeted in the General Revenue of the County.

The budgets of the Clerk of the Circuit and County courts for court-related functions are contained in the Clerk's General Revenue Fund and Clerk's Fine and Forfeiture Fund.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	3,343,066	-	-	-	-	- %
Interfund Transfers	-	3,308,826	3,189,678	3,189,678	3,341,349	4.8%
Total Budget	**3,343,066**	**3,308,826**	**3,189,678**	**3,189,678**	**3,341,349**	**4.8%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	3,343,066	3,308,826	3,189,678	3,189,678	3,341,349	4.8%
Total Revenue	**3,343,066**	**3,308,826**	**3,189,678**	**3,189,678**	**3,341,349**	**4.8%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Authorized Positions	108.00	108.00	97.00	97.00	-
Total FULL-TIME FTE	108.00	108.00	97.00	97.00	-
Total FTE	**108.00**	**108.00**	**97.00**	**97.00**	**-**

Elected Officials

Court Services Network System

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	-	-	-	99,000	-	- %
Total Budget	**-**	**-**	**-**	**99,000**	**-**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Clerks Rev Note, Capital	-	-	-	99,000	-	- %
Total Revenue	**-**	**-**	**-**	**99,000**	**-**	**- %**

Elected Officials

Communications

Mission Statement

The Monroe County Emergency Communication's Department provides maintenance, planning, engineering, procurement, protocol and installation of all communicaton systems for the Department under the Board of County Commissioners and the Sheriff's Department. The Department strives to provide consistent dependable wireless communications for the daily routine communications needed to provide services to Monroe County.The Department maintains high standards with redundant facilities to assure the necessary emergency communications required by emergency services in protecting the life and property of Monroe County citizens and visitors.

Services Provided

- Provide 24/7 emergency radio system maintenance and repair for all County systems to and including the Sheriff's Department.
- Provide radio system design, construction, and support.
- Maintain County infrastructure of towers and radio facilities.
- Provide Countywide 911 coordination, budgeting, maintenance, planning and enhancement programs.
- Provide law enforcement calibration, maintenance and support of radar equipment.
- Provide maintenance and support the Public Safety Dispatch centers.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	771,919	740,395	428,450	899,450	428,450	- %
Total Budget	**771,919**	**740,395**	**428,450**	**899,450**	**428,450**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
911 Enhancement Fee	568,109	566,010	428,450	698,450	428,450	- %
Misc Special Revenue Fund	203,810	174,385	-	201,000	-	- %
Total Revenue	**771,919**	**740,395**	**428,450**	**899,450**	**428,450**	**- %**

Elected Officials

Impact Fees Police Facilities

Services Provided

Funds are used solely for the purpose of capital expansion of police facilities in Monroe County, including but not limited to:

1) Design and construction plan preparation;
2) Land acquisition;
3) Acquisition of new patrol cars; and
4) Acquisition of jail facilities.

The funds shall not be used to maintain existing police facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available funding. Impact Fee Police Facilities Fund 134 budgets are also listed under the Capital Plan.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Capital Outlay Expenditures	236,250	-	66,173	66,173	78,584	18.8%
Total Budget	**236,250**	**-**	**66,173**	**66,173**	**78,584**	**18.8%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Impact Fees Fund - Police Fac	236,250	-	66,173	66,173	78,584	18.8%
Total Revenue	**236,250**	**-**	**66,173**	**66,173**	**78,584**	**18.8%**

Elected Officials

Monroe County Sheriff

Major Variances

The requested Public Safety Budget for fiscal year 2010-2011 represents a reduction of 9 budgeted positions in the current year. The reduction in personnel is a result of the City of Key West assuming the School Crossing Guard responsibilities. This Budget Request represents an increase of $1,016,153 over the previous year.

This budget includes:
A 3% cost of living and 2% merit increase for all bargaining unit members.
$64,926 of an increase is attributable to operating increase in our contracts with the City of Marathon and Village of Islamorada.

The fiscal year 2010-2011 budget request for the Trauma Star program is $1,365,625, an increase of $21,204 over last year and the request for the Emergency Communications Department is $409,924, a decrease of $71,143 over the previous year.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	30,738,257	30,983,811	30,500,664	30,500,664	31,424,485	3.0%
Operating Expenditures	15,008,492	15,814,189	16,204,441	16,251,354	16,296,773	0.6%
Capital Outlay Expenditures	559,322	559,322	559,322	564,052	559,322	- %
Total Budget	**46,306,071**	**47,357,322**	**47,264,427**	**47,316,070**	**48,280,580**	**2.1%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Fine & Forfeiture Fund	39,511,711	40,873,552	40,658,635	40,681,250	41,351,665	1.7%
Municipal Policing	6,750,900	6,447,067	6,605,792	6,605,792	6,928,915	4.9%
Misc Special Revenue Fund	43,460	36,704	-	29,028	-	- %
Total Revenue	**46,306,071**	**47,357,322**	**47,264,427**	**47,316,070**	**48,280,580**	**2.1%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Authorized Positions	497.00	497.00	472.50	462.50	(10.00)
Total FULL-TIME FTE	497.00	497.00	472.50	462.50	(10.00)
Total FTE	**497.00**	**497.00**	**472.50**	**462.50**	**(10.00)**

Elected Officials

LEEA

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	- %
Total Budget	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Fine & Forfeiture Fund	75,000	75,000	75,000	75,000	75,000	- %
Total Revenue	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**- %**

Elected Officials

Law Enforcement Trust

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	103,934	164,024	423,527	544,042	300,760	(29.0%)
Total Budget	**103,934**	**164,024**	**423,527**	**544,042**	**300,760**	**(29.0%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Law Enforcement Trust (600)	103,934	164,024	423,527	544,042	300,760	(29.0%)
Total Revenue	**103,934**	**164,024**	**423,527**	**544,042**	**300,760**	**(29.0%)**

Elected Officials

Tax Collector

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	424,276	493,863	580,720	580,720	619,120	6.6%
Operating Expenditures	4,555,201	4,499,178	4,713,632	4,736,986	4,911,002	4.2%
Total Budget	**4,979,477**	**4,993,041**	**5,294,352**	**5,317,706**	**5,530,122**	**4.5%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	4,606,364	4,618,536	4,800,000	4,800,000	4,900,000	2.1%
Fire & Ambulance District 1 L&M Key	197,115	251,987	274,614	274,614	386,989	40.9%
Mstd - Plng/bldg/code/fire Mar	53,684	47,983	60,000	75,000	75,000	25.0%
Municipal Policing	112,167	70,732	140,000	140,000	140,000	- %
Duck Key Security District	4,205	1,694	3,650	3,650	3,650	- %
Marathon Municipal Service Taxing Unit	488	2	1,402	1,402	1,258	(10.3%)
Bay Point Wastewater Municipal Service Taxing Unit	-	-	591	2,484	2,488	321.0%
Big Coppitt Wastewater Municipal Service Taxing Unit	4,193	1,040	1,448	4,035	1,857	28.2%
Key Largo Wastewater Municipal Service Taxing Unit	163	36	500	500	787	57.4%
Stock Island Wastewater MSTU	1,043	1,000	4,714	7,742	7,549	60.1%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	55	-	5,315	6,084	5,312	(0.1%)
Conch Key Municipal Service Taxing Unit	-	32	102	102	103	1.0%
Long Key, Layton Municipal Service Taxing Unit	-	-	428	505	621	45.1%
Duck Key Municipal Service Taxing Unit	-	-	1,588	1,588	4,508	183.9%
Total Revenue	**4,979,477**	**4,993,041**	**5,294,352**	**5,317,706**	**5,530,122**	**4.5%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Authorized Positions	64.00	64.00	64.00	64.00	-
Total FULL-TIME FTE	64.00	64.00	64.00	64.00	-
Total FTE	**64.00**	**64.00**	**64.00**	**64.00**	**-**

Elected Officials

Property Appraiser

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	456,159	470,676	516,715	516,715	546,896	5.8%
Operating Expenditures	3,373,912	3,339,223	3,187,336	3,206,562	3,712,637	16.5%
Total Budget	**3,830,071**	**3,809,899**	**3,704,051**	**3,723,277**	**4,259,533**	**15.0%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	3,598,783	3,571,991	3,453,243	3,463,649	4,000,139	15.8%
Fire & Ambulance District 1 L&M Key	125,538	162,317	152,159	156,152	156,011	2.5%
Mstd - Plng/bldg/code/fire Mar	34,236	30,561	28,649	41,277	41,240	43.9%
Municipal Policing	71,514	45,029	70,000	62,199	62,143	(11.2%)
Total Revenue	**3,830,071**	**3,809,899**	**3,704,051**	**3,723,277**	**4,259,533**	**15.0%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Authorized Positions	52.00	52.00	52.00	52.00	-
Total FULL-TIME FTE	52.00	52.00	52.00	52.00	-
Total FTE	**52.00**	**52.00**	**52.00**	**52.00**	**-**

Elected Officials

Supervisor of Elections

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	89,490	102,024	109,279	109,279	116,108	6.2%
Operating Expenditures	1,551,525	1,422,245	1,381,440	1,381,440	1,564,299	13.2%
Total Budget	**1,641,015**	**1,524,269**	**1,490,719**	**1,490,719**	**1,680,407**	**12.7%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	1,641,015	1,524,269	1,490,719	1,490,719	1,680,407	12.7%
Total Revenue	**1,641,015**	**1,524,269**	**1,490,719**	**1,490,719**	**1,680,407**	**12.7%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Authorized Positions	11.00	11.00	11.00	11.00	-
Total FULL-TIME FTE	11.00	11.00	11.00	11.00	-
Total FTE	**11.00**	**11.00**	**11.00**	**11.00**	**-**

Elected Officials

State Attorney

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	32,507	58,072	54,052	57,752	60,032	11.1%
Operating Expenditures	214,516	272,668	217,694	288,994	292,698	34.5%
Capital Outlay Expenditures	20,293	17,900	66,974	408,852	366,974	447.9%
Total Budget	**267,316**	**348,640**	**338,720**	**755,598**	**719,704**	**112.5%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	267,316	304,691	338,720	338,720	344,704	1.8%
Misc Special Revenue Fund	-	43,949	-	416,878	375,000	- %
Total Revenue	**267,316**	**348,640**	**338,720**	**755,598**	**719,704**	**112.5%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**

Elected Officials

Public Defender

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	137,820	140,855	136,376	136,376	139,551	2.3%
Operating Expenditures	407,221	445,443	363,701	442,286	396,773	9.1%
Capital Outlay Expenditures	1,498	2,172	14,500	42,165	14,500	- %
Total Budget	**546,539**	**588,471**	**514,577**	**620,827**	**550,824**	**7.0%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	480,672	498,023	514,577	514,577	540,968	5.1%
Misc Special Revenue Fund	65,867	90,447	-	106,250	9,856	- %
Total Revenue	**546,539**	**588,471**	**514,577**	**620,827**	**550,824**	**7.0%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**-**

Elected Officials

Judicial Administration

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,241,447	1,334,333	1,411,597	1,410,144	1,436,339	1.8%
Operating Expenditures	567,194	420,446	340,928	447,209	278,450	(18.3%)
Capital Outlay Expenditures	152,603	14,972	500,000	555,788	600,000	20.0%
Total Budget	**1,961,243**	**1,769,751**	**2,252,525**	**2,413,142**	**2,314,789**	**2.8%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	1,607,779	1,564,737	1,581,434	1,587,434	1,530,159	(3.2%)
Fine & Forfeiture Fund	50,839	40,736	50,000	50,000	50,000	- %
Governmental Fund Type Grants	-	17,655	-	23,792	-	- %
Misc Special Revenue Fund	30,954	6,388	-	130,825	110,828	- %
Court Facilities Fees Trust (602)	271,671	140,234	621,091	621,091	623,802	0.4%
Total Revenue	**1,961,243**	**1,769,751**	**2,252,525**	**2,413,142**	**2,314,789**	**2.8%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Authorized Positions	24.00	24.00	22.00	23.63	1.63
Service - Maintenance	-	-	2.00	2.00	-
Total Full-Time FTE	24.00	24.00	24.00	25.63	1.63
Total FTE	**24.00**	**24.00**	**24.00**	**25.63**	**1.63**

Elected Officials

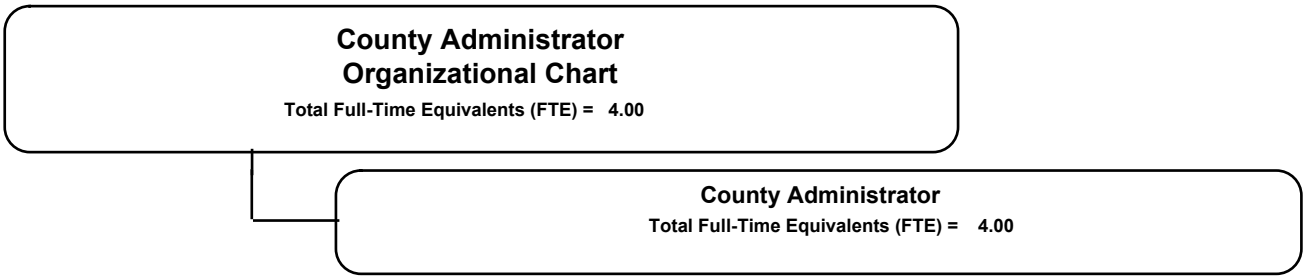
Court Reporting Services

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	117,138	159,506	-	204,603	159,254	- %
Capital Outlay Expenditures	70,998	51,470	-	100,612	36,200	- %
Total Budget	**188,136**	**210,976**	**-**	**305,215**	**195,454**	**- %**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Misc Special Revenue Fund	188,136	210,976	-	305,215	195,454	- %
Total Revenue	**188,136**	**210,976**	**-**	**305,215**	**195,454**	**- %**

APPOINTED OFFICIALS & BOARDS

County Administrator



County Administrator

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	823,084	526,228	517,472	523,389	527,499	1.9%
Operating Expenditures	23,005	36,633	36,183	32,066	36,089	(0.3%)
Total Budget	**846,089**	**562,861**	**553,655**	**555,455**	**563,588**	**1.8%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
County Administrator	846,089	562,861	553,655	555,455	563,588	1.8%
Total Budget	**846,089**	**562,861**	**553,655**	**555,455**	**563,588**	**1.8%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	846,089	562,861	553,655	555,455	563,588	1.8%
Total Revenue	**846,089**	**562,861**	**553,655**	**555,455**	**563,588**	**1.8%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
County Administrator	6.00	4.00	4.00	4.00	-
Total Full-Time FTE	6.00	4.00	4.00	4.00	-
Total FTE	**6.00**	**4.00**	**4.00**	**4.00**	**-**

County Administrator

County Administrator

Mission Statement

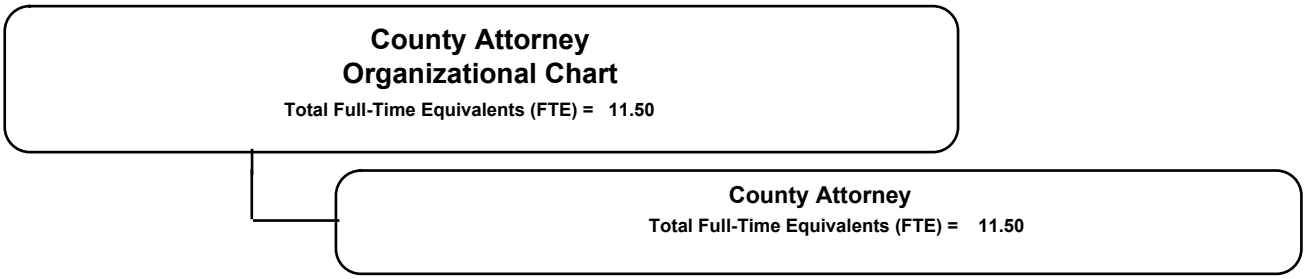
Direct the implementation of Board of County Commissioner's (BOCC) policies to the operating units of County government as prescribed by the Administrative Code.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	823,084	526,228	517,472	523,389	527,499	1.9%
Operating Expenditures	23,005	36,633	36,183	32,066	36,089	(0.3%)
Total Budget	**846,089**	**562,861**	**553,655**	**555,455**	**563,588**	**1.8%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	846,089	562,861	553,655	555,455	563,588	1.8%
Total Revenue	**846,089**	**562,861**	**553,655**	**555,455**	**563,588**	**1.8%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	4.00	3.00	3.00	3.00	-
Other	1.00	-	-	-	-
Total Full-Time FTE	6.00	4.00	4.00	4.00	-
Total FTE	**6.00**	**4.00**	**4.00**	**4.00**	**-**

County Attorney



County Attorney

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,164,742	1,113,373	1,107,902	1,107,902	1,266,429	14.3%
Operating Expenditures	385,467	252,398	460,591	460,591	354,142	(23.1%)
Capital Outlay Expenditures	27,573	31,810	35,000	35,000	39,500	12.9%
Total Budget	**1,577,781**	**1,397,581**	**1,603,493**	**1,603,493**	**1,660,071**	**3.5%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
County Attorney	1,577,781	1,397,581	1,603,493	1,603,493	1,660,071	3.5%
Total Budget	**1,577,781**	**1,397,581**	**1,603,493**	**1,603,493**	**1,660,071**	**3.5%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	1,337,929	1,033,440	1,209,238	1,209,238	1,132,325	(6.4%)
Mstd - Plng/bldg/code/fire Mar	239,852	364,141	394,255	394,255	527,746	33.9%
Total Revenue	**1,577,781**	**1,397,581**	**1,603,493**	**1,603,493**	**1,660,071**	**3.5%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
County Attorney	12.00	10.75	10.75	11.50	0.75
Total Full-Time FTE	12.00	10.75	10.75	11.50	0.75
Total FTE	**12.00**	**10.75**	**10.75**	**11.50**	**0.75**

County Attorney

County Attorney

Mission Statement

To provide legal advice and, as appropriate, legal representation to the Board of County Commissioners, the County Administrator and key staff, constitutional officers if so requested, and other boards, commissions, and agencies as directed by the Board of County Commissioners.

Services Provided

1. Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.

2. Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of The Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.

3. Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; and the Florida Public Records Law and Florida Sunshine Law.

