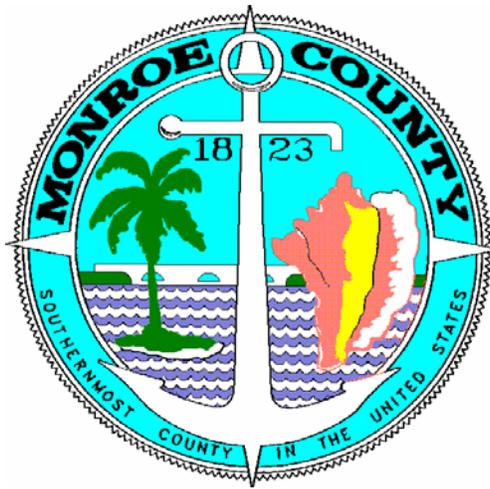


*Monroe County, Florida
Board of County Commissioners*



Fiscal Year 2012

*Adopted Annual Operating &
Capital Budget*

Monroe County Florida



Fiscal Year 2012 Adopted Annual Operating & Capital Budget

Board of County Commissioners

Mayor Heather Carruthers, District 3
Mayor Pro Tem David Rice, District 4
Commissioner Kim Wigington, District 1
Commissioner George Neugent, District 2
Commissioner Sylvia J. Murphy, District 5

Roman Gastesi
County Administrator and Chief Budget Officer

Debbie Frederick
Deputy County Administrator

Office of Management and Budget Staff

Tina Boan, Budget Director
Penny Jonscher-Kipp, Sr. Budget Administrator
Emie Coughlin, Sr. Budget Analyst
Lisa Tennyson, Grants Administrator
Tania Stoughton, Staff Assistant

MISSION STATEMENT

The mission of Monroe County is to provide outstanding public service responsive to the needs of our citizens, our unique community, and our environment.

VISION STATEMENT

Utopia in the Florida Keys

Working and learning together to maintain the diverse community by preserving the natural resources and habitat that makes us a unique and preferred place to live and visit!

VALUE STATEMENTS

We Believe in the Highest of Ethical Behavior as we Sail the Seven "C"'s.

Competence – knowledge. We encourage a competent workforce through continuing education and training. Knowledge adds value to the services we provide and increases employee and citizen satisfaction.

Creative – new ideas. We are open to new ideas. We believe in taking fresh approaches to overcome challenges while striving to add value to the services we provide to our community.

Committed – career as a calling to public service. We believe that service to government is the highest career calling. A professional attitude imposes a pledge of excellent performance with a commitment to the organization.

Concern – fiscal responsibility. We believe fiscal responsibility demonstrates our respect for the citizens whose taxes support our organization. Fiscal responsibility recognizes that most problems cannot be solved by money alone; however, take seriously our task to safeguard the public trust.

Care – positive and supportive work environment. We provide a positive work environment for our employees by recognizing their needs and allowing a balance with their professional and personal lives. We treat everyone with respect. We are compassionate and responsive to the needs of all citizens.

Communication – exchange of ideas. We believe that two way communications amongst our organization, our employees, and our citizens is essential. We encourage feedback and the sharing of ideas. By working together, we can share information and improve our services through open government.

Continuity – fairness, equality and sustainability. We believe in fairness and equality and place emphasis on truth and honesty in all of our actions. Through the use of strategic planning we ensure the continuity and sustainability of County services and programs.

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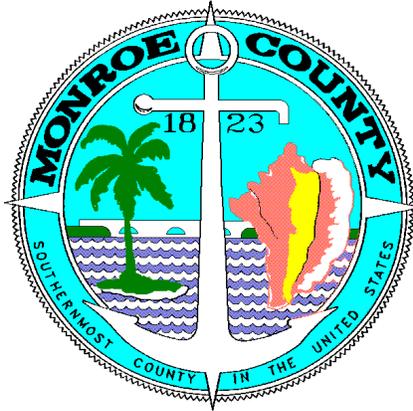
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INTRODUCTION

County Administrator's Budget Message

Introduction

The County Administrator and the Division of Budget and Finance are pleased to present the Adopted Monroe County Fiscal Year 2012 Budget. This year's total budget of \$319 million dollars is -4.75 % *below* roll-back taxes, and is the result of a collaborative and committed effort by County Administration, the Office of Management and Budget, the Division Directors, Department Directors and Managers, Constitutional Officers and county staff to produce a fiscally sound and sustainable budget that preserves and enhances high-quality services for the citizens of Monroe County.

This year's adopted budget reflects year four of property tax reform passed by the Florida Legislature. According to the legislature, the taxpayers of Florida will have saved \$15.6 billion from the "caps" imposed by the statute. In January 2008 voters were asked to approve a proposed revision to the constitution on property taxation with respect to homestead property. The amendment passed and the result changed the current homestead exemption by (1) increase the homestead exemption by exempting the assessed value between \$50,00 and \$75,000, except for school district taxes (2) allows homestead property owners to transfer up to \$500,00 of their Save-Our-Homes benefits to their next homestead, (3) authorizes an exemption from property taxes of \$25,000 of assessed value of tangible personal property and (4) limits the assessment increases for specified non-homestead real property to 10 percent each year, except for school district taxes.

For the 2007-2008 fiscal year Monroe County was required to cut taxes by 5% over the (2006-2007) level. It was based on how rapid property taxes had grown over the previous five years, and allowed for adjustments based on changes in population. The annual compound growth rate in per capita tax levies from fiscal (2001-02) to (2006-07) in Monroe County was 7.47% or \$652.00 dollars of taxation per person in (2001-02) which increased to \$935.00 per person in (2006-07). This calculation was not helped by population data which showed a decrease for the County over the 5 year period used in the statutory formula.

Counties like Monroe County that have compound annual revenue growth of more than 7% but not more than 9% were subject to second lowest reduction factor of 5% as mentioned above. Other reduction factors are 7%, and 9% which are for counties that had revenue growth of greater than 9% and 11% in per capita compound annual growth, respectively.

Although the "Save Our Homes" amendment which was passed in 1992 and was created with the intention of helping Florida's taxpayers; over time it has had the effect of shifting a disproportionate amount of the tax burden to businesses, non-homesteaded properties and renters, and has made people feel "locked" into their current homes, since in most cases, downsizing to a smaller and less expensive home would result in increased property taxes.

Because the constitutional amendment was approved by voters in January 2008, "Save Our Homes" was replaced with a new "super exemption" which is estimated to provide 73% of homesteaded properties with a greater benefit than the previous "Save Our Homes" exemption. While the "super exemption" will cause the tax base of most taxing authorities to decline under the constitutional amendment, it will especially affect Monroe County, since property values have increased at a rate which is the highest of all 67 counties in the state. The impact on taxable value as a result of Amendment 1 for the county's county-wide taxing unit was a \$527 million dollar

County Administrator's Budget Message

loss, this combined with the devaluation of property led to an overall reduction to the tax base of 5% county-wide for 2008.

During fiscal year 2007, many major issues developed that had direct impacts upon the fiscal year 2009 budget and the tax rates for the various taxing districts. While most of these changes were statutory in nature, there is a tendency to dwell upon the more controversial issues, forgetting that most of what county government does on a daily basis is done well, quietly, and without controversy. The adopted budget for fiscal year 2012 reflects the continuation of effective services, as well as responding to the more controversial issues and major challenges pertaining to state and federal funding decreases while mandating more programs to be paid by local government agencies.

Summary of Significant Features in the Proposed Budget

The fiscal year 2009 adopted budget was a reversal of previous year's budgets in that limitations were placed on tax levies, thereby reversing the county's ability to make immediate decisions that were made in previous year's tax levies. Additionally, the General Fund balance became an issue and focus was placed on restoration to ensure adequate reserve levels.

The policy established by the Board of County Commissioners in reference to fund balances has served to provide predictability as to the availability of funds to respond to general needs and problem areas

This budget continues the progress made in various areas in previous years. As was discussed in previous budget messages, the budget presents a balanced picture of the need for fiscal conservatism and the desire on the part of the citizens for increases in services.

Protection of Services

While developing the budget, the guidance communicated to the organization was the following: to maintain cost-reduction strategies, to continue to implement organizational and operational changes to improve productivity, and to propose service or programmatic enhancements.

The FY 2012 adopted budget preserves and even enhances County services, while coming in significantly under roll-back. The following enhancements include:

- Funding to restore Mondays in all four library branches, as well as expanding hours at the Big Pine Library by adding Mondays for the first time
- Restoration of service hours for the county's transportation system, adding approx. 25 trips per day
- Includes 1 FTE for Social Services
- Funds first year of mandated ADA compliance (FY12 \$650K)
- Provides Funding for repairs at Sugarloaf Fire Station
- Continued enhancement of fire/rescue services (includes 4 additional Firefighter positions)
- Continued commitment to fund community-based organizations at same level as last year (HSAB & other Non-Profits)
- Funding for FEMA litigation

County Administrator's Budget Message

- Planning & Biological Plans Examiner position, 1FTE, will provide a specialized combination of site plan & biological plan review in Key Largo
- Assistant Building Official, 1FTE, funded for 3 months
- Funds new upgraded work order system for Public works to improve work product efficiency
- Re-surfacing of tennis courts at Key Largo Park
- Equipment upgrades to MCTV broadcast system for Marathon EOC
- OMB Accounting Position, 1 FTE, to provide more in-depth accounting of Enterprise & Capital funds
- Increased Health Department funding

As in past years, a number of other themes were prevalent in the budget. Many of these will be familiar to the Board of County Commissioners since they have been major influences on the budgets for years.

- The budget responds to outside pressures that have a major impact upon the County's finances. This includes the cost of property insurance which shows up as higher premiums in the County's risk management fund, as well as the necessity of complying with federal mandates such as the Americans with Disabilities Act, the Fair Labor Standards Act, the Family and Medical Leave Act, Federal Department of Transportation Drug/Alcohol Program requirements, Occupational Safety and Health Administration requirements, etc. In addition, FEMA has required the county to provide evidence of insurance on infrastructure and capital assets that were previously uninsured by the county, in order to receive payments for repairs and other disaster related losses.
- The budget reflects continued stability in the workers' compensation fund. While there was no billing of workers compensation for fiscal 2007, which was one of many ways to reduce overall expenditures, these billings were resumed in 2008 and the fund remains sound.
- The budget continues to respond to mandates upon the County government. One of the major issues is the detention facility on Stock Island and the need to maintain and protect that huge investment. Maintenance and operations are identified in both the County Administration and the Sheriff's budgets.
- The budget continues to respond to the Board of County Commissioners' policy of expanding park and recreational facilities. There are funds budgeted for the increase in maintenance and upgrading of existing parks with the use of impact fees in FY12.
- The budget continues to respond to major long range initiatives and policies adopted by the Board of County Commissioners, including the implementation of the Comprehensive Plan, the Livable CommuniKeys Program, the preparation of new land development regulations; implementation of wastewater treatment programs, and the activities necessary to comply with the Administration

County Administrator's Budget Message

Commission's new work program and rule. The cost of compliance with the requirements of the Carrying Capacity Study will need to be shared with other governmental levels.

- Although the budget responds very clearly to the continuing commitment of the Board of County Commissioners to fund human service and social service agencies in the community through the work of the Human Services Advisory Board, there are other requests from community organizations for additional funding, which have been carefully considered. Both the Human Services Advisory Board and directly funded non-profit organizations remained flat for FY12.

Budget Management

Cost Management - During the 2008 fiscal year, it was apparent that the state of the economy was headed for a down-turn. Administration undertook several initiatives to help prepare for future budget years, including a hiring freeze (that continues into the current fiscal year) and changes to employee benefit packages that provided for additional savings. These initiatives, along with layoffs, resulted in a 14% reduction to the workforce.

Major re-structuring began in FY08 to consolidate the organization and find greater cost savings. Nine divisions were reduced to 4 divisions and staffing under the BOCC was cut by 14%. Union contracts were re-negotiated and the county specifically benefited by removing the "evergreen" clause from the IAFF agreement. The fleet replacement program was evaluated and new vehicle purchases were reduced as well as the elimination of take home vehicle privileges for employees not required to be on call 24 hours. A bio-fuel pilot program was implemented to reduce fuel costs and help the environment. All phone contracts were reviewed and re-negotiated for considerable savings. Legal staff was increased to allow for a significant reduction in costly outside legal counsel. Staff is regularly performing cost benefit analysis and using outside contract work whenever savings can be achieved. These continuing efforts focus on providing the best service available most efficiently, and have provided several millions of dollars in savings to the County.

Legislative Retirement Changes/Employee COLA - As of July 1, 2011, the Florida Legislature enacted new legislation that reduces the County's contribution to employee retirement payments to the Florida Retirement System by 3%, shifting that cost to employees. In addition, the retirement contribution rates set annually by the state legislature were reduced this year. These two actions result in an overall savings to the County of approximately \$1.4 million. The proposed budget includes a 5% cost-of-living increase for staff, costing approximately \$900,000. Even with the requested appropriation for the 5% increase, the budget reflects a net reduction of approximately \$500,000.

Revenue Trends -The Proposed Budget was developed in consideration of the economic stabilization and the resulting moderate increases to tax revenues. The County's major sales tax revenues account for 16% of the total budget; they support general operations and help offset property taxes. Administration will continue to estimate revenues in a conservative but reasonable manner, based on current economic trends and historical data which appear to indicate a continued slow growth rate recovery.

County Administrator's Budget Message

After property tax, the Local Government Half-Cent Sales Tax is the single, largest revenue source in the General Fund. This important sales tax source equates to 51.7% of sales tax revenue received in the General Fund, and additionally serves as the largest revenue source used to support Growth Management activities in the Planning, Zoning, and Code Enforcement Fund.

Consistent with the economic downturn, the Half-Cent Sales Tax revenues decreased in each of FY 07, 08, and 09. However, in FY 10 we saw a reversal of that trend; revenues ticked upward for the first time in three years, increasing 2%. FY 11 receipts continue to increase; revenue received as of September 2011 is 9.55% above September 2010.

The County's other revenue sources include the Tourist Impact Tax and the State Shared Revenue proceeds. These are significant local economic indicators, and both reflect increases; revenues are up 14.6% and 5.3% respectively, over last year.

Ad Valorem Taxes -With the FY 2012 proposed budget, we continue to reduce the ad valorem tax levy. The proposed budget for FY 2012 includes General Fund expenditures in the approximate amount of \$78.9 million. Over the past three years, we have reduced the ad valorem tax levy by \$6.4 million.

- FY 10 Ad Valorem Tax Levy: \$85.3M
- FY 11 Ad Valorem Tax Levy: \$82.2M
- FY 12 Proposed Ad Valorem Tax Levy: \$78.9M



Reserves – We are happy to report very healthy reserves in the General Fund fund balance. As of September 30, 2010, the fund balance in the General Fund is \$33.5 million. This was accomplished by controlling spending, reducing employee staffing levels, implementing purchasing freezes, and utilizing conservative revenue and expenditure estimates. Approximately 1/3 of this amount is set aside for hurricane/disaster purposes. The FY 2012 budget was developed by bringing an estimated fund balance forward of \$33 million.

Management does not seek to further increase this number; in fact, the proposed budget contemplates a conservative and responsible drawdown of surplus fund balance, by approximately \$2.7 million.

The proposed budget has additional surplus funds over and above the four-month minimum requirement, which should be available to help offset any additional revenue reductions that may be experienced, as well as future capital infrastructure needs and unanticipated unfunded mandates that may be imposed upon us.

County Administrator's Budget Message

General Operating Fund- Fund Balance							
				Operating Capital			
				Budget	4 Months	5 Months	6 Months
FY 2012 Operating Budget				46,907,789	15,635,930	19,544,912	23,453,895
Hurricane/Disaster Reserve					10,000,000	10,000,000	10,000,000
Minimum Fund Balance					25,635,930	29,544,912	33,453,895

In addition, all other funds' fund balances have stabilized, and each meets the 3-month minimum requirement.

Comprehensive Plan – When the 2010 Comprehensive Plan took effect in July of 1997, the County focused its' attention to implementation. Much has transpired since then and the County has been funding significant parts of that plan.

In 1999, the Governor and Cabinet, sitting as the Administration Commission, adopted a new multi-year work program requiring the County, in conjunction with a variety of other agencies, to meet certain goals over the life of the work program. In recent years, the County has made substantial strides. Fiscal year 2011's budget included \$310,000 for Comprehensive Plan implementation, with completion of the plan scheduled in FY12. General work associated with the wastewater program has been funded with the use of M.S.T.U funds. However, the capital costs are being handled mostly through the capital program. With the wastewater program being an unfunded mandate from the State, it has been difficult to fund the entire project (in excess of \$200M).

A major effort during the year in reference to implementing and improving the Comprehensive Plan will be the continuation of the Livable CommuniKeys Program. This will continue on Big Pine Key in conjunction with the habitat conservation program and the countywide carrying capacity study. There are program areas for Stock Island and two additional areas in the Lower Keys from Little Torch to Sugarloaf and Rockland to Saddlebunch. In the Upper Keys, there will be an ongoing Livable CommuniKeys Program in Key Largo and Tavernier.

Human Service Organizations – During the preliminary budget discussions, the Board of County Commissioners reviewed the level of funding available for non-profit community based organizations. As in the past there were additional requests from a variety of nonprofit agencies, the dramatic upward trend in funding the not-for-profit organizations is not new. Under the philosophy of devolving power back to the states, the federal government has provided states with additional responsibilities for programming yet has provided fewer resources to support these programs. The county has tried to provide the requests of all of the not-for profits, but again, property tax reform has limited what the county can provide. This budget maintains the current level of funding for community-based organizations.

County Administrator's Budget Message

Likewise, the states have been shifting more programs, especially in the human and social service category, back to local communities with less funding support than previously provided. Since community needs continue to exist and to grow, local government frequently becomes the last refuge to provide the much needed funding for community service organizations, and so there are funding cuts in this area as well.

Solid Waste and Recycling Rates – The impact of hurricane and tropical storm clean-up costs from 1998 and 1999 have caused some concern in reference to the rates. Similarly, these concerns will become apparent again as the county continues to recover from the storms of 2005 and Hurricane Wilma which struck the county at the beginning of fiscal 2006. After the 2009 budget process, the Administration was concerned that there would be a need to increase the residential collection rate to cover the cost of residential collection, recycling, related programs, haul out and the declining fund balance to a level that was getting dangerously low. Efforts have succeeded in stabilizing haul out rates for the past four years and next four years, doing away with various cost elements in the contract with the haul out contractor. New franchisee agreements have been negotiated and adopted. However those efforts were not enough and the Board of County Commissioners did approve to increase the FY10 collection rates for the first time in 14 years and make small incremental adjustments on a bi-annual basis a nominal increase was approved for FY12. This effort will help increase the fund balance over the next several years.

Key West International Airport Terminal Renovation Project (Terminal Complex) –On April 19, 2006 the Board of County Commissioners approved a plan of finance for the New Terminal Complex at Key West International Airport. The county's engineer URS has estimated the total project cost to be \$31,186,901 not including interest and other debt issuance costs. This cost has also been by the County's Financial Advisors and Airport consultants in the analysis of financial feasibility. The majority of the project cost will be funded by a (VRDO) Variable Rate Demand Obligation. \$8.0 million of the cost has been pledged by the county in the Capital improvements plan, which will cover the non-(PFC) Passenger Facility Charge approved portions of the project. The current plan of finance assumes \$8.708 million in state grants and \$4.6 million of (FAA) Federal aviation Administration (AIP) Airport Improvement Grants which will be used to advance repay the V.R.D.O's. The Airport Terminal Project was completed in 2009 with use of the new facility beginning in June.

Road & Bridge Fund- One of the major changes that the Board of County Commissioners approved during FY09 was to increase motor fuel gas taxes in order to stabilize the fund balance in this fund. Prior year's efforts to stabilize this fund did help but as the county continued to share gas tax revenues with municipalities and decreasing state shared constitutional gas tax revenues, the fund balance decreased over the last several years. Implemented January 1, 2010, motor fuel gas taxes were increased 4 cents from 6 to 10 cents per gallon, while diesel fuel gas taxes will remain the same at 13 cents per gallon.

County Administrator's Budget Message

CONCLUSION

Planning for Future Challenges

We remain vigilant in our fiscal management and oversight of future expenses, a large portion of which are beyond our control such as retirement rates, health care costs and energy. We also continue to carefully monitor and anticipate costs associated with unfunded mandates from the State. As state government continues to sort out its priorities and approaches to critical services, Monroe County is being asked to share more of the burden. Revenue options available to us for these cost shifts and unfunded mandates are limited and largely controlled by state leaders reluctant to authorize new sources.

This issue, in addition to pending reductions in federal procurement and spending, will continue to be challenges in the years ahead.

While we are fully cognizant of the fragility of the slow recovery in the national and local economy, this budget reflects a cautious optimism. Tourism, our main economic engine is healthy; revenues reversed course and reflected increases; and property values have stabilized, with no further decline projected for next year.

The establishment of better operational and management practices have helped the County weather the economic downturn/correction and emerge well-prepared to respond to the gradual return of economic growth. In short, we have proven to be an elastic organization capable of adjusting to the economic environment.

Although the economy is showing signs of improvement, economists are predicting a slow recovery over the next couple years. As such, the stability of our property tax base and the anticipation of another decrease for FY12 still remain major budget concerns.

We remain vigilant in our management of future expenses, a large portion of which are uncontrollable such as retirement rates, energy/fuel, emergency vehicles, and insurance costs, whose increases may exceed that of our revenues.

We also continue to carefully monitor and anticipate costs associated with unfunded mandates from the State, especially as it attempts to balance its deficit budget by passing costs down to the local level. The county remains opposed to the imposition of unfunded mandates and will continue to espouse this position in the next legislative session.

Final thoughts

I would like to express my gratitude to all of those who have contributed to the development of this proposed budget. It is a team effort and reflects the collective commitment of your County staff to develop a fiscally responsible and sustainable budget that continues to preserve and enhance County services.

County Administrator
September, 2011



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Monroe County
Florida**

For the Fiscal Year Beginning

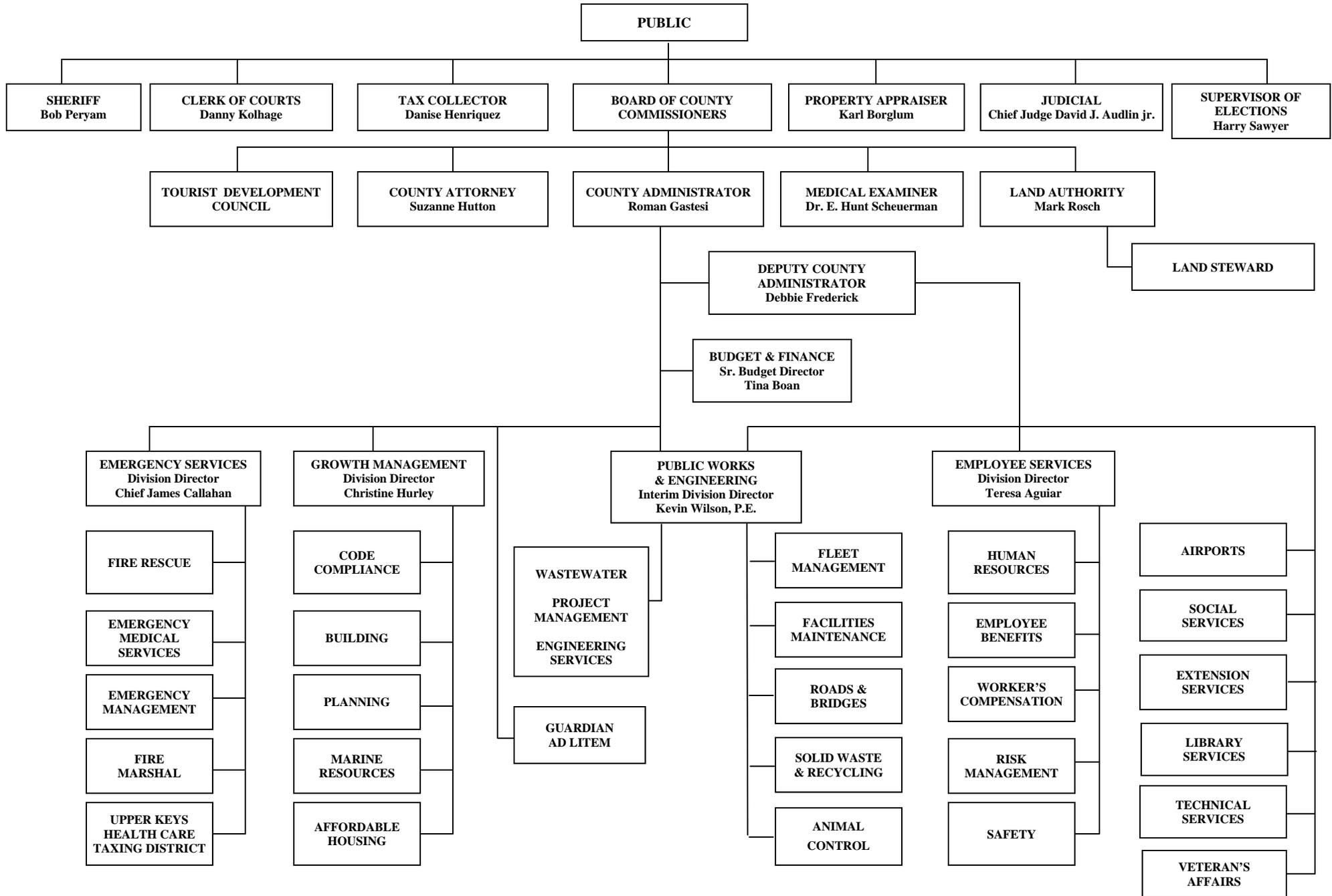
October 1, 2010

President

Executive Director

Adopted Monroe County Organizational Chart

9/2011





Statistical and Supplemental Data

GEOGRAPHIC AREA

Monroe County is the southernmost county in Florida and the United States. It is made up of the Florida Keys and portions of the Everglades National Park and Big Cypress National Preserve. These parks are mostly uninhabited mainland areas. Most known are the Florida Keys with its string of islands connected by U.S. Highway 1, which ends in Key West, 150 miles southwest of Miami. Key West is the largest island in the chain with a natural deep water harbor.

In total area, Monroe County is comprised of 3,737 square miles, 27% land area and 73% water area¹. The Florida Keys proper are an elongated, curved bow like chain of low lying rocky islands over 220 miles in length. They extend from the southeastern tip of the Florida peninsula to the Dry Tortugas and lie between the Gulf of Mexico and the Atlantic Ocean. Just miles offshore on the Atlantic side of the keys is the only living coral reef in the continental United States. No point, in the keys, is more than four miles from water.

HISTORY

1513- On his search for the “Fountain of Youth”, Spanish Explorer Juan Ponce de Leon first landed near St. Augustine and then sailed south passing along the Florida Keys. The “Age of Exploration” helped create a trade route between Europe and Central and South America with a port stop in Cuba, which is 90 miles south of Key West.

1822-A small naval depot was created in Key West to help rid the area of pirates. Due to its’ location between the Atlantic Ocean and the Gulf of Mexico and a deepwater channel, Key West today remains an important military post.

July 2, 1823-An act of the Territorial Legislature established Monroe County as the 6th county in the Florida territory. Monroe County was named after then President James Monroe, our 5th U.S. President, who served between 1817 and 1825.

1828-The City of Key West was incorporated and became the county seat. Population at that time was less than 600 people and the main industries were salvaging shipwrecks from the reef and fishing.

Late 1800’s-The economy in Key West evolved from ship salvaging to cigar production. At the height of the cigar industry there were approximately 200 cigar factories in Key West producing 100 million hand rolled cigars annually². One of those cigar factories, the E. H. Gato Building, today is home to Monroe County government offices.

1912-The Florida Keys were changed when Henry Flagler’s railroad (Florida East Coast Railway) was completed and the first train arrived from Miami to Key West. This meant that the islands were connected by rail instead of using a ferry system to get from island to island.

By 1930- Manufacturing competition from Tampa and Ybor City put an end of Key West’s hand rolled cigar industry.

The Hurricane of 1935 ended rail service in the Keys when portions of the tracks in the Upper and Middle Keys were destroyed. Due to costs, those tracks were never rebuilt. Still today, you can see a rail bridge at Bahia Honda State Park.

¹Source: Florida Statistical Abstract 2010, University of Florida, Bureau of Economic and Business Research

²Source: www.en.wikipedia.org/wiki/Key_West

1938-The United States Government rebuilt the rail lines as an automobile highway and became an extension of U.S. Highway 1. This meant that there was a highway along the East Coast of the United States linking Key West to Maine. Tourism was able to evolve into the major industry that it is today.

1940's-At the beginning of World War II, the U.S. Navy increased its presence around Key West. Naval Air Station (NAS) Key West is now a training site for Navy pilots. Trumbo Annex is now a docking area for the U.S. Coast Guard. Truman Annex was a submarine pen and used for the Fleet Sonar School².

1969-The first cruise ship docked at the Navy's pier in the Truman Annex². Key West is now a port of call for many cruise ships.

Demographics

Population ¹	1990	2000	2006	2007	2008	2009	'09 estm vs '00
	Census	Census	Estimate	Estimate	Estimate	Estimate	Census % Change
Unicorp. Area	52,032	36,036	36,466	35,749	34,788	36,268	0.64%
Key West	24,832	25,478	25,319	24,629	23,024	23,178	-9.03%
Marathon		10,255	10,650	10,396	10,097	10,295	0.39%
Islamorada		6,846	7,057	7,149	7,113	7,120	4.00%
Key Colony Beach	977	788	857	857	854	859	9.01%
Layton	183	186	206	207	205	205	10.22%
Population Total	78,024	79,589	80,555	78,987	76,081	77,925	-2.09%

Islamorada incorporated in 1998 Marathon incorporated in 2000

Components of Change¹ Total decrease (2009 vs 2000) -1,664 (natural increase 439, net migration -2,103)

2009 Census Demographic Profile

General Characteristics

Total Estm. Population ¹	77,925
Male	40,900
Female	37,100
Median Age	46.2 years
Under 17 years	13,378
18 to 34 years	13,440
35 to 54 years	24,344
55 to 64 years	12,870
65 years & over	13,893

Social Characteristics³

Population 25 years & Over	57,079
High school graduate or higher	89.7%
Bachelor's degree or higher	28.6%
Civilian veteran's (18 years & over)	8,863
Foreign born	12,176

Economic Characteristics³

Average household size ³	2.36	In labor force (16 years & older)	41,078
Average family size	2.90	Median household income	\$54,946
Total housing units ⁶	53,852	Median family income	\$67,994
Occupied units	30,831	Families below poverty level	7.0%
Owner occupied	20,519	Individuals below poverty level	10.0%
Renter occupied	10,312		
Vacant units	23,021		

¹Source: Florida Statistical Abstract 2010, University of Florida, Bureau of Economic and Business Research

²Source: www.en.wikipedia.org/wiki/Key_West

³Source: www.factfinder.census.gov

2008 Census Demographic Profile (cont.)

<u>Housing Characteristics</u> ³	Monroe Co.	U.S. Average	<u>Registered Voters</u> ⁴ , as of 11/30/2011	
Owner-occupied homes	20,519		Affiliation	
Median value (dollars)	570,500	187,500	Republican	18,975
Median of selected monthly owner costs			Democrat	17,216
With a mortgage (dollars)	11,492	1,521	No Party	<u>14,400</u>
Not mortgaged (dollars)	9,027	431	Total Reg. Voters	50,591

<u>Personal Bankruptcy Filing Rate</u> ⁵	Monroe County	Florida
(per 1,000 population)		
2000	2.10	4.45
2009	3.30	4.87
2010	3.89	5.72

Total Personal Income ¹			Per Capita Income ¹		
	in Dollars	% Change		in Dollars	% Change
2008	4,531,670	0.5	2008	61,825	0.6
2007	4,511,348	5.2	2007	61,446	6.2
2006	4,287,418	10.8	2006	57,857	13.9
2005	3,868,314	9.7	2005	50,809	12.2
2004	3,526,669	12.3	2004	45,271	13.7
2003	3,140,067	3.9	2003	39,808	4.0
2002	3,022,925	0.4	2002	38,283	0.6
2001	3,010,020	-0.4	2001	38,051	0.1
2000	3,022,845	--	2000	38,031	--

Economy

2011 First Quarter Census of Employment and Wages⁶

Industry	Average Establishment	Average Employment	Average Weekly Wage
Total, all industries	4,092	35,648	\$687
<u>Goods- Producing</u>	<u>582</u>	<u>2,372</u>	<u>\$618</u>
Construction	496	1,983	\$623
Manufacturing	58	172	\$637
Natural Resources & Mining	28	216	\$553
<u>Services- Producing</u>	<u>3,510</u>	<u>33,277</u>	<u>\$692</u>
Trade, Transprt & Utilities	936	7,243	\$671
Prof. & Bus. Services	676	2,700	\$922
Leisure & Hospitality	673	12,325	\$530
Financial Activities	452	1,958	\$760
Other Services	354	1,250	\$619
Education & Health Services	280	4,290	\$814
Public Administration	73	3,070	\$967
Information	59	438	\$960

¹ Source: Florida Statistical Abstract 2009, University of Florida, Bureau of Economic and Business Research

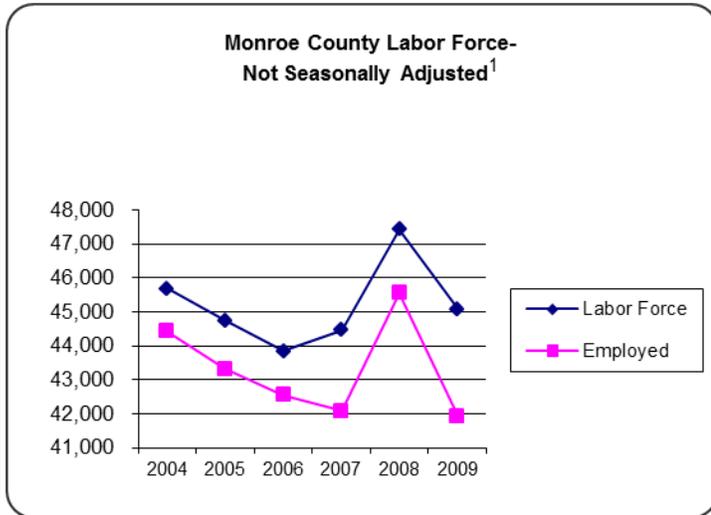
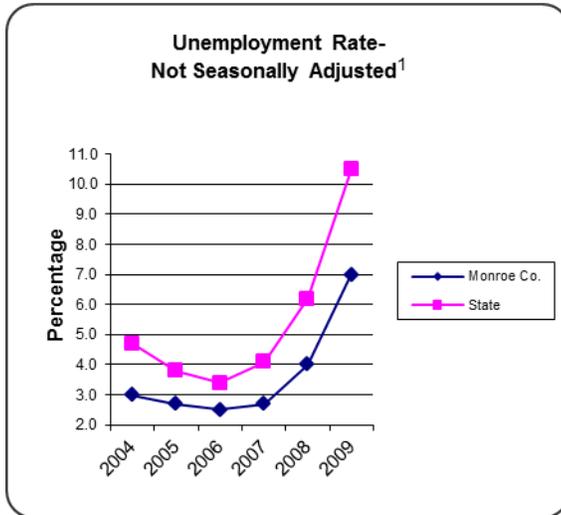
³ Source: www.factfinder.census.gov

⁴ Source: www.keys-elections.org

⁵ Source: www.EDR.state.fl.us/county%20profiles/monroe.pdf

⁶ Source: www.fred.labormarketinfo.com/lmi/are/areaprofiledata

Economy (cont.)



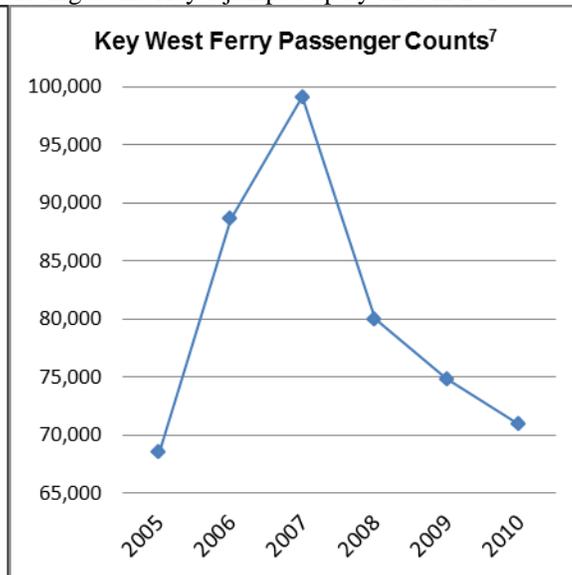
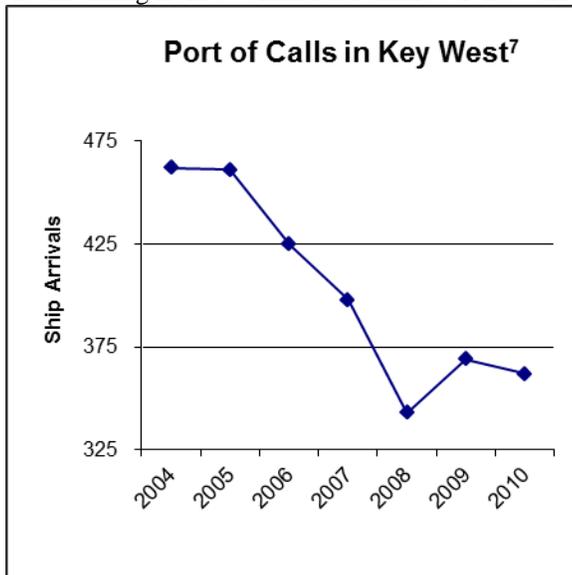
Fishing Industry

Fish and Shellfish Landed by Pounds¹

	2005	2006	2007	2008	2009	'09 vs '08 change
Fish	6,559,015	5,653,845	4,089,441	3,501,677	4,305,970	804,293
Shellfish	<u>6,139,730</u>	<u>6,761,433</u>	<u>5,389,424</u>	<u>4,553,244</u>	<u>2,869,806</u>	<u>(1,683,438)</u>
Total	12,698,745	12,415,278	9,478,865	8,054,920	7,175,775	(879,145)
# of Trips	34,946	33,907	34,268	24,780	17,298	(7,482)

Tourism

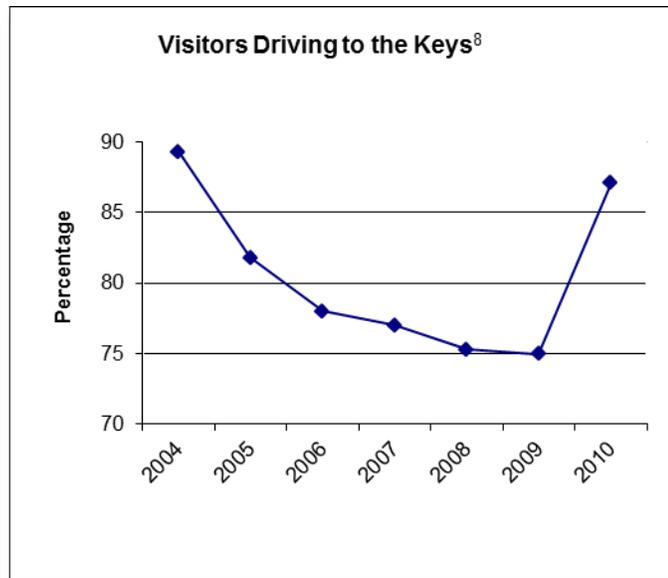
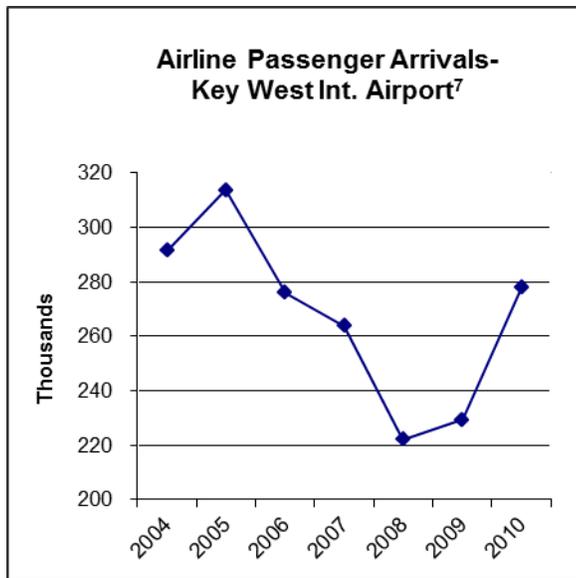
2010 saw a slight decrease in the number of cruise ships stopping in Key West's port and a number of passengers disembarking at the Key West Ferry Port. However, the Key West International Airport saw a slight increase in the number of passengers disembarking from 5 commercial airline services and driving to the Key's jumped up by 12% in 2010.



¹ Source: Florida Statistical Abstract 2010, University of Florida, Bureau of Economic and Business Research

⁷ Source: Keywestchamber.org/cominfo/trends.pdf

Tourism (cont.)



Public Lodgings- 2009 ¹				Tourist Facilities- 2010 ¹			
	# of	Units	# of		# of	Units	
Apartment Buildings	110	1,923	Licensed Hotels	32	2,859		
Rooming Houses	4	19	Licensed Motels	195	5,195		
Rental Condominiums*	622	4,787	Licensed Food Estb.	470	43,828		
Transient Apartment Bldgs**	151	949					

*Rental condominiums include resort condominiums and resort dwellings.
 **/Apartments with rent for 6 months of less.

Monroe County Lodging Occupancy ⁸	2004	2005	2006	2007	2008	2009
By Percentage	71.2	70.0	66.5	68.1	67.5	70.3

In the Monroe County Tourist Development Council (TDC) FY2010 Visitor Profile Survey, it reports that 19% of the visitors to the Florida Keys are other Floridians, followed by visitors from New York, New Georgia, New Jersey and Pennsylvania. 33% of the visitors are from other countries. Top of the list of foreign visitors are from Canada and the Scandinavian countries. The average length of stay was 5.64 nights. While here, those surveyed ranked Dining Out as their favorite recreational activity. Other top recreational activities include (in order by ranking) sightseeing, nightlife/going out to bars, viewing wildlife and beach activities.

Climatological Data

2009 Climate¹

Coolest Month	February	Avg. High Temperature	73.6 degrees
Warmest Month	July	Avg. High Temperature	91.5 degrees
Rainiest Month	November	Avg. rainfall amount	6.63 inches
Driest Month	February	Avg. rainfall amount	0.65 inches

of 2005 Hurricanes - 4 Dennis, Katrina, Rita and Wilma

of 2008 Tropical Storms/Hurricanes - 3 Fay, Gustav and Ike

¹ Source: Florida Statistical Abstract 2010, University of Florida, Bureau of Economic and Business Research

⁷ Source: Keywestchamber.org/cominfo/trends.pdf

⁸ Source: Monroe County Tourist Development Council; Smith Travel Research

Other Facts

Monroe County State Sales Tax Collections⁹

	Gross Sales	Taxable Sales	State Sales & Use Taxes
7/10-6/11	3,618,402,673	2,435,165,777	148,732,703
7/09-6/10	3,073,016,741	2,299,317,517	141,086,898
7/08-6/09	3,464,379,614	2,286,360,367	140,376,669
7/07-6/08	3,878,474,578	2,622,059,301	162,503,803
7/06-6/07	3,874,241,656	2,636,062,389	163,008,180
7/05-6/06	3,838,495,770	2,611,342,105	166,495,359
7/04-6/05	3,607,932,348	2,516,205,809	155,801,474
7/03-6/04	3,359,526,809	2,360,836,654	145,291,415

Local Government Tax Receipts⁹

	Local Option Sales Tax	Tourist Dvlpmt Tax	Convent. & Tourist Impact Tax	Voted One Cent Local Gas Tax	Non Voted Local Option Gas Tax
7/10-6/11	35,038,617	22,602,771	5,385,588	493,707	2,954,249
7/09-6/10	33,272,239	19,447,518	4,870,711	238,328	3,216,989
7/08-6/09	32,776,015	14,480,757	4,716,639	45,487	3,203,467
7/07-6/08	36,158,551	16,204,567	5,401,522	53,733	3,558,859
7/06-6/07	36,012,488	14,596,878	4,925,628	60,687	3,640,214
7/05-6/06	35,468,699	14,179,131	4,726,377	67,548	3,809,149
7/04-6/05	35,018,568	14,393,102	4,797,701	63,605	3,840,166
7/03-6/04	33,386,252	13,840,916	4,613,638	47,582	3,882,858

Assessed Value and Estimated Actual Value of Taxable Property ¹⁰

Year	Real Property		Commercial	Less:	Total Taxable Assessed Value
	Residential Property	Commercial Property	Personal Property	Tax Exempt Property	
2010	\$21,215,584,170	\$9,788,898,986	\$868,306,307	\$9,548,521,981	\$22,324,267,482
2009	\$26,415,781,465	\$10,012,549,128	\$848,143,322	\$10,710,450,011	\$26,566,023,904
2008	\$29,832,407,840	\$10,159,577,233	\$832,432,665	\$12,278,283,098	\$28,546,134,640
2007	\$29,148,380,910	\$9,525,652,503	\$838,832,346	\$12,995,937,305	\$26,516,928,454
2006	\$22,987,248,461	\$8,515,526,423	\$771,401,532	\$10,526,309,471	\$21,747,866,945
2005	\$17,419,554,907	\$8,117,316,077	\$707,161,448	\$8,908,126,876	\$17,335,905,556
2004	\$14,084,761,001	\$6,335,756,339	\$669,026,769	\$6,382,682,766	\$14,706,861,343
2003	\$11,388,166,555	\$6,038,712,194	\$673,290,788	\$5,416,336,535	\$12,683,833,002

⁹Source: www.myflorida.com/dor/taxes

¹⁰ Source: Monroe County Comprehensive Financial Report 2010

Other Facts

Government Structure

Governing Body	Board of County Commissioners (BOCC)
# of Elected Officials	5
Length of Terms	4 Years
Mayor	Chosen annually by fellow commissioners at November meeting
Chief Administrative Position	County Administrator
Form of government	Constitutional County
Date originally established constitutionally	July 3, 1823

County Employees 1,220

Board of County Commissioners	504
Sheriff	463
Clerk of Circuit Court	97
Tax Collector	64
Property Appraiser	52
Judicial Administration	26
Supervisor of Elections	11
Public Defender	2
State Attorney	1

Police Protection

# of stations	5
Law Enforcement	294
Corrections	188
Court Security	22

Education¹¹

Community College	1
# of Campuses	3
High Schools	3
Middle Schools	1
Elementary Schools	4
Middle/Elementary Schools	3
# of Students	7,377

Fire & Ambulance Services*

# of stations	8
# of vehicles/apparatus	31
# of employees	94
# of volunteers	69
*(for unincorporated Monroe County areas)	
Trauma Star Medical Helicopter	1
# of employees	7

Recreation

State Parks ¹	10
Park Attendance (2005-2006) ¹	1,756,526
(2006-2007)	1,831,746
(2007-2008)	1,970,153
(2008-2009)	1,950,024
(2009-2010)	1,756,553

County Owned Parks	17
County Owned Beaches	4
County Owned Boat Ramps	8
County Owned Pool	1
# of Libraries	5
Collection volumes	189,866

Health Care

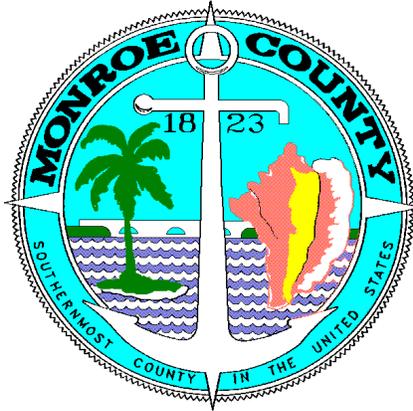
# of Hospitals	3
# of beds	218
County Owned Assisted Living Facility	1
# of beds	16

County Roads

# of County roads maintained	1,537
Miles of roads maintained	389

¹Source: Florida Statistical Abstract 2010, University of Florida, Bureau of Economic and Business Research

¹¹Source: www.keysschools.com/demographics



EXECUTIVE SUMMARY

Introduction to County Budgeting

Defining a Budget

In simple terms, a budget is an entity's plan for its financial resources. It is an estimate of proposed expenses for a given period and the proposed means of paying for them. Two basic components of the budget are the revenue section and the expenditure section.

Defining Revenue and Expenditure

Revenue is an increase in the financial resources of a government. Some examples of local government revenues are property taxes, assessments, permits and fees, licenses, fines, charges for service, grants, and payments from other governments. Monroe County has a large variety of revenue sources.

An expenditure is a decrease in the financial resources of a government. Expenditures include, for example, current day-to-day expenses such as salaries, payment of principal and interest on long term debt and bonds, utilities and material costs, and purchase of vehicles, equipment or property.

Budget Structure – Fund Accounting

An important concept in government accounting and budgeting is subdividing the budget into what are called "funds". This is called fund accounting. Fund accounting allows a government to budget and account for funds restricted by law or policy. These funds allow the County to segregate certain revenues and then account for expenditures from these revenues.

The County budget has approximately 59 funds. These funds can be compared to a company spreading its business among 59 banks. The County uses these funds for example, to make payments on different types of County debt or to track fees collected to pay for certain County services.

Each of these funds must balance - that is, revenues must equal expenditures - and each must be separately monitored. The County budget, adopted each year by the Board of County Commissioners (BOCC), is actually the total of the separate funds or accounts.

Rationale for the Budget Structure

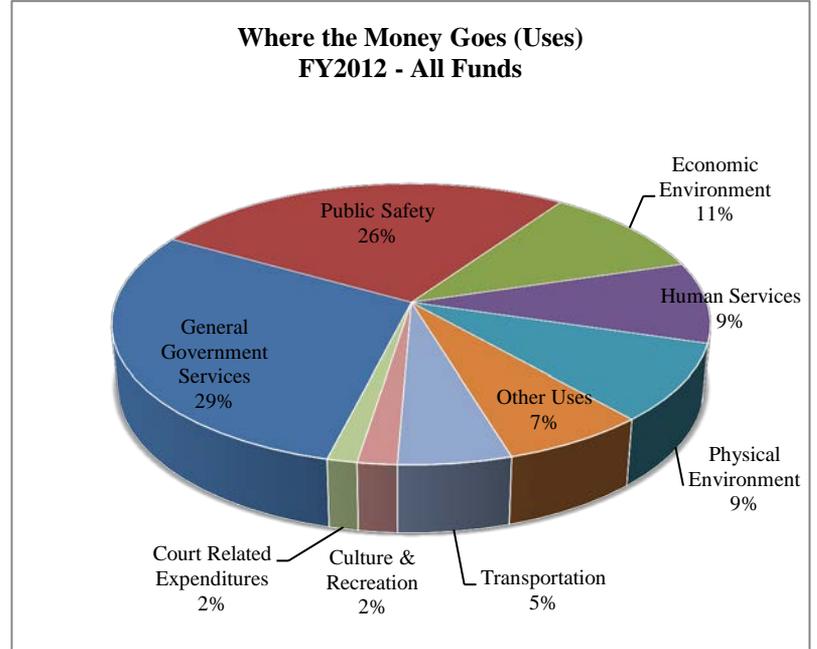
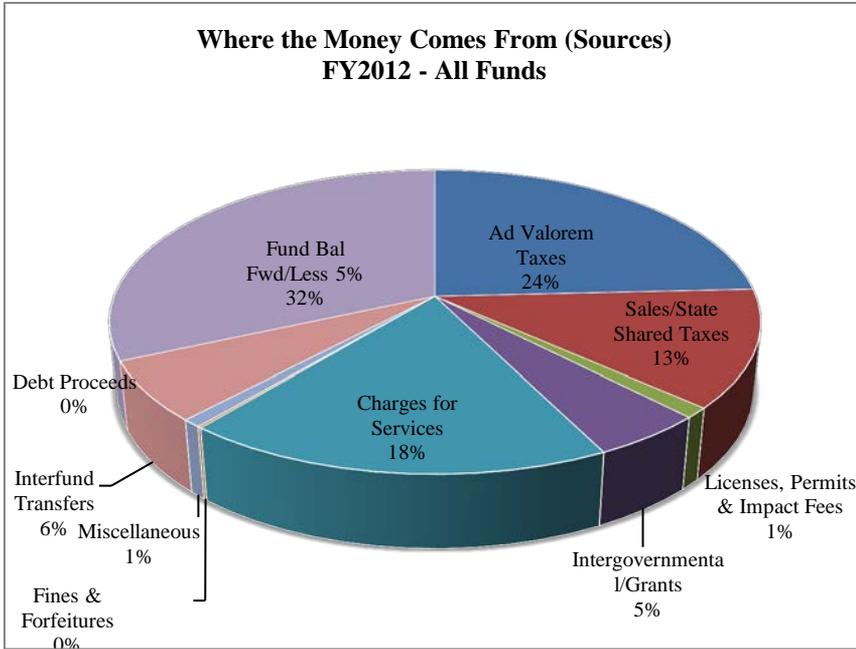
Monroe County produces its budget in conformance with rules and regulations developed for local governments. While it does not take an accountant to understand a local government budget, the reader should understand the County develops its budget in accordance with uniform accounting concepts and budgeting standards. Some of the more important standards are:

- ***National Accounting Standards*** - Just as businesses follow what are known as generally accepted accounting principles (abbreviated as "GAAP"), governments follow national standards for financial reporting. A government using consistent standards can look at itself over time to measure its financial strengths. Comparative measures of performance can then be made with other units of government. Some of the standards Monroe County uses are those of the Government Finance Officers Association (GFOA) and the Governmental Accounting Standards Board (GASB).
- ***State of Florida Budgeting Standards*** - The State of Florida establishes budgeting and financial rules for local Florida governments. An example is its rule for timing of the annual budget cycle. The fiscal year for counties begins October 1st and ends September 30th of the following calendar year. Another example is its rule about how a county adopts a budget and how a county sets property tax rates.
- ***Federal and State Grant Requirements*** - Monroe County receives grants from several federal and state agencies. To insure the County uses these funds for specific programs, these agencies require the County to keep these grant funds separate from other County revenues. This segregation requires a more complex financial structure to manage these "restricted" dollars.
- ***Local Budgeting Standards*** - Finally, the Board of County Commissioners establishes uses for some fees collected by the County to insure they are spent on specific programs. Impact fees and permit fees are examples of revenues with such self-imposed restrictions.

Introduction to County Budgeting

Balancing the County Budget

Unlike the federal government, Florida law states a county must have a balanced budget. The amount of the proposed revenues must equal the expenditures for 59 funds. When OMB "balances the budget," the revenues must balance the appropriations for each fund and thereby for the entire budget. This means Monroe County has no budget deficit.



Sources	FY11 Adopted	FY12 Adopted	% of Total
Ad Valorem Taxes	81,706,372	77,411,101	24%
Sales/State Shared Taxes	37,117,648	39,774,060	12%
Licenses, Permits & Impact Fees	3,520,000	3,467,641	1%
Intergovernmental/Grants	17,199,108	15,566,239	5%
Charges for Services	58,862,196	58,455,095	18%
Fines & Forfeitures	509,000	530,420	0%
Miscellaneous	2,691,411	2,620,852	1%
Interfund Transfers	22,948,777	20,374,193	6%
Debt Proceeds	0	0	0%
Fund Bal Fwd/Less 5%	96,454,379	101,278,803	32%
Total Sources	\$321,008,891	\$319,478,404	100%

Uses	FY11 Adopted	FY12 Adopted	% of Total
General Government Services	82,798,912	93,746,828	29%
Public Safety	78,952,949	84,318,983	26%
Economic Environment	28,673,684	34,157,017	11%
Human Services	33,441,508	29,757,239	9%
Physical Environment	33,807,045	28,475,311	9%
Other Uses	29,762,330	21,683,033	7%
Transportation	23,505,219	16,954,184	5%
Culture & Recreation	5,500,287	5,902,866	2%
Court Related Expenditures	4,566,957	4,482,943	1%
Total Uses	\$321,008,891	\$319,478,404	100%

Introduction to County Budgeting

An Important Revenue – Property Taxes

A "property tax," more specifically called an "ad valorem" tax, is a tax based on the value of the property. We derive the term, "ad valorem" from the Latin phrase meaning "according to value."

In Florida, there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax, and the tax rate. Each county's Property Appraiser's Office calculates property values and Florida law dictates the exemptions. The tax rates are set by the various local governments authorized to collect property taxes according to Florida law.

The ad valorem tax rate is expressed in "mills." A mill equals \$0.001. The rate at which the tax is charged is called the "millage rate". If the ad valorem tax rate is 8 mills, the "millage rate" is 8 mills. This means that per dollar of property value, a property or ad valorem tax of \$0.008 is paid. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at \$10,000 and the millage rate is 8 mills, you would pay \$8 per \$1,000 value or \$80.

Other Major Revenue Sources

Revenue sources that are authorized by the Florida legislature include Constitutional and County Fuel Taxes, County Revenue Sharing Program, Local Government Half-Cent Sales Tax Program, and State Housing Initiative Partnership Program. Other revenue sources that are authorized by local governments include Communications Services Tax, Local Business Tax, One Cent Infrastructure Surtax, Motor and Diesel Fuel Taxes and Tourist Impact Tax.

Other Sources of County Revenues

Also Monroe County raises revenues from sources such as licenses and permits, other federal and state sources, charges for services, fines and forfeitures, grants, rents and interest.

It is important to understand the County has the ability to combine property taxes and other revenues to support a broad range of activities. The County also uses property taxes and other revenues to supplement programs receiving grant funds from the state and federal government. If grant or other funding decrease, the County must decide whether to raise tax revenues to support these various programs rather than reduce service.

The Dual Roles Florida Counties Serve

In Florida, a county may serve a dual role. It can provide some services to all county residents regardless of whether or not the residents live in a city. These services are called "countywide" and use the *Countywide Property Tax* as a means of financing. It may also provide municipal-type services to residents in the unincorporated areas. These areas are portions of the county, which are not incorporated as cities. These services are called "MSTU" services and use *Municipal Services Taxing Unit Property Tax* as one of the means of financing these services.

Multiple Taxing Authorities - Florida law allows a county to charge one property tax rate countywide for services provided to the entire county population. State law also requires a county to charge another property tax rate in only the unincorporated area for the city-type services supplied by the county. If you look carefully at your annual tax bill, you will see several lines for the various property taxes:

The General Revenue Fund - The "General Revenue Fund" line in your tax bill is a county-wide tax that finances a diverse number of services such as environmental protection, shelter and care for impounded animals, general assistance for the indigent, public facilities maintenance, and libraries. It also pays for a variety of administrative functions required of a large organization: computer systems, communications purchasing, budget, human resources, finance and legal services.

The Law Enforcement, Jail, Judicial Fund - The "Law Enforcement, Jail, Judicial Fund" line on your tax bill is a countywide tax that pays for operation of the Sheriff's Department, jail maintenance and the County's court support system.

The Health Clinic - This is a countywide tax used to support the operation of the County's public health clinic.

The General Purpose MSTU - Another name for the property tax on the unincorporated area is the *Municipal Services Taxing Unit Property Tax*, or General Purpose MSTU tax. This line in your tax bill pays for services

Introduction to County Budgeting

normally provided by municipalities. MSTU services and includes land use planning, zoning, fire marshal, code enforcement, emergency medical services, fire services, and maintain county parks.

There are also separate property taxes levied for special assessment tax districts such as *Fire and Ambulance*, *Mosquito Control and South Florida Water Management*. Monroe County also taxes for the operation of its schools under the separate authority of the *School Board*.

Special Assessment Property Tax

A non-ad valorem assessment, also called a special assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties. The value of the property is not considered when calculating a special assessment. Instead, the cost of the facility or the service is allocated to the properties in a defined area. This allocation is based on the degree to which the property will reasonably benefit from the facility or service. It is important to note that Monroe County is not the only jurisdiction levying these special assessments in the unincorporated area. There are a number of separate special assessment districts and with the ability to levy these assessments.

Other Governments in Monroe County

One frequent misunderstanding is that the Monroe County Board of County Commissioners oversees the local school system. While school boards in other states have their budgets approved by the county commissioners or the county board of supervisors, school districts in Florida are *separate taxing authorities*. The property tax levy for the school system is separate from the County's on the annual tax bill. Other units of government which levy property tax separately from Monroe County are the *Mosquito Control District* and a multi-county district -- the *South Florida Water Management District*. There are also five cities in the county: Key West, Islamorada, Marathon, Layton and Key Colony Beach. These cities have separate budgets and revenue sources.

Tracking the County's Budget

With 5,000 line items and dozens of organizations within its purview, Monroe County relies on computers with sophisticated budgeting software to help with budgeting and accounting.

Like many counties in Florida, the Monroe County Clerk of the Circuit Court performs the day-to-day accounting such as writing checks to vendors and processing payroll. The Monroe County Office of Management and Budget under the County Administrator prepares the budget using a computerized budget preparation system.

Developing the Budget

The process of compiling the annual budget is actually a year-round activity. The basis for the process is a framework of statutory deadlines established by the State of Florida. The County Administrator and the OMB Department staff establish the remainder of the process. County administration sets interim deadlines to insure necessary information is collected, priorities are determined, and recommendations can be made by the County Administrator to the Board of County Commissioners. The County Administrator has been designated to serve as the official budget officer for Monroe County, to the Board of County Commissioners, which, in turn establishes tax rates and adopts the annual budget.

While the process may change somewhat from year to year, an examination of the process illustrates the many steps to adopting an annual budget. An annual budget, including all such funds as required by law, shall be prepared and approved each fiscal year. The budget process is conducted in accordance with Chapters 125, 129, 200 and 218 of the Florida Statutes as amended. Monroe County processes the budget in four basic phases:

1. Planning Phase (January - March)
2. Preparation Phase (April - July)
3. Adoption Phase (July - September)
4. Implementation and Adjustment Phase (Year-round)

Planning Phase - Early in the budget process, OMB staff prepares budget instruction packages which are used by County departments to submit their annual budget requests. Departments are asked to develop statistical measures to describe the levels of services they offer. Management evaluates the statistical measures to determine what services can be maintained at a particular level of operational funding. During the planning phase, departments are

Introduction to County Budgeting

also asked to estimate their capital needs for the upcoming fiscal year as well as estimated needs for an additional six years. These estimates form the basis for the long-range *Capital Projects Plan*.

Preparation Phase – For all departments funded by the Board of County Commissioners (BOCC), the County Administrator gave the Division Directors their budget instructions during their March 10, 2011 Division Directors meeting. Internal service fund departments provide their revenue and expense estimates. All other departments were required to submit their expense estimates to OMB by March 24th. Most Constitutional Officers submit their budgets by June 1. The County Administrator conducts a series of budget review meetings with the departments and makes final decisions on a proposed *Tentative Budget* to be presented to the BOCC.

Adoption Phase - The County Administrator presents a proposed *Tentative Budget* to the BOCC at policy workshops in July. All policy workshops, as well as public hearings, are televised live and videotaped for re-broadcast. After receiving priorities from the BOCC in the policy workshops, the *Tentative Budget* is modified and a public hearing is held between 65 and 80 days following certification of taxable value. This hearing serves to explain the budget components and to receive requests and complaints from the public and amend the budget as they see fit. In accordance with State “Truth-in-Millage” (TRIM) requirements, the BOCC establishes tentative property tax millages which are publicly announced and mailed to all property owners in August. The BOCC schedules three public budget hearings in September: Key Largo, Key West and Marathon. The *Adopted Budget* and all final millages are formally approved at the last public hearing.

Implementation and Adjustment - Once the *Adopted Budget* is implemented on October 1, OMB monitors actual spending versus the budgeted spending. Changing circumstances usually require minor adjustments within department budgets during the year which are handled by requests to OMB. Any major adjustments that require movement of budgeted funds between departments must be approved by the BOCC by resolution or formal budget amendment in a properly noticed public meeting.

The multi-year *Capital Projects Plan* which is approved during the September public hearings should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally approved as a part of the *Adopted Budget* in September. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those “out years” are legally adopted in the process described above.

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Monroe County for its annual budget for the fiscal year beginning October 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Finding Information About the Budget

The budget for Monroe County is available in draft form any time after presentation of the tentative budget by the County Administrator to the Board of County Commissioners in early July. Based on the County Administrator's recommendations, OMB produces a budget summary. Copies of the summary document are available in the public libraries in July and August. Changes may be made in the **COUNTY ADMINISTRATOR'S TENTATIVE BUDGET PRIOR** to the public budget hearings in September.

In accordance with Florida law, the County also advertises a summary budget in a newspaper of general circulation prior to final adoption. After the Board of County Commissioners approves the budget in September, the OMB Department compiles the final budget document. Information on where detailed budget documents are available for public review can be obtained by calling the Monroe County OMB Department at (305) 292-4470.

Budget information is also available on the internet at the County's world-wide web site **www.monroecounty-fl.gov**.

The following is the schedule that was followed to adopt the Fiscal Year 2012 Budget:

**MONROE COUNTY BOARD OF COUNTY COMMISSIONERS
BUDGET CALENDAR, FISCAL YEAR 2012**

Approved Revised Timetable

Date 2011,	Day	RESPONSIBLE PARTY	REQUIRED ACTIVITY	REQUIREMENT REFERENCE
February 16,	Wednesday	Board of County Commissioners	Approval of the FY12 Budget Timetable. Agenda item to discuss FY12 budget funding for HSAB and non-profit organizations. Regular BOCC meeting Key Largo	
March 10,	Thursday	County Administrator, Division Directors	County Administrator will give Division Directors their budget instructions during the weekly Division Director's meeting.	Section 129.025 Florida Statutes
March 24,	Thursday	Division Directors, Department Directors, TDC Executive Director	OMB deadline for submission- budget requests for all Internal Service Funds and departments including TDC.	
April 25-28	Monday-Thursday	County Administrator, Division and Department Directors, OMB	County Administrator's internal budget review with Divisions/Departments and OMB. Capital Planning with be scheduled with Project Management	Section 129.025 Florida Statutes
May 6,	Friday	Division Directors, Department Directors, TDC Executive Director	Deadline for <u>final submission</u> of budgets to OMB from departments.	
May 15-20	Sunday-Friday		Governor's Hurricane Conference	
May 31,	Tuesday	Human Service Advisory Board	This is the last date to receive input from the Human Service Advisory Board.	
On or before June 1,	Wednesday	Constitutional Officers, State Attorney, Housing Authority, Judicial, and Health Dept.	Submission of budget requests to the County Administrator.	Section 129.03(2) Florida Statutes
July 1,	Friday	Property Appraiser	Property Appraiser certifies Assessment of all property values on DR-420.	Section 129.03(1) Florida Statutes
July 12,	Tuesday	Board of County Commissioners	Tentative budget to be delivered at a Special Meeting 2 P.M. Key West	Section 129.03(3) Florida Statutes
July 15-19	Friday-Tuesday		National Association of Counties (Naco) Annual Conference	
July 21,	Thursday	Board of County Commissioners	Special Meeting for discussion of Budget and Capital Improvement Plan. Announcement of Proposed Millage Rates and selection of dates, times and places for public hearings. Approval to advise the Property Appraiser of proposed millage rates. 10 A.M. Key West	Sections 129.03(3)(a) and 200.065(2)(b) Florida Statutes
No later than August 4,	Thursday	Office of Management and Budget	Last day to advise the Property Appraiser of the Proposed Millage Rates, current year rolled-back rate and the date, times and place of the Tentative Budget Hearing.	Section 200.065(2)(b), Florida Statutes
No later than August 24,	Wednesday	Property Appraiser	Property Appraiser to mail out the Notice of Proposed Property Taxes to each taxpayer listed on the current year assessment roll. (TRIM Notices)	Sections 200.065(2)(b) and 200.069 Florida Statutes
September 7,	Wednesday	Board of County Commissioners	First Public Hearing Adoption of Tentative Budget and Millage Rate 5:05 P.M. Key Largo	Sections 129.03(3)(c), 200.065(2c) and 200.065(2)(e), Florida Statutes
September 11,	Sunday	Office of Management and Budget	Budget Ad to be published in newspaper for final budget hearing	
September 12,	Monday	Board of County Commissioners	Second Public Hearing 5:05 P.M. Marathon	Not Required- Done as a public service.
September 15,	Thursday	Board of County Commissioners	Final Public hearing Adoption of Final Budget and Millage Rate 5:05 P.M. Key West	Sections 129.03(3)(c), 200.065(2)(d) and 200.065(2)(e), Florida Statutes
Following final budget adoption		Board of County Commissioners	Notify the Sheriff, in writing, of the specific action taken on the proposed fiscal year 2010-2011 budget appropriations of the Sheriff.	Section 30.49(4), Florida Statutes
September 19,	Monday	Office of Management and Budget	Within 3 days of Final Hearing, the Resolution adopting final millage and budget to Property Appraiser, Tax Collector and the Dept. of Revenue	Required by the Dept. of Rev., TRIM
October 15,	Saturday	Office of Management and Budget	Within 30 days of adoption of final millage and budget, submit TRIM package to Dept. of Revenue. Certify final millages to Property Appraiser via DR-422 and DR-422DEBT (if any debt).	Required by the Dept. of Rev., TRIM

Goals and Policies

Introduction

Monroe County's short and long-term goals and policies are developed during the budget process each year. The BOCC discusses trends, capital projects and policy priorities at public meetings held during the budget planning phase and these priorities are further refined and clarified during the budget preparation and adoption phases of the budget process in the late spring and summer of each year. The BOCC tries to strike a prudent balance between service needs and financial ability to pay for those services. Following is discussion of the primary goals and policies adopted by the BOCC:

County-wide Long-term Goals and Policies

The County developed and received approval from the State of Florida for the *Monroe County Year 2010 Comprehensive Plan*. Major goals articulated in the plan are:

- **Future Land Use** - Monroe County shall manage future growth to enhance the quality of life, ensure the safety of County residents and visitors, and protect valuable natural resources.
- **Conservation and Coastal Management** - The environmental quality of the air, water, marine resources and habitat, wetlands, upland vegetation, beaches and berms, wildlife and wildlife habitats, soil and mineral resources, potable water, historic resources shall be protected and where possible, enhanced.
- **Traffic Circulation** - To provide a safe, convenient, efficient, and environmentally compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County.
- **Mass Transit** - To provide a coordinated surface transportation system for transportation disadvantaged people within Monroe County and to encourage such a system for all residents and guests.
- **Ports, Aviation and Related Facilities** - Monroe County shall provide aviation and port facilities to all existing and future residents and guests in a manner that maximizes safety, convenience, economic benefit, and environmental compatibility.
- **Housing** - Monroe County shall adopt programs and policies to facilitate access by all current and future residents to adequate and affordable housing that is safe, decent, and structurally sound, and that meets the needs of the population based on type, tenure characteristics, unit size and individual preferences.
- **Potable Water** - The County shall support Florida Keys Aqueduct Authority in the fulfillment of their statutory obligation and authority to provide for a safe, high quality and adequate supply, treatment, distribution, and conservation of potable water to meet the needs of present and future residents.
- **Solid Waste** - The County shall provide for the adequate collection, disposal and resource recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents.
- **Sanitary Sewer** - The County shall provide for the adequate, economically sound collection, treatment, and disposal of sewage which meets the needs of present and future residents while ensuring the protection of public health, and the maintenance and protection of ground, nearshore, and offshore water quality.
- **Drainage** - Monroe County shall provide a stormwater management system, which protects real and personal properties, and which promotes and protects ground and nearshore water quality.
- **Natural Groundwater Aquifer Recharge** - The County shall protect the quality and quantity of water in the potable water aquifer and in the freshwater lens systems so as to ensure public health, conserve the public water supply, and preserve ecosystems dependent upon freshwater.

Goals and Policies

- **Recreation and Open Space** - Monroe County shall provide a recreation and open space system to conserve valuable natural resources and to provide recreational opportunities adequate to serve the present and future population of Monroe County; including permanent residents and visitors.
- **Intergovernmental Coordination** - The County shall promote and encourage intergovernmental coordination between the County, the County municipalities, Dade and Collier counties, regional, state, and federal governments and private entities in order to anticipate and resolve present and future concerns and conflicts.
- **Capital Improvements** - Monroe County shall provide and maintain, in a timely and efficient manner, adequate public facilities for both existing and future populations, consistent with available financial resources.

County-wide Short-term Goals and Policies

In order to achieve long-term goals, several key short-term goals and associated policies are established by the BOCC each budget year. The key short-term goals are:

- Increase code enforcement for transient rentals and FEMA downstairs enclosure problems.
- Maintain fund contingencies, reserves and fund balances forward for each of the ad valorem tax supported funds.
- Maintain and improve the Worker's Compensation and Group Insurance funds.
- Increase maintenance and upgrade existing parks.
- Further enhance and upgrade the County's computer network systems.
- Consolidate and standardize volunteer fire service training, equipment and finances.
- Improve efficiency of Growth Management Permitting Process.
- Design and construct a wastewater treatment system to serve Duck Key, Cudjoe/Summerland, Key Largo and South Stock Island.
- Over the next 5 years, implement an ADA Transition Plan to meet federal mandates.
- Construct/ Renovate fire facilities in several areas throughout Monroe County.
- Update waste water treatment plants at County owned facilities to comply with D.E.P. regulations.

Work on the 2010-2030 Comprehensive Plan will continue, in FY12, with drafting comp plan amendments and revising land development codes. A Technical Document was developed in FY11 along with an Evaluation and Appraisal Report.

Financial Policies

General

The Operating Budget authorizing expenditure of County funds will be adopted annually by the Board at the Fund Level. The budgeted expenditures and reserves of each fund (including the reserve for contingencies, reserve for cash, cash carry forward, and all other purposes) will equal the sum of projected beginning balances for the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year. In simple terms; the revenues and expenditures must be equal on a fund by fund basis in order to present a “balanced budget”. Budget & Finance shall estimate 95% of all receipts reasonably anticipated from all sources. This will be the basis for budgeted revenues. [F.S. 129.01(2)(b)]

Reserves for contingency may be budgeted in any fund, not to exceed 10% of the total fund budget, for reallocation by the Board as needed during the year to fund unexpected operations. Reserve for cash should be set between 5% and 20%. A reserve for cash will be budgeted in any fund that requires monies to be carried forward into the following year to support operations until sufficient current revenues are received.

The policy allows for transfers among expenditure and revenue accounts that may be made during the fiscal year within a fund and with a department. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment.