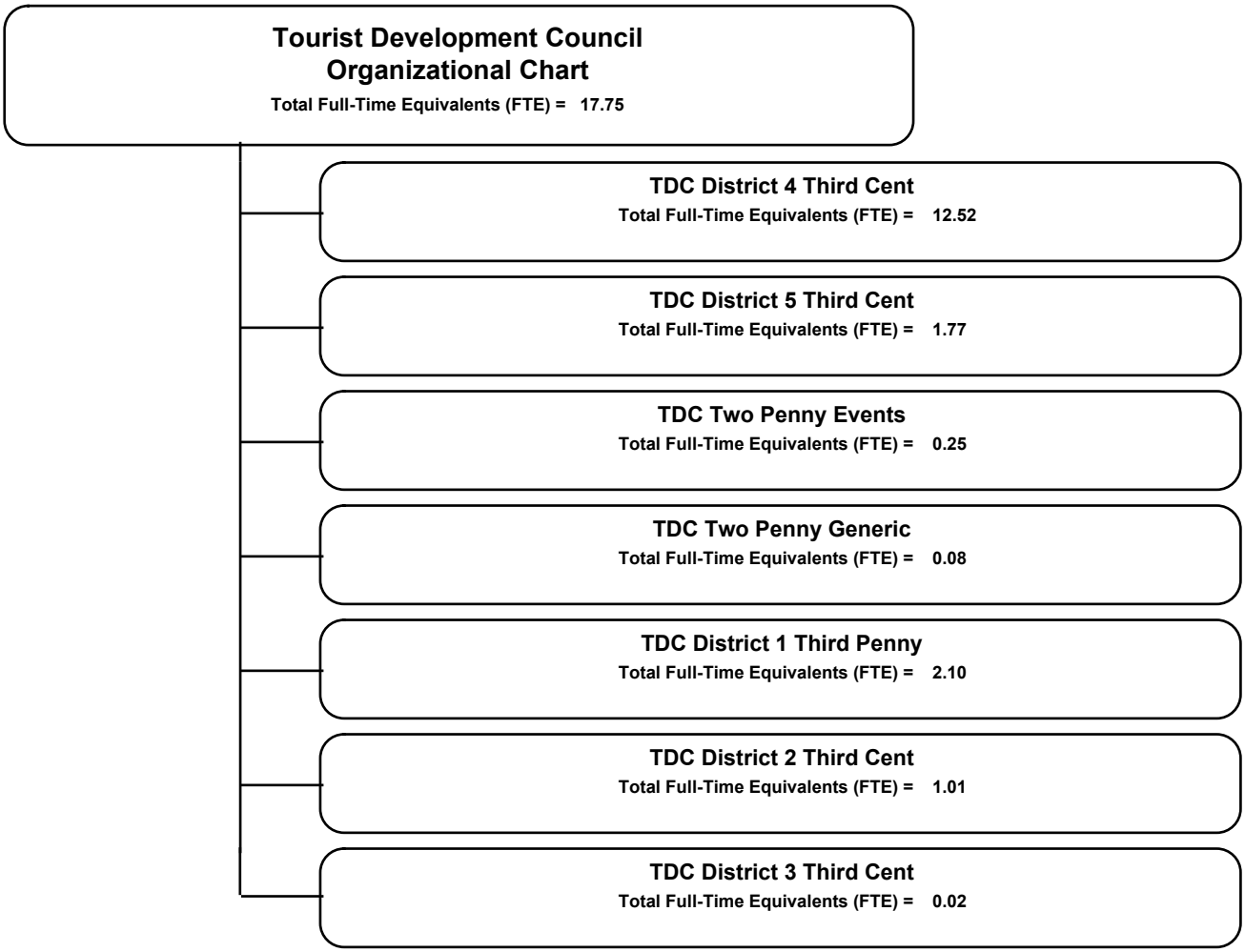
4. Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,164,742	1,113,373	1,107,902	1,107,902	1,266,429	14.3%
Operating Expenditures	385,467	252,398	460,591	460,591	354,142	(23.1%)
Capital Outlay Expenditures	27,573	31,810	35,000	35,000	39,500	12.9%
Total Budget	**1,577,781**	**1,397,581**	**1,603,493**	**1,603,493**	**1,660,071**	**3.5%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	1,337,929	1,033,440	1,209,238	1,209,238	1,132,325	(6.4%)
Mstd - Plng/bldg/code/fire Mar	239,852	364,141	394,255	394,255	527,746	33.9%
Total Revenue	**1,577,781**	**1,397,581**	**1,603,493**	**1,603,493**	**1,660,071**	**3.5%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	3.00	2.00	2.00	2.00	-
Officials & Administrators	2.00	2.00	2.00	6.50	4.50
Paraprofessionals	2.00	2.00	2.00	1.00	(1.00)
Professionals	5.00	3.75	3.75	2.00	(1.75)
Other	-	1.00	1.00	-	(1.00)
Total Full-Time FTE	12.00	10.75	10.75	11.50	0.75
Total FTE	**12.00**	**10.75**	**10.75**	**11.50**	**0.75**

Tourist Development Council



Monroe County Board of County Commissioners
Fiscal Year 2011 Adopted Fiscal Plan

Tourist Development Council

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	256,401	284,832	283,186	287,598	308,258	8.9%
Operating Expenditures	14,146,884	17,127,633	25,884,527	26,256,216	26,946,437	4.1%
Capital Outlay Expenditures	2,268	-	5,000	12,055	5,000	- %
Total Budget	**14,405,553**	**17,412,465**	**26,172,713**	**26,555,869**	**27,259,695**	**4.2%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC District 1 Third Penny	2,387,856	4,152,916	6,872,157	6,866,816	7,354,125	7.0%
TDC District 2 Third Cent	314,533	452,242	669,336	667,554	620,879	(7.2%)
TDC District 3 Third Cent	675,941	602,614	1,823,218	1,823,045	2,007,275	10.1%
TDC District 4 Third Cent	488,742	1,076,140	1,525,442	1,523,368	1,909,453	25.2%
TDC District 5 Third Cent	973,186	1,003,782	1,651,662	1,651,662	1,703,585	3.1%
TDC Special Projects	400,609	476,131	696,027	696,027	657,433	(5.5%)
TDC Two Penny Events	2,745,264	2,884,412	4,366,404	4,358,930	4,391,561	0.6%
TDC Two Penny Generic	6,419,422	6,764,230	8,568,467	8,968,467	8,615,384	0.5%
Total Budget	**14,405,553**	**17,412,465**	**26,172,713**	**26,555,869**	**27,259,695**	**4.2%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC District Two Penny	3,145,873	3,360,543	5,062,431	5,054,957	5,048,994	(0.3%)
TDC Admin & Promo 2 Cent	6,419,422	6,764,230	8,568,467	8,968,467	8,615,384	0.5%
TDC District 1 Third Cent	2,387,856	4,152,916	6,872,157	6,866,816	7,354,125	7.0%
TDC District 2 Third Cent	314,533	452,242	669,336	667,554	620,879	(7.2%)
TDC District 3 Third Cent	675,941	602,614	1,823,218	1,823,045	2,007,275	10.1%
TDC District 4 Third Cent	488,742	1,076,140	1,525,442	1,523,368	1,909,453	25.2%
TDC District 5 Third Cent	973,186	1,003,782	1,651,662	1,651,662	1,703,585	3.1%
Total Revenue	**14,405,553**	**17,412,465**	**26,172,713**	**26,555,869**	**27,259,695**	**4.2%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
TDC District 4 Third Cent	12.52	12.52	12.52	12.52	-
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	-
TDC Two Penny Events	0.16	0.16	0.16	0.25	0.09
TDC Two Penny Generic	0.17	0.17	0.17	0.08	(0.09)
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	-
TDC District 2 Third Cent	0.51	1.01	1.01	1.01	-
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	17.25	17.75	17.75	17.75	-
Total FTE	**17.25**	**17.75**	**17.75**	**17.75**	**-**

Tourist Development Council

TDC District 4 Third Cent

Mission Statement

The geographical boundaries for District IV included the area between the Long Key Bridge and Mile Marker 90.939.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,927	1,934	1,936	1,985	2,418	24.9%
Operating Expenditures	486,815	1,074,206	1,523,506	1,521,383	1,907,035	25.2%
Total Budget	**488,742**	**1,076,140**	**1,525,442**	**1,523,368**	**1,909,453**	**25.2%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC District 4 Third Cent	488,742	1,076,140	1,525,442	1,523,368	1,909,453	25.2%
Total Revenue	**488,742**	**1,076,140**	**1,525,442**	**1,523,368**	**1,909,453**	**25.2%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Authorized Positions	12.50	12.50	12.50	12.50	-
Officials & Administrators	-	-	-	0.02	0.02
Professionals	0.02	0.02	0.02	-	(0.02)
Total Full-Time FTE	12.52	12.52	12.52	12.52	-
Total FTE	**12.52**	**12.52**	**12.52**	**12.52**	**-**

Tourist Development Council

TDC District 5 Third Cent

Mission Statement

The geographical boundaries of District V include the areas between Mile Marker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	86,863	84,395	83,812	84,861	89,225	6.5%
Operating Expenditures	886,323	919,387	1,567,850	1,566,801	1,614,360	3.0%
Total Budget	**973,186**	**1,003,782**	**1,651,662**	**1,651,662**	**1,703,585**	**3.1%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC District 5 Third Cent	973,186	1,003,782	1,651,662	1,651,662	1,703,585	3.1%
Total Revenue	**973,186**	**1,003,782**	**1,651,662**	**1,651,662**	**1,703,585**	**3.1%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Officials & Administrators	-	-	-	0.02	0.02
Paraprofessionals	-	-	-	1.75	1.75
Service - Maintenance	1.25	1.75	1.75	-	(1.75)
Skilled Craft Workers	0.50	-	-	-	-
Professionals	0.02	0.02	0.02	-	(0.02)
Total Full-Time FTE	1.77	1.77	1.77	1.77	-
Total FTE	**1.77**	**1.77**	**1.77**	**1.77**	**-**

Tourist Development Council

TDC Two Penny Events

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	15,286	15,515	15,488	15,835	30,209	95.0%
Operating Expenditures	2,729,978	2,868,896	4,350,916	4,343,095	4,361,352	0.2%
Total Budget	**2,745,264**	**2,884,412**	**4,366,404**	**4,358,930**	**4,391,561**	**0.6%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC District Two Penny	2,745,264	2,884,412	4,366,404	4,358,930	4,391,561	0.6%
Total Revenue	**2,745,264**	**2,884,412**	**4,366,404**	**4,358,930**	**4,391,561**	**0.6%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Officials & Administrators	-	-	-	0.25	0.25
Professionals	0.16	0.16	0.16	-	(0.16)
Total Full-Time FTE	0.16	0.16	0.16	0.25	0.09
Total FTE	**0.16**	**0.16**	**0.16**	**0.25**	**0.09**

Tourist Development Council

TDC Special Projects

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Operating Expenditures	400,609	476,131	696,027	696,027	657,433	(5.5%)
Total Budget	**400,609**	**476,131**	**696,027**	**696,027**	**657,433**	**(5.5%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC District Two Penny	400,609	476,131	696,027	696,027	657,433	(5.5%)
Total Revenue	**400,609**	**476,131**	**696,027**	**696,027**	**657,433**	**(5.5%)**

Tourist Development Council

TDC Two Penny Generic

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	16,386	16,485	16,458	16,825	9,667	(41.3%)
Operating Expenditures	6,400,768	6,747,745	8,547,009	8,939,587	8,600,717	0.6%
Capital Outlay Expenditures	2,268	-	5,000	12,055	5,000	- %
Total Budget	**6,419,422**	**6,764,230**	**8,568,467**	**8,968,467**	**8,615,384**	**0.5%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC Admin & Promo 2 Cent	6,419,422	6,764,230	8,568,467	8,968,467	8,615,384	0.5%
Total Revenue	**6,419,422**	**6,764,230**	**8,568,467**	**8,968,467**	**8,615,384**	**0.5%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Officials & Administrators	-	-	-	0.08	0.08
Professionals	0.17	0.17	0.17	-	(0.17)
Total Full-Time FTE	0.17	0.17	0.17	0.08	(0.09)
Total FTE	**0.17**	**0.17**	**0.17**	**0.08**	**(0.09)**

Tourist Development Council

TDC District 1 Third Penny

Mission Statement

The geographical boundaries of District 1 encompasses the city limits of Key West.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	109,849	112,760	111,253	111,608	118,360	6.4%
Operating Expenditures	2,278,007	4,040,156	6,760,904	6,755,208	7,235,765	7.0%
Total Budget	**2,387,856**	**4,152,916**	**6,872,157**	**6,866,816**	**7,354,125**	**7.0%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC District 1 Third Cent	2,387,856	4,152,916	6,872,157	6,866,816	7,354,125	7.0%
Total Revenue	**2,387,856**	**4,152,916**	**6,872,157**	**6,866,816**	**7,354,125**	**7.0%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Officials & Administrators	-	-	-	0.10	0.10
Paraprofessionals	-	-	-	1.00	1.00
Service - Maintenance	2.00	2.00	2.00	1.00	(1.00)
Professionals	0.10	0.10	0.10	-	(0.10)
Total Full-Time FTE	2.10	2.10	2.10	2.10	-
Total FTE	**2.10**	**2.10**	**2.10**	**2.10**	**-**

Tourist Development Council

TDC District 2 Third Cent

Mission Statement

The geographical boundaries of District II extend from the city limits of Key West to the west end of the Seven Mile Bridge.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	24,163	51,810	52,303	54,425	55,961	7.0%
Operating Expenditures	290,370	400,431	617,033	613,129	564,918	(8.4%)
Total Budget	**314,533**	**452,242**	**669,336**	**667,554**	**620,879**	**(7.2%)**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC District 2 Third Cent	314,533	452,242	669,336	667,554	620,879	(7.2%)
Total Revenue	**314,533**	**452,242**	**669,336**	**667,554**	**620,879**	**(7.2%)**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Officials & Administrators	-	-	-	0.01	0.01
Skilled Craft Workers	0.50	1.00	1.00	1.00	-
Professionals	0.01	0.01	0.01	-	(0.01)
Total Full-Time FTE	0.51	1.01	1.01	1.01	-
Total FTE	**0.51**	**1.01**	**1.01**	**1.01**	**-**

Tourist Development Council

TDC District 3 Third Cent

Mission Statement

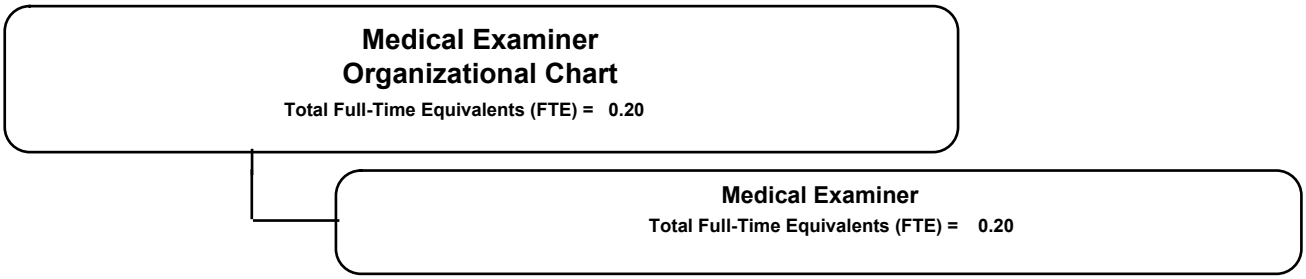
The geographical boundaries of District III include the area from the west end of the Seven Mile Bridge to the Long Key Bridge.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	1,927	1,933	1,936	2,059	2,418	24.9%
Operating Expenditures	674,014	600,680	1,821,282	1,820,986	2,004,857	10.1%
Total Budget	**675,941**	**602,614**	**1,823,218**	**1,823,045**	**2,007,275**	**10.1%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
TDC District 3 Third Cent	675,941	602,614	1,823,218	1,823,045	2,007,275	10.1%
Total Revenue	**675,941**	**602,614**	**1,823,218**	**1,823,045**	**2,007,275**	**10.1%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Officials & Administrators	-	-	-	0.02	0.02
Professionals	0.02	0.02	0.02	-	(0.02)
Total Full-Time FTE	0.02	0.02	0.02	0.02	-
Total FTE	**0.02**	**0.02**	**0.02**	**0.02**	**-**

Medical Examiner



Medical Examiner

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	679	16,376	16,351	16,929	18,435	12.7%
Operating Expenditures	557,411	560,578	548,553	548,553	547,542	(0.2%)
Capital Outlay Expenditures	72,360	4,486	-	-	-	- %
Total Budget	**630,450**	**581,440**	**564,904**	**565,482**	**565,977**	**0.2%**

Appropriations by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Medical Examiner	630,450	581,440	564,904	565,482	565,977	0.2%
Total Budget	**630,450**	**581,440**	**564,904**	**565,482**	**565,977**	**0.2%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	630,450	581,440	564,904	565,482	565,977	0.2%
Total Revenue	**630,450**	**581,440**	**564,904**	**565,482**	**565,977**	**0.2%**

Position Summary by Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Medical Examiner	-	0.18	0.18	0.20	0.02
Total Full-Time FTE	-	0.18	0.18	0.20	0.02
Total FTE	**-**	**0.18**	**0.18**	**0.20**	**0.02**

Medical Examiner

Medical Examiner

Services Provided

Provide Medical Examiner services to District 16, Monroe County.

Major Variances

The new Medical Examiner's building was dedicated and opened in the summer of 2008. Operating expenses of the new building are budgeted under Facilities Maintenance.

Budgetary Cost Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
Personnel Expenditures	679	16,376	16,351	16,929	18,435	12.7%
Operating Expenditures	557,411	560,578	548,553	548,553	547,542	(0.2%)
Capital Outlay Expenditures	72,360	4,486	-	-	-	- %
Total Budget	**630,450**	**581,440**	**564,904**	**565,482**	**565,977**	**0.2%**

Revenue Sources	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Adopted	FY 2011 Change
General Fund	630,450	581,440	564,904	565,482	565,977	0.2%
Total Revenue	**630,450**	**581,440**	**564,904**	**565,482**	**565,977**	**0.2%**

Position Summary	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted	FY 2011 Adopted	FY 2011 Variance
Administrative Support	-	0.09	0.09	0.10	0.01
Officials & Administrators	-	-	0.09	0.10	0.01
Technicians	-	0.09	-	-	-
Total Full-Time FTE	-	0.18	0.18	0.20	0.02
Total FTE	**-**	**0.18**	**0.18**	**0.20**	**0.02**

LONG TERM DEBT & CAPITAL IMPROVEMENT PROJECTS

Debt Service Budget Summary

Debt Policy
The Board of County Commissioners debt policy is defined by general County ordinance Section 2-241:

> "The board is hereby authorized and empowered, in order to carry out the purpose of this article, to borrow money and issue certificates of indebtedness therefor upon such terms and at such rates of interest as the board may deem advisable and in accordance with the provision of article VII section 12 of the Florida Constitution of 1968 and Florida Statutes, chapter 125 and other special and general laws and said certificates of indebtedness may be a charge upon all revenues derived from taxes in that year or may be made payable from budgetary requirements in due course of law, as the board may elect."

Debt Capacity
The ability of the County to issue debt is a function of: (1) the revenues legally available to pledge as security for the debt; (2) limitations on the collection of that revenue which the bondholder will take into account in determining the principal amount of bonds which could be repaid; and, (3) the market interest rates in effect at the time the debt is issued, together with the length of time for repayment. The debt capacity of the County's non ad valorem revenue base is strong but restricted in practice because the revenues are also used for funding operations.

Annual debt service on Monroe County's direct debt shall not exceed the following annual median ratios for medium size counties published by Moody's Investment Services: debt to operating revenue, debt to assessed valuation, and debt per capita.

Ad Valorem Debt Capacity
Monroe County does not currently use ad valorem debt financing. The Florida Constitution does not limit the amount of ad valorem taxes a county may levy for the payment of bonds authorized by voters' referendum. The County is limited by Article VII, Section 9 of the Florida Constitution to a maximum levy of 10 mills per $1.00 of the assessed value of real estate and tangible personal property for purposes other than the repayment of voted bonds. The County's countywide millage is below the statutory limit.

There are several different types of debt incurred by cities and counties in Florida, including general obligation debt, revenue debt and other debt including long-term leases and government loans. Following are descriptions of Monroe County's outstanding debt issues:

MSD Refunding Notes, 2002 - Revenue Bonds issued in 1980 and refinanced in 1985, 1991, and 2002 for purchase of solid waste incinerators and finance Cudjoe Key, Long Key and Key Largo landfill closures. These notes are being repaid from solid waste assessment fees.

2003 Revenue Bonds- Revenue bonds issued in 2003 to finance construction of the Marathon Courtroom, Plantation Key Courtroom, Upper Keys Government Center, Big Pine Fire/ EMS, Conch Key Fire/ EMS, Key Largo North Fire, Ocean Reef Fire/ Ambulance Replacement, Tavernier Fire, & Medical Examiner Facility capital projects. These bonds are being repaid from the One Cent Infrastructure Surtax.

Debt Service Budget Summary

2006 Series Key West Airport Variable Rate Revenue Bonds – Variable Rate demand obligations issued during 2006 to finance the construction of the new Key West International Airport Terminal project (Mc Coy Terminal Complex), are protected from interest rate risk by a rate cap of 5.5% during the construction period. These bonds are being repaid from Passenger Facilities Charges (PFC's) that are charged by the airlines and remitted to the airport. In addition, a major portion of the debt is being repaid out of Federal and State Grants.

2007 Revenue Bonds- Revenue bonds issued in 2007 to finance construction of Big Pine Park, Big Pine Key Fire Station, Conch Key Fire Station, Stock Island Fire Station, Public Works Compound-Rockland Key, Cudjoe Regional Wastewater System and payment obligation to the Key Largo Wastewater Treatment District. These bonds are being repaid from the One Cent Infrastructure Surtax.

Clean Water State Revolving Fund Construction Loan Agreement WW602091- This loan agreement is from the Department of Environmental Protection is being used for the Big Coppitt Key Wastewater Project. This loan is being repaid from the One Cent Infrastructure Surtax and was approved by the BOCC on April 21, 2010.

Refinancing of Debt

Management continually monitors the County's debt portfolio for opportunities to refinance or refund outstanding debt, as market conditions and debt covenants allow, maximizing financing cost savings. In 1993, Monroe County re-financed original revenue bond debt issued in 1983 and 1988. In 1998, Monroe County refinanced the Sales Tax Revenue Bonds – 1991, and in 2002, Monroe County refinanced the Refunding Bonds- 1993 (88), and the Solid Waste Revenue Bonds-1991 (88).

Bond Ratings

Moody's Investors Service grades the investment quality of municipal bonds from the highest quality which is "Aaa" to the lowest credit rating, which is "C". Standard & Poor's and Fitch rating services grades from "AAA" the highest, to "D" which is the lowest. Monroe County bonds have historically been rated "Aaa" and "AAA" from Moody's Investor Service and Standard & Poor's Corporation, respectively. More recently, the Fitch Rating agency of New York affirmed Monroe County's rating as "AA-".