Cash and Cash Equivalents

Cash balances for the majority of funds are pooled for investment purposes. Earnings from such investments are allocated to the respective funds based on applicable cash participation by each fund. The investment pools are managed such that all participating funds have the ability to deposit and withdraw cash as if they were demand deposit accounts and therefore all balances representing participants’ equity in the investment pools are classified as cash equivalents on the Board’s financial statements. For investments which are held separately from the pools, those which are highly liquid (including restricted assets), which an original or remaining maturity of 90 days or less, are considered to be cash equivalents.

Investments

Florida Statute 218.415 authorizes local governments to invest its funds pursuant to a written investment plan. The County’s Investment Policy (policy) allows investment of surplus funds and the Clerk of the Court as the Chief Financial Officer acts as the County’s Treasury Manager. The County invests in various conservative funds that are generally backed by the full faith and credit of the United States.

The County’s Investment Policy limits credit risk by restricting authorized investments to the following: Florida Local Government Surplus Funds Trust Fund Investment Pool administered by Florida’s State Board of Administration (a 2a7-like pool), direct obligations of the United States or its agencies and instrumentalities, money market mutual funds, and Intergovernmental Investment Pools authorized by the Florida Statutes.

The Policy requires that investments in federal instrumentality debt be guaranteed by the full faith and credit of the U.S. Government sponsored agency, and that investments in money market mutual funds have a rating of AAAM or AAAM-G or better by Standard & Poor’s (S&P or other nationally recognized rating agency).

The Policy requires bank deposits secured as provided by Chapter 280, Florida Statutes. This law requires local governments to deposit funds only in financial institutions designated as qualified public depositories by the Chief Financial Officer of the State of Florida.

The Policy requires execution of a third-party custodial safe keeping agreement for all purchased securities, and requires that securities be held in the County’s name.

The Policy limits the investment of three months of operating expenditures to twelve months. The Policy limits the investment of non current operating funds to five years.

Financial Policies

Long-Term Obligations

In the government-wide financial statements, and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the application governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

Measurement Focus

All Governmental Funds and Expendable Trust Funds are accounted for using a current financial resources measurement focus. Only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases and decreases in net total assets.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds, expendable trust, and agency funds are accounted for on the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become available and measurable. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for (1) unmatured interest on general long-term debt, which is recognized when due; (2) prepaid items, which are reported only on the Balance Sheet and do not affect expenditures; and (3) the long term portion of accumulated sick pay, vacation pay, and compensatory time, which is not recorded as an expenditure.

All proprietary funds are accounted for using the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recognized in the period incurred, if measurable.

Budgetary Basis

Annual budgets are prepared to be consistent with the basis of accounting. There are certain exceptions where it is known that final expenditures will be less than the initial budget. The budget reflects the exclusion of five percent of anticipated collections of certain general revenues, in accordance with Florida Statutes. Actual revenues may exceed the budget. Since budgeted expenditures represent a ceiling, actual expenditures normally fall short of the budget. The excess revenues and under expenditures, carry forward as fund balance to the following year. For Proprietary Funds, depreciation expenses are not budgeted, but are recorded and reported for financial purposes.

All annual appropriations lapse at fiscal year end. Under the County's budgetary process, outstanding encumbrances are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be re-appropriated and honored the subsequent fiscal year.

Budgetary Control

Separate accounting systems and budgets are maintained by the Board of County Commissioners, Sheriff, Tax Collector, Property Appraiser, Supervisor of Elections, and Clerk of Courts.

Florida Statutes require that the County adopt a balanced budget. Managerial budgetary control for the Board of County Commissioners is maintained at the fund, department and account level by the

Financial Policies

encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Purchase orders, which result in an overrun of cost center balances, are not released until additional appropriations are made available. Encumbrances at fiscal year-end are canceled and, if required, are then re-encumbered in the new budget year based on allowable appropriations.

Expenditures by the Constitutional Officers who maintain separate budgets are controlled by appropriations in accordance with budget requirements set forth in Florida Statutes.

Fund Balances

The Board has a policy to appropriate between 70% and 82.5% of the estimated ending fund balance across the funds and approved the appropriation of 95% of the fund balance in the One Cent Infrastructure Surtax Fund for the fiscal year 2009 Capital Plan. In light of the recent legislative developments, the Board will be unable to fully adhere to this policy as fund balances will have to serve as revenues in certain funds, but will comply with GFOA recommendations of keeping at least two months of operating expenditures in an unappropriated fund balance.

An updated Financial Policy is pending and is placed on the December 2011 BOCC meeting for approval. See the Attachment at the end of the book for a copy of the proposed policy.

Fund Descriptions

General Fund (001)

General Fund - Used to account for all financial resources except those accounted for in other funds. Funding sources include Ad Valorem taxes, other major and county revenues and is balanced by the expenditures of the operation and activities of many Monroe County divisions and departments.

Special Revenue Funds (100's) - Used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Affordable Housing Programs - Accounts for various low-income housing grants.

Law Enforcement, Jail, Judicial - Accounts for the operation of the Sheriff's Department, Trauma Star and County court system and is funded by Ad Valorem taxes and other county revenue sources.

Roads & Bridges - Major revenue funds include State and County fuel taxes and accounts for the operation and capital improvements of the County's Road Department.

Tourist Development - Funds that are collected by the local option three-cent bed tax and encompasses the operations and activities of the Tourist Development Council.

Governmental Grants - Captures the various state and federal grants that Monroe County has been awarded.

Impact Funds - Improvement projects of roadways, parks, libraries, solid waste, police facilities, fire & EMS and housing, due to increased population growth and funded by construction permit fees.

Fire & Ambulance Districts - Primarily funded by Ad Valorem taxes, this fund accounts for the operation of 6 fire and ambulance stations.

Upper Keys Trauma District - Transportation and hospitalization of County patients in Dade County.

Unincorporated Parks & Beaches - Funded by Ad Valorem taxes and park fees, it accounts for the operations/maintenance of the unincorporated parks (17), beaches (4), boat ramps (8) and the Jacob's Aquatic Center.

MSTD - Planning, Building, Code Compliance & Fire Marshal - Encompasses the Growth Management Division (Planning, Code Compliance, Zoning), Fire & Rescue Administration and Fire Marshal and is funded by Ad Valorem taxes, and other major and county revenue sources.

Municipal Policing - Over and above the Sheriff's County-wide costs, this fund accounts for other Sheriff's Department services to the unincorporated areas of Monroe County and contracts with municipalities for additional services. It is funded primarily by Ad Valorem taxes.

911 Enhancement Fund - Accounts for fees levied for the 911 emergency phone system.

Special Taxing Districts - Accounts for special, small area security, culvert, and neighborhood operations and funded by special assessments to those special districts.

Boating Improvement - Accounts for boating related activities and funded partially by vessel registration fees.

Miscellaneous Special Revenue - Accounts for expenditures from any other restricted revenue sources.

Environmental Restoration - Accounts for expenditures related to habitat restoration and funded by mitigation judgments and fines.

Law Enforcement Trust, Courthouse Facilities and Clerk's Drug Abuse Funds - Captures the restricted revenues of fines and fees and balanced with operations of each respective revenue stream.

Municipal Service Taxing Units - Funded by Ad Valorem taxes, these funds account for improvements that benefit property owners in the unit of taxation.

Building Fund - Is used to account for the Building Department operation and the revenue primarily based on building fees.

Debt Service Funds (200's) - Accounts for the revenue received and payment of, general long-term debt principal and interest.

Revenue Bond Funds - Accounts for the payment of interest and principal of the long-term debt associated with the County's Infrastructure Sales Tax 2003 and 2007 Revenue Bonds, which are accounted for in Capital Project Funds, Fund 307 and Fund 308 (respectively).

Clean Water SRF Loan - Used to account for the Big Coppitt Wastewater Construction Project.

Variable Rate Obligation Bond - Used to account for the renovation and expansion of the Airport terminal.

Fund Descriptions

Capital Project Funds (300's) - Used to account for the acquisition or construction of major capital facilities/infrastructure other than those financed by proprietary and trust funds.

One Cent Infrastructure Surtax Capital Projects – This major revenue fund accounts for capital improvement projects and Engineering services and is funded by the One-Cent Infrastructure Sales Tax. The Sales tax is set to expire on January 1, 2018.

Sales Tax Revenue Bond Capital Improvements – Accounts for infrastructure projects financed by the sales tax 2003 and 2007 revenue and refunding bonds.

Wastewater Construction Projects – Accounts for the wastewater projects in Big Coppitt and Duck Keys, funded by local and state monies.

Enterprise Funds (400's) - Accounts for operations that are financed and operated similar to private business enterprises.

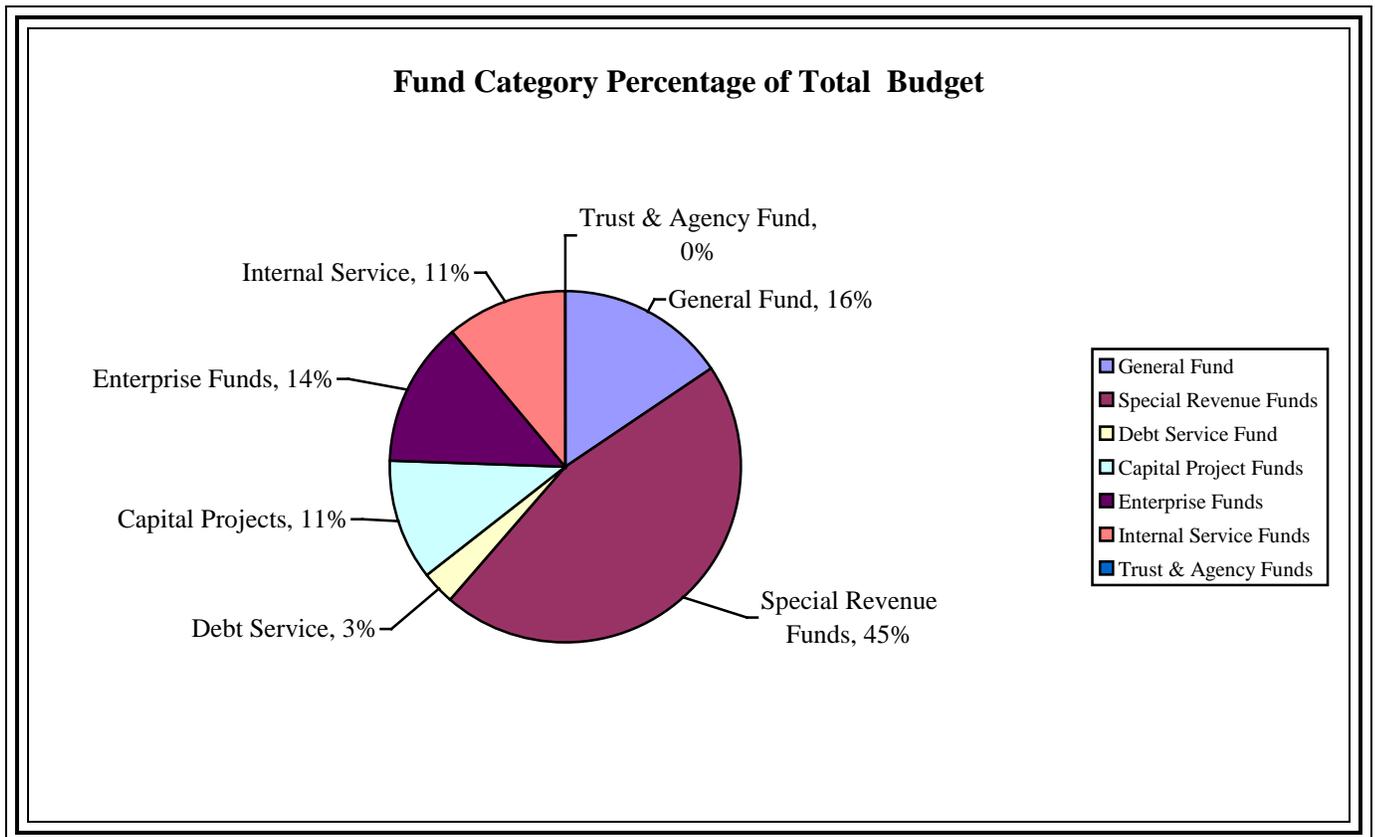
Card Sound Bridge - Accounts for the operations of the Card Sound toll bridge and funded by tolls.

Airports - Accounts for the operations of the Marathon and Key West airports.

Solid Waste - Accounts for the operations of Monroe County's solid waste services and funded by fees and residential and business assessments.

Internal Service Funds (500's) - Accounts for **Worker's Compensation, Group Insurance, Risk Management and Fleet Management** provided by the County to other County departments and agencies.

Trust and Agency Funds (600's) - Used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, or other governmental units.



Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Fund Summary

General Fund

Fund Number: **001**

Description: The General Fund is the principal fund of the County and accounts for the receipt and expenditure of resources that are traditionally associated with local government and that are not required to be accounted for in another fund.

Appropriations by Department	FY 2012 Adopted	Revenue Source	FY 2012 Adopted
Animal Shelters	963,598	Taxes	23,722,588
Bayshore Manor	722,147	Intergovernmental Revenue	7,094,540
BOCC Administrative	1,847,820	Charges For Services	791,050
BOCC Miscellaneous	1,330,214	Fines And Forfeits	10,920
Budgeted Transfers	500,000	Misc. Revenues	925,893
Clerk of Courts	3,293,043	Other Sources	17,508,560
County Administrator	577,776		
County Attorney	1,417,404	Total Revenue	50,053,551
County Engineer	410,287		
Emergency Management	284,442		
Employee Services - Personnel	335,937		
Extension Services	189,306		
Facilities Maintenance	7,011,667		
Fire & Rescue Coordinator/Fire Academy	447,894		
Grants Management	166,536		
Guardian Ad Litem	166,816		
Human Service Advisory Board Funding	2,221,777		
Judicial Administration	1,515,710		
Libraries	2,897,907		
Medical Examiner	579,972		
Office of Management & Budget	508,371		
Other Non-profit Funding (Not HSAB)	132,062		
Property Appraiser	3,589,302		
Public Defender	568,922		
Public Works Management	120,892		
Purchasing	215,644		
Quasi-external Services	125,000		
Reserves	6,400,000		
Social Service Transportation	757,031		
State Attorney	344,795		
Supervisor of Elections	1,899,073		
Tax Collector	4,961,967		
Technical Services	1,951,264		
Veteran Affairs	582,767		
Welfare Services	1,016,208		
Total Budget	50,053,551		

Affordable Housing Programs

Fund Number: **100**

Description: This fund accounts for revenues and expenditures of various low income housing programs.

Appropriations by Department	FY 2012 Adopted	Revenue Source	FY 2012 Adopted
Housing Assistance	290,000	Misc. Revenues	2,500
Reserves	11,447	Other Sources	298,947
Total Budget	301,447	Total Revenue	301,447

**Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Fund Summary**

Fine & Forfeiture Fund

Fund Number: **101**

Description: This fund accounts for the operation of the Sheriff's Department, Detention Facility, County Court Security, Traumastar and Juvenile Justice Detention Cost Share (State Mandate).

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
BOCC Miscellaneous	896,522	Taxes	41,142,553
Budgeted Transfers	16,667	Charges For Services	3,215,000
Emergency Medical Air Transport	2,512,649	Fines And Forfeits	93,000
Facilities Maintenance	2,491,152	Misc. Revenues	172,500
Judicial Administration	50,000	Other Sources	11,386,872
LEEA	75,000		
Monroe County Sheriff	41,368,624	Total Revenue	56,009,925
Reserves	8,599,311		
Total Budget	56,009,925		

Road And Bridge Fund

Fund Number: **102**

Description: This fund accounts for the operation and capital improvements of the County's Road Department.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	904,371	Taxes	1,945,000
County Engineer	301,600	Intergovernmental Revenue	3,421,000
Reserves	3,379,828	Charges For Services	17,000
Road Department	3,884,562	Misc. Revenues	95,000
		Other Sources	2,992,361
Total Budget	8,470,361	Total Revenue	8,470,361

TDC District Two Penny

Fund Number: **115**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	47,645	Taxes	3,296,682
TDC Special Projects	618,392	Other Sources	2,146,154
TDC Two Penny Events	4,776,799		
Total Budget	5,442,836	Total Revenue	5,442,836

**Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Fund Summary**

TDC Admin & Promo 2 Cent

Fund Number: **116**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	131,300	Taxes	6,454,408
TDC Two Penny Generic	10,823,226	Other Sources	4,500,118
Total Budget	10,954,526	Total Revenue	10,954,526

TDC District 1 Third Cent

Fund Number: **117**

Description: To account for the local option three cent bed tax in district one (Key West City limits).

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	49,101	Taxes	5,898,200
TDC District 1 Third Penny	10,190,200	Other Sources	4,341,101
Total Budget	10,239,301	Total Revenue	10,239,301

TDC District 2 Third Cent

Fund Number: **118**

Description: To account for the local option three cent bed tax in district two (Key West to the west end of the Seven Mile Bridge).

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	21,277	Taxes	520,974
TDC District 2 Third Cent	650,190	Other Sources	150,493
Total Budget	671,467	Total Revenue	671,467

TDC District 3 Third Cent

Fund Number: **119**

Description: To account for the local option three cent bed tax in district three (west end of the Seven Mile Bridge to the Long Key Bridge).

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	11,431	Taxes	1,193,646
TDC District 3 Third Cent	1,989,082	Other Sources	806,867
Total Budget	2,000,513	Total Revenue	2,000,513

**Monroe County Board of County Commissioners
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TDC District 4 Third Cent

Fund Number: **120**
 Description: To account for the local option three cent bed tax in district four (Long Key Bridge to Mile Maker 90.939).

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	13,208	Taxes	1,164,600
TDC District 4 Third Cent	1,488,423	Other Sources	337,031
Total Budget	1,501,631	Total Revenue	1,501,631

TDC District 5 Third Cent

Fund Number: **121**
 Description: To account for the local option three cent bed tax in district five (Mile Maker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County).

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	31,088	Taxes	1,114,849
TDC District 5 Third Cent	1,389,801	Other Sources	306,040
Total Budget	1,420,889	Total Revenue	1,420,889

Impact Fees Fund - Roadway

Fund Number: **130**
 Description: This fund accounts for roadway impact fees collected within the County's Impact Fee District. Funds are used for the capital expansion of the county's major road network system in the district from where the moneys are collected.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	104,672	Licenses And Permits	55,500
Impact Fees Roadways	4,603,245	Misc. Revenues	10,000
Total Budget	4,707,917	Other Sources	4,642,417
		Total Revenue	4,707,917

Impact Fees Fund - Parks & Rec

Fund Number: **131**
 Description: This fund accounts for park impact fees collected within the County's Impact Fee District. Funds are used for the capital expansion of the county's community park facilities in the subdistrict from which the moneys have been collected.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Impact Fees Parks & Recreation	383,217	Licenses And Permits	28,560
Total Budget	383,217	Misc. Revenues	2,900
		Other Sources	351,757
		Total Revenue	383,217

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Impact Fees Fund - Libraries

Fund Number: **132**

Description: This fund accounts for library impact fees collected within the County's Impact Fee District.
Funds are used for the capital expansion of the county's library facilities.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Impact Fees Libraries	662,526	Licenses And Permits	23,000
Total Budget	662,526	Misc. Revenues	4,000
		Other Sources	635,526
		Total Revenue	662,526

Impact Fees Fund - Solid Waste

Fund Number: **133**

Description: This fund accounts for solid waste impact fees collected within the County's Impact Fee District.
The funds can be used for the purpose of construction and expansion of solid waste facilities in Monroe County and also the purchase of new incinerators and equipment.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Impact Fees Solid Waste	36,565	Licenses And Permits	3,500
Total Budget	36,565	Misc. Revenues	250
		Other Sources	32,815
		Total Revenue	36,565

Impact Fees Fund - Police Fac

Fund Number: **134**

Description: This fund accounts for police impact fees collected within the County's Impact Fee District.
Funds are used for the purpose of capital expansion of police and jail facilities and the acquisition of new patrol cars.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Impact Fees Police Facilities	80,944	Licenses And Permits	9,250
Total Budget	80,944	Misc. Revenues	450
		Other Sources	71,244
		Total Revenue	80,944

Impact Fees Fund - Fire & EMS

Fund Number: **135**

Description: This fund accounts for fire facility impact fees collected within the County's Impact Fee District.
Funds can be used for the capital expansion of the County's fire facilities.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Impact Fees Fire & EMS	54,020	Licenses And Permits	6,700
Total Budget	54,020	Misc. Revenues	450
		Other Sources	46,870
		Total Revenue	54,020

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Employee Fair Share Housing

Fund Number: **136**

Description: This fund accounts for employee fair share housing impact fees collected in the County's impact fee districts.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Emp Fair Shr Hsing	286,000	Licenses And Permits	1,000
Reserves	31,823	Misc. Revenues	2,100
Total Budget	317,823	Other Sources	314,723
		Total Revenue	317,823

Fire & Ambulance District 1 L&M Key

Fund Number: **141**

Description: To account for revenues and expenditures related to District One Fire and Ambulance services.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	951,744	Taxes	9,974,828
EMS Administration	5,820,600	Intergovernmental Revenue	38,245
Facilities Maintenance	38,500	Charges For Services	400,000
Fire & Rescue Central	3,793,737	Misc. Revenues	51,500
Property Appraiser	175,118	Other Sources	2,498,457
Reserves	1,884,926	Total Revenue	12,963,030
Tax Collector	298,405		
Total Budget	12,963,030		

Upper Keys Healthcare Taxing District

Fund Number: **144**

Description: This fund is used to account for expenditures related to transportation and hospitalization of County patients in Dade County.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	14,779	Misc. Revenues	9,000
Reserves	131,829	Other Sources	427,860
Upper Keys Health Care Taxing District	290,252	Total Revenue	436,860
Total Budget	436,860		

Unincorporated Svc Dist Parks & Rec

Fund Number: **147**

Description: This fund is used to account for unincorporated parks and recreation operations.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	183,953	Taxes	1,462,225
Facilities Maintenance	1,789,916	Charges For Services	36,500
Reserves	427,616	Misc. Revenues	41,000
Total Budget	2,401,485	Other Sources	861,760
		Total Revenue	2,401,485

**Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Fund Summary**

Mstd - Plng/bldg/code/fire Mar

Fund Number: **148**

Description: This fund is used to account for revenue and expenditures related to unincorporated planning, code enforcement, zoning and Fire Marshal.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
2010 Comp Plan	252,000	Taxes	1,183,434
Budgeted Transfers	1,279,024	Intergovernmental Revenue	4,662,454
Code Compliance	1,292,751	Charges For Services	545,000
County Attorney	494,920	Fines And Forfeits	325,000
Environmental Resources	368,729	Misc. Revenues	46,500
Fire & Rescue Coordinator/Fire Academy	783,348	Other Sources	2,709,298
Fire Marshal	358,205		
Growth Management Administration	959,250	Total Revenue	9,471,686
Planning Commission	84,191		
Planning Department	1,189,798		
Planning/Building Refunds	2,000		
Property Appraiser	41,363		
Reserves	2,291,107		
Tax Collector	75,000		
Total Budget	9,471,686		

Municipal Policing

Fund Number: **149**

Description: This fund accounts for Sheriff's Department operation for services to unincorporated Monroe County and contracts with municipalities for additional services, over and above the Sheriff's Countywide costs.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	10,215	Taxes	3,609,074
Monroe County Sheriff	6,799,801	Charges For Services	3,044,343
Property Appraiser	66,045	Misc. Revenues	13,500
Reserves	847,968	Other Sources	1,165,152
Tax Collector	108,040		
Total Budget	7,832,069	Total Revenue	7,832,069

911 Enhancement Fee

Fund Number: **150**

Description: This fund accounts for fees levied for the 911 emergency phone system.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Communications	499,035	Charges For Services	525,000
Total Budget	499,035	Misc. Revenues	300
		Other Sources	-26,265
		Total Revenue	499,035

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FY 2012 Adopted Fiscal Plan Fund Summary**

Duck Key Security District

Fund Number: **152**

Description: To account for the revenues and expenditures in providing security services for the Duck Key District.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
BOCC Miscellaneous	218,948	Licenses And Permits	75,000
Reserves	94,799	Misc. Revenues	2,000
Tax Collector	2,250	Other Sources	238,997
Total Budget	315,997	Total Revenue	315,997

Local Housing Assistance Trust Fund

Fund Number: **153**

Description: This program is funded by an increase in the documentary stamps, as approved by the State Legislature in the Affordable Housing Act. The revenue available to Monroe County is administered by the Housing Authority.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Housing Assistance	943,203	Intergovernmental Revenue	350,000
Reserves	123,934	Misc. Revenues	20,000
Total Budget	1,067,137	Other Sources	697,137
		Total Revenue	1,067,137

Boating Improvement Fund

Fund Number: **157**

Description: To account for revenues and expenditures providing boating-related activities, for removal of vessels and floating structures deemed a hazard to public safety and health, and for manatee and marine mammal protection and recovery.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Marine Resources	752,881	Charges For Services	603,000
Reserves	319,470	Misc. Revenues	12,000
Total Budget	1,072,351	Other Sources	457,351
		Total Revenue	1,072,351

Misc Special Revenue Fund

Fund Number: **158**

Description: To account for revenues and expenditures earmarked for specific purposes.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Building Department	33,388	Other Sources	1,335,482
Court Reporting Services	167,968		
Judicial Administration	110,128	Total Revenue	1,335,482
Public Defender	9,856		
Reserves	639,142		
State Attorney	375,000		
Total Budget	1,335,482		

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Environmental Restoration Fund

Fund Number: **160**

Description: This fund accounts for expenditures related to habitat restoration.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Environmental Resources	171,162	Fines And Forfeits	100,000
Reserves	182,795	Misc. Revenues	8,000
Total Budget	353,957	Other Sources	245,957
		Total Revenue	353,957

Law Enforcement Trust (600)

Fund Number: **162**

Description: To account for the funds used for the purpose of training police officers and supporting personnel in the prevention, investigation, detection, and identification of crime.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Law Enforcement Trust	294,118	Misc. Revenues	3,500
Reserves	125,743	Other Sources	416,361
Total Budget	419,861	Total Revenue	419,861

Court Facilities Fees Trust (602)

Fund Number: **163**

Description: To account for revenues collected upon the institution of any civil action, suit or proceeding to be used exclusively in providing and maintaining existing and future courthouse facilities that are used for Circuit and County Court systems.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	319,431	Charges For Services	600,000
Judicial Administration	425,090	Misc. Revenues	12,000
Reserves	489,850	Other Sources	622,371
Total Budget	1,234,371	Total Revenue	1,234,371

Clerk's Drug Abuse Trust (603)

Fund Number: **164**

Description: To account for assessments collected for drug abuse programs and to disburse assistance grants for drug abuse treatment and/or educational programs which meet the standards for qualification of such programs by the Department of Health and Rehabilitative Services.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
BOCC Miscellaneous	75,972	Charges For Services	14,000
Reserves	32,559	Misc. Revenues	800
Total Budget	108,531	Other Sources	93,731
		Total Revenue	108,531

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FY 2012 Adopted Fiscal Plan Fund Summary**

Marathon Municipal Service Taxing Unit

Fund Number: **166**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities within the City of Marathon.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Reserves	153	Other Sources	508
Tax Collector	10		
Wastewater MSTUs	345	Total Revenue	508
Total Budget	508		

Bay Point Wastewater Municipal Service Taxing Unit

Fund Number: **168**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Bay Point.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Reserves	21,423	Misc. Revenues	500
Wastewater MSTUs	49,986	Other Sources	70,909
Total Budget	71,409	Total Revenue	71,409

Big Coppitt Wastewater Municipal Service Taxing Unit

Fund Number: **169**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Big Coppitt.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Reserves	5,196	Misc. Revenues	200
Wastewater MSTUs	24,200	Other Sources	29,196
Total Budget	29,396	Total Revenue	29,396

Key Largo Wastewater Municipal Service Taxing Unit

Fund Number: **170**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Key Largo.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Reserves	3,671	Misc. Revenues	100
Wastewater MSTUs	8,567	Other Sources	12,138
Total Budget	12,238	Total Revenue	12,238

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Stock Island Wastewater MSTU

Fund Number: 171

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Stock Island.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Planning/Building Refunds	5,000	Taxes	100
Reserves	90,051	Licenses And Permits	47,000
Tax Collector	1,410	Misc. Revenues	2,500
Wastewater MSTUs	205,360	Other Sources	252,221
Total Budget	301,821	Total Revenue	301,821

Cudjoe-Sugarloaf Municipal Service Taxing Unit

Fund Number: 172

Description: This taxing unit was enacted by Ordinance 038-2004, revised by Ordinance 010-2005 to provide wastewater and reclaimed water services and facilities and encompasses the unincorporated area bounded on the west by Shark Key Channel and on the east by Kemp Channel, less the area encompassed in the Baypoint MSTU described in Ordinance 037-2002.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Reserves	6,386	Misc. Revenues	1,000
Wastewater MSTUs	86,037	Other Sources	91,423
Total Budget	92,423	Total Revenue	92,423

Conch Key Municipal Service Taxing Unit

Fund Number: 174

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Conch Key.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Reserves	800	Other Sources	2,668
Wastewater MSTUs	1,868	Total Revenue	2,668
Total Budget	2,668		

Long Key, Layton Municipal Service Taxing Unit

Fund Number: 175

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Long Key and Layton.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Reserves	3,624	Misc. Revenues	100
Wastewater MSTUs	8,458	Other Sources	11,982
Total Budget	12,082	Total Revenue	12,082

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Duck Key Municipal Service Taxing Unit

Fund Number: **176**

Description: This taxing unit was created to provide wastewater services to the Duck Key service district.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Reserves	18,164	Taxes	2,000
Tax Collector	60	Misc. Revenues	600
Wastewater MSTUs	43,419	Other Sources	59,043
Total Budget	61,643	Total Revenue	61,643

Building Fund

Fund Number: **180**

Description: This fund is used to account for Building Department operations related to restricted building fee revenues.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Building Department	2,340,029	Licenses And Permits	2,155,000
Planning/Building Refunds	4,000	Charges For Services	49,000
Reserves	364,977	Misc. Revenues	17,000
Total Budget	2,709,006	Other Sources	488,006
		Total Revenue	2,709,006

Debt Service Fund

Fund Number: **207**

Description: To account for accumulation of resources for, and payment of, interest and principal on long-term debt.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
2003 Revenue Bond	8,484,470	Misc. Revenues	13,500
Reserves	1,712,825	Other Sources	10,183,795
Total Budget	10,197,295	Total Revenue	10,197,295

One Cent Infra-structure Sales Tax

Fund Number: **304**

Description: The One Cent Infra-structure Sales Tax Fund accounts for capital improvement projects funded by the Infrastructure Surtax (also called the One Cent Local Option Sales Tax) revenue.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	13,170,479	Taxes	14,500,000
County Engineer	575,675	Misc. Revenues	100,010
General Gov Cap Projects	1,575,657	Other Sources	4,658,245
Physical Environment Projects	700,000		
Public Safety Capital Projects	2,736,444	Total Revenue	19,258,255
Reserves	500,000		
Total Budget	19,258,255		

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Clerks Rev Note, Capital

Fund Number: **306**

Description: This fund is used to account for the Clerks network system.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Court Services Network System	100,000	Other Sources	100,000
Total Budget	100,000	Total Revenue	100,000

2003 Revenue Bonds

Fund Number: **307**

Description: This fund is used to account for capital improvement projects financed by the 2003 revenue bonds.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
General Gov Cap Projects	600,000	Other Sources	600,000
Total Budget	600,000	Total Revenue	600,000

Infr Sls Srtx Rev Bds 2007

Fund Number: **308**

Description: This fund is used to account for Capital Infrastructure projects financed by the 2007 Revenue Bonds.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Physical Environment Projects	1,513,939	Misc. Revenues	35,000
Public Safety Capital Projects	5,646,459	Other Sources	7,125,398
Total Budget	7,160,398	Total Revenue	7,160,398

Big Coppitt Waste Water Project

Fund Number: **310**

Description: This fund accounts for the revenue and expenditures related to the construction of the Big Coppitt Waste Water Project.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Wastewater MSTUs	2,829,052	Licenses And Permits	500,000
Total Budget	2,829,052	Misc. Revenues	20,000
		Other Sources	2,309,052
		Total Revenue	2,829,052

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Duck Key Waste Water Project

Fund Number: **311**

Description: This fund accounts for the revenues and expenditures related to the construction of the Duck Key Waste Water Project.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Physical Environment Projects	4,500,000	Licenses And Permits	100,000
Planning/Building Refunds	5,000	Misc. Revenues	5,999
Reserves	409,881	Other Sources	4,908,882
Wastewater MSTUs	100,000		
		Total Revenue	5,014,881
Total Budget	5,014,881		

Card Sound Bridge

Fund Number: **401**

Description: This fund accounts for the revenue and expenditures related to operations of the Card Sound toll bridge.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	121,362	Charges For Services	1,000,000
County Engineer	59,933	Misc. Revenues	50,000
Reserves	1,049,571	Other Sources	1,146,616
Road Department	965,750		
		Total Revenue	2,196,616
Total Budget	2,196,616		

Marathon Airport

Fund Number: **403**

Description: This fund accounts for the revenue and expenditures related to the operations of the Marathon Airport.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Marathon Airport	1,486,724	Charges For Services	780,800
Reserves	530,000	Misc. Revenues	10,000
		Other Sources	1,225,924
Total Budget	2,016,724	Total Revenue	2,016,724

Key West Intl Airport

Fund Number: **404**

Description: This fund accounts for the revenue and expenditures related to the operations of the Key West Airport.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	604,523	Charges For Services	5,380,000
Fire & Rescue Key West Airport	1,362,667	Fines And Forfeits	1,500
Key West Airport	4,692,083	Misc. Revenues	14,200
Reserves	448,465	Other Sources	1,712,038
Total Budget	7,107,738	Total Revenue	7,107,738

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Key West AIP Series 2006 Bonds

Fund Number: **405**

Description: This fund is used to account for the Principal, Interest and Other Debt Service Costs of The Airport Terminal Project

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Key West Airport	350,000	Charges For Services	1,250,000
Key West Airport Debt Service - Interest &	2,280,000	Misc. Revenues	12,000
Other Debt Costs		Other Sources	7,218,000
Reserves	5,850,000		
		Total Revenue	8,480,000
Total Budget	8,480,000		

PFC & Oper Restrictions

Fund Number: **406**

Description: This fund accounts for all PFC (Passenger Facility Charge) funded projects & demonstrates compliance with the bond issue covenants for the KWIA (Key West International Airport).

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	104,523	Other Sources	1,004,523
PFC	250,000		
Reserves	650,000		
		Total Revenue	1,004,523
Total Budget	1,004,523		

MSD Solid Waste Management

Fund Number: **414**

Description: This fund is restricted in use to collection, disposal, and recycling of solid waste. The primary funding sources are annual assessments charged to home owners and businesses, franchise fees and tipping scale fees.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	179,303	Licenses And Permits	463,131
Facilities Maintenance	49,500	Charges For Services	17,348,615
Reserves	5,241,973	Misc. Revenues	27,000
Solid Waste	16,440,485	Other Sources	4,072,515
		Total Revenue	21,911,261
Total Budget	21,911,261		

Worker's Compensation

Fund Number: **501**

Description: The Worker's Compensation Fund accounts for the operation of the County's worker's compensation program. Fund revenues are generated through internal charges to departments.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	57,190	Charges For Services	2,570,242
Employee Services - Loss Control	40,902	Misc. Revenues	125,000
Employee Services - Worker's Comp	4,195,482	Other Sources	2,039,317
Reserves	440,985		
		Total Revenue	4,734,559
Total Budget	4,734,559		

**Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Fund Summary**

Group Insurance Fund

Fund Number: **502**

Description: The Group Insurance Fund accounts for the operation of the County's self insured group insurance program. Fund revenues are generated through internal charges to departments based upon the number of employees covered under the insurance program.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	76,101	Charges For Services	14,693,819
Employee Services - Group Insurance	18,980,896	Misc. Revenues	450,000
Reserves	2,772,426	Other Sources	6,685,604
Total Budget	21,829,423	Total Revenue	21,829,423

Risk Management Fund

Fund Number: **503**

Description: The Risk Management Fund accounts for the operation of the County's risk management program. Fund revenues are generated through internal charges to departments.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	31,170	Charges For Services	2,707,993
Employee Services - Loss Control	54,689	Misc. Revenues	240,000
Employee Services - Risk Mgmt.	3,752,043	Other Sources	2,307,069
Reserves	1,417,160	Total Revenue	5,255,062
Total Budget	5,255,062		

Fleet Management Fund

Fund Number: **504**

Description: The Central Services Fund accounts for the operation of the County's Fleet Management program. Fund revenues are generated through internal charges to user departments.

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
Budgeted Transfers	468,476	Charges For Services	2,883,733
Fleet Management	2,541,418	Misc. Revenues	15,000
Reserves	613,218	Other Sources	724,379
Total Budget	3,623,112	Total Revenue	3,623,112

Fire & EMS LOSAP TRUST FUND

Fund Number: **610**

Description: To account for contributions and benefits paid on behalf of, for the benefit of the volunteer firefighters and the EMS volunteers (also called the Fire and EMS Pension Trust Fund).

<u>Appropriations by Department</u>	<u>FY 2012 Adopted</u>	<u>Revenue Source</u>	<u>FY 2012 Adopted</u>
LOSAP	45,000	Misc. Revenues	45,000
Total Budget	45,000	Total Revenue	45,000

Projected Changes in Fund Balances

In reviewing Monroe County's adopted budget, the reader will notice that the County practice is to appropriate all of the beginning fund balances, and all revenues and other sources of income. As a result, it appears the County intends to spend all available funds by the end the fiscal year. That is not the case. Although Florida statutes require the appropriation of fund balances as a part of each year's budget, differences between estimates of spending and actual spending, as well as conservative estimates of revenues will normally result in some surplus funds each year. Monroe County attempts to prepare prudent estimates of revenues and spending each year to ensure the financial stability of our funds. The process of estimating actual revenues and spending and the projection of fund balances is very difficult but nonetheless, a very important part of the County budget.

The County estimates or projects its fund balances throughout the fiscal year using the following process:

First, since the County must prepare its annual budget prior to the time that the previous year's financial books are closed and audited, we must estimate the projected actual prior-year ending fund balances. These estimates serve as the basis for projecting the coming budget year ending fund balances.

Second, we estimate the percentage of *budgeted* revenues that will actually be received. This percentage is the result of analysis of prior year budget versus actual revenues. Typically, revenues are conservatively estimated and will likely exceed budgeted figures by a small amount each year. For example, under Florida Statutes, only 95% of estimated revenues are appropriated. While a 95% factor may be reasonable for ad valorem collections, where adjustments to the tax roll and discounts for early payment result in collections of about 95%, it tends to understate collections from other revenues. This 5% safety margin results in excess revenues from non-ad valorem revenues.

Third, OMB estimates the percentage of *budgeted* appropriations, excluding budgeted reserves, that will actually be expended. This percentage is the result of analysis of prior year budget versus actual spending. As might be expected, actual spending typically falls below the budgeted amounts by a small fraction each year and there is generally a surplus of budget funds remaining at the end of the year.

The end-of-year fund balances are then calculated by adding the *estimated actual* revenues, and subtracting the *estimated actual* expenditures from the estimated beginning fund balances to yield the projected year-end fund balances.

The projected year-end fund balances are a useful tool because they help predict the financial condition of each fund and help County staff predict and prepare for unusual situations in advance. The estimated balances also help us avoid large swings in taxation and other fee assessments one year over the next and, in the case of capital funds, it helps to monitor the accumulation of capital over a number of years for large infrastructure projects.

The following table summarizes, in the manner described above, the fund balance projections for the major Monroe County funds.

Projected Changes in Fund Balances

Fund	Audited 9/30/2010 Fund Bal	Fiscal Year 2011		Estimated 9/30/2011 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY11 Fund Balance	Fiscal Year 2012		Projected Impact of Operations Positive/Negative	Estimated 9/30/2012 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY12 Fund Balance	
		Projected	Actual				Projected	Actual					
GENERAL FUND													
001	General Fund	33,516,722	40,666,695	38,676,663	35,506,754	6%		38,537,978	43,270,480	(4,732,502)	30,774,252	-13%	Estimated revenue decrease due to a reduction of Ad Valorem taxes and additional expenditures (increased library hours, FEMA litigation, and ADA projects).
	Total General Fund	33,516,722	40,666,695	38,676,663	35,506,754	6%		38,537,978	43,270,480	(4,732,502)	30,774,252	-13%	
SPECIAL REVENUE FUNDS													
100	Affordable Housing Programs	371,191	2,713	(4,560)	378,464	2%		2,375	0	2,375	380,839	1%	
101	Law Enforcement, Jail, Judicial	18,542,972	46,886,701	46,250,367	19,179,305	3%		43,391,394	46,462,402	(3,071,008)	16,108,298	-16%	Estimated revenue decrease due to a reduction of Ad Valorem taxes and additional capital expenditures for the Detention Center.
102	Roads and Bridges	7,001,726	6,091,240	3,937,561	9,155,406	31%	Increased Revenue over prior year, no additional Expenditures	5,308,772	4,988,722	320,050	9,475,456	3%	
115	TDC Two Penny	2,677,007	3,755,514	3,255,999	3,176,522	19%	Increase in Revenue due to a legal settlement.	3,131,848	3,640,002	(508,154)	2,668,368	-16%	Conservative revenue budgetting and additional expenditures for promoting cultural, diving and special events in the District.
116	TDC Two Penny Generic	3,864,436	7,773,336	6,084,891	5,552,882	44%	Same as above	6,131,688	7,237,887	(1,106,199)	4,446,683	-20%	\$2M budgeted extra for Advertising & Promotional expenditures over FY11 and conservative revenue budgetting.
117	TDC District 1 Third Penny	4,141,198	6,438,613	5,168,164	5,411,647	31%	Same as above	5,662,272	7,679,476	(2,017,204)	3,394,443	-37%	\$2.1M budgeted extra for Advertising & Promotional expenditures over FY11 and conservative revenue budgetting.
118	TDC District 2 Third Penny	175,614	559,009	533,074	201,548	15%	Same as above	494,925	570,747	(75,822)	125,726	-38%	Conservative revenue budgetting and additional expenditures for District advertising.
119	TDC District 3 Third Penny	1,124,651	1,621,482	1,497,428	1,248,705	11%	Same as above	1,133,964	1,600,410	(466,446)	782,258	-37%	Conservative revenue budetting.
120	TDC District 4 Third Penny	750,924	1,191,496	1,380,306	562,115	-25%	Increase in Advertising & Promotional expenditures	1,106,370	1,201,305	(94,935)	467,180	-17%	Conservative revenue budetting.
121	TDC District 5 Third Penny	604,746	1,349,270	1,325,151	628,866	4%		1,059,107	1,136,711	(77,604)	551,261	-12%	Conservative revenue budetting.
125	Grants	383,321	7,014,836	5,242,933	2,155,224	462%	Increase in Revenue due to a project close out payment for 2008 Tropical Storm Faye						
130	Impact Fees Fund-Roadways	6,407,120	112,293	479,640	6,039,773	-6%		62,225	617,172	(554,947)	5,484,826	-9%	
131	Impact Fees Fund-Parks	438,476	38,032	0	476,508	9%		29,886	127,000	(97,114)	379,394	-20%	Additional expenditures over prior year because of 4 park projects.
132	Impact Fees Fund-Libraries	787,912	35,069	0	822,981	4%		25,650	25,000	650	823,631	0%	
133	Impact Fees Fund-Solid Waste	36,649	5,408	0	42,057	15%	No expenditures during FY11	3,562	0	3,562	45,619	8%	
134	Impact Fees Fund-Police	79,320	12,575	0	91,895	16%	No expenditures during FY11	9,215	0	9,215	101,110	10%	
135	Impact Fees Fund-Fire Facilities	235,215	9,909	173,800	71,324	-70%	Installation of 23 fire hydrants in 3 districts.	6,791	0	6,791	78,115	10%	
136	Employee Fair Share Housing	391,371	8,986	0	400,357	2%		2,945	0	2,945	403,302	1%	
141	Fire & Ambulance District 1	3,587,593	10,660,752	10,418,853	3,829,492	7%		10,264,314	10,856,542	(592,228)	3,237,264	-15%	Estimated revenue decrease due to a reduction of the SAFER Grant and additional expenditures for equipment and the repair of the Sugarloaf Fire Station.

Projected Changes in Fund Balances

	Fund	Audited	Fiscal Year 2011		Estimated	% Change	Reasons for the changes in FY11 Fund Balance	Fiscal Year 2012		Projected Impact	Estimated	% Change	Reasons for the changes in FY12 Fund Balance
		9/30/2010 Fund Bal	Projected	Actual	9/30/2011 Fund Bal	in Fund Balance		Projected	Actual	of Operations Positive/Negative	9/30/2012 Fund Bal	in Fund Balance	
144	Upper Keys Trauma Care District	1,509,647	10,233	162,389	1,357,490	-10%	No taxation or assessments. There are plans to deplete this fund in a couple of years.	8,550	198,270	(189,720)	1,167,770	-14%	No taxation or assessments. There are plans to deplete this fund in a couple of years.
147	Unincorporated Parks & Beaches	1,304,954	1,602,878	1,589,328	1,318,504	1%		1,462,690	1,671,686	(208,996)	1,109,508	-16%	Estimate revenue decrease due to a reduction of Ad Valorem taxes and conservative Rent and Fees budgetting.
148	MSTD-Plng/Bldg/Code/Fire Mar	4,801,162	7,172,172	6,675,457	5,297,876	10%		6,422,903	6,821,550	(398,647)	4,899,229	-8%	
149	Municipal Policing	1,982,010	6,939,455	7,115,429	1,806,035	-9%		6,433,571	6,984,101	(550,530)	1,255,505	-30%	Estimate revenue decrease due to a reduction of Ad Valorem taxes
150	911 Enhancement Fund	47	556,008	541,497	14,558	30875%	Reduced expenditures from prior year.	472,770	472,770	0	14,558	0%	
152	Duck Key Security District	341,942	78,968	49,878	371,032	9%		73,150	117,000	(43,850)	327,182	-12%	Additional expenditures over prior year because of a possible project to install cameras.
153	Local Housing Assist Trust Fund	744,378	394,533	42,555	1,096,357	47%	Reduced expenditures from prior year.	351,500	370,000	(18,500)	1,077,857	-2%	
157	Boating Improvement Fund	1,944,929	703,671	470,548	2,178,052	12%	Reduced expenditures from prior year.	584,250	752,881	(168,631)	2,009,421	-8%	
158	Misc Special Revenue Fund	1,832,879	1,048,843	709,128	2,172,593	19%	Additional revenue and reduced expenditures from prior year.	700,000	700,000	0	2,172,593	0%	
160	Environmental Restoration Fund	1,320,998	164,475	158,230	1,327,244	0%		102,600	145,488	(42,888)	1,284,356	-3%	
162	Law Enforcement Trust Fund	643,022	3,933	47,000	599,955	-7%		3,325	50,000	(46,675)	553,280	-8%	
163	Court Facilities Fees Trust (602)	1,852,997	673,558	77,114	2,449,440	32%	Reduced expenditures from prior year.	581,400	499,431	81,969	2,531,409	3%	
164	Clerk's Drug Abuse Trust (603)	132,628	18,543	22,250	128,921	-3%		14,060	25,972	(11,912)	117,009	-9%	
166	Marathon MSTU	25,364	144	24,870	638	-97%	Administrative cost of developing a Wastewater System	0	0	0	638	0%	
168	Bay Point MSTU	103,919	2,798	1,595	105,122	1%		425	0	425	105,547	0%	
169	Big Coppitt MSTU	78,806	396	48,724	30,478	-61%	Administrative cost of developing a Wastewater System	190	0	190	30,668	1%	
170	Key Largo MSTU	32,298	1,228	19,518	14,008	-57%	Administrative cost of developing a Wastewater System	95	8,567	(8,472)	5,536	-60%	Administrative cost of developing a Wastewater System
171	Stock Island MSTU	482,653	65,523	10,585	537,591	11%	Increase in Special Assessment revenue collection over prior year	47,120	10,000	37,120	574,711	7%	
172	Cudjoe/Sugarloaf MSTU	225,923	2,521	72,873	155,571	-31%	Administrative cost of developing a Wastewater System	950	70,000	(69,050)	86,521	-44%	Administrative cost of developing a Wastewater System
174	Conch Key MSTU	4,322	10	1,339	2,993	-31%	Administrative cost of developing a Wastewater System	0	1,300	(1,300)	1,693	-43%	Administrative cost of developing a Wastewater System
175	Long Key/Layton MSTU	28,197	189	3,443	24,943	-12%	Administrative cost of developing a Wastewater System	95	3,200	(3,105)	21,838	-12%	Administrative cost of developing a Wastewater System
176	Duck Key MSTU	59,712	100,331	44,563	115,480	93%	Revenue increase over prior year is a result of Ad Valorem taxation in this district.	2,470	40,000	(37,530)	77,950	-32%	Administrative cost of developing a Wastewater System
180	Building Fund	1,056,956	2,252,648	2,350,862	958,742	-9%		2,109,950	2,297,228	(187,278)	771,464	-20%	
	Total Special Revenue Funds	72,111,185	115,360,294	105,982,784	81,488,696	13%		97,199,367	107,382,822	(10,183,455)	71,305,241	-12%	

Projected Changes in Fund Balances

Fund	Audited	Fiscal Year 2011		Estimated	% Change	Reasons for the changes in FY11 Fund Balance	Fiscal Year 2012		Projected Impact	Estimated	% Change	Reasons for the changes in FY12 Fund Balance	
	9/30/2010 Fund Bal	Projected	Actual	9/30/2011 Fund Bal	in Fund Balance		Projected	Actual	of Operations Positive/Negative	9/30/2012 Fund Bal	in Fund Balance		
CAPITAL PROJECT FUNDS													
304	1 Cent Infrastructure Surtax	21,721,396	15,393,906	14,983,320	22,131,982	2%		15,835,811	16,841,710	(1,005,899)	21,126,083	-5%	
307	2003 Revenue Bond	785,683	3,508	35,184	754,007	-4%		0	600,000	(600,000)	154,007	-80%	Expenditure increase over prior year due to on-going litigation.
308	2007 Revenue Bond	13,585,611	43,102	2,276,141	11,352,572	-16%	Expenditure increase over prior year due to on-going	33,250	7,160,398	(7,127,148)	4,225,424	-63%	Expenditure increase over prior year due to on-going projects.
310	Big Coppitt Wastewater Project	3,106,956	5,672,096	5,829,835	2,949,216	-5%		494,000	0	494,000	3,443,216	17%	Wastewater projects are completed but special assessment revenue is collected in this fund
311	Duck Key Wastewater Project	509,246	5,151,808	3,921,736	1,739,319	242%	Increase is the result of the timing of revenue collection and on-going construction projects.	4,600,700	4,500,000	100,700	1,840,019	6%	
	Total Capital Projects Funds	39,708,892	26,264,421	27,046,216	38,927,096	-2%		20,963,761	29,102,108	(8,138,347)	30,788,749	-21%	
ENTERPRISE FUNDS													
401	Card Sound	6,534,302	1,059,014	1,067,235	6,526,081	0%		997,500	1,149,575	(152,075)	6,374,006	-2%	
403	Marathon Airport	1,670,034	965,361	1,019,741	1,615,653	-3%		901,260	1,052,579	(151,319)	1,464,334	-9%	
404	Key West Airport	2,351,715	6,983,210	6,178,307	3,156,618	34%	Revenue (Other Rents, Other Fees and Parking) increased over prior year.	5,125,915	4,843,800	282,115	3,438,733	9%	
414	MSD Solid Waste	6,030,508	17,534,379	16,656,319	6,908,568	15%	Expenditures decreased over prior year.	16,946,809	16,340,478	606,331	7,514,899	9%	Revenue collection will increase due to an increase in assessments.
	Total Enterprise Funds	16,586,559	26,541,963	24,921,602	19,399,818	17%		23,971,484	23,386,432	585,052	19,984,870	3%	
INTERNAL SERVICE FUNDS													
501	Worker's Comp	3,060,223	2,445,944	2,248,439	3,257,728	6%		2,688,992	2,631,406	57,586	3,315,314	2%	
502	Group Insurance	11,771,080	14,237,295	15,952,532	10,055,843	-15%	Claims increased over prior year.	15,121,319	15,098,709	22,610	10,078,454	0%	
503	Risk Management	4,980,910	3,273,702	2,156,918	6,097,694	22%	Claims decreased over prior year.	2,935,993	2,844,022	91,971	6,189,665	2%	
504	Fleet Management	982,694	2,785,684	2,709,732	1,058,647	8%		2,897,983	2,909,066	(11,083)	1,047,564	-1%	
	Total Internal Service Funds	20,794,907	22,742,625	23,067,620	20,469,912	-2%		23,644,287	23,483,203	161,084	20,630,996	1%	
AGENCY TRUST FUND													
610	LOSAP Fire & EMS	814,785	36,647	29,018	822,414	1%		45,000	35,000	10,000	832,414	1%	
	Total Agency Trust Fund	814,785	36,647	29,018	822,414	1%		45,000	35,000	10,000	832,414	1%	
	Grand Total	183,533,050	231,612,645	219,723,902	174,341,145	6%		204,361,877	226,660,044	(22,298,167)	152,042,977	-13%	

Revenue Sources and Trends

While property taxes are used to finance a variety of services, other County revenues are linked to specific programs; solid waste assessments finance the waste disposal programs, gasoline taxes finance public transportation, roadway construction and maintenance, and impact fees finance capital improvements related to transportation, parks, police, fire and solid waste programs. The use of standard definitions is mandated by Florida Statute Section 218.33 and ensures consistency among the various financial reports.

Taxes - Charges levied by the County, including ad valorem taxes net of discounts, penalties and interest. This category includes sales, gas taxes, and local tourist taxes, which are estimated based on State supplied forecasts.

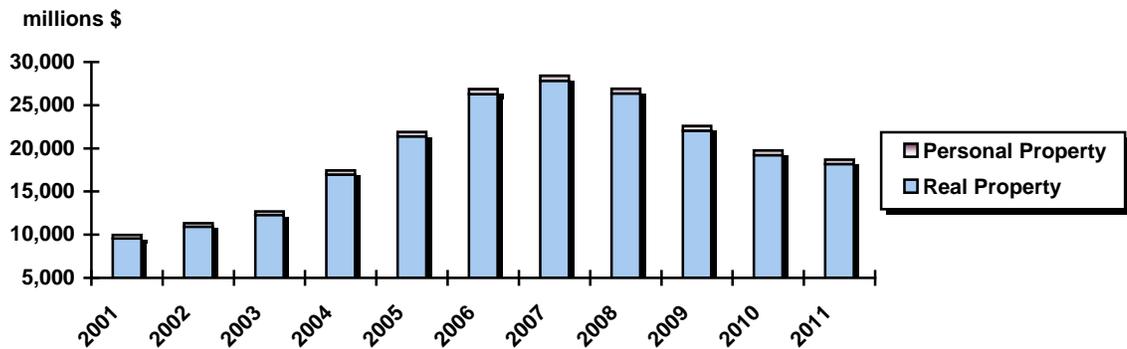
Revenue: Property Taxes

Description: Revenue derived from taxes levied on all real and personal property located in Monroe County

Legal Authority: Florida Statute, Chapter 200.

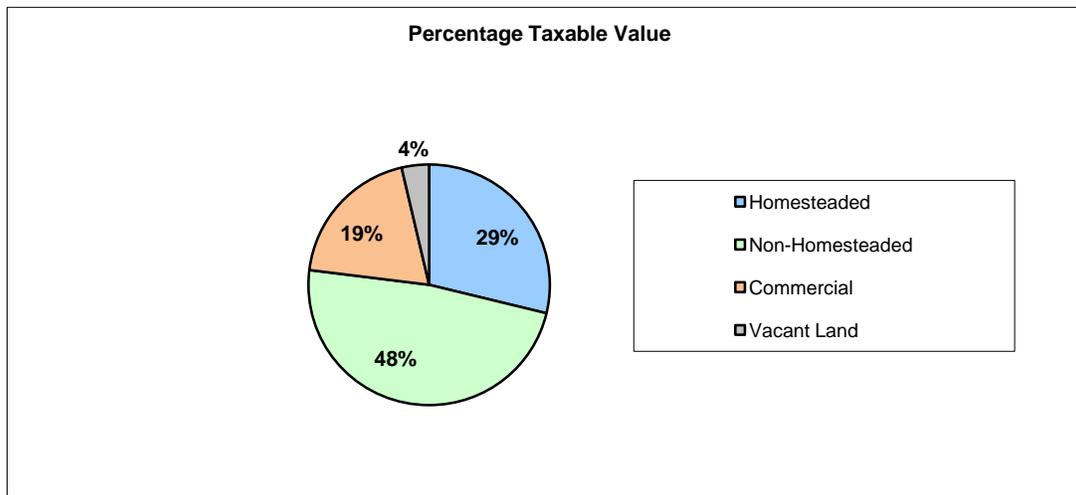
Fees: See “Ad Valorem Millage Summary.”

Constraints: F.S. Section 200.081 states: “No municipality shall levy ad valorem taxes against real properties and tangible personal properties and tangible personal property in excess of 10 mills, except for voted levies.”



Based on the 2011 Preliminary Tax Roll values the County-Wide taxable values are as follows:

Homesteaded taxable value (majority of these are residential properties)	\$5.3 Billion
Non-Homesteaded residential properties taxable value	\$8.6 Billion
Commercial properties	\$3.6 Billion
Vacant land taxable value	<u>\$0.7 Billion</u>
	\$18.2 Billion



Revenue Sources and Trends

Revenue: Local Government Infrastructure Surtax

Fund/Account Number: 304/312600GN

Description: The Infrastructure Surtax may be levied countywide, with referendum approval, by the governing board of the county or the governing bodies of municipalities representing a majority of the county population.

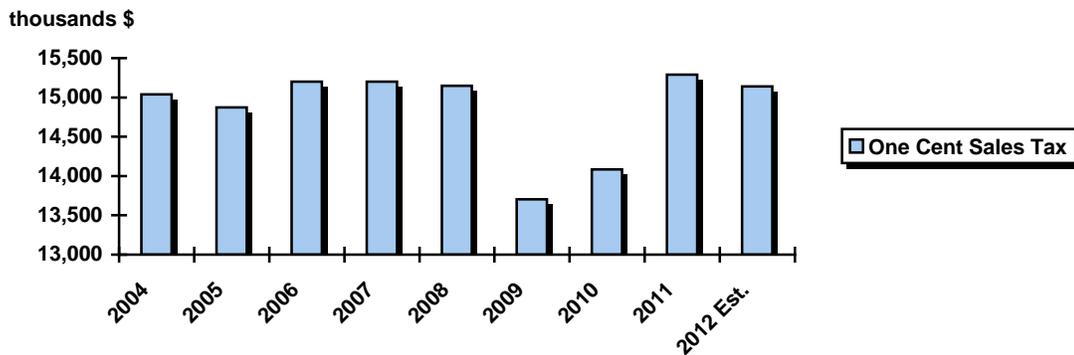
Legal Authority: Florida Statute, Chapter 212.055 (2), Monroe County Code of Ordinances Chapter 23, Article IV, Section 23-142 to 147.

Fees: One- percent sales tax.

Restrictions: The Infrastructure Surtax is set to expire on January 1, 2018 unless the voters in Monroe County will again approve this additional one cent tax. Work is underway to get a referendum question on the 2012 Presidential ballot. These revenues can be used to finance, plan, and construct infrastructure and to acquire land for public recreation or conservation or protection of natural resources. In addition, Monroe County may use up to 10% these proceeds for any public purpose provided the debt service obligations are met; the County's comprehensive plan is in compliance with the Growth Management Act; and the County adopted an amendment to the ordinance levying the surtax.

History/Trends: For 5 years (2004 to early 2008), the County's share increased before the downturn of the national economy in late 2008. Revenue collection began to increase at the beginning of 2010 and there was a gain of 2.8% over 2009. For 2011, we anticipate an 8.6% gain over the prior year.

Forecast: If the national economy takes another downturn, we could see another drop in revenues but as long as the economy continues, as is, we project the same amount of revenue as 2011.



Revenue: Constitutional Gas Tax

Fund/Account Number: 102/335492GG and 102/335498GG

Description: The two cents per gallon tax is placed on motor fuel is collected by the Florida State Department of Revenue (DOR) and is transferred to the State Board of Administration (SBA) for monthly disbursements. The allocation formula is based on the geographic area, population and a collection component. This factor is then calculated annually for each county in the form of weighted county-to-state ratios. To determine each county's monthly distribution, the monthly statewide tax receipts are multiplied by each county's distribution factor.

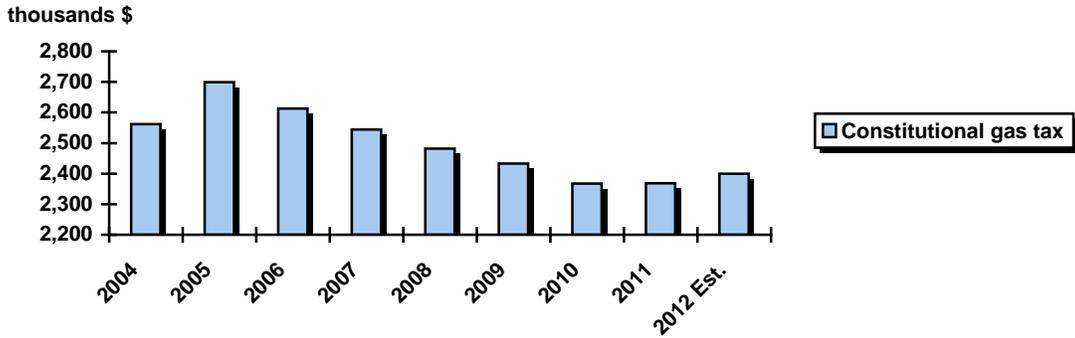
Legal Authority: Florida Constitution Article XII, section 9(c) (4), Florida Statutes 206.41 and 206.47.

Restrictions: Besides meeting debt service obligations, this tax can be used for the acquisition, construction, and maintenance of roads.

History/Trends: Over the last 5 years (2005-2010), this State Shared Gas Tax had been decreasing. For 2011, we anticipate the same revenue collection amount as last years, thus a flat level.

Forecast: The Florida Department of Revenue estimates that there will be a slight increase of nearly 1% in FY12. This will depend on an increase in statewide monthly tax receipts since there was a negative change in our distribution factor.

Revenue Sources and Trends



Revenue: County Fuel Tax

Fund/Account Number: 102/335490GG

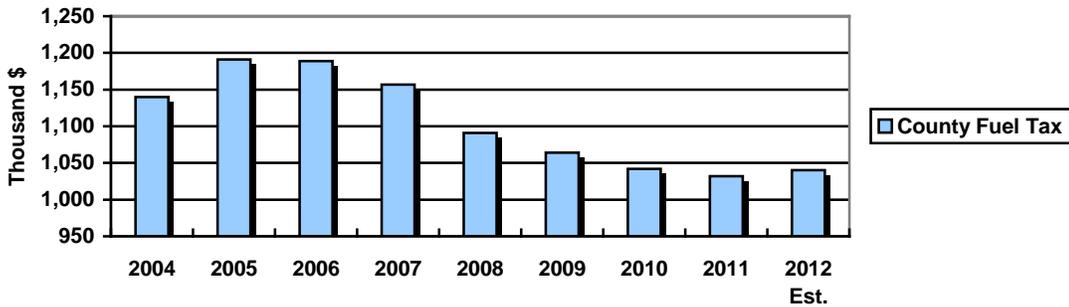
Description: The Florida Legislature has levied a one cent per gallon tax on motor fuel for distribution to county governments pursuant to the same formula used to distribute the Constitutional Gas Tax.

Legal Authority: Florida Statute, Chapter 206.60(6).

Restrictions: The funds from this tax can be used by counties for transportation related expenses, including the reduction of bond debt incurred for transportation purposes.

History/Trends: Over the last 5 years (2006-2011), this State Shared Gas Tax has been decreasing. For 2011, we anticipate a 1% decrease over last year.

Forecast: Since the distribution formula is the same as the Constitutional Gas Tax and our distribution factor had a negative change, we project that we will see no or little change in the revenue receipts over 2011. However, the Florida Department of Revenue estimates that we could see a 1% increase.



Revenue: Local Option and Ninth-Cent Fuel Taxes.

Fund/Account Number: 102/312301GG and 102/312401GG

Description: In addition to the two cent constitutional gas tax and the one cent County Gas Tax, counties may impose up to 12 cents of local option fuel taxes in the form of three separate levies. The first is a tax of 1 cent on every net gallon of motor and diesel fuel sold within the county. This is known as the “Ninth” cent fuel tax. The second is a tax of 1 to 6 cents on every net gallon of motor and diesel fuel sold within the county. The third tax is a 1 to 5 cents levy upon every net gallon of motor fuel sold within the county. The third tax is not subject to diesel fuel. Monroe County now levies ten of the twelve cents on motor fuel and seven of the seven cents on diesel fuel. Monthly distribution on motor fuel is based on reports from terminal suppliers, wholesalers and importers as the destination of the gallons distributed for retail sale or use. Taxes on diesel are distributed according to Florida Statute proceeds.

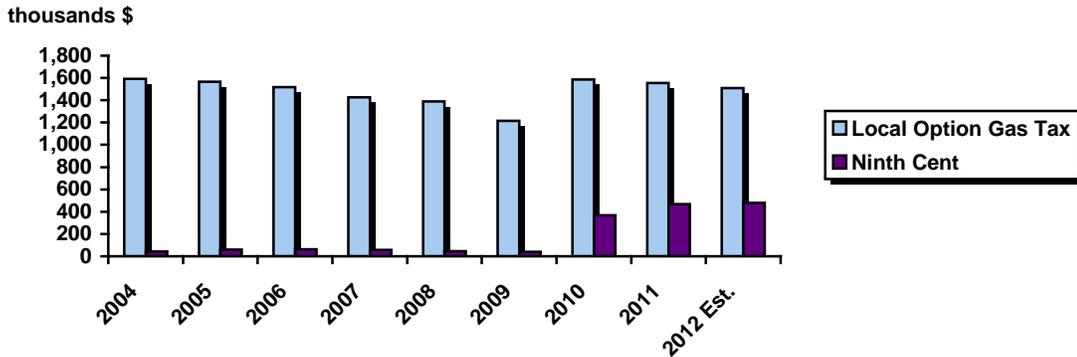
Legal Authority: Florida Statute, Chapters 336.025 (1) (a), 336.025 (1) (b), 336.021 (1) (d) and 336.021 respectively. Monroe County Code of Ordinances Chapter 23, Article VII.

Restrictions: The statutorily authorized uses of the three taxes differ, as do the methods of imposition and the requirement that the revenue be shared with municipalities. The Ninth Cent and 1 to 6 cents taxes may be used to fund transportation expenditures. In addition to transportation expenditures, the 1 to 5 cents can be used to meet the requirements of the capital improvements element of an adopted local government comprehensive plan.

Revenue Sources and Trends

History/Trends: During 2004 -2009, the Local Option and Ninth-Cent Fuel Taxes were decreasing. The Monroe County Board of Commissioners voted to raise the tax rate an additional 1 cent to motor fuel on the Ninth-Cent Fuel Tax and an additional 3 cents to the Local Option Fuel Tax. This gas tax increase came into effect on January 1, 2010. Thus there was an upward trend from 2009 to 2010. However, during 2011, there has been a slight decline of 1.2% in revenue collections.

Forecast: The Florida Department of Revenue projects a reduction of the number of gallons of motor fuel sold in Monroe County thus we could see another year of declining revenues of this state shared gas tax.



Revenue: Tourist Development Taxes.

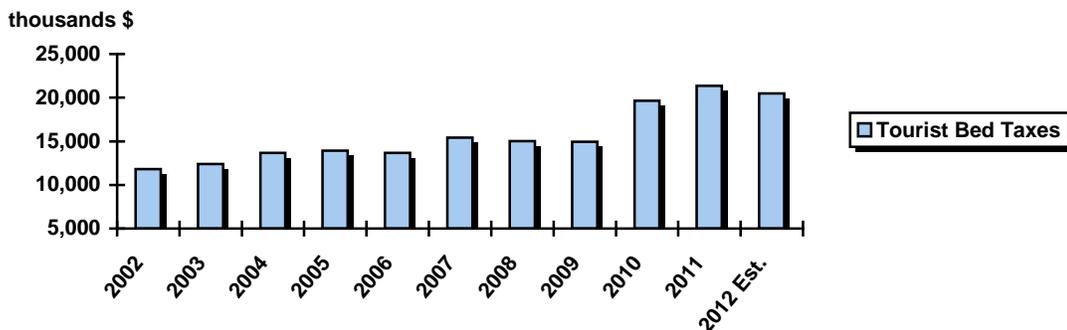
Description: After being suggested by the Tourist Development Council, whose members are appointed by the BOCC, the initial tourist development tax received referendum approval prior to imposition. Subject to a 1%, 2%, or 3% tax are most rents, leases or lets, which have been contracted for periods of six months or less, or living accommodations in hotels, motels, apartment houses, rooming houses, mobile home parks, and the like. The taxes are collected and administered by the Florida Department of Revenue.

Legal Authority: Florida Statute, Chapters 125.0104 (3) (c), 1250104 (3) (d), 125.0104 (n). Monroe County Code of Ordinances Chapter 23, Article V.

Restrictions: The revenue must generally be used to promote tourism, to build convention and tourist bureaus, and to finance beach improvements. Smaller counties may also use the revenue to build and upgrade fishing piers, museums, parks and nature centers.

History/Trends: Over the last 10 years, bed tax revenues collected saw an increase except for when the national economy took a downturn in late 2008. 2009 was a down year but has steadily increased during the last 2 years.

Forecast: If the national economy takes another downturn, we could see another drop in tourism but as long as the economy continues, as is, we project the same revenue receipts as 2011. Many of the visitors to the Florida Keys come from Europe, so we also pay close attention to the economy of foreign countries.



Revenue: Local Business Tax, formerly known as County Occupation License

Fund/Account Number: 001/316000GO

Description: Florida law authorizes a county to levy a business tax granting the privilege of engaging in or managing any business, profession or occupation within its jurisdiction.

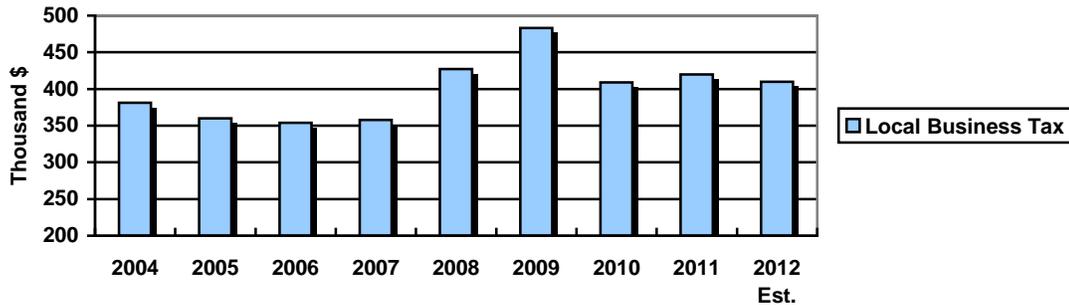
Revenue Sources and Trends

Legal Authority: Florida Statutes, Section 205.032 and 205.033. Monroe Code of Ordinances Chapter 23, Article III

Restrictions: None

History/Trends: Prior to 1972, the State had imposed an occupational license tax and shared the revenues with counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax, but capped the rate of increase.

Forecast: As the tourism economy continues to recover from the economic downturn and business activity returns, we anticipate to see additional revenue.



Permits, Fees and Special Assessments - Includes building permits, franchise fees, impact fees and special assessments.

Revenue: Building Permits.

Fund/Account Number: 180/322005SG

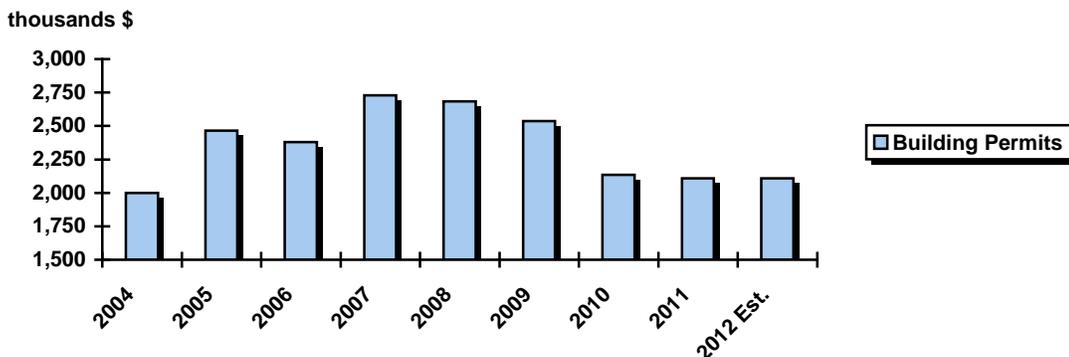
Description: Florida law authorizes the County to levy building permit charges to be used for carrying out the local government's responsibilities in enforcing the Florida Building Code.

Legal Authority: Monroe County Code of Ordinances 6-27., F.S. 553.8, F.S. 125.56 (2), or F.S. 166.222.

Restrictions: For use in unincorporated areas.

History/Trends:

Forecast: If the national economy continues to recover, we could see an increase in building permits.



Intergovernmental Revenue - Includes revenues received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes. The latter two categories are estimated using State supplied calculations.

Revenue: Local Government 1/2 cent Sales Tax

Description: This State Shared revenue program returns to the cities and counties a portion of the sales tax proceeds remitted to the State of Florida.

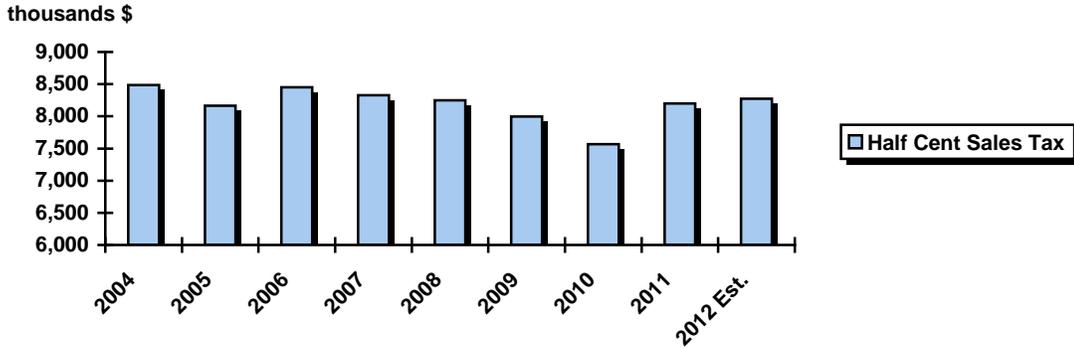
Legal Authority: Florida Statutes Chapter 218. Part IV. Distribution formulas F.S.218.64

Revenue Sources and Trends

Restrictions: A proportion of the sales tax shall be expended only for countywide tax relief or countywide programs. The remaining portion shall be deemed revenues derived on behalf of the unincorporated area but may be expended on a countywide basis.

History/Trends: Up through fiscal year 1999, this revenue source was placed entirely in the General Fund to be used for countywide tax relief. In fiscal year 2000, the portion of this revenue source that by law is considered to be “derived on behalf of the unincorporated area” started to go into the general purpose municipal service taxing unit fund to be used for unincorporated area tax relief. Since 2006, the County’s share had a slight decline before the downturn of the national economy in late 2008. 2009 continued that downward trend. However, revenue receipts began to increase during 2010 and there was a gain of 1.7% over 2009. For 2011, we anticipate an 8.4% gain over the prior year.

Forecast: The Florida Department of Revenue projects a slight increase of 1.6% for 2012.



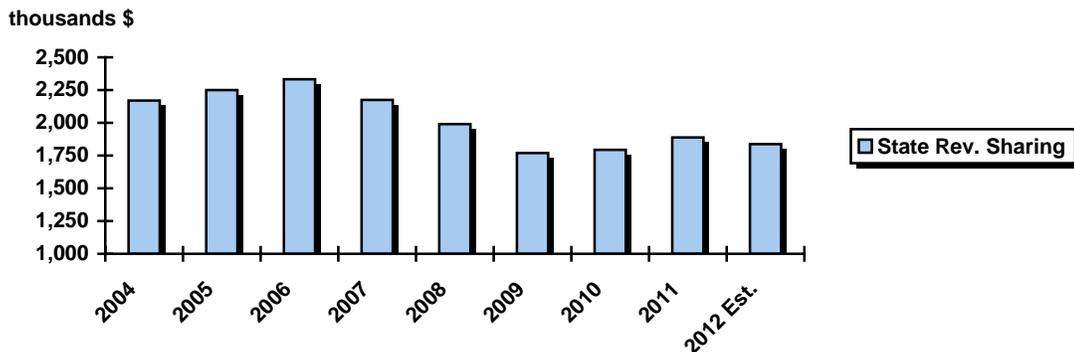
Revenue: County Revenue Sharing Program (also known as State Shared Revenue Proceeds)

Description: The state shares 2.9 percent of the net cigarette tax collections and 2.044 percent of sales and use tax collections. An allocation formula serves as the basis for the distribution of these revenues to each county that meets the strict eligibility requirements. The apportionment factor comprises of weighted factors of county population, unincorporated county population and county sales tax collections.

Legal Authority: Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972.

Restrictions: There are no use restrictions on these revenues other than some statutory limitations regarding funds that can be used as a pledge for indebtedness.

Forecast: The Florida Department of Revenue projects a slight decrease of 0.1% over FY2011.



Charges for Services - Reflects all revenues stemming from charges for current services including solid waste annual service assessments, tipping fees, airport fees, recording fees, county officer fees and county and circuit court fees. These sources are estimated using trend analysis.

Revenue: Solid Waste Assessments and Tipping Fees.

Fund/Account Number: 414/343405 (annual assessment), 414/343420 (other tipping), 414/343421 (sludge tipping), 414/343450 (commercial tipping).

Revenue Sources and Trends

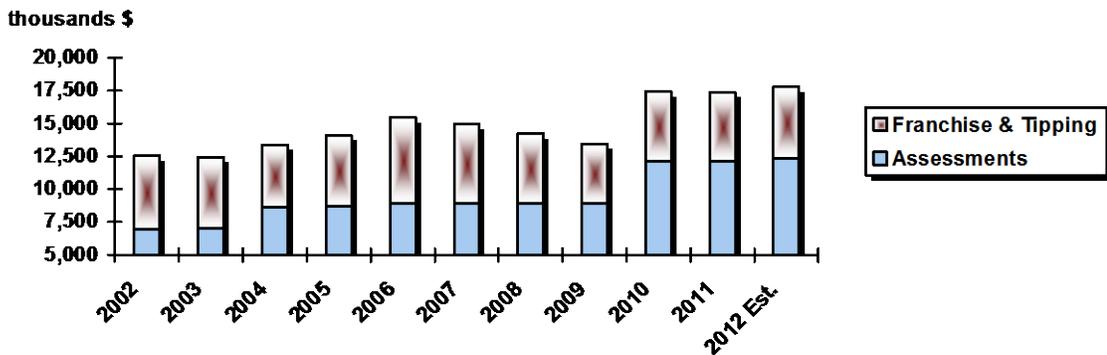
Description: The annual special assessment imposed upon lots or parcels of improved property in the Monroe County Solid Waste Municipal Service Benefit Unit was created under section 8-94. It is the intent of the Board of County Commissioners to require owners and occupants of all improved property within the unit to have domestic solid waste and special waste generated, on such improved property, collected and disposed of in a proper, sanitary and efficient manner.

Legal Authority: Florida Statute 125, Monroe County Code Article IV, Sections 8-71 through, 8-107.

Restrictions: These funds are restricted in use to collection, disposal, and recycling of solid wastes and to debt service payments for solid waste facilities.

History/Trends: For over ten years, (1999-2010) there were no residential nor commercial assessment rate increases along with an increase in franchise fees. In 2010, residential fees went up from \$292.00 to \$396.00/year/residence, commercial rates were increased by .2% in accordance with the CPI and franchise fees increased 2%. There were no rate hikes in 2011. For 2012, there is an approved increase of \$8.00 from \$396.00 to \$404.00/year for residential assessment along with an increase in the Tipping Fees from \$120/ton to \$123.50/ton and Franchise Fees will remain the same.

Forecast: With the approved rate increases, we estimate a revenue increase of 2% on the residential assessment and a slight increase on tipping fees. There are plans to only increase the commercial and sludge tipping fees, not annual assessments in 2013. And there are plans to raise the assessment rate in 2014.



Revenue: Airport Fees.

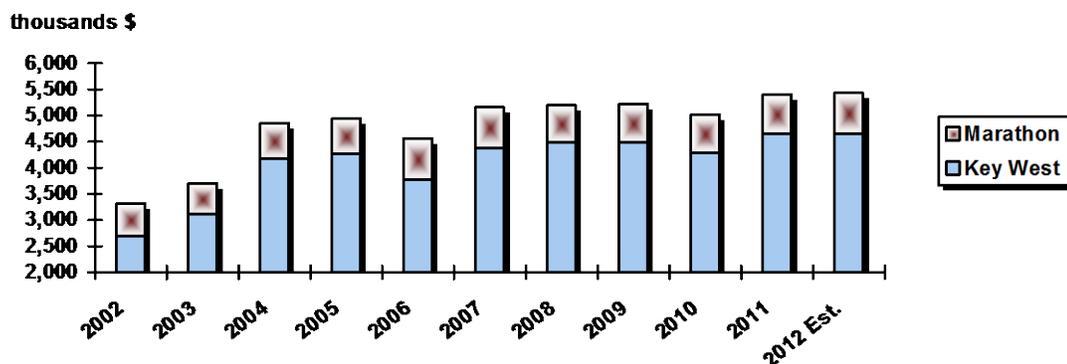
Fund/Account Number: 403/344101, 403/344102, 404/344101, 404/344103, 404/344104, 404/344105 and 404/344106.

Description: Passenger fees, airport leases, and other airport fees collected for the operation of Monroe County's two municipal airports, in Key West and Marathon.

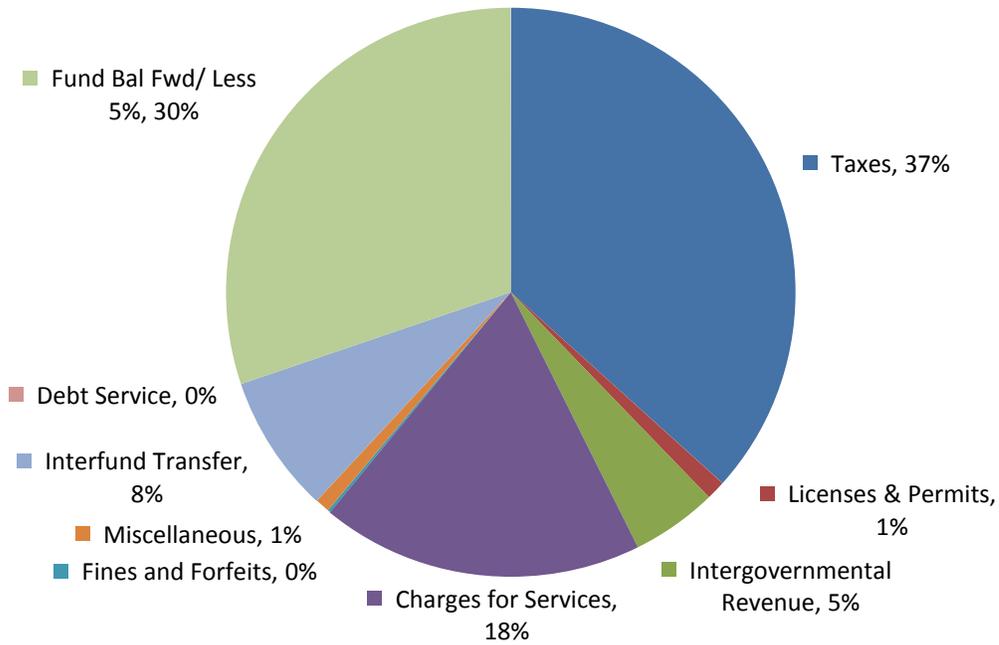
Restrictions: These funds are restricted to support airport operations and maintenance.

History/Trends: Marathon Airport has had difficulty in attracting and retaining regular air carrier services. Key West Airport went thru a major construction project and was completed in 2008. Since then, one major discount air carrier has scheduled arrivals and departures from Key West. Thus a total of 5 major airlines now serve the Florida Keys.

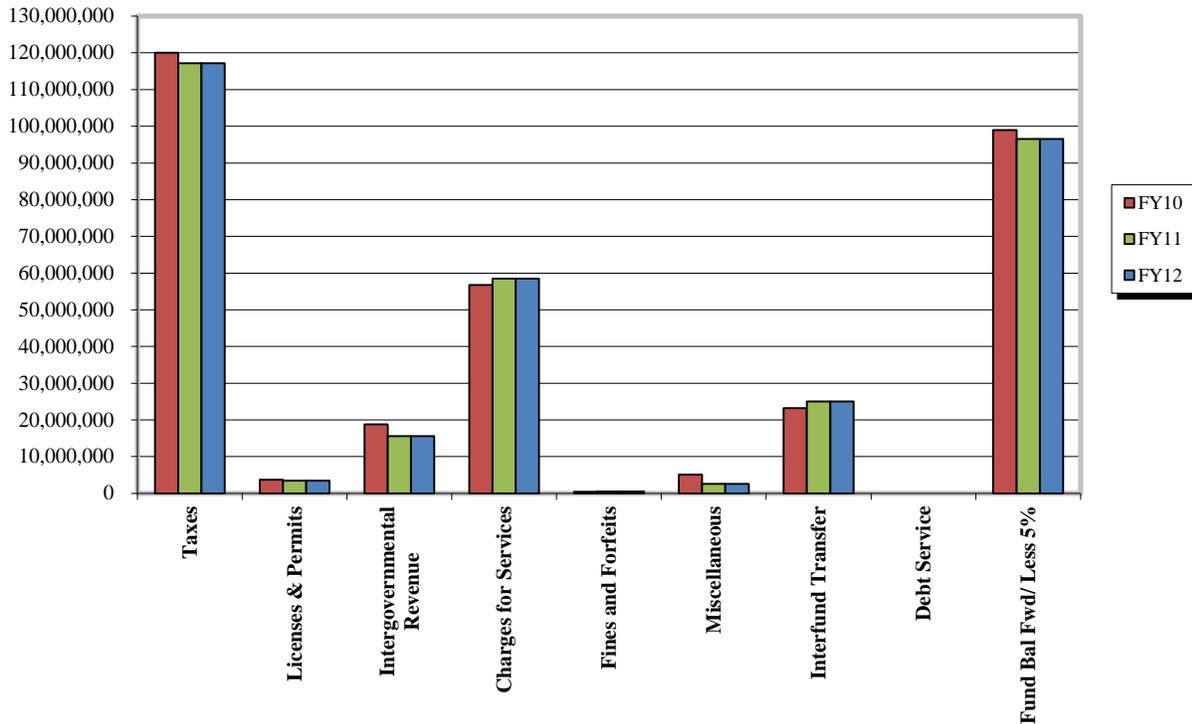
Forecast: As long as national and world economies continue to increase, our tourism economy should increase as well. We should see the same revenue amount as last year or slightly better.



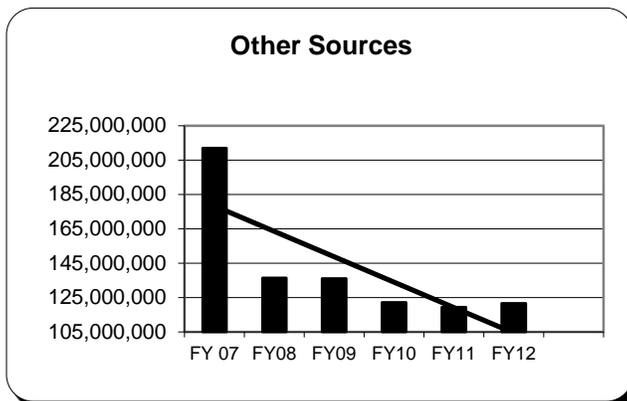
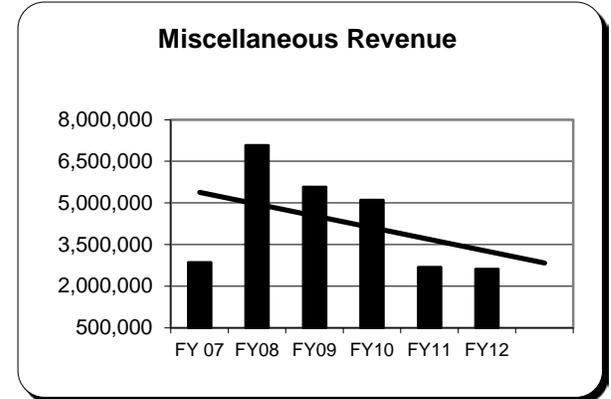
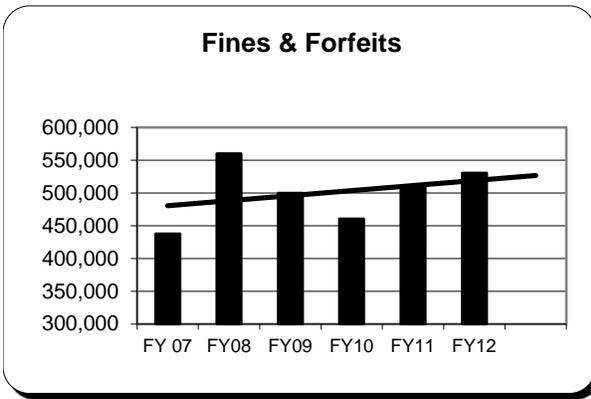
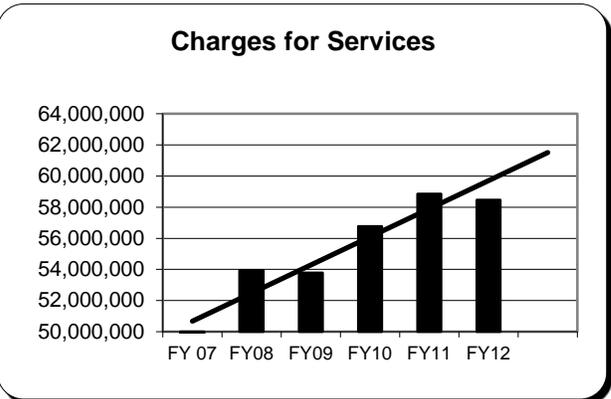
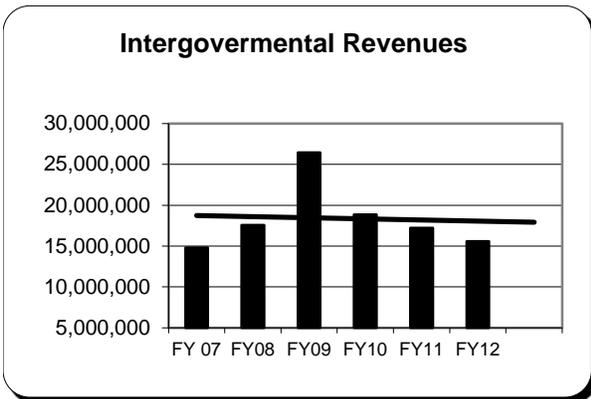
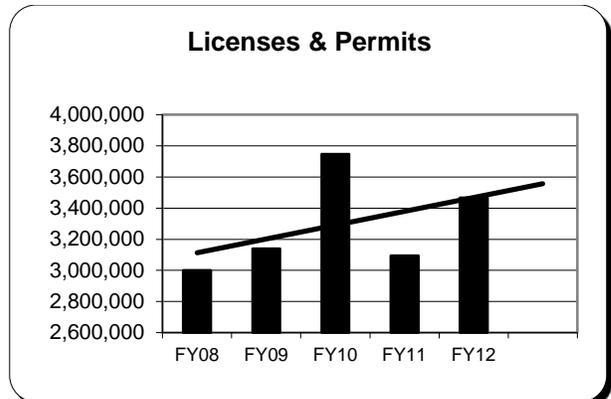
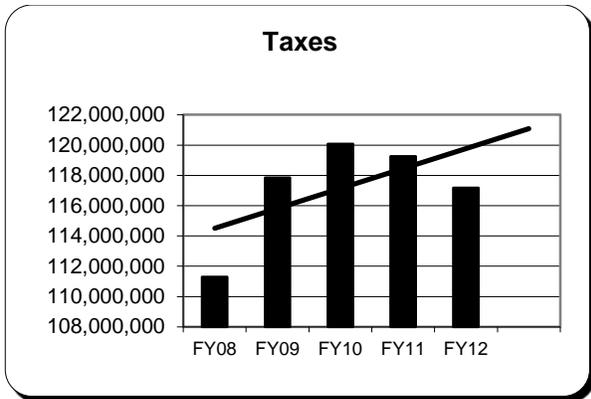
**Fiscal Year 2012
Sources of Revenues**



**Three Year Trend
of Revenue Sources**



Revenue Budget Trends



Monroe County B.O.C.C
FISCAL YEAR 2012
PROPOSED FINAL MILLAGE

Final Millage
September 15, 2011
Key West, FL

Description	Fiscal Year 2010 Adopted			Fiscal Year 2011 Adopted			Fiscal Year 2012 Proposed					
	Millage Rate	Total Ad Valorem Tax	Total Tax Over/(Under) Last Year	Millage Rate	Total Ad Valorem Tax	Total Tax Over/(Under) Last Year	Rolled-Back Rate	Millage Rate	Percent Over Prev. Year	Percent Over Rolled-back	Total Ad Valorem Tax	Total Tax Over/(Under) Last Year
County-wide Services												
Total General Fund	1.0775	24,335,468	(5,677,382)	1.0971	21,667,067	(2,668,401)	1.1537	1.1009	0.3%	-4.58%	20,575,548	(1,091,519)
Law Enforcement, Jail, Judicial	1.9786	44,688,453	3,793,338	2.2060	43,566,649	(1,121,804)	2.3207	2.1959	-0.5%	-5.38%	41,042,553	(2,524,096)
Local Health Unit	0.0276	623,720	113,000	0.0414	817,247	193,527	0.0438	0.0502	21.3%	14.61%	939,070	121,823
Total County-wide Services	3.0837	69,647,641	(1,771,044)	3.3445	66,050,963	(3,596,678)	3.5182	3.3470	0.1%	-4.87%	62,557,171	(3,493,792)
General Purpose Municipal Serv.												
Planning, Code Enf, Fire Marshal	0.0838	894,761	315,527	0.0820	770,747	(124,014)	0.0868	0.0641	-21.8%	-26.15%	566,934	(203,813)
Parks And Beaches	0.1496	1,598,056	393,000	0.1682	1,581,843	(16,213)	0.1782	0.1649	-2.0%	-7.46%	1,457,725	(124,118)
Municipal Policing	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0
Total General Purpose MSTU	0.2334	2,492,817	700,527	0.2502	2,352,590	(140,227)	0.2650	0.2290	-8.5%	-13.57%	2,024,659	(327,931)
Local Road Patrol Law Enforcement	0.3517	3,756,596	1,127,649	0.3995	3,756,434	(162)	0.4231	0.4073	2.0%	-3.73%	3,601,074	(155,360)
L & M Keys Fire & Ambulance	1.8709	9,446,898	169	2.2526	9,946,828	499,930	2.3691	2.3799	5.7%	0.46%	9,946,828	0
Wastewater Districts:												
Cudjoe-Sugarloaf MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0
Big Pine Key MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0
Conch Key MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0
Long Key/Layton MSTU	0.0000	0	0	0.0000	0	0	0.0000	0.0000	0.00%	0.00%	0	0
Duck Key MSTU	0.0000	0	0	0.4105	101,454	101,454	0.4223	0.0000	-100.0%	-100.00%	0	(101,454)
Total Municipal Services, L & M	2.4560			2.9023			3.0572	3.0162	86.55%	-1.34%		
Aggregate	3.7787	85,343,952	65,301	4.1627	82,208,269	(3,135,683)	4.3886	4.1802	10.62%	-4.75%	78,129,732	(4,078,537)

Ad Valorem Millage Summary
Adopted Fiscal Year 2012

	Rollback Millage	Millage	Taxes per \$100,000 of taxable value	Increase per \$100,000 of taxable value	Increase Per Month \$100,000
Unincorporated, Dist 1, MM 4-95 Stock Island-Tavernier					
Countywide Services	3.5182	3.3470	\$334.70	-\$17.12	-\$1.43
Lower & Middle Keys Fire & Ambulance	2.3691	2.3799	\$237.99	\$1.08	\$0.09
Planning, Code Compl, Fire Marshal, Fire Administration	0.0868	0.0641	\$6.41	-\$2.27	-\$0.19
Parks & Beaches	0.1782	0.1649	\$16.49	-\$1.33	-\$0.11
Local Road Patrol	0.4231	0.4073	\$40.73	-\$1.58	-\$0.13
Total	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77

Unincorporated, Dist 6

(Mile Marker 95 up US 1 to County line and up 905 to intersection of Card Sound Road)

Countywide Services	3.5182	3.3470	\$334.70	-\$17.12	-\$1.43
Fire & Ambulance, Dist 6	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Planning, Building, Code Enf, Fire Marshal	0.0868	0.0641	\$6.41	-\$2.27	-\$0.19
Parks & Beaches	0.1782	0.1649	\$16.49	-\$1.33	-\$0.11
Local Road Patrol	0.4231	0.4073	\$40.73	-\$1.58	-\$0.13
Total	4.2063	3.9833	\$398.33	-\$22.30	-\$1.86

Unincorporated, Dist 7

(From intersection of 905 and Card Sound Road up Card Sound Road to the County line)

Countywide Services	3.5182	3.3470	\$334.70	-\$17.12	-\$1.43
Planning, Building, Code Enf, Fire Marshal	0.0868	0.0641	\$6.41	-\$2.27	-\$0.19
Parks & Beaches	0.1782	0.1649	\$16.49	-\$1.33	-\$0.11
Local Road Patrol	0.4231	0.4073	\$40.73	-\$1.58	-\$0.13
Total	4.2063	3.9833	\$398.33	-\$22.30	-\$1.86

Key West, Key Colony Beach, Islamorada, & Marathon

Countywide Services	3.5182	3.3470	\$334.70	-\$17.12	-\$1.43
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Layton

Countywide Services	3.5182	3.3470	\$334.70	-\$17.12	-\$1.43
Lower & Middle Keys Fire & Ambulance	2.3691	2.3799	\$237.99	\$1.08	\$0.09
Total	5.8873	5.7269	\$572.69	-\$16.04	-\$1.34

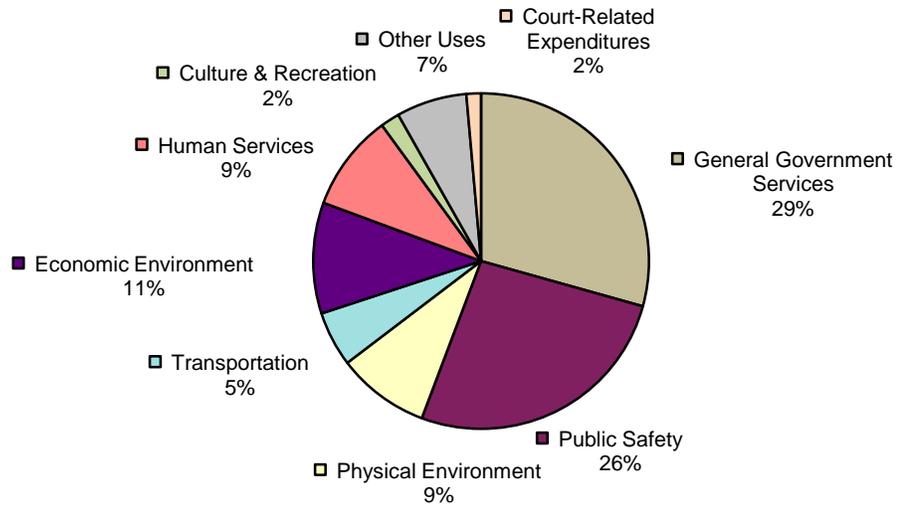
Marathon

Countywide Services	3.5182	3.3470	\$334.70	-\$17.12	-\$1.43
Total	3.5182	3.3470	\$334.70	-\$17.12	-\$1.43

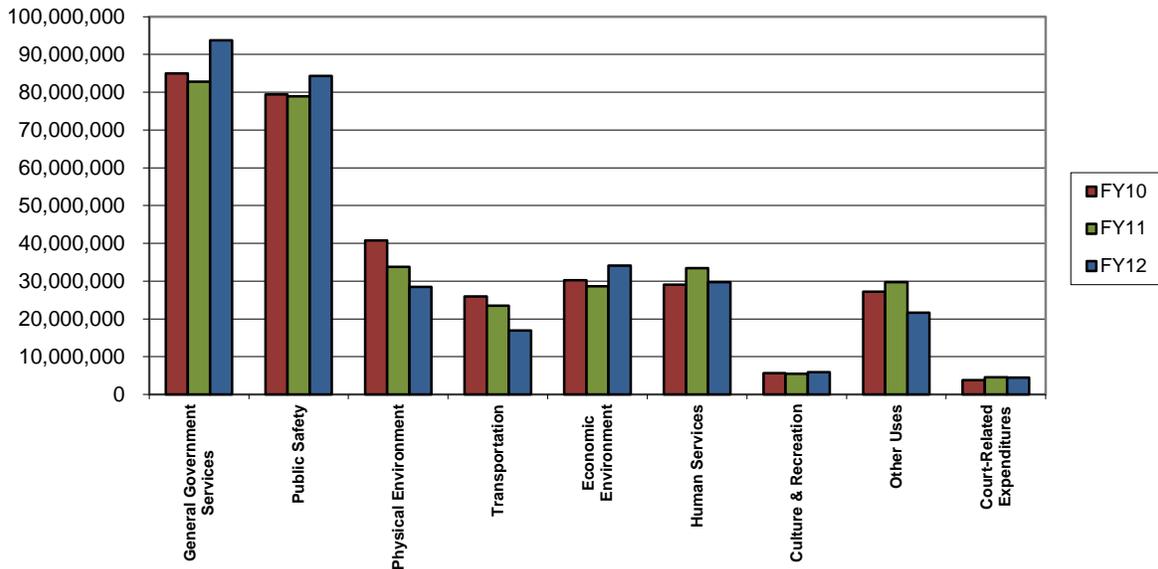
Ad Valorem Millage Summary Adopted Fiscal Year 2012

	Rollback Millage	Millage	Taxes per \$100,000 of taxable value	Increase per \$100,000 of taxable value	Increase Per Month \$100,000
Bay Point					
Unincorporated, Dist 1 Subtotal	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Wastewater	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Total	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Big Coppitt					
Unincorporated, Dist 1 Subtotal	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Wastewater	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Total	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Key Largo					
Unincorporated, Dist 6 Subtotal	4.2063	3.9833	\$398.33	-\$22.30	-\$1.86
Wastewater	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Total	4.2063	3.9833	\$398.33	-\$22.30	-\$1.86
Stock Island					
Unincorporated, Dist 1 Subtotal	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Wastewater	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Total	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Cudjoe-Sugarloaf					
Unincorporated, Dist 1 Subtotal	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Wastewater	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Total	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Big Pine Key					
Unincorporated, Dist 1 Subtotal	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Wastewater	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Total	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Conch Key					
Unincorporated, Dist 1 Subtotal	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Wastewater	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Total	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Long Key - Layton					
Unincorporated, Dist 1 Subtotal	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Wastewater	0.0000	0.0000	\$0.00	\$0.00	\$0.00
Total	6.5754	6.3632	\$636.32	-\$21.22	-\$1.77
Duck Key					
Unincorporated, Dist 1 Subtotal	6.5754	6.3632	\$0.00	\$0.00	\$0.00
Wastewater	0.4223	0.0000	\$0.00	-\$42.23	-\$3.52
Total	6.9977	6.3632	\$0.00	-\$42.23	-\$3.52

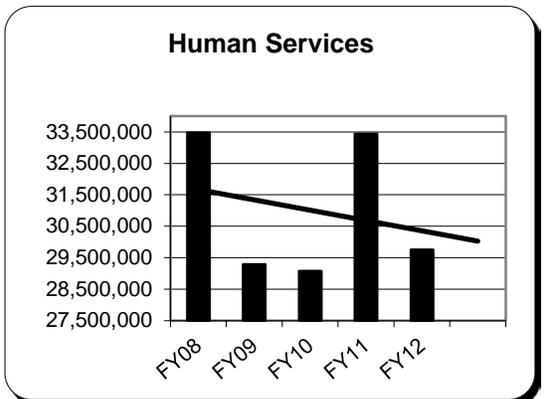
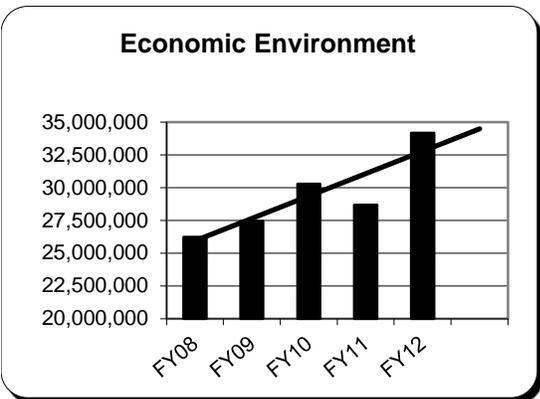
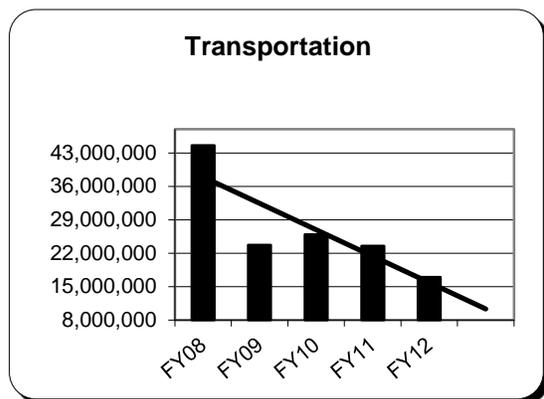
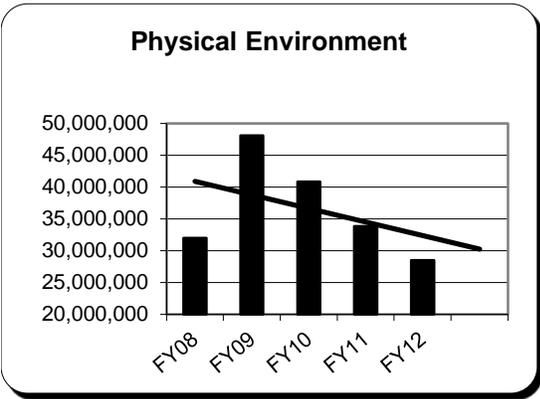
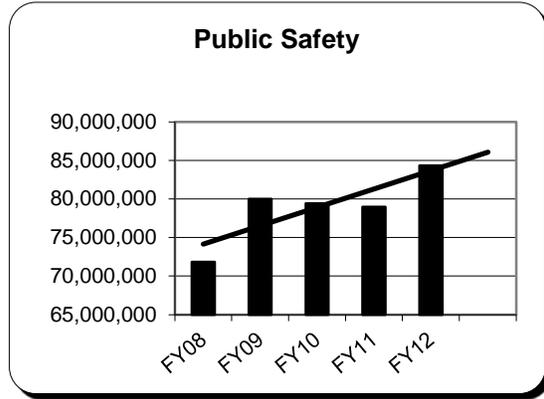
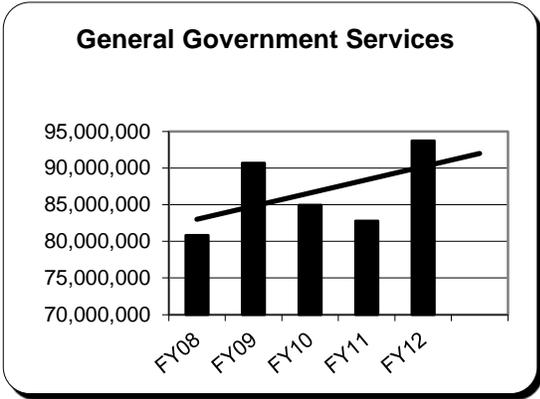
**Fiscal Year 2012
Appropriation Categories \$319,478,404**



**Three Year Trend
of Appropriations**

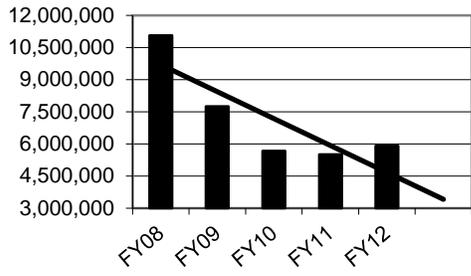


Appropriation Budget Trends

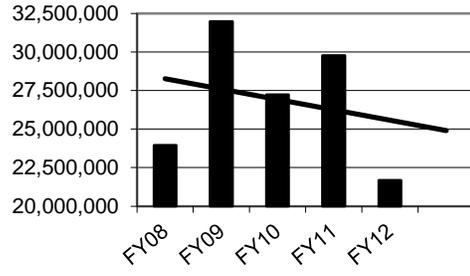


Appropriation Budget Trends

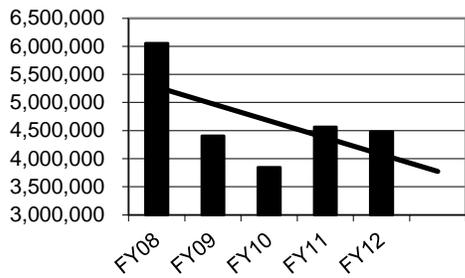
Culture/Recreation



Other Uses



Court Related



Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Taxes</u>						
Ad Valorem Taxes	81,187,993	81,685,080	81,857,372	81,857,372	77,411,101	(5.4)%
Sales & Use Taxes	32,216,030	38,157,355	35,791,648	35,791,648	38,760,235	8.3 %
Franchise Fees	275,503	344,694	-	-	-	0 %
Local Communications Service Tax	791,094	721,601	750,000	750,000	614,000	(18.1)%
Local Business Tax	-	-	425,000	425,000	399,825	(5.9)%
Total Taxes	114,470,620	120,908,729	118,824,020	118,824,020	117,185,161	(1.4)%
<u>Licenses And Permits</u>						
Prof/occup Licenses	482,923	409,108	-	-	-	0 %
Building Permits	2,597,210	2,330,354	2,375,000	2,413,932	2,155,000	(9.3)%
Franchise Fees	-	118,437	425,000	425,000	463,131	9.0 %
Impact Fees	-	241,456	147,000	147,000	127,510	(13.3)%
Special Assessments	-	966,286	573,000	573,000	722,000	26.0 %
Total Licenses And Permits	3,080,133	4,065,642	3,520,000	3,558,932	3,467,641	(1.5)%
<u>Intergovernmental Revenue</u>						
Federal Grants	14,077,061	9,733,706	-	27,775,552	-	0 %
Fed Pmts In Lieu Of Taxes	1,140,301	1,292,037	1,021,500	1,021,500	1,230,536	20.5 %
State Grants	12,344,441	4,098,382	2,000,000	14,135,175	-	(100.0)%
State Shared Revenues	13,738,745	15,303,563	14,177,608	14,177,608	14,335,703	1.1 %
Grants from other Local Units	300,877	-	-	-	-	0 %
Total Intergovernmental Revenue	41,601,424	30,427,689	17,199,108	57,109,836	15,566,239	(9.5)%
<u>Charges For Services</u>						
General Government	22,316,004	20,892,889	27,181,842	27,801,648	23,147,956	(14.8)%
Public Safety	5,415,856	6,067,924	5,573,269	5,887,269	7,069,343	26.8 %
Physical Environment	13,398,998	17,007,569	16,367,450	16,369,859	17,351,615	6.0 %
Transportation	6,518,968	7,898,168	7,775,000	7,775,000	8,492,614	9.2 %
Economic Environment	916,091	598,739	639,635	639,635	596,647	(6.7)%
Human Services	454,316	452,930	375,000	384,146	416,084	11.0 %
Culture/recreation	697,475	690,389	545,000	545,000	641,064	17.6 %
Court-related Revenues	509,081	709,664	300,000	411,147	600,000	100.0 %
Otr Charges For Svces	158,906	143,820	105,000	105,000	139,772	33.1 %
Total Charges For Services	50,385,694	54,462,091	58,862,196	59,918,705	58,455,095	(0.7)%
<u>Fines And Forfeits</u>						
Court Cases	239,536	227,356	209,000	209,000	201,920	(3.4)%
Library Fines	12,764	13,741	-	16,380	-	0 %
Violation-1cl Ordin	755,290	642,865	300,000	495,991	328,500	9.5 %
Other Fines And/or Forfeits	16,516	12,932	-	-	-	0 %
Total Fines And Forfeits	1,024,105	896,894	509,000	721,371	530,420	4.2 %
<u>Misc. Revenues</u>						
Interest Earnings	5,568,569	2,070,908	1,529,000	1,536,867	1,144,591	(25.1)%
Rent/royalties	462,986	555,488	520,010	520,010	504,029	(3.1)%
Special Assessments	1,248,827	-	20,000	20,000	-	(100.0)%
Sale/comp-loss Of Assets	92,323	18,326	-	52,962	1,074	0 %
Sales-surplus Mats	1,365	-	-	-	-	0 %
Contrib From Priv Sources	1,097,617	525,117	-	473,955	-	0 %
Undefined	30,791	28,914	25,000	25,000	40,000	60.0 %
Other Misc Revenues	3,515,534	1,227,219	597,401	1,960,977	931,158	55.9 %
Total Misc. Revenues	12,018,013	4,425,972	2,691,411	4,589,771	2,620,852	(2.6)%
<u>Other Sources</u>						
Interfund Transfer	22,968,583	20,597,851	22,948,777	35,173,386	20,374,193	(11.2)%
Debt Proceeds	-	14,494,806	-	5,005,734	-	0 %

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Transfer in Excess Fees	4,628,049	6,071,725	-	-	4,695,000	0 %
Other Non-revenues	-	-	96,454,379	109,900,606	96,583,803	0.1 %
Total Other Sources	27,596,632	41,164,382	119,403,156	150,079,725	121,652,996	1.9 %
County Total Revenue	250,176,621	256,351,399	321,008,891	394,802,360	319,478,404	(0.5)%

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>General Fund</u>						
<u>Taxes</u>						
Ad Valorem Taxes	28,787,050	23,458,259	22,032,417	22,032,417	20,650,887	(6.3)%
Sales & Use Taxes	2,294,333	2,461,331	2,400,000	2,400,000	2,671,876	11.3 %
Local Business Tax	-	-	425,000	425,000	399,825	(5.9)%
Total Taxes	31,081,383	25,919,590	24,857,417	24,857,417	23,722,588	(4.6)%
<u>Licenses And Permits</u>						
Prof/occup Licenses	482,923	409,108	-	-	-	- %
Total Licenses And Permits	482,923	409,108	-	-	-	- %
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	1,083,655	1,217,636	950,000	950,000	1,214,536	27.8 %
State Shared Revenues	5,655,677	5,786,037	6,080,475	6,080,475	5,880,004	(3.3)%
Total Intergovernmental Revenue	6,739,332	7,003,673	7,030,475	7,030,475	7,094,540	0.9 %
<u>Charges For Services</u>						
General Government	385,651	200,981	3,300,000	3,300,000	188,816	(94.3)%
Public Safety	76	-	-	-	-	- %
Transportation	81,682	60,611	75,000	75,000	65,614	(12.5)%
Human Services	427,272	439,994	375,000	375,000	416,084	11.0 %
Culture/recreation	6,728	7,082	-	-	5,064	- %
Otr Charges For Svces	127,513	116,432	90,000	90,000	115,472	28.3 %
Total Charges For Services	1,028,921	825,100	3,840,000	3,840,000	791,050	(79.4)%
<u>Fines And Forfeits</u>						
Court Cases	8,313	6,970	9,000	9,000	10,920	21.3 %
Violation-Id Ordin	1,980	-	-	-	-	- %
Total Fines And Forfeits	10,293	6,970	9,000	9,000	10,920	21.3 %
<u>Misc. Revenues</u>						
Interest Earnings	487,510	283,014	250,000	250,000	240,842	(3.7)%
Rent/royalties	442,050	529,226	500,000	500,000	476,019	(4.8)%
Sale/comp-loss Of Assets	39,060	7,250	-	-	1,074	- %
Contrib From Priv Sources	78,117	132,274	-	56,675	-	- %
Other Misc Revenues	83,828	114,919	100,000	100,000	207,958	108.0 %
Total Misc. Revenues	1,130,565	1,066,683	850,000	906,675	925,893	8.9 %
<u>Other Sources</u>						
Interfund Transfer	4,770,229	4,798,356	4,874,836	4,874,836	4,336,757	(11.0)%
Transfer in Excess Fees	4,203,877	3,850,095	-	-	3,500,000	- %
Other Non-revenues	-	-	7,806,917	7,806,917	9,671,803	23.9 %
Total Other Sources	8,974,106	8,648,451	12,681,753	12,681,753	17,508,560	38.1 %
Total Administration Revenue	49,447,523	43,879,574	49,268,645	49,325,320	50,053,551	1.59

Affordable Housing Programs

<u>Misc. Revenues</u>						
Interest Earnings	8,958	3,563	-	500	2,500	- %
Total Misc. Revenues	8,958	3,563	-	500	2,500	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	56,102	303,500	298,947	432.9 %
Total Other Sources	-	-	56,102	303,500	298,947	432.9 %
Total Administration Revenue	8,958	3,563	56,102	304,000	301,447	437.32

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Fine & Forfeiture Fund</u>						
<u>Taxes</u>						
Ad Valorem Taxes	39,235,622	43,061,878	43,631,649	43,631,649	41,142,553	(5.7)%
Total Taxes	39,235,622	43,061,878	43,631,649	43,631,649	41,142,553	(5.7)%
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	27,348	28,365	30,000	30,000	-	(100.0)%
Total Intergovernmental Revenue	27,348	28,365	30,000	30,000	-	(100.0)%
<u>Charges For Services</u>						
General Government	1,917,178	106,997	1,055,000	1,055,000	92,000	(91.3)%
Public Safety	1,451,576	1,791,683	1,550,000	1,550,000	3,100,000	100.0 %
Otr Charges For Svcs	30,430	23,351	15,000	15,000	23,000	53.3 %
Total Charges For Services	3,399,184	1,922,031	2,620,000	2,620,000	3,215,000	22.7 %
<u>Fines And Forfeits</u>						
Court Cases	88,491	87,019	100,000	100,000	91,000	(9.0)%
Violation-lcl Ordin	157,266	92,257	150,000	150,000	2,000	(98.7)%
Other Fines And/or Forfeits	16,516	12,932	-	-	-	- %
Total Fines And Forfeits	262,273	192,208	250,000	250,000	93,000	(62.8)%
<u>Misc. Revenues</u>						
Interest Earnings	482,674	202,849	150,000	156,650	171,000	14.0 %
Sale/comp-loss Of Assets	-	261	-	52,962	-	- %
Contrib From Priv Sources	-	-	-	2,100	-	- %
Other Misc Revenues	6,312	2,372	-	10,844	1,500	- %
Total Misc. Revenues	488,986	205,482	150,000	222,556	172,500	15.0 %
<u>Other Sources</u>						
Interfund Transfer	130,974	-	-	-	-	- %
Transfer in Excess Fees	-	1,477,049	-	-	1,000,000	- %
Other Non-revenues	-	-	5,862,384	5,862,384	10,386,872	77.2 %
Total Other Sources	130,974	1,477,049	5,862,384	5,862,384	11,386,872	94.2 %
Total Administration Revenue	43,544,388	46,887,014	52,544,033	52,616,589	56,009,925	6.60

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Road And Bridge Fund</u>						
<u>Taxes</u>						
Sales & Use Taxes	1,256,384	1,952,593	2,080,000	2,080,000	1,945,000	(6.5)%
Total Taxes	1,256,384	1,952,593	2,080,000	2,080,000	1,945,000	(6.5)%
<u>Intergovernmental Revenue</u>						
State Shared Revenues	3,496,928	3,409,310	3,225,000	3,225,000	3,421,000	6.1 %
Grants from other Local Units	5,380	-	-	-	-	- %
Total Intergovernmental Revenue	3,502,308	3,409,310	3,225,000	3,225,000	3,421,000	6.1 %
<u>Charges For Services</u>						
Transportation	85,179	56,827	4,000	4,000	17,000	325.0 %
Otr Charges For Svces	150	1,558	-	-	-	- %
Total Charges For Services	85,329	58,385	4,000	4,000	17,000	325.0 %
<u>Misc. Revenues</u>						
Interest Earnings	125,205	58,117	50,000	50,000	55,000	10.0 %
Sale/comp-loss Of Assets	18,747	6,974	-	-	-	- %
Other Misc Revenues	53,102	42,245	40,000	40,000	40,000	- %
Total Misc. Revenues	197,055	107,335	90,000	90,000	95,000	5.6 %
<u>Other Sources</u>						
Interfund Transfer	-	-	-	475,574	104,672	- %
Other Non-revenues	-	-	1,702,147	1,702,147	2,887,689	69.6 %
Total Other Sources	-	-	1,702,147	2,177,721	2,992,361	75.8 %
Total Administration Revenue	5,041,076	5,527,624	7,101,147	7,576,721	8,470,361	19.28
<u>TDC District Two Penny</u>						
<u>Taxes</u>						
Sales & Use Taxes	2,919,186	3,199,405	3,169,887	3,169,887	3,296,682	4.0 %
Total Taxes	2,919,186	3,199,405	3,169,887	3,169,887	3,296,682	4.0 %
<u>Misc. Revenues</u>						
Interest Earnings	67,898	25,825	-	-	-	- %
Other Misc Revenues	-	127	-	225,761	-	- %
Total Misc. Revenues	67,898	25,952	-	225,761	-	- %
<u>Other Sources</u>						
Transfer in Excess Fees	46,826	61,758	-	-	-	- %
Other Non-revenues	-	-	1,926,752	1,926,752	2,146,154	11.4 %
Total Other Sources	46,826	61,758	1,926,752	1,926,752	2,146,154	11.4 %
Total Administration Revenue	3,033,910	3,287,115	5,096,639	5,322,400	5,442,836	6.79

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>TDC Admin & Promo 2 Cent</u>						
<u>Taxes</u>						
Sales & Use Taxes	6,049,127	6,629,796	6,206,162	6,206,162	6,454,408	4.0 %
Total Taxes	6,049,127	6,629,796	6,206,162	6,206,162	6,454,408	4.0 %
<u>Intergovernmental Revenue</u>						
State Grants	-	399,930	-	-	-	-
Total Intergovernmental Revenue	-	399,930	-	-	-	-
<u>Misc. Revenues</u>						
Interest Earnings	83,876	34,069	-	-	-	-
Other Misc Revenues	873	205	-	467,820	-	-
Total Misc. Revenues	84,749	34,274	-	467,820	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	97,033	127,976	-	-	-	-
Other Non-revenues	-	-	2,528,586	2,528,586	4,500,118	78.0 %
Total Other Sources	97,033	127,976	2,528,586	2,528,586	4,500,118	78.0 %
Total Administration Revenue	6,230,909	7,191,975	8,734,748	9,202,568	10,954,526	25.41

TDC District 1 Third Cent

<u>Taxes</u>						
Sales & Use Taxes	3,436,419	5,678,913	4,796,236	4,796,236	5,898,200	23.0 %
Total Taxes	3,436,419	5,678,913	4,796,236	4,796,236	5,898,200	23.0 %
<u>Misc. Revenues</u>						
Interest Earnings	90,408	33,163	-	-	-	-
Other Misc Revenues	-	-	-	208,443	-	-
Total Misc. Revenues	90,408	33,163	-	208,443	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	45,230	80,304	-	-	-	-
Other Non-revenues	-	-	2,606,990	2,606,990	4,341,101	66.5 %
Total Other Sources	45,230	80,304	2,606,990	2,606,990	4,341,101	66.5 %
Total Administration Revenue	3,572,058	5,792,380	7,403,226	7,611,669	10,239,301	38.31

TDC District 2 Third Cent

<u>Taxes</u>						
Sales & Use Taxes	317,140	526,890	520,974	520,974	520,974	-
Total Taxes	317,140	526,890	520,974	520,974	520,974	-
<u>Misc. Revenues</u>						
Interest Earnings	7,551	1,718	-	-	-	-
Other Misc Revenues	-	-	-	21,653	-	-
Total Misc. Revenues	7,551	1,718	-	21,653	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	4,705	8,150	-	-	-	-
Other Non-revenues	-	-	121,182	121,182	150,493	24.2 %
Total Other Sources	4,705	8,150	121,182	121,182	150,493	24.2 %
Total Administration Revenue	329,396	536,758	642,156	663,809	671,467	4.56

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>TDC District 3 Third Cent</u>						
<u>Taxes</u>						
Sales & Use Taxes	871,361	1,364,777	1,193,646	1,193,646	1,193,646	-
Total Taxes	871,361	1,364,777	1,193,646	1,193,646	1,193,646	-
<u>Misc. Revenues</u>						
Interest Earnings	20,153	9,609	-	-	-	-
Other Misc Revenues	-	-	-	53,234	-	-
Total Misc. Revenues	20,153	9,609	-	53,234	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	13,909	22,805	-	-	-	-
Other Non-revenues	-	-	825,060	825,060	806,867	(2.2)%
Total Other Sources	13,909	22,805	825,060	825,060	806,867	(2.2)%
Total Administration Revenue	905,423	1,397,191	2,018,706	2,071,940	2,000,513	-0.90

TDC District 4 Third Cent

<u>Taxes</u>						
Sales & Use Taxes	556,359	1,045,438	1,164,600	1,164,600	1,164,600	-
Total Taxes	556,359	1,045,438	1,164,600	1,164,600	1,164,600	-
<u>Misc. Revenues</u>						
Interest Earnings	27,630	6,341	-	-	-	-
Other Misc Revenues	-	-	-	46,980	-	-
Total Misc. Revenues	27,630	6,341	-	46,980	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	10,386	18,467	-	-	-	-
Other Non-revenues	-	-	758,061	758,061	337,031	(55.5)%
Total Other Sources	10,386	18,467	758,061	758,061	337,031	(55.5)%
Total Administration Revenue	594,374	1,070,247	1,922,661	1,969,641	1,501,631	-21.90

TDC District 5 Third Cent

<u>Taxes</u>						
Sales & Use Taxes	813,287	1,213,183	1,260,143	1,260,143	1,114,849	(11.5)%
Total Taxes	813,287	1,213,183	1,260,143	1,260,143	1,114,849	(11.5)%
<u>Misc. Revenues</u>						
Interest Earnings	17,597	5,389	-	-	-	-
Other Misc Revenues	-	-	-	52,354	-	-
Total Misc. Revenues	17,597	5,389	-	52,354	-	-
<u>Other Sources</u>						
Transfer in Excess Fees	11,505	18,650	-	-	-	-
Other Non-revenues	-	-	474,530	474,530	306,040	(35.5)%
Total Other Sources	11,505	18,650	474,530	474,530	306,040	(35.5)%
Total Administration Revenue	842,389	1,237,222	1,734,673	1,787,027	1,420,889	-18.09

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Governmental Fund Type Grants</u>						
<u>Intergovernmental Revenue</u>						
Federal Grants	2,158,742	3,977,186	-	23,711,316	-	- %
State Grants	8,905,232	3,015,153	-	9,487,193	-	- %
Grants from other Local Units	2,727	-	-	-	-	- %
Total Intergovernmental Revenue	11,066,700	6,992,338	-	33,198,510	-	- %
<u>Charges For Services</u>						
Public Safety	125,000	125,000	-	125,000	-	- %
Human Services	27,044	12,936	-	9,146	-	- %
Total Charges For Services	152,044	137,936	-	134,146	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	51,932	30,159	-	-	-	- %
Sale/comp-loss Of Assets	600	878	-	-	-	- %
Other Misc Revenues	27,544	289,088	-	39,913	-	- %
Total Misc. Revenues	80,076	320,125	-	39,913	-	- %
<u>Other Sources</u>						
Interfund Transfer	396,077	115,885	16,667	3,828,386	-	(100.0)%
Other Non-revenues	-	-	211,732	211,732	-	(100.0)%
Total Other Sources	396,077	115,885	228,399	4,040,118	-	(100.0)%
Total Administration Revenue	11,694,897	7,566,284	228,399	37,412,686	-	-100.00
<u>Impact Fees Fund - Roadway</u>						
<u>Licenses And Permits</u>						
Impact Fees	-	72,975	63,000	63,000	55,500	(11.9)%
Total Licenses And Permits	-	72,975	63,000	63,000	55,500	(11.9)%
<u>Misc. Revenues</u>						
Interest Earnings	137,361	60,818	36,000	36,000	10,000	(72.2)%
Special Assessments	119,206	-	-	-	-	- %
Total Misc. Revenues	256,567	60,818	36,000	36,000	10,000	(72.2)%
<u>Other Sources</u>						
Other Non-revenues	-	-	5,097,688	5,097,688	4,642,417	(8.9)%
Total Other Sources	-	-	5,097,688	5,097,688	4,642,417	(8.9)%
Total Administration Revenue	256,567	133,793	5,196,688	5,196,688	4,707,917	-9.41
<u>Impact Fees Fund - Parks & Rec</u>						
<u>Licenses And Permits</u>						
Impact Fees	-	32,640	24,000	24,000	28,560	19.0 %
Total Licenses And Permits	-	32,640	24,000	24,000	28,560	19.0 %
<u>Misc. Revenues</u>						
Interest Earnings	17,559	4,332	2,500	2,500	2,900	16.0 %
Special Assessments	40,460	-	-	-	-	- %
Total Misc. Revenues	58,019	4,332	2,500	2,500	2,900	16.0 %
<u>Other Sources</u>						
Other Non-revenues	-	-	353,441	353,441	351,757	(0.5)%
Total Other Sources	-	-	353,441	353,441	351,757	(0.5)%
Total Administration Revenue	58,019	36,972	379,941	379,941	383,217	0.86

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Impact Fees Fund - Libraries</u>						
<u>Licenses And Permits</u>						
Impact Fees	-	98,750	20,000	20,000	23,000	15.0 %
Total Licenses And Permits	-	98,750	20,000	20,000	23,000	15.0 %
<u>Misc. Revenues</u>						
Interest Earnings	18,115	7,914	5,000	5,000	4,000	(20.0)%
Special Assessments	38,928	-	-	-	-	- %
Total Misc. Revenues	57,042	7,914	5,000	5,000	4,000	(20.0)%
<u>Other Sources</u>						
Other Non-revenues	-	-	570,676	570,676	635,526	11.4 %
Total Other Sources	-	-	570,676	570,676	635,526	11.4 %
Total Administration Revenue	57,042	106,663	595,676	595,676	662,526	11.22

Impact Fees Fund - Solid Waste

<u>Licenses And Permits</u>						
Impact Fees	-	6,342	7,000	7,000	3,500	(50.0)%
Total Licenses And Permits	-	6,342	7,000	7,000	3,500	(50.0)%
<u>Misc. Revenues</u>						
Interest Earnings	532	346	300	300	250	(16.7)%
Special Assessments	9,635	-	-	-	-	- %
Total Misc. Revenues	10,167	346	300	300	250	(16.7)%
<u>Other Sources</u>						
Other Non-revenues	-	-	29,911	29,911	32,815	9.7 %
Total Other Sources	-	-	29,911	29,911	32,815	9.7 %
Total Administration Revenue	10,167	6,688	37,211	37,211	36,565	-1.74

Impact Fees Fund - Police Fac

<u>Licenses And Permits</u>						
Impact Fees	-	14,773	15,000	15,000	9,250	(38.3)%
Total Licenses And Permits	-	14,773	15,000	15,000	9,250	(38.3)%
<u>Misc. Revenues</u>						
Interest Earnings	1,146	707	500	500	450	(10.0)%
Special Assessments	19,652	-	-	-	-	- %
Total Misc. Revenues	20,798	707	500	500	450	(10.0)%
<u>Other Sources</u>						
Other Non-revenues	-	-	63,084	63,084	71,244	12.9 %
Total Other Sources	-	-	63,084	63,084	71,244	12.9 %
Total Administration Revenue	20,798	15,480	78,584	78,584	80,944	3.00

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Impact Fees Fund - Fire & EMS</u>						
<u>Licenses And Permits</u>						
Impact Fees	-	10,314	8,000	8,000	6,700	(16.3)%
Total Licenses And Permits	-	10,314	8,000	8,000	6,700	(16.3)%
<u>Misc. Revenues</u>						
Interest Earnings	4,930	2,217	700	700	450	(35.7)%
Special Assessments	14,817	-	-	-	-	- %
Total Misc. Revenues	19,747	2,217	700	700	450	(35.7)%
<u>Other Sources</u>						
Other Non-revenues	-	-	118,721	194,986	46,870	(60.5)%
Total Other Sources	-	-	118,721	194,986	46,870	(60.5)%
Total Administration Revenue	19,747	12,532	127,421	203,686	54,020	-57.61
<u>Employee Fair Share Housing</u>						
<u>Licenses And Permits</u>						
Impact Fees	-	5,662	10,000	10,000	1,000	(90.0)%
Total Licenses And Permits	-	5,662	10,000	10,000	1,000	(90.0)%
<u>Misc. Revenues</u>						
Interest Earnings	8,044	3,767	2,500	2,500	2,100	(16.0)%
Special Assessments	86,903	-	-	-	-	- %
Total Misc. Revenues	94,947	3,767	2,500	2,500	2,100	(16.0)%
<u>Other Sources</u>						
Other Non-revenues	-	-	311,000	311,000	314,723	1.2 %
Total Other Sources	-	-	311,000	311,000	314,723	1.2 %
Total Administration Revenue	94,947	9,429	323,500	323,500	317,823	-1.75

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Fire & Ambulance District 1 L&M Key</u>						
<u>Taxes</u>						
Ad Valorem Taxes	8,958,103	9,117,935	9,971,828	9,971,828	9,974,828	- %
Total Taxes	8,958,103	9,117,935	9,971,828	9,971,828	9,974,828	- %
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	26,794	42,690	40,000	40,000	16,000	(60.0)%
State Shared Revenues	11,630	19,872	8,000	8,000	22,245	178.1 %
Total Intergovernmental Revenue	38,424	62,562	48,000	48,000	38,245	(20.3)%
<u>Charges For Services</u>						
General Government	14,943	-	85,000	85,000	-	(100.0)%
Public Safety	229,895	502,784	300,000	300,000	400,000	33.3 %
Total Charges For Services	244,838	502,784	385,000	385,000	400,000	3.9 %
<u>Misc. Revenues</u>						
Interest Earnings	102,106	60,570	20,000	20,000	51,500	157.5 %
Other Misc Revenues	1,610	2,628	-	-	-	-
Total Misc. Revenues	103,717	63,198	20,000	20,000	51,500	157.5 %
<u>Other Sources</u>						
Interfund Transfer	664,236	468,269	379,440	379,440	227,970	(39.9)%
Transfer in Excess Fees	125,764	136,588	-	-	95,000	-
Other Non-revenues	-	-	2,588,754	2,588,754	2,175,487	(16.0)%
Total Other Sources	790,000	604,857	2,968,194	2,968,194	2,498,457	(15.8)%
Total Administration Revenue	10,135,081	10,351,336	13,393,022	13,393,022	12,963,030	-3.21

Upper Keys Healthcare Taxing District

<u>Misc. Revenues</u>						
Interest Earnings	40,698	15,149	5,000	5,000	9,000	80.0 %
Sale/comp-loss Of Assets	5,097	-	-	-	-	-
Total Misc. Revenues	45,795	15,149	5,000	5,000	9,000	80.0 %
<u>Other Sources</u>						
Other Non-revenues	-	-	433,351	433,351	427,860	(1.3)%
Total Other Sources	-	-	433,351	433,351	427,860	(1.3)%
Total Administration Revenue	45,795	15,149	438,351	438,351	436,860	-0.34

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Unincorporated Svc Dist Parks & Rec</u>						
<u>Taxes</u>						
Ad Valorem Taxes	1,154,588	1,540,295	1,583,843	1,583,843	1,462,225	(7.7)%
Total Taxes	1,154,588	1,540,295	1,583,843	1,583,843	1,462,225	(7.7)%
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	1,691	2,145	1,500	1,500	-	(100.0)%
Total Intergovernmental Revenue	1,691	2,145	1,500	1,500	-	(100.0)%
<u>Charges For Services</u>						
Culture/recreation	40,240	34,090	45,000	45,000	36,000	(20.0)%
Otr Charges For Svces	725	1,432	-	-	500	- %
Total Charges For Services	40,965	35,522	45,000	45,000	36,500	(18.9)%
<u>Misc. Revenues</u>						
Interest Earnings	42,494	17,537	8,000	8,000	13,000	62.5 %
Rent/royalties	20,916	26,262	20,000	20,000	28,000	40.0 %
Other Misc Revenues	730	-	-	-	-	- %
Total Misc. Revenues	64,140	43,799	28,000	28,000	41,000	46.4 %
<u>Other Sources</u>						
Other Non-revenues	-	-	804,547	804,547	861,760	7.1 %
Total Other Sources	-	-	804,547	804,547	861,760	7.1 %
Total Administration Revenue	1,261,384	1,621,760	2,462,890	2,462,890	2,401,485	-2.49
<u>Mstd - PIng/bldg/code/fire Mar</u>						
<u>Taxes</u>						
Ad Valorem Taxes	543,335	866,416	771,747	771,747	569,434	(26.2)%
Local Communications Service Tax	791,094	721,601	750,000	750,000	614,000	(18.1)%
Total Taxes	1,334,429	1,588,017	1,521,747	1,521,747	1,183,434	(22.2)%
<u>Intergovernmental Revenue</u>						
Fed Pmts In Lieu Of Taxes	812	1,201	-	-	-	- %
State Shared Revenues	3,719,777	3,946,767	4,864,133	4,864,133	4,662,454	(4.1)%
Total Intergovernmental Revenue	3,720,589	3,947,968	4,864,133	4,864,133	4,662,454	(4.1)%
<u>Charges For Services</u>						
General Government	714,950	638,496	560,000	560,000	545,000	(2.7)%
Physical Environment	4,090	2,575	-	-	-	- %
Total Charges For Services	719,040	641,071	560,000	560,000	545,000	(2.7)%
<u>Fines And Forfeits</u>						
Violation-Id Ordin	288,942	279,978	150,000	150,000	325,000	116.7 %
Total Fines And Forfeits	288,942	279,978	150,000	150,000	325,000	116.7 %
<u>Misc. Revenues</u>						
Interest Earnings	122,265	56,135	50,000	50,000	45,000	(10.0)%
Sale/comp-loss Of Assets	7,655	800	-	-	-	- %
Other Misc Revenues	4,078	1,630	4,000	4,000	1,500	(62.5)%
Total Misc. Revenues	133,998	58,564	54,000	54,000	46,500	(13.9)%
<u>Other Sources</u>						
Transfer in Excess Fees	23,973	36,410	-	-	-	- %
Other Non-revenues	-	-	1,345,000	1,345,000	2,709,298	101.4 %
Total Other Sources	23,973	36,410	1,345,000	1,345,000	2,709,298	101.4 %
Total Administration Revenue	6,220,971	6,552,008	8,494,880	8,494,880	9,471,686	11.50

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Municipal Policing</u>						
<u>Taxes</u>						
Ad Valorem Taxes	2,502,843	3,630,701	3,764,434	3,764,434	3,609,074	(4.1)%
Total Taxes	2,502,843	3,630,701	3,764,434	3,764,434	3,609,074	(4.1)%
<u>Charges For Services</u>						
General Government	97,769	-	100,000	100,000	-	(100.0)%
Public Safety	3,048,247	3,083,502	3,273,269	3,273,269	3,044,343	(7.0)%
Total Charges For Services	3,146,016	3,083,502	3,373,269	3,373,269	3,044,343	(9.8)%
<u>Misc. Revenues</u>						
Interest Earnings	51,297	20,390	15,000	15,000	13,500	(10.0)%
Total Misc. Revenues	51,297	20,390	15,000	15,000	13,500	(10.0)%
<u>Other Sources</u>						
Transfer in Excess Fees	35,339	190,125	-	-	100,000	-
Other Non-revenues	-	-	1,378,614	1,378,614	1,065,152	(22.7)%
Total Other Sources	35,339	190,125	1,378,614	1,378,614	1,165,152	(15.5)%
Total Administration Revenue	5,735,495	6,924,719	8,531,317	8,531,317	7,832,069	-8.20
<u>911 Enhancement Fee</u>						
<u>Charges For Services</u>						
Public Safety	561,062	564,955	450,000	639,000	525,000	16.7 %
Total Charges For Services	561,062	564,955	450,000	639,000	525,000	16.7 %
<u>Misc. Revenues</u>						
Interest Earnings	3,021	1,171	1,000	1,000	300	(70.0)%
Total Misc. Revenues	3,021	1,171	1,000	1,000	300	(70.0)%
<u>Other Sources</u>						
Transfer in Excess Fees	3,986	-	-	-	-	-
Other Non-revenues	-	-	(22,550)	(22,550)	(26,265)	16.5 %
Total Other Sources	3,986	-	(22,550)	(22,550)	(26,265)	16.5 %
Total Administration Revenue	568,070	566,125	428,450	617,450	499,035	16.47
<u>Duck Key Security District</u>						
<u>Licenses And Permits</u>						
Special Assessments	-	75,325	73,000	73,000	75,000	2.7 %
Total Licenses And Permits	-	75,325	73,000	73,000	75,000	2.7 %
<u>Misc. Revenues</u>						
Interest Earnings	7,276	3,345	2,000	2,000	2,000	-
Special Assessments	75,405	-	-	-	-	-
Total Misc. Revenues	82,681	3,345	2,000	2,000	2,000	-
<u>Other Sources</u>						
Transfer in Excess Fees	500	502	-	-	-	-
Other Non-revenues	-	-	259,168	259,168	238,997	(7.8)%
Total Other Sources	500	502	259,168	259,168	238,997	(7.8)%
Total Administration Revenue	83,181	79,171	334,168	334,168	315,997	-5.44

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Local Housing Assistance Trust Fund</u>						
<u>Intergovernmental Revenue</u>						
State Shared Revenues	645,113	2,141,578	-	-	350,000	- %
Total Intergovernmental Revenue	645,113	2,141,578	-	-	350,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	(41,172)	9,952	-	717	4,000	- %
Other Misc Revenues	188,749	19,688	-	22,099	16,000	- %
Total Misc. Revenues	147,578	29,640	-	22,816	20,000	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	476,436	736,906	697,137	46.3 %
Total Other Sources	-	-	476,436	736,906	697,137	46.3 %
Total Administration Revenue	792,691	2,171,218	476,436	759,722	1,067,137	123.98

Boating Improvement Fund

Charges For Services

Physical Environment	-	-	-	2,409	3,000	- %
Culture/recreation	650,507	649,218	500,000	500,000	600,000	20.0 %
Total Charges For Services	650,507	649,218	500,000	502,409	603,000	20.6 %

Misc. Revenues

Interest Earnings	30,997	17,886	10,000	10,000	12,000	20.0 %
Other Misc Revenues	1,671	1,000	-	-	-	- %
Total Misc. Revenues	32,668	18,886	10,000	10,000	12,000	20.0 %

Other Sources

Other Non-revenues	-	-	558,784	558,784	457,351	(18.2)%
Total Other Sources	-	-	558,784	558,784	457,351	(18.2)%
Total Administration Revenue	683,175	668,103	1,068,784	1,071,193	1,072,351	0.33

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Misc Special Revenue Fund</u>						
<u>Licenses And Permits</u>						
Building Permits	30,229	34,540	-	38,932	-	- %
Total Licenses And Permits	30,229	34,540	-	38,932	-	- %
<u>Charges For Services</u>						
General Government	173,374	171,030	-	619,806	-	- %
Court-related Revenues	198,438	152,296	-	111,147	-	- %
Total Charges For Services	371,812	323,326	-	730,953	-	- %
<u>Fines And Forfeits</u>						
Library Fines	12,764	13,741	-	16,380	-	- %
Violation-Icl Ordin	304,927	268,654	-	195,991	-	- %
Total Fines And Forfeits	317,691	282,395	-	212,371	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	49,682	18,882	-	-	-	- %
Contrib From Priv Sources	8,250	-	-	415,179	-	- %
Other Misc Revenues	6	72	-	-	-	- %
Total Misc. Revenues	57,938	18,954	-	415,179	-	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	1,326,340	1,326,340	1,335,482	0.7 %
Total Other Sources	-	-	1,326,340	1,326,340	1,335,482	0.7 %
Total Administration Revenue	777,669	659,215	1,326,340	2,723,775	1,335,482	0.69

Environmental Restoration Fund

<u>Fines And Forfeits</u>						
Court Cases	100,231	133,368	100,000	100,000	100,000	- %
Total Fines And Forfeits	100,231	133,368	100,000	100,000	100,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	31,760	12,857	10,000	10,000	8,000	(20.0)%
Total Misc. Revenues	31,760	12,857	10,000	10,000	8,000	(20.0)%
<u>Other Sources</u>						
Other Non-revenues	-	-	165,770	165,770	245,957	48.4 %
Total Other Sources	-	-	165,770	165,770	245,957	48.4 %
Total Administration Revenue	131,990	146,225	275,770	275,770	353,957	28.35

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Law Enforcement Trust (600)</u>						
<u>Charges For Services</u>						
General Government	5,975	-	-	-	-	- %
Total Charges For Services	5,975	-	-	-	-	- %
<u>Fines And Forfeits</u>						
Court Cases	42,501	-	-	-	-	- %
Total Fines And Forfeits	42,501	-	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	17,675	6,058	5,000	5,000	3,500	(30.0)%
Other Misc Revenues	-	-	-	214,474	-	- %
Total Misc. Revenues	17,675	6,058	5,000	219,474	3,500	(30.0)%
<u>Other Sources</u>						
Transfer in Excess Fees	-	37,685	-	-	-	- %
Other Non-revenues	-	-	423,300	423,300	416,361	(1.6)%
Total Other Sources	-	37,685	423,300	423,300	416,361	(1.6)%
Total Administration Revenue	66,151	43,743	428,300	642,774	419,861	-1.97
<u>Court Facilities Fees Trust (602)</u>						
<u>Charges For Services</u>						
Court-related Revenues	310,643	557,368	300,000	300,000	600,000	100.0 %
Total Charges For Services	310,643	557,368	300,000	300,000	600,000	100.0 %
<u>Misc. Revenues</u>						
Interest Earnings	28,765	15,603	10,000	10,000	12,000	20.0 %
Other Misc Revenues	6,057	-	-	-	-	- %
Total Misc. Revenues	34,822	15,603	10,000	10,000	12,000	20.0 %
<u>Other Sources</u>						
Other Non-revenues	-	-	697,778	697,778	622,371	(10.8)%
Total Other Sources	-	-	697,778	697,778	622,371	(10.8)%
Total Administration Revenue	345,464	572,971	1,007,778	1,007,778	1,234,371	22.48
<u>Clerk's Drug Abuse Trust (603)</u>						
<u>Charges For Services</u>						
General Government	16,559	13,236	10,000	10,000	14,000	40.0 %
Total Charges For Services	16,559	13,236	10,000	10,000	14,000	40.0 %
<u>Misc. Revenues</u>						
Interest Earnings	4,030	1,415	1,000	1,000	800	(20.0)%
Total Misc. Revenues	4,030	1,415	1,000	1,000	800	(20.0)%
<u>Other Sources</u>						
Other Non-revenues	-	-	100,905	100,905	93,731	(7.1)%
Total Other Sources	-	-	100,905	100,905	93,731	(7.1)%
Total Administration Revenue	20,589	14,652	111,905	111,905	108,531	-3.02

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Marathon Municipal Service Taxing Unit</u>						
<u>Taxes</u>						
Ad Valorem Taxes	56	6,668	-	-	-	- %
Total Taxes	56	6,668	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	1,103	495	-	-	-	- %
Total Misc. Revenues	1,103	495	-	-	-	- %
<u>Other Sources</u>						
Transfer in Excess Fees	-	100	-	-	-	- %
Other Non-revenues	-	-	41,931	41,931	508	(98.8)%
Total Other Sources	-	100	41,931	41,931	508	(98.8)%
Total Administration Revenue	1,160	7,263	41,931	41,931	508	-98.79