Debt Service Summary by Type

	Amount Issued	9/30/2009 Gross Debt Outstanding	9/30/2010 Less Debt Reserves	9/30/2010 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
General Obligation Bonds:						
	$ -	$ -	$ -	$ -	N/A	
Non Ad-Valorem Supported Debt:						
Infrastructure Sales Surtax Rev, 2003	21,455,000	17,151,355	1,851,733	15,299,622	4/1/2018	3.57%
Infrastructure Sales Surtax Rev, 2007	29,415,000	33,117,050	3,733,800	29,383,250	4/1/2018	3.76%
Clean Water SRF Loan WW602091	25,094,842	25,094,842	2,148,650	22,946,192	4/1/2018	3.00%
Self-Supporting Debt:						
MSD Refunding Notes, 2002	4,143,945	1,107,520	553,760	553,760	10/1/2011	3.60%
Airport Variable Rate Rev Bonds, 2006	30,455,000	17,765,980	2,068,420	15,697,560	10/1/2035	5.5% or less
Total	**$ 110,563,787**	**$ 94,236,747**	**$ 4,473,913**	**$ 31,550,942**		

Debt Service Schedule

Bond Year	MSD Refunding Notes, 2002 Principal	Interest	Total	Infrastructure Sales Surtax Series 2003 Principal	Interest	Total	Key West Airport Series 2006* Variable Rate Demand Obligations Principal	Interest	Total
2011	$535,499	$18,261	$553,760	1,385,000	476,683	1,861,683	450,000	1,583,120	2,033,120
2012				1,445,000	431,670	1,876,670	410,000	1,522,370	1,932,370
2013				1,505,000	382,540	1,887,540	450,000	1,535,820	1,985,820
2014				1,575,000	329,865	1,904,865	450,000	1,511,070	1,961,070
2015				1,645,000	273,165	1,918,165	450,000	1,486,320	1,936,320
2016				1,720,000	212,300	1,932,300	485,000	1,461,570	1,946,570
2017				1,805,000	147,800	1,952,800	500,000	1,434,895	1,934,895
2018				1,890,000	75,600	1,965,600	560,000	1,407,395	1,967,395
Total	$535,499	$18,261	$553,760	$12,970,000	$2,329,623	$15,299,623	$3,755,000	$11,942,560	$15,697,560

* The debt service schedule for the Series 2006 Airport is only indicative of the minimum amounts of debt service that will be required for the repayment of the bonds. A much more dramatic advance repayment schedule is anticpated without penalties, as is common with variable rate debt.

Debt Service Schedule

Bond Year	Infrastructure Sales Surtax Series 2007 Principal	Interest	Total	Clean Water SRF Loan DEP Agreement #WW602091 Principal	Interest	Total	Total Debt Service Principal	Interest	Total
2011	2,685,000	1,040,200	3,725,200	2,784,732	83,542	2,868,274	$7,840,231	$3,201,805	$11,042,036
2012	2,775,000	932,800	3,707,800	2,784,732	83,542	2,868,274	$7,414,732	$2,970,382	$10,385,114
2013	2,875,000	821,800	3,696,800	2,784,732	83,542	2,868,274	$7,614,732	$2,823,702	$10,438,434
2014	2,975,000	706,800	3,681,800	2,784,732	83,542	2,868,274	$7,784,732	$2,631,277	$10,416,009
2015	3,080,000	587,800	3,667,800	2,784,732	83,542	2,868,274	$7,959,732	$2,430,827	$10,390,559
2016	3,190,000	464,600	3,654,600	2,784,732	83,542	2,868,274	$8,179,732	$2,222,012	$10,401,744
2017	3,295,000	337,000	3,632,000	2,784,732	83,542	2,868,274	$8,384,732	$2,003,237	$10,387,969
2018	3,445,000	172,250	3,617,250	2,784,732	83,542	2,868,274	$8,679,732	$1,738,787	$10,418,519
Total	24,320,000	5,063,250	29,383,250	22,277,856	668,336	22,946,192	63,858,355	20,022,029	83,880,384

Capital Projects Plan

Each year, Monroe County devotes a large portion of the budget to capital projects. This large financial investment is required to maintain and expand public facilities and infrastructure. If we fail to maintain our capital stock, our facilities and infrastructure will deteriorate until costly maintenance is required and services are cut. Capital plans are developed in concert with the Monroe County Year 2010 Comprehensive Plan.

The *Capital Projects Plan* is designed to maintain existing infrastructure and accommodate future growth. Each capital project is undertaken to acquire capital assets, defined as new or rehabilitated physical assets that are nonrecurring, have useful lives of more than five years, and are expensive to purchase. Examples of capital projects include construction and rehabilitation of public buildings, major street improvements, parks and recreation projects and acquisition of fire trucks.

Monroe County's *Capital Projects Plan* is a multiyear plan that identifies each proposed capital project to be undertaken, the year in which it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

The *Capital Projects Plan* should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally adopted by the Board of County Commissioners annually each fall. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted.

The basic functions of the *Capital Projects Plan* are described as follows:

> **Formal mechanism for decision making**. The *Capital Projects Plan* provides Monroe County with an orderly process for planning and budgeting for capital needs. Answers to questions about what to build, when to build, and how much to spend are provided.
>
> **Link to long-range planning**. The *Capital Projects Plan* is developed in concert with the comprehensive land use plan and other long-range, strategic plans. New demands due to changes in population, employment patterns, demographics and land use plans require changes to the community's planning process.
>
> **Financial management tool**. Decisions must be made about not only what the community needs, but what it can afford. By providing estimates of revenue sources and possible financing mechanisms, projects can be prioritized to ensure that the best use is made of financially constrained capital dollars.
>
> **Reporting document**. The *Capital Projects Plan* describes proposed projects and communicates to citizens, businesses, and other interested parties Monroe County's capital priorities and expected sources of funds for the projects.

In summary, the *Capital Projects Plan* is designed to guide Monroe County's capital planning process in order to promote financial stability and limit the need for dramatic tax increases or diversions of resources from other programs to make unanticipated capital expenditures.

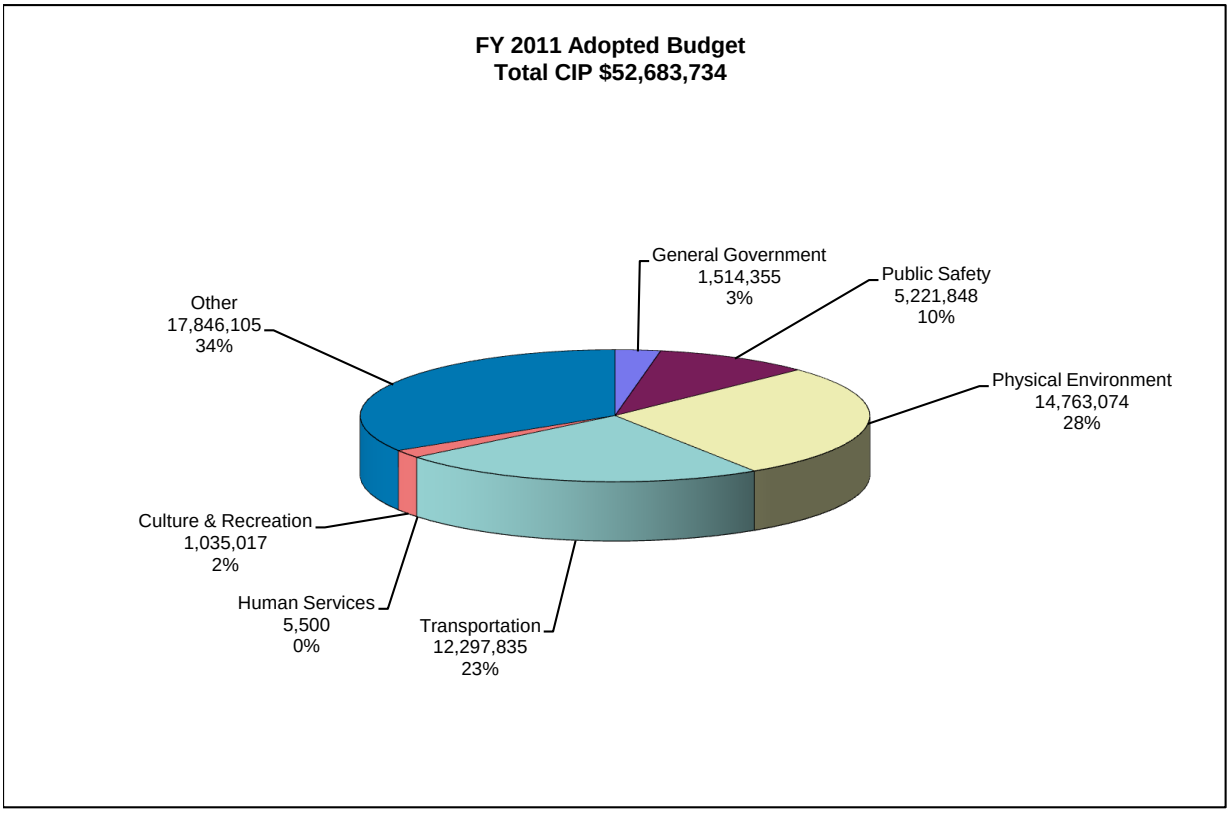
Major Capital Projects Summary

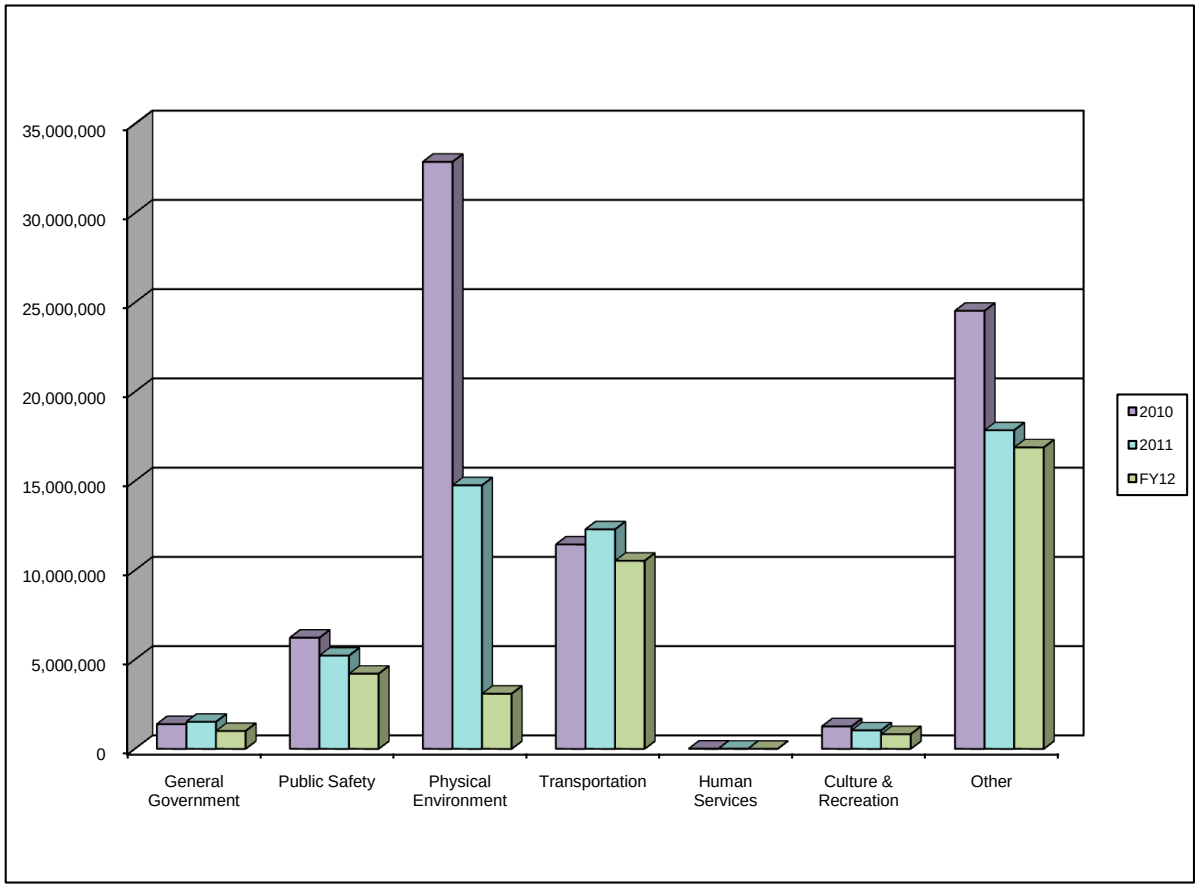
Funding for major capital projects comes primarily from Gasoline tax, Sales tax, and Permit fees. The following major projects are in the County's Long Range Capital Plan:

General Government	***Total Funding****
New Judicial Complex: Design and construction of a new 18,790 sq. ft. courtroom facility at the Jackson Square Complex in Key West. Funding provided in fiscal years 1998-2011.	$20,678,389
Key West Airport: Renovation and expansion of the terminal. Funding also comes from FAA Grants.	$8,000,000 (One Cent Sales Tax Funds) $23,700,000 (Variable Rate Obligation Bond)
Courthouse Renovation: With the completion of the New Judical Complex, a decision will be made to either demolish the Old Courthouse and rebuild or to renovate the existing building. Funding is programmed for FY2012.	$1,000,000
Public Safety	
Marathon EOC: Design of an Emergency Operations Center that will withstand 225 MPH winds with sufficient space to house staff and equipment for day-to-day and sustained continuous emergency operations. A State grant was awarded for the deign phase.	$1,185,575
Conch Key Fire Station/EMS: Design and construction of a fire/EMS station to service the Conch Key area. Funding provided in fiscal years 2003-2012.	$2,680,304
Stock Island Fire Station/EMS: Design and construct a fire/EMS station to serve the Stock Island area. Funding provided in fiscal years 2003-2012.	$4,606,346
Physical Environment	
Wastewater projects in the unincorporated areas: Development and implementation of a wastewater system to service Key Largo, Stock Island, Big Coppitt Key, Duck Key, and Summerland/Cudjoe Keys. Funding provided in fiscal years 2003-2012.	In excess of $63,000,000
Transportation	
Bicycle/Shared Use Path: To construct a bicycle/shared used path adjacent to US1 (bayside) in Key Largo. Funding provided in fiscal year 2011.	$1,800,000
Culture & Recreation	
Big Pine Key Park: Design and construction of a 10.1 acre community park. Funding provided in fiscal years 2002-2011.	$6,614,487

**Total funding is actual expenditures from all prior years plus all appropriations for current and future years.*

Capital Projects Overview





Monroe County Board of County Commissioners

Fiscal Year 2011 thru 2015 Capital Improvement Program - CIP Appropriation Plan Summary

Road And Bridge Fund

Project Categories	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 102 Road & Bridge County-wide Capital Projects	698,849	1,427,404	1,933,488	1,933,488	1,933,488	1,933,488	9,161,356	9,860,205
Fund 102 Road & Bridge Non-Capital	2,612,366	2,889,450	2,932,007	2,932,007	2,932,007	2,932,007	14,617,478	17,229,844
Fund 102 Road & Bridge Other Appropriations	537,814	2,784,293	2,702,464	2,702,465	2,702,465	2,702,465	13,594,152	14,131,966
Total Project Cost	3,849,029	7,101,147	7,567,959	7,567,960	7,567,960	7,567,960	37,372,986	41,222,015

Means of Financing	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 102 Fuel Taxes	1,359,641	2,080,000	2,080,000	2,080,000	2,080,000	2,080,000	10,400,000	11,759,641
Fund 102 Fund Balance Forward	-	1,972,097	2,415,159	2,391,410	2,391,410	2,391,410	11,561,486	11,561,486
Fund 102 Interest Income	40,470	50,000	75,000	100,000	100,000	100,000	425,000	465,470
Fund 102 Less 5%	-	-269,950	-271,200	-272,450	-272,450	-272,450	-1,358,500	-1,358,500
Fund 102 Misc. Revenue	35,357	40,000	40,000	40,000	40,000	40,000	200,000	235,357
Fund 102 Services-Transportation	39,571	4,000	4,000	4,000	4,000	4,000	20,000	59,571
Fund 102 State Shared Revenues	2,373,990	3,225,000	3,225,000	3,225,000	3,225,000	3,225,000	16,125,000	18,498,990
Total Funding	3,849,029	7,101,147	7,567,959	7,567,960	7,567,960	7,567,960	37,372,986	41,222,015

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge County-wide Capital Projects

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
102-22506 Const Gas Tax Projs 80%	103,614	725,000	725,000	725,000	725,000	725,000	3,625,000	3,728,614
102-22507 Const In-house Projs 20%	-	-	500,000	500,000	500,000	500,000	2,000,000	2,000,000
102-22002 County Engineer R & B	-	304,821	310,905	310,905	310,905	310,905	1,548,441	1,548,441
102-20001 County Engineer R&B	261,045	-	-	-	-	-	-	261,045
102-22503 Local Opt Gas Tax Projects	334,190	397,583	397,583	397,583	397,583	397,583	1,987,915	2,322,105
Total Project Cost	698,849	1,427,404	1,933,488	1,933,488	1,933,488	1,933,488	9,161,356	9,860,205

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 102 Fuel Taxes	246,863	418,100	531,406	531,405	531,405	531,405	2,543,721	2,790,584
Fund 102 Fund Balance Forward	-	396,412	617,033	610,967	610,967	610,967	2,846,346	2,846,346
Fund 102 Interest Income	7,348	10,050	19,162	25,548	25,548	25,548	105,856	113,204
Fund 102 Less 5%	-	-54,263	-69,288	-69,606	-69,606	-69,606	-332,369	-332,369
Fund 102 Misc. Revenue	6,420	8,041	10,218	10,217	10,217	10,217	48,910	55,330
Fund 102 Services-Transportation	7,184	804	1,021	1,021	1,021	1,021	4,888	12,072
Fund 102 State Shared Revenues	431,034	648,260	823,936	823,936	823,936	823,936	3,944,004	4,375,038
Total Funding	698,849	1,427,404	1,933,488	1,933,488	1,933,488	1,933,488	9,161,356	9,860,205

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge Non-Capital

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
102-22500 Road Department	2,439,298	2,635,527	2,678,084	2,678,084	2,678,084	2,678,084	13,347,863	15,787,161
102-22504 Street Lighting, Loc Option Gas Tax	173,068	253,923	253,923	253,923	253,923	253,923	1,269,615	1,442,683
Total Project Cost	2,612,366	2,889,450	2,932,007	2,932,007	2,932,007	2,932,007	14,617,478	17,229,844

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 102 Fuel Taxes	922,799	846,351	805,841	805,841	805,841	805,841	4,069,715	4,992,514
Fund 102 Fund Balance Forward	-	802,444	935,690	926,488	926,488	926,488	4,517,598	4,517,598
Fund 102 Interest Income	27,467	20,347	29,056	38,742	38,742	38,742	165,629	193,096
Fund 102 Less 5%	-	-109,843	-105,069	-105,553	-105,553	-105,553	-531,571	-531,571
Fund 102 Misc. Revenue	23,996	16,276	15,498	15,498	15,498	15,498	78,268	102,264
Fund 102 Services-Transportation	26,858	1,628	1,551	1,551	1,551	1,551	7,832	34,690
Fund 102 State Shared Revenues	1,611,246	1,312,247	1,249,440	1,249,440	1,249,440	1,249,440	6,310,007	7,921,253
Total Funding	2,612,366	2,889,450	2,932,007	2,932,007	2,932,007	2,932,007	14,617,478	17,229,844

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge Other Appropriations

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
102-86501 Budgeted Transfers 102	537,814	790,621	537,399	537,399	537,399	537,399	2,940,217	3,478,031
102-85504 Reserves 102	-	1,993,672	2,165,065	2,165,066	2,165,066	2,165,066	10,653,935	10,653,935
Total Project Cost	537,814	2,784,293	2,702,464	2,702,465	2,702,465	2,702,465	13,594,152	14,131,966

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 102 Fuel Taxes	189,979	815,549	742,753	742,754	742,754	742,754	3,786,564	3,976,543
Fund 102 Fund Balance Forward	-	773,241	862,436	853,955	853,955	853,955	4,197,542	4,197,542
Fund 102 Interest Income	5,655	19,603	26,782	35,710	35,710	35,710	153,515	159,170
Fund 102 Less 5%	-	-105,844	-96,843	-97,291	-97,291	-97,291	-494,560	-494,560
Fund 102 Misc. Revenue	4,941	15,683	14,284	14,285	14,285	14,285	72,822	77,763
Fund 102 Services-Transportation	5,529	1,568	1,428	1,428	1,428	1,428	7,280	12,809
Fund 102 State Shared Revenues	331,710	1,264,493	1,151,624	1,151,624	1,151,624	1,151,624	5,870,989	6,202,699
Total Funding	537,814	2,784,293	2,702,464	2,702,465	2,702,465	2,702,465	13,594,152	14,131,966