Bay Point Wastewater Municipal Service Taxing Unit

<u>Misc. Revenues</u>						
Interest Earnings	2,381	1,014	-	-	500	- %
Total Misc. Revenues	2,381	1,014	-	-	500	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	82,924	82,924	70,909	(14.5)%
Total Other Sources	-	-	82,924	82,924	70,909	(14.5)%
Total Administration Revenue	2,381	1,014	82,924	82,924	71,409	-13.89

Big Coppitt Wastewater Municipal Service Taxing Unit

<u>Taxes</u>						
Ad Valorem Taxes	107	2	-	-	-	- %
Total Taxes	107	2	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	7,506	1,144	-	-	200	- %
Total Misc. Revenues	7,506	1,144	-	-	200	- %
<u>Other Sources</u>						
Transfer in Excess Fees	500	-	-	-	-	- %
Other Non-revenues	-	-	61,911	61,911	29,196	(52.8)%
Total Other Sources	500	-	61,911	61,911	29,196	(52.8)%
Total Administration Revenue	8,113	1,146	61,911	61,911	29,396	-52.52

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Key Largo Wastewater Municipal Service Taxing Unit</u>						
<u>Taxes</u>						
Ad Valorem Taxes	708	1,385	-	-	-	- %
Total Taxes	708	1,385	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	18,775	730	-	-	100	- %
Total Misc. Revenues	18,775	730	-	-	100	- %
<u>Other Sources</u>						
Transfer in Excess Fees	21	21	-	-	-	- %
Other Non-revenues	-	-	26,243	26,243	12,138	(53.7)%
Total Other Sources	21	21	26,243	26,243	12,138	(53.7)%
Total Administration Revenue	19,504	2,135	26,243	26,243	12,238	-53.37

Stock Island Wastewater MSTU

<u>Taxes</u>						
Ad Valorem Taxes	463	153	-	-	100	- %
Total Taxes	463	153	-	-	100	- %
<u>Licenses And Permits</u>						
Special Assessments	-	47,003	-	-	47,000	- %
Total Licenses And Permits	-	47,003	-	-	47,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	9,741	4,528	2,000	2,000	2,500	25.0 %
Special Assessments	53,748	-	-	-	-	- %
Total Misc. Revenues	63,489	4,528	2,000	2,000	2,500	25.0 %
<u>Other Sources</u>						
Transfer in Excess Fees	500	502	-	-	-	- %
Other Non-revenues	-	-	375,430	375,430	252,221	(32.8)%
Total Other Sources	500	502	375,430	375,430	252,221	(32.8)%
Total Administration Revenue	64,451	52,185	377,430	377,430	301,821	-20.03

Cudjoe-Sugarloaf Municipal Service Taxing Unit

<u>Taxes</u>						
Ad Valorem Taxes	1	31	-	-	-	- %
Total Taxes	1	31	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	7,244	2,308	500	500	1,000	100.0 %
Total Misc. Revenues	7,244	2,308	500	500	1,000	100.0 %
<u>Other Sources</u>						
Transfer in Excess Fees	-	9	-	-	-	- %
Other Non-revenues	-	-	176,552	176,552	91,423	(48.2)%
Total Other Sources	-	9	176,552	176,552	91,423	(48.2)%
Total Administration Revenue	7,245	2,348	177,052	177,052	92,423	-47.80

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Conch Key Municipal Service Taxing Unit</u>						
<u>Misc. Revenues</u>						
Interest Earnings	66	1	-	-	-	- %
Total Misc. Revenues	66	1	-	-	-	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	3,443	3,443	2,668	(22.5)%
Total Other Sources	-	-	3,443	3,443	2,668	(22.5)%
Total Administration Revenue	66	1	3,443	3,443	2,668	-22.51

Long Key, Layton Municipal Service Taxing Unit

<u>Misc. Revenues</u>						
Interest Earnings	795	341	-	-	100	- %
Total Misc. Revenues	795	341	-	-	100	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	20,711	20,711	11,982	(42.1)%
Total Other Sources	-	-	20,711	20,711	11,982	(42.1)%
Total Administration Revenue	795	341	20,711	20,711	12,082	-41.66

Duck Key Municipal Service Taxing Unit

<u>Taxes</u>						
Ad Valorem Taxes	-	801	101,454	101,454	2,000	(98.0)%
Total Taxes	-	801	101,454	101,454	2,000	(98.0)%
<u>Misc. Revenues</u>						
Interest Earnings	2,779	723	-	-	600	- %
Total Misc. Revenues	2,779	723	-	-	600	- %
<u>Other Sources</u>						
Transfer in Excess Fees	-	12	-	-	-	- %
Other Non-revenues	-	-	48,820	48,820	59,043	20.9 %
Total Other Sources	-	12	48,820	48,820	59,043	20.9 %
Total Administration Revenue	2,779	1,536	150,274	150,274	61,643	-58.98

Building Fund

<u>Licenses And Permits</u>						
Building Permits	2,566,981	2,295,814	2,375,000	2,375,000	2,155,000	(9.3)%
Total Licenses And Permits	2,566,981	2,295,814	2,375,000	2,375,000	2,155,000	(9.3)%
<u>Charges For Services</u>						
General Government	5,848	4,920	5,200	5,200	49,000	842.3 %
Total Charges For Services	5,848	4,920	5,200	5,200	49,000	842.3 %
<u>Misc. Revenues</u>						
Interest Earnings	28,405	14,348	15,000	15,000	7,000	(53.3)%
Other Misc Revenues	8,867	10,050	9,000	9,000	10,000	11.1 %
Total Misc. Revenues	37,272	24,399	24,000	24,000	17,000	(29.2)%
<u>Other Sources</u>						
Other Non-revenues	-	-	585,912	585,912	488,006	(16.7)%
Total Other Sources	-	-	585,912	585,912	488,006	(16.7)%
Total Administration Revenue	2,610,100	2,325,132	2,990,112	2,990,112	2,709,006	-9.40

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Debt Service Fund</u>						
<u>Intergovernmental Revenue</u>						
State Shared Revenues	209,620	-	-	-	-	- %
Total Intergovernmental Revenue	209,620	-	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	136,006	63,360	30,000	30,000	13,500	(55.0)%
Total Misc. Revenues	136,006	63,360	30,000	30,000	13,500	(55.0)%
<u>Other Sources</u>						
Interfund Transfer	6,114,000	12,013,266	8,574,523	13,580,257	8,484,470	(1.1)%
Debt Proceeds	-	14,494,806	-	-	-	- %
Other Non-revenues	-	-	1,970,000	1,970,000	1,699,325	(13.7)%
Total Other Sources	6,114,000	26,508,072	10,544,523	15,550,257	10,183,795	(3.4)%
Total Administration Revenue	6,459,626	26,571,433	10,574,523	15,580,257	10,197,295	-3.57

One Cent Infra-structure Sales Tax

<u>Taxes</u>						
Sales & Use Taxes	13,702,434	14,085,030	13,000,000	13,000,000	14,500,000	11.5 %
Total Taxes	13,702,434	14,085,030	13,000,000	13,000,000	14,500,000	11.5 %
<u>Misc. Revenues</u>						
Interest Earnings	467,818	168,779	70,000	70,000	100,000	42.9 %
Rent/royalties	20	-	10	10	10	- %
Other Misc Revenues	854,822	-	-	-	-	- %
Total Misc. Revenues	1,322,660	168,779	70,010	70,010	100,010	42.9 %
<u>Other Sources</u>						
Interfund Transfer	545,851	282,184	563,311	2,356,408	1,965,801	249.0 %
Other Non-revenues	-	-	7,723,024	14,353,959	2,692,444	(65.1)%
Total Other Sources	545,851	282,184	8,286,335	16,710,367	4,658,245	(43.8)%
Total Administration Revenue	15,570,944	14,535,992	21,356,345	29,780,377	19,258,255	-9.82

Clerks Rev Note, Capital

<u>Misc. Revenues</u>						
Interest Earnings	2,378	943	-	-	-	- %
Total Misc. Revenues	2,378	943	-	-	-	- %
<u>Other Sources</u>						
Other Non-revenues	-	-	-	100,000	100,000	- %
Total Other Sources	-	-	-	100,000	100,000	- %
Total Administration Revenue	2,378	943	-	100,000	100,000	0.00

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>2003 Revenue Bonds</u>						
<u>Misc. Revenues</u>						
Interest Earnings	7,475	3,695	-	-	-	- %
Other Misc Revenues	3,703	-	-	-	-	- %
Total Misc. Revenues	11,178	3,695	-	-	-	- %
<u>Other Sources</u>						
Interfund Transfer	3,040,424	292,188	-	-	-	- %
Other Non-revenues	-	-	669,855	669,855	600,000	(10.4)%
Total Other Sources	3,040,424	292,188	669,855	669,855	600,000	(10.4)%
Total Administration Revenue	3,051,602	295,883	669,855	669,855	600,000	-10.43
<u>Infr Sls Srtx Rev Bds 2007</u>						
<u>Intergovernmental Revenue</u>						
Grants from other Local Units	250,049	-	-	-	-	- %
Total Intergovernmental Revenue	250,049	-	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	548,293	62,826	60,000	60,000	35,000	(41.7)%
Total Misc. Revenues	548,293	62,826	60,000	60,000	35,000	(41.7)%
<u>Other Sources</u>						
Interfund Transfer	2,727	-	-	-	-	- %
Other Non-revenues	-	-	6,473,227	12,072,275	7,125,398	10.1 %
Total Other Sources	2,727	-	6,473,227	12,072,275	7,125,398	10.1 %
Total Administration Revenue	801,068	62,826	6,533,227	12,132,275	7,160,398	9.60
<u>Big Coppitt Waste Water Project</u>						
<u>Taxes</u>						
Ad Valorem Taxes	5,116	555	-	-	-	- %
Total Taxes	5,116	555	-	-	-	- %
<u>Licenses And Permits</u>						
Special Assessments	-	703,231	500,000	500,000	500,000	- %
Total Licenses And Permits	-	703,231	500,000	500,000	500,000	- %
<u>Intergovernmental Revenue</u>						
Grants from other Local Units	27,074	-	-	-	-	- %
Total Intergovernmental Revenue	27,074	-	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	472,143	111,626	-	-	20,000	- %
Special Assessments	651,949	-	-	-	-	- %
Total Misc. Revenues	1,124,091	111,626	-	-	20,000	- %
<u>Other Sources</u>						
Interfund Transfer	4,585,356	960,711	-	1,000,000	-	- %
Debt Proceeds	-	-	-	5,005,734	-	- %
Transfer in Excess Fees	-	502	-	-	-	- %
Other Non-revenues	-	-	1,963,324	2,495,435	2,309,052	17.6 %
Total Other Sources	4,585,356	961,213	1,963,324	8,501,169	2,309,052	17.6 %
Total Administration Revenue	5,741,637	1,776,625	2,463,324	9,001,169	2,829,052	14.85

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Duck Key Waste Water Project</u>						
<u>Licenses And Permits</u>						
Special Assessments	-	140,728	-	-	100,000	- %
Total Licenses And Permits	-	140,728	-	-	100,000	- %
<u>Intergovernmental Revenue</u>						
Grants from other Local Units	15,647	-	-	-	-	- %
Total Intergovernmental Revenue	15,647	-	-	-	-	- %
<u>Misc. Revenues</u>						
Interest Earnings	14,771	5,802	5,000	5,000	5,999	20.0 %
Special Assessments	138,105	-	20,000	20,000	-	(100.0)%
Total Misc. Revenues	152,877	5,802	25,000	25,000	5,999	(76.0)%
<u>Other Sources</u>						
Interfund Transfer	-	1,500,000	8,100,000	8,100,000	4,500,000	(44.4)%
Other Non-revenues	-	-	19,315	19,315	408,882	2016.9 %
Total Other Sources	-	1,500,000	8,119,315	8,119,315	4,908,882	(39.5)%
Total Administration Revenue	168,524	1,646,530	8,144,315	8,144,315	5,014,881	-38.42
<u>Card Sound Bridge</u>						
<u>Charges For Services</u>						
Transportation	1,129,924	1,022,599	1,000,000	1,000,000	1,000,000	- %
Otr Charges For Svces	-	200	-	-	-	- %
Total Charges For Services	1,129,924	1,022,799	1,000,000	1,000,000	1,000,000	- %
<u>Misc. Revenues</u>						
Interest Earnings	242,066	107,834	100,000	100,000	50,000	(50.0)%
Sale/comp-loss Of Assets	688	-	-	-	-	- %
Other Misc Revenues	30	-	-	-	-	- %
Total Misc. Revenues	242,784	107,834	100,000	100,000	50,000	(50.0)%
<u>Other Sources</u>						
Other Non-revenues	-	-	688,881	688,881	1,146,616	66.4 %
Total Other Sources	-	-	688,881	688,881	1,146,616	66.4 %
Total Administration Revenue	1,372,708	1,130,633	1,788,881	1,788,881	2,196,616	22.79

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Marathon Airport</u>						
<u>Intergovernmental Revenue</u>						
Federal Grants	1,267,013	274,570	-	374,623	-	- %
State Grants	49,448	155,429	-	515,000	-	- %
Total Intergovernmental Revenue	1,316,461	429,999	-	889,623	-	- %
<u>Charges For Services</u>						
Transportation	727,587	737,428	756,000	756,000	780,000	3.2 %
Otr Charges For Svces	88	846	-	-	800	- %
Total Charges For Services	727,675	738,275	756,000	756,000	780,800	3.3 %
<u>Misc. Revenues</u>						
Interest Earnings	45,032	17,979	15,000	15,000	10,000	(33.3)%
Sale/comp-loss Of Assets	-	50	-	-	-	- %
Contrib From Priv Sources	961,250	-	-	-	-	- %
Other Misc Revenues	3,050	1,156	-	-	-	- %
Total Misc. Revenues	1,009,331	19,185	15,000	15,000	10,000	(33.3)%
<u>Other Sources</u>						
Interfund Transfer	12,090	166,992	90,000	102,613	150,000	66.7 %
Other Non-revenues	-	-	639,186	639,186	1,075,924	68.3 %
Total Other Sources	12,090	166,992	729,186	741,799	1,225,924	68.1 %
Total Administration Revenue	3,065,557	1,354,451	1,500,186	2,402,422	2,016,724	34.43

Key West Intl Airport

<u>Intergovernmental Revenue</u>						
Federal Grants	685,059	163,305	-	463,821	-	- %
State Grants	62,771	395,414	-	2,016,415	-	- %
Total Intergovernmental Revenue	747,830	558,719	-	2,480,235	-	- %
<u>Charges For Services</u>						
Transportation	3,675,532	5,058,534	4,990,000	4,990,000	5,380,000	7.8 %
Total Charges For Services	3,675,532	5,058,534	4,990,000	4,990,000	5,380,000	7.8 %
<u>Fines And Forfeits</u>						
Violation-lcl Ordin	2,175	1,976	-	-	1,500	- %
Total Fines And Forfeits	2,175	1,976	-	-	1,500	- %
<u>Misc. Revenues</u>						
Interest Earnings	32,985	13,508	37,000	37,000	10,000	(73.0)%
Sale/comp-loss Of Assets	796	-	-	-	-	- %
Sales-surplus Matls	1,365	-	-	-	-	- %
Contrib From Priv Sources	-	342,842	-	-	-	- %
Other Misc Revenues	10,885	5,709	-	-	4,200	- %
Total Misc. Revenues	46,031	362,060	37,000	37,000	14,200	(61.6)%
<u>Other Sources</u>						
Interfund Transfer	206,619	-	350,000	350,000	-	(100.0)%
Other Non-revenues	-	-	1,144,957	1,144,957	1,712,038	49.5 %
Total Other Sources	206,619	-	1,494,957	1,494,957	1,712,038	14.5 %
Total Administration Revenue	4,678,187	5,981,288	6,521,957	9,002,192	7,107,738	8.98

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Key West AIP Series 2006 Bonds</u>						
<u>Intergovernmental Revenue</u>						
Federal Grants	2,618,336	750,000	-	751,425	-	-
State Grants	2,958,578	-	2,000,000	2,000,000	-	(100.0)%
Total Intergovernmental Revenue	5,576,914	750,000	2,000,000	2,751,425	-	(100.0)%
<u>Charges For Services</u>						
Transportation	819,064	962,169	950,000	950,000	1,250,000	31.6 %
Total Charges For Services	819,064	962,169	950,000	950,000	1,250,000	31.6 %
<u>Misc. Revenues</u>						
Interest Earnings	292,535	75,167	270,000	270,000	12,000	(95.6)%
Other Misc Revenues	1,053	-	-	-	-	-
Total Misc. Revenues	293,588	75,167	270,000	270,000	12,000	(95.6)%
<u>Other Sources</u>						
Interfund Transfer	2,500,000	-	-	4,137	-	-
Other Non-revenues	-	-	15,086,316	15,086,316	7,218,000	(52.2)%
Total Other Sources	2,500,000	-	15,086,316	15,090,453	7,218,000	(52.2)%
Total Administration Revenue	9,189,567	1,787,335	18,306,316	19,061,878	8,480,000	-53.68

PFC & Oper Restrictions

<u>Intergovernmental Revenue</u>						
Federal Grants	7,343,603	4,558,206	-	2,474,368	-	-
State Grants	91,097	53,671	-	45,979	-	-
Total Intergovernmental Revenue	7,434,700	4,611,877	-	2,520,347	-	-
<u>Other Sources</u>						
Interfund Transfer	-	-	-	121,735	604,523	-
Other Non-revenues	-	-	1,488,588	1,488,588	400,000	(73.1)%
Total Other Sources	-	-	1,488,588	1,610,323	1,004,523	(32.5)%
Total Administration Revenue	7,434,700	4,611,877	1,488,588	4,130,670	1,004,523	-32.52

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>MSD Solid Waste Management</u>						
<u>Taxes</u>						
Franchise Fees	275,503	344,694	-	-	-	- %
Total Taxes	275,503	344,694	-	-	-	- %
<u>Licenses And Permits</u>						
Franchise Fees	-	118,437	425,000	425,000	463,131	9.0 %
Total Licenses And Permits	-	118,437	425,000	425,000	463,131	9.0 %
<u>Intergovernmental Revenue</u>						
State Grants	277,316	78,787	-	70,588	-	- %
Total Intergovernmental Revenue	277,316	78,787	-	70,588	-	- %
<u>Charges For Services</u>						
Physical Environment	13,394,908	17,004,994	16,367,450	16,367,450	17,348,615	6.0 %
Total Charges For Services	13,394,908	17,004,994	16,367,450	16,367,450	17,348,615	6.0 %
<u>Misc. Revenues</u>						
Interest Earnings	228,765	97,773	75,000	75,000	27,000	(64.0)%
Special Assessments	19	-	-	-	-	- %
Sale/comp-loss Of Assets	1,614	2,113	-	-	-	- %
Contrib From Priv Sources	50,000	50,000	-	-	-	- %
Other Misc Revenues	1,860	2,629	-	-	-	- %
Total Misc. Revenues	282,258	152,515	75,000	75,000	27,000	(64.0)%
<u>Other Sources</u>						
Transfer in Excess Fees	3,997	4,013	-	-	-	- %
Other Non-revenues	-	-	2,015,564	2,015,564	4,072,515	102.1 %
Total Other Sources	3,997	4,013	2,015,564	2,015,564	4,072,515	102.1 %
Total Administration Revenue	14,233,982	17,703,441	18,883,014	18,953,602	21,911,261	16.04

Worker's Compensation

<u>Charges For Services</u>						
General Government	1,530,838	1,871,240	2,382,263	2,382,263	2,570,242	7.9 %
Total Charges For Services	1,530,838	1,871,240	2,382,263	2,382,263	2,570,242	7.9 %
<u>Misc. Revenues</u>						
Interest Earnings	194,840	52,910	50,000	50,000	25,000	(50.0)%
Other Misc Revenues	861,243	132,617	100,000	100,000	100,000	- %
Total Misc. Revenues	1,056,083	185,527	150,000	150,000	125,000	(16.7)%
<u>Other Sources</u>						
Other Non-revenues	-	-	2,113,381	2,113,381	2,039,317	(3.5)%
Total Other Sources	-	-	2,113,381	2,113,381	2,039,317	(3.5)%
Total Administration Revenue	2,586,921	2,056,767	4,645,644	4,645,644	4,734,559	1.91

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Group Insurance Fund</u>						
<u>Intergovernmental Revenue</u>						
Federal Grants	4,308	10,439	-	-	-	- %
Total Intergovernmental Revenue	4,308	10,439	-	-	-	- %
<u>Charges For Services</u>						
General Government	13,186,486	13,222,611	14,735,747	14,735,747	14,693,819	(0.3)%
Total Charges For Services	13,186,486	13,222,611	14,735,747	14,735,747	14,693,819	(0.3)%
<u>Misc. Revenues</u>						
Interest Earnings	474,761	150,836	100,000	100,000	100,000	- %
Other Misc Revenues	328,556	399,639	344,401	344,401	350,000	1.6 %
Total Misc. Revenues	803,318	550,474	444,401	444,401	450,000	1.3 %
<u>Other Sources</u>						
Other Non-revenues	-	-	8,973,932	8,973,932	6,685,604	(25.5)%
Total Other Sources	-	-	8,973,932	8,973,932	6,685,604	(25.5)%
Total Administration Revenue	13,994,111	13,783,524	24,154,080	24,154,080	21,829,423	-9.62
<u>Risk Management Fund</u>						
<u>Charges For Services</u>						
General Government	2,353,978	2,703,100	2,815,080	2,815,080	2,707,993	(3.8)%
Total Charges For Services	2,353,978	2,703,100	2,815,080	2,815,080	2,707,993	(3.8)%
<u>Misc. Revenues</u>						
Interest Earnings	129,025	54,455	50,000	50,000	40,000	(20.0)%
Sale/comp-loss Of Assets	2,011	-	-	-	-	- %
Other Misc Revenues	1,066,737	200,871	-	-	200,000	- %
Total Misc. Revenues	1,197,773	255,326	50,000	50,000	240,000	380.0 %
<u>Other Sources</u>						
Other Non-revenues	-	-	1,379,362	1,379,362	2,307,069	67.3 %
Total Other Sources	-	-	1,379,362	1,379,362	2,307,069	67.3 %
Total Administration Revenue	3,551,751	2,958,426	4,244,442	4,244,442	5,255,062	23.81
<u>Fleet Management Fund</u>						
<u>Charges For Services</u>						
General Government	1,912,455	1,960,278	2,133,552	2,133,552	2,287,086	7.2 %
Economic Environment	916,091	598,739	639,635	639,635	596,647	(6.7)%
Total Charges For Services	2,828,546	2,559,017	2,773,187	2,773,187	2,883,733	4.0 %
<u>Misc. Revenues</u>						
Interest Earnings	31,875	19,249	10,000	10,000	15,000	50.0 %
Sale/comp-loss Of Assets	16,056	-	-	-	-	- %
Other Misc Revenues	168	575	-	-	-	- %
Total Misc. Revenues	48,099	19,824	10,000	10,000	15,000	50.0 %
<u>Other Sources</u>						
Other Non-revenues	-	-	720,429	720,429	724,379	0.5 %
Total Other Sources	-	-	720,429	720,429	724,379	0.5 %
Total Administration Revenue	2,876,645	2,578,841	3,503,616	3,503,616	3,623,112	3.41

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Revenue Summary by Fund

Revenue Source	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Fire & EMS LOSAP TRUST FUND</u>						
<u>Misc. Revenues</u>						
Interest Earnings	19,034	7,668	5,000	5,000	5,000	-
Undefined	30,791	28,914	25,000	25,000	40,000	60.0 %
Total Misc. Revenues	49,825	36,582	30,000	30,000	45,000	50.0 %
Total Administration Revenue	49,825	36,582	30,000	30,000	45,000	50.00
County Total Revenue	250,176,621	256,351,399	321,008,891	394,802,360	319,478,404	(0.5)%

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>B.O.C.C.</u>						
BOCC Administrative	1,371,771	1,536,713	1,863,144	2,298,144	1,847,820	(0.8)%
Housing Assistance	908,626	2,207,109	495,751	3,370,467	1,233,203	148.8%
Other Non-profit Funding (Not HSAB)	1,003,398	915,230	920,420	920,420	132,062	(85.7)%
Human Service Advisory Board Funding	1,733,970	1,765,960	1,768,200	1,768,200	2,221,777	25.7%
BOCC Miscellaneous	1,707,603	3,940,031	2,817,171	16,692,129	2,521,656	(10.5)%
Office of Management & Budget	36,440	215,909	-	88,798	-	
Emp Fair Shr Hsing	-	-	291,150	291,150	286,000	(1.8)%
Reserves	-	-	36,925,249	41,336,343	48,165,096	30.4%
Budgeted Transfers	22,968,583	14,819,572	22,812,330	27,031,418	19,403,033	(14.9)%
Debt Service - 88 Refund	635,694	-	-	-	-	
2003 Revenue Bond	6,400,556	27,910,245	8,574,523	13,580,257	8,484,470	(1.1)%
Quasi-external Services	101,484	115,824	125,000	125,000	125,000	
Total Budget	36,868,125	53,426,593	76,592,938	107,502,326	84,420,117	10.2%

County Administrator

County Administrator	557,067	551,860	563,588	563,588	577,776	2.5%
Total Budget	557,067	551,860	563,588	563,588	577,776	2.5%

Employee Services

Employee Services - Loss Control	58,185	61,472	63,873	63,873	95,591	49.7%
Employee Services - Personnel	326,791	333,636	339,496	339,496	335,937	(1.0)%
Employee Services - Worker's Comp	2,744,949	2,291,899	4,317,416	4,317,416	4,195,482	(2.8)%
Employee Services - Group Insurance	16,128,507	15,075,907	22,506,380	22,506,380	18,980,896	(15.7)%
Employee Services - Risk Mgmt.	1,689,001	2,267,797	3,753,153	3,753,153	3,752,043	- %
Total Budget	20,947,433	20,030,711	30,980,318	30,980,318	27,359,949	(11.7)%

Growth Mgmt

Growth Management Administration	691,256	674,567	973,432	973,432	959,250	(1.5)%
Planning Department	1,038,839	1,210,266	1,363,412	3,230,753	1,189,798	(12.7)%
2010 Comp Plan	46,046	380,766	260,000	310,000	252,000	(3.1)%
Planning Commission	84,698	80,564	84,167	84,167	84,191	- %
Environmental Resources	566,939	607,486	490,123	776,328	539,891	10.2%
Building Department	2,255,934	2,170,406	2,183,468	2,716,400	2,373,417	8.7%
Marine Resources	513,140	459,251	750,774	992,113	752,881	0.3%
Planning/Building Refunds	10,768	13,471	2,000	4,000	6,000	200.0%
Code Compliance	1,049,348	1,157,050	1,203,570	1,203,570	1,292,751	7.4%
Total Budget	6,256,967	6,753,827	7,310,946	10,290,762	7,450,179	1.9%

Community Services

Community Service Administration	-	-	-	-	-	
Total Budget	-	-	-	-	-	

**Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan**

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Veterans Affairs</u>						
Veteran Affairs	587,467	584,340	603,088	603,088	582,767	(3.4)%
Total Budget	587,467	584,340	603,088	603,088	582,767	(3.4)%
<u>Airport Services</u>						
Key West Airport	12,198,182	8,301,729	10,936,129	13,516,364	5,042,083	(53.9)%
Marathon Airport	2,178,284	2,278,885	1,078,793	2,158,029	1,486,724	37.8%
PFC	7,730,110	4,812,518	398,588	3,036,534	250,000	(37.3)%
Key West Airport Debt Service - Interest & Other	257,230	254,203	6,950,000	7,745,986	2,280,000	(67.2)%
Total Budget	22,363,805	15,647,334	19,363,510	26,456,913	9,058,807	(53.2)%
<u>Emergency Services</u>						
Emergency Medical Air Transport	2,168,980	2,227,181	2,507,048	2,507,048	2,512,649	0.2%
Fire & Rescue Central	2,971,646	4,061,514	3,802,626	3,802,626	3,793,737	(0.2)%
Fire & Rescue Coordinator/Fire Academy	729,872	938,635	1,297,157	1,297,157	1,231,242	(5.1)%
EMS Administration	4,522,869	5,225,290	5,635,052	5,635,052	5,820,600	3.3%
Emergency Management	801,745	1,204,648	274,001	1,876,166	284,442	3.8%
Fire Marshal	289,136	321,996	330,639	330,639	358,205	8.3%
LOSAP	18,750	28,298	30,000	30,000	45,000	50.0%
Impact Fees Fire & EMS	-	-	127,421	203,686	54,020	(57.6)%
Fire & Rescue Key West Airport	-	-	-	-	1,362,667	
Upper Keys Health Care Taxing District	138,725	130,963	291,445	291,445	290,252	(0.4)%
Total Budget	11,641,723	14,138,526	14,295,389	15,973,819	15,752,814	10.2%
<u>Guardian Ad Litem</u>						
Guardian Ad Litem	158,710	155,343	168,148	168,148	166,816	(0.8)%
Total Budget	158,710	155,343	168,148	168,148	166,816	(0.8)%
<u>Budget & Finance</u>						
Office of Management & Budget	545,073	814,893	521,856	4,278,667	508,371	(2.6)%
Grants Management	38,133	3,960	211,277	211,277	166,536	(21.2)%
Purchasing	202,549	202,855	213,051	213,051	215,644	1.2%
Total Budget	785,755	1,021,708	946,184	4,702,995	890,551	(5.9)%
<u>Technical Services</u>						
Technical Services	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3)%
Total Budget	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3)%
<u>County Attorney</u>						
County Attorney	1,397,581	1,416,162	1,660,071	1,660,071	1,912,324	15.2%
Total Budget	1,397,581	1,416,162	1,660,071	1,660,071	1,912,324	15.2%

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Social Services</u>						
Welfare Services	2,273,729	3,014,893	1,030,923	3,982,300	1,016,208	(1.4)%
Social Service Transportation	604,674	719,937	735,923	746,048	757,031	2.9%
Bayshore Manor	669,912	689,574	724,781	737,781	722,147	(0.4)%
Total Budget	3,548,315	4,424,404	2,491,627	5,466,129	2,495,386	0.2%

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Extension Services</u>						
Extension Services	177,830	181,088	186,491	186,491	189,306	1.5%
Total Budget	177,830	181,088	186,491	186,491	189,306	1.5%

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Library Services</u>						
Impact Fees Libraries	-	128,703	595,676	595,676	662,526	11.2%
Libraries	2,422,531	2,434,538	2,414,332	3,076,677	2,897,907	20.0%
Total Budget	2,422,531	2,563,241	3,010,008	3,672,353	3,560,433	18.3%

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Public Works/Engineering</u>						
Public Works Management	123,276	399,838	123,238	123,238	120,892	(1.9)%
Facilities Maintenance	8,965,445	9,410,335	11,376,354	11,376,354	11,380,735	- %
Animal Shelters	941,447	957,153	970,869	971,049	963,598	(0.7)%
County Engineer	1,311,148	569,681	1,364,442	1,367,557	1,347,495	(1.2)%
Road Department	5,250,953	5,528,708	4,998,831	13,179,556	4,850,312	(3.0)%
Physical Environment Projects	19,781,936	10,433,087	12,518,224	20,269,625	6,713,939	(46.4)%
Fleet Management	2,578,384	2,386,749	2,427,731	2,427,731	2,541,418	4.7%
General Gov Cap Projects	1,890,756	683,312	1,514,355	1,589,886	2,175,657	43.7%
Parks & Recreation Capital Projects	2,020,326	523	59,400	133,942	-	(100.0)%
Public Safety Capital Projects	3,133,524	333,525	5,015,843	10,746,371	8,382,903	67.1%
Human Services Capital Projects	768,243	7,114	5,500	29,000	-	(100.0)%
Impact Fees Roadways	-	-	5,196,688	5,196,688	4,603,245	(11.4)%
Impact Fees Parks & Recreation	416,089	8,800	379,941	379,941	383,217	0.9%
Impact Fees Solid Waste	-	-	37,211	37,211	36,565	(1.7)%
Solid Waste	15,010,676	15,570,565	16,466,292	16,316,292	16,440,485	(0.2)%
Recycling	277,316	78,787	-	70,588	-	-
Planning/Building Refunds	-	-	42,742	42,742	10,000	(76.6)%
Wastewater MSTUs	951,648	208,281	2,800,456	3,046,377	3,357,292	19.9%
Total Budget	63,421,166	46,576,456	65,298,117	87,304,148	63,307,753	(3.0)%

Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
<u>Elected Officials</u>						
Clerk of Courts	3,308,826	3,189,678	3,341,349	3,341,349	3,293,043	(1.4)%
Court Services Network System	-	-	-	100,000	100,000	
Communications	740,395	727,864	428,450	792,450	499,035	16.5%
Impact Fees Police Facilities	-	-	78,584	78,584	80,944	3.0%
Monroe County Sheriff	47,357,322	47,009,888	48,280,580	48,380,923	48,168,425	(0.2)%
LEEA	75,000	75,000	75,000	75,000	75,000	
Law Enforcement Trust	164,024	84,362	300,760	515,234	294,118	(2.2)%
Tax Collector	4,993,041	5,069,066	5,530,122	5,530,122	5,447,142	(1.5)%
Property Appraiser	3,809,899	3,672,626	4,259,533	4,259,533	3,871,828	(9.1)%
Supervisor of Elections	1,524,269	1,409,341	1,680,407	1,680,590	1,899,073	13.0%
State Attorney	348,640	369,543	719,704	770,646	719,795	- %
Public Defender	588,471	577,478	550,824	612,139	578,778	5.1%
Judicial Administration	1,769,751	1,674,612	2,314,789	1,994,676	2,100,928	(9.2)%
Court Reporting Services	210,976	184,275	195,454	280,357	167,968	(14.1)%
Total Budget	64,890,613	64,043,732	67,755,556	68,411,603	67,296,077	(0.7)%
<u>Tourist Development Council</u>						
TDC District 4 Third Cent	1,076,140	1,108,047	1,909,453	1,956,433	1,488,423	(22.0)%
TDC District 5 Third Cent	1,003,782	1,277,123	1,703,585	1,755,939	1,389,801	(18.4)%
TDC Two Penny Events	2,884,412	2,955,685	4,391,561	4,617,322	4,776,799	8.8%
TDC Special Projects	476,131	346,268	657,433	657,433	618,392	(5.9)%
TDC Two Penny Generic	6,764,230	6,489,498	8,615,384	9,083,204	10,823,226	25.6%
TDC District 1 Third Penny	4,152,916	4,870,393	7,354,125	7,562,568	10,190,200	38.6%
TDC District 2 Third Cent	452,242	577,061	620,879	642,532	650,190	4.7%
TDC District 3 Third Cent	602,614	1,373,876	2,007,275	2,060,509	1,989,082	(0.9)%
Total Budget	17,412,465	18,997,949	27,259,695	28,335,941	31,926,113	17.1%
<u>Medical Examiner</u>						
Medical Examiner	581,440	565,302	565,977	566,427	579,972	2.5%
Total Budget	581,440	565,302	565,977	566,427	579,972	2.5%
County Total Budget	255,637,259	252,803,662	321,008,891	394,802,360	319,478,404	(0.5)%

**Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Position Summary**

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Variance
<u>B.O.C.C.</u>						
BOCC Administrative	11.00	11.00	11.00	11.00	11.00	0.00
B.O.C.C. Total FTE	11.00	11.00	11.00	11.00	11.00	0.00

County Administrator

County Administrator	4.00	4.00	4.00	4.00	4.00	0.00
County Administrator Total FTE	4.00	4.00	4.00	4.00	4.00	0.00

Employee Services

Employee Services - Loss Control	1.26	1.26	0.25	0.25	0.33	0.08
Employee Services - Personnel	4.22	4.22	5.01	5.01	5.01	0.00
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	2.28	0.00
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	3.30	0.00
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	2.23	0.00
Employee Services Total FTE	13.29	13.29	13.06	13.06	13.14	0.08

Public Works

Public Works Management	0.94	4.39	0.94	0.94	-	-0.94
Facilities Maintenance	57.11	63.51	67.29	67.29	-	-67.29
Road Department	39.08	40.31	40.00	40.00	-	-40.00
Fleet Management	17.00	17.00	17.00	17.00	-	-17.00
Solid Waste	22.50	19.50	18.50	18.50	-	-18.50
Public Works Total FTE	136.63	144.71	143.73	143.73	-	-143.73

Growth Mgmt

Growth Management Administration	4.97	4.97	4.97	4.97	4.97	0.00
Planning Department	15.50	13.50	14.00	14.00	14.00	0.00
Environmental Resources	5.00	5.00	5.00	5.00	6.00	1.00
Building Department	29.00	28.75	27.00	27.00	29.00	2.00
Marine Resources	0.50	0.50	-	-	2.00	2.00
Code Compliance	13.96	16.21	16.00	16.00	16.00	0.00
Marine Projects	1.00	1.00	2.00	2.00	-	-2.00
Growth Mgmt Total FTE	69.93	69.93	68.97	68.97	71.97	3.00

Veterans Affairs

Veteran Affairs	9.88	9.63	9.75	9.75	10.00	0.25
Veterans Affairs Total FTE	9.88	9.63	9.75	9.75	10.00	0.25

**Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Position Summary**

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Variance
<u>Airport Services</u>						
Key West Airport	18.23	18.73	19.85	19.85	9.35	-10.50
Marathon Airport	4.35	4.35	4.45	4.45	4.45	0.00
PFC	-	-	0.50	0.50	-	-0.50
Airport Services Total FTE	22.58	23.08	24.80	24.80	13.80	-11.00

<u>Emergency Services</u>						
Emergency Medical Air Transport	8.00	8.00	11.00	11.00	8.00	-3.00
Fire & Rescue Central	31.00	31.00	32.00	32.00	31.00	-1.00
Fire & Rescue Coordinator/Fire Academy	7.00	7.00	8.00	8.00	9.00	1.00
EMS Administration	47.00	54.00	53.92	53.92	57.92	4.00
Emergency Management	1.75	1.75	1.53	1.53	1.75	0.22
Fire Marshal	3.00	3.00	3.00	3.00	3.00	0.00
Fire & Rescue Key West Airport	-	-	-	-	13.00	13.00
Upper Keys Health Care Taxing District	2.00	1.00	1.00	1.00	1.00	0.00
Emergency Services Total FTE	99.75	105.75	110.45	110.45	124.67	14.22

<u>Guardian Ad Litem</u>						
Guardian Ad Litem	2.00	2.00	3.00	3.00	2.00	-1.00
Guardian Ad Litem Total FTE	2.00	2.00	3.00	3.00	2.00	-1.00

<u>Project Management</u>						
County Engineer	22.95	7.21	9.56	9.56	-	-9.56
Project Management Total FTE	22.95	7.21	9.56	9.56	-	-9.56

<u>Budget & Finance</u>						
Office of Management & Budget	4.00	5.00	6.00	6.00	6.00	0.00
Grants Management	1.00	2.00	2.00	2.00	2.00	0.00
Purchasing	2.00	2.00	2.00	2.00	2.00	0.00
Budget & Finance Total FTE	7.00	9.00	10.00	10.00	10.00	0.00

<u>Technical Services</u>						
Technical Services	11.00	11.00	11.00	11.00	11.00	0.00
Technical Services Total FTE	11.00	11.00	11.00	11.00	11.00	0.00

<u>County Attorney</u>						
County Attorney	10.75	10.75	11.50	11.50	11.50	0.00
County Attorney Total FTE	10.75	10.75	11.50	11.50	11.50	0.00

**Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Position Summary**

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Variance
<u>Social Services</u>						
Welfare Services	25.65	26.61	31.87	31.87	8.92	-22.95
Social Service Transportation	-	-	-	-	9.04	9.04
Bayshore Manor	-	-	-	-	10.40	10.40
Social Services Total FTE	25.65	26.61	31.87	31.87	28.36	-3.51

<u>Extension Services</u>						
Extension Services	1.00	1.00	1.00	1.00	1.00	0.00
Extension Services Total FTE	1.00	1.00	1.00	1.00	1.00	0.00

<u>Library Services</u>						
Libraries	31.51	31.51	31.47	31.47	41.59	10.12
Library Services Total FTE	31.51	31.51	31.47	31.47	41.59	10.12

<u>Waste Water</u>						
Wastewater MSTUs	2.55	0.84	0.84	0.84	-	-0.84
Waste Water Total FTE	2.55	0.84	0.84	0.84	-	-0.84

<u>Public Works/Engineering</u>						
Public Works Management	-	-	-	-	0.94	0.94
Facilities Maintenance	-	-	-	-	65.69	65.69
County Engineer	-	-	-	-	9.16	9.16
Road Department	-	-	-	-	40.00	40.00
Fleet Management	-	-	-	-	15.00	15.00
Solid Waste	-	-	-	-	18.10	18.10
Wastewater MSTUs	-	-	-	-	0.84	0.84
Public Works/Engineering Total FTE	-	-	-	-	149.73	149.73

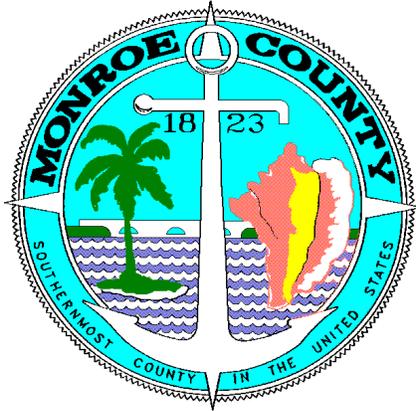
<u>Elected Officials</u>						
Clerk of Courts	108.00	97.00	97.00	97.00	97.00	0.00
Monroe County Sheriff	497.00	472.50	462.50	462.50	462.50	0.00
Tax Collector	64.00	64.00	64.00	64.00	64.00	0.00
Property Appraiser	52.00	52.00	52.00	52.00	52.00	0.00
Supervisor of Elections	11.00	11.00	11.00	11.00	11.00	0.00
State Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Public Defender	2.00	2.00	2.00	2.00	2.00	0.00
Judicial Administration	24.00	24.00	25.63	25.63	25.63	0.00
Elected Officials Total FTE	759.00	723.50	715.13	715.13	715.13	0.00

**Monroe County Board of County Commissioners
FY 2012 Adopted Fiscal Plan Position Summary**

	<u>FY 2009 Actual</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Adopted</u>	<u>FY 2011 Amended</u>	<u>FY 2012 Adopted</u>	<u>FY 2012 Variance</u>
<u>Tourist Development Council</u>						
TDC District 4 Third Cent	12.52	12.52	12.52	12.52	12.52	0.00
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	1.77	0.00
TDC Two Penny Events	0.16	0.16	0.25	0.25	0.25	0.00
TDC Two Penny Generic	0.17	0.17	0.08	0.08	0.08	0.00
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	2.10	0.00
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	1.01	0.00
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	0.02	0.00
Tourist Development Council Total FTE	<u>17.75</u>	<u>17.75</u>	<u>17.75</u>	<u>17.75</u>	<u>17.75</u>	<u>0.00</u>
<u>Medical Examiner</u>						
Medical Examiner	0.18	0.18	0.20	0.20	0.20	0.00
Medical Examiner Total FTE	<u>0.18</u>	<u>0.18</u>	<u>0.20</u>	<u>0.20</u>	<u>0.20</u>	<u>0.00</u>
County Total FTE	<u>1,258.40</u>	<u>1,222.74</u>	<u>1,229.09</u>	<u>1,229.09</u>	<u>1,236.85</u>	<u>7.76</u>

**FULL TIME EQUIVALENT CHANGES
BY BUSINESS CENTER, BUSINESS UNIT**

Employee Services		
Employee Services-Loss Control	0.08	As a result of partial FTE adjustments for the Division Director and County Safety Officer position.
	<u>0.08</u>	
Public Works		
Public Works Management	-0.94	Transfer of partial FTE's to the new Public Works & Engineering Division
Facilities Maintenance	-67.29	Transfer of FTE's to the new Public Works & Engineering Division
Road Department	-40.00	Transfer of FTE's to the new Public Works & Engineering Division
Fleet Management	-17.00	Transfer of FTE's to the new Public Works & Engineering Division
Solid Waste	-18.50	Transfer of FTE's to the new Public Works & Engineering Division
	<u>-143.73</u>	
Growth Management		
Environmental Resources	1.00	Addition of one new Planning & Biological Plans Examiner for KL office.
Building Department	2.00	Addition of one new Asst. Bldg. Director position, and one FTE correction made from prior fiscal year.
	<u>3.00</u>	
Veterans Affairs		
Veterans Affairs	0.25	As a result of partial FTE adjustment to one FTE for Counselor position.
	<u>0.25</u>	
Airport Services		
Key West Airport	-10.50	Re-allocation of ten Airport Firefighter positions to Fire & Rescue, and partial FTE adjustment.
PFC	-0.50	As a result of partial FTE re-allocation from Grants to Key West O & M.
	<u>-11.00</u>	
Emergency Services		
Emergency Medical Air Transport	-3.00	As a result of correction/adjustments made to three Temp. Flight Nurse positions.
Fire & Rescue Central	-1.00	As a result of one FTE re-allocation to Fire Academy.
Fire & Rescue Coord/Fire Academy	1.00	As a result of one FTE re-allocation from Fire & Rescue Central.
EMS Administration	4.00	Addition of four new Firefighter positions for Layton.
Emergency Management	0.22	As a result of partial FTE re-allocation from Grants.
Fire & Rescue Key West Airport	13.00	Re-allocation of ten Firefighter positions from KW Airport , and addition of three new Firefighter positions.
	<u>14.22</u>	
Project Management		
County Engineer	-9.56	Transfer of FTE's to the new Public Works & Engineering Division
	<u>-9.56</u>	
Guardian Ad Litem		
Guardian Ad Litem	-1.00	As a result of one FTE correction/adjustment made from prior fiscal year.
	<u>-1.00</u>	
Social Services		
Social Services	-3.51	As a result of partial FTE adjustments for Grants positions, and addition of one new Admin. Asst position.
	<u>-3.51</u>	
Library Services		
Libraries	10.12	Addition of ten new Library positions, and adjustments of two partial FTE's.
	<u>10.12</u>	
Waste Water		
Wastewater MSTUs	-0.84	Transfer of partial FTE's to the new Public Works & Engineering Division
	<u>-0.84</u>	
Public Works/Engineering		
Public Works Management	0.94	As a result of partial FTE re-allocation from PW to the new Public Works & Engineering Division
Facilities Maintenance	65.69	As a result of FTE re-allocation from PW to the new Public Works & Engineering Division
County Engineer	9.16	As a result of FTE re-allocation from Project Mgmt to the new Public Works & Engineering Division
Road Department	40.00	As a result of FTE re-allocation from PW to the new Public Works & Engineering Division
Fleet Management	15.00	As a result of FTE re-allocation from PW to the new Public Works & Engineering Division
Solid Waste	18.10	As a result of FTE re-allocation from PW to the new Public Works & Engineering Division
Wastewater MSTUs	0.84	As a result of partial FTE re-allocation from WW to the new Public Works & Engineering Division
	<u>149.73</u>	
Elected Officials		
Clerk of Courts	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Monroe County Sheriff	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Tax Collector	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Property Appraiser	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Supervisor of Elections	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
State of Attorney	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Public Defender	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Judicial Administration	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
	<u>0.00</u>	
Total BCC Positions	7.76	
Elected & Appointed Positions	<u>0.00</u>	
Total	<u>7.76</u>	



B.O.C.C.

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

B.O.C.C.



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

B.O.C.C.

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	727,544	694,635	710,588	714,565	715,751	0.7%
Operating Expenditures	25,626,700	45,433,556	65,948,008	93,221,390	73,203,108	11.0%
Capital Outlay Expenditures	1,985	2,298	-	469,328	-	- %
Interfund Transfers	10,511,896	7,296,104	9,934,342	13,097,043	10,501,258	5.7%
Total Budget	36,868,125	53,426,593	76,592,938	107,502,326	84,420,117	10.2%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
2003 Revenue Bond	6,400,556	27,910,245	8,574,523	13,580,257	8,484,470	(1.1%)
BOCC Administrative	1,371,771	1,536,713	1,863,144	2,298,144	1,847,820	(0.8%)
BOCC Miscellaneous	1,707,603	3,940,031	2,817,171	16,692,129	2,521,656	(10.5%)
Budgeted Transfers	22,968,583	14,819,572	22,812,330	27,031,418	19,403,033	(14.9%)
Debt Service - 88 Refund	635,694	-	-	-	-	- %
Emp Fair Shr Hsing	-	-	291,150	291,150	286,000	(1.8%)
Housing Assistance	908,626	2,207,109	495,751	3,370,467	1,233,203	148.8%
Human Service Advisory Board Funding	1,733,970	1,765,960	1,768,200	1,768,200	2,221,777	25.7%
Office of Management & Budget	36,440	215,909	-	88,798	-	- %
Other Non-profit Funding (Not HSAB)	1,003,398	915,230	920,420	920,420	132,062	(85.7%)
Quasi-external Services	101,484	115,824	125,000	125,000	125,000	- %
Reserves	-	-	36,925,249	41,336,343	48,165,096	30.4%
Total Budget	36,868,125	53,426,593	76,592,938	107,502,326	84,420,117	10.2%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

B.O.C.C.

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	4,997,496	5,188,844	12,084,120	12,007,052	12,556,873	3.9%
Affordable Housing Programs	10,373	10,000	56,102	304,000	301,447	437.3%
Fine & Forfeiture Fund	838,591	896,402	6,487,470	6,487,470	9,512,500	46.6%
Road And Bridge Fund	738,739	537,813	2,784,293	3,259,867	4,284,199	53.9%
TDC District Two Penny	40,171	47,645	47,645	47,645	47,645	-
TDC Admin & Promo 2 Cent	109,809	66,282	119,364	119,364	131,300	10.0%
TDC District 1 Third Cent	43,760	49,101	49,101	49,101	49,101	-
TDC District 2 Third Cent	19,495	21,277	21,277	21,277	21,277	-
TDC District 3 Third Cent	11,258	11,431	11,431	11,431	11,431	-
TDC District 4 Third Cent	11,134	13,208	13,208	13,208	13,208	-
TDC District 5 Third Cent	31,437	31,088	31,088	31,088	31,088	-
Governmental Fund Type Grants	5,799,872	3,906,038	-	18,336,857	-	-
Impact Fees Fund - Roadway	-	-	-	-	104,672	-
Employee Fair Share Housing	-	-	323,500	323,500	317,823	(1.8%)
Fire & Ambulance District 1 L&M Key	855,822	979,180	3,373,844	3,373,844	2,836,670	(15.9%)
Upper Keys Healthcare Taxing District	23,301	14,779	146,906	146,906	146,608	(0.2%)
Unincorporated Svc Dist Parks & Rec	202,769	183,953	559,416	559,416	611,569	9.3%
Mstd - PIng/bldg/code/fire Mar	1,363,740	1,299,434	2,723,635	2,671,601	3,570,131	31.1%
Municipal Policing	6,560	10,215	1,400,259	1,400,259	858,183	(38.7%)
Duck Key Security District	46,834	48,017	330,518	330,518	313,747	(5.1%)
Local Housing Assistance Trust Fund	898,253	2,152,825	476,436	759,722	1,067,137	124.0%
Boating Improvement Fund	8,292	-	318,010	268,010	319,470	0.5%
Misc Special Revenue Fund	386,664	214,975	599,991	625,032	639,142	6.5%
Environmental Restoration Fund	-	-	83,326	83,326	182,795	119.4%
Law Enforcement Trust (600)	-	-	127,540	127,540	125,743	(1.4%)
Court Facilities Fees Trust (602)	40,424	-	383,976	733,976	809,281	110.8%
Clerk's Drug Abuse Trust (603)	36,949	30,480	111,905	111,905	108,531	(3.0%)
Marathon Municipal Service Taxing Unit	-	-	12,579	12,579	153	(98.8%)
Bay Point Wastewater Municipal Service Taxing Unit	-	-	24,877	24,877	21,423	(13.9%)
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	18,417	18,417	5,196	(71.8%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	7,872	7,872	3,671	(53.4%)
Stock Island Wastewater MSTU	-	-	113,230	113,230	90,051	(20.5%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	52,807	52,807	6,386	(87.9%)
Conch Key Municipal Service Taxing Unit	-	-	1,033	1,033	800	(22.6%)
Long Key, Layton Municipal Service Taxing Unit	-	-	6,062	6,062	3,624	(40.2%)
Duck Key Municipal Service Taxing Unit	-	-	45,000	45,000	18,164	(59.6%)
Building Fund	-	368,870	828,144	784,144	364,977	(55.9%)
Debt Service Fund	7,036,251	27,910,245	10,574,523	15,580,257	10,197,295	(3.6%)
One Cent Infra-structure Sales Tax	11,907,544	8,215,900	17,204,145	23,860,532	13,670,479	(20.5%)
Duck Key Waste Water Project	-	-	-	-	409,881	-
Card Sound Bridge	138,987	121,362	739,900	654,900	1,170,933	58.3%
Marathon Airport	94,440	64,942	421,393	244,393	530,000	25.8%
Key West Intl Airport	-	-	531,187	431,187	1,052,988	98.2%
Key West AIP Series 2006 Bonds	-	-	6,410,957	6,370,533	5,850,000	(8.7%)
PFC & Oper Restrictions	212,635	159,664	1,090,000	1,094,137	754,523	(30.8%)
MSD Solid Waste Management	289,044	239,689	2,367,222	2,517,222	5,421,276	129.0%
Worker's Compensation	73,504	57,190	300,030	300,030	498,175	66.0%
Group Insurance Fund	104,786	76,101	1,647,700	1,647,700	2,848,527	72.9%
Risk Management Fund	64,548	31,170	455,614	455,614	1,448,330	217.9%
Fleet Management Fund	424,644	468,476	1,075,885	1,075,885	1,081,694	0.5%
Total Revenue	36,868,125	53,426,593	76,592,938	107,502,326	84,420,117	10.2%

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

B.O.C.C.

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
BOCC Administrative	11.00	11.00	11.00	11.00	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	11.00	11.00	11.00	11.00	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

B.O.C.C.
BOCC Administrative

Mission Statement

Serve as the chief legislative and policy-making body for Monroe County, Florida. The five- member body enacts legislation and sets policy to improve the County and the welfare of its residents.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	710,499	694,250	710,588	710,588	715,751	0.7%
Operating Expenditures	659,287	842,464	1,152,556	1,587,556	1,132,069	(1.8%)
Capital Outlay Expenditures	1,985	-	-	-	-	-
Total Budget	1,371,771	1,536,713	1,863,144	2,298,144	1,847,820	(0.8%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,371,771	1,536,713	1,863,144	2,298,144	1,847,820	(0.8%)
Total Revenue	1,371,771	1,536,713	1,863,144	2,298,144	1,847,820	(0.8%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	5.00	5.00	6.00	6.00	-
Officials & Administrators	5.00	5.00	5.00	5.00	-
Technicians	1.00	1.00	-	-	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	11.00	11.00	11.00	11.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**B.O.C.C.
Housing Assistance**

Services Provided

This program (SHIP) is under the Key West Housing Authority operating as the Monroe County Housing Authority.

Major Variances

The Grant under this program is the Community Development Block Grant (CDBG), FY2008 Disaster Recovery Program Agreement. The FY12 budget will be set up upon reconciliation of prior fiscal year expenditures. Additional funds are for Homebuyer Assistance.

Advisory Board

- Housing Financial Authority

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	908,626	2,207,109	495,751	3,370,467	1,233,203	148.8%
Total Budget	908,626	2,207,109	495,751	3,370,467	1,233,203	148.8%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Affordable Housing Programs	10,373	10,000	39,315	290,000	290,000	637.6%
Governmental Fund Type Grants	-	44,284	-	2,444,679	-	-%
Local Housing Assistance Trust Fund	898,253	2,152,825	456,436	635,788	943,203	106.6%
Total Revenue	908,626	2,207,109	495,751	3,370,467	1,233,203	148.8%

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

B.O.C.C.

Other Non-profit Funding (Not HSAB)

Mission Statement

To provide support to essential non-profit service providers.

Services Provided

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

The following Agencies receive additional funding from Monroe County through other programs:

- Council of the Arts- \$72,500 TDC, \$57,000 B.O.C.C Direct funding, for a total of \$129,500 in county funding. In addition the Board provides free office space to the Arts Council.
- Guidance Care Center- \$28,062 B.O.C.C. Direct funding, \$609,177 HSAB and \$480,880 Baker Act for a total of \$1,118,119 in county funding. Upper Keys Community Pool- Moved to direct funding, Unincorporated Parks & Rec. Fund 147.

Major Variances

This budget includes the following funding:

- AARP Big Pine \$4,500
- AARP Lower Keys \$4,500
- AARP Middle Keys \$4,500
- AARP Upper Keys \$4,500
- Council of the Arts \$57,000
- Historic Florida Keys Foundation \$28,500
- Older American Volunteer Program \$500
- Guidance Care Center-Transportation Disadv. Comm. Program \$28,062

Total \$132,062

See next page for other programs that were moved to HSAB funding recommendations.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	1,003,398	912,932	920,420	920,420	132,062	(85.7%)
Capital Outlay Expenditures	-	2,298	-	-	-	-
Total Budget	1,003,398	915,230	920,420	920,420	132,062	(85.7%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,003,398	915,230	920,420	920,420	132,062	(85.7%)
Total Revenue	1,003,398	915,230	920,420	920,420	132,062	(85.7%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

B.O.C.C.

Human Service Advisory Board Funding

Mission Statement

The mission of the Human Service Advisory Board (H.S.A.B.) is to annually make funding recommendations to the BOCC for county-wide human services from eligible non-profit organizations. These services include medical and health services, child care and mentoring, food, clothing, literacy training and services for the elderly and disabled. To form their recommendation, the H.S.A.B. accepts and reviews numerous applications from Monroe County non-profit human service organizations.

Major Variances

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

This budget includes the following funding:

- AIDS Help \$24,000
- American Red Cross \$10,000
- Be the Change-Kids Come First \$25,000 Moved from direct BOCC funded
- Be the Change- MYC \$20,000
- Big Pine Athletic \$44,000 Moved from direct BOCC funded
- Boys and Girls Club \$40,000
- Domestic Abuse Shelter \$30,000
- Fla. Keys Area Health Education Ctr \$35,000
- Florida Keys Children's Shelter \$149,000
- Florida Keys Healthy Start Coalition \$20,000
- Florida Keys Outreach Coalition \$34,000
- Good Health Clinic \$40,000
- Grace Jones Community Center \$29,000
- Guidance Clinic/Middle Keys \$540,000
- GCC-Keys to Recovery \$69,177 Moved from direct BOCC funded
- Heart of the Keys Youth \$30,400 Moved from direct BOCC funded
- Helpline \$5,000
- Heron/Peacock \$25,000
- Hospice of the FL Keys \$126,000
- Independence Cay \$20,000
- Keys Area Interdenom Resources \$22,000
- Literacy Volunteers \$5,000
- Monroe Assoc for Retarded Citizens \$153,000
- MCEF The Keys Center (PACE) \$59,000
- Rural Health Network \$54,000
- Rural Health Net \$273,600 Moved from direct BOCC funded
- Samuel's House \$74,000
- SHAL \$3,000 First time funded
- Star of the Sea Foundation \$44,000
- Wesley House \$143,600
- Womankind \$75,000

Total \$ 2,221,777

Advisory Board

Human Service Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	1,733,970	1,765,960	1,768,200	1,768,200	2,221,777	25.7%
Total Budget	1,733,970	1,765,960	1,768,200	1,768,200	2,221,777	25.7%
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,733,970	1,765,960	1,768,200	1,768,200	2,221,777	25.7%
Total Revenue	1,733,970	1,765,960	1,768,200	1,768,200	2,221,777	25.7%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

B.O.C.C.
BOCC Miscellaneous

Services Provided

To account for State mandated and miscellaneous programs.

Major Variances

This budget includes the following funding:

Promotional Advertising \$5,000 (Conch certificates and other awards)
 Duck Key Security Special District \$218,948
 Value Adjustment Board \$35,000
 Hurricane \$300,000
 Tax Increment Payments \$850,000
 Drug Abuse Trust \$75,972
 Juvenile Detention Cost Share \$346,522 (State mandate)
 Health Department Lease \$66,000 (Revenue comes back from the State)
 Lobbyist \$60,000
 Lower Keys Medical Center-Baker Act \$83,334 (State Mandate)
 Guidance Care Center-Baker Act \$334,880 (State Mandate)
 Guidance Care Center-Baker Act Transportation \$146,000 (State Mandate)

Total \$2,521,656

Governmental Fund Type Grants will be rolled over into the FY2012 budget when the prior year expenditures are reconciled.
 No budget will be set up for the MSD Solid Waste Management, due to the final loan payment made during FY11.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	17,045	385	-	3,977	-	- %
Operating Expenditures	1,690,558	3,939,646	2,817,171	16,218,824	2,521,656	(10.5%)
Capital Outlay Expenditures	-	-	-	469,328	-	- %
Total Budget	1,707,603	3,940,031	2,817,171	16,692,129	2,521,656	(10.5%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	580,897	799,545	746,500	831,500	1,330,214	78.2%
Fine & Forfeiture Fund	818,161	879,735	1,031,030	1,047,234	896,522	(13.0%)
Governmental Fund Type Grants	(34,738)	1,934,681	-	13,210,290	-	- %
Duck Key Security District	46,834	48,017	230,267	230,267	218,948	(4.9%)
Misc Special Revenue Fund	218,986	187,187	168,619	222,832	-	(100.0%)
Clerk's Drug Abuse Trust (603)	-	30,480	78,165	78,165	75,972	(2.8%)
MSD Solid Waste Management	77,462	60,386	562,590	1,071,841	-	(100.0%)
Total Revenue	1,707,603	3,940,031	2,817,171	16,692,129	2,521,656	(10.5%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**B.O.C.C.
Emp Fair Shr Hsing**

Services Provided

To account for capital expenditures associated with the provisions of affordable and employee housing as defined by Monroe County's Land Development Code, sections 126-13 and 130-161.

Major Variances

Annual budgets are set up with the availability of funds.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	-	-	291,150	291,150	286,000	(1.8%)
Total Budget	-	-	291,150	291,150	286,000	(1.8%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Employee Fair Share Housing	-	-	291,150	291,150	286,000	(1.8%)
Total Revenue	-	-	291,150	291,150	286,000	(1.8%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**B.O.C.C.
Reserves**

Services Provided

Each fund is set up with a Reserves budget, generally with a contingency and cash balance items. Contingency items can be budgeted up to 10% of the total budget and between 5-20% for cash balance. For unexpected expenditures, the BOCC, by resolutions, can approve transfers from contingency.

Major Variances

The major increase in Fund 102 (Road & Bridges) can be attributed for a future grant match project, budgeted in Reserves.

The major increase in Fund 101 (Find & Forfeiture) can be attributed to increasing operating capital in Cash Balance from 38 days to 62 days.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	-	-	36,925,249	41,336,343	48,165,096	30.4%
Total Budget	-	-	36,925,249	41,336,343	48,165,096	30.4%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

B.O.C.C.
Reserves

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	-	-	6,160,856	5,475,280	6,400,000	3.9%
Affordable Housing Programs	-	-	16,787	14,000	11,447	(31.8%)
Fine & Forfeiture Fund	-	-	5,439,773	5,423,569	8,599,311	58.1%
Road And Bridge Fund	-	-	1,993,672	2,355,246	3,379,828	69.5%
Governmental Fund Type Grants	-	-	-	194,001	-	- %
Employee Fair Share Housing	-	-	32,350	32,350	31,823	(1.6%)
Fire & Ambulance District 1 L&M Key	-	-	2,272,170	2,272,170	1,884,926	(17.0%)
Upper Keys Healthcare Taxing District	-	-	132,127	132,127	131,829	(0.2%)
Unincorporated Svc Dist Parks & Rec	-	-	375,463	375,463	427,616	13.9%
Mstd - PIng/bldg/code/fire Mar	-	-	1,444,611	1,392,577	2,291,107	58.6%
Municipal Policing	-	-	1,390,044	1,390,044	847,968	(39.0%)
Duck Key Security District	-	-	100,251	100,251	94,799	(5.4%)
Local Housing Assistance Trust Fund	-	-	20,000	123,934	123,934	519.7%
Boating Improvement Fund	-	-	318,010	268,010	319,470	0.5%
Misc Special Revenue Fund	-	-	431,372	374,413	639,142	48.2%
Environmental Restoration Fund	-	-	83,326	83,326	182,795	119.4%
Law Enforcement Trust (600)	-	-	127,540	127,540	125,743	(1.4%)
Court Facilities Fees Trust (602)	-	-	383,976	333,976	489,850	27.6%
Clerk's Drug Abuse Trust (603)	-	-	33,740	33,740	32,559	(3.5%)
Marathon Municipal Service Taxing Unit	-	-	12,579	12,579	153	(98.8%)
Bay Point Wastewater Municipal Service Taxing Unit	-	-	24,877	24,877	21,423	(13.9%)
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	18,417	18,417	5,196	(71.8%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	7,872	7,872	3,671	(53.4%)
Stock Island Wastewater MSTU	-	-	113,230	113,230	90,051	(20.5%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	52,807	52,807	6,386	(87.9%)
Conch Key Municipal Service Taxing Unit	-	-	1,033	1,033	800	(22.6%)
Long Key, Layton Municipal Service Taxing Unit	-	-	6,062	6,062	3,624	(40.2%)
Duck Key Municipal Service Taxing Unit	-	-	45,000	45,000	18,164	(59.6%)
Building Fund	-	-	459,274	415,274	364,977	(20.5%)
Debt Service Fund	-	-	2,000,000	2,000,000	1,712,825	(14.4%)
One Cent Infra-structure Sales Tax	-	-	400,000	6,000,000	500,000	25.0%
Duck Key Waste Water Project	-	-	-	-	409,881	- %
Card Sound Bridge	-	-	618,538	533,538	1,049,571	69.7%
Marathon Airport	-	-	345,727	168,727	530,000	53.3%
Key West Intl Airport	-	-	531,187	302,007	448,465	(15.6%)
Key West AIP Series 2006 Bonds	-	-	6,410,957	6,370,533	5,850,000	(8.7%)
PFC & Oper Restrictions	-	-	650,000	650,000	650,000	- %
MSD Solid Waste Management	-	-	1,625,329	1,266,078	5,241,973	222.5%
Worker's Compensation	-	-	242,840	242,840	440,985	81.6%
Group Insurance Fund	-	-	1,571,599	1,571,599	2,772,426	76.4%
Risk Management Fund	-	-	424,444	424,444	1,417,160	233.9%
Fleet Management Fund	-	-	607,409	607,409	613,218	1.0%
Total Revenue	-	-	36,925,249	41,336,343	48,165,096	30.4%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

B.O.C.C.
Budgeted Transfers

Services Provided

To account for interfund transfers such as Workers Comp, Group Insurance, Risk Management, Fleet Management, Cost Allocation and Debt Service charges along with grant matches.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	12,456,687	7,523,468	12,877,988	13,934,375	8,901,775	(30.9%)
Interfund Transfers	10,511,896	7,296,104	9,934,342	13,097,043	10,501,258	5.7%
Total Budget	22,968,583	14,819,572	22,812,330	27,031,418	19,403,033	(14.9%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	205,976	55,572	500,000	588,508	500,000	- %
Fine & Forfeiture Fund	20,430	16,667	16,667	16,667	16,667	- %
Road And Bridge Fund	738,739	537,813	790,621	904,621	904,371	14.4%
TDC District Two Penny	40,171	47,645	47,645	47,645	47,645	- %
TDC Admin & Promo 2 Cent	109,809	66,282	119,364	119,364	131,300	10.0%
TDC District 1 Third Cent	43,760	49,101	49,101	49,101	49,101	- %
TDC District 2 Third Cent	19,495	21,277	21,277	21,277	21,277	- %
TDC District 3 Third Cent	11,258	11,431	11,431	11,431	11,431	- %
TDC District 4 Third Cent	11,134	13,208	13,208	13,208	13,208	- %
TDC District 5 Third Cent	31,437	31,088	31,088	31,088	31,088	- %
Governmental Fund Type Grants	5,798,169	1,711,164	-	2,399,089	-	- %
Impact Fees Fund - Roadway	-	-	-	-	104,672	- %
Fire & Ambulance District 1 L&M Key	855,822	979,180	1,101,674	1,101,674	951,744	(13.6%)
Upper Keys Healthcare Taxing District	23,301	14,779	14,779	14,779	14,779	- %
Unincorporated Svc Dist Parks & Rec	202,769	183,953	183,953	183,953	183,953	- %
Mstd - PIng/bldg/code/fire Mar	1,363,740	1,299,434	1,279,024	1,279,024	1,279,024	- %
Municipal Policing	6,560	10,215	10,215	10,215	10,215	- %
Boating Improvement Fund	8,292	-	-	-	-	- %
Misc Special Revenue Fund	167,678	27,787	-	27,787	-	- %
Court Facilities Fees Trust (602)	40,424	-	-	400,000	319,431	- %
Clerk's Drug Abuse Trust (603)	36,949	-	-	-	-	- %
Building Fund	-	368,870	368,870	368,870	-	(100.0%)
One Cent Infra-structure Sales Tax	11,907,544	8,215,900	16,804,145	17,860,532	13,170,479	(21.6%)
Card Sound Bridge	138,987	121,362	121,362	121,362	121,362	- %
Marathon Airport	94,440	64,942	75,666	75,666	-	(100.0%)
Key West Intl Airport	-	-	-	129,180	604,523	- %
PFC & Oper Restrictions	212,635	159,664	440,000	444,137	104,523	(76.2%)
MSD Solid Waste Management	211,582	179,303	179,303	179,303	179,303	- %
Worker's Compensation	73,504	57,190	57,190	57,190	57,190	- %
Group Insurance Fund	104,786	76,101	76,101	76,101	76,101	- %
Risk Management Fund	64,548	31,170	31,170	31,170	31,170	- %
Fleet Management Fund	424,644	468,476	468,476	468,476	468,476	- %
Total Revenue	22,968,583	14,819,572	22,812,330	27,031,418	19,403,033	(14.9%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**B.O.C.C.
Debt Service - 88 Refund**

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	635,694	-	-	-	-	-
Total Budget	635,694	-	-	-	-	-
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Debt Service Fund	635,694	-	-	-	-	-
Total Revenue	635,694	-	-	-	-	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

B.O.C.C.
2003 Revenue Bond

Services Provided

Debt Service for 2003 Revenue Bond (Capital Projects in Fund 307), 2007 Revenue Bond (Capital Projects in Fund 308) and Clean Water State Revolving Fund Loan (Big Coppitt Wastewater Project, Fund 310). See Debt Service section for details.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	6,400,556	27,910,245	8,574,523	13,580,257	8,484,470	(1.1%)
Total Budget	6,400,556	27,910,245	8,574,523	13,580,257	8,484,470	(1.1%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Debt Service Fund	6,400,556	27,910,245	8,574,523	13,580,257	8,484,470	(1.1%)
Total Revenue	6,400,556	27,910,245	8,574,523	13,580,257	8,484,470	(1.1%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

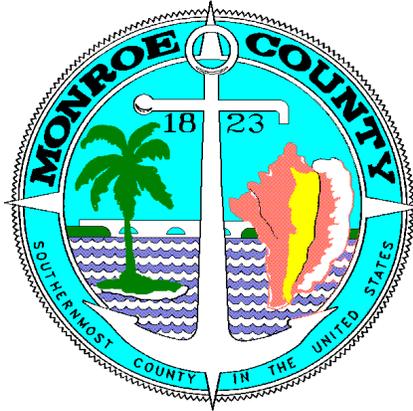
**B.O.C.C.
Quasi-external Services**

Services Provided

General Fund expenditures (postage, phone, and courier services) that are reimbursed by outside agencies

Advisory Board

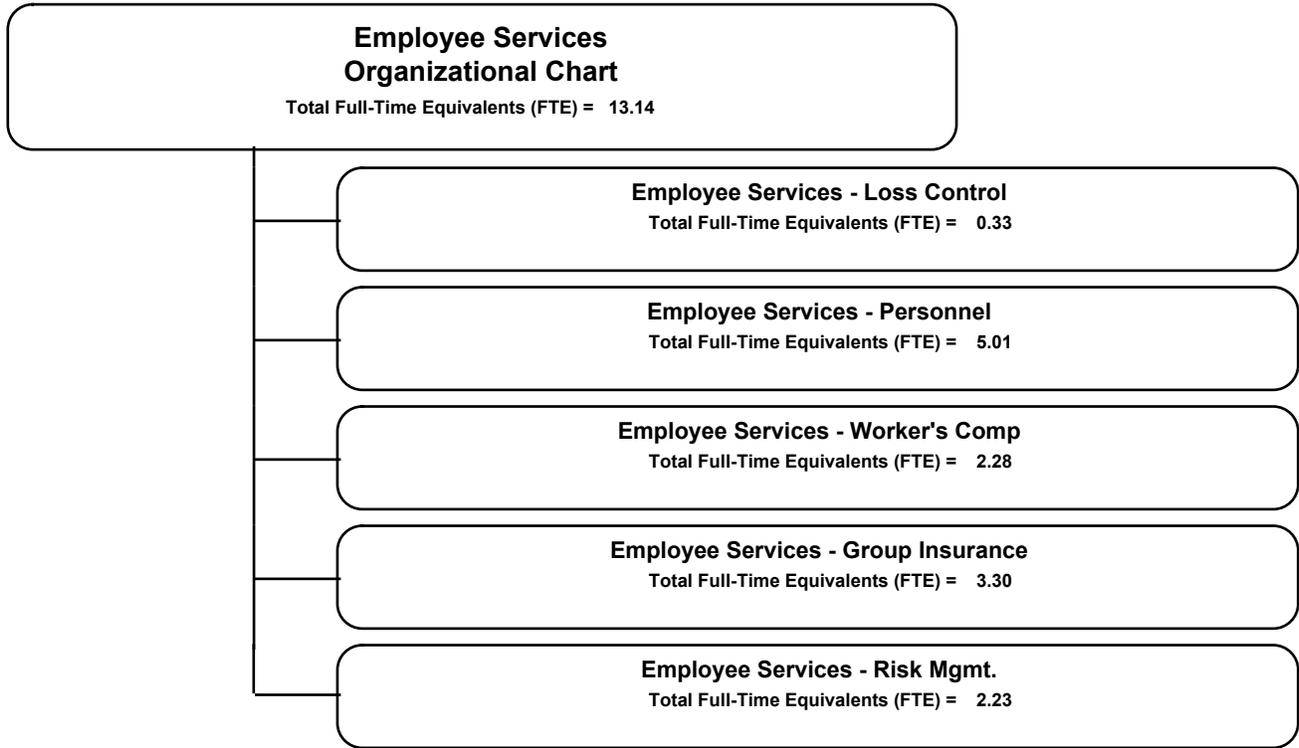
Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	101,484	115,824	125,000	125,000	125,000	- %
Total Budget	101,484	115,824	125,000	125,000	125,000	- %
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	101,484	115,824	125,000	125,000	125,000	- %
Total Revenue	101,484	115,824	125,000	125,000	125,000	- %



**BUDGET BY
DIVISION/
DEPARTMENT**

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Employee Services



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Employee Services

Business Center Vision

Working and learning together to maintain the diverse community by preserving the natural habitat that makes us a unique and preferred place to live and visit.

Mission Statement

Provide guidance and essential information to our employees and the public as we navigate through the challenges of a changing workforce by proactive management of our services.

Services Provided

- Recruit and retain a highly qualified work force.
- Administer the group health benefit and worker's compensation program.
- Reduce risk to Monroe County.

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,188,886	1,194,820	1,173,789	1,173,789	1,121,788	(4.4%)
Operating Expenditures	19,719,554	18,820,000	29,806,529	29,805,458	26,215,661	(12.0%)
Capital Outlay Expenditures	38,993	15,891	-	1,071	22,500	- %
Total Budget	20,947,433	20,030,711	30,980,318	30,980,318	27,359,949	(11.7%)

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Employee Services - Group Insurance	16,128,507	15,075,907	22,506,380	22,506,380	18,980,896	(15.7%)
Employee Services - Loss Control	58,185	61,472	63,873	63,873	95,591	49.7%
Employee Services - Personnel	326,791	333,636	339,496	339,496	335,937	(1.0%)
Employee Services - Risk Mgmt.	1,689,001	2,267,797	3,753,153	3,753,153	3,752,043	- %
Employee Services - Worker's Comp	2,744,949	2,291,899	4,317,416	4,317,416	4,195,482	(2.8%)
Total Budget	20,947,433	20,030,711	30,980,318	30,980,318	27,359,949	(11.7%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	326,791	333,636	339,496	339,496	335,937	(1.0%)
Worker's Compensation	2,769,930	2,315,826	4,345,614	4,345,614	4,236,384	(2.5%)
Group Insurance Fund	16,128,507	15,075,907	22,506,380	22,506,380	18,980,896	(15.7%)
Risk Management Fund	1,722,205	2,305,342	3,788,828	3,788,828	3,806,732	0.5%
Total Revenue	20,947,433	20,030,711	30,980,318	30,980,318	27,359,949	(11.7%)

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Employee Services - Loss Control	1.26	1.26	0.25	0.33	0.08
Employee Services - Personnel	4.02	4.02	5.01	5.01	-
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	-
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	-
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	-
Total Full-Time FTE	13.09	13.09	13.06	13.14	0.08
Employee Services - Personnel	0.20	0.20	-	-	-
Total Part-Time FTE	0.20	0.20	-	-	-
Total FTE	13.29	13.29	13.06	13.14	0.08

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Employee Services
Employee Services - Loss Control**

Mission Statement

To provide leadership, training and professional support to promote a safe and healthy work environment.

Services Provided

Provide occupational safety training, inspections and investigations of accidents and analyze trends. Produce and enforce Safety Policies that ensure compliance of the driving policy and provide professional safety consultation to staff including constitutional officers.

Major Variances

Purchase of Vehicle

Advisory Board

Safety Accident Review Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	45,687	43,598	49,592	49,592	52,666	6.2%
Operating Expenditures	12,498	17,874	14,281	14,281	20,425	43.0%
Capital Outlay Expenditures	-	-	-	-	22,500	-
Total Budget	58,185	61,472	63,873	63,873	95,591	49.7%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Worker's Compensation	24,981	23,927	28,198	28,198	40,902	45.1%
Risk Management Fund	33,204	37,546	35,675	35,675	54,689	53.3%
Total Revenue	58,185	61,472	63,873	63,873	95,591	49.7%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Officials & Administrators	0.26	0.26	0.25	0.25	-
Protective Service Workers	-	-	-	0.08	0.08
Professionals	1.00	1.00	-	-	-
Total Full-Time FTE	1.26	1.26	0.25	0.33	0.08
Total FTE	1.26	1.26	0.25	0.33	0.08

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Defensive Driving Classes					
• Defensive Driving Classes January - December	#	8	-	-	-
Investigated incidents/accidents					
• Investigated incidents/accidents	#	133	-	-	-
Safety Training Sessions					
• Safety Training Sessions January - December	#	8	-	-	-
Vehicle incidents/accidents					
• Vehicle incidents/accidents (occupied or not)	#	13	-	-	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Employee Services
Employee Services - Personnel

Mission Statement

Dedicated to providing quality services to the public and employees in the areas of policies and procedures and employment opportunities with utmost respect and consideration to their needs.

Services Provided

Apply and carry out personnel policies and regulations as adopted by the Board of County Commissioners for recruiting, hiring, and career advancement of qualified personnel.

Advisory Board

- Personnel Policies and Procedures Board
- Employee Grievance Council
- Career Service Council
- Sick Leave Pool Committee

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	297,572	307,722	305,575	305,575	301,938	(1.2%)
Operating Expenditures	29,219	24,843	33,921	32,850	33,999	0.2%
Capital Outlay Expenditures	-	1,071	-	1,071	-	-
Total Budget	326,791	333,636	339,496	339,496	335,937	(1.0%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	326,791	333,636	339,496	339,496	335,937	(1.0%)
Total Revenue	326,791	333,636	339,496	339,496	335,937	(1.0%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	0.67	0.67	1.63	1.63	-
Officials & Administrators	1.35	1.35	1.35	1.35	-
Paraprofessionals	-	-	0.04	0.04	-
Technicians	1.00	1.00	1.00	1.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	4.02	4.02	5.01	5.01	-
Administrative Support	0.20	0.20	-	-	-
Total Part-Time FTE	0.20	0.20	-	-	-
Total FTE	4.22	4.22	5.01	5.01	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Employee Services
Employee Services - Personnel**

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Annual Performance Appraisals					
• Annual Performance Appraisals - January - December	#	434	500	-	-
Employee Turnover					
• Employee Turnover - January - December	%	9	-	-	-
Employment Applications Processed					
• Employment Applications Processed - January - December	#	904	-	-	-
Grievances Filed					
• Grievances filed - January - December	#	3	-	-	-
In House Promotions					
• In House Promotions - January - December	#	24	-	-	-
Number of new hires					
• New Hires - January - December	#	49	-	-	-
Resignations of those employed less than three years					
• Resignations of those employed less than three years - Jan-Dec	#	20	-	-	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Employee Services
Employee Services - Worker's Comp

Mission Statement

To secure equitable and timely administration of the provisions of the Florida Worker's Compensation Law on behalf of our injured workers by providing an efficient forum with the ultimate goal of ensuring that all injured workers receive all services that are provided in accordance with governmental regulations.

Services Provided

Work in tandem with the Loss Control Department to ensure a safe work environment. Ensure that any injured worker gets medical treatment and is returned to work at the first available opportunity.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	488,293	462,736	461,153	461,153	411,395	(10.8%)
Operating Expenditures	2,256,656	1,829,163	3,856,263	3,856,263	3,784,087	(1.9%)
Total Budget	2,744,949	2,291,899	4,317,416	4,317,416	4,195,482	(2.8%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Worker's Compensation	2,744,949	2,291,899	4,317,416	4,317,416	4,195,482	(2.8%)
Total Revenue	2,744,949	2,291,899	4,317,416	4,317,416	4,195,482	(2.8%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.15	1.15	1.15	1.15	-
Officials & Administrators	0.13	0.13	0.13	0.13	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.28	2.28	2.28	2.28	-
Total FTE	2.28	2.28	2.28	2.28	-

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Medical claim dollars					
• Medical claim dollars	\$	1,427,824	-	-	-
Medical claims					
• Medical claims	#	98	-	-	-
Non-medical claims					
• Non-medical claims	#	66	-	-	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Employee Services
Employee Services - Group Insurance

Mission Statement

Providing individualized quality customer service in an empathetic manner to employees and retirees, simplifying the complex world of employee benefit program administration by delivering their benefit needs efficiently and effectively.

Services Provided

Provide insurance benefits to active employees, retirees, and their eligible dependents in accordance with BOCC policies.

Advisory Board

Employee Benefits Committee - County Administrator, Employee Services Director, Sr. Administrator, Benefits Health Benefits Review and Recommendations Team

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	207,078	212,455	206,684	206,684	205,145	(0.7%)
Operating Expenditures	15,921,429	14,862,381	22,299,696	22,299,696	18,775,751	(15.8%)
Capital Outlay Expenditures	-	1,071	-	-	-	-
Total Budget	16,128,507	15,075,907	22,506,380	22,506,380	18,980,896	(15.7%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Group Insurance Fund	16,128,507	15,075,907	22,506,380	22,506,380	18,980,896	(15.7%)
Total Revenue	16,128,507	15,075,907	22,506,380	22,506,380	18,980,896	(15.7%)
Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance	
Administrative Support	1.15	1.15	1.15	1.15	-	
Officials & Administrators	0.15	0.15	0.15	0.15	-	
Technicians	1.00	1.00	1.00	1.00	-	
Professionals	1.00	1.00	1.00	1.00	-	
Total Full-Time FTE	3.30	3.30	3.30	3.30	-	
Total FTE	3.30	3.30	3.30	3.30	-	

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Employee Services
Employee Services - Group Insurance**

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Employee medical claims					
• Employee medical claims (excluding prescription)	\$	6,200,974	-	-	-
Employee's Spouses & Children medical claims					
• Employee's Spouses & Children medical claims (excl prescription)	\$	3,206,342	-	-	-
Health Fair Participants					
• Health Fair participants	#	193	-	-	-
Medical Claims					
• Medical Claims (excluding prescription)	\$	1,190,000	-	-	-
Retiree & Surviving Spouses medical claims					
• Retirees & Surviving Spouses medical claims (excl prescription)	\$	1,707,431	-	-	-
Retiree Spouses & Children medical claims					
• Retiree Spouses & Children medical claims (excl: prescription)	\$	817,143	-	-	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Employee Services
Employee Services - Risk Mgmt.

Mission Statement

Create and implement decisions that will avoid hazardous risk to the citizens and employees. We also strive to minimize the adverse effects of any accidental losses of the County.

Services Provided

Review all contractual relationships to ensure that the County is adequately protected and to actively pursue measures to reduce any risk to the County. Ensure that the County is adequately insured and protected against claims which are filed against the County.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	150,256	168,309	150,785	150,785	150,644	(0.1%)
Operating Expenditures	1,499,751	2,085,739	3,602,368	3,602,368	3,601,399	- %
Capital Outlay Expenditures	38,993	13,749	-	-	-	- %
Total Budget	1,689,001	2,267,797	3,753,153	3,753,153	3,752,043	- %

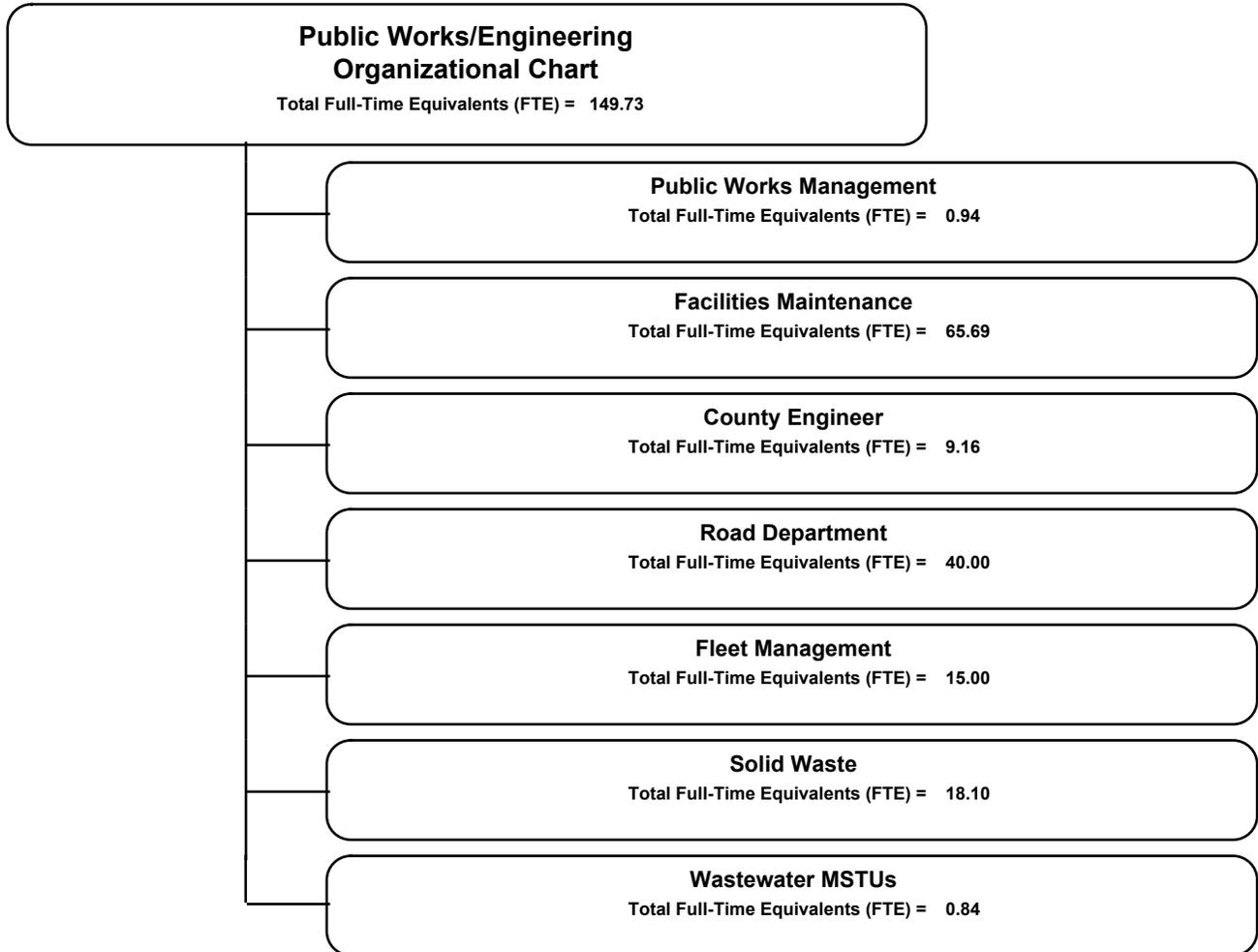
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Risk Management Fund	1,689,001	2,267,797	3,753,153	3,753,153	3,752,043	- %
Total Revenue	1,689,001	2,267,797	3,753,153	3,753,153	3,752,043	- %

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.10	1.10	1.10	1.10	-
Officials & Administrators	0.13	0.13	0.13	0.13	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.23	2.23	2.23	2.23	-
Total FTE	2.23	2.23	2.23	2.23	-

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Auto Liability Claims					
• Auto Liability Claims FY	#	-	-	-	-
Auto Physical Claims					
• Auto Physical Claims FY	#	41	-	-	-
General Liability Claims					
• General Liability Claims FY	#	19	-	-	-
Property Claims					
• Property Claims FY	#	61	-	-	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering



**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Public Works/Engineering

Business Center Vision

Maintain and improve Monroe County infrastructure to best serve the health, safety and welfare of the residents and visitors of Monroe County at the best value.

Mission Statement

To maximize services in the most cost effective manner through teamwork, sufficient staffing and training.

Services Provided

Assist the County Administrator with implementing the policies and programs of the Board of County Commissioners as they relate to the following departments or sections:

- Animal Shelters
- Card Sound Toll Authority
- Detention Facilities
- Engineering Services
- Facilities Maintenance
- Fleet Management
- Higgs Beach
- Project Management
- Roads & Bridges
- Solid Waste Management
- Unincorporated Parks & Beaches
- Wastewater

Major Variances

During the budget process, the BOCC approved to merge Project Management and Wastewater Departments with Public Works to create a new division, Public Works/Engineering.

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	9,724,716	9,791,938	9,958,188	9,970,834	9,388,089	(5.7%)
Operating Expenditures	35,643,862	24,466,211	26,604,801	31,870,942	26,808,034	0.8%
Capital Outlay Expenditures	18,052,587	6,535,415	28,735,128	40,456,638	27,111,630	(5.6%)
Interfund Transfers	-	5,782,892	-	5,005,734	-	- %
Total Budget	63,421,166	46,576,456	65,298,117	87,304,148	63,307,753	(3.0%)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Animal Shelters	941,447	957,153	970,869	971,049	963,598	(0.7%)
County Engineer	1,311,148	569,681	1,364,442	1,367,557	1,347,495	(1.2%)
Facilities Maintenance	8,965,445	9,410,335	11,376,354	11,376,354	11,380,735	-
Fleet Management	2,578,384	2,386,749	2,427,731	2,427,731	2,541,418	4.7%
General Gov Cap Projects	1,890,756	683,312	1,514,355	1,589,886	2,175,657	43.7%
Human Services Capital Projects	768,243	7,114	5,500	29,000	-	(100.0%)
Impact Fees Parks & Recreation	416,089	8,800	379,941	379,941	383,217	0.9%
Impact Fees Roadways	-	-	5,196,688	5,196,688	4,603,245	(11.4%)
Impact Fees Solid Waste	-	-	37,211	37,211	36,565	(1.7%)
Parks & Recreation Capital Projects	2,020,326	523	59,400	133,942	-	(100.0%)
Physical Environment Projects	19,781,936	10,433,087	12,518,224	20,269,625	6,713,939	(46.4%)
Planning/Building Refunds	-	-	42,742	42,742	10,000	(76.6%)
Public Safety Capital Projects	3,133,524	333,525	5,015,843	10,746,371	8,382,903	67.1%
Public Works Management	123,276	399,838	123,238	123,238	120,892	(1.9%)
Recycling	277,316	78,787	-	70,588	-	-
Road Department	5,250,953	5,528,708	4,998,831	13,179,556	4,850,312	(3.0%)
Solid Waste	15,010,676	15,570,565	16,466,292	16,316,292	16,440,485	(0.2%)
Wastewater MSTUs	951,648	208,281	2,800,456	3,046,377	3,357,292	19.9%
Total Budget	63,421,166	46,576,456	65,298,117	87,304,148	63,307,753	(3.0%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	7,213,111	7,507,655	8,749,904	8,749,904	8,506,444	(2.8%)
Fine & Forfeiture Fund	1,652,382	1,647,894	2,072,850	2,072,850	2,491,152	20.2%
Road And Bridge Fund	4,069,758	3,310,716	4,316,854	4,316,854	4,186,162	(3.0%)
Governmental Fund Type Grants	317,792	1,062,616	-	8,095,725	-	-
Impact Fees Fund - Roadway	-	-	5,196,688	5,196,688	4,603,245	(11.4%)
Impact Fees Fund - Parks & Rec	416,089	8,800	379,941	379,941	383,217	0.9%
Impact Fees Fund - Solid Waste	-	-	37,211	37,211	36,565	(1.7%)
Fire & Ambulance District 1 L&M Key	-	6,388	38,500	38,500	38,500	-
Unincorporated Svc Dist Parks & Rec	1,321,115	1,393,281	1,903,474	1,903,474	1,789,916	(6.0%)
Misc Special Revenue Fund	-	9,234	11,711	11,891	-	(100.0%)
Marathon Municipal Service Taxing Unit	713	33,660	28,094	28,094	345	(98.8%)
Bay Point Wastewater Municipal Service Taxing Unit	1,050	-	55,559	55,559	49,986	(10.0%)
Big Coppitt Wastewater Municipal Service Taxing Unit	97,013	88,732	41,637	41,637	24,200	(41.9%)
Key Largo Wastewater Municipal Service Taxing Unit	711,246	11,924	17,584	17,584	8,567	(51.3%)
Stock Island Wastewater MSTU	15,569	7,309	256,651	256,651	210,360	(18.0%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	73,958	29,213	118,933	118,933	86,037	(27.7%)
Conch Key Municipal Service Taxing Unit	2,804	132	2,307	2,307	1,868	(19.0%)
Long Key, Layton Municipal Service Taxing Unit	5,620	3,618	14,028	14,028	8,458	(39.7%)
Duck Key Municipal Service Taxing Unit	43,674	33,693	100,766	100,766	43,419	(56.9%)
One Cent Infra-structure Sales Tax	4,988,225	816,507	4,152,200	5,919,845	5,587,776	34.6%
2003 Revenue Bonds	2,244,878	622,744	669,855	669,855	600,000	(10.4%)
Infr Sls Srtx Rev Bds 2007	9,418,607	2,683,118	6,533,227	12,132,275	7,160,398	9.6%
Big Coppitt Waste Water Project	11,493,088	6,681,043	2,463,324	9,001,169	2,829,052	14.8%
Duck Key Waste Water Project	88,091	1,142,379	8,144,315	8,144,315	4,605,000	(43.5%)
Card Sound Bridge	1,380,007	1,433,934	1,048,981	1,133,981	1,025,683	(2.2%)
MSD Solid Waste Management	15,287,992	15,655,117	16,515,792	16,436,380	16,489,985	(0.2%)
Fleet Management Fund	2,578,384	2,386,749	2,427,731	2,427,731	2,541,418	4.7%
Total Revenue	63,421,166	46,576,456	65,298,117	87,304,148	63,307,753	(3.0%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Public Works/Engineering

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Public Works Management	-	-	-	0.94	0.94
Facilities Maintenance	-	-	-	65.69	65.69
County Engineer	-	-	-	9.16	9.16
Road Department	-	-	-	40.00	40.00
Fleet Management	-	-	-	15.00	15.00
Solid Waste	-	-	-	18.10	18.10
Wastewater MSTUs	-	-	-	0.84	0.84
Total Full-Time FTE	-	-	-	149.73	149.73
Total FTE	-	-	-	149.73	149.73

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Public Works Management**

Mission Statement

To guide and direct Public Works with integrity and fiscal responsibility.

Services Provided

Budgeting, planning, evaluation and review of programs and departments within the Division.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	120,304	336,407	121,071	121,071	118,754	(1.9%)
Operating Expenditures	2,972	63,430	2,167	2,167	2,138	(1.3%)
Total Budget	123,276	399,838	123,238	123,238	120,892	(1.9%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	123,276	121,280	123,238	123,238	120,892	(1.9%)
Road And Bridge Fund	-	261,044	-	-	-	- %
Card Sound Bridge	-	17,513	-	-	-	- %
Total Revenue	123,276	399,838	123,238	123,238	120,892	(1.9%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Officials & Administrators	-	-	-	0.47	0.47
Professionals	-	-	-	0.47	0.47
Total Full-Time FTE	-	-	-	0.94	0.94
Total FTE	-	-	-	0.94	0.94

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering
Facilities Maintenance

Mission Statement

To maintain all County buildings, grounds, constitutional offices, parks and beaches at the highest level of quality and in the most efficient manner to provide the employees, citizens and visitors with clean, safe and comfortable facilities.

Services Provided

Maintenance and repair of County buildings and grounds, including Detention Facilities, Higgs Beach and Unincorporated Parks & Beaches.

Major Variances

> Facilities Maintenance proposed budget increases due to:

- Approx. \$17,077 for 32% allocation of Solid Waste Admin. Assistant
- \$50,000 for 50% of new/upgraded work order system
- \$15,000 for capital repairs:
 - \$15,000 to repair portion of drain line at the Key West Library

> Higgs Beach:

- Includes \$80,000 for Deputy Patrol
- Decreases due to Master Plan Phase 1 expected to be completed in FY2011, and
- No funding for capital equipment

> Unincorporated Parks & Beaches proposed budget:

- includes approx. \$4,269 for 8% allocation of Solid Waste Admin. Assistant
- \$100,000 to complete KLWTD sewer assessment for KL Park (under appeal since 2008 pending review of water consumption records for pool)
- \$10,000 for 10% of new/upgraded work order system
- \$26,000 for one (1) proposed crew cab truck to replace a 1998 model that is beyond economical repair
- \$49,100 for capital repairs to remove/replace exercise track at KL Park

>Parks & Recreational Impact Fees: \$24,800 to resurface six (6) tennis courts at Key Largo Park

> Correction Facilities proposed budget includes:

- \$10,000 for 10% of new/upgraded work order system
- \$616,000 for capital repairs
 - \$90,000 to replace roof at Mthn. Jail
 - \$70,000 for MCDC Fire Alarm upgrade Phase 1 (FY10)
 - \$100,000 for MCDC Fire Alarm upgrade Phase 2 (FY11)
 - \$25,000 to replace roof on MCSO Hangar Bldg.
 - \$230,000 to paint MCDC
 - \$55,000 to replace three boilers at MCDC
 - \$46,000 to replace MCDC VAV Heater Coils

> School Board Interlocal

- No change (annual funding remains at \$32,000)

> Jacobs Aquatic Pool

- No change (annual funding remains at \$180,000)

> WW Upgrades to County Facilities (roll \$421,050 from FY10 and FY11)

- Fund 001 – \$220,550 for various projects such as Med. Exam. Facility; Mthn Library, Mthn. Gov't. Center, Key Largo Animal Shelter, Key Largo Library, etc.
- Fund 101 – \$59,400 (\$55,000 for Marathon Detention Facility; \$4,400 for Sheriff's Hangar)
- Fund 141 – \$38,500 for Tavernier Fire Station & Health Clinic
- Fund 147 – \$67,002 (\$12,002 to complete KL Park, \$16,500 for Friendship Park, and \$38,500 for HH Park)
- Fund 414 – \$49,500 for KL Transfer Station

Advisory Board

- Beach Advisory Board
- Parks & Recreation Board
- Florida Keys Council for People with Disabilities

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering
Facilities Maintenance

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	3,652,716	3,830,950	4,011,228	4,011,228	3,788,679	(5.5%)
Operating Expenditures	5,227,490	5,555,012	6,289,957	6,327,857	6,408,004	1.9%
Capital Outlay Expenditures	85,240	24,373	1,075,169	1,037,269	1,184,052	10.1%
Total Budget	8,965,445	9,410,335	11,376,354	11,376,354	11,380,735	- %

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	5,957,548	6,347,772	7,300,319	7,300,319	7,011,667	(4.0%)
Fine & Forfeiture Fund	1,652,382	1,647,894	2,072,850	2,072,850	2,491,152	20.2%
Governmental Fund Type Grants	34,400	-	-	-	-	- %
Fire & Ambulance District 1 L&M Key	-	6,388	38,500	38,500	38,500	- %
Unincorporated Svc Dist Parks & Rec	1,321,115	1,393,281	1,903,474	1,903,474	1,789,916	(6.0%)
Misc Special Revenue Fund	-	9,234	11,711	11,711	-	(100.0%)
MSD Solid Waste Management	-	5,765	49,500	49,500	49,500	- %
Total Revenue	8,965,445	9,410,335	11,376,354	11,376,354	11,380,735	- %

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	-	-	-	5.33	5.33
Officials & Administrators	-	-	-	1.33	1.33
Paraprofessionals	-	-	-	6.78	6.78
Protective Service Workers	-	-	-	4.00	4.00
Service - Maintenance	-	-	-	18.00	18.00
Skilled Craft Workers	-	-	-	12.25	12.25
Technicians	-	-	-	9.00	9.00
Service Maintenance	-	-	-	7.00	7.00
Professionals	-	-	-	2.00	2.00
Total Full-Time FTE	-	-	-	65.69	65.69
Total FTE	-	-	-	65.69	65.69

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Facilities Maintenance**

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Capital Equipment costs per square footage of buildings maintained					
• Capital Equipment costs - Buildings maintained	\$	0.02	0.34	0.09	0.03
Capital Equipment costs per square footage of Correction facilities maintained					
• Capital Equipment costs - Correction facilities	\$	-	0.84	0.46	1.94
Capital Equipment costs per square footage of parks & beaches maintained					
• Capital Equipment costs - Parks & Beaches maintained	\$	0.03	0.08	0.02	0.11
Operating costs per square footage of buildings maintained					
• Operating costs - Buildings maintained	\$	7.35	8.21	7.22	8.47
Operating costs per square footage of Correction facilities maintained					
• Operating costs - Correction Facilities maintained	\$	2.93	3.21	2.61	3.43
Operating costs per square footage of parks & beaches maintained					
• Operating costs - Parks & Beaches maintained	\$	0.28	0.34	0.25	0.32
Personnel costs per square foot of buildings maintained					
• Personnel costs - Buildings maintained	\$	5.07	5.33	4.99	4.90
Personnel costs per square foot of Correction facilities maintained					
• Personnel costs - Correction Facilities maintained	\$	2.26	2.29	2.25	2.30
Personnel costs per square foot of parks & beaches maintained					
• Personnel costs - Parks & Beaches maintained	\$	0.19	0.20	0.17	0.18

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Animal Shelters**

Mission Statement

To promote responsible pet ownership, animal care, community safety, increase adoptions, and reduce pet overpopulation. To treat the symptoms of irresponsible pet ownership while seeking to eliminate the causes by compassionately using education and enforcement.

Services Provided

Animal care, receiving surrendered and abandoned pets, return of lost pets, pet adoptions, animal law enforcement, education, licensing, and low-cost spay and neuter programs.

Major Variances

- Budget decrease due to award of new, lower cost contract for middle keys animal control

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	941,447	957,153	970,869	971,049	963,598	(0.7%)
Total Budget	941,447	957,153	970,869	971,049	963,598	(0.7%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	941,447	957,153	970,869	970,869	963,598	(0.7%)
Misc Special Revenue Fund	-	-	-	180	-	-%
Total Revenue	941,447	957,153	970,869	971,049	963,598	(0.7%)

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Animal Adoptions					
• Animal Adoptions	#	839	811	788	827
Animal Intakes					
• Animal Intakes	#	2,482	2,358	2,378	2,259

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering
County Engineer

Mission Statement

To effectively manage projects within contract budget and time constraints, ensuring the coordination, preparation and presentation of contracts, amendments, change orders, work authorizations and payments, while protecting the best interests of Monroe County and the safety of its citizens and visitors.

Services Provided

Engineering services, including construction management, surveying, and inspection of a variety of county projects, and management of the County's 7-Year Roadway /Bicycle Path Plan, ADA Transition Plan and Capital Improvement Projects.

Major Variances

Operating budgets are slightly less than FY11.
A reduction in the Capital Outlay is due to the purchase of 1 less vehicle.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	857,162	374,340	825,176	829,676	845,373	2.4%
Operating Expenditures	453,986	187,680	506,766	508,266	486,622	(4.0%)
Capital Outlay Expenditures	-	7,661	32,500	29,615	15,500	(52.3%)
Total Budget	1,311,148	569,681	1,364,442	1,367,557	1,347,495	(1.2%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	190,841	81,450	355,478	355,478	410,287	15.4%
Road And Bridge Fund	414,233	-	304,821	304,821	301,600	(1.1%)
One Cent Infra-structure Sales Tax	638,103	488,231	641,960	645,075	575,675	(10.3%)
Card Sound Bridge	67,971	-	62,183	62,183	59,933	(3.6%)
Total Revenue	1,311,148	569,681	1,364,442	1,367,557	1,347,495	(1.2%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	-	-	-	3.00	3.00
Officials & Administrators	-	-	-	0.76	0.76
Technicians	-	-	-	1.00	1.00
Professionals	-	-	-	4.40	4.40
Total Full-Time FTE	-	-	-	9.16	9.16
Total FTE	-	-	-	9.16	9.16

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering
Road Department

Mission Statement

To maintain and improve all county roads and bridges and provide all citizens and visitors of Monroe County with a safe and visually enjoyable right-of-way in which to travel.

Services Provided

Cleaning and mowing of rights-of-way, street patching, guardrail maintenance, street sweeping, stormwater drainage installation, and signs and markings.

Major Variances

> Roads & Bridges proposed budget increases due to:

- Increased fuel costs;
- Capital Outlay Vehicles - \$86,500 (\$26,000 for a 1-ton truck, \$45,000 for a 1-ton truck and auger, and \$15,500 for a pickup truck to replace units from 1997, 1998 and 2006 that are beyond economical repair;
- No funding for in-house paving projects;
- \$550,000 for bridge projects (\$115K for No Name Bridge grant match; \$268K for Tom's Harbor Bridge grant match and \$167,000 for engineering admin.).

> Card Sound Toll Authority proposed budget:

- Includes \$50,000 to hire a consultant to review toll operations and charges to assist w/short-term and long-term repair and maintenance needs for Card Sound Road and its five (5) bridges

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	2,136,322	2,397,412	2,334,605	2,401,855	2,292,569	(1.8%)
Operating Expenditures	2,581,639	2,204,739	1,810,722	6,982,395	1,871,243	3.3%
Capital Outlay Expenditures	532,992	926,557	853,504	3,795,306	686,500	(19.6%)
Total Budget	5,250,953	5,528,708	4,998,831	13,179,556	4,850,312	(3.0%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Road And Bridge Fund	3,655,525	3,049,672	4,012,033	4,012,033	3,884,562	(3.2%)
Governmental Fund Type Grants	283,392	1,062,616	-	8,095,725	-	- %
Card Sound Bridge	1,312,036	1,416,420	986,798	1,071,798	965,750	(2.1%)
Total Revenue	5,250,953	5,528,708	4,998,831	13,179,556	4,850,312	(3.0%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	-	-	-	10.02	10.02
Officials & Administrators	-	-	-	0.95	0.95
Protective Service Workers	-	-	-	4.00	4.00
Service - Maintenance	-	-	-	8.00	8.00
Skilled Craft Workers	-	-	-	13.75	13.75
Service Maintenance	-	-	-	2.00	2.00
Professionals	-	-	-	1.28	1.28
Total Full-Time FTE	-	-	-	40.00	40.00
Total FTE	-	-	-	40.00	40.00

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering
Physical Environment Projects

Mission Statement

Provide cost effective wastewater treatment systems to comply with statutory requirements. Represent the County's interest with all regulatory agencies considering water quality related rules which might impact the County's water quality, treatment levels required, and the cost of delivering that service. Ensure the wastewater treatment systems provided are consistent with the County's Comprehensive land use plans.

Services Provided

Provide sanitary wastewater treatment for unincorporated Monroe County.
 Provide funding plans to support implementation of the Wastewater Master Plan

Major Variances

Wastewater Capital Improvements Budgets for FY12:
 Fund 304 Long Key Wastewater PE1101 \$700,000
 Fund 308 Key Largo WWTD PE0805 \$153,877
 Fund 308 Cudjoe Reg. WW Sys PE0902 \$1,360,062
 Fund 311 Duck Key WW Proj PE0804 \$4,500,000

See the Capital Improvement Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	-	-	-	12,000	-	-%
Operating Expenditures	8,280,240	-	-	-	-	-%
Capital Outlay Expenditures	11,501,695	4,650,195	12,518,224	15,251,891	6,713,939	(46.4%)
Interfund Transfers	-	5,782,892	-	5,005,734	-	-%
Total Budget	19,781,936	10,433,087	12,518,224	20,269,625	6,713,939	(46.4%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
One Cent Infra-structure Sales Tax	1,187,151	(23,208)	700,000	700,000	700,000	-%
Infr Sls Srtx Rev Bds 2007	7,013,606	2,632,872	3,418,224	4,877,701	1,513,939	(55.7%)
Big Coppitt Waste Water Project	11,493,088	6,681,043	300,000	6,591,924	-	(100.0%)
Duck Key Waste Water Project	88,091	1,142,379	8,100,000	8,100,000	4,500,000	(44.4%)
Total Revenue	19,781,936	10,433,087	12,518,224	20,269,625	6,713,939	(46.4%)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering
Fleet Management

Mission Statement

Provide fleet management services in the most effective and efficient means possible.

Services Provided

- Maintain the fleet of vehicles and equipment in a safe operating condition;
- Perform and document preventative maintenance, safety inspections and repairs to the BOCC's and other government agencies' fleet, which includes small vehicles and trucks, rolling equipment and emergency generators;
- Provide fuel 24 hours a day, 365 days per year;
- Provide emergency generator service;
- Provide related management services, i.e., vehicle acquisition and disposal, parts procurement, etc.

Major Variances

Fleet's proposed budget includes:

- an additional \$197,750 for possible future unleaded and diesel fuel costs;
- \$30,000 for parts budget to repair and maintain aging vehicles and equipment; and
- \$15,000 for increased cost of operating supplies, sublet/outside vendors, etc.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,020,553	1,150,760	1,150,744	1,150,744	1,028,212	(10.6%)
Operating Expenditures	1,543,231	1,229,246	1,270,987	1,270,987	1,507,206	18.6%
Capital Outlay Expenditures	14,600	6,743	6,000	6,000	6,000	-
Total Budget	2,578,384	2,386,749	2,427,731	2,427,731	2,541,418	4.7%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Fleet Management Fund	2,578,384	2,386,749	2,427,731	2,427,731	2,541,418	4.7%
Total Revenue	2,578,384	2,386,749	2,427,731	2,427,731	2,541,418	4.7%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	-	-	-	2.00	2.00
Officials & Administrators	-	-	-	1.00	1.00
Service - Maintenance	-	-	-	3.00	3.00
Skilled Craft Workers	-	-	-	7.00	7.00
Technicians	-	-	-	1.00	1.00
Service Maintenance	-	-	-	1.00	1.00
Total Full-Time FTE	-	-	-	15.00	15.00
Total FTE	-	-	-	15.00	15.00

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
General Gov Cap Projects**

Major Variances

General Government Capital Projects for FY12:

No significant variances - Capital expenditure forecast increases by \$661,302.

Fund 304 CG9810 Marathon Courthouse appropriated \$575,657 for FY12

Fund 304 CG0603 Feasibility studies are underway to evaluate the renovation of the Jefferson B. Brown Bldg (aka Courthouse annex) for use by the County Attorney and Public Defender to reduce rental of outside space - appropriated \$1,000,000 for FY12

Fund 307 CE0601 New Judicial Bldg \$600,000 pending completion of contractor closeout

See Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	180,633	46,292	-	32,400	-	-%
Operating Expenditures	1,905	-	-	-	-	-%
Capital Outlay Expenditures	1,708,218	637,019	1,514,355	1,557,486	2,175,657	43.7%
Total Budget	1,890,756	683,312	1,514,355	1,589,886	2,175,657	43.7%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
One Cent Infra-structure Sales Tax	408,378	67,560	850,000	949,031	1,575,657	85.4%
2003 Revenue Bonds	1,476,635	615,630	664,355	640,855	600,000	(9.7%)
Infr Sls Srtx Rev Bds 2007	5,743	122	-	-	-	-%
Total Revenue	1,890,756	683,312	1,514,355	1,589,886	2,175,657	43.7%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering
Parks & Recreation Capital Projects

Major Variances

FY12 forecast is down \$59,400 (100%) with the completion of the Big Pine Key Park. No projects are funded at this time until all wastewater projects are completed, in order to meet the 2015 D.E.P. deadline.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,536	523	-	2,400	-	- %
Operating Expenditures	2,000,000	-	-	-	-	- %
Capital Outlay Expenditures	18,790	-	59,400	131,542	-	(100.0%)
Total Budget	2,020,326	523	59,400	133,942	-	(100.0%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
One Cent Infra-structure Sales Tax	2,000,000	-	-	-	-	- %
Infr Sls Srtx Rev Bds 2007	20,326	523	59,400	133,942	-	(100.0%)
Total Revenue	2,020,326	523	59,400	133,942	-	(100.0%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Public Safety Capital Projects**

Mission Statement

Provide capital facilities to support the public safety functions of the County (Fire/Rescue, Law Enforcement).

Services Provided

Projects in this category provide public safety facilities including fire stations, Emergency Operations Center (EOC) and detention facilities.

Major Variances

Public Safety Capital Projects for FY12:

Fund 304 CP9902 Marathon EOC Grant project on hold pending full construction funding, FY12 appropriation represents the State Grant for partial construction costs, \$1,746,370.

CP0703 MCDC Sprinkler Piping Replacement \$338,874

CP0704 MCDC Phased Roof Replacement \$651,200

Fund 308 CP0801 Fire Station/EMS-Stock Island \$3,546,645

CP0803 Conch Key Fire Station \$2,099,814

See the Capital Improvement Projects section for project details.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	98,698	59,733	-	24,000	-	-
Operating Expenditures	-	-	211,202	211,202	-	(100.0%)
Capital Outlay Expenditures	3,034,827	273,792	4,804,641	10,511,169	8,382,903	74.5%
Total Budget	3,133,524	333,525	5,015,843	10,746,371	8,382,903	67.1%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
One Cent Infra-structure Sales Tax	754,593	283,924	1,960,240	3,625,739	2,736,444	39.6%
Infr Sls Srtx Rev Bds 2007	2,378,931	49,601	3,055,603	7,120,632	5,646,459	84.8%
Total Revenue	3,133,524	333,525	5,015,843	10,746,371	8,382,903	67.1%

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Human Services Capital Projects**

Major Variances

The environmental mitigation at the Medical Examiners Facility is appropriated under Fund 304 Admin. & Misc.
No projects are scheduled at this time so that all wastewater projects can be funded and completed by the 2015 deadline.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	29,505	7,114	-	4,800	-	-%
Capital Outlay Expenditures	738,738	-	5,500	24,200	-	(100.0%)
Total Budget	768,243	7,114	5,500	29,000	-	(100.0%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
2003 Revenue Bonds	768,243	7,114	5,500	29,000	-	(100.0%)
Total Revenue	768,243	7,114	5,500	29,000	-	(100.0%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Impact Fees Roadways**

Mission Statement

Provide a safe network of County streets and roads to serve the residents that takes into account the changes in where development is occurring.

Services Provided

Funds are used exclusively for the capital expansion of the county's major road network system in the district from which the moneys were collected, with the exception that a portion of the funds from each district may be allocated to projects outside of the district, on U.S. 1, Card Sound Road, and C-905 in Key Largo, and the proceeds are used in a manner consistent with the capital improvements plan of the comprehensive plan.

The funds shall be used solely for the purpose of acquisition, expansion and development of the major road network system determined to be needed to serve new development, including but not limited to:

- 1) Planning, design and construction plan preparation;
- 2) Right-of-way acquisition;
- 3) Construction of new through lanes;
- 4) Construction of new turn lanes;
- 5) Construction of new bridges;
- 6) Construction of new drainage facilities in conjunction with new roadway construction;
- 7) Purchase and installation of traffic signalization;
- 8) Construction of new curbs, medians and shoulders;
- 9) Construction of new bicycle paths;
- 10) Construction of new pedestrian pathways and sidewalks;
- 11) Installation of new landscaping in conjunction with any of the projects listed above.

The disbursement of such funds requires the approval of the Board of County Commissioners.

Major Variances

Budgets are adjusted to reflect available funding. Impact Fees Roadways Fund 130 budgets are listed under the Capital Improvement Plan section.

Approved Budgeted Projects:

- Florida Keys Overseas Highway Trail-Bike Path MM15-16.5 \$450,000 FDOT FY2014 work plan
- Truman Pedestrian Bridge in Duck Key \$950,000
- Bike/Shared Use Path in Key Largo \$1,800,000
- Reimbursement to Fund 102 for the Key Deer Blvd Project, total \$702,703 over 5 years

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Capital Outlay Expenditures	-	-	5,196,688	5,196,688	4,603,245	(11.4%)
Total Budget	-	-	5,196,688	5,196,688	4,603,245	(11.4%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Impact Fees Fund - Roadway	-	-	5,196,688	5,196,688	4,603,245	(11.4%)
Total Revenue	-	-	5,196,688	5,196,688	4,603,245	(11.4%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Impact Fees Parks & Recreation**

Mission Statement

Provide continual improvement of the County's recreational facilities

Services Provided

Funds are used exclusively for the capital expansion of the county's community park facilities. Funds must be expended in the sub-district from which they are collected. Expenditures must be consistent with the capital improvements plan of the comprehensive plan. The expenditure of such funds requires the approval of the Board of County Commissioners

Major Variances

Budgets are adjusted to reflect available funding. Impact Fees Parks & Recreation Fund 131 budgets are listed under the Capital Improvement Plan.

Appropriated Project budgets for FY12:

Bay Point Park \$50,000 for shade structure, irrigation system and playground equipment.

Big Coppitt Park \$20,000 for shade structure.

Palm Villa Park \$25,000 for shade structure and playground equipment.

Key Largo Park- resurface 6 tennis courts \$24,800 Project moved from Fund 147.

Advisory Board

The Board of County Commissioners appoints the Parks and Recreation Board to provide advice and direction on the needs of the community.

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	-	8,800	-	-	-	-
Capital Outlay Expenditures	416,089	-	379,941	379,941	383,217	0.9%
Total Budget	416,089	8,800	379,941	379,941	383,217	0.9%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Impact Fees Fund - Parks & Rec	416,089	8,800	379,941	379,941	383,217	0.9%
Total Revenue	416,089	8,800	379,941	379,941	383,217	0.9%

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Impact Fees Solid Waste**

Services Provided

Funds are used solely for the purpose of construction and expansion of solid waste facilities in Monroe County, including but not limited to:

- 1) Design and construction plan preparation;
- 2) Land acquisition;
- 3) Acquisition of new incinerators; and
- 4) Acquisition of trucks and housing building equipment.

The funds shall not be used to maintain existing solid waste facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

Budget has been adjusted to reflect available revenue. Impact Fees Solid Waste Fund 133 budgets are also listed under the Capital Plan.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Capital Outlay Expenditures	-	-	37,211	37,211	36,565	(1.7%)
Total Budget	-	-	37,211	37,211	36,565	(1.7%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Impact Fees Fund - Solid Waste	-	-	37,211	37,211	36,565	(1.7%)
Total Revenue	-	-	37,211	37,211	36,565	(1.7%)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Public Works/Engineering
Solid Waste

Mission Statement

Provide for cost efficient and environmentally proper collection, transportation and disposition of solid waste, recyclables, hazardous waste and electronic waste generated in the County (excluding the municipalities) as defined by various statutes, ordinances, and agreements.

Services Provided

The Solid Waste Program provides comprehensive, convenient and reliable services/programs, residential and commercial, for the collection and disposal of the different types of waste, including garbage, recyclables, yard waste, white goods, tires, household hazardous waste, electronic waste, and litter.

Major Variances

Solid Waste Mgmt.'s proposed budget:

- Reduced approx. \$21,347 for allocation of SW Admin. Assistant from 100% to 60% (32% to Facilities Maintenance and 8% to Parks & Beaches)
- Includes approx. \$250,000 for CPI adjustments to the franchise agreements, haul out contracts, etc.

The haul out contracts, franchise agreements, and various other contracts total approx. \$14.6 million per year or 89% of the total Solid Waste Mgmt. budget.

FY2012 adopted Residential Rate is \$404/year or \$33.67/month (FY11 was \$396/yr. or \$33/mo.)

FY2012 adopted Tipping Fee is \$123.50/ton (FY11 was \$120/ton)

(As of 10/1/2010, the City of Key West tipping fee is \$165.97/ton)

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,411,225	1,449,531	1,429,207	1,269,207	1,202,390	(15.9%)
Operating Expenditures	13,598,053	14,111,959	14,982,729	14,992,325	15,238,095	1.7%
Capital Outlay Expenditures	1,398	9,075	54,356	54,760	-	(100.0%)
Total Budget	15,010,676	15,570,565	16,466,292	16,316,292	16,440,485	(0.2%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
MSD Solid Waste Management	15,010,676	15,570,565	16,466,292	16,316,292	16,440,485	(0.2%)
Total Revenue	15,010,676	15,570,565	16,466,292	16,316,292	16,440,485	(0.2%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	-	-	-	7.60	7.60
Officials & Administrators	-	-	-	0.25	0.25
Skilled Craft Workers	-	-	-	4.00	4.00
Technicians	-	-	-	6.00	6.00
Professionals	-	-	-	0.25	0.25
Total Full-Time FTE	-	-	-	18.10	18.10
Total FTE	-	-	-	18.10	18.10

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Recycling**

Services Provided

For several years, the Florida Department of Environmental Protection has offered a Consolidated Small County Solid Waste Management Grant.

Major Variances

The grant award is determined by the Florida Department of Environmental Protection based on the State's budget and the number of small counties that apply and qualify. Monroe County received \$277,000 in FY09; \$78,787 in FY10 and \$70,588 in FY11.

The Recycling Grant Award for FY12 is \$70,588.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	277,316	78,787	-	70,588	-	- %
Total Budget	277,316	78,787	-	70,588	-	- %

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
MSD Solid Waste Management	277,316	78,787	-	70,588	-	- %
Total Revenue	277,316	78,787	-	70,588	-	- %

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Public Works/Engineering
Wastewater MSTUs**

Mission Statement

Provide design and support services for implementation of the Sanitary Wastewater Master Plan implementation in the areas designated.

Services Provided

Engineering/Administrative work for district waste water projects.

Big Coppitt WW MSTU District: The area generally bounded on the west by Boca Chica Channel and on the east by Shark Channel, including Shark Key. MC Code Article IV, section 22-81

Key Largo WW MSTU District: The area shall embrace and include territory consisting of Key Largo, including all lands east of Tavernier Creek, including Tavernier, Key Largo and Cross Key with the exception of Ocean Reef. MC Code Article V, section 22-101

Stock Island WW MSTU: The area shall encompass all of Stock Island located south of the centerline of U.S. 1 (State Road No. 5) and lying east of Cow Key Channel and west of Boca Chica Channel. MC Code Article VI, section 22-121

Summerland/Cudjoe-Sugarloaf WW MSTU: The area shall encompass that portion of the unincorporated area bounded on the west by the Harris Channel "Meander" and on the east by Niles Channel. MC Code Article VI, section 22-122

Big Pine WW MSTU: The area shall encompass that portion of the unincorporated area bounded on the west by Niles Channel and on the east by the west end of the Seven Mile Bridge less No Name Key. MC Code Article VI, section 22-123

Duck Key WW MSTU: The area shall encompass that portion of the unincorporated county bounded on the north by U.S. 1, on the west by Tom's Harbor Channel, on the south by Hawk's Channel, and on the east by Tom's Harbor Cut, an area commonly known as "Duck Key", including islands known as Center Island, Harbor Island, Plantation Island, and Yacht Club Island, but excluding Indies Island and parcel 1 of RE#00378380. MC Code Article VI, section 22-124

Long Key-Layton WW MSTU: The area shall encompass that portion of the unincorporated area of the county bounded on the west by Long Key Channel, on the east by Channel Five, on the south by the Atlantic Ocean, and on the north by the Gulf of Mexico (between mile markers 65 and 71), less and except all property within the corporate limits of the City of Layton. MC Code Article VI, section 22-125

Conch Key WW MSTU: The area shall encompass the portion of the unincorporated area bounded on the west by Tom's Harbor Cut and on the east by Long Key Channel. MC Code Article VI, section 22-126

Major Variances

No Ad valorem tax millage rates will be assessed to any district in FY12. MSTU expenditures are based on the availability of funds.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	216,064	138,875	86,157	111,453	112,112	30.1%
Operating Expenditures	735,584	69,405	516,660	491,364	321,128	(37.8%)
Capital Outlay Expenditures	-	-	2,197,639	2,443,560	2,924,052	33.1%
Total Budget	951,648	208,281	2,800,456	3,046,377	3,357,292	19.9%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

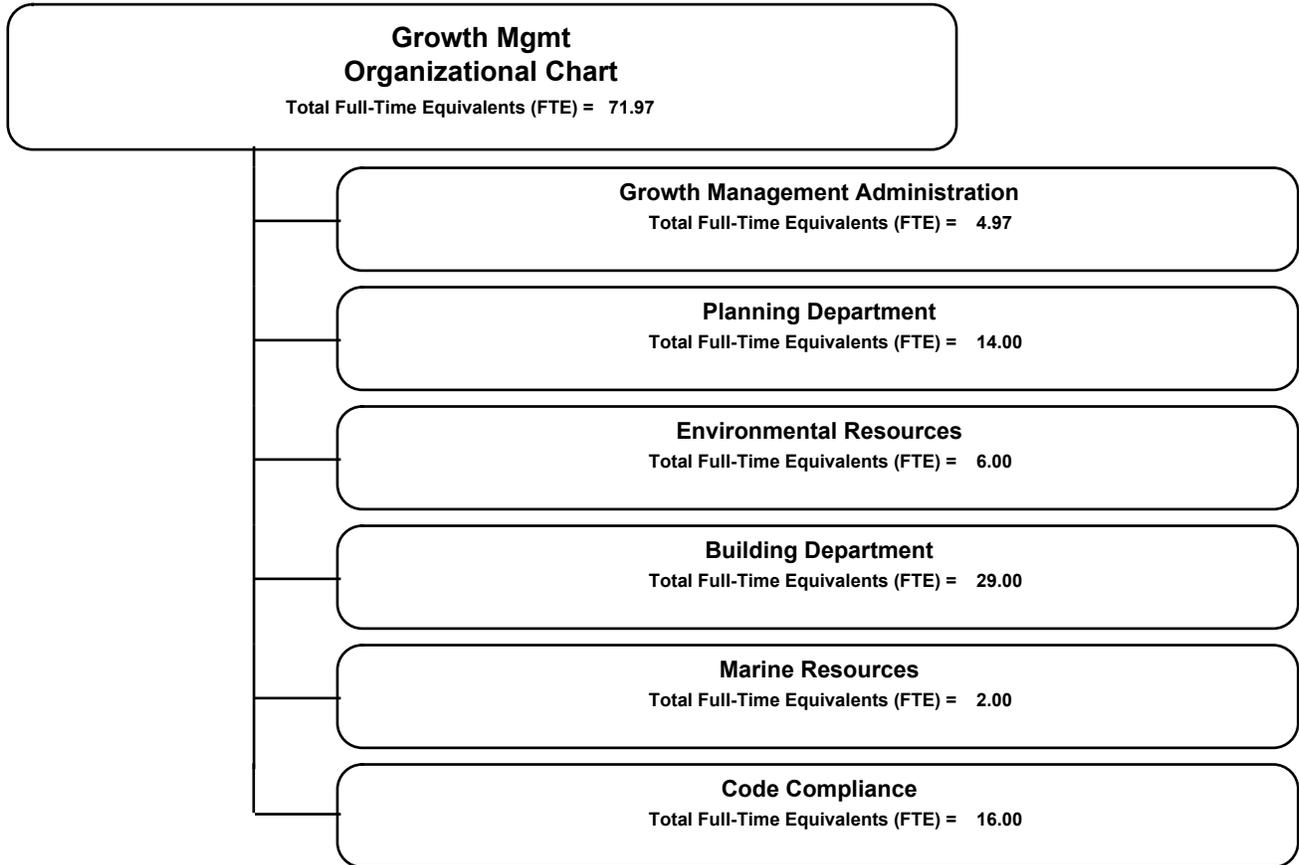
Public Works/Engineering
Wastewater MSTUs

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Marathon Municipal Service Taxing Unit	713	33,660	28,094	28,094	345	(98.8%)
Bay Point Wastewater Municipal Service Taxing Unit	1,050	-	55,559	55,559	49,986	(10.0%)
Big Coppitt Wastewater Municipal Service Taxing Unit	97,013	88,732	41,637	41,637	24,200	(41.9%)
Key Largo Wastewater Municipal Service Taxing Unit	711,246	11,924	17,584	17,584	8,567	(51.3%)
Stock Island Wastewater MSTU	15,569	7,309	218,909	218,909	205,360	(6.2%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	73,958	29,213	118,933	118,933	86,037	(27.7%)
Conch Key Municipal Service Taxing Unit	2,804	132	2,307	2,307	1,868	(19.0%)
Long Key, Layton Municipal Service Taxing Unit	5,620	3,618	14,028	14,028	8,458	(39.7%)
Duck Key Municipal Service Taxing Unit	43,674	33,693	100,766	100,766	43,419	(56.9%)
Big Coppitt Waste Water Project	-	-	2,163,324	2,409,245	2,829,052	30.8%
Duck Key Waste Water Project	-	-	39,315	39,315	100,000	154.4%
Total Revenue	951,648	208,281	2,800,456	3,046,377	3,357,292	19.9%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Officials & Administrators	-	-	-	0.24	0.24
Professionals	-	-	-	0.60	0.60
Total Full-Time FTE	-	-	-	0.84	0.84
Total FTE	-	-	-	0.84	0.84

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Growth Mgmt



Monroe County Board of County Commissioners
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Growth Mgmt

Business Center Vision

To achieve organizational excellence through fiscal responsibility and the profession of services from the departments of Planning and Environmental resources, Building and Code Enforcement and the offices of the Land Steward, GIS and Marine resources that is caring, professional and fair.

Mission Statement

The mission of the Growth Management Division is to safeguard the community vision by providing caring, professional and fair services to our citizenry while being dependable stewards of the public trust as we administer the Monroe County Code intended to protect our community's natural resources and property rights.

Services Provided

The Growth Management Division is the third largest Division within Monroe County's organizational structure. The Division is home to a large scope of work that is accomplished within three departments (Planning and Environmental Resources, Building, and Code Enforcement) and three offices (Geographic Information Services, Marine Resources, and the Land Steward).

The complex structure of Growth Management is due the varied tasks associated with our mission. The Division, often considered the backbone of the County, provides both individual services to our citizenry and at large services to our communities. These services include:

Departments:

Planning and Environmental Resources - Current Planning - Development review and application processing
 Comprehensive Planning - Community visioning and statutory compliance
 Environmental Resources - Development review and habitat protection

Building Department - Development review and permit issuance
 Code Enforcement - County regulation compliance

Offices:

Marine Resources - Administration and maintenance of our coastal waters
 GIS - Digital data tracking, storage and delivery
 Land Steward - Administration and maintenance of our conservation lands

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	4,767,429	4,951,172	5,075,716	5,298,778	5,205,462	2.6%
Operating Expenditures	1,446,612	1,763,709	2,176,980	3,396,905	2,202,517	1.2%
Capital Outlay Expenditures	42,927	38,946	58,250	1,595,079	42,200	(27.6%)
Total Budget	6,256,967	6,753,827	7,310,946	10,290,762	7,450,179	1.9%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
2010 Comp Plan	46,046	380,766	260,000	310,000	252,000	(3.1%)
Building Department	2,255,934	2,170,406	2,183,468	2,716,400	2,373,417	8.7%
Code Compliance	1,049,348	1,157,050	1,203,570	1,203,570	1,292,751	7.4%
Environmental Resources	566,939	607,486	490,123	776,328	539,891	10.2%
Growth Management Administration	691,256	674,567	973,432	973,432	959,250	(1.5%)
Marine Resources	513,140	459,251	750,774	992,113	752,881	0.3%
Planning Commission	84,698	80,564	84,167	84,167	84,191	- %
Planning Department	1,038,839	1,210,266	1,363,412	3,230,753	1,189,798	(12.7%)
Planning/Building Refunds	10,768	13,471	2,000	4,000	6,000	200.0%
Total Budget	6,256,967	6,753,827	7,310,946	10,290,762	7,450,179	1.9%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Growth Mgmt

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Governmental Fund Type Grants	379,007	436,933	173,708	2,516,149	-	(100.0%)
Mstd - Plng/bldg/code/fire Mar	3,165,569	3,674,822	4,008,552	4,060,586	4,148,719	3.5%
Boating Improvement Fund	320,737	306,309	750,774	803,183	752,881	0.3%
Misc Special Revenue Fund	19,603	26,042	23,500	512,432	33,388	42.1%
Environmental Restoration Fund	128,740	153,612	192,444	192,444	171,162	(11.1%)
Building Fund	2,243,312	2,156,109	2,161,968	2,205,968	2,344,029	8.4%
Total Revenue	6,256,967	6,753,827	7,310,946	10,290,762	7,450,179	1.9%

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Growth Management Administration	4.97	4.97	4.97	4.97	-
Planning Department	15.50	13.50	14.00	14.00	-
Environmental Resources	5.00	5.00	5.00	6.00	1.00
Building Department	29.00	28.75	27.00	29.00	2.00
Marine Resources	0.50	0.50	-	2.00	2.00
Code Compliance	13.96	16.21	16.00	16.00	-
Marine Projects	1.00	1.00	2.00	-	(2.00)
Total Full-Time FTE	69.93	69.93	68.97	71.97	3.00
Total FTE	69.93	69.93	68.97	71.97	3.00

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Growth Mgmt
Growth Management Administration

Mission Statement

To promote the Division while providing an entertaining and challenging work experience for our employee base allowing for both professional and personal growth to propel the Division to the forefront of Monroe County establishing our Division as a model for other Divisions to follow.

Services Provided

- Provide management oversight and budgetary and personnel management support to departments.
- Process, review, approve, and distribute the Division's BOCC agenda items.
- Provide policy recommendations to BOCC, County Administrator, County agencies and state agencies on growth management issues affecting the County.
- Provide management oversight of County's Flood Insurance Inspection and Compliance Program.
- Prepare Annual Assessment of Comprehensive Work Program for Governor and Cabinet and coordinate County's efforts and responsibilities for maintenance and implementation of the Comprehensive Plan and Work Program and other requirements under Chapters 163 and 380, Florida Statutes.
- Provide for the maintenance and restoration of the County's conservation lands in coordination with Public Works Division and Monroe County Land Authority.
- Provide administrative support to County Intergovernmental Task Force.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	385,304	389,010	429,460	430,160	420,695	(2.0%)
Operating Expenditures	292,913	273,078	543,972	540,272	538,555	(1.0%)
Capital Outlay Expenditures	13,039	12,479	-	3,000	-	-
Total Budget	691,256	674,567	973,432	973,432	959,250	(1.5%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Mstd - PIng/bldg/code/fire Mar	691,256	674,567	973,432	973,432	959,250	(1.5%)
Total Revenue	691,256	674,567	973,432	973,432	959,250	(1.5%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.97	1.97	1.97	1.97	-
Officials & Administrators	1.00	-	1.00	1.00	-
Protective Service Workers	-	1.00	-	-	-
Technicians	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	4.97	4.97	4.97	4.97	-
Total FTE	4.97	4.97	4.97	4.97	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Growth Mgmt
Planning Department

Mission Statement

Foster sustainable, quality development in the County while conserving and promoting stewardship of the County's fragile environment and the unique character of its' diverse island communities.

Key Objectives:

- Compile and disseminate policy, demographic, environmental and planning information to citizens, developers, other departments and governmental agencies within 5 working days of request.
- Encourage pre-application meetings and issue letters of understanding.
- Expand the availability and ease of use of the GIS system to improve staff efficiency and productivity.
- Finish development of and maintain the department website to include Liveable CommuniKeys, other reports and proposed regulatory and policy changes.
- Prepare and meet schedules for required State reports and submittals.
- Maintain and update Comprehensive Plan, including completion of studies and tasks for implementation.
- Process and review permit and development applications in an efficient and effective manner consistent with the Comprehensive Plan and Land Development Regulations.
- Provide for professional administration of grants and project management of consultant studies.
- Complete comprehensive revisions to Land Development Regulations to make the regulations more user-friendly and easier to interpret and apply.
- Continue to coordinate with FDOT and FDEP on development of the Overseas Heritage Trail.
- Continue coordination with FDOT and the Florida Keys Scenic Corridor Alliance.
- Continue work tasks for the Liveable CommuniKeys Program (LCP) master planning for the Lower Keys.
- Complete the LCP master plan process for Stock Island and Key Largo.
- Continue implementing the Carrying Capacity Study and the Rule where appropriate.
- Provide staff support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial and Vesting Hearing Officer and special Ad Hoc Committees.

Services Provided

- Provide development review services for projects to ensure compliance with Comprehensive Plan and Land Development Regulations.
- Enhance and maintain the County's permit allocation system for residential and non-residential development.
- Prepare community master plans for individual islands or groups of islands under the Livable CommuniKeys Program and implement adopted community master plans through amendments to Land Development Regulations and other actions identified in these plans.
- Maintain and update the County Comprehensive Plan in accordance with Chapters 163 and 380 Florida Statutes and Chapter 9J-5, Florida Administrative Code.
- Maintain and amend the Land Development Regulations in accordance with the Comprehensive Plan, requirements resulting from community master planning efforts and regulatory streamlining efforts.
- Prepare revised policy and regulatory framework, including amendments to the Comprehensive Plan and Land Development Regulations needed to implement Goal 105, Smart Growth/Tier System and appropriate recommendations of the Florida Keys Carrying Capacity.
- Coordinate development of Overseas Heritage Trail with FDOT and FDEP.
- Provide policy recommendations on the Comprehensive Plan and County's compliance with State Comprehensive Plan mandates to the BOCC, County Administrator, Division Directors and other County agencies.
- Compile and disseminate policy, demographic, socio-economic, environmental and planning information to public and other County and public agencies.
- Provide staff administrative support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial Use and Vesting Officer and special ad hoc committees.

Advisory Board

- Planning Commission
- Parks and Recreation Advisory Board
- Historic Preservation Commissio

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	848,739	1,000,973	1,205,282	1,232,567	1,034,387	(14.2%)
Operating Expenditures	188,024	209,293	139,988	536,514	155,411	11.0%
Capital Outlay Expenditures	2,076	-	18,142	1,461,672	-	(100.0%)
Total Budget	1,038,839	1,210,266	1,363,412	3,230,753	1,189,798	(12.7%)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Growth Mgmt
Planning Department

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Governmental Fund Type Grants	139,604	220,098	173,708	2,041,049	-	(100.0%)
Mstd - Png/bldg/code/fire Mar	899,235	990,168	1,189,704	1,189,704	1,189,798	-
Total Revenue	1,038,839	1,210,266	1,363,412	3,230,753	1,189,798	(12.7%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	4.00	5.00	5.00	5.00	-
Officials & Administrators	1.00	-	-	-	-
Skilled Craft Workers	2.00	1.00	1.00	1.00	-
Technicians	3.00	1.00	-	-	-
Professionals	5.50	6.50	8.00	8.00	-
Total Full-Time FTE	15.50	13.50	14.00	14.00	-
Total FTE	15.50	13.50	14.00	14.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Growth Mgmt
2010 Comp Plan**

Mission Statement

To prepare and implement the goals, objectives and policies of the adopted Comprehensive Plan.

The adopted Comprehensive Plan guides future growth and community development. The Monroe County 2010 Comprehensive Plan provides for an established land use management system that protects the natural environment of the Florida Keys; conserves and promotes the community character of the Florida Keys; promotes orderly and balanced growth in accordance with the capacity of available and planned public facilities and services; promotes affordable housing in close proximity to places of employment in the Florida Keys; promotes and supports a diverse and sound economic base; protects the constitutional rights of property owners to own, use and dispose of their real property; and promotes coordination and efficiency among governmental agencies with permitting jurisdiction over land use activities in the Florida Keys.

Services Provided

- Maintain the Comprehensive Plan and ensure the goals, objectives and policies are internally consistent, consistent with the Principles for Guiding Development, and further the goals and needs of the community.
- Respond to inquiries and offer customer service to the community.
- Process comprehensive plan amendments.
- Complete research, studies and other tasks for the implementation of the comprehensive plan and the development of policy recommendations.
- Update the comprehensive plan to ensure it is consistent with all current statutory and rule requirements.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	46,046	380,766	260,000	310,000	252,000	(3.1%)
Total Budget	46,046	380,766	260,000	310,000	252,000	(3.1%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Mstd - PIng/bldg/code/fire Mar	46,046	380,766	260,000	310,000	252,000	(3.1%)
Total Revenue	46,046	380,766	260,000	310,000	252,000	(3.1%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Growth Mgmt
Planning Commission**

Mission Statement

It is the mission of the Monroe County Planning Commission to ensure the protection of the Florida Keys environment and conservation of natural resources, and facilitate sustainable economic development for the benefit of all residents and visitors through a coordinated and cooperative planning process at the County level.

Services Provided

The primary function of the Planning Commission and planning staff members is serving the needs of the residents by following the Goals and Objectives of the Monroe County 2010 Comprehensive Plan and the Land Development Regulations as follows:

- Process all applications
- Schedule meetings
- Prepare all paperwork for the Commissioners
- Provide updates and maintain agenda on website for each meeting
- Maintain and update forms and applications on website
- Provide staff support to the public via phone calls and emails regarding meetings

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	56,148	57,790	55,000	55,000	55,189	0.3%
Operating Expenditures	28,551	22,774	29,167	29,167	29,002	(0.6%)
Total Budget	84,698	80,564	84,167	84,167	84,191	- %

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Mstd - PIng/bldg/code/fire Mar	84,698	80,564	84,167	84,167	84,191	- %
Total Revenue	84,698	80,564	84,167	84,167	84,191	- %

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Growth Mgmt
Environmental Resources

Mission Statement

To provide environmentally related services to the citizens of Monroe County and ensure compliance with the requirements of the State of Florida, Year 2010 Comprehensive Plan, and Land Development Regulations in order to protect and sustain the natural environments of the Florida Keys.

Services Provided

- Review and processing of development applications
- Customer assistance
- Pre & post development site analyses and inspections
- Habitat analyses and delineations
- Conditional use, administrative relief variances, beneficial use determination reviews and reports
- Intradivisional coordination with Building Dept., Code Enforcement, Marine Resources
- Interdepartmental coordination with Engineering, Public Works, County Attorney, Airports
- Interagency coordination (FWS, ACOE, DEP, FWC, DCA, SFWMD, EPA, DOD) on environmentally related issues
- Tier designation reviews and updates
- Key Deer HCP monitoring and reporting
- Comprehensive Plan amendments and updates

Advisory Board

Tier Designation Review Committee
 SE Florida Climate Compact
 CCAC

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	401,120	423,338	350,122	533,165	419,390	19.8%
Operating Expenditures	164,622	184,148	140,001	243,163	120,501	(13.9%)
Capital Outlay Expenditures	1,197	-	-	-	-	-
Total Budget	566,939	607,486	490,123	776,328	539,891	10.2%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Governmental Fund Type Grants	169,127	173,766	-	286,205	-	-
Mstd - PIng/bldg/code/fire Mar	269,072	280,108	297,679	297,679	368,729	23.9%
Environmental Restoration Fund	128,740	153,612	192,444	192,444	171,162	(11.1%)
Total Revenue	566,939	607,486	490,123	776,328	539,891	10.2%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Technicians	-	-	-	1.00	1.00
Professionals	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	5.00	5.00	5.00	6.00	1.00
Total FTE	5.00	5.00	5.00	6.00	1.00

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Growth Mgmt
Building Department

Mission Statement

Protect public health and safety, property and the environment by providing an efficient, effective and considerate permitting and code administration system in accordance with Monroe County Code and the Florida Statutes, that is consistent with and furthers the Monroe County Comprehensive Plan.

Services Provided

- Provide plans review and permitting services for compliance with the Building and other life safety codes.
- Coordinate unsafe structure abatement with the Code Enforcement Dept. and the office of the County Attorney.
- Provide inspection services in accordance with the Building Code.
- Provide a contractor licensing and testing program.
- Provide staff support for the Contractors Examining Board and the Board of Adjustment and Appeals.
- Provide coordinated administration and enforcement of County's floodplain regulations including management of the County's Flood Insurance Inspection and Compliance Program.

Advisory Board

- Construction Board of Adjustments and Appeals
- Contractor's Examining Board
- Code Compliance Review Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	2,021,300	1,936,372	1,914,956	1,914,956	2,104,483	9.9%
Operating Expenditures	234,634	232,540	253,404	783,464	268,934	6.1%
Capital Outlay Expenditures	-	1,494	15,108	17,980	-	(100.0%)
Total Budget	2,255,934	2,170,406	2,183,468	2,716,400	2,373,417	8.7%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Misc Special Revenue Fund	19,603	26,042	23,500	512,432	33,388	42.1%
Building Fund	2,236,331	2,144,364	2,159,968	2,203,968	2,340,029	8.3%
Total Revenue	2,255,934	2,170,406	2,183,468	2,716,400	2,373,417	8.7%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	8.00	8.00	7.00	7.00	-
Officials & Administrators	2.00	2.00	1.00	2.00	1.00
Technicians	8.00	9.00	8.00	11.00	3.00
Service Maintenance	2.00	1.75	2.00	1.00	(1.00)
Professionals	9.00	8.00	9.00	8.00	(1.00)
Total Full-Time FTE	29.00	28.75	27.00	29.00	2.00
Total FTE	29.00	28.75	27.00	29.00	2.00

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Growth Mgmt
Marine Resources

Mission Statement

The mission of the Marine Resources office is to help protect and conserve the marine environment of the Florida Keys within Monroe County in a manner consistent with the Monroe County 2010 Comprehensive Plan and to provide for the adequate and appropriate use of the Keys' marine resources.

Services Provided

The focus of the Marine Resources office is on: 1. Protection of the marine environment; 2. Provision of maritime infrastructure; and 3. Public water access.

In support of these objectives, the office maintains a Keys-wide system of aids to navigation and boating regulatory zones designed to both assist boaters and protect valuable shallow-water resources.

In coordination with other county offices and state and federal agencies, the Marine Resources office also: 1. Addresses a wide variety of public concerns regarding boating issues and shoreline protection; 2. Disposes of derelict and abandoned vessels; and, 3. Provides vessel launching facilities.

Advisory Board

Marine and Port Advisory Board
 Key West Port Authority
 Marathon Nearshore Waters Committee
 Islamorada Nearshore Waters Committee
 Florida Boating Advisory Council
 Water Quality Protection Program Technical Advisory Committee

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	112,157	97,726	103,626	115,660	103,173	(0.4%)
Operating Expenditures	375,465	336,552	622,148	766,756	624,708	0.4%
Capital Outlay Expenditures	25,518	24,973	25,000	109,696	25,000	- %
Total Budget	513,140	459,251	750,774	992,113	752,881	0.3%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Governmental Fund Type Grants	70,276	43,069	-	188,895	-	- %
Mstd - PIng/bldg/code/fire Mar	122,127	109,873	-	34	-	- %
Boating Improvement Fund	320,737	306,309	750,774	803,183	752,881	0.3%
Total Revenue	513,140	459,251	750,774	992,113	752,881	0.3%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Technicians	-	-	-	2.00	2.00
Professionals	0.50	0.50	-	-	-
Total Full-Time FTE	0.50	0.50	-	2.00	2.00
Total FTE	0.50	0.50	-	2.00	2.00

**Monroe County Board of County Commissioners
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**Growth Mgmt
Planning/Building Refunds**

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	10,768	13,471	2,000	4,000	6,000	200.0%
Total Budget	10,768	13,471	2,000	4,000	6,000	200.0%
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Mstd - PIng/bldg/code/fire Mar	3,787	1,726	-	2,000	2,000	-
Building Fund	6,981	11,745	2,000	2,000	4,000	100.0%
Total Revenue	10,768	13,471	2,000	4,000	6,000	200.0%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Growth Mgmt
Code Compliance

Mission Statement

To promote, protect and improve the health, safety and welfare of citizens and the environment by providing an equitable, expeditious and effective enforcement of all County Codes and establishing a working partnership with Monroe County neighborhoods.