Impact Fees Fund - Roadway

Project Categories	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 130 Impact Fees Fund - Roadways	-	5,196,688	2,966,688	2,966,688	2,966,688	2,966,688	17,063,440	17,063,440
Total Project Cost	-	5,196,688	2,966,688	2,966,688	2,966,688	2,966,688	17,063,440	17,063,440

Means of Financing	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 130 Countywide Impact Fees- Roadways	-	422,346	422,346	422,346	422,346	422,346	2,111,730	2,111,730
Fund 130 District 1 Impact Fees- Roadway	-	475,324	475,324	475,324	475,324	475,324	2,376,620	2,376,620
Fund 130 District 2 Impact Fees- Roadway	-	958,192	528,192	528,192	528,192	528,192	3,070,960	3,070,960
Fund 130 District 3 Impact Fees- Roadways	-	3,308,724	1,508,724	1,508,724	1,508,724	1,508,724	9,343,620	9,343,620
Fund 130 Key Colony Beach Impact Fees- Roadways	-	32,102	32,102	32,102	32,102	32,102	160,510	160,510
Total Funding	-	5,196,688	2,966,688	2,966,688	2,966,688	2,966,688	17,063,440	17,063,440

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 130 Impact Fees Fund - Roadways

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
130-29014 Bike/Shared Use Path	-	1,800,000	-	-	-	-	1,800,000	1,800,000
130-29000 County-wide Roadway Projects	-	422,096	422,096	422,096	422,096	422,096	2,110,480	2,110,480
130-29001 District 1 Roadway Projects	-	475,574	475,574	475,574	475,574	475,574	2,377,870	2,377,870
130-29002 District 2 Roadway Projects	-	528,192	528,192	528,192	528,192	528,192	2,640,960	2,640,960
130-29003 District 3 Roadway Projects	-	1,508,724	1,508,724	1,508,724	1,508,724	1,508,724	7,543,620	7,543,620
130-29004 Key Colony Bch Roadway Projects	-	32,102	32,102	32,102	32,102	32,102	160,510	160,510
130-29012 Truman Pedestrain Bridge	-	430,000	-	-	-	-	430,000	430,000
Total Project Cost	-	5,196,688	2,966,688	2,966,688	2,966,688	2,966,688	17,063,440	17,063,440

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 130 Countywide Impact Fees- Roadways	-	422,346	422,346	422,346	422,346	422,346	2,111,730	2,111,730
Fund 130 District 1 Impact Fees- Roadway	-	475,324	475,324	475,324	475,324	475,324	2,376,620	2,376,620
Fund 130 District 2 Impact Fees- Roadway	-	958,192	528,192	528,192	528,192	528,192	3,070,960	3,070,960
Fund 130 District 3 Impact Fees- Roadways	-	3,308,724	1,508,724	1,508,724	1,508,724	1,508,724	9,343,620	9,343,620
Fund 130 Key Colony Beach Impact Fees- Roadways	-	32,102	32,102	32,102	32,102	32,102	160,510	160,510
Total Funding	-	5,196,688	2,966,688	2,966,688	2,966,688	2,966,688	17,063,440	17,063,440

Monroe County Board of County Commissioners

Fiscal Year 2011 thru 2015 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Parks & Rec

Project Categories	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 131 Impact Fees Fund - Parks & Recreation	8,800	379,941	272,941	272,941	272,941	272,941	1,471,705	1,480,505
Total Project Cost	8,800	379,941	272,941	272,941	272,941	272,941	1,471,705	1,480,505

Means of Financing	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 131 Dist. 1 Park & Rec Funds	-	117,165	47,165	47,165	47,165	47,165	305,825	305,825
Fund 131 Dist. 2 Park & Rec Funds	8,800	216,581	179,581	179,581	179,581	179,581	934,905	943,705
Fund 131 Dist. 3 Park & Rec Funds	-	46,195	46,195	46,195	46,195	46,195	230,975	230,975
Total Funding	8,800	379,941	272,941	272,941	272,941	272,941	1,471,705	1,480,505

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 131 Impact Fees Fund - Parks & Recreation

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
131-29515 Bay Point Park	-	50,000	-	-	-	-	50,000	50,000
131-29516 Big Coppitt Park	-	20,000	-	-	-	-	20,000	20,000
131-29501 District 1 Parks & Rec. Projects	-	47,165	47,165	47,165	47,165	47,165	235,825	235,825
131-29502 District 2 Parks & Rec. Projects	-	179,581	179,581	179,581	179,581	179,581	897,905	897,905
131-29503 District 3 Parks & Rec. Projects	-	46,195	46,195	46,195	46,195	46,195	230,975	230,975
131-29517 Palm Villa Park	-	25,000	-	-	-	-	25,000	25,000
131-29518 Watson Field	8,800	12,000	-	-	-	-	12,000	20,800
Total Project Cost	8,800	379,941	272,941	272,941	272,941	272,941	1,471,705	1,480,505

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 131 Dist. 1 Park & Rec Funds	-	117,165	47,165	47,165	47,165	47,165	305,825	305,825
Fund 131 Dist. 2 Park & Rec Funds	8,800	216,581	179,581	179,581	179,581	179,581	934,905	943,705
Fund 131 Dist. 3 Park & Rec Funds	-	46,195	46,195	46,195	46,195	46,195	230,975	230,975
Total Funding	8,800	379,941	272,941	272,941	272,941	272,941	1,471,705	1,480,505

Monroe County Board of County Commissioners

Fiscal Year 2011 thru 2015 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Libraries

Project Categories	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 132 Impact Fees Fund - Libraries	128,703	595,676	549,221	549,221	549,221	549,221	2,792,560	2,921,263
Total Project Cost	128,703	595,676	549,221	549,221	549,221	549,221	2,792,560	2,921,263

Means of Financing	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 132 Library Impact Fees	128,703	595,676	549,221	549,221	549,221	549,221	2,792,560	2,921,263
Total Funding	128,703	595,676	549,221	549,221	549,221	549,221	2,792,560	2,921,263

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 132 Impact Fees Fund - Libraries

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
132-30000 Countywide Library Projects	-	549,221	549,221	549,221	549,221	549,221	2,746,105	2,746,105
132-30002 Library Automation	128,703	46,455	-	-	-	-	46,455	175,158
Total Project Cost	128,703	595,676	549,221	549,221	549,221	549,221	2,792,560	2,921,263

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 132 Library Impact Fees	128,703	595,676	549,221	549,221	549,221	549,221	2,792,560	2,921,263
Total Funding	128,703	595,676	549,221	549,221	549,221	549,221	2,792,560	2,921,263

Monroe County Board of County Commissioners

Fiscal Year 2011 thru 2015 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Solid Waste

Project Categories	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 133 Impact Fees Fund - Solid Waste	-	37,211	37,211	37,211	37,211	37,211	186,055	186,055
Total Project Cost	-	37,211	37,211	37,211	37,211	37,211	186,055	186,055

Means of Financing	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 133 Solid Waste Impact Funds	-	37,211	37,211	37,211	37,211	37,211	186,055	186,055
Total Funding	-	37,211	37,211	37,211	37,211	37,211	186,055	186,055

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 133 Impact Fees Fund - Solid Waste

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
133-30500 Countywide Solid Waste Projects	-	37,211	37,211	37,211	37,211	37,211	186,055	186,055
Total Project Cost	-	37,211	37,211	37,211	37,211	37,211	186,055	186,055

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 133 Solid Waste Impact Funds	-	37,211	37,211	37,211	37,211	37,211	186,055	186,055
Total Funding	-	37,211	37,211	37,211	37,211	37,211	186,055	186,055

Impact Fees Fund - Police Fac

Project Categories	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 134 Impact Fees Fund - Police Facilities	-	78,584	78,584	78,584	78,584	78,584	392,920	392,920
Total Project Cost	-	78,584	78,584	78,584	78,584	78,584	392,920	392,920

Means of Financing	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 134 Police Facility Funds	-	78,584	78,584	78,584	78,584	78,584	392,920	392,920
Total Funding	-	78,584	78,584	78,584	78,584	78,584	392,920	392,920

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 134 Impact Fees Fund - Police Facilities

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
134-31000 Countywide Police Facility Projects	-	78,584	78,584	78,584	78,584	78,584	392,920	392,920
Total Project Cost	-	78,584	78,584	78,584	78,584	78,584	392,920	392,920

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 134 Police Facility Funds	-	78,584	78,584	78,584	78,584	78,584	392,920	392,920
Total Funding	-	78,584	78,584	78,584	78,584	78,584	392,920	392,920

Monroe County Board of County Commissioners

Fiscal Year 2011 thru 2015 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Fire & EMS

Project Categories	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 135 Impact Fees Fund - Fire Facilities	-	127,421	127,421	127,421	127,421	127,421	637,105	637,105
Total Project Cost	-	127,421	127,421	127,421	127,421	127,421	637,105	637,105

Means of Financing	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 135 Dist. 1 Fire/EMS Impact Fund	-	35,525	35,525	35,525	35,525	35,525	177,625	177,625
Fund 135 Dist. 2 Fire/EMS Impact Fund	-	6,320	6,320	6,320	6,320	6,320	31,600	31,600
Fund 135 Dist. 3 Fire/EMS Impact Fund	-	71,974	71,974	71,974	71,974	71,974	359,870	359,870
Fund 135 KCB Fire/EMS Impact Fund	-	13,602	13,602	13,602	13,602	13,602	68,010	68,010
Total Funding	-	127,421	127,421	127,421	127,421	127,421	637,105	637,105

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 135 Impact Fees Fund - Fire Facilities

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
135-31501 District 1 Fire & EMS Projects	-	35,525	35,525	35,525	35,525	35,525	177,625	177,625
135-31502 District 2 Fire & EMS Projects	-	6,320	6,320	6,320	6,320	6,320	31,600	31,600
135-31503 District 3 Fire & EMS Projects	-	71,974	71,974	71,974	71,974	71,974	359,870	359,870
135-31504 Key Colony Bch Fire & EMS Projects	-	13,602	13,602	13,602	13,602	13,602	68,010	68,010
Total Project Cost	-	127,421	127,421	127,421	127,421	127,421	637,105	637,105

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 135 Dist. 1 Fire/EMS Impact Fund	-	35,525	35,525	35,525	35,525	35,525	177,625	177,625
Fund 135 Dist. 2 Fire/EMS Impact Fund	-	6,320	6,320	6,320	6,320	6,320	31,600	31,600
Fund 135 Dist. 3 Fire/EMS Impact Fund	-	71,974	71,974	71,974	71,974	71,974	359,870	359,870
Fund 135 KCB Fire/EMS Impact Fund	-	13,602	13,602	13,602	13,602	13,602	68,010	68,010
Total Funding	-	127,421	127,421	127,421	127,421	127,421	637,105	637,105

Monroe County Board of County Commissioners

Fiscal Year 2011 thru 2015 Capital Improvement Program - CIP Appropriation Plan Summary

One Cent Infra-structure Sales Tax

Project Categories	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 Administrative & Misc.	25,426,717	17,846,105	16,881,764	13,088,209	13,090,896	15,357,804	76,264,778	101,691,495
Fund 304 General Government	411,876	850,000	1,000,000	-	-	-	1,850,000	2,261,876
Fund 304 Physical Environment	-	700,000	-	-	-	-	700,000	700,000
Fund 304 Public Safety	928,210	1,960,240	-	-	-	-	1,960,240	2,888,450
Fund 307 General Government	5,722,877	-	-	-	-	-	-	5,722,877
Fund 308 Culture & Recreation	2,605,691	-	-	-	-	-	-	2,605,691
Fund 308 General Government	2,847,388	-	-	-	-	-	-	2,847,388
Fund 308 Physical Environment	7,054,202	-	-	-	-	-	-	7,054,202
Fund 308 Public Safety	190,408	-	-	-	-	-	-	190,408
Total Project Cost	45,187,369	21,356,345	17,881,764	13,088,209	13,090,896	15,357,804	80,775,018	125,962,387

Means of Financing	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	45,187,369	21,356,345	17,881,764	13,088,209	13,090,896	15,357,804	80,775,018	125,962,387
Total Funding	45,187,369	21,356,345	17,881,764	13,088,209	13,090,896	15,357,804	80,775,018	125,962,387

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Administrative & Misc.

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
304-22006 ADA Compliance	540,658	106,600	-	-	-	-	106,600	647,258
304-22004 Admin. Costs Engineering 22004	375,475	529,860	540,300	540,300	540,300	540,300	2,691,060	3,066,535
304-590310 Bdgt Trsf to Big Copp WW-310	1,000,000	-	-	-	-	-	-	1,000,000
304-590311 Bdgt Trsf to Duck Key Fund 311	2,950,000	8,100,000	3,050,000	-	-	-	11,150,000	14,100,000
304-590307 Budget Transfer to Fund 307	14,195,088	-	-	-	-	-	-	14,195,088
304-590991 Cash Balance- Rserves 304 85532	-	-	2,566,310	2,122,344	2,122,286	2,767,226	9,578,166	9,578,166
304-590990 Contingency Reserves 304 85532	-	400,000	2,000,000	1,833,293	1,833,578	2,000,000	8,066,871	8,066,871
304-590910 Cost Allocation to Gnrl Fund 86502	129,622	129,622	129,622	129,622	129,622	129,622	648,110	777,732
304-590207 Debt Service '03 & '07 Bonds	6,230,374	8,574,523	8,590,032	8,457,150	8,459,610	9,920,656	44,001,971	50,232,345
304-22007 Med Exam Enviro Mitigation	5,500	5,500	5,500	5,500	5,500	-	22,000	27,500
Total Project Cost	25,426,717	17,846,105	16,881,764	13,088,209	13,090,896	15,357,804	76,264,778	101,691,495

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	25,426,717	17,846,105	16,881,764	13,088,209	13,090,896	15,357,804	76,264,778	101,691,495
Total Funding	25,426,717	17,846,105	16,881,764	13,088,209	13,090,896	15,357,804	76,264,778	101,691,495

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 304 General Government

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
CG0603 Courthouse Renovation	104,576	-	1,000,000	-	-	-	1,000,000	1,104,576
CG9810 Marathon Courthouse	269,204	650,000	-	-	-	-	650,000	919,204
CG0608 Old Tavernier School	38,096	200,000	-	-	-	-	200,000	238,096
Total Project Cost	411,876	850,000	1,000,000	-	-	-	1,850,000	2,261,876

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	411,876	850,000	1,000,000	-	-	-	1,850,000	2,261,876
Total Funding	411,876	850,000	1,000,000	-	-	-	1,850,000	2,261,876

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Courthouse Renovation**
Category: **Fund 304 General Government**
Department: **Project Management**

Project #: **CG0603**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
LOS/Concurrency: N/A
Plan Reference:
Project Need: N/A

Project Location

District:
Location: 500 Whitehead St., Key West

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
1,104,576	104,576	0	1,000,000	0	0	0	0

Description and Scope

A structural analysis was performed on the Jefferson B. Brown Building by Clemons, Rutherford and Associates in 2007. It was determined that the building is in critical state and should not be used. Monroe County should either renovate the building or demolish it and rebuild. The Old Jail is contiguous to the Courthouse and it will be preserved.

Rationale

The results from a structural analysis determined the building was unsafe and it is up to the County as to whether we demo the Annex and rebuild an entire new building or renovate the existing building. Estimate is based on 50,000 s.f. of a new building @ $300 per s.f..

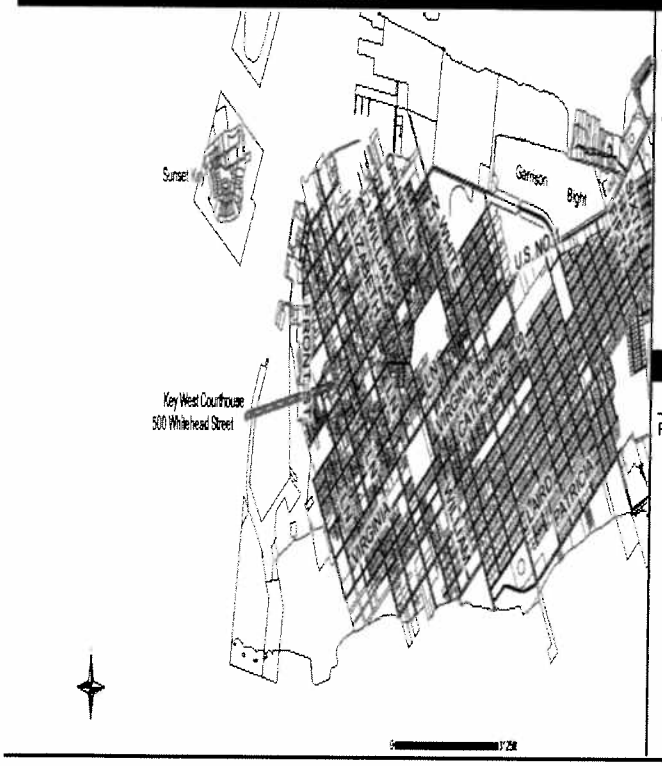
Funding Strategy

Fund 304 FY'06 was the first year of funding.

Operating Budget Impacts

If total demolition is required, off-site space will be needed for the Sheriff's Civil Division. Relocation of Sheriif's Evidence space and temporary relocation of Chiller System, Communication Tower, etc.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/05 - 09/12	9,324
Design/Architecture	10/05 - 09/12	95,252
Construction	10/11 - 09/12	1,000,000
Total Project Cost:		**1,104,576**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	1,104,576
Total Programmed Funding:	**1,104,576**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Old Tavernier School**
Category: **Fund 304 General Government**
Department: **Project Management**

Project #: **CG0608**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: 170901 Hwy 1 Rear, Tavernier

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
238,096	38,096	200,000	0	0	0	0	0

Description and Scope

Renovate the old school into a meeting hall.

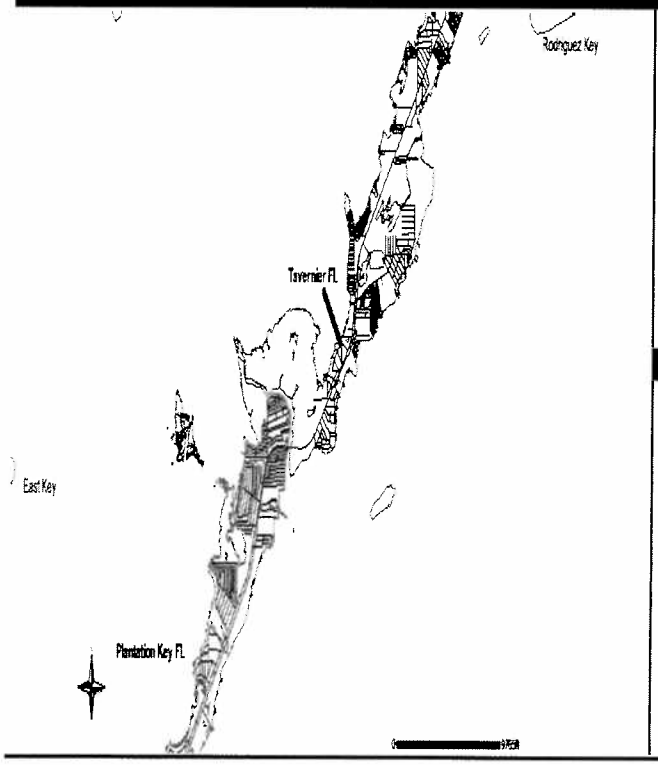
Rationale

Requested by citizens.

Funding Strategy

Fund 304 FY'06 First year of Funding. On 5/16/07, BOCC approved to apply for and accept grant from the FL Dept. of State, Historic Preservation Special Category grant for major restoration of historic preservation projects. If awarded, the funding period will be 7/1/08 through 6/30/10. The Florida Historical Commission will meet Sept. 24-27,2007 in Tallahassee to evaluate eligible applications on a competitive basis. Grant was not awarded.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/05 - 09/11	19,960
Design/Architecture	10/06 - 09/11	36,260
Construction	10/07 - 09/11	181,876
Total Project Cost:		**238,096**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	238,096
Total Programmed Funding:	**238,096**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Marathon Courthouse**
Category: **Fund 304 General Government**
Department: **Project Management**

Project #: **CG9810**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: 3117 Overseas Hwy., Marathon

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
919,204	269,204	650,000	0	0	0	0	0

Description and Scope

Renovation of existing Courthouse.

Rationale

Existing courthouse is substandard and needs to be renovated and brought into compliance with current regulations. MBI/K2M has been contracted for interior and exterior modifications of this project. Contract approved 4/16/08, 8% of project total.