Services Provided

- Perform field investigations for complaints relating to ordinance violations both reactively and proactively.
- Issue courtesy warning notices, notices of violations, citations (for ordinance violations) and contractor licensing violations. inspectors place an emphasis on voluntary compliance measures, but also provide enforcement where required to obtain compliance.
- Conduct inspections under the County's Flood Insurance Inspection and Compliance Program.
- Present ordinance violation cases in special master hearings, the court system, and in contractors examining board meetings.
- Coordinate the removal of abandoned vehicles, vessels, debris, and vegetative debris from private property, County and State Rights of way.
- Coordinate unsafe structure enforcement with the County Building Official.
- Coordinate foreclosure proceedings with the County Attorney.
- Provide staff assistance to the Special Master.
- Provide information to public regarding Monroe County Code and compliance.

Advisory Board

Special Magistrate

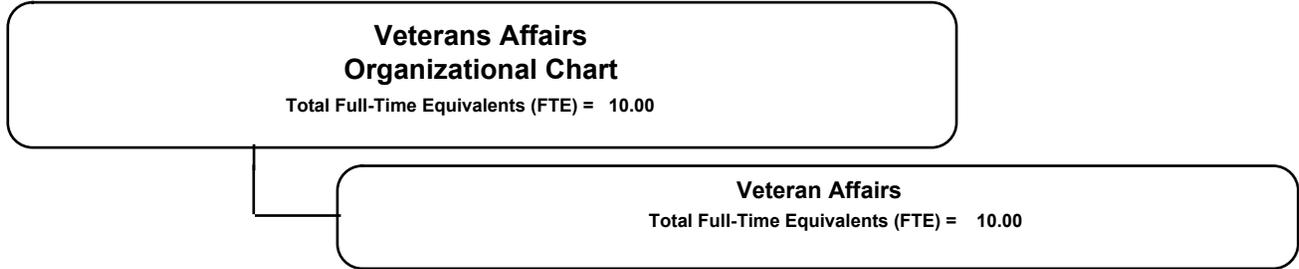
Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	942,661	1,045,963	1,017,270	1,017,270	1,068,145	5.0%
Operating Expenditures	105,590	111,088	186,300	183,569	207,406	11.3%
Capital Outlay Expenditures	1,097	-	-	2,731	17,200	-
Total Budget	1,049,348	1,157,050	1,203,570	1,203,570	1,292,751	7.4%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Mstd - Png/bldg/code/fire Mar	1,049,348	1,157,050	1,203,570	1,203,570	1,292,751	7.4%
Total Revenue	1,049,348	1,157,050	1,203,570	1,203,570	1,292,751	7.4%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	3.96	4.96	5.00	5.00	-
Officials & Administrators	1.00	3.00	1.00	1.00	-
Technicians	2.00	2.00	2.00	2.00	-
Service Maintenance	-	0.25	-	-	-
Professionals	7.00	6.00	8.00	8.00	-
Total Full-Time FTE	13.96	16.21	16.00	16.00	-
Total FTE	13.96	16.21	16.00	16.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Veterans Affairs



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Veterans Affairs

Business Center Vision

Develop and maintain a dedicated staff committed to professional and compassionate delivery of quality service to the veteran community throughout Monroe County.

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veterans benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide. The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and a VSC. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, Social Security claims, transition assistance (monthly TAP briefing), veterans "homeless" outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veterans benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	563,659	563,091	573,026	573,026	561,639	(2.0%)
Operating Expenditures	23,808	21,249	30,062	28,169	21,128	(29.7%)
Capital Outlay Expenditures	-	-	-	1,893	-	- %
Total Budget	587,467	584,340	603,088	603,088	582,767	(3.4%)

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Veteran Affairs	587,467	584,340	603,088	603,088	582,767	(3.4%)
Total Budget	587,467	584,340	603,088	603,088	582,767	(3.4%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	587,467	584,340	603,088	603,088	582,767	(3.4%)
Total Revenue	587,467	584,340	603,088	603,088	582,767	(3.4%)

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Veteran Affairs	9.88	9.63	9.75	10.00	0.25
Total Full-Time FTE	9.88	9.63	9.75	10.00	0.25
Total FTE	9.88	9.63	9.75	10.00	0.25

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Veterans Affairs
Veteran Affairs

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veteran's benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Monroe County Veterans Affairs has three offices located in the Florida Keys. The main office is located in Key West and is staffed by the Director, two Veterans Services Counselor (VSC) and one Senior Administrative Assistant. The Key West Office is also the home base for the two Transportation Vans and the two Transportation Drivers. The office in the Middle Keys (Marathon, FL) is staffed by one Veterans Services Counselor and a Transportation Coordinator/Counselor's Aide. The office in the Upper Keys (Key Largo, FL) is staffed by an Executive Administrator and a VSC. The Director, Executive Administrator and VSC's provide full veterans services to all clients to include filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, social security claims, transition assistance (monthly TAMP briefing), veterans "homeless" outreach, etc. The Transportation Coordinator/Counselor's Aide runs our van program in which we transport veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and surrounding hospitals in Miami, for specialty care Monday through Friday. The Coordinator supervises the two Transportation Drivers. The Coordinator also assists the Veterans Service Counselor with veteran's benefits services such as filing request for documentation from NPRC, home loan certificates, etc. The Senior Administrative Assistant in Key West has departmental responsibilities to include purchasing supplies/equipment, managing the budget, processing travel vouchers, maintaining the time sheets, processing work orders, filing, etc.

Advisory Board

The Veterans Affairs Department does not have an Advisory Board at this time.

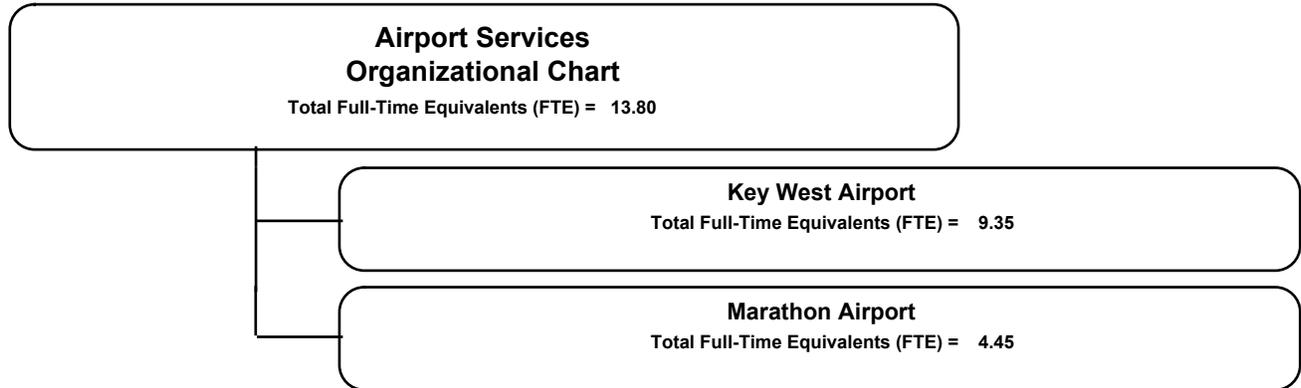
Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	563,659	563,091	573,026	573,026	561,639	(2.0%)
Operating Expenditures	23,808	21,249	30,062	28,169	21,128	(29.7%)
Capital Outlay Expenditures	-	-	-	1,893	-	- %
Total Budget	587,467	584,340	603,088	603,088	582,767	(3.4%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	587,467	584,340	603,088	603,088	582,767	(3.4%)
Total Revenue	587,467	584,340	603,088	603,088	582,767	(3.4%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.88	1.88	2.00	2.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Service - Maintenance	2.00	1.75	2.00	2.00	-
Technicians	4.00	4.00	3.75	4.00	0.25
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	9.88	9.63	9.75	10.00	0.25
Total FTE	9.88	9.63	9.75	10.00	0.25

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Airport Services



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Airport Services

Mission Statement

Operate the airport in a safe, efficient and profitable manner.

Services Provided

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Major Variances

- Operating expenditures have been adjusted to reflect the anticipated cost to the Key West Airport of the contract with the Sheriff's Department for security. Additional security costs may be funded through grants.
- Capital outlay expenditures have been adjusted to reflect available funds.

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	2,049,925	2,214,018	2,115,206	2,094,652	1,225,198	(42.1%)
Operating Expenditures	10,043,412	9,993,776	13,445,216	18,510,996	6,518,609	(51.5%)
Capital Outlay Expenditures	10,270,468	3,439,540	3,803,088	5,851,264	1,315,000	(65.4%)
Total Budget	22,363,805	15,647,334	19,363,510	26,456,913	9,058,807	(53.2%)

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Key West Airport	12,198,182	8,301,729	10,936,129	13,516,364	5,042,083	(53.9%)
Key West Airport Debt Service - Interest & Other Debt Costs	257,230	254,203	6,950,000	7,745,986	2,280,000	(67.2%)
Marathon Airport	2,178,284	2,278,885	1,078,793	2,158,029	1,486,724	37.8%
PFC	7,730,110	4,812,518	398,588	3,036,534	250,000	(37.3%)
Total Budget	22,363,805	15,647,334	19,363,510	26,456,913	9,058,807	(53.2%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Marathon Airport	2,178,284	2,278,885	1,078,793	2,158,029	1,486,724	37.8%
Key West Intl Airport	5,755,091	6,616,702	5,990,770	8,571,005	4,692,083	(21.7%)
Key West AIP Series 2006 Bonds	6,700,320	1,939,230	11,895,359	12,691,345	2,630,000	(77.9%)
PFC & Oper Restrictions	7,730,110	4,812,518	398,588	3,036,534	250,000	(37.3%)
Total Revenue	22,363,805	15,647,334	19,363,510	26,456,913	9,058,807	(53.2%)

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Key West Airport	18.23	18.73	19.85	9.35	(10.50)
Marathon Airport	4.35	4.35	4.45	4.45	-
PFC	-	-	0.50	-	(0.50)
Total Full-Time FTE	22.58	23.08	24.80	13.80	(11.00)
Total FTE	22.58	23.08	24.80	13.80	(11.00)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Airport Services
Key West Airport

Mission Statement

Operate the airport in a safe, efficient and profitable manner.

Services Provided

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Major Variances

- Operating expenditures have been adjusted to reflect the anticipated cost to the Key West Airport of the contract with the Sheriff's Department for security. Additional security costs may be funded through grants.
- Capital outlay expenditures have been adjusted to reflect available funds.

Advisory Board

- KWIA Ad Hoc Committee on Noise

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,645,760	1,755,810	1,698,885	1,699,185	853,931	(49.7%)
Operating Expenditures	4,439,574	5,837,962	6,004,385	8,498,056	3,768,152	(37.2%)
Capital Outlay Expenditures	6,112,847	707,957	3,232,859	3,319,123	420,000	(87.0%)
Total Budget	12,198,182	8,301,729	10,936,129	13,516,364	5,042,083	(53.9%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Key West Intl Airport	5,755,091	6,616,702	5,990,770	8,571,005	4,692,083	(21.7%)
Key West AIP Series 2006 Bonds	6,443,091	1,685,027	4,945,359	4,945,359	350,000	(92.9%)
Total Revenue	12,198,182	8,301,729	10,936,129	13,516,364	5,042,083	(53.9%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	0.50	0.50	1.00	1.00	-
Officials & Administrators	1.00	1.00	1.50	1.50	-
Paraprofessionals	1.00	1.00	1.00	1.00	-
Protective Service Workers	10.00	10.00	10.00	-	(10.00)
Service - Maintenance	2.00	2.00	1.00	-	(1.00)
Skilled Craft Workers	-	-	1.00	2.00	1.00
Technicians	1.00	1.00	1.00	1.00	-
Professionals	1.73	2.23	3.35	2.85	(0.50)
Other	1.00	1.00	-	-	-
Total Full-Time FTE	18.23	18.73	19.85	9.35	(10.50)
Total FTE	18.23	18.73	19.85	9.35	(10.50)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Airport Services
Marathon Airport

Mission Statement

Operate the Airport in a safe, efficient, and fiscally responsible manner.

Services Provided

1. Part 139 Certificate Airport
2. Runway 07-25: H5008X100
3. Aircraft Charter Services Available
4. Contract Fixed Base Operations (FBO) w/ fuel 100 gasoline (low lead) & Jet A
5. Contract T-Hangars & Leased Shade Hangars
6. Contract Rental Cars & Trucks

Major Variances

Capital Outlay expenditures for capital improvement projects funded through the Federal Aviation Administration (FAA), Florida Department of Transportation (FDOT) and/or Passenger Facility Charges are not reflected in the Adopted budget, but subsequently are included in the Actual figures.

Advisory Board

- Florida Keys Marathon Airport Master Plan Advisory Committee
- Marathon Airport Ad Hoc Committee

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	357,971	432,599	370,962	373,371	371,267	0.1%
Operating Expenditures	1,311,778	1,274,748	490,831	1,014,355	470,457	(4.2%)
Capital Outlay Expenditures	508,534	571,537	217,000	770,302	645,000	197.2%
Total Budget	2,178,284	2,278,885	1,078,793	2,158,029	1,486,724	37.8%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Marathon Airport	2,178,284	2,278,885	1,078,793	2,158,029	1,486,724	37.8%
Total Revenue	2,178,284	2,278,885	1,078,793	2,158,029	1,486,724	37.8%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	0.91	0.91	0.90	0.90	-
Officials & Administrators	-	0.91	1.40	1.40	-
Service - Maintenance	1.00	1.00	1.00	1.00	-
Technicians	1.91	1.00	-	-	-
Professionals	0.53	0.53	1.15	1.15	-
Total Full-Time FTE	4.35	4.35	4.45	4.45	-
Total FTE	4.35	4.35	4.45	4.45	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Airport Services
PFC**

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	46,193	25,608	45,359	22,096	-	(100.0%)
Operating Expenditures	4,034,830	2,626,864	-	1,252,599	-	-
Capital Outlay Expenditures	3,649,087	2,160,046	353,229	1,761,839	250,000	(29.2%)
Total Budget	7,730,110	4,812,518	398,588	3,036,534	250,000	(37.3%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
PFC & Oper Restrictions	7,730,110	4,812,518	398,588	3,036,534	250,000	(37.3%)
Total Revenue	7,730,110	4,812,518	398,588	3,036,534	250,000	(37.3%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Professionals	-	-	0.50	-	(0.50)
Total Full-Time FTE	-	-	0.50	-	(0.50)
Total FTE	-	-	0.50	-	(0.50)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

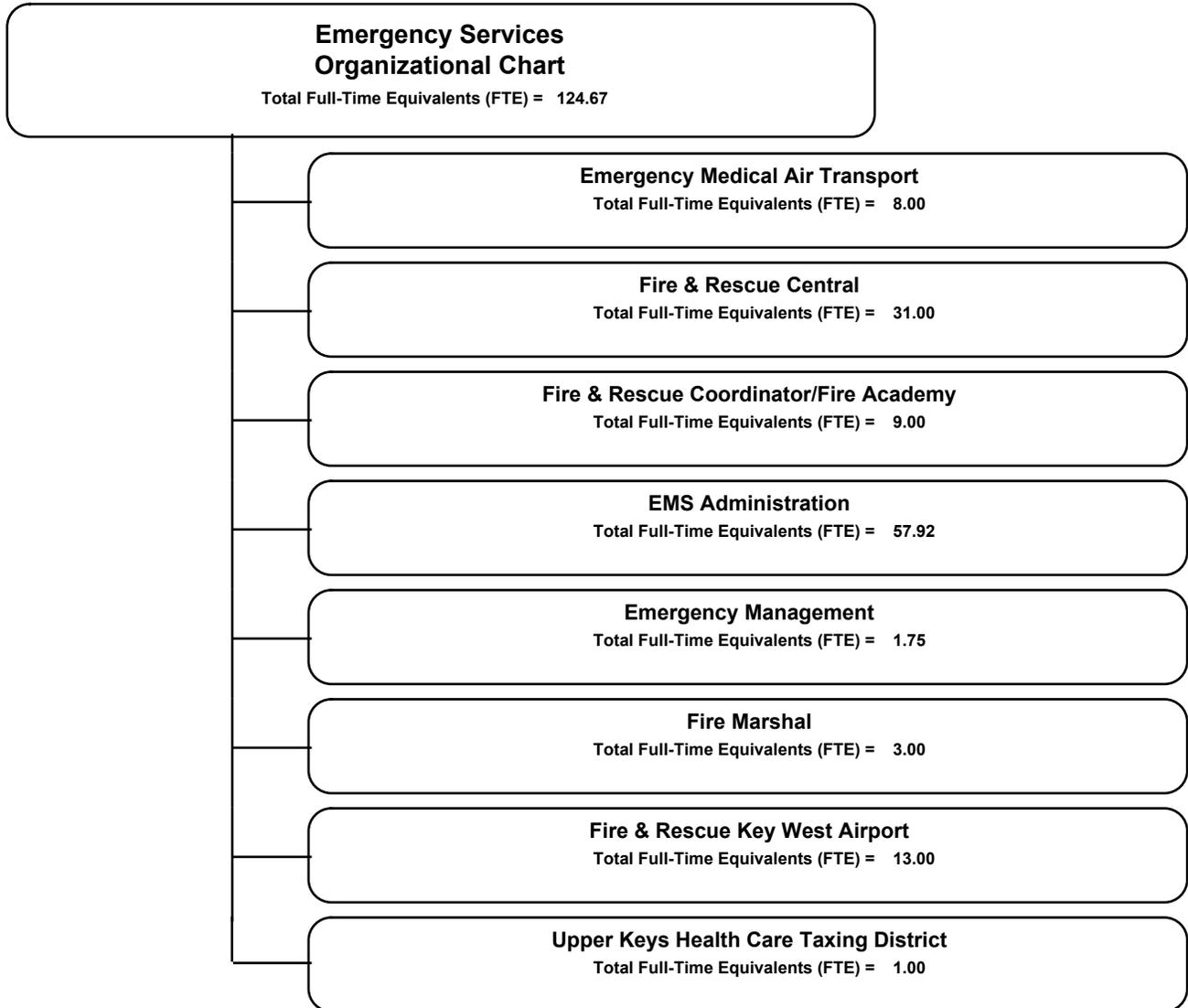
**Airport Services
Key West Airport Debt Service - Interest & Other Debt Costs**

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	257,230	254,203	6,950,000	7,745,986	2,280,000	(67.2%)
Total Budget	257,230	254,203	6,950,000	7,745,986	2,280,000	(67.2%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Key West AIP Series 2006 Bonds	257,230	254,203	6,950,000	7,745,986	2,280,000	(67.2%)
Total Revenue	257,230	254,203	6,950,000	7,745,986	2,280,000	(67.2%)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Emergency Services



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Emergency Services

Business Center Vision

We will ensure an effective fire and emergency service, protecting life and property through fire suppression, prevention and education, and emergency medical care and transportation of the sick and injured. Strive to minimize the effect of fires, hazardous materials releases, and other natural or manmade emergencies on the environment, the economy, and the quality of life in Monroe County.

Mission Statement

Provide fire suppression, emergency medical services and other emergency services to the citizens and visitors of Monroe County in a professional and effective manner.

Services Provided

- Emergency response and suppression of structural, vehicular and wildfires.
- Emergency response to medical emergencies, vehicular accidents with injury to provide medical care and emergency transportation of patients by ground or air to appropriate medical facilities including regional trauma centers. Provide air-based interfacility transfers of appropriate medical patients from local hospitals to regional treatment centers.
- Emergency response to aircraft emergencies at Key West International Airport.
- Create and implement emergency management plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors.
- Enforcement of the Florida and Monroe County Fire Prevention Codes, building and site plans review and certificate of occupancy inspections for compliance with fire code.
- Provide countywide firefighter training academy.

Major Variances

The FY12 budget provides for the fourth year of the SAFER grant for the provision of 18 firefighting personnel. The budget continues to provide support to five volunteer associations, Trauma Star air ambulance, aircraft firefighting at Key West International Airport, countywide fire training academy, emergency management, and career firefighter/medical personnel at Stock Island, Big Coppitt, Cudjoe, Big Pine, Conch Key, Layton and Tavernier fire stations. Purchases of major fire and EMS apparatus were deferred for the second fiscal year. The FY12 budget includes four new firefighter positions for the Layton/Long Key Fire Station.

In FY12, the existing operations of the Key West Airport Fire Station were transferred from Airport Services to Emergency Services for managerial and operational oversight. These services continue to be fully funded through airport operating fund 404.

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	8,271,966	9,042,841	9,841,850	10,159,803	10,901,203	10.8%
Operating Expenditures	3,320,845	3,911,182	3,966,818	5,047,009	4,238,670	6.9%
Capital Outlay Expenditures	48,912	1,184,503	486,721	767,007	612,941	25.9%
Total Budget	11,641,723	14,138,526	14,295,389	15,973,819	15,752,814	10.2%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Emergency Management	801,745	1,204,648	274,001	1,876,166	284,442	3.8%
Emergency Medical Air Transport	2,168,980	2,227,181	2,507,048	2,507,048	2,512,649	0.2%
EMS Administration	4,522,869	5,225,290	5,635,052	5,635,052	5,820,600	3.3%
Fire & Rescue Central	2,971,646	4,061,514	3,802,626	3,802,626	3,793,737	(0.2%)
Fire & Rescue Coordinator/Fire Academy	729,872	938,635	1,297,157	1,297,157	1,231,242	(5.1%)
Fire & Rescue Key West Airport	-	-	-	-	1,362,667	- %
Fire Marshal	289,136	321,996	330,639	330,639	358,205	8.3%
Impact Fees Fire & EMS	-	-	127,421	203,686	54,020	(57.6%)
LOSAP	18,750	28,298	30,000	30,000	45,000	50.0%
Upper Keys Health Care Taxing District	138,725	130,963	291,445	291,445	290,252	(0.4%)
Total Budget	11,641,723	14,138,526	14,295,389	15,973,819	15,752,814	10.2%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Emergency Services

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	349,300	473,259	762,797	779,797	732,336	(4.0%)
Fine & Forfeiture Fund	2,168,980	2,227,181	2,507,048	2,507,048	2,512,649	0.2%
Governmental Fund Type Grants	591,713	982,710	20,293	1,605,458	-	(100.0%)
Impact Fees Fund - Fire & EMS	-	-	127,421	203,686	54,020	(57.6%)
Fire & Ambulance District 1 L&M Key	7,494,515	9,286,804	9,437,678	9,437,678	9,614,337	1.9%
Upper Keys Healthcare Taxing District	138,725	130,963	291,445	291,445	290,252	(0.4%)
Mstd - PIng/bldg/code/fire Mar	879,740	1,009,310	1,118,707	1,118,707	1,141,553	2.0%
Key West Intl Airport	-	-	-	-	1,362,667	-
Fire & EMS LOSAP TRUST FUND	18,750	28,298	30,000	30,000	45,000	50.0%
Total Revenue	11,641,723	14,138,526	14,295,389	15,973,819	15,752,814	10.2%

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Emergency Medical Air Transport	8.00	8.00	8.00	8.00	-
Fire & Rescue Central	31.00	31.00	32.00	31.00	(1.00)
Fire & Rescue Coordinator/Fire Academy	7.00	7.00	8.00	9.00	1.00
EMS Administration	47.00	54.00	53.92	57.92	4.00
Emergency Management	1.75	1.75	1.53	1.75	0.22
Fire Marshal	3.00	3.00	3.00	3.00	-
Fire & Rescue Key West Airport	-	-	-	13.00	13.00
Upper Keys Health Care Taxing District	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	99.75	105.75	107.45	124.67	17.22
Emergency Medical Air Transport	-	-	3.00	-	(3.00)
Total Temporary FTE	-	-	3.00	-	(3.00)
Total FTE	99.75	105.75	110.45	124.67	14.22

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Emergency Services
Emergency Medical Air Transport**

Mission Statement

Provide quality emergency medical care to the citizens and visitors of Monroe County through the provision of air-helicopter medical transportation.

Services Provided

Through a partnership between Monroe County Emergency Services and Monroe County Sheriff's Department, provide a fully-staffed and operational air medical transport service in Monroe County for trauma scene response and medically necessary hospital-to-hospital transfers.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	786,857	786,431	1,005,558	1,005,558	1,015,676	1.0%
Operating Expenditures	1,382,124	1,408,567	1,464,290	1,464,290	1,480,973	1.1%
Capital Outlay Expenditures	-	32,184	37,200	37,200	16,000	(57.0%)
Total Budget	2,168,980	2,227,181	2,507,048	2,507,048	2,512,649	0.2%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Fine & Forfeiture Fund	2,168,980	2,227,181	2,507,048	2,507,048	2,512,649	0.2%
Total Revenue	2,168,980	2,227,181	2,507,048	2,507,048	2,512,649	0.2%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Protective Service Workers	3.00	3.00	3.00	3.00	-
Professionals	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	8.00	8.00	8.00	8.00	-
Professionals	-	-	3.00	-	(3.00)
Total Temporary FTE	-	-	3.00	-	(3.00)
Total FTE	8.00	8.00	11.00	8.00	(3.00)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Emergency Services
Fire & Rescue Central

Mission Statement

Provide fire suppression, emergency medical services and transport, and other emergency services to the citizens and visitors in Monroe County in a professional and effective manner.

Services Provided

Through eight career and volunteer fire stations, provide fire suppression, advanced and basic life support emergency medical services, emergency medical transport, and other emergency services to the unincorporated areas of Monroe County and the City of Layton.

Major Variances

Provides for the fourth year of the SAFER grant for the provision of 18 firefighting personnel. Continues to provide operational support to five volunteer associations, including \$150,000 for structural repairs to the Sugarloaf Volunteer Fire Station. Provides for a coordinated/phased approach for the conversion to 800 MHz emergency communications for portable/mobile radios and pagers and the orderly replacement of fire- and medical-related tools, equipment and firefighter protective clothing. Funding for matching grant funds for diesel exhaust removal systems for fire stations. Fire apparatus replacement has been deferred for the second fiscal year.

Advisory Board

• Board of Governors, Fire and Ambulance District 1

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	2,071,610	2,227,611	2,546,237	2,546,237	2,328,265	(8.6%)
Operating Expenditures	863,609	979,407	1,201,018	1,195,468	1,164,101	(3.1%)
Capital Outlay Expenditures	36,427	854,496	55,371	60,921	301,371	444.3%
Total Budget	2,971,646	4,061,514	3,802,626	3,802,626	3,793,737	(0.2%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Fire & Ambulance District 1 L&M Key	2,971,646	4,061,514	3,802,626	3,802,626	3,793,737	(0.2%)
Total Revenue	2,971,646	4,061,514	3,802,626	3,802,626	3,793,737	(0.2%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Protective Service Workers	31.00	31.00	32.00	31.00	(1.00)
Total Full-Time FTE	31.00	31.00	32.00	31.00	(1.00)
Total FTE	31.00	31.00	32.00	31.00	(1.00)

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
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Reduce Number of Vehicle Accidents

• Train Personnel to Achieve % Reduction in Vehicle Accidents	%	-	50	5	50
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Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Emergency Services
Fire & Rescue Coordinator/Fire Academy

Mission Statement

Provide direction and managerial oversight of the Emergency Services Division to ensure effective fire and emergency medical services, fire prevention and education, emergency management, Trauma Star helicopter, Key West International Airport aircraft firefighting, and other programs. Provide quality training programs to ensure firefighting personnel are appropriately prepared to respond and mitigate fire, medical and other emergencies.

Services Provided

Managerial oversight.
 Development and delivery of training programs.
 Budgetary control and management.
 Program development.
 Policy development and enforcement.
 Safety program compliance.
 Supply and equipment purchasing, delivery and repairs.
 Facilities and apparatus maintenance coordination.

Major Variances

FY11 included funds for fire training academy bathroom facility improvements, these funds were rolled over to FY12 due to delays in permitting by the City of Marathon for the sewer connection.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	640,973	764,257	855,906	855,906	962,315	12.4%
Operating Expenditures	82,399	140,591	224,321	224,321	233,627	4.1%
Capital Outlay Expenditures	6,500	33,788	216,930	216,930	35,300	(83.7%)
Total Budget	729,872	938,635	1,297,157	1,297,157	1,231,242	(5.1%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	139,268	251,321	509,089	509,089	447,894	(12.0%)
Mstd - PIng/bldg/code/fire Mar	590,604	687,314	788,068	788,068	783,348	(0.6%)
Total Revenue	729,872	938,635	1,297,157	1,297,157	1,231,242	(5.1%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	3.00	3.00	4.00	4.00	-
Officials & Administrators	2.00	2.00	2.00	2.00	-
Protective Service Workers	-	-	-	1.00	1.00
Professionals	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	7.00	7.00	8.00	9.00	1.00
Total FTE	7.00	7.00	8.00	9.00	1.00

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Emergency Services
Fire & Rescue Coordinator/Fire Academy**

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Increase Number of Certified Volunteer Firefighters					
• Number of Students Passed FFII Course	#	11	18	11	18
• Offer Appropriate Curriculum, Achieve 90% Pass Rate	%	90	90	94	90
• Number of Students Passed 1st Responder Course	#	15	12	13	18
• Number of Students Passed FFI Course	#	19	18	15	18
Increase Performance, Education and Safety of Firefighters					
• Number of Students Passed Fire Officer I Course	#	14	60	123	60
• Offer Appropriate Curriculum, Achieve 90% Pass Rate	%	93	90	90	90
• Number of Students Passed Pump Operations Course	#	46	50	33	50
• Number of Students Passed Fire Officer II Course	#	-	30	-	45

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Emergency Services
EMS Administration

Mission Statement

Provide fire suppression, emergency medical services and other emergency services to the citizens and visitors in Monroe County in a professional and effective manner.

Services Provided

Emergency response to medical emergencies, vehicular and other accidents with injury, and transportation of patients to appropriate medical facilities including the regional trauma center through cross-trained firefighter/emergency medical personnel.

Major Variances

Provides four new firefighters for the Layton/Long Key Fire Station. Restores funding for operating and capital equipment that was deferred in FY11. Replacement rescue vehicles were deferred for the second fiscal year.

Advisory Board

Board of Governors, Fire and Ambulance District 1

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	4,122,420	4,557,864	4,927,626	4,927,626	5,041,380	2.3%
Operating Expenditures	400,448	542,771	661,426	661,426	715,920	8.2%
Capital Outlay Expenditures	-	124,655	46,000	46,000	63,300	37.6%
Total Budget	4,522,869	5,225,290	5,635,052	5,635,052	5,820,600	3.3%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Fire & Ambulance District 1 L&M Key	4,522,869	5,225,290	5,635,052	5,635,052	5,820,600	3.3%
Total Revenue	4,522,869	5,225,290	5,635,052	5,635,052	5,820,600	3.3%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Protective Service Workers	44.00	51.00	49.92	54.92	5.00
Technicians	-	-	1.00	-	(1.00)
Professionals	3.00	3.00	3.00	3.00	-
Total Full-Time FTE	47.00	54.00	53.92	57.92	4.00
Total FTE	47.00	54.00	53.92	57.92	4.00

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Reduce Number of Personnel Injuries					
• Train Personnel to Achieve % Reduction in Personnel Injuries	%	-	30	10	30

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Emergency Services
Emergency Management

Mission Statement

Provide planning, preparedness for, and coordination of response activities to events which threaten the health and safety of Monroe County residents and visitors, and which may damage property and affect the economy within the County. These events include: hurricanes, tornadoes, waterspouts, mass immigration, hazardous materials accidents, terrorist activities, large fires, air crashes, civil disorders, a possible accident at the FP&L Turkey Point Nuclear Power Plant or nuclear attack.

Services Provided

Emergency Management creates plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors, works to find ways that will mitigate their impact, responds to these events, and coordinates recovery efforts by County and outside agencies. Emergency Management also provides training for volunteers, facilitates public education on many levels, and designs and participates in exercises that increase awareness of threats and our ability to respond as well as enhancing preparedness of all agencies that would participate in such an event.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	326,267	359,010	153,831	471,784	151,727	(1.4%)
Operating Expenditures	469,494	708,998	116,371	1,018,337	117,215	0.7%
Capital Outlay Expenditures	5,984	136,641	3,799	386,045	15,500	308.0%
Total Budget	801,745	1,204,648	274,001	1,876,166	284,442	3.8%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	210,032	221,937	253,708	270,708	284,442	12.1%
Governmental Fund Type Grants	591,713	982,710	20,293	1,605,458	-	(100.0%)
Total Revenue	801,745	1,204,648	274,001	1,876,166	284,442	3.8%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	0.90	0.90	0.81	0.90	0.09
Officials & Administrators	0.85	0.85	0.72	0.85	0.13
Total Full-Time FTE	1.75	1.75	1.53	1.75	0.22
Total FTE	1.75	1.75	1.53	1.75	0.22

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
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Obtain Grants to Fund Personnel, Equipment, and PT&E

• Grants Obtained to Fund Personnel, Equipment, and PT&E	\$	567,305	581,650	581,650	604,470
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Planning, Training, and Exercises for Emergency Preparedness

• Training of County Emergency Responders	#	11	20	31	20
• Maintain Emergency Plans	%	100	100	100	100
• Exercises to Test Capability of Emergency Responders	#	8	10	10	10

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Emergency Services
Fire Marshal

Mission Statement

In partnership with the building official, assure fire safety compliant structures. Through fire prevention, code enforcement and education, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Services Provided

Fire code enforcement.
 Site plan review.
 Building plan review.
 Fire protection systems plan review.
 Certificate of occupancy inspections for fire code compliance.

Major Variances

Capital outlay was increased for the replacement of two fire inspector vehicles.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	260,439	284,187	287,843	287,843	262,720	(8.7%)
Operating Expenditures	28,697	35,069	42,796	42,796	43,485	1.6%
Capital Outlay Expenditures	-	2,740	-	-	52,000	-
Total Budget	289,136	321,996	330,639	330,639	358,205	8.3%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Mstd - PIng/bldg/code/fire Mar	289,136	321,996	330,639	330,639	358,205	8.3%
Total Revenue	289,136	321,996	330,639	330,639	358,205	8.3%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Protective Service Workers	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	3.00	3.00	3.00	3.00	-
Total FTE	3.00	3.00	3.00	3.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Emergency Services
Fire Marshal**

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Conduct Investigations of Structure Fires					
• Investigate, Log, and Generate Report for All Structure Fires	%	100	100	100	100
Reduce Number of Preventable Fire Hazards					
• Inspect All New and Remodeled Commercial Properties	%	100	100	100	100
Train Children in Fire, Life Safety, and Prevention					
• Visit Schools and Day Cares with Fire Prevention Training	#	6	6	6	6

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Emergency Services
LOSAP**

Services Provided

LOSAP (Length of Service Award Plan) was implemented on June 21, 1999 by Ordinance 026-1999. LOSAP provides benefits to certain eligible firefighters and emergency medical services volunteers who have achieved at least 10 years of active service and have reached the age of 60.

Major Variances

The budget reflects amounts to be paid out during Fiscal Year 2012 for 12 members receiving benefits for a total of \$25,000, plus estimated actuarial administrative services fees of \$5,000.

Advisory Board

The plan administrator is the Board of County Commissioners (BOCC). Monroe County Fire Rescue manages the plan and each year requests and obtains a new actuarial report and presents it to the BOCC for approval. Included in the report is the annual contribution amount necessary to keep the plan on track. This amount is estimated and budgeted in Fund 141 Fire and Ambulance District 1, 11500 530340. Each year after receiving the report, funds are transferred from Fund 141 Fire and Ambulance District 1 to the LOSAP Trust Fund 610, along with funds to cover actuarial administrative service fees.

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	18,750	28,298	30,000	30,000	45,000	50.0%
Total Budget	18,750	28,298	30,000	30,000	45,000	50.0%
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Fire & EMS LOSAP TRUST FUND	18,750	28,298	30,000	30,000	45,000	50.0%
Total Revenue	18,750	28,298	30,000	30,000	45,000	50.0%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Emergency Services
Impact Fees Fire & EMS

Services Provided

Impact fees are collected as an assessment on building permits issued for projects in unincorporated Monroe County and are used exclusively for the capital expansion of the county's fire infrastructure in a manner consistent with the capital improvements plan of the comprehensive plan, including the installation and retrofit of fire hydrants and wells. The disbursal of such funds require the approval of the Board of County Commissioners.

Major Variances

Budget has been adjusted to reflect available funding. Impact Fees Fire & EMS Fund 135 budgets are also listed under the Capital Plan.

During FY2010-2011, 8 fire hydrants were installed in District 1 (Lower Keys) at a cost of \$59,850, 14 in District 3 (Upper Keys) at a cost of \$98,000, and 2 in District 4 (Key Colony Beach) at a cost of \$15,950, for a total of \$173,800.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	-	-	-	183,775	-	-
Capital Outlay Expenditures	-	-	127,421	19,911	54,020	(57.6%)
Total Budget	-	-	127,421	203,686	54,020	(57.6%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Impact Fees Fund - Fire & EMS	-	-	127,421	203,686	54,020	(57.6%)
Total Revenue	-	-	127,421	203,686	54,020	(57.6%)

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Utilize Impact Fees for New Hydrants					
• Percentage of Funds Utilized District 2 Middle Keys	%	-	100	-	100
• Percentage of Funds Utilized District 3 Upper Keys	%	-	100	81	100
• Percentage of Funds Utilized District 4 Key Colony Beach	%	-	100	67	100
• Percentage of Funds Utilized District 1 Lower Keys	%	-	100	85	100

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Emergency Services
Fire & Rescue Key West Airport**

Mission Statement

Provide fire suppression and emergency care for potential aircraft crashes, emergency landings, and any emergencies at the county airport in a professional, efficient manner.

Services Provided

- Emergency response to aircraft emergencies
- EMS support at the airport
- Respond to all unknown hazardous incidents connected to the airport

Major Variances

Oversight of the Airport Fire Station was transferred from Airport Services to Emergency Services, so this is the first year expenditures will be recorded in this Department.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	-	-	-	-	1,074,099	- %
Operating Expenditures	-	-	-	-	214,118	- %
Capital Outlay Expenditures	-	-	-	-	74,450	- %
Total Budget	-	-	-	-	1,362,667	- %

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Key West Intl Airport	-	-	-	-	1,362,667	- %
Total Revenue	-	-	-	-	1,362,667	- %

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Protective Service Workers	-	-	-	12.00	12.00
Professionals	-	-	-	1.00	1.00
Total Full-Time FTE	-	-	-	13.00	13.00
Total FTE	-	-	-	13.00	13.00

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Emergency Services
Upper Keys Health Care Taxing District**

Mission Statement

To ensure access to definitive care for critical trauma patients at the appropriate trauma center within the time frame established by the American College of Surgeons Committee on Trauma.

Services Provided

Provide funding for access to critical trauma care for residents within the geographical area north of mile marker 95.

Advisory Board

- Upper Keys Health Care Taxing District Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	63,401	63,481	64,849	64,849	65,021	0.3%
Operating Expenditures	75,324	67,483	226,596	226,596	224,231	(1.0%)
Capital Outlay Expenditures	-	-	-	-	1,000	-
Total Budget	138,725	130,963	291,445	291,445	290,252	(0.4%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Upper Keys Healthcare Taxing District	138,725	130,963	291,445	291,445	290,252	(0.4%)
Total Revenue	138,725	130,963	291,445	291,445	290,252	(0.4%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	1.00	-	-	-	-
Total Full-Time FTE	2.00	1.00	1.00	1.00	-
Total FTE	2.00	1.00	1.00	1.00	-

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Maintain Highest Balance in Fund					
• Obtain Payment for Trauma Patients from Outside Sources	%	88	58	74	75

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Guardian Ad Litem



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Guardian Ad Litem

Mission Statement

The mission of the Guardian Ad Litem Program is to advocate for the best interests of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings. The Guardian Ad Litem (GAL) Program was created to implement sections 39.820-39.8298 of the Florida Statutes. F.S.61.401 describes the appointment of a Guardian Ad Litem advocate.

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	118,269	116,971	113,785	114,785	112,453	(1.2%)
Operating Expenditures	33,054	36,211	54,363	53,362	54,363	- %
Capital Outlay Expenditures	7,387	2,161	-	1	-	- %
Total Budget	158,710	155,343	168,148	168,148	166,816	(0.8%)

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Guardian Ad Litem	158,710	155,343	168,148	168,148	166,816	(0.8%)
Total Budget	158,710	155,343	168,148	168,148	166,816	(0.8%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	158,710	155,343	168,148	168,148	166,816	(0.8%)
Total Revenue	158,710	155,343	168,148	168,148	166,816	(0.8%)

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Guardian Ad Litem	2.00	2.00	3.00	2.00	(1.00)
Total Full-Time FTE	2.00	2.00	3.00	2.00	(1.00)
Total FTE	2.00	2.00	3.00	2.00	(1.00)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Guardian Ad Litem
Guardian Ad Litem**

Advisory Board

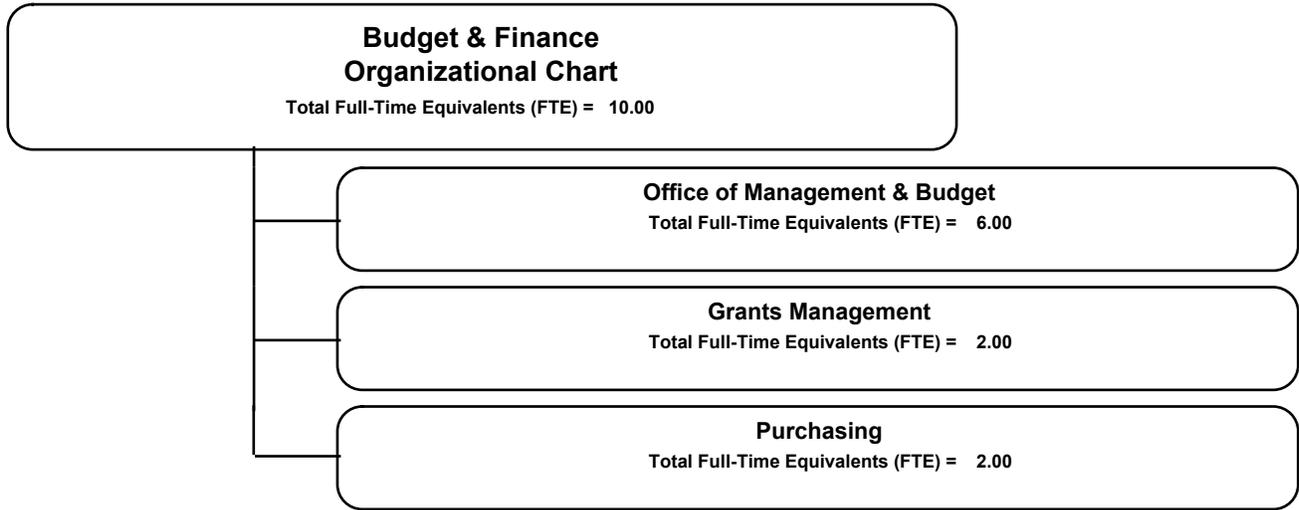
Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	118,269	116,971	113,785	114,785	112,453	(1.2%)
Operating Expenditures	33,054	36,211	54,363	53,362	54,363	- %
Capital Outlay Expenditures	7,387	2,161	-	1	-	- %
Total Budget	158,710	155,343	168,148	168,148	166,816	(0.8%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	158,710	155,343	168,148	168,148	166,816	(0.8%)
Total Revenue	158,710	155,343	168,148	168,148	166,816	(0.8%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.00	1.00	2.00	1.00	(1.00)
Paraprofessionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	3.00	2.00	(1.00)
Total FTE	2.00	2.00	3.00	2.00	(1.00)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Budget & Finance



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Budget & Finance

Business Center Vision

Provide administrative tools, techniques and consultation to county departments to optimize performance in all areas of the county budget. Preparation and oversight of the county's budget during the three phases of budget implementation. Implement, monitor and revise the county's purchasing policy in order to ensure goods and services are secured in the most economical and efficient manner. Identify, apply for and monitor grant applications and implementation.

Mission Statement

To provide all county departments support with the budget, grant and purchasing needs in accordance with policies determined by the Board of County Commissioners and the Florida Statutes.

Services Provided

The Division of Budget & Finance provides financial and resource management in 6 key areas:

- Financial Support- Guidance in the preparation and implementation of operating and capital budgets
- Financial Services- Maintenance of department budgets via transfers, resolutions & budget amendments during the year
- Financial Planning- Debt Management, Revenue Forecasting, and expenditure analysis
- Financial Systems- Enterprise-wide software programs, including GovMax & assistance with Finance Pentamation system
- Procurement- Purchasing services, proposals, bid coordination, oversight of the County's Purchasing Policy
- Grant Administration- Provide assistance for internal grants to local agencies with funding from federal and state agencies

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	526,377	541,005	729,077	751,973	721,168	(1.1%)
Operating Expenditures	259,377	480,703	211,107	3,945,022	163,383	(22.6%)
Capital Outlay Expenditures	-	-	6,000	6,000	6,000	- %
Total Budget	785,755	1,021,708	946,184	4,702,995	890,551	(5.9%)

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Grants Management	38,133	3,960	211,277	211,277	166,536	(21.2%)
Office of Management & Budget	545,073	814,893	521,856	4,278,667	508,371	(2.6%)
Purchasing	202,549	202,855	213,051	213,051	215,644	1.2%
Total Budget	785,755	1,021,708	946,184	4,702,995	890,551	(5.9%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	634,700	607,856	929,517	929,517	890,551	(4.2%)
Governmental Fund Type Grants	151,055	413,851	16,667	3,733,478	-	(100.0%)
Misc Special Revenue Fund	-	-	-	40,000	-	- %
Total Revenue	785,755	1,021,708	946,184	4,702,995	890,551	(5.9%)

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Office of Management & Budget	4.00	5.00	6.00	6.00	-
Grants Management	1.00	2.00	2.00	2.00	-
Purchasing	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	7.00	9.00	10.00	10.00	-
Total FTE	7.00	9.00	10.00	10.00	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Budget & Finance
Office of Management & Budget

Mission Statement

Provide strategic planning and support to Monroe County government, which will promote efficient management practices, sound financial budgeting, and competitive procurement county-wide, while maintaining the highest standards of ethics, integrity and prudent expenditure of public funds.

Services Provided

- Develop, implement, and monitor annual operating and capital budgets by following Florida Statutes.
- Financial analysis, Revenue and Expenditure Forecasting and reporting.
- Provide budget assistance to all County Departments.

Advisory Board

None

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	367,116	415,226	426,983	449,879	432,748	1.4%
Operating Expenditures	177,957	399,668	88,873	3,822,788	69,623	(21.7%)
Capital Outlay Expenditures	-	-	6,000	6,000	6,000	- %
Total Budget	545,073	814,893	521,856	4,278,667	508,371	(2.6%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	394,018	401,042	505,189	505,189	508,371	0.6%
Governmental Fund Type Grants	151,055	413,851	16,667	3,733,478	-	(100.0%)
Misc Special Revenue Fund	-	-	-	40,000	-	- %
Total Revenue	545,073	814,893	521,856	4,278,667	508,371	(2.6%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	2.00	3.00	4.00	3.00	(1.00)
Officials & Administrators	1.00	2.00	2.00	3.00	1.00
Professionals	1.00	-	-	-	-
Total Full-Time FTE	4.00	5.00	6.00	6.00	-
Total FTE	4.00	5.00	6.00	6.00	-

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
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Alignment of Account Code budget amounts with Budget Transfer

- Process Budget Transfer Requests # 1,972 1,800 2,604 1,800

Alignment of Funds and Cost Centers with Resolutions

- Number of resolutions prepared and posted # 400 400 345 400

Review Contract Summaries

- Review all County contracts # - 400 506 400

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Budget & Finance
Grants Management

Services Provided

- Administer and monitor human service organization contracts;
- Prepare the County's annual Edward Byrne Memorial Justice Assistance Grants (including both Federal and State pass-thru allocations) and the annual RSAT application; obligate all grant funds;
- Manage grants assigned to the department to ensure grant implementation and compliance including Byrne, RSAT, State Energy Program, CJMHSA, and Monroe County Sheriff's Office grants;
- Prepare grant applications assigned to the department;
- Administer grants/contracts assigned to the department;
- Manage Public Assistance program (FEMA reimbursement);
- Monitor state and federal legislation for potential funding opportunities, disseminate this information to all departments, and assist departments with grant applications when possible;
- Prepare legislative agenda, appropriations requests, and legislative advocacy in conjunction with state and federal lobbyists;
- Monitor pending state and federal legislation for programmatic and budgetary impacts;
- Provide direct support to the following advisory boards: Human Services Advisory Board, Substance Abuse Policy Advisory Board, and CJMHSA Advisory Council;
- Development of Strategic Plan; coordination of annual Action Plans.

Advisory Board

- Human Service Advisory Board
- Substance Abuse Policy Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	33,779	-	173,256	173,256	159,236	(8.1%)
Operating Expenditures	4,353	3,960	38,021	38,021	7,300	(80.8%)
Total Budget	38,133	3,960	211,277	211,277	166,536	(21.2%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	38,133	3,960	211,277	211,277	166,536	(21.2%)
Total Revenue	38,133	3,960	211,277	211,277	166,536	(21.2%)
Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance	
Officials & Administrators	1.00	1.00	1.00	1.00	-	
Technicians	-	1.00	1.00	1.00	-	
Total Full-Time FTE	1.00	2.00	2.00	2.00	-	
Total FTE	1.00	2.00	2.00	2.00	-	

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Budget & Finance
Purchasing

Mission Statement

To provide quality purchasing and contracting support to all county departments in a timely, cost effective and professional manner.
 -Follow a strict Code of Ethics, avoiding the appearance of and preventing the opportunity for favoritism.
 -Seek to maximize the purchasing power of public funds, while promoting fair and open competition.
 -Strive to create a work environment that demonstrates teamwork, respect, integrity and honest communication.

Services Provided

Implement the Board's Purchasing Policy for all RFP's and contracts for goods and services.
 Process all department's purchasing orders.
 When required, purchase supplies and materials for all departments.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	125,482	125,779	128,838	128,838	129,184	0.3%
Operating Expenditures	77,067	77,076	84,213	84,213	86,460	2.7%
Total Budget	202,549	202,855	213,051	213,051	215,644	1.2%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	202,549	202,855	213,051	213,051	215,644	1.2%
Total Revenue	202,549	202,855	213,051	213,051	215,644	1.2%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	2.00	2.00	2.00	2.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Technical Services



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Technical Services

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	798,211	800,753	803,930	803,930	782,285	(2.7%)
Operating Expenditures	799,863	783,767	1,033,310	1,032,710	958,979	(7.2%)
Capital Outlay Expenditures	20,193	140,565	120,000	120,600	210,000	75.0%
Total Budget	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3%)

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Technical Services	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3%)
Total Budget	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3%)
Total Revenue	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3%)

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Technical Services	11.00	11.00	11.00	11.00	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	11.00	11.00	11.00	11.00	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Technical Services
Technical Services

Mission Statement

The mission of Monroe County Technical Services Division is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

Management and operation of computer and communications technology including Information Technology for the BOCC, Public Broadcasting, most telephone service and backbone data communication for all of Monroe County government.

Advisory Board

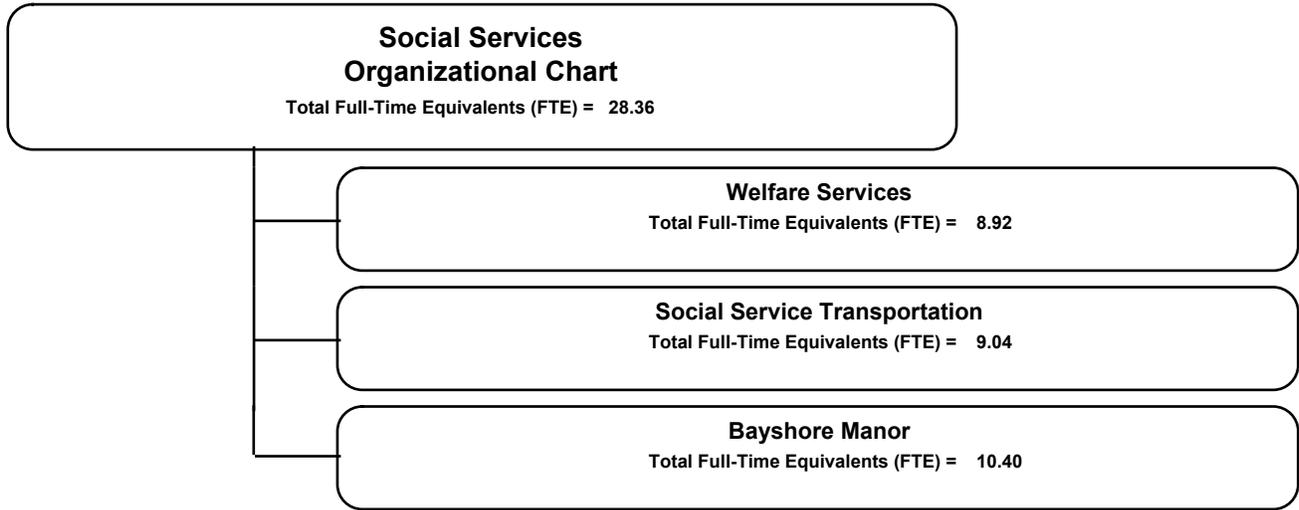
Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	798,211	800,753	803,930	803,930	782,285	(2.7%)
Operating Expenditures	799,863	783,767	1,033,310	1,032,710	958,979	(7.2%)
Capital Outlay Expenditures	20,193	140,565	120,000	120,600	210,000	75.0%
Total Budget	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3%)
Total Revenue	1,618,267	1,725,085	1,957,240	1,957,240	1,951,264	(0.3%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	2.00	2.00	1.00	1.00	-
Technicians	7.00	7.00	7.00	7.00	-
Professionals	2.00	2.00	3.00	3.00	-
Total Full-Time FTE	11.00	11.00	11.00	11.00	-
Total FTE	11.00	11.00	11.00	11.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Social Services



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Social Services

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,990,413	1,974,615	1,445,987	2,537,126	1,429,910	(1.1%)
Operating Expenditures	1,550,867	2,449,789	1,037,640	2,927,940	1,057,476	1.9%
Capital Outlay Expenditures	7,035	-	8,000	1,062	8,000	- %
Total Budget	3,548,315	4,424,404	2,491,627	5,466,129	2,495,386	0.2%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Bayshore Manor	669,912	689,574	724,781	737,781	722,147	(0.4%)
Social Service Transportation	604,674	719,937	735,923	746,048	757,031	2.9%
Welfare Services	2,273,729	3,014,893	1,030,923	3,982,300	1,016,208	(1.4%)
Total Budget	3,548,315	4,424,404	2,491,627	5,466,129	2,495,386	0.2%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,889,308	2,282,659	2,473,896	2,425,388	2,495,386	0.9%
Governmental Fund Type Grants	1,658,886	2,141,744	17,731	3,039,130	-	(100.0%)
Misc Special Revenue Fund	120	-	-	1,610	-	- %
Total Revenue	3,548,315	4,424,404	2,491,627	5,466,129	2,495,386	0.2%

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Welfare Services	24.65	25.61	31.87	8.92	(22.95)
Social Service Transportation	-	-	-	9.04	9.04
Bayshore Manor	-	-	-	10.40	10.40
Total Full-Time FTE	24.65	25.61	31.87	28.36	(3.51)
Welfare Services	1.00	1.00	-	-	-
Total Part-Time FTE	1.00	1.00	-	-	-
Total FTE	25.65	26.61	31.87	28.36	(3.51)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Social Services
Welfare Services

Mission Statement

Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services for individuals/families in need of long-term support. The program is aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with paratransit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided

Transportation, energy assistance, legislated Medicaid reimbursement, pauper burials, prescriptions, Health Care Respite Act programs, for the eligible individuals/families in need of these services.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,072,428	1,013,387	436,813	1,524,018	404,032	(7.5%)
Operating Expenditures	1,201,301	2,001,506	594,110	2,458,282	612,176	3.0%
Total Budget	2,273,729	3,014,893	1,030,923	3,982,300	1,016,208	(1.4%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	614,722	873,149	1,013,192	941,559	1,016,208	0.3%
Governmental Fund Type Grants	1,658,886	2,141,744	17,731	3,039,130	-	(100.0%)
Misc Special Revenue Fund	120	-	-	1,610	-	-
Total Revenue	2,273,729	3,014,893	1,030,923	3,982,300	1,016,208	(1.4%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	9.08	9.06	11.25	6.62	(4.63)
Officials & Administrators	-	0.25	0.57	0.50	(0.07)
Paraprofessionals	7.20	7.20	10.00	-	(10.00)
Service - Maintenance	5.40	5.40	6.28	-	(6.28)
Technicians	-	-	0.16	0.30	0.14
Professionals	2.87	3.51	3.61	1.50	(2.11)
Other	0.10	0.19	-	-	-
Total Full-Time FTE	24.65	25.61	31.87	8.92	(22.95)
Administrative Support	1.00	1.00	-	-	-
Total Part-Time FTE	1.00	1.00	-	-	-
Total FTE	25.65	26.61	31.87	8.92	(22.95)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Social Services
Social Service Transportation

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	405,537	437,427	453,834	456,779	475,047	4.7%
Operating Expenditures	192,103	282,510	274,089	289,269	273,984	- %
Capital Outlay Expenditures	7,035	-	8,000	-	8,000	- %
Total Budget	604,674	719,937	735,923	746,048	757,031	2.9%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	604,674	719,937	735,923	746,048	757,031	2.9%
Total Revenue	604,674	719,937	735,923	746,048	757,031	2.9%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	-	-	-	3.00	3.00
Officials & Administrators	-	-	-	0.10	0.10
Service - Maintenance	-	-	-	5.88	5.88
Technicians	-	-	-	0.05	0.05
Professionals	-	-	-	0.01	0.01
Total Full-Time FTE	-	-	-	9.04	9.04
Total FTE	-	-	-	9.04	9.04

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Social Services
Bayshore Manor**

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	512,448	523,801	555,340	556,329	550,831	(0.8%)
Operating Expenditures	157,463	165,773	169,441	180,389	171,316	1.1%
Capital Outlay Expenditures	-	-	-	1,062	-	- %
Total Budget	669,912	689,574	724,781	737,781	722,147	(0.4%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	669,912	689,574	724,781	737,781	722,147	(0.4%)
Total Revenue	669,912	689,574	724,781	737,781	722,147	(0.4%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	-	-	-	1.00	1.00
Paraprofessionals	-	-	-	7.40	7.40
Service - Maintenance	-	-	-	1.00	1.00
Professionals	-	-	-	1.00	1.00
Total Full-Time FTE	-	-	-	10.40	10.40
Total FTE	-	-	-	10.40	10.40

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Extension Services



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Extension Services

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	64,127	64,279	65,853	65,921	66,029	0.3%
Operating Expenditures	113,703	116,809	120,638	120,570	123,277	2.2%
Total Budget	177,830	181,088	186,491	186,491	189,306	1.5%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Extension Services	177,830	181,088	186,491	186,491	189,306	1.5%
Total Budget	177,830	181,088	186,491	186,491	189,306	1.5%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	177,830	181,088	186,491	186,491	189,306	1.5%
Total Revenue	177,830	181,088	186,491	186,491	189,306	1.5%

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Extension Services	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Extension Services
Extension Services

Mission Statement

Monroe County Extension Service is committed to creating objective, science-based, educational programs and services that provide residents empowering lifelong learning opportunities that help them to improve their quality of life and surrounding environment.

Services Provided

UF/MC Extension Service provides a variety of educational services to residents, businesses, organizations and agencies in marine, horticulture, and family and youth development. Individual consultations, seminars, workshops and public events are conducted. Extension Service collaborates with other organizations to provide educational support for their programs and to expand their existing services through education.

Advisory Board

- UF/MC Extension Overall Advisory Council
- UF/MC Extension Marine Advisory Committee
- UF/MC Extension Horticulture Advisory Committee
- UF/MC Extension Family and Community Development Advisory Committee

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	64,127	64,279	65,853	65,921	66,029	0.3%
Operating Expenditures	113,703	116,809	120,638	120,570	123,277	2.2%
Total Budget	177,830	181,088	186,491	186,491	189,306	1.5%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	177,830	181,088	186,491	186,491	189,306	1.5%
Total Revenue	177,830	181,088	186,491	186,491	189,306	1.5%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Service Delivery Contacts					
• Clientele Contacts	#	10,000	10,000	11,826	-
Volunteer Educational Network					
• Extension Monetary Value to Monroe County Operations	%	-	-	-	-
• Volunteer Effort and Value	#	2,500	2,200	2,361	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Library Services



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Library Services

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,882,060	1,887,970	1,947,227	1,947,227	2,422,429	24.4%
Operating Expenditures	352,653	532,464	335,655	457,915	332,128	(1.1%)
Capital Outlay Expenditures	187,818	142,807	727,126	1,267,211	805,876	10.8%
Total Budget	2,422,531	2,563,241	3,010,008	3,672,353	3,560,433	18.3%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Impact Fees Libraries	-	128,703	595,676	595,676	662,526	11.2%
Libraries	2,422,531	2,434,538	2,414,332	3,076,677	2,897,907	20.0%
Total Budget	2,422,531	2,563,241	3,010,008	3,672,353	3,560,433	18.3%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	2,359,597	2,317,310	2,414,332	2,576,850	2,897,907	20.0%
Governmental Fund Type Grants	58,619	109,210	-	85,888	-	- %
Impact Fees Fund - Libraries	-	128,703	595,676	595,676	662,526	11.2%
Misc Special Revenue Fund	4,314	8,018	-	413,939	-	- %
Total Revenue	2,422,531	2,563,241	3,010,008	3,672,353	3,560,433	18.3%

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Libraries	31.01	30.51	31.47	41.59	10.12
Total Full-Time FTE	31.01	30.51	31.47	41.59	10.12
Libraries	-	1.00	-	-	-
Total Part-Time FTE	-	1.00	-	-	-
Libraries	0.50	-	-	-	-
Total Temporary FTE	0.50	-	-	-	-
Total FTE	31.51	31.51	31.47	41.59	10.12

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Library Services
Impact Fees Libraries**

Services Provided

Funds are used exclusively for the capital expansion of the county's library facilities in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Libraries Fund 132 budgets are also listed under the Capital Improvement Plan section.

During FY2011, a new Integrated Library System (ILS) and accompanying equipment was purchased to bring Library automation and circulation procedures up to current standards using Library Impact funds (\$175,000).

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	-	128,703	-	-	-	-
Capital Outlay Expenditures	-	-	595,676	595,676	662,526	11.2%
Total Budget	-	128,703	595,676	595,676	662,526	11.2%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Impact Fees Fund - Libraries	-	128,703	595,676	595,676	662,526	11.2%
Total Revenue	-	128,703	595,676	595,676	662,526	11.2%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Library Services
Libraries

Mission Statement

Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided

- Free Library cards for County residents, providing open access to all Library privileges.
- Provision of books, periodicals, audio and video materials for circulation to Library patrons and in-house use.
- Programs for children, ranging from toddlers through school-aged, both in-house and through outreach activities.
- Programs for adults, covering a wide range of interests.
- Inter-Library Loan services for obtaining patron-requested materials from Libraries across the country.
- Reference services in person, by telephone inquiry and through electronic transmission.
- Public access to Internet information through a computer network; wireless access also available onsite
- 24/7 access to the Library catalog through our website, providing off-site ability to renew and request Library materials.
- 24/7 access through the Library website to our collection of databases, free to our patrons
- 24/7 access to a growing collection of digital materials for downloading to a reading or listening device

Major Variances

This budget includes an increase to provide staffing that will enable the restoration of Monday hours that had been cut from four branches, and initiate Monday hours for the fifth branch, on Big Pine Key, for the first time since its opening in 1985.

Advisory Board

- Library Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,882,060	1,887,970	1,947,227	1,947,227	2,422,429	24.4%
Operating Expenditures	352,653	403,760	335,655	457,915	332,128	(1.1%)
Capital Outlay Expenditures	187,818	142,807	131,450	671,535	143,350	9.1%
Total Budget	2,422,531	2,434,538	2,414,332	3,076,677	2,897,907	20.0%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	2,359,597	2,317,310	2,414,332	2,576,850	2,897,907	20.0%
Governmental Fund Type Grants	58,619	109,210	-	85,888	-	- %
Misc Special Revenue Fund	4,314	8,018	-	413,939	-	- %
Total Revenue	2,422,531	2,434,538	2,414,332	3,076,677	2,897,907	20.0%

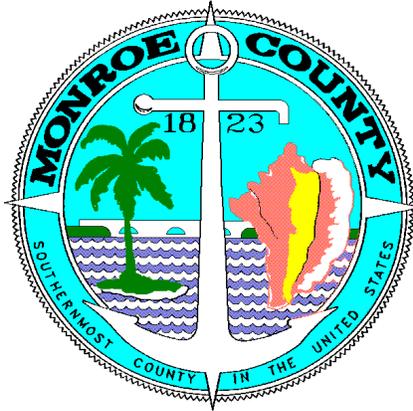
Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.75	1.75	1.75	2.00	0.25
Officials & Administrators	1.00	1.00	1.00	1.00	-
Paraprofessionals	15.75	15.25	16.21	25.71	9.50
Technicians	2.76	2.76	2.76	2.94	0.19
Professionals	9.75	9.75	9.75	9.94	0.19
Total Full-Time FTE	31.01	30.51	31.47	41.59	10.12
Paraprofessionals	-	1.00	-	-	-
Total Part-Time FTE	-	1.00	-	-	-
Paraprofessionals	0.50	-	-	-	-
Total Temporary FTE	0.50	-	-	-	-
Total FTE	31.51	31.51	31.47	41.59	10.12

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Library Services

Libraries

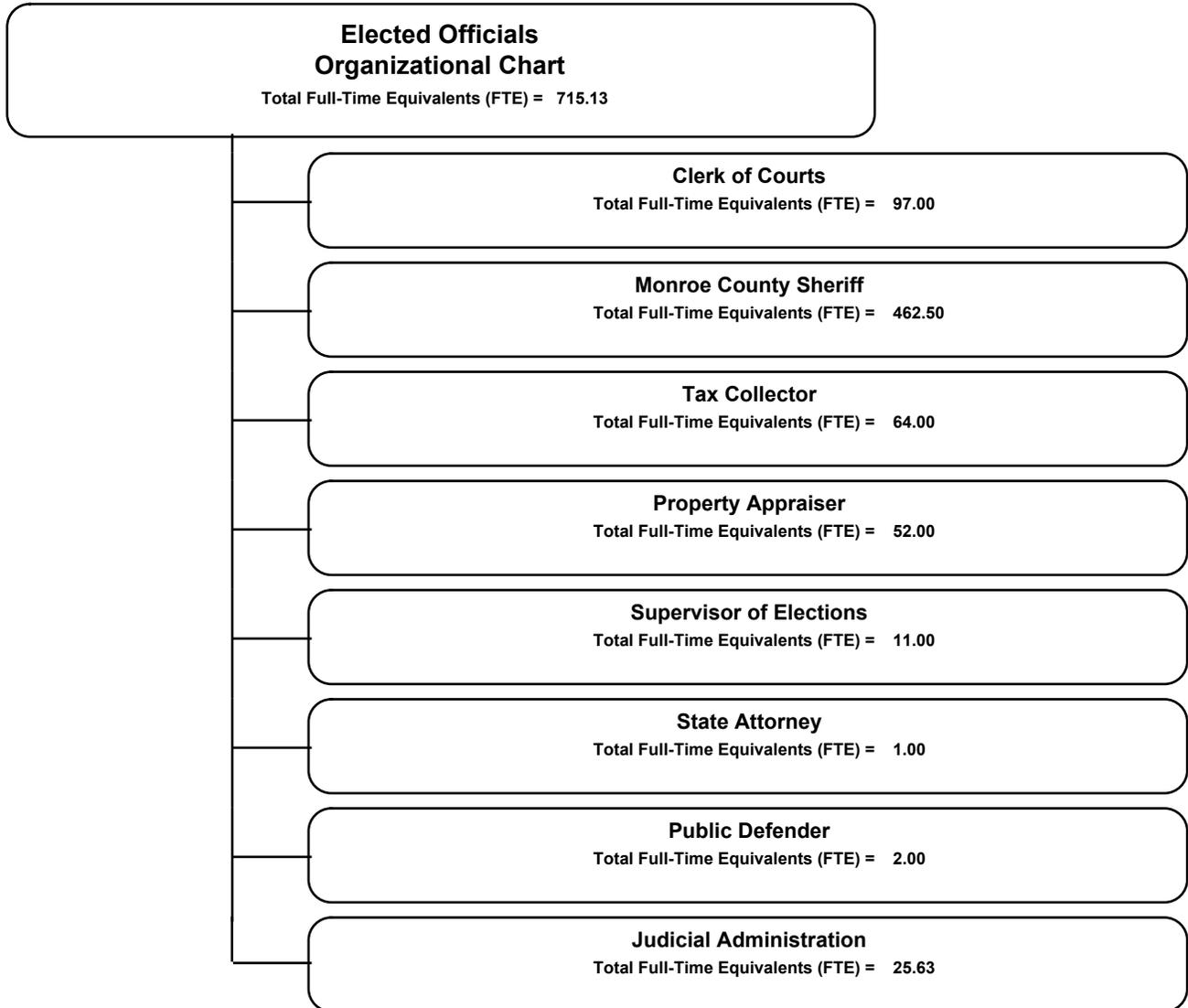
Objectives and Performance Measures	Unit of Measure	FY 2010 Actual	FY 2011 Target	FY 2011 Estimate	FY 2012 Adopted
Broad-based patron service					
• Programming for adults	#	233	310	295	310
• New cardholders annualized	#	4,239	4,281	3,557	3,927
Community-based collections					
• First-time circulation count	#	303,386	309,454	209,687	304,579
Reference services through a variety of media					
• Increase in e-reference services	#	-	1,222	1,222	1,283



ELECTED OFFICIALS

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Elected Officials



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	33,583,634	32,860,302	34,342,531	34,344,298	34,310,587	(0.1%)
Operating Expenditures	27,352,317	27,385,698	28,416,096	29,279,294	28,253,840	(0.6%)
Capital Outlay Expenditures	645,837	608,054	1,655,580	1,446,662	1,438,607	(13.1%)
Interfund Transfers	3,308,826	3,189,678	3,341,349	3,341,349	3,293,043	(1.4%)
Total Budget	64,890,613	64,043,732	67,755,556	68,411,603	67,296,077	(0.7%)

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Clerk of Courts	3,308,826	3,189,678	3,341,349	3,341,349	3,293,043	(1.4%)
Communications	740,395	727,864	428,450	792,450	499,035	16.5%
Court Reporting Services	210,976	184,275	195,454	280,357	167,968	(14.1%)
Court Services Network System	-	-	-	100,000	100,000	- %
Impact Fees Police Facilities	-	-	78,584	78,584	80,944	3.0%
Judicial Administration	1,769,751	1,674,612	2,314,789	1,994,676	2,100,928	(9.2%)
Law Enforcement Trust	164,024	84,362	300,760	515,234	294,118	(2.2%)
LEEA	75,000	75,000	75,000	75,000	75,000	- %
Monroe County Sheriff	47,357,322	47,009,888	48,280,580	48,380,923	48,168,425	(0.2%)
Property Appraiser	3,809,899	3,672,626	4,259,533	4,259,533	3,871,828	(9.1%)
Public Defender	588,471	577,478	550,824	612,139	578,778	5.1%
State Attorney	348,640	369,543	719,704	770,646	719,795	- %
Supervisor of Elections	1,524,269	1,409,341	1,680,407	1,680,590	1,899,073	13.0%
Tax Collector	4,993,041	5,069,066	5,530,122	5,530,122	5,447,142	(1.5%)
Total Budget	64,890,613	64,043,732	67,755,556	68,411,603	67,296,077	(0.7%)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	15,391,074	14,932,441	16,337,726	16,340,009	16,172,812	(1.0%)
Fine & Forfeiture Fund	40,989,287	40,493,729	41,476,665	41,549,221	41,493,624	-
Governmental Fund Type Grants	17,655	23,792	-	-	-	-
Impact Fees Fund - Police Fac	-	-	78,584	78,584	80,944	3.0%
Fire & Ambulance District 1 L&M Key	414,304	413,629	543,000	543,000	473,523	(12.8%)
Mstd - Plng/bldg/code/fire Mar	78,544	110,851	116,240	116,240	116,363	0.1%
Municipal Policing	6,562,827	6,754,572	7,131,058	7,131,058	6,973,886	(2.2%)
911 Enhancement Fee	566,010	568,585	428,450	617,450	499,035	16.5%
Duck Key Security District	1,694	1,024	3,650	3,650	2,250	(38.4%)
Misc Special Revenue Fund	562,849	568,041	691,138	1,118,872	662,952	(4.1%)
Law Enforcement Trust (600)	164,024	84,362	300,760	515,234	294,118	(2.2%)
Court Facilities Fees Trust (602)	140,234	90,446	623,802	273,802	425,090	(31.9%)
Marathon Municipal Service Taxing Unit	2	200	1,258	1,258	10	(99.2%)
Bay Point Wastewater Municipal Service Taxing Unit	-	-	2,488	2,488	-	(100.0%)
Big Coppitt Wastewater Municipal Service Taxing Unit	1,040	1,000	1,857	1,857	-	(100.0%)
Key Largo Wastewater Municipal Service Taxing Unit	36	41	787	787	-	(100.0%)
Stock Island Wastewater MSTU	1,000	1,000	7,549	7,549	1,410	(81.3%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	18	5,312	5,312	-	(100.0%)
Conch Key Municipal Service Taxing Unit	32	-	103	103	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	-	-	621	621	-	(100.0%)
Duck Key Municipal Service Taxing Unit	-	-	4,508	4,508	60	(98.7%)
Clerks Rev Note, Capital	-	-	-	100,000	100,000	-
Total Revenue	64,890,613	64,043,732	67,755,556	68,411,603	67,296,077	(0.7%)

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Clerk of Courts	108.00	97.00	97.00	97.00	-
Monroe County Sheriff	497.00	472.50	462.50	462.50	-
Tax Collector	64.00	64.00	64.00	64.00	-
Property Appraiser	52.00	52.00	52.00	52.00	-
Supervisor of Elections	11.00	11.00	11.00	11.00	-
State Attorney	1.00	1.00	1.00	1.00	-
Public Defender	2.00	2.00	2.00	2.00	-
Judicial Administration	24.00	24.00	25.63	25.63	-
Total Full-Time FTE	759.00	723.50	715.13	715.13	-
Total FTE	759.00	723.50	715.13	715.13	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials
Clerk of Courts

Services Provided

The Clerk of the Circuit Court is an elected office established by the Florida Constitution. The duties of the office are provided by the Constitution, by acts of the Florida Legislature, and by order of the Court.