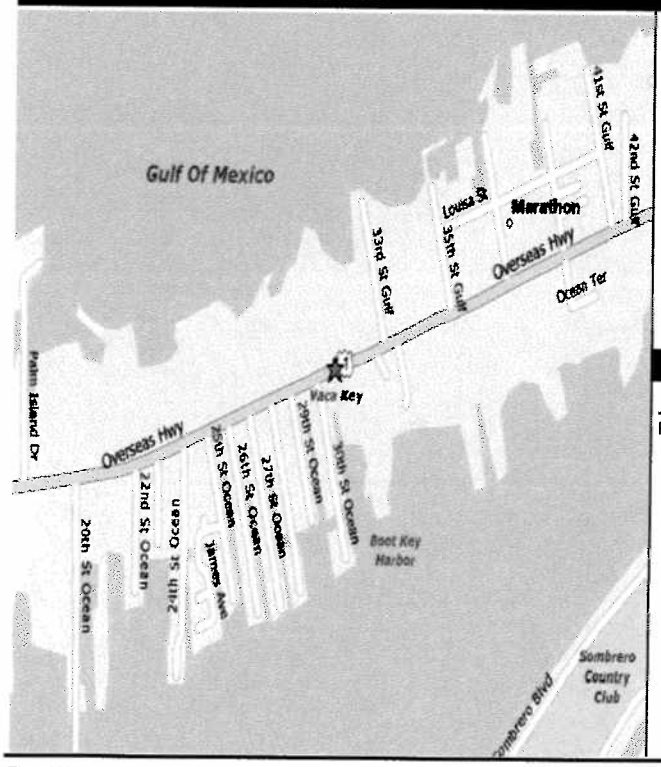
Funding Strategy

Total Project $950,254 $585,254 will be funded from Fund 304, $350,000 will be Funded from the 16th Judicial Circuit Court and the remaining $15,00 will be funded from a South Florida Water Management Distict Grant. First year of funding began in 1998.

Operating Budget Impacts

Due to this being a renovation, with the exception of inflationary pressures, the existing budget costs should not be significantly impacted.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/97 - 09/11	153,418
Design/Architecture	10/97 - 09/10	37,346
Construction	10/97 - 09/11	728,440
Total Project Cost:		**919,204**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	919,204
Total Programmed Funding:	**919,204**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Physical Environment

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
PE1101 Long Key WW	-	700,000	-	-	-	-	700,000	700,000
Total Project Cost	-	700,000	-	-	-	-	700,000	700,000

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	-	700,000	-	-	-	-	700,000	700,000
Total Funding	-	700,000	-	-	-	-	700,000	700,000

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Long Key WW**
Category: **Fund 304 Physical Environment**
Department: **Waste Water**

Project #: **PE1101**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: Long Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
700,000	0	700,000	0	0	0	0	0

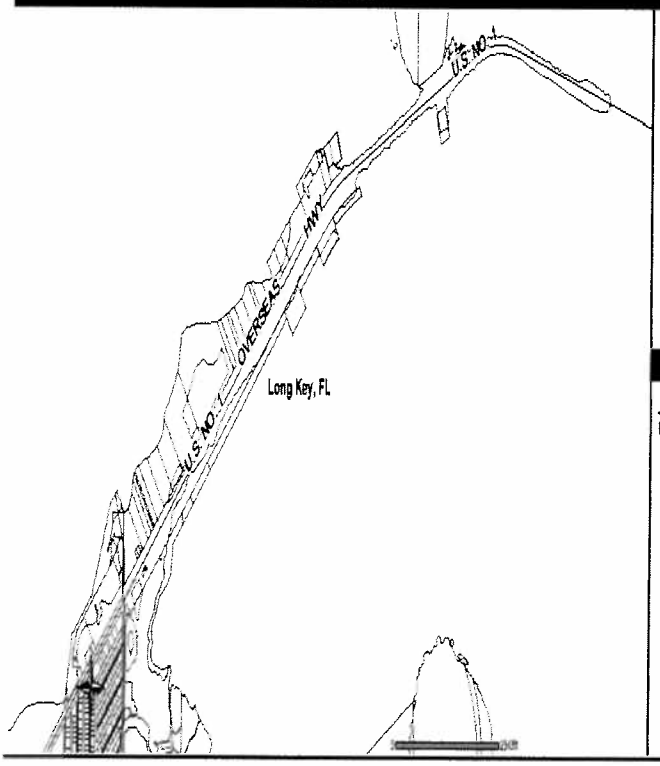
Description and Scope

Construction of a collection system.

Rationale

Long Key is a cold spot area which in most cases would mean that each residence would have an onsite system. Last year, the County entered into an agreement with Outdoor Resorts, which is a mobile home park located on Long Key. The County stated that they would not be running a wastewater pipe passed them and requiring them to hook up to a central system. This was done so that Outdoor Resorts could begin to upgrade their package plant to 2010 standards without fear that the County would eventually ask them to abandon it. In the event that the County and FKAA decides to construct a collection system to connect residences, a condonminium complex and an inn located on West Long Key to the Outdoor Resorts treatment plant. At the time of the FY11 Captial Budget Adoption, no decision has been made to either build the collection system and have the individual residences have their wastewater treated at Outdoor Resorts or if we will simply have them build individual onsite systems.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/10 - 09/11	700,000
Total Project Cost:		**700,000**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	700,000
Total Programmed Funding:	**700,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Public Safety

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
CP9902 Marathon EOC	914,397	271,478	-	-	-	-	271,478	1,185,875
CP0704 MCDC Phased Roof Replacement	-	1,280,000	-	-	-	-	1,280,000	1,280,000
CP0703 MCDC Sprinkler Piping Replacement	8,701	393,874	-	-	-	-	393,874	402,575
CP0605 MCSO Hangar Fire Detection	5,112	14,888	-	-	-	-	14,888	20,000
Total Project Cost	928,210	1,960,240	-	-	-	-	1,960,240	2,888,450

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	928,210	1,960,240	-	-	-	-	1,960,240	2,888,450
Total Funding	928,210	1,960,240	-	-	-	-	1,960,240	2,888,450

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCSO Hangar Fire Detection**
Category: **Fund 304 Public Safety**
Department: **Project Management**

Project #: **CP0605**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: 9400 Overseas Hwy., Marathon

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
20,000	5,112	14,888	0	0	0	0	0

Description and Scope

Purchase and install a flame detector that uses pixel and camera technology to recognize flames.

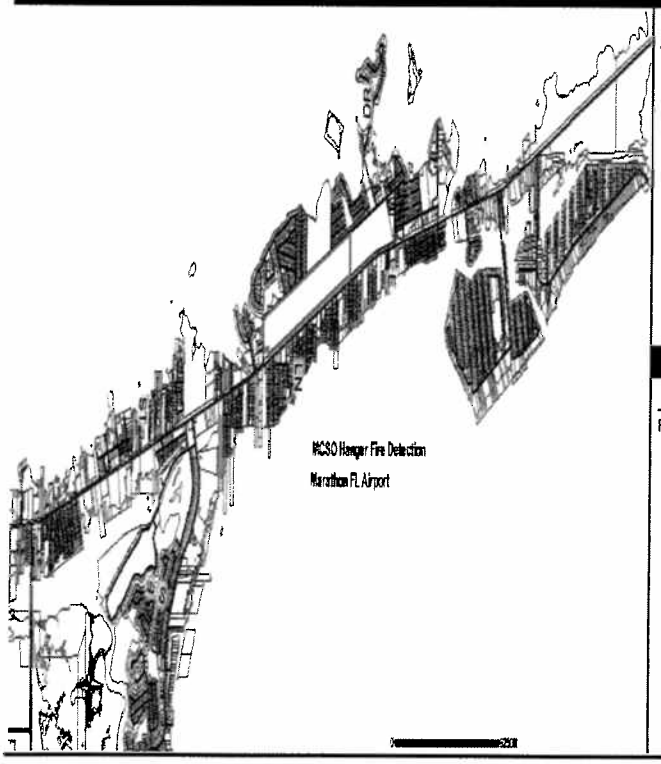
Rationale

Currently there isn't a fire detection device located within the hangar portion of the facility, where high dollar assets are stored. Due to open construction of the hangar, installtion of flame detectors and their integration into the existing fire alarm system is recommended to protect valuable county assets.

Funding Strategy

Fund 304

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/05 - 09/11	20,000
Total Project Cost:		**20,000**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	20,000
Total Programmed Funding:	**20,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCDC Sprinkler Piping Replacement**
Category: **Fund 304 Public Safety**
Department: **Project Management**

Project #: **CP0703**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 5501 College Rd., Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
402,575	8,701	393,874	0	0	0	0	0

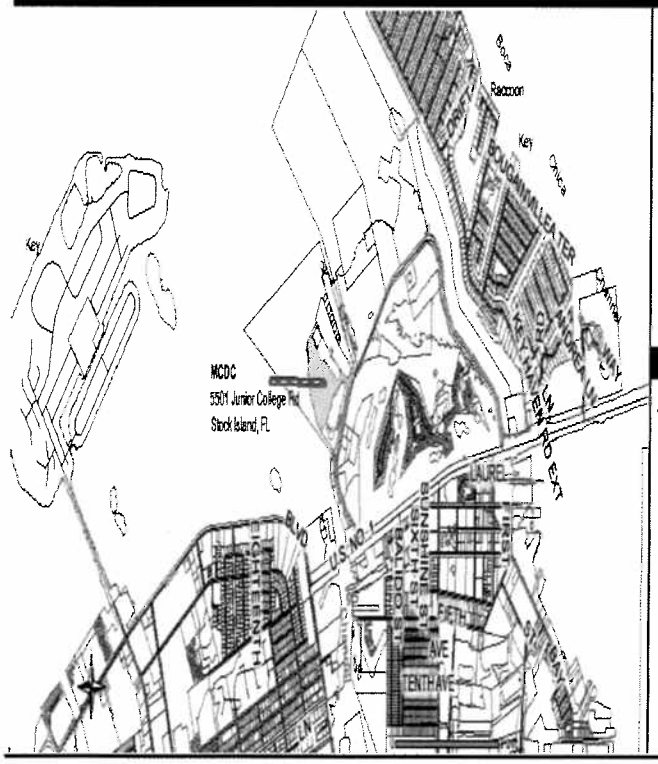
Description and Scope

Due to age and type of water utilized for the fire protection sprinkler system, it has become necessary to commence a 4 year replacement plan. Request replacement of one quarter of the sprinkler piping within the facility during FY'07.

Funding Strategy

Fund 304 First year of funding FY'07.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/06 - 09/11	402,575
Total Project Cost:		**402,575**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	402,575
Total Programmed Funding:	**402,575**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCDC Phased Roof Replacement**
Category: **Fund 304 Public Safety**
Department: **Project Management**

Project #: **CP0704**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
LOS/Concurrency: N/A
Plan Reference:
Project Need: N/A

Project Location

District:
Location: 5501 College Rd., Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
1,280,000	0	1,280,000	0	0	0	0	0

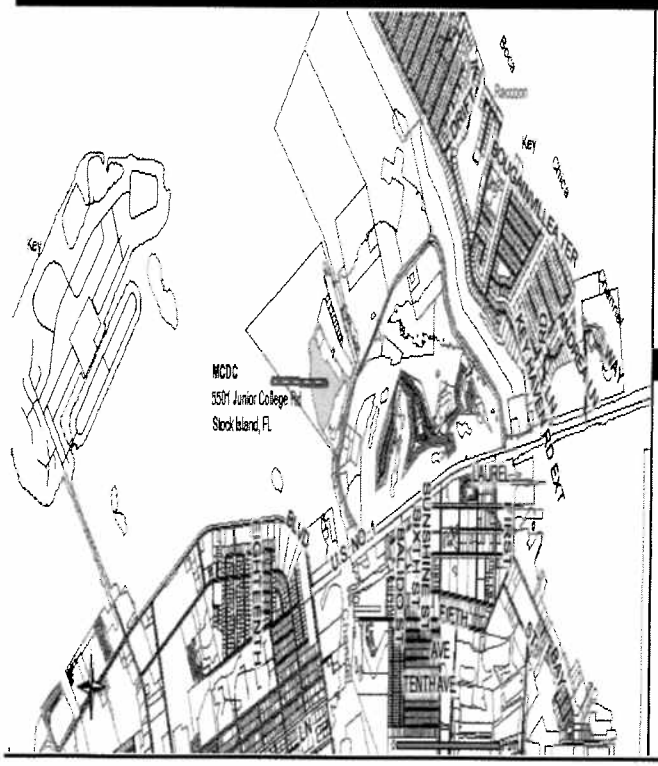
Description and Scope

Due to the roofing membrance beginning to deteriorate and the expectation that this condition will continue if not accelerate, it is recommended to begin a 4 year phased roof membrane replacement for the Monroe County Detention Center on Stock Island. It is intended by implementing the phased replacement that expensive secondary damage from membrane failure will be circumvented while reducing budgetary impacts.

Funding Strategy

Fund 304 First year of funding began in FY'07.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/06 - 09/11	45,000
Construction	10/06 - 09/11	1,235,000
Total Project Cost:		**1,280,000**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	1,280,000
Total Programmed Funding:	**1,280,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Marathon EOC**
Category: **Fund 304 Public Safety**
Department: **Project Management**

Project #: **CP9902**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 490 63rd St., Marathon

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
1,185,875	914,397	271,478	0	0	0	0	0

Description and Scope

Design and construction of a new Emergency Managmenet Operations center. Monroe County was awarded a $1,029,547 Florida Department of Emergency Management Grant to be used for the design and construction of a County EOC. The Federal portion of the Grant award is in the amount of $69,966 and the grant match of $22,425. The BOCC executed the Grant on June 20, 2007. The Grant will be used for the design portion of a new EOC building.

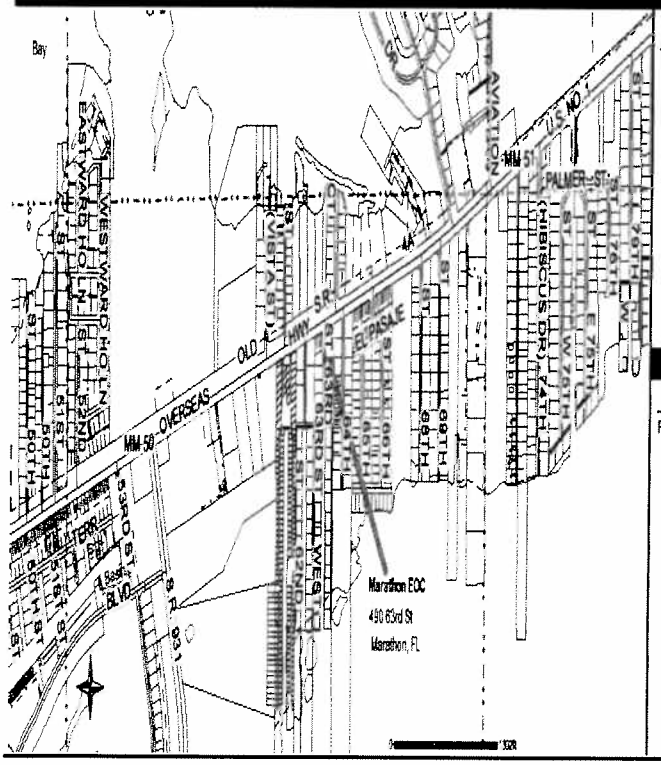
Rationale

The County doesn not have a certified or compliant EOC. The existing facility (Marathon BOCC meeting room) does not meet wind code requirements.

Funding Strategy

Fund 304 Funding began in 1999.
FL Dept of Emergency Mgmt Subgrant $1,121,938, award 6/20/2007

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/98 - 09/11	127,820
Design/Architecture	10/08 - 09/11	1,058,055
Total Project Cost:		**1,185,875**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	1,185,875
Total Programmed Funding:	**1,185,875**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Year 2011 thru 2015 Capital Improvement Program - CIP Appropriation Plan Summary

2003 Revenue Bonds

Project Categories	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 307 General Government	28,817,307	664,355	-	-	-	-	664,355	29,481,662
Fund 307 Human Services	5,531,317	5,500	-	-	-	-	5,500	5,536,817
Fund 308 Public Safety	166,908	-	-	-	-	-	-	166,908
Total Project Cost	34,515,532	669,855	-	-	-	-	669,855	35,185,387

Means of Financing	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 307 2003 Revenue Bonds	34,515,532	669,855	-	-	-	-	669,855	35,185,387
Total Funding	34,515,532	669,855	-	-	-	-	669,855	35,185,387

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 307 General Government

Projects	Appropriated To Date	FY 2011 Proposed	Un-Appropriated Subsequent Years FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
CE0303 Murray E. Nelson Gvmt Center	14,520,150	6,000	-	-	-	-	6,000	14,526,150
CE0601 New Judicial Bldg (Form. CG9813)	20,020,034	658,355	-	-	-	-	658,355	20,678,389
Total Project Cost	34,540,184	664,355	-	-	-	-	664,355	35,204,539

Current Revenues	Appropriated To Date	FY 2011 Proposed	Un-Appropriated Subsequent Years FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	5,722,877	-	-	-	-	-	-	5,722,877
Fund 307 2003 Revenue Bonds	28,817,307	664,355	-	-	-	-	664,355	29,481,662
Total Funding	34,540,184	664,355	-	-	-	-	664,355	35,204,539

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Murray E. Nelson Gvmt Center**
Category: **Fund 307 General Government**
Department: **Project Management**

Project #: **CE0303**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 102050 Overseas Highway, MM102.5, Key Largo

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
14,526,150	14,520,150	6,000	0	0	0	0	0

Description and Scope

The construction of a new two story Government building with an auditorium, park and waterfront decks.

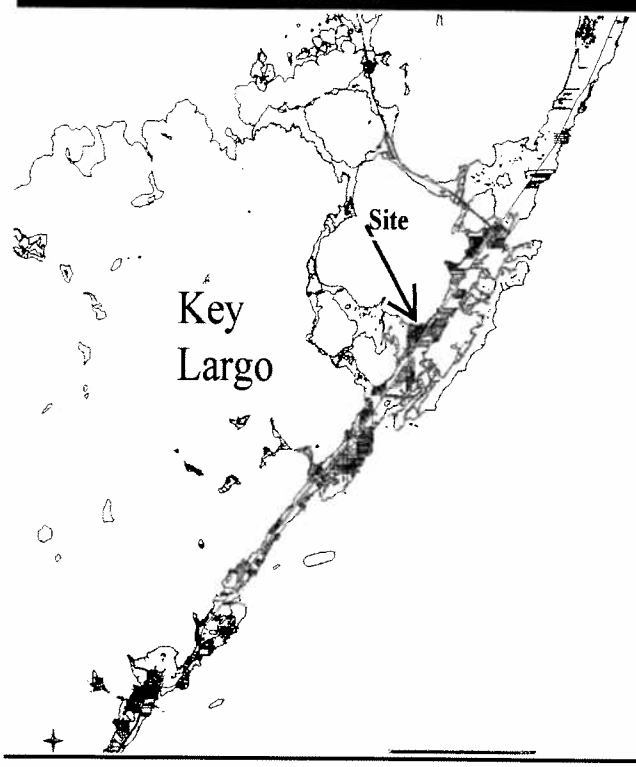
Funding Strategy

Fund 307 First year of funding was 2003 to present. Land was purchased on 7/13/2004 at the cost of $1,813,821. Construction started 1/2/2007 and completed February 2009.

Operating Budget Impacts

	1st Year	2nd Year	3rd Year
Personnel	57,000	58,500	60,000
Operation & Maint.	20,000	20,500	21,013
Utilities	25,000	25,625	26,265
Net Operating Impact	102,000	104,625	107,278

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/03 - 09/11	415,888
Design/Architecture	10/03 - 09/09	1,317,171
Land	10/02 - 07/04	1,813,821
Demolition	10/04 - 09/06	127,665
Construction	01/07 - 02/09	10,785,896
Equipment	10/05 - 09/09	65,709
Total Project Cost:		**14,526,150**

Means of Financing

Funding Source	Amount
Fund 307 2003 Revenue Bonds	14,526,150
Total Programmed Funding:	**14,526,150**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **New Judicial Bldg (Form. CG9813)**
Category: **Fund 307 General Government**
Department: **Project Management**

Project #: **CE0601**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 500 Whitehead St., Key West

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
20,678,389	20,020,034	658,355	0	0	0	0	0

Description and Scope

This project was Project # CG9813, under Fund 304. This building is called the Freeman Justice Center, locate at the Jackson Square Complex. The work consists of the construction of a new three story courthouse building which will replace the old substandard courthouse and will comply with existing building regulations.