The Florida Constitution provides that the Clerk of the Circuit Court shall be: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-officio Clerk to the Board of County Commissioners.

Revision 7 to Article V of the Constituion of the State of Florida, HB113A of 2003 and SB2962 of 2004 requires that the budget of the Clerk of the Circuit Cour for court-related functions must be supported by fines, fees and service charges. The statutes also delineate court-related costs, whcih are the responsibility of the County, costs that must be supported by fines, fees and service charges, and create a mechanism for funding Clerks of Court who project a deficit in funding necessary to support court-related functions.

Funding for the budgets of the Clerk of the Circuit Court, as ex-officio Clerk to the Board of County Commissioners, Management Information Systems, Records Management and court-related costs that remain the responsibility of the County is budgeted in the General Revenue of the County.

The budgets of the Clerk of the Circuit and County courts for court-related functions are contained in the Clerk's General Revenue Fund and Clerk's Fine and Forfeiture Fund.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Interfund Transfers	3,308,826	3,189,678	3,341,349	3,341,349	3,293,043	(1.4%)
Total Budget	3,308,826	3,189,678	3,341,349	3,341,349	3,293,043	(1.4%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	3,308,826	3,189,678	3,341,349	3,341,349	3,293,043	(1.4%)
Total Revenue	3,308,826	3,189,678	3,341,349	3,341,349	3,293,043	(1.4%)
Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance	
Authorized Positions	108.00	97.00	97.00	97.00	-	
Total FULL-TIME FTE	108.00	97.00	97.00	97.00	-	
Total FTE	108.00	97.00	97.00	97.00	-	

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Elected Officials
Court Services Network System**

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	-	-	-	100,000	100,000	-
Total Budget	-	-	-	100,000	100,000	- %
<hr/>						
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Clerks Rev Note, Capital	-	-	-	100,000	100,000	-
Total Revenue	-	-	-	100,000	100,000	- %

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials
Communications

Mission Statement

The Monroe County Emergency Communication's Department provides maintenance, planning, engineering, procurement, protocol and installation of all communication systems for the Department under the Board of County Commissioners and the Sheriff's Department. The Department strives to provide consistent dependable wireless communications for the daily routine communications needed to provide services to Monroe County. The Department maintains high standards with redundant facilities to assure the necessary emergency communications required by emergency services in protecting the life and property of Monroe County citizens and visitors.

Services Provided

- Provide 24/7 emergency radio system maintenance and repair for all County systems to and including the Sheriff's Department.
- Provide radio system design, construction, and support.
- Maintain County infrastructure of towers and radio facilities.
- Provide Countywide 911 coordination, budgeting, maintenance, planning and enhancement programs.
- Provide law enforcement calibration, maintenance and support of radar equipment.
- Provide maintenance and support the Public Safety Dispatch centers.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	740,395	727,864	428,450	792,450	499,035	16.5%
Total Budget	740,395	727,864	428,450	792,450	499,035	16.5%
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
911 Enhancement Fee	566,010	568,585	428,450	617,450	499,035	16.5%
Misc Special Revenue Fund	174,385	159,279	-	175,000	-	-
Total Revenue	740,395	727,864	428,450	792,450	499,035	16.5%

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Elected Officials
Impact Fees Police Facilities**

Services Provided

Funds are used solely for the purpose of capital expansion of police facilities in Monroe County, including but not limited to:

- 1) Design and construction plan preparation;
- 2) Land acquisition;
- 3) Acquisition of new patrol cars; and
- 4) Acquisition of jail facilities.

The funds shall not be used to maintain existing police facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available funding. Impact Fee Police Facilities Fund 134 budgets are also listed under the Capital Plan.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Capital Outlay Expenditures	-	-	78,584	78,584	80,944	3.0%
Total Budget	-	-	78,584	78,584	80,944	3.0%
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Impact Fees Fund - Police Fac	-	-	78,584	78,584	80,944	3.0%
Total Revenue	-	-	78,584	78,584	80,944	3.0%

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials
Monroe County Sheriff

Mission Statement

Partnering with our community to provide exceptional service and safety in the Florida Keys.

Services Provided

Law Enforcement and Operations

Road Patrol and traffic Enforcement

K-9 Unit

Special Weapons and Tactics Team (S.W.A.T.)

Dive Team

Special Investigations (Narcotics and Homicide investigations along with Crimes Against Women and Children)

Community Relations

Crime Watch

Crime Prevention

Public Information/Media Relations and Web Site Management

School Resource Officers

Juvenile Programs (Teen Court, IDDS, and Explorer/Cadets)

Corrections

Legal Division

Professional Standards

Internal Affairs

Administration

Major Variances

The requested Public Safety Budget for fiscal year 2011-2012 is \$41,359,061. This represents a decrease of \$317,260 over the previous year and is \$914,931 less than the budget for fiscal year 2005/2006.

This budget includes:

An average increase of 4.2% for bargaining unit members. Under this plan, the most junior deputies would get larger increases and the more senior deputies would see little to no increases.

A 5% cost of living increase for all non-bargaining unit personnel. This group has not received a salary increase since fiscal year 2006/2007. Since that time the cost of living, as measure by the Consumer Price Index, has increased 11.45%.

An \$85,602 increase in our operating supplies budget. The additional funds are needed for increases in our fleet maintenance costs (\$45,000) and equipment/training for the SWAT, Bomb and Dive teams (\$40,000).

A \$6,000 increase in our capital budget under the City of Marathon's police services contract.

Th budget request for the Trauma Star program for fiscal year 2011-2012 is \$1,352,059, a decrease of \$1,989 over last year. The budget request for the Emergency Communications Department for fiscal year 2011-2012 is \$404,349, a decrease of \$2,081 over the previous year.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	30,983,811	30,243,338	31,424,485	31,426,485	31,457,374	0.1%
Operating Expenditures	15,814,189	16,207,228	16,296,773	16,395,116	16,151,729	(0.9%)
Capital Outlay Expenditures	559,322	559,322	559,322	559,322	559,322	-
Total Budget	47,357,322	47,009,888	48,280,580	48,380,923	48,168,425	(0.2%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Fine & Forfeiture Fund	40,873,552	40,395,571	41,351,665	41,424,221	41,368,624	-
Municipal Policing	6,447,067	6,586,530	6,928,915	6,928,915	6,799,801	(1.9%)
Misc Special Revenue Fund	36,704	27,787	-	27,787	-	-
Total Revenue	47,357,322	47,009,888	48,280,580	48,380,923	48,168,425	(0.2%)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials
Monroe County Sheriff

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Authorized Positions	497.00	472.50	462.50	462.50	-
Total FULL-TIME FTE	497.00	472.50	462.50	462.50	-
Total FTE	497.00	472.50	462.50	462.50	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Elected Officials
LEEA**

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	-
Total Budget	75,000	75,000	75,000	75,000	75,000	-
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Fine & Forfeiture Fund	75,000	75,000	75,000	75,000	75,000	-
Total Revenue	75,000	75,000	75,000	75,000	75,000	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Elected Officials
Law Enforcement Trust**

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	164,024	84,362	300,760	515,234	294,118	(2.2%)
Total Budget	164,024	84,362	300,760	515,234	294,118	(2.2%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Law Enforcement Trust (600)	164,024	84,362	300,760	515,234	294,118	(2.2%)
Total Revenue	164,024	84,362	300,760	515,234	294,118	(2.2%)

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials
Tax Collector

Mission Statement

We are committed to providing the citizens of Monroe County and the local and state agencies for which we collect taxes with courteous, professional, accurate and efficient service, while providing an environment conducive to the professional and personal growth of the Tax Collector's employees.

Services Provided

Collection of ad valorem taxes, non-ad valorem taxes, motor vehicle and vessel registration and title applications, collection of sales tax, issuance of hunting and fishing licenses, driver licenses, local business tax, and collection of tourist development taxes.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	493,863	491,003	619,120	619,120	563,289	(9.0%)
Operating Expenditures	4,499,178	4,578,062	4,911,002	4,911,002	4,883,853	(0.6%)
Total Budget	4,993,041	5,069,066	5,530,122	5,530,122	5,447,142	(1.5%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	4,618,536	4,632,889	4,900,000	4,900,000	4,961,967	1.3%
Fire & Ambulance District 1 L&M Key	251,987	257,477	386,989	386,989	298,405	(22.9%)
Mstd - PIng/bldg/code/fire Mar	47,983	69,574	75,000	75,000	75,000	- %
Municipal Policing	70,732	105,843	140,000	140,000	108,040	(22.8%)
Duck Key Security District	1,694	1,024	3,650	3,650	2,250	(38.4%)
Marathon Municipal Service Taxing Unit	2	200	1,258	1,258	10	(99.2%)
Bay Point Wastewater Municipal Service Taxing Unit	-	-	2,488	2,488	-	(100.0%)
Big Coppitt Wastewater Municipal Service Taxing Unit	1,040	1,000	1,857	1,857	-	(100.0%)
Key Largo Wastewater Municipal Service Taxing Unit	36	41	787	787	-	(100.0%)
Stock Island Wastewater MSTU	1,000	1,000	7,549	7,549	1,410	(81.3%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	18	5,312	5,312	-	(100.0%)
Conch Key Municipal Service Taxing Unit	32	-	103	103	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	-	-	621	621	-	(100.0%)
Duck Key Municipal Service Taxing Unit	-	-	4,508	4,508	60	(98.7%)
Total Revenue	4,993,041	5,069,066	5,530,122	5,530,122	5,447,142	(1.5%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Authorized Positions	64.00	64.00	64.00	64.00	-
Total FULL-TIME FTE	64.00	64.00	64.00	64.00	-
Total FTE	64.00	64.00	64.00	64.00	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials
Property Appraiser

Services Provided

The Monroe County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.

The Property Appraiser also:

- Tracks ownership changes,
- Maintains maps of parcel boundaries
- Keeps descriptions of buildings and property characteristics up to date,
- Accepts and approves applications from individuals eligible for exemptions and other forms of property tax relief,
- Analyze trends in sales prices, construction costs, and rents to best estimate the value of assessable property.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	470,676	466,063	546,896	546,896	554,184	1.3%
Operating Expenditures	3,339,223	3,206,562	3,712,637	3,712,637	3,317,644	(10.6%)
Total Budget	3,809,899	3,672,626	4,259,533	4,259,533	3,871,828	(9.1%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	3,571,991	3,412,997	4,000,139	4,000,139	3,589,302	(10.3%)
Fire & Ambulance District 1 L&M Key	162,317	156,152	156,011	156,011	175,118	12.2%
Mstd - PIng/bldg/code/fire Mar	30,561	41,277	41,240	41,240	41,363	0.3%
Municipal Policing	45,029	62,199	62,143	62,143	66,045	6.3%
Total Revenue	3,809,899	3,672,626	4,259,533	4,259,533	3,871,828	(9.1%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Authorized Positions	52.00	52.00	52.00	52.00	-
Total FULL-TIME FTE	52.00	52.00	52.00	52.00	-
Total FTE	52.00	52.00	52.00	52.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Elected Officials
Supervisor of Elections**

Mission Statement

Website: www.keys-elections.org

Major Variances

Two additional elections: January 2012 Presidential Preference Election and August 2012 Primary Election

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	102,024	107,901	116,108	116,291	116,362	0.2%
Operating Expenditures	1,422,245	1,301,440	1,564,299	1,564,299	1,782,711	14.0%
Total Budget	1,524,269	1,409,341	1,680,407	1,680,590	1,899,073	13.0%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,524,269	1,409,341	1,680,407	1,680,590	1,899,073	13.0%
Total Revenue	1,524,269	1,409,341	1,680,407	1,680,590	1,899,073	13.0%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Authorized Positions	11.00	11.00	11.00	11.00	-
Total FULL-TIME FTE	11.00	11.00	11.00	11.00	-
Total FTE	11.00	11.00	11.00	11.00	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials
State Attorney

Mission Statement

Within the 16th Judicial Circuit Court, the State Attorney prosecutes or defends all law suits, applications, or motions, civil or criminal, in which the state is a party to. The State Attorney is an elected position and serves a term of 4 years as described by Florida Statutes 27.01-27.367.

Website address: www.keyssao.org

Major Variances

The County provides an expenditure budget based on the State Attorney's request that is necessary for the proper and efficient function of his office.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	58,072	58,756	60,032	60,032	60,203	0.3%
Operating Expenditures	272,668	296,660	292,698	292,698	292,751	- %
Capital Outlay Expenditures	17,900	14,127	366,974	417,916	366,841	- %
Total Budget	348,640	369,543	719,704	770,646	719,795	- %

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	304,691	295,816	344,704	344,704	344,795	- %
Misc Special Revenue Fund	43,949	73,727	375,000	425,942	375,000	- %
Total Revenue	348,640	369,543	719,704	770,646	719,795	- %

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials
Public Defender

Mission Statement

In accordance with Florida Statutes 27.40-27.61, the Public Defender represents indigent persons charged with criminal offenses in Circuit, County, Juvenile and Appeals Court. The position of Public Defender is an elected position and serves a term of 4 years. The Public Defender has three office locations in Monroe County; Key West, Marathon and Plantation Key.

Major Variances

The County provides an expenditure budget based on the Public Defender's request that is necessary for proper and efficient functions of their offices.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	140,855	136,320	139,551	139,551	139,971	0.3%
Operating Expenditures	445,443	441,158	396,773	438,473	424,307	6.9%
Capital Outlay Expenditures	2,172	-	14,500	34,115	14,500	- %
Total Budget	588,471	577,478	550,824	612,139	578,778	5.1%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	498,023	508,438	540,968	540,968	568,922	5.2%
Misc Special Revenue Fund	90,447	69,040	9,856	71,171	9,856	- %
Total Revenue	588,471	577,478	550,824	612,139	578,778	5.1%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	2.00	2.00	2.00	2.00	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Elected Officials
Judicial Administration

Mission Statement

The mission of the judicial branch is to protect rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes.

Vision of the Florida Judicial Branch

Justice in Florida will be accessible, fair, effective, responsive and accountable.

To be accessible, the Florida justice system will be convenient, understandable, timely and affordable to everyone.

To be fair, it will respect the dignity of every person, regardless of race, class, gender or other characteristic, apply the law appropriately to the circumstances of individual cases, and include judges and court staff that reflect the community's diversity.

To be effective, it will uphold the law and apply rules and procedures consistently; and in a timely manner, resolve cases with finality and provide enforceable decisions.

To be responsive, it will anticipate and respond to the needs of all members of society, and provide a variety of dispute resolution methods.

To be accountable, the Florida justice system will use public resources efficiently, and in a way that the public can understand.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,334,333	1,356,920	1,436,339	1,435,923	1,419,204	(1.2%)
Operating Expenditures	420,446	297,312	278,450	286,853	281,724	1.2%
Capital Outlay Expenditures	14,972	20,379	600,000	271,899	400,000	(33.3%)
Total Budget	1,769,751	1,674,612	2,314,789	1,994,676	2,100,928	(9.2%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,564,737	1,483,282	1,530,159	1,532,259	1,515,710	(0.9%)
Fine & Forfeiture Fund	40,736	23,158	50,000	50,000	50,000	- %
Governmental Fund Type Grants	17,655	23,792	-	-	-	- %
Misc Special Revenue Fund	6,388	53,933	110,828	138,615	110,128	(0.6%)
Court Facilities Fees Trust (602)	140,234	90,446	623,802	273,802	425,090	(31.9%)
Total Revenue	1,769,751	1,674,612	2,314,789	1,994,676	2,100,928	(9.2%)

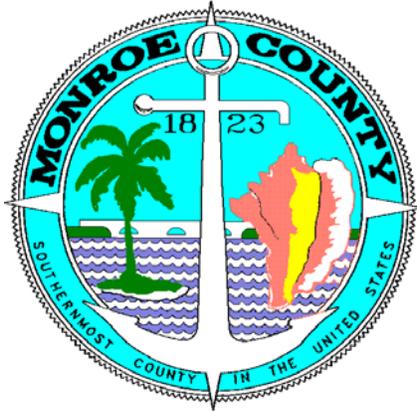
Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Authorized Positions	24.00	22.00	23.63	23.63	-
Service - Maintenance	-	2.00	2.00	2.00	-
Total Full-Time FTE	24.00	24.00	25.63	25.63	-
Total FTE	24.00	24.00	25.63	25.63	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Elected Officials
Court Reporting Services**

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	159,506	170,049	159,254	195,531	150,968	(5.2%)
Capital Outlay Expenditures	51,470	14,226	36,200	84,826	17,000	(53.0%)
Total Budget	210,976	184,275	195,454	280,357	167,968	(14.1%)
<hr/>						
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Misc Special Revenue Fund	210,976	184,275	195,454	280,357	167,968	(14.1%)
Total Revenue	210,976	184,275	195,454	280,357	167,968	(14.1%)



APPOINTED OFFICIALS & BOARDS

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

County Administrator



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

County Administrator

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	526,228	523,330	527,499	527,499	527,869	0.1%
Operating Expenditures	30,839	28,529	36,089	36,089	49,907	38.3%
Total Budget	557,067	551,860	563,588	563,588	577,776	2.5%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
County Administrator	557,067	551,860	563,588	563,588	577,776	2.5%
Total Budget	557,067	551,860	563,588	563,588	577,776	2.5%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	557,067	551,860	563,588	563,588	577,776	2.5%
Total Revenue	557,067	551,860	563,588	563,588	577,776	2.5%

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
County Administrator	4.00	4.00	4.00	4.00	-
Total Full-Time FTE	4.00	4.00	4.00	4.00	-
Total FTE	4.00	4.00	4.00	4.00	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

County Administrator
County Administrator

Mission Statement

Direct the implementation of Board of County Commissioner's (BOCC) policies to the operating units of County government as prescribed by the Administrative Code.

Advisory Board

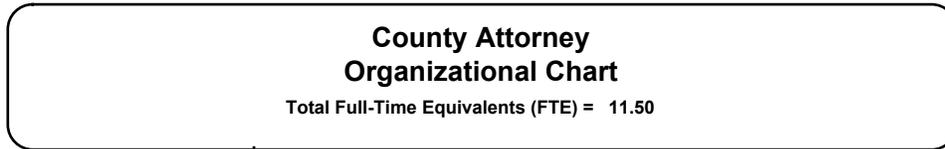
Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	526,228	523,330	527,499	527,499	527,869	0.1%
Operating Expenditures	30,839	28,529	36,089	36,089	49,907	38.3%
Total Budget	557,067	551,860	563,588	563,588	577,776	2.5%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	557,067	551,860	563,588	563,588	577,776	2.5%
Total Revenue	557,067	551,860	563,588	563,588	577,776	2.5%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	3.00	3.00	3.00	3.00	-
Total Full-Time FTE	4.00	4.00	4.00	4.00	-
Total FTE	4.00	4.00	4.00	4.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

County Attorney



**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

County Attorney

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,113,373	1,187,124	1,266,429	1,266,429	1,269,369	0.2%
Operating Expenditures	252,398	194,649	354,142	356,151	604,205	70.6%
Capital Outlay Expenditures	31,810	34,390	39,500	37,491	38,750	(1.9%)
Total Budget	1,397,581	1,416,162	1,660,071	1,660,071	1,912,324	15.2%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
County Attorney	1,397,581	1,416,162	1,660,071	1,660,071	1,912,324	15.2%
Total Budget	1,397,581	1,416,162	1,660,071	1,660,071	1,912,324	15.2%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,033,440	996,569	1,132,325	1,132,325	1,417,404	25.2%
Mstd - Plng/bldg/code/fire Mar	364,141	419,593	527,746	527,746	494,920	(6.2%)
Total Revenue	1,397,581	1,416,162	1,660,071	1,660,071	1,912,324	15.2%

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
County Attorney	10.75	10.75	11.50	11.50	-
Total Full-Time FTE	10.75	10.75	11.50	11.50	-
Total FTE	10.75	10.75	11.50	11.50	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

County Attorney
County Attorney

Mission Statement

To provide legal advice and, as appropriate, legal representation to the Board of County Commissioners, the County Administrator and key staff, constitutional officers if so requested, and other boards, commissions, and agencies as directed by the Board of County Commissioners.

Services Provided

1. Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.
2. Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of The Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.
3. Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; application of Federal and State regulations affecting the County, and the Florida Public Records Law and Florida Sunshine Law.
4. Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

Major Variances

\$250,000 has been budgeted for the FEMA/Biological Opinion litigation, that the BOCC contracted with Hogan Lovells, US, LLP, a DC firm, to address.

Advisory Board

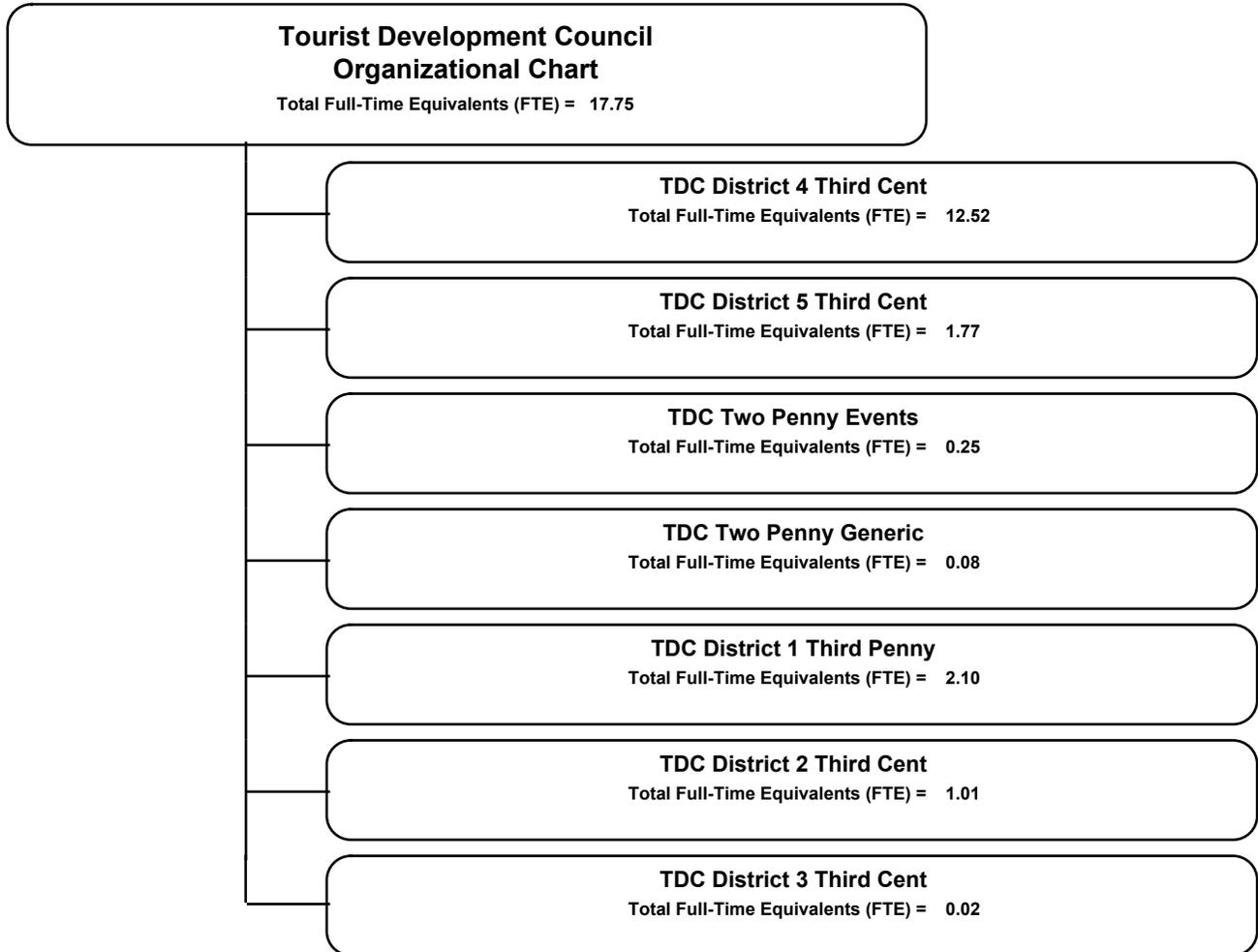
Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,113,373	1,187,124	1,266,429	1,266,429	1,269,369	0.2%
Operating Expenditures	252,398	194,649	354,142	356,151	604,205	70.6%
Capital Outlay Expenditures	31,810	34,390	39,500	37,491	38,750	(1.9%)
Total Budget	1,397,581	1,416,162	1,660,071	1,660,071	1,912,324	15.2%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	1,033,440	996,569	1,132,325	1,132,325	1,417,404	25.2%
Mstd - Plng/bldg/code/fire Mar	364,141	419,593	527,746	527,746	494,920	(6.2%)
Total Revenue	1,397,581	1,416,162	1,660,071	1,660,071	1,912,324	15.2%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	2.00	2.00	2.00	2.00	-
Officials & Administrators	2.00	2.00	6.50	6.50	-
Paraprofessionals	1.00	1.00	1.00	1.00	-
Professionals	4.75	4.75	2.00	2.00	-
Other	1.00	1.00	-	-	-
Total Full-Time FTE	10.75	10.75	11.50	11.50	-
Total FTE	10.75	10.75	11.50	11.50	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Tourist Development Council



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Tourist Development Council

Mission Statement

The mission of the Monroe County Tourist Development Council is to set an overall direction for the Monroe County tourism marketing effort in a manner that will assure long-term sustained growth in tourism revenues while also guaranteeing the sustainability and improvement of our product, including both our man-made and natural resources, and improvements to the quality of life of our residents.

Website: www.fl-keys.com

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	284,832	288,594	308,258	308,258	290,260	(5.8%)
Operating Expenditures	17,127,633	18,701,261	26,946,437	28,025,519	31,628,853	17.4%
Capital Outlay Expenditures	-	8,094	5,000	2,164	7,000	40.0%
Total Budget	17,412,465	18,997,949	27,259,695	28,335,941	31,926,113	17.1%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC District 1 Third Penny	4,152,916	4,870,393	7,354,125	7,562,568	10,190,200	38.6%
TDC District 2 Third Cent	452,242	577,061	620,879	642,532	650,190	4.7%
TDC District 3 Third Cent	602,614	1,373,876	2,007,275	2,060,509	1,989,082	(0.9%)
TDC District 4 Third Cent	1,076,140	1,108,047	1,909,453	1,956,433	1,488,423	(22.0%)
TDC District 5 Third Cent	1,003,782	1,277,123	1,703,585	1,755,939	1,389,801	(18.4%)
TDC Special Projects	476,131	346,268	657,433	657,433	618,392	(5.9%)
TDC Two Penny Events	2,884,412	2,955,685	4,391,561	4,617,322	4,776,799	8.8%
TDC Two Penny Generic	6,764,230	6,489,498	8,615,384	9,083,204	10,823,226	25.6%
Total Budget	17,412,465	18,997,949	27,259,695	28,335,941	31,926,113	17.1%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC District Two Penny	3,360,543	3,301,952	5,048,994	5,274,755	5,395,191	6.9%
TDC Admin & Promo 2 Cent	6,764,230	6,489,498	8,615,384	9,083,204	10,823,226	25.6%
TDC District 1 Third Cent	4,152,916	4,870,393	7,354,125	7,562,568	10,190,200	38.6%
TDC District 2 Third Cent	452,242	577,061	620,879	642,532	650,190	4.7%
TDC District 3 Third Cent	602,614	1,373,876	2,007,275	2,060,509	1,989,082	(0.9%)
TDC District 4 Third Cent	1,076,140	1,108,047	1,909,453	1,956,433	1,488,423	(22.0%)
TDC District 5 Third Cent	1,003,782	1,277,123	1,703,585	1,755,939	1,389,801	(18.4%)
Total Revenue	17,412,465	18,997,949	27,259,695	28,335,941	31,926,113	17.1%

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
TDC District 4 Third Cent	12.52	12.52	12.52	12.52	-
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	-
TDC Two Penny Events	0.16	0.16	0.25	0.25	-
TDC Two Penny Generic	0.17	0.17	0.08	0.08	-
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	-
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	-
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	17.75	17.75	17.75	17.75	-
Total FTE	17.75	17.75	17.75	17.75	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 4 Third Cent**

Mission Statement

The geographical boundaries for District IV included the area between the Long Key Bridge and Mile Marker 90.939.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Mad Dog Mandish Fishing Class, and Islamorada Chili Cookoff
- Brick & Mortar projects including beach cleaning and trash removal

Major Variances

Reallocation of promotional and advertising funds.

Advisory Board

- DAC (District Advisory Committee) District 4

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,934	2,146	2,418	2,418	2,411	(0.3%)
Operating Expenditures	1,074,206	1,105,901	1,907,035	1,954,015	1,486,012	(22.1%)
Total Budget	1,076,140	1,108,047	1,909,453	1,956,433	1,488,423	(22.0%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC District 4 Third Cent	1,076,140	1,108,047	1,909,453	1,956,433	1,488,423	(22.0%)
Total Revenue	1,076,140	1,108,047	1,909,453	1,956,433	1,488,423	(22.0%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Authorized Positions	12.50	12.50	12.50	12.50	-
Officials & Administrators	-	-	0.02	0.02	-
Professionals	0.02	0.02	-	-	-
Total Full-Time FTE	12.52	12.52	12.52	12.52	-
Total FTE	12.52	12.52	12.52	12.52	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 5 Third Cent**

Mission Statement

The geographical boundaries of District V include the areas between Mile Marker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Orange Bowl Winter Training, Key Largo Food & Wine Festival, and Key Largo Stone Crab & Seafood Festival
- Brick & Mortar projects including Harry Harris Park utilities and cleaning

Major Variances

Reallocation of promotional and advertising funds.
Reduction of Special Event allocations.

Advisory Board

- DAC (District Advisory Committee) District 5

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	84,395	84,056	89,225	89,225	79,215	(11.2%)
Operating Expenditures	919,387	1,193,067	1,614,360	1,666,714	1,310,586	(18.8%)
Total Budget	1,003,782	1,277,123	1,703,585	1,755,939	1,389,801	(18.4%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC District 5 Third Cent	1,003,782	1,277,123	1,703,585	1,755,939	1,389,801	(18.4%)
Total Revenue	1,003,782	1,277,123	1,703,585	1,755,939	1,389,801	(18.4%)

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Officials & Administrators	-	-	0.02	0.02	-
Paraprofessionals	-	-	1.75	1.75	-
Service - Maintenance	1.75	1.75	-	-	-
Professionals	0.02	0.02	-	-	-
Total Full-Time FTE	1.77	1.77	1.77	1.77	-
Total FTE	1.77	1.77	1.77	1.77	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Tourist Development Council
TDC Two Penny Events**

Services Provided

Financial assistance for cultural, fishing, diving and other countywide events.

Major Variances

Increased allocation for cultural, fishing and diving events.

Advisory Board

- Tourist Development Council
- TDC Advisory Committees

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	15,515	17,270	30,209	30,209	30,123	(0.3%)
Operating Expenditures	2,868,896	2,938,414	4,361,352	4,587,113	4,746,676	8.8%
Total Budget	2,884,412	2,955,685	4,391,561	4,617,322	4,776,799	8.8%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC District Two Penny	2,884,412	2,955,685	4,391,561	4,617,322	4,776,799	8.8%
Total Revenue	2,884,412	2,955,685	4,391,561	4,617,322	4,776,799	8.8%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Officials & Administrators	-	-	0.25	0.25	-
Professionals	0.16	0.16	-	-	-
Total Full-Time FTE	0.16	0.16	0.25	0.25	-
Total FTE	0.16	0.16	0.25	0.25	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Tourist Development Council
TDC Special Projects**

Services Provided

Funding for 18 events throughout the Keys.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Operating Expenditures	476,131	346,268	657,433	657,433	618,392	(5.9%)
Total Budget	476,131	346,268	657,433	657,433	618,392	(5.9%)

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC District Two Penny	476,131	346,268	657,433	657,433	618,392	(5.9%)
Total Revenue	476,131	346,268	657,433	657,433	618,392	(5.9%)

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Tourist Development Council
TDC Two Penny Generic**

Services Provided

Administrative services and operations of the TDC.
Funding for Monroe Council of the Arts.
Sales & Marketing
Market Research
Ad Campaigns

Major Variances

Increased funding for promotional advertising.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	16,485	18,042	9,667	9,667	9,640	(0.3%)
Operating Expenditures	6,747,745	6,463,361	8,600,717	9,071,373	10,806,586	25.6%
Capital Outlay Expenditures	-	8,094	5,000	2,164	7,000	40.0%
Total Budget	6,764,230	6,489,498	8,615,384	9,083,204	10,823,226	25.6%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC Admin & Promo 2 Cent	6,764,230	6,489,498	8,615,384	9,083,204	10,823,226	25.6%
Total Revenue	6,764,230	6,489,498	8,615,384	9,083,204	10,823,226	25.6%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Officials & Administrators	-	-	0.08	0.08	-
Professionals	0.17	0.17	-	-	-
Total Full-Time FTE	0.17	0.17	0.08	0.08	-
Total FTE	0.17	0.17	0.08	0.08	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 1 Third Penny**

Mission Statement

The geographical boundaries of District 1 encompasses the city limits of Key West.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Fantasy Fest, Key West Race Week along with 16 other events held in Key West.
- Brick & Mortar projects including beach cleaning (Higg's and Smather's) and museum utilities and cleaning.
- Beach funds for Higgs Beach.

Major Variances

Increased funding for promotional and advertsing campaigns.
Increased funding for events.

Advisory Board

DAC (District Advisory Committee) District 1

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	112,760	111,428	118,360	118,360	115,613	(2.3%)
Operating Expenditures	4,040,156	4,758,965	7,235,765	7,444,208	10,074,587	39.2%
Total Budget	4,152,916	4,870,393	7,354,125	7,562,568	10,190,200	38.6%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC District 1 Third Cent	4,152,916	4,870,393	7,354,125	7,562,568	10,190,200	38.6%
Total Revenue	4,152,916	4,870,393	7,354,125	7,562,568	10,190,200	38.6%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Officials & Administrators	-	-	0.10	0.10	-
Paraprofessionals	-	-	1.00	1.00	-
Service - Maintenance	2.00	2.00	1.00	1.00	-
Professionals	0.10	0.10	-	-	-
Total Full-Time FTE	2.10	2.10	2.10	2.10	-
Total FTE	2.10	2.10	2.10	2.10	-

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 2 Third Cent**

Mission Statement

The geographical boundaries of District II extend from the city limits of Key West to the west end of the Seven Mile Bridge.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Big Pine and Lower Keys Nautical Flea Market and Big Pine and Lower Keys Island Art Festival.
- Brick & Mortar projects including beach cleaning for Little Duck Key beach. Funds set aside for capital projects.

Advisory Board

DAC (District Advisory Committee) District 2

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	51,810	53,507	55,961	55,961	50,847	(9.1%)
Operating Expenditures	400,431	523,554	564,918	586,571	599,343	6.1%
Total Budget	452,242	577,061	620,879	642,532	650,190	4.7%
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC District 2 Third Cent	452,242	577,061	620,879	642,532	650,190	4.7%
Total Revenue	452,242	577,061	620,879	642,532	650,190	4.7%
Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance	
Officials & Administrators	-	-	0.01	0.01	-	
Skilled Craft Workers	1.00	1.00	1.00	1.00	-	
Professionals	0.01	0.01	-	-	-	
Total Full-Time FTE	1.01	1.01	1.01	1.01	-	
Total FTE	1.01	1.01	1.01	1.01	-	

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

**Tourist Development Council
TDC District 3 Third Cent**

Mission Statement

The geographical boundaries of District III include the area from the west end of the Seven Mile Bridge to the Long Key Bridge.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Conchtoberfest, Original Marathon Seafood Festival, Sombrero Beach Run and Battle in the Bay Dragon Boat Festival.
- Brick & Mortar projects.

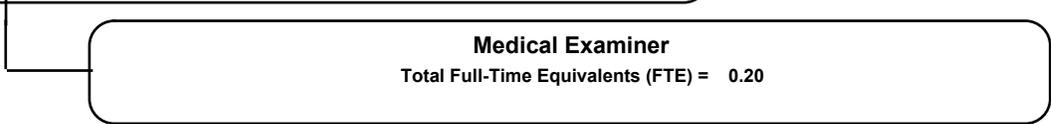
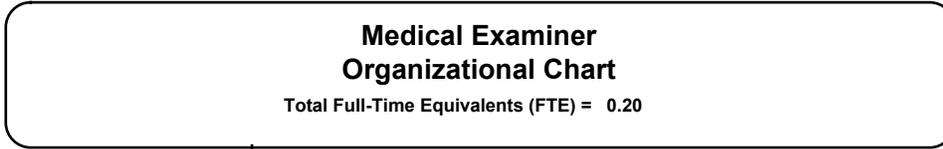
Advisory Board

DAC (District Advisory Committee) District 3

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	1,933	2,146	2,418	2,418	2,411	(0.3%)
Operating Expenditures	600,680	1,371,731	2,004,857	2,058,091	1,986,671	(0.9%)
Total Budget	602,614	1,373,876	2,007,275	2,060,509	1,989,082	(0.9%)
Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
TDC District 3 Third Cent	602,614	1,373,876	2,007,275	2,060,509	1,989,082	(0.9%)
Total Revenue	602,614	1,373,876	2,007,275	2,060,509	1,989,082	(0.9%)
Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance	
Officials & Administrators	-	-	0.02	0.02	-	
Professionals	0.02	0.02	-	-	-	
Total Full-Time FTE	0.02	0.02	0.02	0.02	-	
Total FTE	0.02	0.02	0.02	0.02	-	

**Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan**

Medical Examiner



Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Medical Examiner

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	16,376	16,749	18,435	18,885	32,417	75.8%
Operating Expenditures	560,578	548,553	547,542	547,542	547,555	- %
Capital Outlay Expenditures	4,486	-	-	-	-	- %
Total Budget	581,440	565,302	565,977	566,427	579,972	2.5%

Appropriations by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Medical Examiner	581,440	565,302	565,977	566,427	579,972	2.5%
Total Budget	581,440	565,302	565,977	566,427	579,972	2.5%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	581,440	565,302	565,977	566,427	579,972	2.5%
Total Revenue	581,440	565,302	565,977	566,427	579,972	2.5%

Position Summary by Department	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Medical Examiner	0.18	0.18	0.20	0.20	-
Total Full-Time FTE	0.18	0.18	0.20	0.20	-
Total FTE	0.18	0.18	0.20	0.20	-

Monroe County Board of County Commissioners
Fiscal Year 2012 Adopted Fiscal Plan

Medical Examiner
Medical Examiner

Services Provided

Provide Medical Examiner services to District 16, Monroe County.

Major Variances

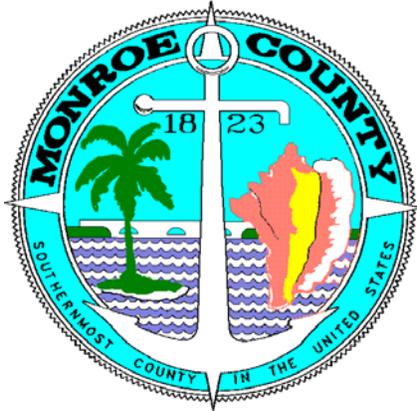
The new Medical Examiner's building was dedicated and opened in the summer of 2008. Operating expenses of the new building are budgeted under Facilities Maintenance.

Advisory Board

Budgetary Cost Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
Personnel Expenditures	16,376	16,749	18,435	18,885	32,417	75.8%
Operating Expenditures	560,578	548,553	547,542	547,542	547,555	- %
Capital Outlay Expenditures	4,486	-	-	-	-	- %
Total Budget	581,440	565,302	565,977	566,427	579,972	2.5%

Revenue Sources	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	FY 2012 Change
General Fund	581,440	565,302	565,977	566,427	579,972	2.5%
Total Revenue	581,440	565,302	565,977	566,427	579,972	2.5%

Position Summary	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted	FY 2012 Variance
Administrative Support	0.09	0.09	0.10	0.10	-
Officials & Administrators	-	0.09	0.10	0.10	-
Technicians	0.09	-	-	-	-
Total Full-Time FTE	0.18	0.18	0.20	0.20	-
Total FTE	0.18	0.18	0.20	0.20	-



CIP & LONG TERM DEBT

Debt Service Budget Summary

Debt Policy

The Board of County Commissioners debt policy is defined by general County ordinance Section 2-241:

“The board is hereby authorized and empowered, in order to carry out the purpose of this article, to borrow money and issue certificates of indebtedness therefor upon such terms and at such rates of interest as the board may deem advisable and in accordance with the provision of article VII section 12 of the Florida Constitution of 1968 and Florida Statutes, chapter 125 and other special and general laws and said certificates of indebtedness may be a charge upon all revenues derived from taxes in that year or may be made payable from budgetary requirements in due course of law, as the board may elect.”

Debt Capacity

The ability of the County to issue debt is a function of: (1) the revenues legally available to pledge as security for the debt; (2) limitations on the collection of that revenue which the bondholder will take into account in determining the principal amount of bonds which could be repaid; and, (3) the market interest rates in effect at the time the debt is issued, together with the length of time for repayment. The debt capacity of the County's non ad valorem revenue base is strong but restricted in practice because the revenues are also used for funding operations.

Annual debt service on Monroe County's direct debt shall not exceed the following annual median ratios for medium size counties published by Moody's Investment Services: debt to operating revenue, debt to assessed valuation, and debt per capita.

Ad Valorem Debt Capacity

Monroe County does not currently use ad valorem debt financing. The Florida Constitution does not limit the amount of ad valorem taxes a county may levy for the payment of bonds authorized by voters' referendum. The County is limited by Article VII, Section 9 of the Florida Constitution to a maximum levy of 10 mills per \$1.00 of the assessed value of real estate and tangible personal property for purposes other than the repayment of voted bonds. The County's countywide millage is below the statutory limit.

There are several different types of debt incurred by cities and counties in Florida, including general obligation debt, revenue debt and other debt including long-term leases and government loans. Following are descriptions of Monroe County's outstanding debt issues:

2003 Revenue Bonds- Revenue bonds issued in 2003 to finance construction of the Marathon Courtroom, Plantation Key Courtroom, Upper Keys Government Center, Big Pine Fire/ EMS, Conch Key Fire/ EMS, Key Largo North Fire, Ocean Reef Fire/ Ambulance Replacement, Tavernier Fire, & Medical Examiner Facility capital projects. These bonds are being repaid from the One Cent Infrastructure Surtax.

2006 Series Key West Airport Variable Rate Revenue Bonds – Variable Rate demand obligations issued during 2006 to finance the construction of the new Key West International Airport Terminal project, are protected from interest rate risk by a rate cap of 5.5% during the construction period. These bonds are being repaid from Passenger Facilities Charges (PFC's) that are charged by the airlines and remitted to the airport. In addition, a major portion of the debt is being repaid out of Federal and State Grants.

Debt Service Budget Summary

2007 Revenue Bonds- Revenue bonds issued in 2007 to finance construction of Big Pine Park, Big Pine Key Fire Station, Conch Key Fire Station, Stock Island Fire Station, Public Works Compound-Rockland Key, Cudjoe Regional Wastewater System and payment obligation to the Key Largo Wastewater Treatment District. These bonds are being repaid from the One Cent Infrastructure Surtax.

Clean Water State Revolving Fund Construction Loan Agreement WW602091- This loan agreement is from the Department of Environmental Protection is being used for the Big Coppitt Key Wastewater Project. This loan is being repaid from the One Cent Infrastructure Surtax and was approved by the BOCC on April 21, 2010.

Refinancing of Debt

Management continually monitors the County's debt portfolio for opportunities to refinance or refund outstanding debt, as market conditions and debt covenants allow, maximizing financing cost savings. In 1993, Monroe County re-financed original revenue bond debt issued in 1983 and 1988. In 1998, Monroe County refinanced the Sales Tax Revenue Bonds – 1991, and in 2002, Monroe County refinanced the Refunding Bonds- 1993 (88), and the Solid Waste Revenue Bonds-1991 (88).

Bond Ratings

Moody's Investors Service grades the investment quality of municipal bonds from the highest quality which is "Aaa" to the lowest credit rating, which is "C". Standard & Poor's and Fitch rating services grades from "AAA" the highest, to "D" which is the lowest. Monroe County bonds have historically been rated "Aaa" and "AAA" from Moody's Investor Service and Standard & Poor's Corporation, respectively. More recently, the Fitch Rating agency of New York affirmed Monroe County's rating as "AA-".

Debt Service Summary by Type

	Principal Amount Issued	Interest & Other Costs	Total Debt Service	9/30/2011 Debt Paid	9/30/2011 Gross Debt Outstanding	9/30/2012 Less Debt Reserves	9/30/2011 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
General Obligation Bonds:									
	\$	-			\$	-	\$	-	N/A
Non Ad-Valorem Supported Debt:									
Infrastructure Sales Surtax Rev, 2003	21,455,000	6,723,576	28,178,576	14,956,471	13,222,105	-	13,222,105	4/1/2018	3.25% to 4.0%
Infrastructure Sales Surtax Rev, 2007	29,415,000	8,308,916	37,723,916	12,525,736	25,198,180	-	25,198,180	4/1/2018	3.76%
Clean Water SRF Loan WW602091	20,000,000	1,741,903	21,741,903	8,661,748	13,080,155	-	13,080,155	4/1/2018	2.71%
Self-Supporting Debt:									
Airport Variable Rate Rev Bonds, 2006	30,455,000				13,664,440	0	13,664,440	10/1/2035	5.5% or less
Total	\$ 101,325,000				\$ 65,164,880	\$ -	\$ 65,164,880		

Debt Service Schedule

Bond Year	Infrastructure Sales Surtax Series 2003			Key West Airport Series 2006* Variable Rate Demand Obligations		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	1,445,000	407,105	1,852,105	410,000	1,522,370	1,932,370
2013	1,505,000	356,203	1,861,203	450,000	1,535,820	1,985,820
2014	1,575,000	301,515	1,876,515	450,000	1,511,070	1,961,070
2015	1,645,000	242,733	1,887,733	450,000	1,486,320	1,936,320
2016	1,720,000	180,050	1,900,050	485,000	1,461,570	1,946,570
2017	1,805,000	111,700	1,916,700	500,000	1,434,895	1,934,895
2018	1,890,000	37,800	1,927,800	560,000	1,407,395	1,967,395
Total	11,585,000	1,637,105	13,222,105	3,305,000	10,359,440	13,664,440

* The debt service schedule for the Key West Airport Series 2006 VRDO is only indicative of the minimum amounts of debt service that we bill required for the repayment of the bonds. A much more dramatic advance repayment schedule is anticipated without penalties, as is common with variable rate debt.

Debt Service Schedule

Bond Year	Infrastructure Sales Surtax Series 2007			Clean Water SRF Loan DEP Agreement #WW602091			Total Debt Service		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	2,775,000	877,555	3,652,555	2,598,955	301,045	2,900,000	\$7,228,955	\$3,108,075	\$10,337,030
2013	2,875,000	769,555	3,644,555	2,627,213	272,787	2,900,000	\$7,457,213	\$2,934,365	\$10,391,578
2014	2,975,000	647,555	3,622,555	2,656,241	243,759	2,900,000	\$7,656,241	\$2,703,899	\$10,360,140
2015	3,080,000	526,455	3,606,455	2,686,062	213,938	2,900,000	\$7,861,062	\$2,469,446	\$10,330,508
2016	3,190,000	401,055	3,591,055	1,296,851	183,304	1,480,155	\$6,691,851	\$2,225,979	\$8,917,830
2017	3,295,000	254,880	3,549,880			0	\$5,600,000	\$1,801,475	\$7,401,475
2018	<u>3,445,000</u>	<u>86,125</u>	<u>3,531,125</u>			0	<u>\$5,895,000</u>	<u>\$1,531,320</u>	<u>\$7,426,320</u>
Total	21,635,000	3,563,180	25,198,180	11,865,322	1,214,833	13,080,155	48,390,322	16,774,558	65,164,880

Capital Projects Plan

Each year, Monroe County devotes a large portion of the budget to capital projects. This large financial investment is required to maintain and expand public facilities and infrastructure. If we fail to maintain our capital stock, our facilities and infrastructure will deteriorate until costly maintenance is required and services are cut. Capital plans are developed in concert with the Monroe County Year 2010 Comprehensive Plan.

The *Capital Projects Plan* is designed to maintain existing infrastructure and accommodate future growth. Each capital project is undertaken to acquire capital assets, defined as new or rehabilitated physical assets that are nonrecurring, have useful lives of more than five years, and are expensive to purchase. Examples of capital projects include construction and rehabilitation of public buildings, major street improvements, parks and recreation projects and acquisition of fire trucks.

Monroe County's *Capital Projects Plan* is a multiyear plan that identifies each proposed capital project to be undertaken, the year in which it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

The *Capital Projects Plan* should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally adopted by the Board of County Commissioners annually each fall. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted.

The basic functions of the *Capital Projects Plan* are described as follows:

Formal mechanism for decision making. The *Capital Projects Plan* provides Monroe County with an orderly process for planning and budgeting for capital needs. Answers to questions about what to build, when to build, and how much to spend are provided.

Link to long-range planning. The *Capital Projects Plan* is developed in concert with the comprehensive land use plan and other long-range, strategic plans. New demands due to changes in population, employment patterns, demographics and land use plans require changes to the community's planning process.

Financial management tool. Decisions must be made about not only what the community needs, but what it can afford. By providing estimates of revenue sources and possible financing mechanisms, projects can be prioritized to ensure that the best use is made of financially constrained capital dollars.

Reporting document. The *Capital Projects Plan* describes proposed projects and communicates to citizens, businesses, and other interested parties Monroe County's capital priorities and expected sources of funds for the projects.

In summary, the *Capital Projects Plan* is designed to guide Monroe County's capital planning process in order to promote financial stability and limit the need for dramatic tax increases or diversions of resources from other programs to make unanticipated capital expenditures.

Fund (s)	Account #	Revenues	Total Project	Total Project Appropriations	FY2011 Estimated Actual	FY2012 Adopted Budget	FY2013 Proposed Budget	FY2014 Proposed Budget	FY2015 Proposed Budget	FY2016 Proposed Budget
102	312***	Total Fuel Taxes			2,080,227	1,945,000	1,945,000	1,945,000	1,945,000	1,945,000
304	312***	Total Discret Sales Tax 1 Cent			15,254,414	14,500,000	14,500,000	14,500,000	14,500,000	14,500,000
130-135	324***	Total Impact Fees			157,057	126,510	125,830	125,830	125,830	125,830
310-311	325***	Total Special Assessments-CAP			782,576	600,000	100,000	100,000	100,000	100,000
102	335***	Total State Shared Fuel Tax			3,355,160	3,421,000	3,421,000	3,421,000	3,421,000	3,421,000
102	344***	Total Services- Transportation			86,350	17,000	17,000	17,000	17,000	17,000
102,130-135,										
304-311	361***	Total Interest			336,484	234,049	178,649	176,499	175,749	175,749
304	362***	Total Rents				10	10	10	10	10
102	364***	Total Disposition of Fixed Assets			10,597	0	0	0	0	0
102	369***	Total Miscellaneous			34,868	40,000	40,000	40,000	40,000	40,000
102, 304, 311	381***	Total Transfer In fm Other Funds			5,475,574	6,570,473	3,152,798	52,798	52,798	52,798
102,130-135,										
304-311	389001	Total Less 5%				(1,044,180)	(1,016,374)	(1,016,268)	(1,016,229)	(1,016,230)
102,130-135,										
304-311	389***	Total Fund Balance Forward				22,848,274	12,117,829	8,288,615	6,921,456	6,921,457
TOTAL REVENUES					27,573,307	49,258,136	34,581,742	27,650,484	26,282,614	26,282,614

Fund	Proj. #	Project Name	Annual							
Physical Environment										
133	30500	Solid Waste Impact Fees	Annual			36,565	36,565	36,565	36,565	36,565
304	PE1101	Long Key Wastewater		700,000	0	700,000				
308	PE0805	Key Largo WW (Less Bond Exp)		19,764,814	16,747,175	1,462,348	153,877	1,401,414		
308	PE0902	Cudjoe Regional Wastewater System		3,700,000	1,839,938	101,937	1,360,062	398,063		
310	Various	Big Coppitt WWW (incl Spx Asst Funds)		34,831,692	31,178,539	824,101	2,829,052			
311	Various	Duck Key WW (incl Spx Asst Funds)		15,198,978	1,970,880	3,921,736	5,014,881	3,989,381	100,700	100,700
Total Physical Environment					51,736,532	6,310,122	10,094,437	5,825,423	137,265	137,265

General Government										
304	CG9810	Marathon Courthouse		1,162,167	263,217	308,940	575,657	74,512		
304	CG0603	Courthouse Renovation		1,104,576	104,576		1,000,000			
307	CE0303	Murray Nelson Govt Ctr (Land CG0305)		14,519,911	14,519,839	72				
307	CE0601	New Judicial Bldg (form.CG9813)		20,644,077	20,015,330	28,747	600,000			
Total General Government					34,902,962	337,759	2,175,657	74,512		

Culture & Recreation										
131		Parks & Rec Impact Fees (All Districts)	Annual			288,217	292,278	292,278	292,278	292,278
131	29515	Dist 1 Park Prjs (Bay Point)		50,000		50,000				
131	29516	Dist 1 Park Prjs (Big Coppitt)		20,000		20,000				
131	29519	Dist 1 Park Prjs (Bernstein)		32,000						
131	29517	Dist 2 Park Prjs (Palm Villa)		25,000		25,000				
132	30000	Library Impact Fees	Annual			637,526	662,526	662,526	662,526	662,526
132	30002	Library Automation Update		175,000	128,703	46,297	25,000			
308	CC0802	Big Pine Park		5,836,569	5,777,169	59,400				
Total Culture & Recreation					5,905,872	105,697	1,045,743	954,804	954,804	954,804

Public Safety										
134	31000	Police Facilites Impact Fees	Annual			80,944	80,944	80,944	80,944	80,944
135		Fire & EMS Impact Fees (All Districts)	Annual			54,020	54,020	54,020	54,020	54,020
135	31506	Dist 1 Fire Hydrants		69,825		59,850				
135	31507	Dist 3 Fire Hydrants		98,000		98,000				
135	31510	KCB Fire Hydrants		15,950		15,950				
304	CP9902	Marathon EOC Design		2,932,245	914,675	2,996	1,746,370	268,204		
304	CP0605	MCSO Hangar Fire Detection		20,000	5,112	14,888				
304	CP0703	MCDC Sprinkler Piping Rplmt		347,575	8,701		338,874			
304	CP0704	MCDC Phased Roof Rplmt		1,280,000		358,869	651,200	269,931		
308	CP0801	Fire Station/EMS- Stock Island		4,605,833	59,188	689,768	3,546,645	310,232		
308	CP0802	Big Pine Key Fire Station		3,727,007	3,726,007	1,000				
308	CP0803	Conch Key Fire Station		2,680,305	180,490	21,079	2,099,814	378,922		
Total Public Safety					4,894,173	1,262,400	8,517,867	1,362,253	134,964	134,964

Human Services										
307	CH0301	Medical Examiner Facility		5,537,297	5,530,931	6,366				
Total Human Service					5,530,931	6,366				

Transportation										
102		Road & Bridge Fund (All Cost Centers)	Annual			3,937,561	8,470,361	8,840,814	8,840,814	8,840,814
130		Roadway Impact Fee (All Districts)	Annual			4,228,277	4,090,745	3,474,627	2,426,106	2,299,012
130	29014	Bike/Shared Use Path		1,800,000		4,066	362,500	0	1,257,500	20,000
130	29012	Truman Ped. Bridge Wideing-Duck Key		950,000		0	150,000	750,000		
130	86519	Bdgt Tsfr to 102-reimburse Key Deer Blvd		761,440		475,574	104,672	41,946	29,021	25,745
Total Transportation					8,169,904	13,178,278	13,107,387	12,553,441	11,185,571	11,185,571

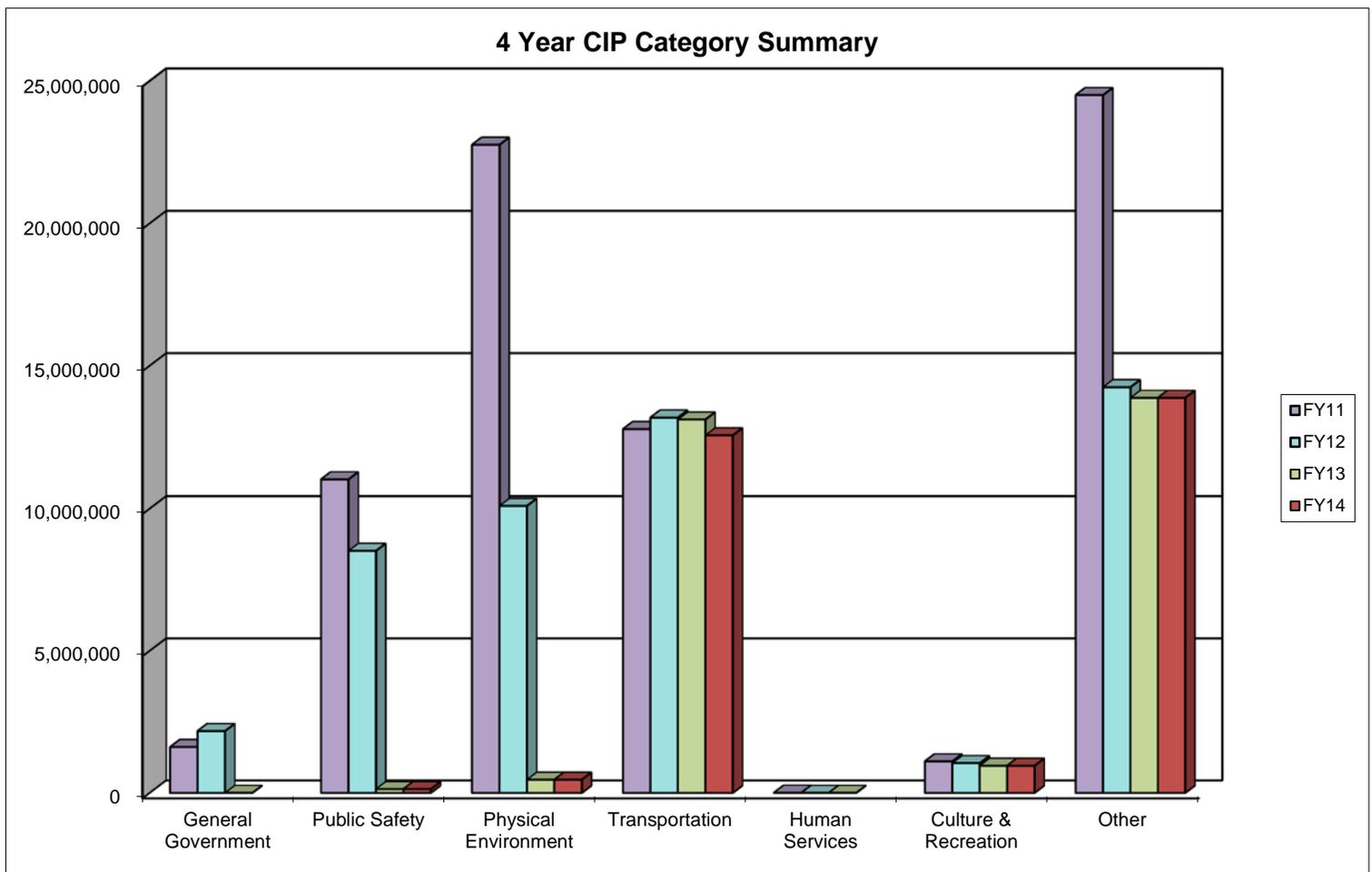
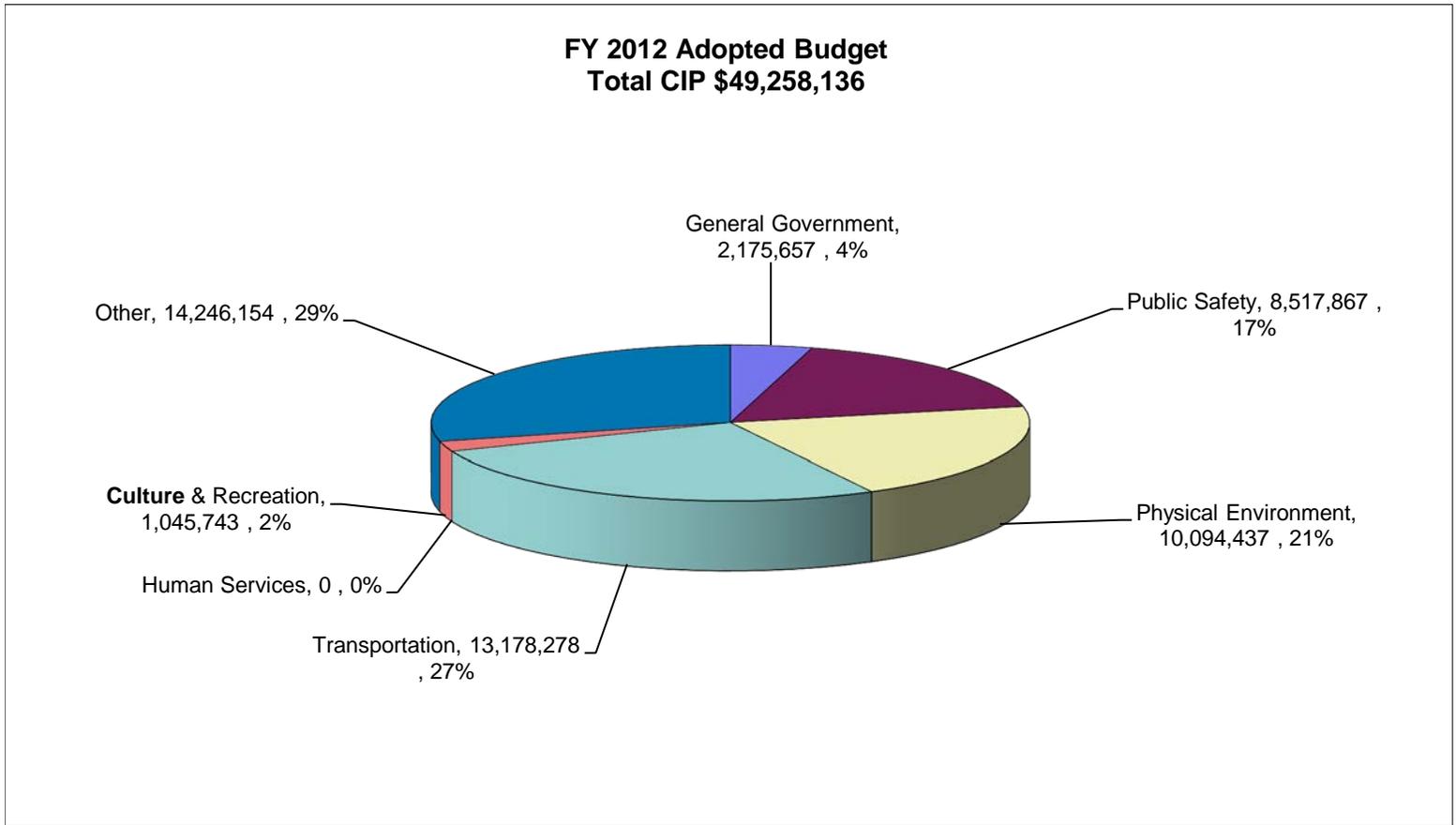
Other										
304		Administrative & Misc.	Annual			645,480	761,684	762,407	763,054	757,554
304	85532	Fund 304 Reserves	Annual				500,000	905,616	4,620,291	1,851,607
304	86502	Debt Service	Annual			8,574,523	8,484,470	8,489,340	8,486,665	11,260,849
304	86502	Transfer to Other CIP Funds	Annual			5,000,000	4,500,000	3,100,000		
Total Other					14,220,003	14,246,154	13,257,363	13,870,010	13,870,010	13,870,010

TOTAL ALL CATEGORIES-APPROPRIATIONS 30,412,251 49,258,136 34,581,742 27,650,484 26,282,614 26,282,614

*Annual budgets for Impact Fees are based on the availability of funds.

**Future Fund 304 Capital Projects will be dedicated to Waste Water Programs for the Lower Keys, due to State DEP deadline estension to 2015.