Rationale

New facility required

Funding Strategy

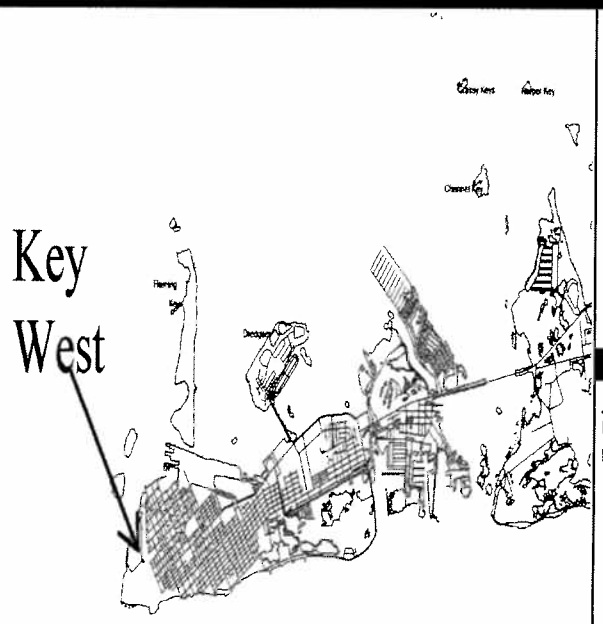
Funding started in 1998 using Fund 304 revenues. Between FY98 to FY05, $5,722,877 was used from Fund 304. Project funding was changed starting FY06 to use Fund 307 funds. From FY06 to present, $13,853,685 has been appropriated from Fund 307. FY11 funding will still continue to be funded from Fund 307. During FY06 to FY09, $435,962 was appropriated from Fund 163 Courthouse Facility fund.

Operating Budget Impacts

Prj Completed 9/08	FY09	FY10	FY11 Estimates
Personnel	112,000	115,000	118,000 (2 Cust. & 1 MM)
Operation & Maint.	150,000	153,750	158,000
Utilities	150,000	150,000	150,000
Net Operating Impact	415,000	418,750	426,000

Building has camera systems, card readers and other high tech. electronic systems.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/98 - 09/11	1,177,606
Design/Architecture	10/98 - 09/11	800,459
Construction	11/04 - 09/11	18,700,324
Total Project Cost:		**20,678,389**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	5,722,877
Fund 307 2003 Revenue Bonds	14,955,512
Total Programmed Funding:	**20,678,389**
Future Funding Requirements:	**0**

Fund 307 Human Services

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
CH0301 Medical Examiner Facility	5,531,317	5,500	-	-	-	-	5,500	5,536,817
Total Project Cost	5,531,317	5,500	-	-	-	-	5,500	5,536,817

Revenue Bonds	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 307 2003 Revenue Bonds	5,531,317	5,500	-	-	-	-	5,500	5,536,817
Total Funding	5,531,317	5,500	-	-	-	-	5,500	5,536,817

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Medical Examiner Facility**
Category: **Fund 307 Human Services**
Department: **Project Management**

Project #: **CH0301**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: No **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: MM 56, Crawl Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
5,536,817	5,531,317	5,500	0	0	0	0	0

Description and Scope

Construction of a new facility to house the Medical Examiner. The facility will be a one story CMU structure, that is approx. 9,500 s.f. with a wood truss roof structure, a 2 inch staning seam metal roof and related site work. The structure will be elevated to the elevation of 9.00 NGVD with pile cap support.

Rationale

The Medical Examiner leases out space and needs a facility to perform his duties.

Funding Strategy

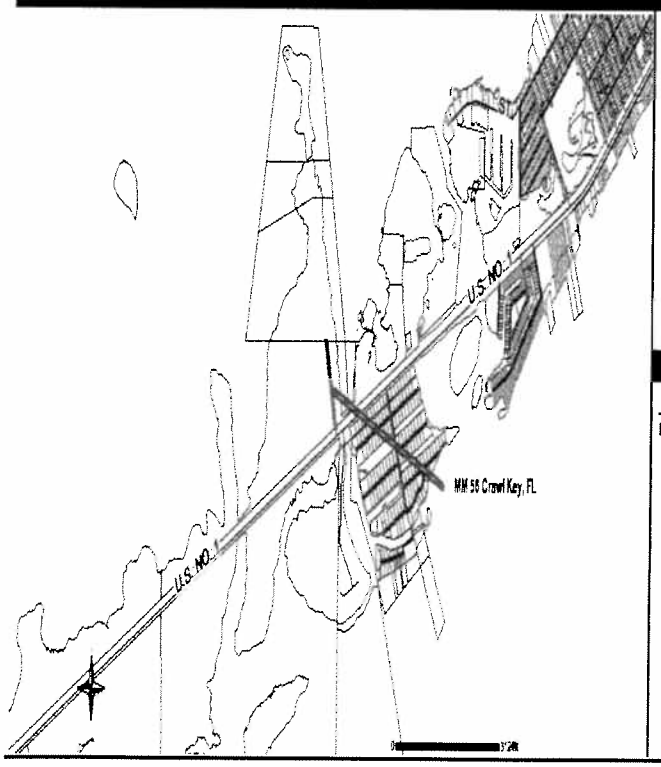
Fund 307 This project began funding in 2003. Construction started 3/16/2006 and project completed 2/28/2009. The building was dedicated in June 2008.

Operating Budget Impacts

Prj Completion 2/09	1st Year	2nd Year	3rd Year
Operation & Maint.	66,900	70,250	73,763
Net Operating Impact	66,900	70,250	73,763

It is intended to incorporate additional workload utilizing existing workforce- will reassess after 1st year. Expenses will be budgeted under 20501- Facilities Maintenance.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/11	327,088
Design/Architecture	10/02 - 09/09	305,863
Mitigation	10/07 - 09/09	392,484
Construction	03/06 - 02/09	4,511,382
Total Project Cost:		**5,536,817**

Means of Financing

Funding Source	Amount
Fund 307 2003 Revenue Bonds	5,536,817
Total Programmed Funding:	**5,536,817**
Future Funding Requirements:	**0**

Infr Sls Srtx Rev Bds 2007

Project Categories	Appropriated To Date	FY 2011 Proposed	Un-Appropriated Subsequent Years FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 308 Culture & Recreation	3,171,478	59,400	-	-	-	-	59,400	3,230,878
Fund 308 General Government	14,894	-	-	-	-	-	-	14,894
Fund 308 Physical Environment	12,992,387	3,418,224	-	-	-	-	3,418,224	16,410,611
Fund 308 Public Safety	3,611,270	3,055,603	4,000,000	-	-	-	7,055,603	10,666,873
Total Project Cost	19,790,029	6,533,227	4,000,000	-	-	-	10,533,227	30,323,256

Means of Financing	Appropriated To Date	FY 2011 Proposed	Un-Appropriated Subsequent Years FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 308 2007 Revenue Bond	19,790,029	6,533,227	4,000,000	-	-	-	10,533,227	30,323,256
Total Funding	19,790,029	6,533,227	4,000,000	-	-	-	10,533,227	30,323,256

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Culture & Recreation

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
CC0802 Big Pine Key Park	5,777,169	59,400	-	-	-	-	59,400	5,836,569
Total Project Cost	5,777,169	59,400	-	-	-	-	59,400	5,836,569

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	2,605,691	-	-	-	-	-	-	2,605,691
Fund 308 2007 Revenue Bond	3,171,478	59,400	-	-	-	-	59,400	3,230,878
Total Funding	5,777,169	59,400	-	-	-	-	59,400	5,836,569

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Pine Key Park**
Category: **Fund 308 Culture & Recreation**
Department: **Project Management**

Project #: **CC0802**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency: N/A
Plan Reference:
Project Need: N/A

Project Location

District:
Location: 31009 Atlantis Dr., Big Pine Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
5,836,569	5,777,169	59,400	0	0	0	0	0

Description and Scope

Building of a Big Pine Key Park and a two story Community Center. The 10 acre project consists of separate contracts for; demolition, basin filling, building the community center and park. The park will include 1 baseball diamond, a basketball court, restroom facilities, playground equipment, skate park, jogging track, shuffleboard, bocce ball, roller hockey rink and community center.

Rationale

This project follows the guidelines of the 2010 Comp Plan. This park will serve as a community gathering point.

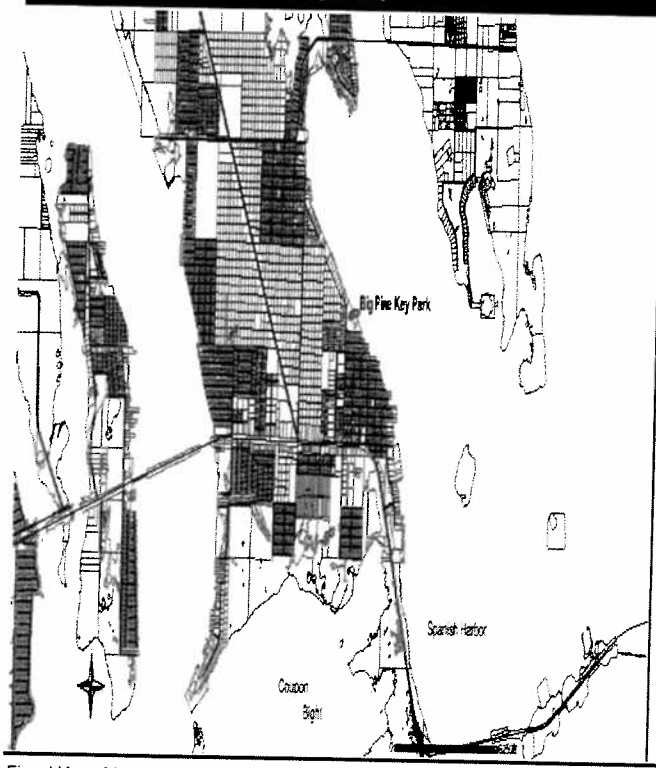
Funding Strategy

Fund 308 Project #CC0802 FY08 & 09 $3,170,878 + FY10 Estimated $600 + FY11 Budget $59,400 =
Total Fund 308 $3,230,878
District 2 Park Impact Fees used $342,684
Transferred from Fund 304 Project # CC0202 $2,605,691
2007 Revenue Bond Closed 12/14/2007
Project Construction Started: June 19, 2006 Project Completion Date: August 26, 2008
Total Project $6,179,253

Operating Budget Impacts

Project Completed 08/08	2009	2010	2011	
Personnel	175,000	180,000	185,000	(1 Foreman, 1 MM, 2 MW)
Operation & Maint	25,000	25,625	26,266	
Utilties	100,000	102,500	105,063	
Capital-Equipment	150,000			
Net Operating Impact	450,000	308,125	316,329	

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/01 - 09/11	387,300
Design/Architecture	10/01 - 09/09	94,189
Site Work Improvement	10/08 - 09/10	50,000
Construction	10/05 - 09/09	5,305,080
Total Project Cost:		**5,836,569**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	2,605,691
Fund 308 2007 Revenue Bond	3,230,878
Total Programmed Funding:	**5,836,569**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Physical Environment

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
PE0902 Cudjoe Regional WW	3,146,589	553,411	-	-	-	-	553,411	3,700,000
PE0805 Key Largo Wastewater	16,900,000	2,864,813	-	-	-	-	2,864,813	19,764,813
Total Project Cost	20,046,589	3,418,224	-	-	-	-	3,418,224	23,464,813

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	7,054,202	-	-	-	-	-	-	7,054,202
Fund 308 2007 Revenue Bond	12,992,387	3,418,224	-	-	-	-	3,418,224	16,410,611
Total Funding	20,046,589	3,418,224	-	-	-	-	3,418,224	23,464,813

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Key Largo Wastewater**
Category: **Fund 308 Physical Environment**
Department: **Waste Water**

Project #: **PE0805**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
Plan Reference: Table 4.1
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: Key Largo

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
19,764,813	16,900,000	2,864,813	0	0	0	0	0

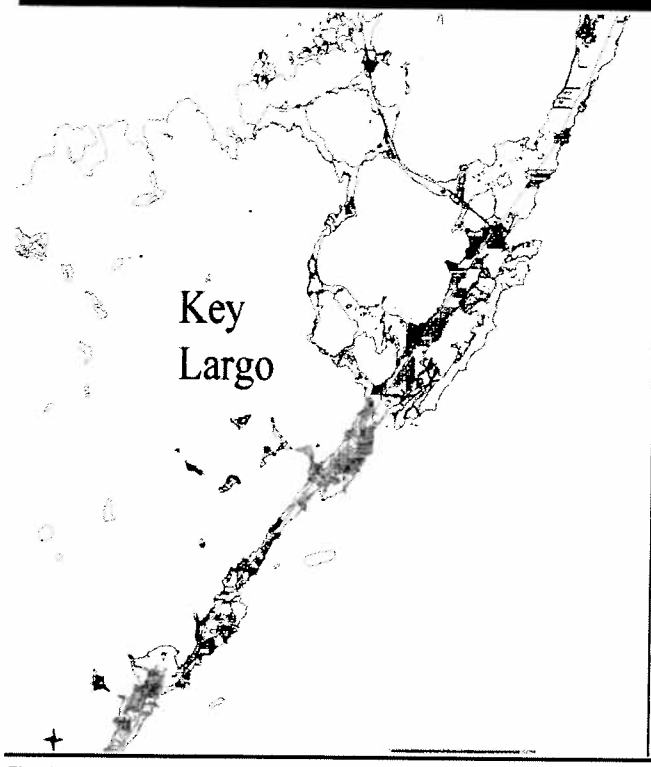
Description and Scope

New wastewater system. Payments to the Key Largo Waste Water Treatment District

Funding Strategy

Fund 308 Project #PE0805 FY08 & 09 $5,853,450 + FY10 Estimate $3,992,349 + FY11 Proposed Budget $2,864,813 = $12,710,612
Fund 304 Project #PE0501 $7,054,202 (FY2005-2008)
Total Payments to Key Largo WWTD $20,000,000 - $235,187 (Bond charges) = $19,764,813

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/04 - 09/11	19,764,813
	Total Project Cost:	19,764,813

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	7,054,202
Fund 308 2007 Revenue Bond	12,710,611
Total Programmed Funding:	19,764,813
Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Cudjoe Regional WW**
Category: **Fund 308 Physical Environment**
Department: **Waste Water**

Project #: **PE0902**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency: N/A
Plan Reference: Table 4.1
Project Need: N/A

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
3,700,000	3,146,589	553,411	0	0	0	0	0

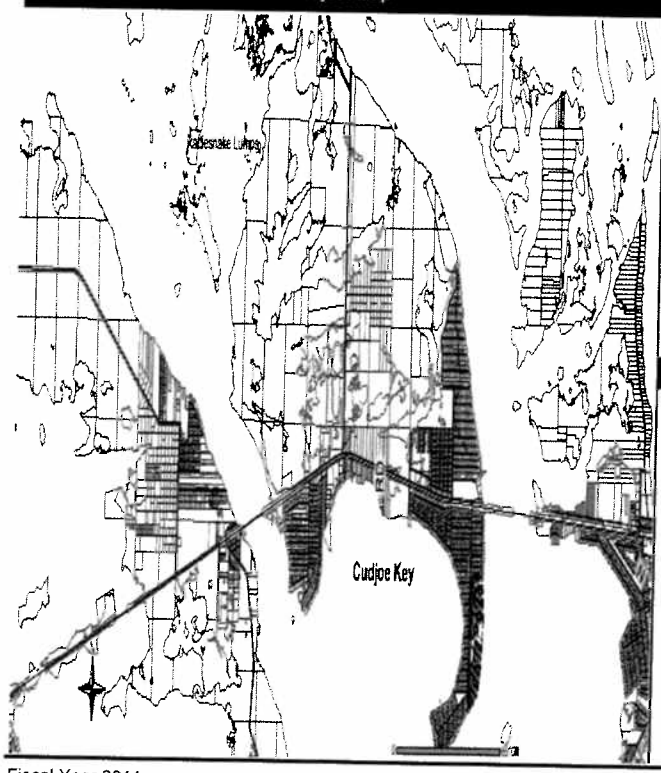
Description and Scope

A portion of the total Cudjoe/Summerland Waste Water Project will be funded in Fund 308 2007 Revenue Bond.

Funding Strategy

on May 20, 2009 $3,700,000 was transferred from the Public Works Compound Project #CG0803.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	05/09 - 09/11	3,700,000
	Total Project Cost:	3,700,000

Means of Financing

Funding Source	Amount
Fund 308 2007 Revenue Bond	3,700,000
Total Programmed Funding:	3,700,000
Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Public Safety

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
CP0802 Big Pine Key Fire Station	3,726,539	11,000	-	-	-	-	11,000	3,737,539
CP0803 Conch Key Fire Station	180,831	1,499,473	1,000,000	-	-	-	2,499,473	2,680,304
CP0801 Stock Island Fire/EMS Station	61,216	1,545,130	3,000,000	-	-	-	4,545,130	4,606,346
Total Project Cost	3,968,586	3,055,603	4,000,000	-	-	-	7,055,603	11,024,189

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 304 One Cent Infrastructure Sales Tax	190,408	-	-	-	-	-	-	190,408
Fund 307 2003 Revenue Bonds	166,908	-	-	-	-	-	-	166,908
Fund 308 2007 Revenue Bond	3,611,270	3,055,603	4,000,000	-	-	-	7,055,603	10,666,873
Total Funding	3,968,586	3,055,603	4,000,000	-	-	-	7,055,603	11,024,189

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Stock Island Fire/EMS Station**
Category: **Fund 308 Public Safety**
Department: **Project Management**

Project #: **CP0801**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 2nd St. & McDonald Ave., Stock Island

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
4,606,346	61,216	1,545,130	3,000,000	0	0	0	0

Description and Scope

Renovation and addition of the fire station facility on Stock Island. The fire station will include two drive through apparatus bays and approximately 3,500 sq.ft. of office area and living quarters for the staff. The project will be designed to all Federal, State, and County codes and ordinances.

Rationale

Additional bays are needed.

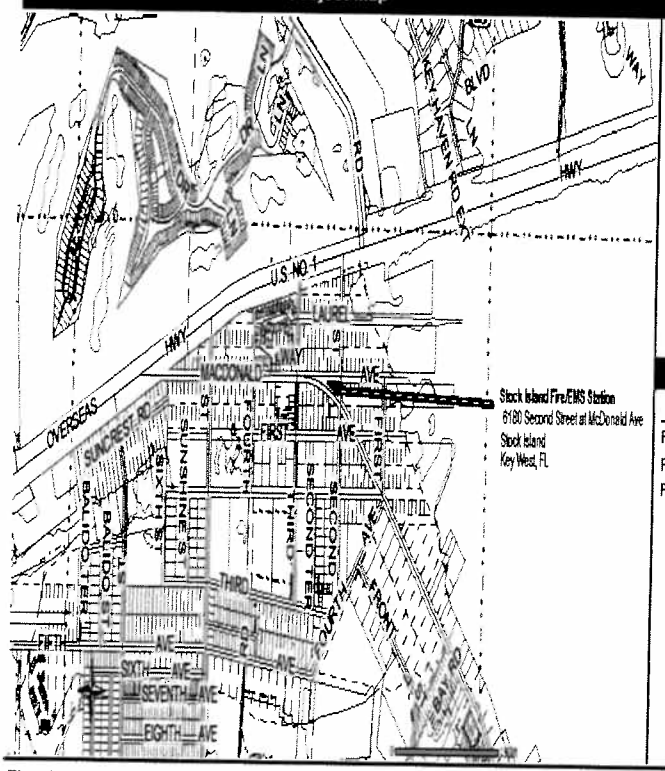
Funding Strategy

Fund 308 Total Project #CP0801 $4,585318
Fund 308 FY2011 Budget Project #CP0801 $4,545,130
Fund 308 FY2010 Estm Project #CP0801 $27,000
Fund 308 FY2009 Project #CP0801 $ 4,492
Fund 308 FY2008 Project #CP0801 $ 8,246
2007 Revenue Bonds Bond closed 12/14/2007
Fund 304 FY2006-2008 Project #CP0303 $12,152
Fund 307 FY2003-2006 Project #CP0303 $ 8,876
Total project $4,606,346

Operating Budget Impacts

Estimated	1st Year	2nd Year	3rd Year
Operation & Maintenance	$3,000	$3,075	$3,152
Utilities	$12,000	$12,300	$12,608
Net Operating Impact	$15,000	$15,375	$15,760

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/12	76,096
Design/Architecture	10/02 - 09/11	35,120
Construction	12/07 - 09/12	4,495,130
Total Project Cost:		**4,606,346**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	12,152
Fund 307 2003 Revenue Bonds	8,876
Fund 308 2007 Revenue Bond	4,585,318
Total Programmed Funding:	**4,606,346**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Pine Key Fire Station**
Category: **Fund 308 Public Safety**
Department: **Project Management**

Project #: **CP0802**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A **Plan Reference:**
LOS/Concurrency: N/A **Project Need: N/A**

Project Location

District:
Location: 390 Key Deer Blvd., Big Pine Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
3,737,539	3,726,539	11,000	0	0	0	0	0

Description and Scope

Demolition and construction of a new fire statin on Big Pine Key.

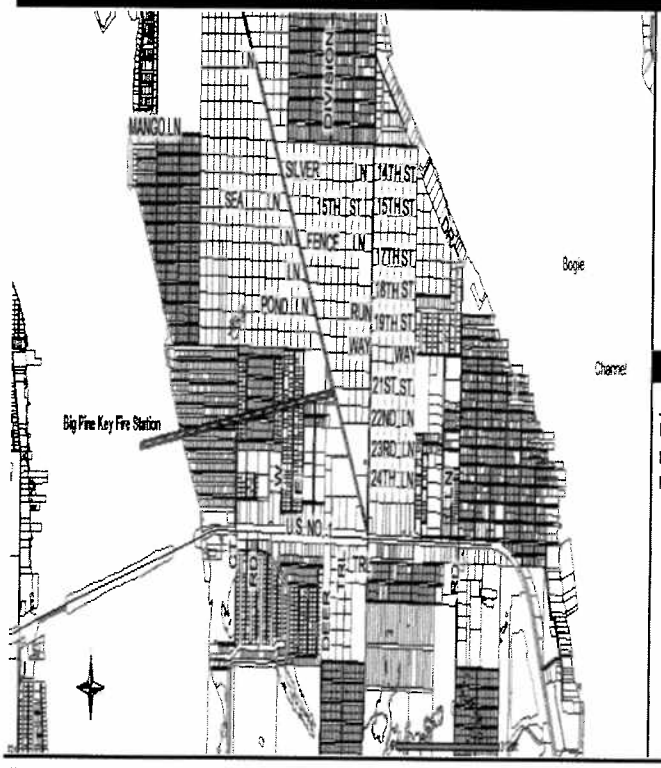
Rationale

New facility required.

Funding Strategy

Fund 308 Project # CP0802 Total $3,469,008
FY08 & FY09 Actual $3,444,009 CP0802
FY10 Estimated $14,000 CP0802
FY11 budget $11,000 CP0802
Transferred to Fund 308 2007 Revenue Bonds Bond closed 12/14/2007
Fund 304 FY2006-2008 Project #CP0606 $146,714
Fund 307 FY2003-2006 Project #CS0301 $121,815
Total Project $3,737,539

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/11	134,647
Design/Architecture	10/02 - 09/09	342,751
Site Work Improvement	10/02 - 09/10	5,599
Construction	02/08 - 03/10	3,254,542
Total Project Cost:		**3,737,539**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	146,714
Fund 307 2003 Revenue Bonds	121,815
Fund 308 2007 Revenue Bond	3,469,010
Total Programmed Funding:	**3,737,539**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Conch Key Fire Station**
Category: **Fund 308 Public Safety**
Department: **Project Management**

Project #: **CP0803**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: 10 S. Conch Ave., Conch Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
2,680,304	180,831	1,499,473	1,000,000	0	0	0	0

Description and Scope

Renovation of the existing building and a new addition. 1,713 sq.ft. lower level garage, 1,820 sq.ft. second floor office/bath/lockers/sleeping rooms and a 140 sq.ft. covered second floor. Site Work includes drives, parking, drainage, landscaping, existing demolition and fuel tank.

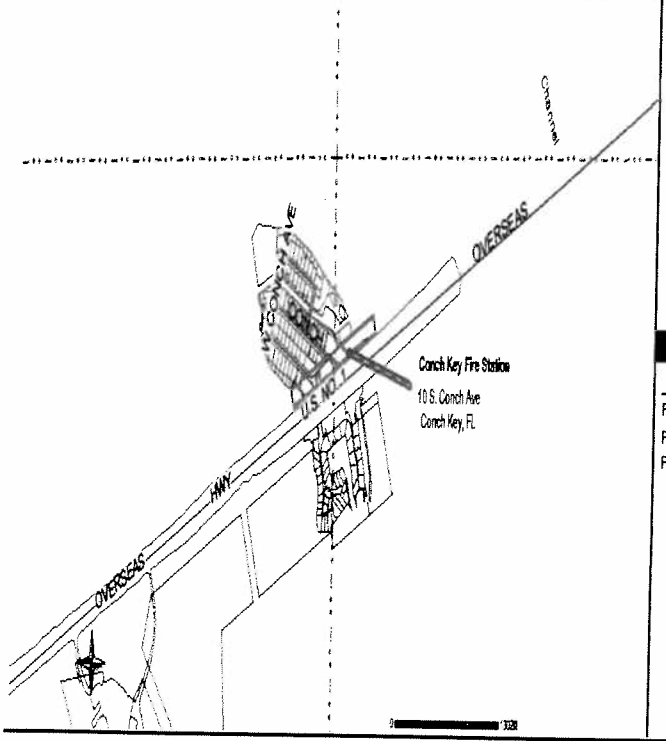
Rationale

Existing facility inadequate with a need to bring the facility to an acceptable level of service.

Funding Strategy

On June 17, 2009, the BOCC approved to apply for a $2,551,987.00 Grant from the US Dept of Hmeland Security (DHS), Federal Emergency Management Agency (FEMA), Grants Programs Firectorate (GPD) of the Fiscal Year 2009 American Recovery & Reinvestment Act (ARRA) assistance to Firefighters Fire Station Construction Grants (SCG).
Fund 308 Total Project #CP0803 $2,612,544
Fund 308 CP0803 FY08 & 09 $101,570
Fund 308 CP0803 FY10 Estimated Exp $11,500
Fund 308 CP0803 FY11 Budget $2,499,473
Fund 308 2007 Revenue Bonds Bond closed 12/14/2007
Fund 304 One Cent Infrastructure Surtax FY2006-2008 Project # CP0607 $31,542
Fund 307 2003 Revenue Bonds FY2003-2006 Project #CS0302 $36,217
Total Project $2,680,304

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/11	113,434
Design/Architecture	10/02 - 09/11	156,282
Site Work Improvement	10/06 - 09/10	10,588
Construction	11/09 - 09/11	2,400,000
Total Project Cost:		**2,680,304**

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	31,542
Fund 307 2003 Revenue Bonds	36,217
Fund 308 2007 Revenue Bond	2,612,545
Total Programmed Funding:	**2,680,304**
Future Funding Requirements:	**0**

Big Coppitt Waste Water Project

Project Categories	Appropriated To Date	FY 2011 Proposed	Un-Appropriated Subsequent Years FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 310 Big Coppitt Wastewater	33,762,000	2,463,324	-	-	-	-	2,463,324	36,225,324
Total Project Cost	33,762,000	2,463,324	-	-	-	-	2,463,324	36,225,324

Means of Financing	Appropriated To Date	FY 2011 Proposed	Un-Appropriated Subsequent Years FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 310 Big Coppitt DEP Grant	11,062,000	-	-	-	-	-	-	11,062,000
Fund 310 Big Coppitt FRUFC Loan	20,850,000	150,000	-	-	-	-	150,000	21,000,000
Fund 310 Big Coppitt Spx Assmts	-	2,163,324	-	-	-	-	2,163,324	2,163,324
Fund 310 Big Coppitt WW Funds	1,850,000	150,000	-	-	-	-	150,000	2,000,000
Total Funding	33,762,000	2,463,324	-	-	-	-	2,463,324	36,225,324

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 310 Big Coppitt Wastewater

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
310-54503 Big Copp Assmt Refund	-	5,000	-	-	-	-	5,000	5,000
PE0803 Big Coppitt WW - Trsfr from 304	1,850,000	150,000	-	-	-	-	150,000	2,000,000
PE0807 Big Coppitt WW DEP Grant	10,962,000	-	-	-	-	-	-	10,962,000
PE0806 Big Coppitt WW FRUFC Loan	20,850,000	150,000	-	-	-	-	150,000	21,000,000
PE0808 Big Coppitt WW Spx Assmt	-	2,158,324	-	-	-	-	2,158,324	2,158,324
PE0901 Rockland/Geiger DEP Grant	100,000	-	-	-	-	-	-	100,000
Total Project Cost	33,762,000	2,463,324	-	-	-	-	2,463,324	36,225,324

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 310 Big Coppitt DEP Grant	11,062,000	-	-	-	-	-	-	11,062,000
Fund 310 Big Coppitt FRUFC Loan	20,850,000	150,000	-	-	-	-	150,000	21,000,000
Fund 310 Big Coppitt Spx Assmts	-	2,163,324	-	-	-	-	2,163,324	2,163,324
Fund 310 Big Coppitt WW Funds	1,850,000	150,000	-	-	-	-	150,000	2,000,000
Total Funding	33,762,000	2,463,324	-	-	-	-	2,463,324	36,225,324

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Copp Assmt Refund**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Waste Water**

Project #: **310-54503**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A
Plan Reference:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

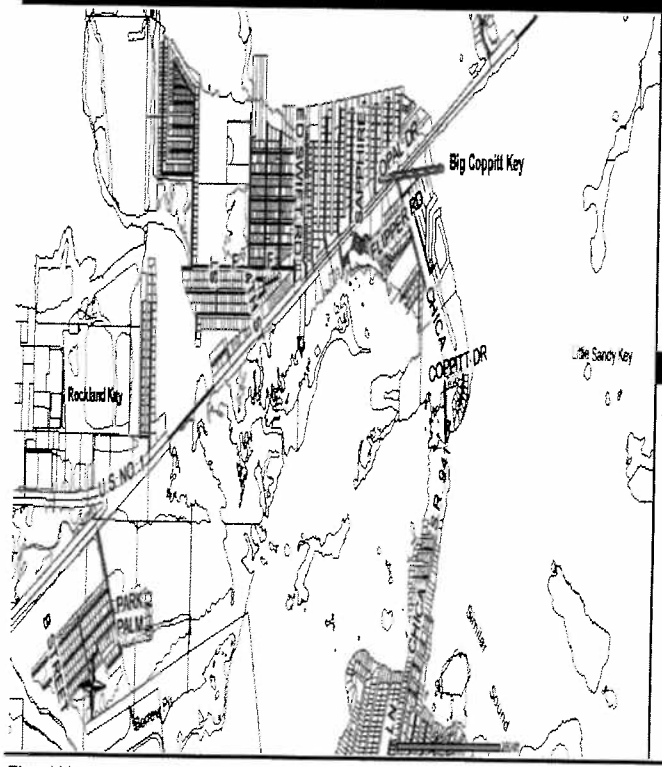
District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
5,000	0	5,000	0	0	0	0	0

Description and Scope

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/08 - 09/11	5,000
	Total Project Cost:	5,000

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt Spx Assmts	5,000
Total Programmed Funding:	5,000
Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW - Trsfr from 304**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Waste Water**

Project #: **PE0803**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
Plan Reference: Table 4.1
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: Big Coppitt Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
2,000,000	1,850,000	150,000	0	0	0	0	0

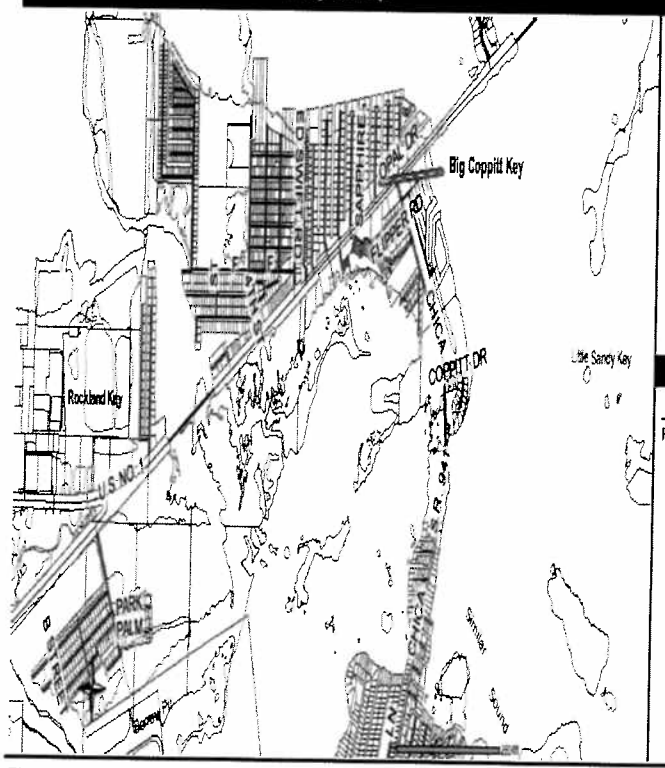
Description and Scope

PE0803 set up to transfer funds from Fund 304.

Rationale

In-eligible costs - SRF loan

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	12/07 - 09/11	2,000,000
	Total Project Cost:	**2,000,000**

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt WW Funds	2,000,000
Total Programmed Funding:	**2,000,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW FRUFC Loan**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Waste Water**

Project #: **PE0806**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency: N/A
Plan Reference: Table 4.1
Project Need: N/A

Project Location

District:
Location: Big Coppitt Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
21,000,000	20,850,000	150,000	0	0	0	0	0

Description and Scope

The purpose of the Loan Agreement is to construct the collection systems to serve Geiger Key and Rockland Key portions of the Big Coppitt Regional Wastewater Treatment System and the South Lower Keys Regional Wastewater Treatment Plant.

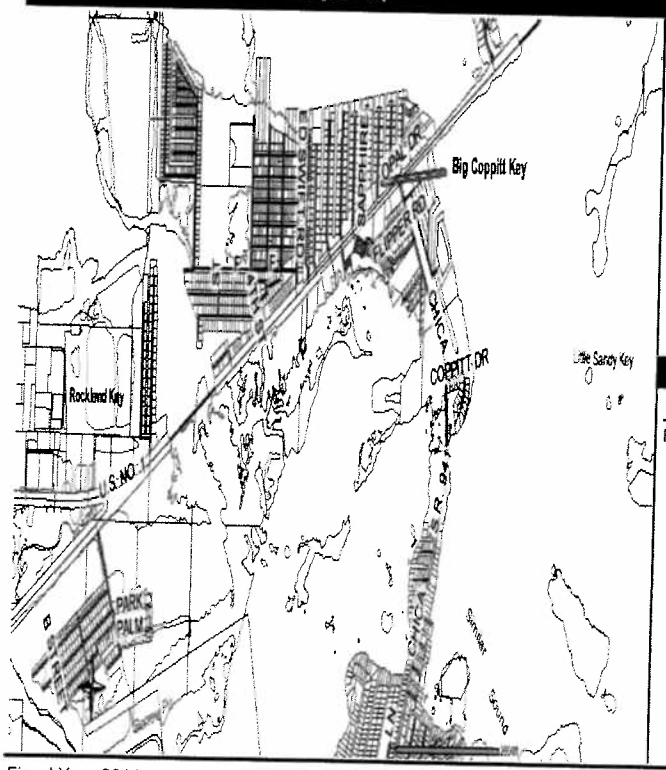
Rationale

Interim financing was required because the State of Florida Department of Environmental Protection may not have funding available for the project until September 2008.

Funding Strategy

On 12/19/2007, the BOCC approved a resolution for the execution and delivery of the Loan Agreement with the Florida Rural Utility Financing Commissio (FRUFC) for an amount not to exceed $21,000,000.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	12/07 - 09/11	21,000,000
	Total Project Cost:	**21,000,000**

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt FRUFC Loan	21,000,000
Total Programmed Funding:	**21,000,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW DEP Grant**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Waste Water**

Project #: **PE0807**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
Plan Reference: Table 4.1
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location: Big Coppitt Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
10,962,000	10,962,000	0	0	0	0	0	0

Description and Scope

The Big Coppitt Wastewater District consists of the following five service areas: Rockland Gulf, Rockland Ocean, Big Coppitt, Shark Key, and Geiger Key. A collection system for each service area will tie into a transmission main along US 1 that conveys the wastewater to the WWTP at MM 8.5. Approximately 80,000 feet of collection system piping, 13,000 feet of transmission main, and 25 pump stations will be installed for the project.

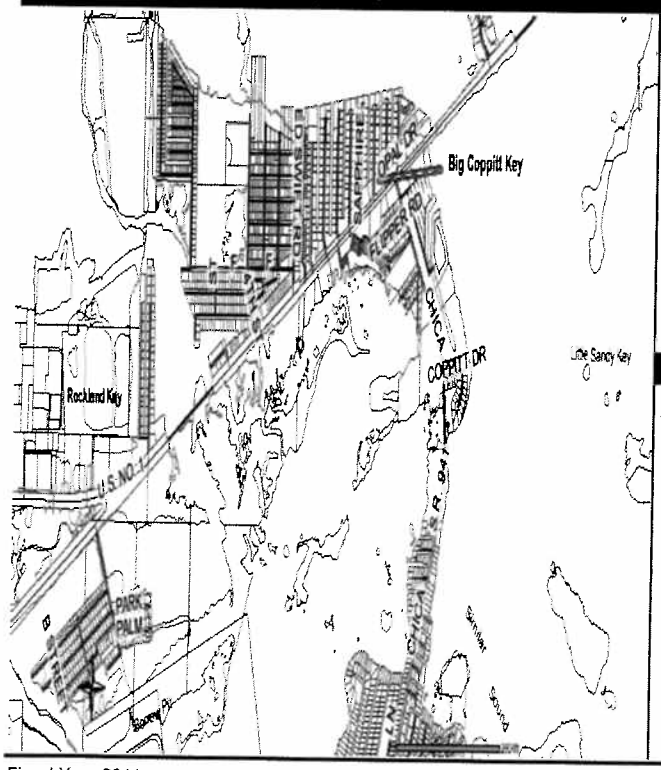
Rationale

The Florida Legislature has authorized actions by Monroe County and the Florida Keys Aqueduct Authority (FKAA) to provide adequate wastewater treatment to protect the environment and health, safety and welfare of landowners and persons inhabiting the Florida Keys. The County and FKAA entered into an Interlocal Agreement (ILA) setting forth commitments to achieve the 2010 deadline for meeting the treatment and disposal requirements.

Funding Strategy

Florida Department of Environmental Protection Grant was approved by the BOCC on March 21, 2007. This grant is to provide construction funds for the Big Coppitt Regional Wastewater System project in the amount not to exceed $10,962,000.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	05/08 - 09/10	10,962,000
	Total Project Cost:	10,962,000

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt DEP Grant	10,962,000
Total Programmed Funding:	10,962,000
Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW Spx Assmt**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Waste Water**

Project #: **PE0808**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency: N/A
Plan Reference: Table 4.1
Project Need: N/A

Project Location

District:
Location: Big Coppitt

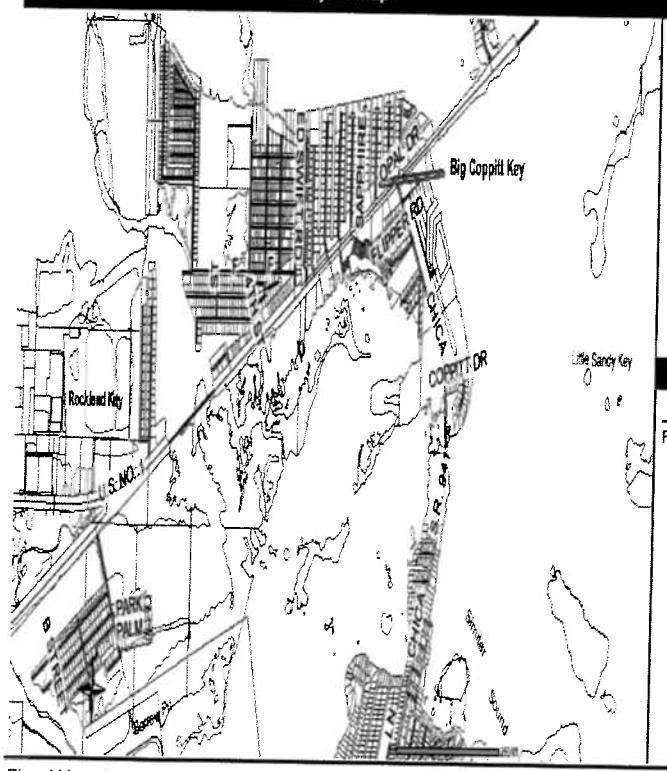
Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
2,158,324	0	2,158,324	0	0	0	0	0

Description and Scope

For System Development costs.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/07 - 09/15	2,158,324
	Total Project Cost:	2,158,324

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt Spx Assmts	2,158,324
Total Programmed Funding:	2,158,324
Future Funding Requirements:	0

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Rockland/Geiger DEP Grant**
Category: **Fund 310 Big Coppitt Wastewater**
Department: **Waste Water**

Project #: **PE0901**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency: N/A
Plan Reference: Table 4.1
Project Need: N/A

Project Location

District:
Location: Rockland & Geiger Keys

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
100,000	100,000	0	0	0	0	0	0

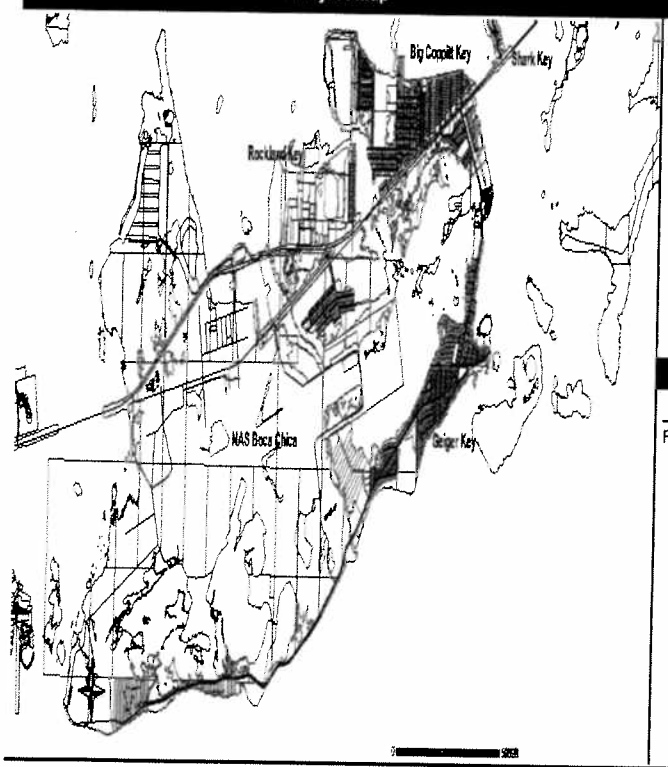
Description and Scope

DEP Grant LP8983 will be used to fund construction of the wastewater collection system on Geiger and Rockland Keys.

Funding Strategy

On January 28, 2009, the BOCC approved to execute the Grant. The grant amount was $100,000 plus $33,000 grant match for a total project of $133,000.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	01/09 - 09/10	100,000
	Total Project Cost:	100,000

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt DEP Grant	100,000
Total Programmed Funding:	100,000
Future Funding Requirements:	0

Duck Key Waste Water Project

Project Categories	Appropriated To Date	FY 2011 Proposed	Un-Appropriated Subsequent Years FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 311 Duck Key Wastewater	2,950,000	8,144,315	3,050,000	-	-	-	11,194,315	14,144,315
Total Project Cost	2,950,000	8,144,315	3,050,000	-	-	-	11,194,315	14,144,315

Means of Financing	Appropriated To Date	FY 2011 Proposed	Un-Appropriated Subsequent Years FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 311 Duck Key Spx Assmts	-	44,315	-	-	-	-	44,315	44,315
Fund 311 Duck Key WW Fund	2,950,000	8,100,000	3,050,000	-	-	-	11,150,000	14,100,000
Total Funding	2,950,000	8,144,315	3,050,000	-	-	-	11,194,315	14,144,315

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Fund 311 Duck Key Wastewater

Projects	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
311-54504 Duck Key Spec Assmt Refund	-	5,000	-	-	-	-	5,000	5,000
PE0809 Duck Key WW Spx Assmts	-	39,315	-	-	-	-	39,315	39,315
PE0804 Duck Key WW -Trsfr from 304	2,950,000	8,100,000	3,050,000	-	-	-	11,150,000	14,100,000
Total Project Cost	2,950,000	8,144,315	3,050,000	-	-	-	11,194,315	14,144,315

Current Revenues	Appropriated To Date	FY 2011 Proposed	*Un-Appropriated Subsequent Years* FY 2012	FY 2013	FY 2014	FY 2015	5 Year Total	CIP Total
Fund 311 Duck Key Spx Assmts	-	44,315	-	-	-	-	44,315	44,315
Fund 311 Duck Key WW Fund	2,950,000	8,100,000	3,050,000	-	-	-	11,150,000	14,100,000
Total Funding	2,950,000	8,144,315	3,050,000	-	-	-	11,194,315	14,144,315

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Duck Key Spec Assmt Refund**
Category: **Fund 311 Duck Key Wastewater**
Department: **Growth Mgmt**

Project #: **311-54504**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A
LOS/Concurrency: N/A
Plan Reference:
Project Need: N/A

Project Location

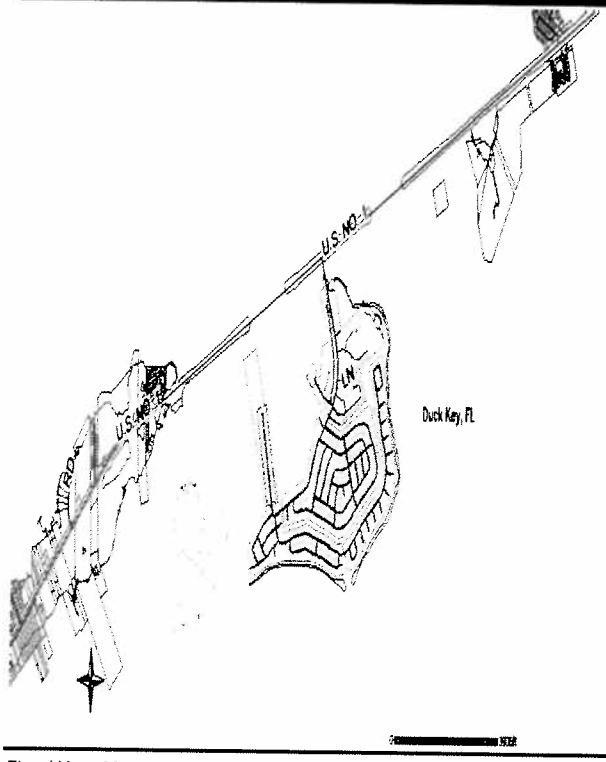
District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
5,000	0	5,000	0	0	0	0	0

Description and Scope

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/09 - 09/11	5,000
	Total Project Cost:	**5,000**

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spx Assmts	5,000
Total Programmed Funding:	**5,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Duck Key WW -Trsfr from 304**
Category: **Fund 311 Duck Key Wastewater**
Department: **Waste Water**

Project #: **PE0804**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency: N/A
Plan Reference: Table 4.1
Project Need: N/A

Project Location

District:
Location: Duck Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
14,100,000	2,950,000	8,100,000	3,050,000	0	0	0	0

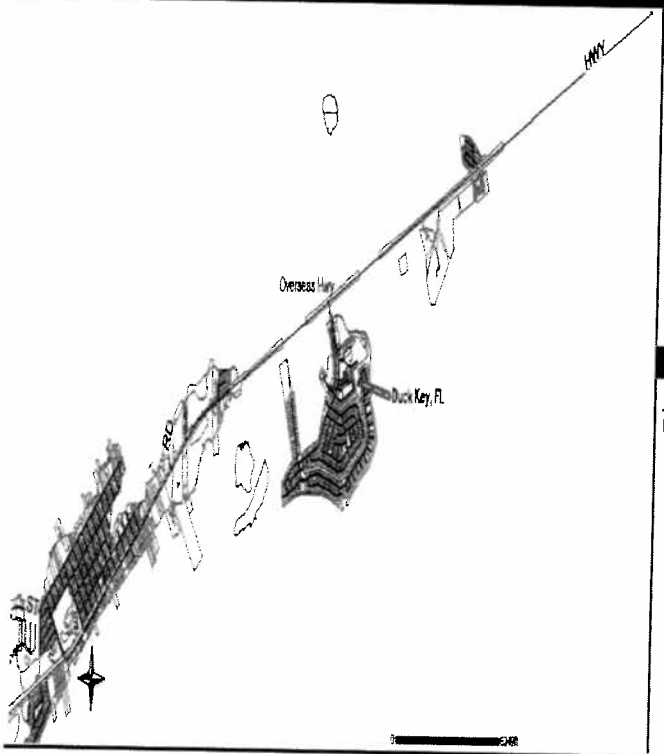
Description and Scope

Construction of a gravity wastewater collection and transmission system to serve all of the islands of Duck Key. Addition of capacity to the Hawk's Cay Wastewater Treatment Plant to service Duck Key, Conch Key and Hawk's Cay flows, and upgrade of treatment to meet advanced wastewater treament standards.

Funding Strategy

Fund 311 was created on 11/14/2007 by BOCC resolution.
$14,100,000 will be transferred over from Fund 304 to Fund 311 over the next several years.
$5,100,000 Duck Key Plant
$9,000,000 Duck Key Collection System

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	11/07 - 09/12	14,100,000
	Total Project Cost:	**14,100,000**

Means of Financing

Funding Source	Amount
Fund 311 Duck Key WW Fund	14,100,000
Total Programmed Funding:	**14,100,000**
Future Funding Requirements:	**0**

Monroe County Board of County Commissioners

Fiscal Years 2011 thru 2015 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Duck Key WW Spx Assmts**
Category: **Fund 311 Duck Key Wastewater**
Department: **Waste Water**

Project #: **PE0809**
Status: **Adopted**
LMS: **N/A**

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency: N/A
Plan Reference: Table 4.1
Project Need: N/A

Project Location

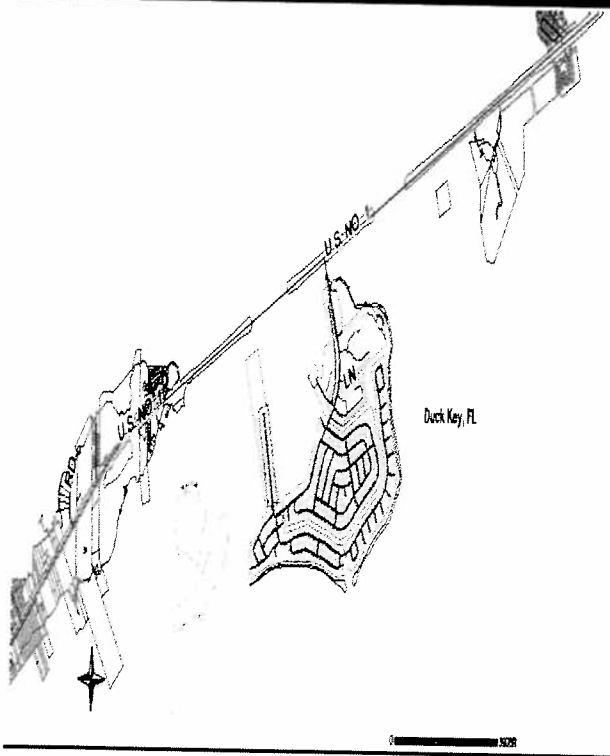
District:
Location: Duck Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Funding
39,315	0	39,315	0	0	0	0	0

Description and Scope

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	11/07 - 09/11	39,315
	Total Project Cost:	39,315

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spx Assmts	39,315
Total Programmed Funding:	39,315
Future Funding Requirements:	0

GLOSSARY & ACRONYMS

Glossary

ACCOUNT: An expenditure category such as salaries, supplies or contractual services.

ACCRUAL BASIS: The basis of accounting whereby revenues are recognized when earned and measurable regardless of when collected; and expenses are recorded on a matching basis when incurred. All proprietary, expendable trust and agency funds use the accrual basis of accounting.

ADOPTED BUDGET: The Budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each fiscal year.

AD VALOREM TAXES: Property taxes based on the assessed value of real property.

AGENCY FUNDS - Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE: An average of all County taxes including dependent districts and municipal service taxing districts. The exception to this average are those amounts which were approved by a voter referendum for debt service expenses.

ARTICLE V: Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

APPROPRIATION UNIT: A category of authorized expenditures including personal services, operating expenses, capital outlay, transfers and reserves.

APPROPRIATION: An authorization made by the legislative body of a government which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

ASSESSED VALUATION: A valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes. State law requires that assessed value be equal to the true market value of each property.

BALANCED BUDGET: A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING: The methodology and timing of when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements.

BOARD OF COUNTY COMMISSIONERS (BOCC): Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BUDGET: A comprehensive financial plan of operation which attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period. Most local governments have two types of budgets - the "operating" budget and the "capital improvement" budget.

CAPITAL ASSET - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET: A plan of proposed capital expenditures and the means of financing them, based on the first year of the *Capital Projects Plan* and legally adopted as a part of the complete annual budget which includes both operating and capital outlays.

CAPITAL OUTLAY: Expenditures for equipment, vehicles or machinery that results in the acquisition or addition to fixed assets with a value greater than $1,000.

Glossary

CAPITAL PROJECTS: Projects that purchase, construct, or renovate capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building, road or facility.

CAPITAL PROJECT PLAN: A multiyear plan that identifies each proposed capital project to be undertaken, when it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

CARRY FORWARD: Another name for Fund Balance since it represents the dollars left at the end of one year to be carried forward as revenue in the next year.

CONSTITUTIONAL OFFICERS: The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State constitution.

CONTRACT AGENCIES: Independent organizations which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

CONTRIBUTIONS: A grant provided by the County to another government or non-profit agency which provides services to County residents.

CONTINGENCY RESERVE: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

COST ALLOCATION: The process of assigning indirect costs to cost objects.

DEBT SERVICE: Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans).

DEPARTMENT: An organizational unit of the County which is functionally unique in its delivery of services. Department heads are hired by the County Administrator and confirmed by the BOCC.

DIVISION: An organizational unit composed of several departments responsible for carrying out a major governmental function such as Public Safety or Public Works.

ENTERPRISE FUND: A fund established to account for operations financed in a manner similar to a private business enterprise where the costs of providing goods and services to the public are financed or recovered through user charges. A good example of this type of fund is the Key West Airport Fund where the cost of operations is supported by the revenues generated.

EXPANDED FUNDING LEVEL: Funding for new services, enhancements to existing services and programs which were not already approved in the prior year budget to represent the cost of growth.

EXPENDITURE: The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

FISCAL YEAR: Any consecutive 12-month period designated as a budget year. The County's budget year begins October 1 and ends September 30 of the following calendar year.

FORECAST: An estimate of revenue and expenses for the current fiscal year to be used to determine the expected balances at the end of the year.

FULL TIME EQUIVALENT: A term to describe manpower requirements in terms of full-time or eight hour days. For example, an employee who works 40 hours per week is a 1.0 FTE employee and an employee who works 20 hours per week at a job would be a .5 FTE.

Glossary

FUND BALANCE: The excess of current assets over the current liabilities for each fund at the end of each fiscal year. A negative fund balance is sometimes called a deficit. For governmental funds, the fund balance is equal to the excess of revenues over expenses for a given fiscal year. Also referred to as Carry Forward. Governments typically keep some fund balance to carry forward as a matter of conservative budgeting.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts within which revenues must equal expenditures, segregated for the purpose of carrying on specific activities of attaining certain objectives.

GENERAL FUND: A fund containing the revenues such as property taxes not designed by law for any one specific purpose. Some of the functions that are a part of the General Fund include the Tax Collector, Property Appraiser, Court Operations and Public Safety.

GENERAL OBLIGATION BONDS: When a government pledges its full faith and credit to the repayment of the bonds it issues those bonds are general obligation (GO) bonds. The term is usually used to refer to bonds which will be repaid from taxes and other general revenue sources.

GRANT: A contribution of assets (usually cash) by a governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. They are usually designated for specific purposes.

HOMESTEAD EXEMPTION: A $25,000.00 deduction from the total assessed value of owner occupied property. The taxable value of such a home is $25,000.00 less than the assessed value.

HUMAN SERVICE ORGANIZATION: Agencies, either County sponsored or non-profit in nature, for which the County provides partial funding.

IMPACT FEES: Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT SERVICE CHARGE: A revenue to the General Fund paid by other County funds for administrative services provided, such as risk management and data processing.

INFRASTRUCTURE: Facilities on which the continuance and growth of a community depend such as roads and waterlines.

INTERFUND TRANSFER: Amount transferred from one fund to another whereby a budget transfer represents an appropriation in one fund and a revenue in the other.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis. Monroe County currently operates four (4) internal service funds: Worker's Compensation, Group Insurance, Risk Management and Fleet Management.

LEVY: To impose taxes, special assessments or service charges for the support of County activities.

MANDATE: Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MILL: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes for each $1,000 of taxable property value.

MODIFIED ACCRUAL BASIS - The basis of accounting under which expenditures, whether paid or unpaid, are formally recognized when incurred, but revenues are recognized only when they become both measurable and

available to finance expenditures of the current accounting period and expenditures are recognized when the fund liability is incurred. All governmental, expendable trust and agency funds use the modified accrual basis of accounting.

MUNICIPAL SERVICE TAXING DISTRICT: Municipal Service Taxing District - a district established to provide a specific service to a specific location within the unincorporated area.

MUNICIPAL SERVICE TAXING UNIT: Municipal Service Taxing Unit- a district established to provide a specific service to a specific location within the unincorporated area.

NOTICE OF INJURY: Notice of Injury- form filled out by an employee when injured on the job.

OBJECTS OF EXPENDITURE: As used in expenditure classification, this term applies to the character of the article purchased or the service obtained (rather than the purpose for which the article or service was purchased or obtained).

OFFICE OF MANAGEMENT & BUDGET: Office of Management & Budget- the County's department responsible for preparing and monitoring the budget document.

OPERATING BUDGET: A plan of financial operation which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues).

OPERATING TRANSFER: Transfer of cash or other assets from one County fund to another County fund.

PERMANENT POSITIONS: Total number of authorized employees including full-time and part-time positions who work on an annual basis.

PERSONAL SERVICES: Costs related to compensating County employees including salaries, wages, overtime pay, holiday pay and employee benefits costs such as social security, retirement, health insurance, life insurance and workers compensation.

PRODUCTIVITY: Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROPERTY TAX: A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS: Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification.

REFERENDUM: Presenting an issue to the voters of the County where a majority of voters decide on the issue.

RESERVE: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

RESOURCES: Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REVENUE BONDS: When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES: A formal estimate of how much revenue will be earned from a specific revenue source from some future period.

Glossary

REVENUE: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

ROLLED BACK RATE: Rate that would generate prior year tax revenues less allowances for new construction, additions, rehabilitative improvements increasing assessed value by at lease 100%, annexations and deletions. The rolled back rate controls for changes in the market value of property and represents "no tax increase".

SPECIAL REVENUE FUNDS: To account for specific sources of revenue such as gas taxes or building permit fees that are legally restricted for expenditures of specific purposes.

TAX LEVY: The total amount to be raised by general property taxes.

TAX RATE: The amount of taxes (mills) levied for each $1,000 of assessed valuation.

TAX ROLL: The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE BUDGET: The preliminary budget approved by the Board of County Commissioners for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER: A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers <u>from</u> other funds while appropriation transfers reflect transfers <u>to</u> other funds.

TRUST FUNDS: a trust fund is an account for cash set aside in a trustee capacity such as donations for certain programs.

UNIT COST: The cost required to produce a specific product or unit of service such as the cost to process one ton of waste.

USER CHARGES: The payment of a fee for direct receipt of a public service by the person benefiting from the service such as utility charges and emergency medical fees. Also known as user fees.

Acronyms

ALS: Advanced Life Support

BOCC: Board of County Commissioners.

CEMP: Comprehensive Emergency Management Plan.

CIP: Capital Improvement Plan.

COPCN: Certificate of Public Convenience and Necessity.

CSB: Card Sound Bridge.

DOR: Department of Revenue.

ELMS: Environmental Lands Management.

EMS: Emergency Medical Services.

EMT: Emergency Medical Technician.

FAA: Federal Aviation Administration.

FACE: Florida Association of Code Enforcement

FDEP: Florida Department of Environmental Protection.

FDOT: Florida Department of Transportation.

FKAA: Florida Keys Aqueduct Authority.

FP&L: Florida Power & Light.

FS: Florida Statute

FTE: Full-time equivalents**.**

FY: Fiscal Year.

GA: General Aviation.

GASB: Government Accounting Standards Board.

GFOA: Government Finance Officers Association.

GIS: Geographic Information System.

HVAC: Heating, Ventilation and Air Conditioning.

LCP: Livable CommuniKeys Program.

LDR: Land Development Regulations.

LK: Lower Keys.

MARC: Monroe Association for Retarded Citizens.

MCEF: Monroe County Education Foundation.

MCSO: Monroe County Sheriff's Office

MK: Middle Keys.

MSTD: Municipal Service Taxing District

MSTU: Municipal Service Taxing Unit

NFPA: National Fire Protection Association.

NOI: Notice of Injury

O & M: Operation & Management.

OMB: Office of Management & Budget

OSHA: Occupational Safety & Health Administration.

PACE: Practical, Academic and Cultural Education.

PAX: Passengers (acronym used by the airport).

PFC: Passenger Facility Charge

R & B: Roads & Bridges.

R & R: Renew & Replace.

REP: Radiological Emergency Preparedness.

RFP: Request for Proposal.

RFQ: Request for Qualifications

ROGO: Rate of Growth Ordinance.

SBA: State Board of Administration.

TDC: Tourist Development Council.

TRIM: Truth in Millage.

VA: Veterans Affairs.

VAB: Value Adjustment Board.