Capital Projects Overview



Monroe County Board of County Commissioners

Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Road And Bridge Fund

Project Categories	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 102 Road & Bridge County-wide Capital Projects	674,086	1,299,183	1,799,544	1,799,543	1,799,542	1,799,543	8,497,355	9,171,441
Fund 102 Road & Bridge Non-Capital	2,730,374	2,886,979	2,890,469	2,890,474	2,890,473	2,890,474	14,448,869	17,179,243
Fund 102 Road & Bridge Other Appropriations	537,399	4,284,199	4,150,801	4,150,797	4,150,797	4,150,797	20,887,391	21,424,790
Total Project Cost	<u>3,941,859</u>	<u>8,470,361</u>	<u>8,840,814</u>	<u>8,840,814</u>	<u>8,840,812</u>	<u>8,840,814</u>	<u>43,833,615</u>	<u>47,775,474</u>

Means of Financing	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 102 Fuel Taxes	1,346,768	1,945,000	1,945,001	1,944,999	1,945,001	1,944,999	9,725,000	11,071,768
Fund 102 Fund Balance Forward	-	3,161,589	3,583,912	3,583,916	3,566,815	3,583,916	17,480,148	17,480,148
Fund 102 Interest Income	36,540	55,000	55,000	55,000	55,000	55,000	275,000	311,540
Fund 102 Less 5%	-	-273,900	-273,901	-273,901	-274,801	-273,901	-1,370,404	-1,370,404
Fund 102 Misc. Revenue	22,573	40,000	40,002	40,003	30,001	40,003	190,009	212,582
Fund 102 Services-Transportation	55,903	17,000	17,003	17,000	17,000	17,000	85,003	140,906
Fund 102 State Shared Revenues	2,172,181	3,421,000	3,421,000	3,421,000	3,448,999	3,421,000	17,132,999	19,305,180
Fund 102 Transfer In	307,894	104,672	52,797	52,797	52,797	52,797	315,860	623,754
Total Funding	<u>3,941,859</u>	<u>8,470,361</u>	<u>8,840,814</u>	<u>8,840,814</u>	<u>8,840,812</u>	<u>8,840,814</u>	<u>43,833,615</u>	<u>47,775,474</u>

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge County-wide Capital Projects

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
102-22506 Const Gas Tax Projs 80%	58,314	600,000	600,000	600,000	600,000	600,000	3,000,000	3,058,314
102-22507 Const In-house Projs 20%	-	-	500,002	500,002	500,001	500,002	2,000,007	2,000,007
102-22002 County Engineer R & B	270,305	301,600	301,959	301,958	301,958	301,958	1,509,433	1,779,738
102-22503 Local Opt Gas Tax Projects	345,467	397,583	397,583	397,583	397,583	397,583	1,987,915	2,333,382
Total Project Cost	674,086	1,299,183	1,799,544	1,799,543	1,799,542	1,799,543	8,497,355	9,171,441

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 102 Fuel Taxes	230,307	298,324	395,903	395,902	395,904	395,902	1,881,935	2,112,242
Fund 102 Fund Balance Forward	-	484,924	729,505	729,505	726,022	729,505	3,399,461	3,399,461
Fund 102 Interest Income	6,249	8,436	11,196	11,196	11,196	11,196	53,220	59,469
Fund 102 Less 5%	-	-42,011	-55,753	-55,753	-55,936	-55,753	-265,206	-265,206
Fund 102 Misc. Revenue	3,859	6,136	8,144	8,144	6,107	8,144	36,675	40,534
Fund 102 Services-Transportation	9,559	2,608	3,463	3,463	3,463	3,463	16,460	26,019
Fund 102 State Shared Revenues	371,460	524,712	696,340	696,340	702,040	696,340	3,315,772	3,687,232
Fund 102 Transfer In	52,652	16,054	10,746	10,746	10,746	10,746	59,038	111,690
Total Funding	674,086	1,299,183	1,799,544	1,799,543	1,799,542	1,799,543	8,497,355	9,171,441

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge Non-Capital

Projects	Appropriated To Date	FY 2012 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
102-22500 Road Department	2,541,497	2,678,202	2,681,692	2,681,697	2,681,696	2,681,697	13,404,984	15,946,481
102-22504 Street Lighting, Loc Option Gas Tax	188,877	208,777	208,777	208,777	208,777	208,777	1,043,885	1,232,762
Total Project Cost	<u>2,730,374</u>	<u>2,886,979</u>	<u>2,890,469</u>	<u>2,890,474</u>	<u>2,890,473</u>	<u>2,890,474</u>	<u>14,448,869</u>	<u>17,179,243</u>

Current Revenues	Appropriated To Date	FY 2012 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 102 Fuel Taxes	932,854	662,921	635,912	635,912	635,912	635,912	3,206,569	4,139,423
Fund 102 Fund Balance Forward	-	1,077,573	1,171,745	1,171,750	1,166,159	1,171,750	5,758,977	5,758,977
Fund 102 Interest Income	25,310	18,746	17,982	17,982	17,982	17,982	90,674	115,984
Fund 102 Less 5%	-	-93,354	-89,551	-89,551	-89,845	-89,551	-451,852	-451,852
Fund 102 Misc. Revenue	15,637	13,633	13,077	13,077	9,808	13,077	62,672	78,309
Fund 102 Services-Transportation	38,722	5,795	5,557	5,557	5,557	5,557	28,023	66,745
Fund 102 State Shared Revenues	1,504,585	1,165,989	1,118,485	1,118,485	1,127,638	1,118,485	5,649,082	7,153,667
Fund 102 Transfer In	213,266	35,676	17,262	17,262	17,262	17,262	104,724	317,990
Total Funding	<u>2,730,374</u>	<u>2,886,979</u>	<u>2,890,469</u>	<u>2,890,474</u>	<u>2,890,473</u>	<u>2,890,474</u>	<u>14,448,869</u>	<u>17,179,243</u>

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 102 Road & Bridge Other Appropriations

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
102-86501 Budgeted Transfers 102	537,399	904,371	1,583,898	537,399	537,399	537,399	4,100,466	4,637,865
102-85504 Reserves 102	-	3,379,828	2,566,903	3,613,398	3,613,398	3,613,398	16,786,925	16,786,925
Total Project Cost	537,399	4,284,199	4,150,801	4,150,797	4,150,797	4,150,797	20,887,391	21,424,790

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 102 Fuel Taxes	183,607	983,755	913,186	913,185	913,185	913,185	4,636,496	4,820,103
Fund 102 Fund Balance Forward	-	1,599,092	1,682,662	1,682,661	1,674,634	1,682,661	8,321,710	8,321,710
Fund 102 Interest Income	4,981	27,818	25,822	25,822	25,822	25,822	131,106	136,087
Fund 102 Less 5%	-	-138,535	-128,597	-128,597	-129,020	-128,597	-653,346	-653,346
Fund 102 Misc. Revenue	3,077	20,231	18,781	18,782	14,086	18,782	90,662	93,739
Fund 102 Services-Transportation	7,622	8,597	7,983	7,980	7,980	7,980	40,520	48,142
Fund 102 State Shared Revenues	296,136	1,730,299	1,606,175	1,606,175	1,619,321	1,606,175	8,168,145	8,464,281
Fund 102 Transfer In	41,976	52,942	24,789	24,789	24,789	24,789	152,098	194,074
Total Funding	537,399	4,284,199	4,150,801	4,150,797	4,150,797	4,150,797	20,887,391	21,424,790

Monroe County Board of County Commissioners
Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Roadway

Project Categories	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 130 Impact Fees Fund - Roadways	479,639	4,707,917	4,266,573	3,712,628	2,344,757	2,344,757	17,376,632	17,856,271
Total Project Cost	<u>479,639</u>	<u>4,707,917</u>	<u>4,266,573</u>	<u>3,712,628</u>	<u>2,344,757</u>	<u>2,344,757</u>	<u>17,376,632</u>	<u>17,856,271</u>

Means of Financing	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 130 District 1 Impact Fees- Roadway	32,230	27,000	27,000	27,000	27,000	27,000	135,000	167,230
Fund 130 District 2 Impact Fees- Roadway	-	1,500	1,500	1,500	1,500	1,500	7,500	7,500
Fund 130 District 3 Impact Fees- Roadways	2,239	27,000	27,000	27,000	27,000	27,000	135,000	137,239
Fund 130 Fund Balance	439,612	4,645,692	4,204,347	3,652,446	2,285,286	2,285,287	17,073,058	17,512,670
FUND 130 Interest Earned	5,558	10,000	10,000	7,850	7,100	7,100	42,050	47,608
Fund 130 Less 5%	-	-3,275	-3,274	-3,168	-3,129	-3,130	-15,976	-15,976
Total Funding	<u>479,639</u>	<u>4,707,917</u>	<u>4,266,573</u>	<u>3,712,628</u>	<u>2,344,757</u>	<u>2,344,757</u>	<u>17,376,632</u>	<u>17,856,271</u>

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 130 Impact Fees Fund - Roadways

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
130-29000 County-wide Roadway Projects	-	418,862	419,682	450,000	60,844	60,844	1,410,232	1,410,232
130-86519 District 1 Budgeted Transfers-130	475,574	104,672	41,946	29,021	25,745	25,745	227,129	702,703
130-29002 District 2 Roadway Projects	-	772,334	55,727	159,120	212,513	212,513	1,412,207	1,412,207
130-29003 District 3 Roadway Projects	-	2,867,232	2,830,966	1,734,670	1,993,338	1,993,338	11,419,544	11,419,544
130-29004 Key Colony Bch Roadway Projects	-	32,317	32,317	32,317	32,317	32,317	161,585	161,585
130-29012 Truman Pedestrain Bridge- Dist. 2	-	150,000	750,000	50,000	-	-	950,000	950,000
130-29014 US 1 Bayside Shared Use Path- Dist. 3	4,065	362,500	135,935	1,257,500	20,000	20,000	1,795,935	1,800,000
Total Project Cost	479,639	4,707,917	4,266,573	3,712,628	2,344,757	2,344,757	17,376,632	17,856,271

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 130 District 1 Impact Fees- Roadway	32,230	27,000	27,000	27,000	27,000	27,000	135,000	167,230
Fund 130 District 2 Impact Fees- Roadway	-	1,500	1,500	1,500	1,500	1,500	7,500	7,500
Fund 130 District 3 Impact Fees- Roadways	2,239	27,000	27,000	27,000	27,000	27,000	135,000	137,239
Fund 130 Fund Balance	439,612	4,645,692	4,204,347	3,652,446	2,285,286	2,285,287	17,073,058	17,512,670
FUND 130 Interest Earned	5,558	10,000	10,000	7,850	7,100	7,100	42,050	47,608
Fund 130 Less 5%	-	-3,275	-3,274	-3,168	-3,129	-3,130	-15,976	-15,976
Total Funding	479,639	4,707,917	4,266,573	3,712,628	2,344,757	2,344,757	17,376,632	17,856,271

Monroe County Board of County Commissioners
Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Parks & Rec

Project Categories	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 131 Impact Fees Fund - Parks & Recreation	32,000	383,217	292,278	292,278	292,278	292,278	1,552,329	1,584,329
Total Project Cost	32,000	383,217	292,278	292,278	292,278	292,278	1,552,329	1,584,329

Means of Financing	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 131 Dist. 1 Impact Fees- Parks & Rec	9,180	9,180	8,500	8,500	8,500	8,500	43,180	52,360
Fund 131 Dist. 2 Impact Fees- Parks & Rec	-	680	680	680	680	680	3,400	3,400
Fund 131 Dist. 3 Impact Fees- Park & Rec.	-	18,700	18,700	18,700	18,700	18,700	93,500	93,500
Fund 131 Fund Balance- Park & Rec.	22,324	353,331	263,417	263,417	263,417	263,417	1,406,999	1,429,323
Fund 131 Interest Earnings- Park & Rec	496	2,900	2,500	2,500	2,500	2,500	12,900	13,396
Fund 131 Less 5% Park & Rec	-	-1,574	-1,519	-1,519	-1,519	-1,519	-7,650	-7,650
Total Funding	32,000	383,217	292,278	292,278	292,278	292,278	1,552,329	1,584,329

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 131 Impact Fees Fund - Parks & Recreation

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
131-29515 Bay Point Park	-	50,000	-	-	-	-	50,000	50,000
131-29519 Bernstein Park	32,000	-	-	-	-	-	-	32,000
131-29516 Big Coppitt Park	-	20,000	-	-	-	-	20,000	20,000
131-29501 District 1 Parks & Rec. Projects	-	25,685	33,855	33,855	33,855	33,855	161,105	161,105
131-29502 District 2 Parks & Rec. Projects	-	186,907	188,408	188,408	188,408	188,408	940,539	940,539
131-29503 District 3 Parks & Rec. Projects	-	75,625	70,015	70,015	70,015	70,015	355,685	355,685
131-29517 Palm Villa Park	-	25,000	-	-	-	-	25,000	25,000
Total Project Cost	32,000	383,217	292,278	292,278	292,278	292,278	1,552,329	1,584,329

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 131 Dist. 1 Impact Fees- Parks & Rec	9,180	9,180	8,500	8,500	8,500	8,500	43,180	52,360
Fund 131 Dist. 2 Impact Fees- Parks & Rec	-	680	680	680	680	680	3,400	3,400
Fund 131 Dist. 3 Impact Fees- Park & Rec.	-	18,700	18,700	18,700	18,700	18,700	93,500	93,500
Fund 131 Fund Balance- Park & Rec.	22,324	353,331	263,417	263,417	263,417	263,417	1,406,999	1,429,323
Fund 131 Interest Earnings- Park & Rec	496	2,900	2,500	2,500	2,500	2,500	12,900	13,396
Fund 131 Less 5% Park & Rec	-	-1,574	-1,519	-1,519	-1,519	-1,519	-7,650	-7,650
Total Funding	32,000	383,217	292,278	292,278	292,278	292,278	1,552,329	1,584,329

Monroe County Board of County Commissioners
Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Libraries

Project Categories	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 132 Impact Fees Fund - Libraries	150,000	662,526	662,526	662,526	662,526	662,526	3,312,630	3,462,630
Total Project Cost	150,000	662,526	662,526	662,526	662,526	662,526	3,312,630	3,462,630

Means of Financing	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 132 Fund Balance- Library	21,882	636,876	636,876	636,876	636,876	636,876	3,184,380	3,206,262
Fund 132 Impact Fees-Library	120,204	23,000	23,000	23,000	23,000	23,000	115,000	235,204
Fund 132 Interest Earnings	7,914	4,000	4,000	4,000	4,000	4,000	20,000	27,914
Fund 132 Less 5%	-	-1,350	-1,350	-1,350	-1,350	-1,350	-6,750	-6,750
Total Funding	150,000	662,526	662,526	662,526	662,526	662,526	3,312,630	3,462,630

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 132 Impact Fees Fund - Libraries

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
132-30000 Countywide Library Projects	-	637,526	662,526	662,526	662,526	662,526	3,287,630	3,287,630
132-30002 Library Automation	150,000	25,000	-	-	-	-	25,000	175,000
Total Project Cost	<u>150,000</u>	<u>662,526</u>	<u>662,526</u>	<u>662,526</u>	<u>662,526</u>	<u>662,526</u>	<u>3,312,630</u>	<u>3,462,630</u>

Fund Balance Forward	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 132 Fund Balance- Library	21,882	636,876	636,876	636,876	636,876	636,876	3,184,380	3,206,262
Fund 132 Impact Fees-Library	120,204	23,000	23,000	23,000	23,000	23,000	115,000	235,204
Fund 132 Interest Earnings	7,914	4,000	4,000	4,000	4,000	4,000	20,000	27,914
Fund 132 Less 5%	-	-1,350	-1,350	-1,350	-1,350	-1,350	-6,750	-6,750
Total Funding	<u>150,000</u>	<u>662,526</u>	<u>662,526</u>	<u>662,526</u>	<u>662,526</u>	<u>662,526</u>	<u>3,312,630</u>	<u>3,462,630</u>

Monroe County Board of County Commissioners
Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Solid Waste

Project Categories	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 133 Impact Fees Fund - Solid Waste	-	36,565	36,565	36,565	36,565	36,565	182,825	182,825
Total Project Cost	-	36,565	36,565	36,565	36,565	36,565	182,825	182,825

Means of Financing	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 133 Fund Balance	-	33,003	33,003	33,003	33,003	33,003	165,015	165,015
Fund 133 Interest Earnings	-	250	250	250	250	250	1,250	1,250
Fund 133 Less 5%	-	-188	-188	-188	-188	-188	-940	-940
Fund 133 Solid Waste Impact Funds	-	3,500	3,500	3,500	3,500	3,500	17,500	17,500
Total Funding	-	36,565	36,565	36,565	36,565	36,565	182,825	182,825

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 133 Impact Fees Fund - Solid Waste

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
133-30500 Countywide Solid Waste Projects	-	36,565	36,565	36,565	36,565	36,565	182,825	182,825
Total Project Cost	-	36,565	36,565	36,565	36,565	36,565	182,825	182,825

Fund Balance Forward	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 133 Fund Balance	-	33,003	33,003	33,003	33,003	33,003	165,015	165,015
Fund 133 Interest Earnings	-	250	250	250	250	250	1,250	1,250
Fund 133 Less 5%	-	-188	-188	-188	-188	-188	-940	-940
Fund 133 Solid Waste Impact Funds	-	3,500	3,500	3,500	3,500	3,500	17,500	17,500
Total Funding	-	36,565	36,565	36,565	36,565	36,565	182,825	182,825

Monroe County Board of County Commissioners
Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Police Fac

Project Categories	Appropriated To Date	FY 2012 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 134 Impact Fees Fund - Police Facilities	-	80,944	80,944	80,944	80,944	80,944	404,720	404,720
Total Project Cost	-	80,944	80,944	80,944	80,944	80,944	404,720	404,720

Means of Financing	Appropriated To Date	FY 2012 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 134 Fund Balance Forward	-	71,729	71,729	71,729	71,729	71,729	358,645	358,645
Fund 134 Impact Fees- Police Facilities	-	9,250	9,250	9,250	9,250	9,250	46,250	46,250
Fund 134 Interest Earnings	-	450	450	450	450	450	2,250	2,250
Fund 134 Less 5%	-	-485	-485	-485	-485	-485	-2,425	-2,425
Total Funding	-	80,944	80,944	80,944	80,944	80,944	404,720	404,720

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 134 Impact Fees Fund - Police Facilities

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
134-31000 Countywide Police Facility Projects	-	80,944	80,944	80,944	80,944	80,944	404,720	404,720
Total Project Cost	-	80,944	80,944	80,944	80,944	80,944	404,720	404,720

Fund Balance Forward	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 134 Fund Balance Forward	-	71,729	71,729	71,729	71,729	71,729	358,645	358,645
Fund 134 Impact Fees- Police Facilities	-	9,250	9,250	9,250	9,250	9,250	46,250	46,250
Fund 134 Interest Earnings	-	450	450	450	450	450	2,250	2,250
Fund 134 Less 5%	-	-485	-485	-485	-485	-485	-2,425	-2,425
Total Funding	-	80,944	80,944	80,944	80,944	80,944	404,720	404,720

Monroe County Board of County Commissioners
Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Impact Fees Fund - Fire & EMS

Project Categories	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 135 Impact Fees Fund - Fire Facilities	173,800	54,020	54,020	54,020	54,020	54,020	270,100	443,900
Total Project Cost	<u>173,800</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>270,100</u>	<u>443,900</u>

Means of Financing	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 135 Dist. 1 Fire/EMS Impact Fees	3,675	3,000	3,000	3,000	3,000	3,000	15,000	18,675
Fund 135 Dist. 3 Fire/EMS Impact Fees	4,227	3,700	3,700	3,700	3,700	3,700	18,500	22,727
Fund 135 Fund Balance Forward	164,409	47,229	47,229	47,229	47,229	47,229	236,145	400,554
Fund 135 Interest Earned	1,489	450	450	450	450	450	2,250	3,739
Fund 135 Less 5%	-	-359	-359	-359	-359	-359	-1,795	-1,795
Total Funding	<u>173,800</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>270,100</u>	<u>443,900</u>

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 135 Impact Fees Fund - Fire Facilities

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
135-31501 District 1 Fire & EMS Projects	59,850	8,730	8,730	8,730	8,730	8,730	43,650	103,500
135-31502 District 2 Fire & EMS Projects	-	6,607	6,607	6,607	6,607	6,607	33,035	33,035
135-31503 District 3 Fire & EMS Projects	98,000	31,436	31,436	31,436	31,436	31,436	157,180	255,180
135-31504 Key Colony Bch Fire & EMS Projects	15,950	7,247	7,247	7,247	7,247	7,247	36,235	52,185
Total Project Cost	<u>173,800</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>270,100</u>	<u>443,900</u>

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 135 Dist. 1 Fire/EMS Impact Fees	3,675	3,000	3,000	3,000	3,000	3,000	15,000	18,675
Fund 135 Dist. 3 Fire/EMS Impact Fees	4,227	3,700	3,700	3,700	3,700	3,700	18,500	22,727
Fund 135 Fund Balance Forward	164,409	47,229	47,229	47,229	47,229	47,229	236,145	400,554
Fund 135 Interest Earned	1,489	450	450	450	450	450	2,250	3,739
Fund 135 Less 5%	-	-359	-359	-359	-359	-359	-1,795	-1,795
Total Funding	<u>173,800</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>54,020</u>	<u>270,100</u>	<u>443,900</u>

Monroe County Board of County Commissioners
Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

One Cent Infra-structure Sales Tax

Project Categories	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 304 Administrative & Misc.	34,562,075	14,246,154	13,870,010	13,870,010	16,564,514	16,565,229	75,115,917	109,677,992
Fund 304 General Government	709,751	1,575,657	-	-	-	-	1,575,657	2,285,408
Fund 304 Physical Environment	-	700,000	-	-	-	-	700,000	700,000
Fund 304 Public Safety	1,843,377	2,736,444	-	-	-	-	2,736,444	4,579,821
Fund 307 General Government	5,748,174	-	-	-	-	-	-	5,748,174
Fund 308 Physical Environment	7,054,202	-	-	-	-	-	-	7,054,202
Fund 308 Public Safety	43,694	-	-	-	-	-	-	43,694
Total Project Cost	49,961,273	19,258,255	13,870,010	13,870,010	16,564,514	16,565,229	80,128,018	130,089,291

Means of Financing	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 304 1 Cent Infra Sales Tax	17,052,871	14,500,000	14,500,001	14,500,001	14,499,897	14,499,898	72,499,797	89,552,668
Fund 304 Fund Balance Forward	18,616,420	3,422,444	-	-	2,694,602	2,695,317	8,812,363	27,428,783
Fund 304 Interest Earnings	146,399	100,000	100,000	100,000	100,000	99,999	499,999	646,398
Fund 304 Less 5%	-	-730,000	-730,001	-730,001	-729,995	-729,995	-3,649,992	-3,649,992
Fund 304 One Cent Infrastructure Sales Tax	12,846,070	-	-	-	-	-	-	12,846,070
Fund 304 Rent/Misc. Revenue	-	10	10	10	10	10	50	50
Fund 304 Transfer in fm other funds	1,299,513	1,965,801	-	-	-	-	1,965,801	3,265,314
Total Funding	49,961,273	19,258,255	13,870,010	13,870,010	16,564,514	16,565,229	80,128,018	130,089,291

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Administrative & Misc.

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
304-22006 ADA Compliance	635,621	-	-	-	-	-	-	635,621
304-22004 Admin. Costs Engineering 22004	359,834	570,175	570,898	570,898	570,897	570,898	2,853,766	3,213,600
304-590310 Bdgt Trsf to Big Copp WW-310	1,000,000	-	-	-	-	-	-	1,000,000
304-590311 Bdgt Trsf to Duck Key Fund 311	9,600,000	4,500,000	-	-	-	-	4,500,000	14,100,000
304-590307 Budget Transfer to Fund 307	14,195,088	-	-	-	-	-	-	14,195,088
304-590991 Cash Balance- Rserve 304 85532	-	-	2,313,099	2,312,430	3,004,601	3,004,380	10,634,510	10,634,510
304-590990 Contingency Reserves 304 85532	-	500,000	1,387,000	1,387,000	1,500,000	1,500,000	6,274,000	6,274,000
304-590910 Cost Allocation to Gnrl Fund 86502	186,009	186,009	186,009	186,009	186,009	186,009	930,045	1,116,054
304-590207 Debt Service '03 & '07 Bonds	8,574,523	8,484,470	8,489,340	8,486,665	11,303,007	11,303,942	48,067,424	56,641,947
304-22007 Med Exam Enviro Mitigation	11,000	5,500	5,500	5,500	-	-	16,500	27,500
304-590995 Reserves- 590995	-	-	918,164	921,508	-	-	1,839,672	1,839,672
Total Project Cost	<u>34,562,075</u>	<u>14,246,154</u>	<u>13,870,010</u>	<u>13,870,010</u>	<u>16,564,514</u>	<u>16,565,229</u>	<u>75,115,917</u>	<u>109,677,992</u>

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 304 1 Cent Infra Sales Tax	16,386,684	11,945,629	14,500,001	14,500,001	14,499,897	14,499,898	69,945,426	86,332,110
Fund 304 Fund Balance Forward	18,034,663	2,819,535	-	-	2,694,602	2,695,317	8,209,454	26,244,117
Fund 304 Interest Earnings	140,728	82,383	100,000	100,000	100,000	99,999	482,382	623,110
Fund 304 Less 5%	-	-601,402	-730,001	-730,001	-729,995	-729,995	-3,521,394	-3,521,394
Fund 304 Rent/Misc. Revenue	-	9	10	10	10	10	49	49
Total Funding	<u>34,562,075</u>	<u>14,246,154</u>	<u>13,870,010</u>	<u>13,870,010</u>	<u>16,564,514</u>	<u>16,565,229</u>	<u>75,115,917</u>	<u>109,677,992</u>

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 304 General Government

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
CG0603 Courthouse Renovation	104,576	1,000,000	-	-	-	-	1,000,000	1,104,576
CG9810 Marathon Courthouse	567,079	575,657	-	-	-	-	575,657	1,142,736
CG0608 Old Tavernier School	38,096	-	-	-	-	-	-	38,096
Total Project Cost	709,751	1,575,657	-	-	-	-	1,575,657	2,285,408

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 304 1 Cent Infra Sales Tax	93,131	1,137,217	-	-	-	-	1,137,217	1,230,348
Fund 304 Fund Balance Forward	415,827	268,418	-	-	-	-	268,418	684,245
Fund 304 Interest Earnings	793	7,843	-	-	-	-	7,843	8,636
Fund 304 Less 5%	-	-57,253	-	-	-	-	-57,253	-57,253
Fund 304 Rent/Misc. Revenue	-	1	-	-	-	-	1	1
Fund 304 Transfer in fm other funds	200,000	219,431	-	-	-	-	219,431	419,431
Total Funding	709,751	1,575,657	-	-	-	-	1,575,657	2,285,408

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Courthouse Renovation**
 Category: **Fund 304 General Government**
 Department: **Public Works/Engineering**

Project #: **CG0603**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **No** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A** District:
 Location: **500 Whitehead St., Key West**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
1,104,576	104,576	1,000,000	0	0	0	0	0

Description and Scope

A structural analysis was performed on the Jefferson B. Brown Building by Clemons, Rutherford and Associates in 2007. It was determined that the building is in critical state and should not be used. Monroe County should either renovate the building or demolish it and rebuild. The Old Jail is contiguous to the Courthouse and it will be preserved.

Rationale

The results from a structural analysis determined the building was unsafe and it is up to the County as to whether we demo the Annex and rebuild an entire new building or renovate the existing building. Estimate is based on 50,000 s.f. of a new building @ \$300 per s.f..

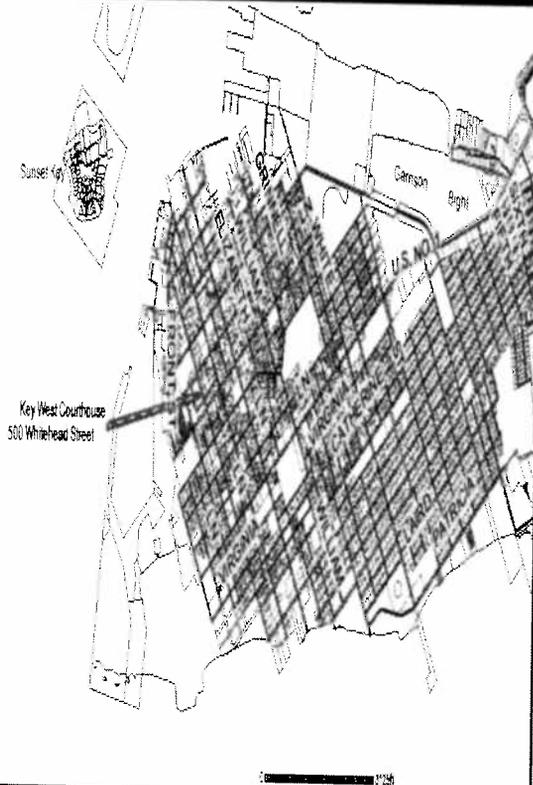
Funding Strategy

Fund 304 FY'06 was the first year of funding.

Operating Budget Impacts

If total demolition is required, off-site space will be needed for the Sheriff's Civil Division. Relocation of Sheriff's Evidence space and temporary relocation of Chiller System, Communication Tower, etc.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/05 - 09/12	9,324
Design/Architecture	10/05 - 09/12	95,252
Construction	10/11 - 09/12	1,000,000

Total Project Cost: 1,104,576

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	838,516
Fund 304 Fund Balance Forward	302,491
Fund 304 Interest Earnings	5,783
Fund 304 Less 5%	(42,215)
Fund 304 Rent/Misc. Revenue	1

Total Programmed Funding: 1,104,576
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: Old Tavernier School
 Category: Fund 304 General Government
 Department: Public Works/Engineering

Project #: CG0608
 Status: Adopted
 LMS: N/A

Comprehensive Plan Information

Project Location

CIE Project: No Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location: 170901 Hwy 1 Rear, Tavernier

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
38,096	38,096	0	0	0	0	0	(1)

Description and Scope

Renovate the old school into a meeting hall.

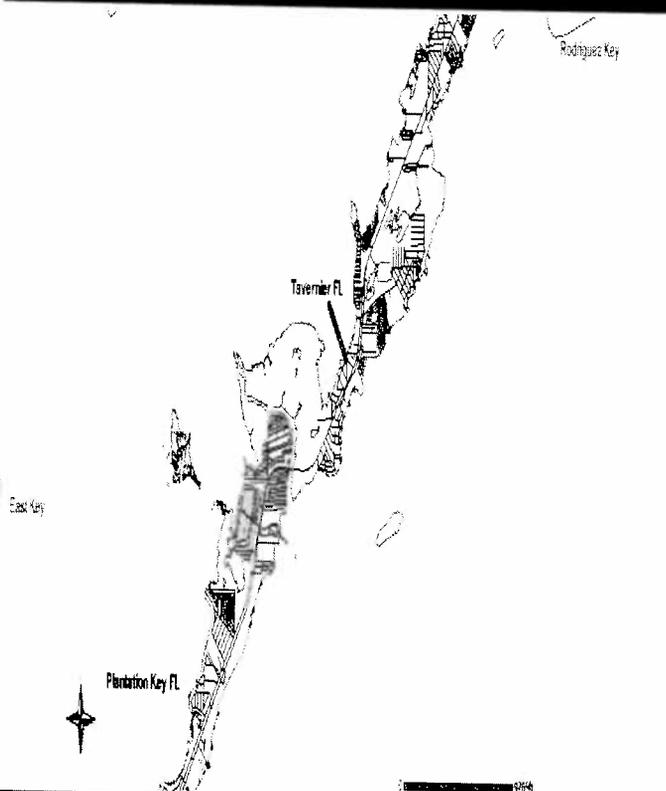
Rationale

Requested by citizens.

Funding Strategy

Fund 304 FY'06 First year of Funding. On 5/16/07, BOCC approved to apply for and accept grant from the FL Dept. of State, Historic Preservation Special Category grant for major restoration of historic preservation projects. If awarded, the funding period will be 7/1/08 through 6/30/10. The Florida Historical Commission will meet Sept. 24-27, 2007 in Tallahassee to evaluate eligible applications on a competitive basis. Grant was not awarded.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/05 - 09/11	9,960
Design/Architecture	10/06 - 09/11	28,135
Total Project Cost:		38,095

Means of Financing

Funding Source	Amount
Fund 304 Fund Balance Forward	38,096

Total Programmed Funding: 38,096
Future Funding Requirements: (1)

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Marathon Courthouse**
 Category: **Fund 304 General Government**
 Department: **Public Works/Engineering**

Project #: **CG9810**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
 LOS/Concurrency: N/A

Plan Reference:
 Project Need: N/A

Project Location

District:
 Location: 3117 Overseas Hwy., Marathon

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
1,142,736	567,079	575,657	0	0	0	0	0

Description and Scope

Renovation of existing Courthouse.

Rationale

Existing courthouse is substandard and needs to be renovated and brought into compliance with current regulations. MBI/K2M has been contracted for interior and exterior modifications of this project. Contract approved 4/16/08, 8% of project total.

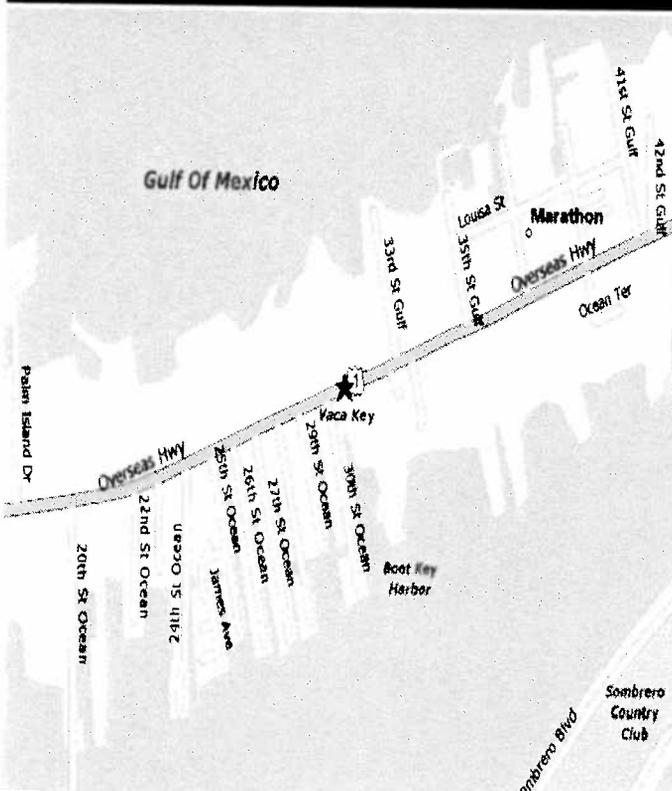
Funding Strategy

Total Project \$950,254 \$585,254 will be funded from Fund 304, \$350,000 will be Funded from the 16th Judicial Circuit Court and the remaining \$15,00 will be funded from a South Florida Water Management Distict Grant. First year of funding began in 1998.

Operating Budget Impacts

Due to this being a renovation, with the exception of inflationary pressures, the existing budget costs should not be significantly impacted.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/97 - 09/12	138,079
Design/Architecture	10/97 - 09/11	78,560
Construction	10/97 - 09/12	926,097

Total Project Cost: 1,142,736

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	391,832
Fund 304 Fund Balance Forward	343,658
Fund 304 Interest Earnings	2,853
Fund 304 Less 5%	(15,038)
Fund 304 Transfer in fm other funds	419,431

Total Programmed Funding: 1,142,736
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Physical Environment

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
PE1101 Long Key WW	-	700,000	-	-	-	-	700,000	700,000
Total Project Cost	-	700,000	-	-	-	-	700,000	700,000

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 304 1 Cent Infra Sales Tax	-	586,961	-	-	-	-	586,961	586,961
Fund 304 Fund Balance Forward	-	138,541	-	-	-	-	138,541	138,541
Fund 304 Interest Earnings	-	4,048	-	-	-	-	4,048	4,048
Fund 304 Less 5%	-	-29,550	-	-	-	-	-29,550	-29,550
Total Funding	-	700,000	-	-	-	-	700,000	700,000

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Long Key WW**
 Category: **Fund 304 Physical Environment**
 Department: **Public Works/Engineering**

Project #: **PE1101**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A**

Project Location

District:
 Location: **Long Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
700,000	0	700,000	0	0	0	0	0

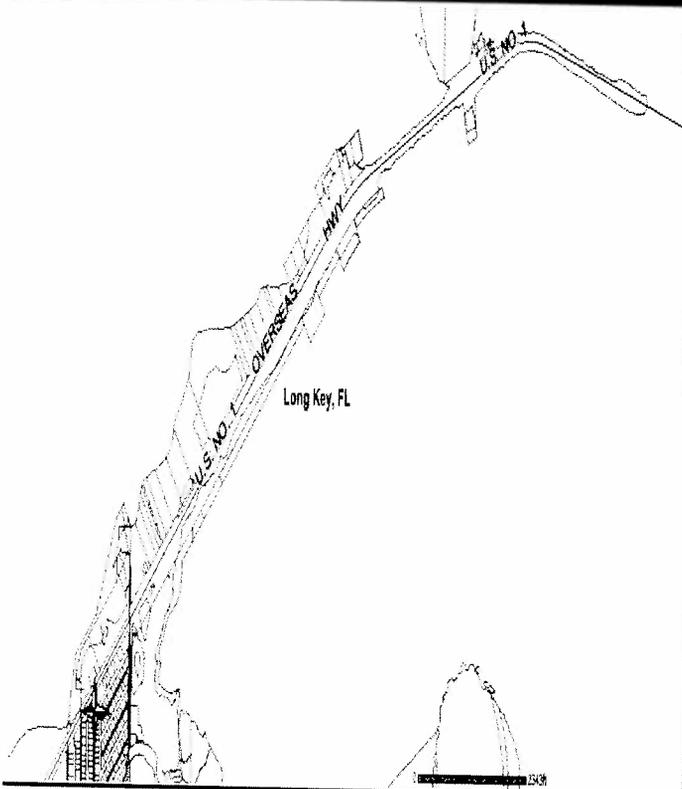
Description and Scope

Construction of a collection system.

Rationale

Long Key is a cold spot area which in most cases would mean that each residence would have an onsite system. Last year, the County entered into an agreement with Outdoor Resorts, which is a mobile home park located on Long Key. The County stated that they would not be running a wastewater pipe passed them and requiring them to hook up to a central system. This was done so that Outdoor Resorts could begin to upgrade their package plant to 2010 standards without fear that the County would eventually ask them to abandon it. In the event that the County and FKAA decides to construct a collection system to connect residences, a condominium complex and an inn located on West Long Key to the Outdoor Resorts treatment plant. At the time of the FY11 Capital Budget Adoption, no decision has been made to either build the collection system and have the individual residences have their wastewater treated at Outdoor Resorts or if we will simply have them build individual onsite systems.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/10 - 09/12	700,000
Total Project Cost:		700,000
Means of Financing		
Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	586,961	
Fund 304 Fund Balance Forward	138,541	
Fund 304 Interest Earnings	4,048	
Fund 304 Less 5%	(29,550)	
Total Programmed Funding:		700,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Public Safety

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
CP9902 Marathon EOC	1,185,876	1,746,370	-	-	-	-	1,746,370	2,932,246
CP0704 MCDC Phased Roof Replacement	628,800	651,200	-	-	-	-	651,200	1,280,000
CP0703 MCDC Sprinkler Piping Replacement	8,701	338,874	-	-	-	-	338,874	347,575
CP0605 MCSO Hangar Fire Detection	20,000	-	-	-	-	-	-	20,000
Total Project Cost	<u>1,843,377</u>	<u>2,736,444</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,736,444</u>	<u>4,579,821</u>

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 304 1 Cent Infra Sales Tax	573,056	830,193	-	-	-	-	830,193	1,403,249
Fund 304 Fund Balance Forward	165,930	195,950	-	-	-	-	195,950	361,880
Fund 304 Interest Earnings	4,878	5,726	-	-	-	-	5,726	10,604
Fund 304 Less 5%	-	-41,795	-	-	-	-	-41,795	-41,795
Fund 304 Transfer in fm other funds	1,099,513	1,746,370	-	-	-	-	1,746,370	2,845,883
Total Funding	<u>1,843,377</u>	<u>2,736,444</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,736,444</u>	<u>4,579,821</u>

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCSO Hangar Fire Detection**
 Category: **Fund 304 Public Safety**
 Department: **Public Works/Engineering**

Project #: **CP0605**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
 LOS/Concurrency: N/A

Plan Reference:
 Project Need: N/A

Project Location

District:
 Location: 9400 Overseas Hwy., Marathon

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
20,000	20,000	0	0	0	0	0	0

Description and Scope

Purchase and install a flame detector that uses pixel and camera technology to recognize flames.

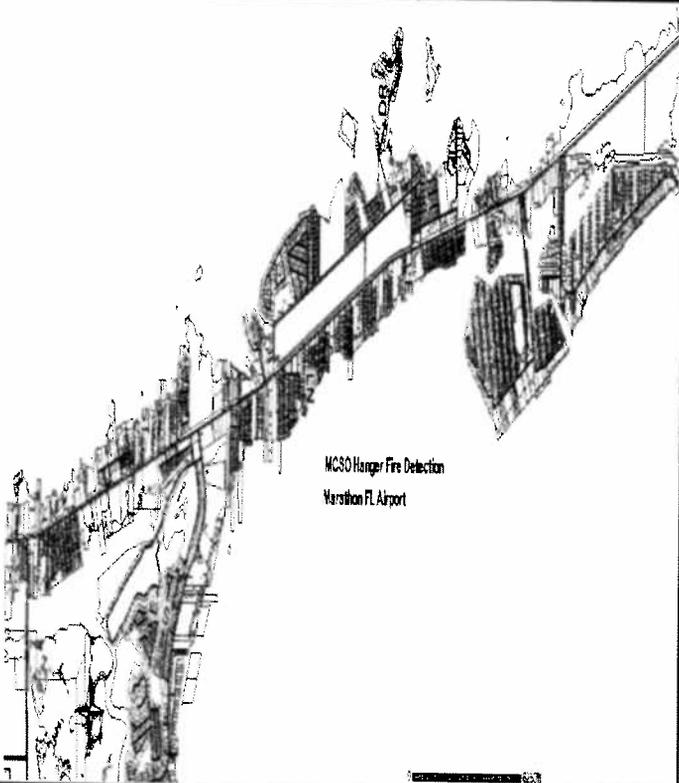
Rationale

Currently there isn't a fire detection device located within the hangar portion of the facility, where high dollar assets are stored. Due to open construction of the hangar, installation of flame detectors and their integration into the existing fire alarm system is recommended to protect valuable county assets.

Funding Strategy

Fund 304

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/05 - 09/11	20,000
Total Project Cost:		20,000

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	13,350
Fund 304 Fund Balance Forward	6,536
Fund 304 Interest Earnings	114

Total Programmed Funding: 20,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **MCDC Sprinkler Piping Replacement**
 Category: **Fund 304 Public Safety**
 Department: **Public Works/Engineering**

Project #: **CP0703**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **No** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location: **5501 College Rd., Stock Island**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
347,575	8,701	338,874	0	0	0	0	0

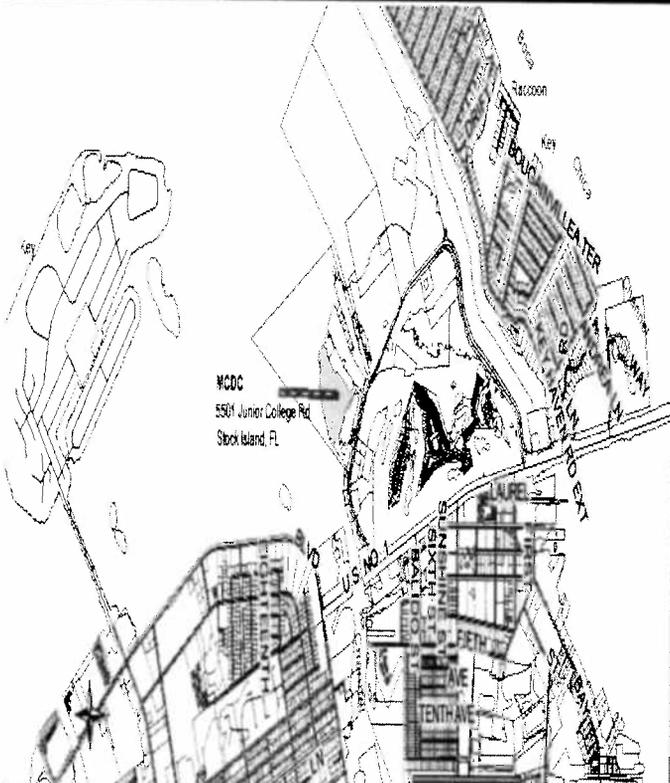
Description and Scope

Due to age and type of water utilized for the fire protection sprinkler system, it has become necessary to commence a 4 year replacement plan. Request replacement of one quarter of the sprinkler piping within the facility during FY'07.

Funding Strategy

Fund 304 First year of funding FY'07.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/06 - 09/12	347,575

Total Project Cost: 347,575

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	284,151
Fund 304 Fund Balance Forward	75,769
Fund 304 Interest Earnings	1,960
Fund 304 Less 5%	(14,305)

Total Programmed Funding: 347,575
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: MCDC Phased Roof Replacement				Project #: CP0704			
Category: Fund 304 Public Safety				Status: Adopted			
Department: Public Works/Engineering				LMS: N/A			
Comprehensive Plan Information				Project Location			
CIE Project: No		Plan Reference:		District:			
LOS/Concurrency: N/A		Project Need: N/A		Location: 5501 College Rd., Stock Island			
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
1,280,000	628,800	651,200	0	0	0	0	0
Description and Scope							
<p>Due to the roofing membrane beginning to deteriorate and the expectation that this condition will continue if not accelerate, it is recommended to begin a 4 year phased roof membrane replacement for the Monroe County Detention Center on Stock Island. It is intended by implementing the phased replacement that expensive secondary damage from membrane failure will be circumvented while reducing budgetary impacts.</p>							
Funding Strategy							
Fund 304 First year of funding began in FY'07.							

Project Map	Schedule of Activities																
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Project Activities</th> <th style="text-align: left;">From - To</th> <th style="text-align: right;">Amount</th> </tr> </thead> <tbody> <tr> <td>Construction</td> <td>10/06 - 09/12</td> <td style="text-align: right;">1,280,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Project Cost:</td> <td style="text-align: right;">1,280,000</td> </tr> </tbody> </table>	Project Activities	From - To	Amount	Construction	10/06 - 09/12	1,280,000	Total Project Cost:		1,280,000							
	Project Activities	From - To	Amount														
	Construction	10/06 - 09/12	1,280,000														
	Total Project Cost:		1,280,000														
Means of Financing																	
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Fund 304 Interest Earnings	8,530																
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Total Programmed Funding:		1,280,000															
Future Funding Requirements:		0															

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: Marathon EOC	Project #: CP9902
Category: Fund 304 Public Safety	Status: Adopted
Department: Public Works/Engineering	LMS: N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: 490 63rd St., Marathon

Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
2,932,246	1,185,876	1,746,370	0	0	0	0	0

Description and Scope

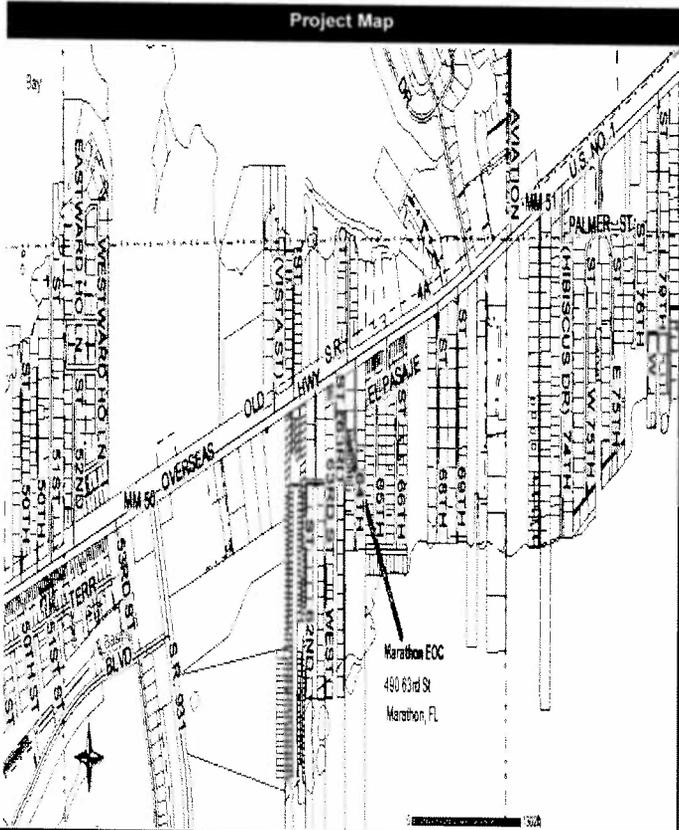
Design and construction of a new Emergency Management Operations center. Monroe County was awarded a \$1,029,547 Florida Department of Emergency Management Grant to be used for the design and construction of a County EOC. The Federal portion of the Grant award is in the amount of \$69,966 and the grant match of \$22,425. The BOCC executed the Grant on June 20, 2007. The Grant will be used for the design portion of a new EOC building.

Rationale

The County does not have a certified or compliant EOC. The existing facility (Marathon BOCC meeting room) does not meet wind code requirements.

Funding Strategy

Fund 304 Funding began in 1999.
 FL Dept of Emergency Mgmt Subgrant \$1,121,938, award 6/20/2007



Schedule of Activities		
Project Activities	From - To	Amount
Design/Engineering	10/98 - 09/12	158,173
Design/Architecture	10/08 - 09/12	1,027,703
Construction	10/11 - 09/12	1,746,370
Total Project Cost:		2,932,246
Means of Financing		
Funding Source	Amount	
Fund 304 Fund Balance Forward	86,363	
Fund 304 Transfer in fm other funds	2,845,883	
Total Programmed Funding:		2,932,246
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

2003 Revenue Bonds

Project Categories	Appropriated To Date	FY 2012 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 307 General Government	28,822,307	600,000	-	-	-	-	600,000	29,422,307
Fund 307 Human Services	5,552,817	-	-	-	-	-	-	5,552,817
Fund 308 Public Safety	45,093	-	-	-	-	-	-	45,093
Total Project Cost	<u>34,420,217</u>	<u>600,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>600,000</u>	<u>35,020,217</u>

Means of Financing	Appropriated To Date	FY 2012 Proposed	<i>Un-Appropriated Subsequent Years</i>				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 307 2003 Revenue Bonds	34,420,217	600,000	-	-	-	-	600,000	35,020,217
Total Funding	<u>34,420,217</u>	<u>600,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>600,000</u>	<u>35,020,217</u>

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 307 General Government

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
CE0303 Murray E. Nelson Gvmt Center	14,525,150	-	-	-	-	-	-	14,525,150
CE0601 New Judicial Bldg (Form. CG9813)	20,045,331	600,000	-	-	-	-	600,000	20,645,331
Total Project Cost	34,570,481	600,000	-	-	-	-	600,000	35,170,481

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 304 One Cent Infrastructure Sales Tax	5,748,174	-	-	-	-	-	-	5,748,174
Fund 307 2003 Revenue Bonds	28,822,307	600,000	-	-	-	-	600,000	29,422,307
Total Funding	34,570,481	600,000	-	-	-	-	600,000	35,170,481

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: Murray E. Nelson Gvmt Center	Project #: CE0303
Category: Fund 307 General Government	Status: Adopted
Department: Public Works/Engineering	LMS: N/A

Comprehensive Plan Information		Project Location
CIE Project: No	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: 102050 Overseas Highway, MM102.5, Key Largo

Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
14,525,150	14,525,150	0	0	0	0	0	0

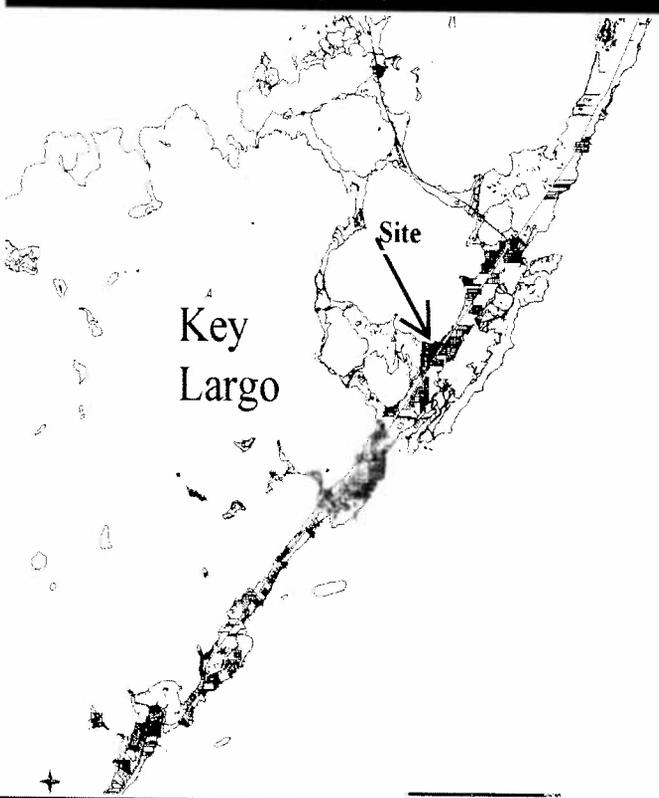
Description and Scope

The construction of a new two story Government building with an auditorium, park and waterfront decks.

Funding Strategy

Fund 307 First year of funding was 2003 to present. Land was purchased on 7/13/2004 at the cost of \$1,813,821. Construction started 1/2/2007 and completed February 2009.

Operating Budget Impacts			
	1st Year	2nd Year	3rd Year
Personnel	57,000	58,500	60,000
Operation & Maint.	20,000	20,500	21,013
Utilities	25,000	25,625	26,265
Net Operating Impact	102,000	104,625	107,278

Project Map	Schedule of Activities																								
 <p style="text-align: center;">Key Largo</p> <p style="text-align: center;">Site</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Project Activities</th> <th style="text-align: left;">From - To</th> <th style="text-align: right;">Amount</th> </tr> </thead> <tbody> <tr> <td>Design/Engineering</td> <td>10/03 - 09/11</td> <td style="text-align: right;">414,888</td> </tr> <tr> <td>Design/Architecture</td> <td>10/03 - 09/09</td> <td style="text-align: right;">1,317,171</td> </tr> <tr> <td>Land</td> <td>10/02 - 07/04</td> <td style="text-align: right;">1,813,821</td> </tr> <tr> <td>Demolition</td> <td>10/04 - 09/06</td> <td style="text-align: right;">127,665</td> </tr> <tr> <td>Construction</td> <td>01/07 - 02/09</td> <td style="text-align: right;">10,785,896</td> </tr> <tr> <td>Equipment</td> <td>10/05 - 09/09</td> <td style="text-align: right;">65,709</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Project Cost:</td> <td style="text-align: right;">14,525,150</td> </tr> </tbody> </table>	Project Activities	From - To	Amount	Design/Engineering	10/03 - 09/11	414,888	Design/Architecture	10/03 - 09/09	1,317,171	Land	10/02 - 07/04	1,813,821	Demolition	10/04 - 09/06	127,665	Construction	01/07 - 02/09	10,785,896	Equipment	10/05 - 09/09	65,709	Total Project Cost:		14,525,150
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Future Funding Requirements:		0																							

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **New Judicial Bldg (Form. CG9813)**
 Category: **Fund 307 General Government**
 Department: **Public Works/Engineering**

Project #: **CE0601**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: No Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A District:
 Location: 500 Whitehead St., Key West

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
20,645,331	20,045,331	600,000	0	0	0	0	0

Description and Scope

This project was Project # CG9813, under Fund 304. This building is called the Freeman Justice Center, located at the Jackson Square Complex. The work consists of the construction of a new three story courthouse building which will replace the old substandard courthouse and will comply with existing building regulations.

Rationale

New facility required

Funding Strategy

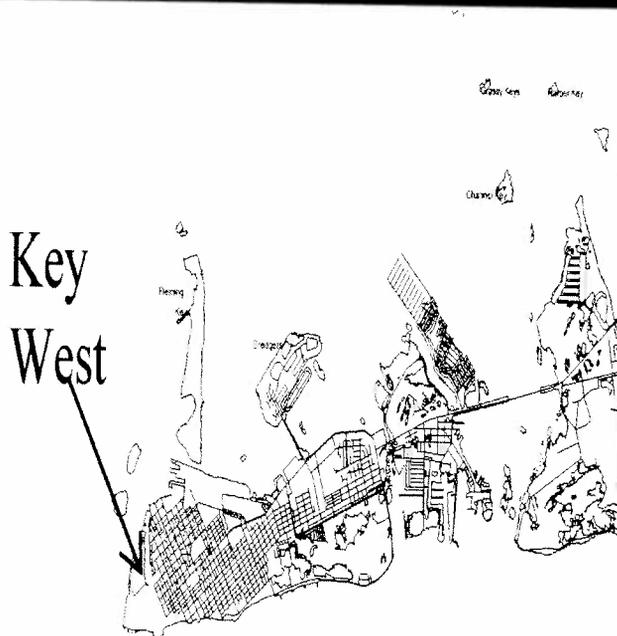
Funding started in 1998 using Fund 304 revenues. Between FY98 to FY05, \$5,722,877 was used from Fund 304. Project funding was changed starting FY06 to use Fund 307 funds. From FY06 to present, \$13,853,685 has been appropriated from Fund 307. FY11 funding will still continue to be funded from Fund 307. During FY06 to FY09, \$435,962 was appropriated from Fund 163 Courthouse Facility fund.

Operating Budget Impacts

Prj Completed 9/08	FY09	FY10	FY11 Estimates
Personnel	112,000	115,000	118,000 (2 Cust. & 1 MM)
Operation & Maint.	150,000	153,750	158,000
Utilities	150,000	150,000	150,000
Net Operating Impact	415,000	418,750	426,000

Building has camera systems, card readers and other high tech. electronic systems.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/98 - 09/12	1,176,747
Design/Architecture	10/98 - 09/11	800,459
Construction	11/04 - 09/12	18,668,125

Total Project Cost: 20,645,331

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	5,748,174
Fund 307 2003 Revenue Bonds	14,897,157

Total Programmed Funding: 20,645,331
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 307 Human Services

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
CH0301 Medical Examiner Facility	5,552,817	-	-	-	-	-	-	5,552,817
Total Project Cost	5,552,817	-	-	-	-	-	-	5,552,817

Revenue Bonds	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 307 2003 Revenue Bonds	5,552,817	-	-	-	-	-	-	5,552,817
Total Funding	5,552,817	-	-	-	-	-	-	5,552,817

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Medical Examiner Facility**
 Category: **Fund 307 Human Services**
 Department: **Public Works/Engineering**

Project #: **CH0301**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: No
 LOS/Concurrency: N/A

Plan Reference:
 Project Need: N/A

Project Location

District:
 Location: **MM 56, Crawl Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
5,552,817	5,552,817	0	0	0	0	0	0

Description and Scope

Construction of a new facility to house the Medical Examiner. The facility will be a one story CMU structure, that is approx. 9,500 s.f. with a wood truss roof structure, a 2 inch standing seam metal roof and related site work. The structure will be elevated to the elevation of 9.00 NGVD with pile cap support.

Rationale

The Medical Examiner leases out space and needs a facility to perform his duties.

Funding Strategy

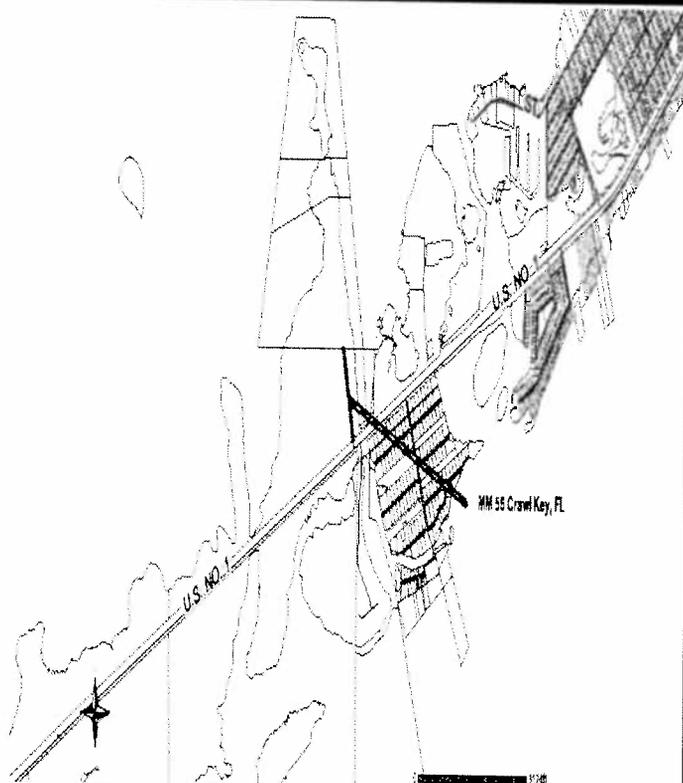
Fund 307 This project began funding in 2003. Construction started 3/16/2006 and project completed 2/28/2009. The building was dedicated in June 2008.

Operating Budget Impacts

Prj Completion 2/09	1st Year	2nd Year	3rd Year
Operation & Maint	66,900	70,250	73,763
Net Operating Impact	66,900	70,250	73,763

It is intended to incorporate additional workload utilizing existing workforce- will reassess after 1st year. Expenses will be budgeted under 20501- Facilities Maintenance.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/11	319,728
Design/Architecture	10/02 - 09/11	329,363
Mitigation	10/07 - 09/09	738,738
Construction	03/06 - 02/09	4,164,988

Total Project Cost: 5,552,817

Means of Financing

Funding Source	Amount
Fund 307 2003 Revenue Bonds	5,552,817

Total Programmed Funding: 5,552,817
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Infr Sls Srtx Rev Bds 2007

Project Categories	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 308 Physical Environment	14,896,672	1,513,939	-	-	-	-	1,513,939	16,410,611
Fund 308 Public Safety	1,550,892	5,646,459	-	-	-	-	5,646,459	7,197,351
Total Project Cost	<u>16,447,564</u>	<u>7,160,398</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,160,398</u>	<u>23,607,962</u>

Means of Financing	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 308 2007 Revenue Bond	16,447,564	7,160,398	-	-	-	-	7,160,398	23,607,962
Total Funding	<u>16,447,564</u>	<u>7,160,398</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,160,398</u>	<u>23,607,962</u>

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Physical Environment

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
PE0902 Cudjoe Regional WW	2,339,938	1,360,062	-	-	-	-	1,360,062	3,700,000
PE0805 Key Largo Wastewater	19,610,936	153,877	-	-	-	-	153,877	19,764,813
Total Project Cost	<u>21,950,874</u>	<u>1,513,939</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,513,939</u>	<u>23,464,813</u>

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 304 One Cent Infrastructure Sales Tax	7,054,202	-	-	-	-	-	-	7,054,202
Fund 308 2007 Revenue Bond	14,896,672	1,513,939	-	-	-	-	1,513,939	16,410,611
Total Funding	<u>21,950,874</u>	<u>1,513,939</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,513,939</u>	<u>23,464,813</u>

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Key Largo Wastewater**
 Category: **Fund 308 Physical Environment**
 Department: **Public Works/Engineering**

Project #: **PE0805**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Table 4.1**
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location: **Key Largo**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
19,764,813	19,610,936	153,877	0	0	0	0	0

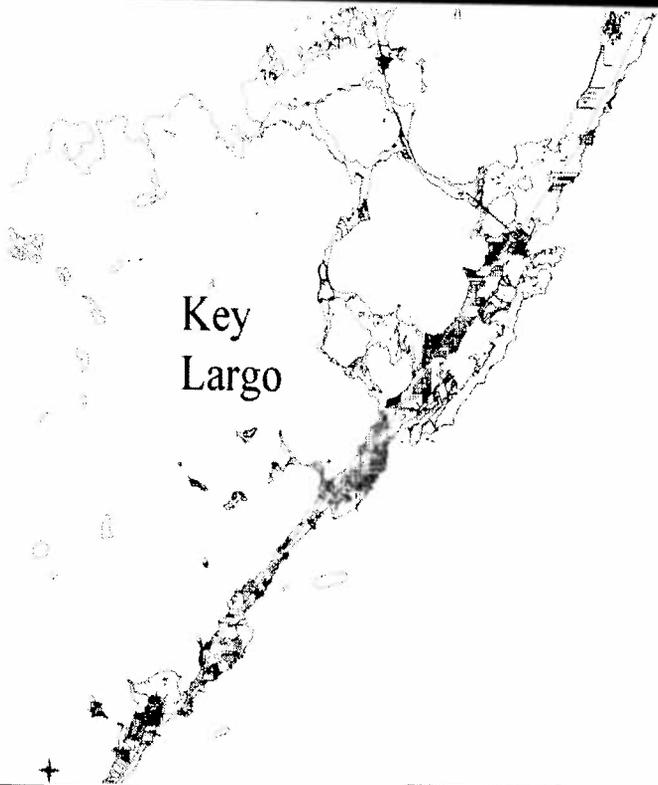
Description and Scope

New wastewater system. Payments to the Key Largo Waste Water Treatment District

Funding Strategy

Fund 308 Project #PE0805
 FY08, 09, & 10= \$9,692,973
 + FY11 Estimate \$2,863,762
 + FY12 Proposed Budget \$153,877 = \$12,710,611
 Fund 304 Project #PE0501 \$7,054,202 (FY2005-2008)
 Total Payments to Key Largo WWTD \$20,000,000 - \$235,187 (Bond charges) = \$19,764,813

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	10/04 - 09/12	19,764,813

Total Project Cost: 19,764,813

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	7,054,202
Fund 308 2007 Revenue Bond	12,710,611

Total Programmed Funding: 19,764,813
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Cudjoe Regional WW**
 Category: **Fund 308 Physical Environment**
 Department: **Public Works/Engineering**

Project #: **PE0902**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Table 4.1** District:
 LOS/Concurrency: **N/A** Project Need: **N/A** Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
3,700,000	2,339,938	1,360,062	0	0	0	0	0

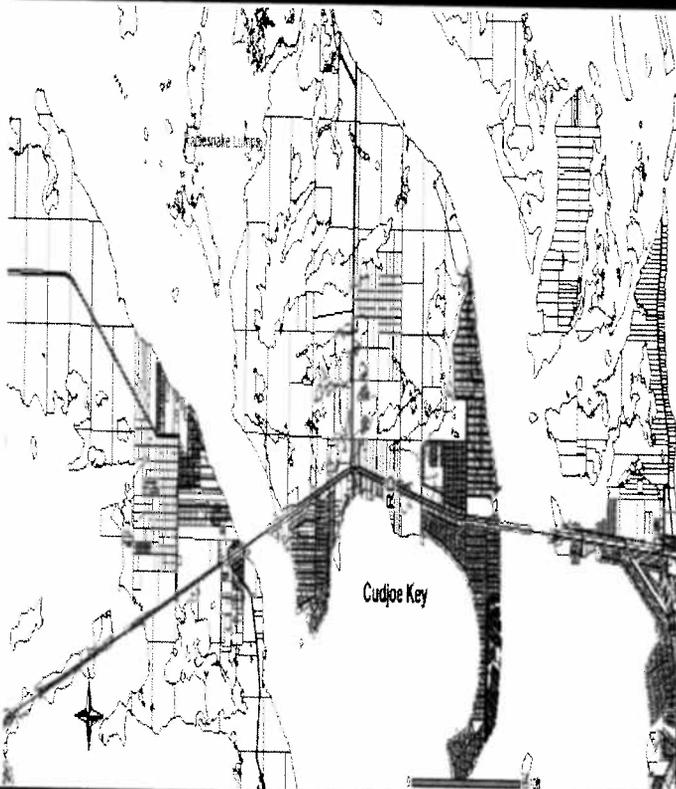
Description and Scope

A portion of the total Cudjoe/Summerland Waste Water Project will be funded in Fund 308 2007 Revenue Bond.

Funding Strategy

on May 20, 2009 \$3,700,000 was transferred from the Public Works Compound Project #CG0803.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	05/09 - 09/12	3,700,000

Total Project Cost: 3,700,000

Means of Financing

Funding Source	Amount
Fund 308 2007 Revenue Bond	3,700,000

Total Programmed Funding: 3,700,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 308 Public Safety

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
CP0803 Conch Key Fire Station	580,491	2,099,814	-	-	-	-	2,099,814	2,680,305
CP0801 Stock Island Fire/EMS Station	1,059,188	3,546,645	-	-	-	-	3,546,645	4,605,833
Total Project Cost	<u>1,639,679</u>	<u>5,646,459</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,646,459</u>	<u>7,286,138</u>

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 304 One Cent Infrastructure Sales Tax	43,694	-	-	-	-	-	-	43,694
Fund 307 2003 Revenue Bonds	45,093	-	-	-	-	-	-	45,093
Fund 308 2007 Revenue Bond	1,550,892	5,646,459	-	-	-	-	5,646,459	7,197,351
Total Funding	<u>1,639,679</u>	<u>5,646,459</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,646,459</u>	<u>7,286,138</u>

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Stock Island Fire/EMS Station**
 Category: **Fund 308 Public Safety**
 Department: **Public Works/Engineering**

Project #: **CP0801**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A**
 LOS/Concurrency: **N/A**

Plan Reference:
 Project Need: **N/A**

District:
 Location: **2nd St. & McDonald Ave., Stock Island**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
4,605,833	1,059,188	3,546,645	0	0	0	0	0

Description and Scope

Renovation and addition of the fire station facility on Stock Island. The fire station will include two drive through apparatus bays and approximately 3,500 sq. ft. of office area and living quarters for the staff. The project will be designed to all Federal, State, and County codes and ordinances.

Rationale

Additional bays are needed.

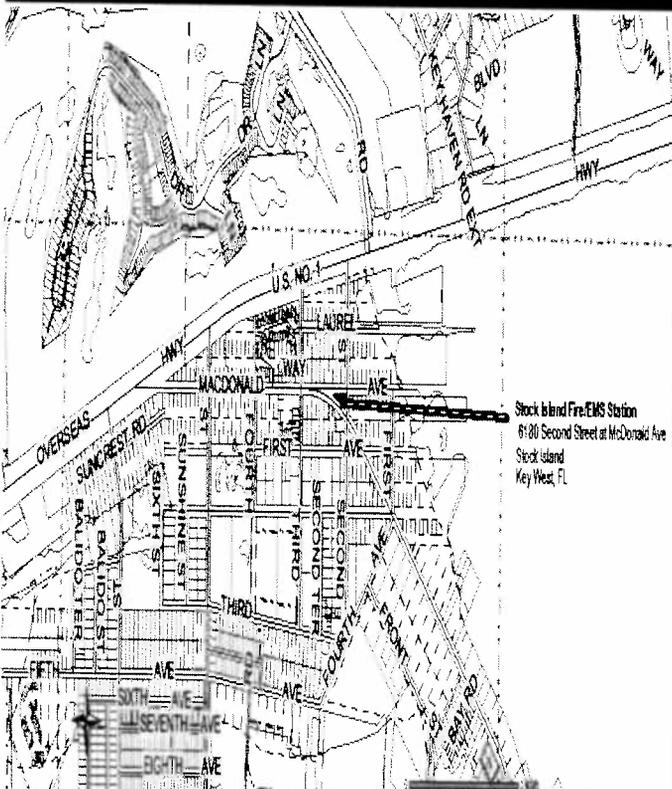
Funding Strategy

Fund 308 Total Project #CP0801 \$4,584,805
 Fund 308 FY2012 Prop Project #CP0801 \$3,546,645
 Fund 308 FY2011 Estm Project #CP0801 \$1,000,000 includes purchase of land
 Fund 308 FY2010 Project #CP0801 \$24,972
 Fund 308 FY2009 Project #CP0801 \$ 4,492
 Fund 308 FY2008 Project #CP0801 \$ 8,246
 2007 Revenue Bonds Bond closed 12/14/2007
 Fund 304 FY2006-2008 Project #CP0303 \$12,152
 Fund 307 FY2003-2006 Project #CP0303 \$ 8,876
 Total project \$4,605,833

Operating Budget Impacts

Estimated	1st Year	2nd Year	3rd Year
Operation & Maintenance	\$3,000	\$3,075	\$3,152
Utilities	\$12,000	\$12,300	\$12,608
Net Operating Impact	\$15,000	\$15,375	\$15,760

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/12	133,368
Design/Architecture	10/02 - 09/11	45,820
Land	10/10 - 09/11	675,000
Construction	12/07 - 09/12	3,751,645

Total Project Cost: 4,605,833

Means of Financing

Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	12,152
Fund 307 2003 Revenue Bonds	8,876
Fund 308 2007 Revenue Bond	4,584,805

Total Programmed Funding: 4,605,833
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: Conch Key Fire Station	Project #: CP0803
Category: Fund 308 Public Safety	Status: Adopted
Department: Public Works/Engineering	LMS: N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: 10 S. Conch Ave., Conch Key

Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
2,680,305	580,491	2,099,814	0	0	0	0	0

Description and Scope

Renovation of the existing building and a new addition. 1,713 sq.ft. lower level garage, 1,820 sq.ft. second floor office/bath/lockers/sleeping rooms and a 140 sq.ft. covered second floor. Site Work includes drives, parking, drainage, landscaping, existing demolition and fuel tank.

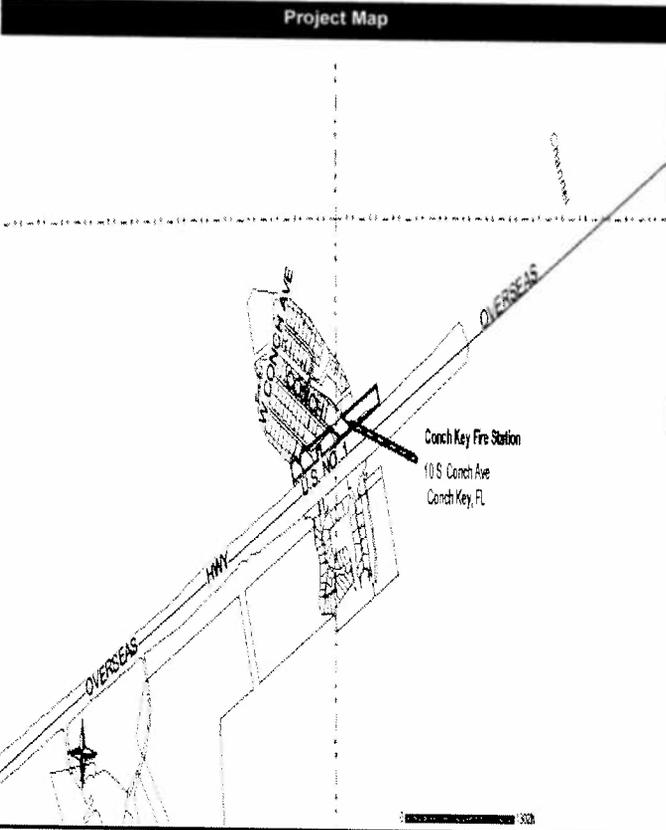
Rationale

Existing facility inadequate with a need to bring the facility to an acceptable level of service.

Funding Strategy

On June 17, 2009, the BOCC approved to apply for a \$2,551,987.00 Grant from the US Dept of Homeland Security (DHS), Federal Emergency Management Agency (FEMA), Grants Programs Directorate (GPD) of the Fiscal Year 2009 American Recovery & Reinvestment Act (ARRA) assistance to Firefighters Fire Station Construction Grants (SCG). Grant was not awarded.

Fund 308 Total Project #CP0803 \$2,612,545
 Fund 308 CP0803 FY12 Proposed \$2,099,814
 Fund 308 CP0803 FY11 Estimate \$ 400,000
 Fund 308 CP0803 FY08, 09 & 10 \$ 112,731
 Fund 308 2007 Revenue Bonds Bond closed 12/14/2007
 Fund 304 One Cent Infrastructure Surtax FY2006-2008 Project # CP0607 \$31,542
 Fund 307 2003 Revenue Bonds FY2003-2006 Project #CS0302 \$36,217
 Total Project \$2,680,304



Schedule of Activities	
Project Activities	From - To Amount
Design/Engineering	10/02 - 09/12 98,435
Design/Architecture	10/02 - 09/12 171,282
Site Work Improvement	10/06 - 09/10 10,588
Construction	11/09 - 09/12 2,400,000
Total Project Cost: 2,680,305	
Means of Financing	
Funding Source	Amount
Fund 304 One Cent Infrastructure Sales Tax	31,542
Fund 307 2003 Revenue Bonds	36,217
Fund 308 2007 Revenue Bond	2,612,546
Total Programmed Funding: 2,680,305	
Future Funding Requirements: 0	

Monroe County Board of County Commissioners
Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Big Coppitt Waste Water Project

<u>Project Categories</u>	<u>Appropriated To Date</u>	<u>FY 2012 Proposed</u>	<i>Un-Appropriated Subsequent Years</i>				<u>5 Year Total</u>	<u>CIP Total</u>
			<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>		
Fund 310 Big Coppitt Wastewater	34,780,824	2,829,052	-	-	-	-	2,829,052	37,609,876
Total Project Cost	<u>34,780,824</u>	<u>2,829,052</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,829,052</u>	<u>37,609,876</u>

<u>Means of Financing</u>	<u>Appropriated To Date</u>	<u>FY 2012 Proposed</u>	<i>Un-Appropriated Subsequent Years</i>				<u>5 Year Total</u>	<u>CIP Total</u>
			<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>		
Fund 310 Big Coppitt DEP Grant	11,062,000	-	-	-	-	-	-	11,062,000
Fund 310 Big Coppitt FRUFC Loan	20,850,000	-	-	-	-	-	-	20,850,000
Fund 310 Big Coppitt Spx Assmts	1,018,824	2,829,052	-	-	-	-	2,829,052	3,847,876
Fund 310 Big Coppitt WW Funds	1,850,000	-	-	-	-	-	-	1,850,000
Total Funding	<u>34,780,824</u>	<u>2,829,052</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,829,052</u>	<u>37,609,876</u>

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 310 Big Coppitt Wastewater

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
310-54503 Big Copp Assmt Refund	-	5,000	-	-	-	-	5,000	5,000
PE0803 Big Coppitt WW - Trsfr from 304	1,850,000	-	-	-	-	-	-	1,850,000
PE0807 Big Coppitt WW DEP Grant	10,962,000	-	-	-	-	-	-	10,962,000
PE0806 Big Coppitt WW FRUFC Loan	20,850,000	-	-	-	-	-	-	20,850,000
PE0808 Big Coppitt WW Spx Assmt	1,018,824	2,824,052	-	-	-	-	2,824,052	3,842,876
PE0901 Rockland/Geiger DEP Grant	100,000	-	-	-	-	-	-	100,000
Total Project Cost	<u>34,780,824</u>	<u>2,829,052</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,829,052</u>	<u>37,609,876</u>

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 310 Big Coppitt DEP Grant	11,062,000	-	-	-	-	-	-	11,062,000
Fund 310 Big Coppitt FRUFC Loan	20,850,000	-	-	-	-	-	-	20,850,000
Fund 310 Big Coppitt Spx Assmts	1,018,824	2,829,052	-	-	-	-	2,829,052	3,847,876
Fund 310 Big Coppitt WW Funds	1,850,000	-	-	-	-	-	-	1,850,000
Total Funding	<u>34,780,824</u>	<u>2,829,052</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,829,052</u>	<u>37,609,876</u>

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Copp Assmt Refund**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Public Works/Engineering**

Project #: **310-54503**
 Status: **Adopted**
 LMS: **N/A**

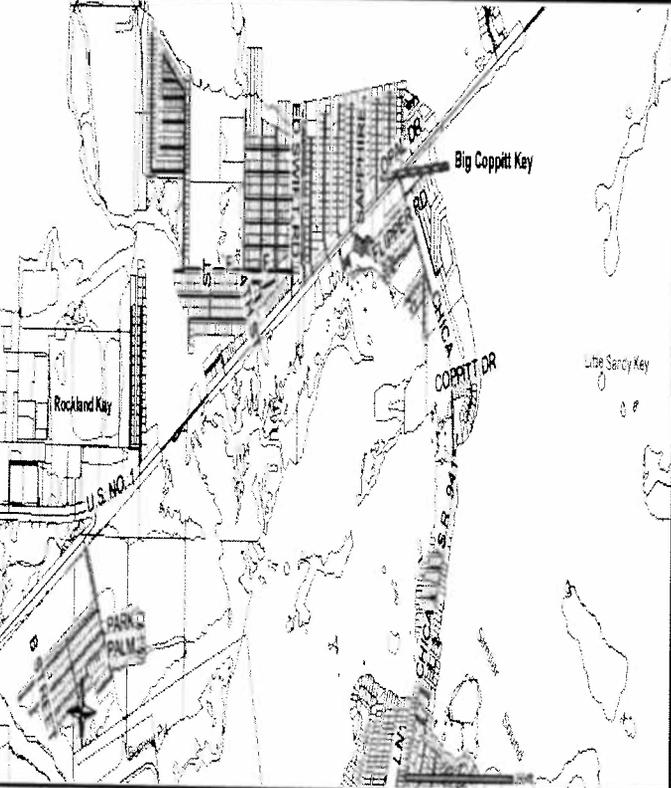
Comprehensive Plan Information				Project Location			
CIE Project: N/A	Plan Reference:	District:		Location:			
LOS/Concurrency: N/A	Project Need: N/A						
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
5,000	0	5,000	0	0	0	0	0
Description and Scope							

Project Map	Schedule of Activities																								
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr style="border-top: 1px solid black; border-bottom: 1px solid black;"> <th style="text-align: left;">Project Activities</th> <th style="text-align: left;">From - To</th> <th style="text-align: right;">Amount</th> </tr> </thead> <tbody> <tr> <td>Project Mgmt</td> <td>10/08 - 09/12</td> <td style="text-align: right;">5,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Project Cost:</td> <td style="text-align: right; border-top: 1px solid black;">5,000</td> </tr> <tr style="background-color: black; color: white;"> <th colspan="3" style="text-align: right;">Means of Financing</th> </tr> <tr> <td colspan="2" style="text-align: right;">Funding Source</td> <td style="text-align: right;">Amount</td> </tr> <tr> <td colspan="2">Fund 310 Big Coppitt Spx Assmts</td> <td style="text-align: right;">5,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Programmed Funding:</td> <td style="text-align: right; border-top: 1px solid black;">5,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Future Funding Requirements:</td> <td style="text-align: right;">0</td> </tr> </tbody> </table>	Project Activities	From - To	Amount	Project Mgmt	10/08 - 09/12	5,000	Total Project Cost:		5,000	Means of Financing			Funding Source		Amount	Fund 310 Big Coppitt Spx Assmts		5,000	Total Programmed Funding:		5,000	Future Funding Requirements:		0
	Project Activities	From - To	Amount																						
	Project Mgmt	10/08 - 09/12	5,000																						
	Total Project Cost:		5,000																						
	Means of Financing																								
Funding Source		Amount																							
Fund 310 Big Coppitt Spx Assmts		5,000																							
Total Programmed Funding:		5,000																							
Future Funding Requirements:		0																							

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: Big Coppitt WW - Trsfr from 304		Project #: PE0803
Category: Fund 310 Big Coppitt Wastewater		Status: Adopted
Department: Public Works/Engineering		LMS: N/A
Comprehensive Plan Information		
CIE Project: Yes	Plan Reference: Table 4.1	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: Big Coppitt Key
Project Location		
Programmed Funding		
Programmed Funding	Appropriated To Date	FY 2012
1,850,000	1,850,000	0
		FY 2013
		0
		FY 2014
		0
		FY 2015
		0
		FY 2016
		0
		Future Funding
		0
Description and Scope		
PE0803 set up to transfer funds from Fund 304.		
Rationale		
In-eligible costs - SRF loan		

Project Map	Schedule of Activities																								
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Project Activities</th> <th style="text-align: left;">From - To</th> <th style="text-align: right;">Amount</th> </tr> </thead> <tbody> <tr> <td>Construction</td> <td>12/07 - 09/11</td> <td style="text-align: right;">1,850,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Project Cost:</td> <td style="text-align: right;">1,850,000</td> </tr> <tr style="background-color: black; color: white;"> <th colspan="3" style="text-align: left;">Means of Financing</th> </tr> <tr> <th style="text-align: left;">Funding Source</th> <th colspan="2" style="text-align: right;">Amount</th> </tr> <tr> <td>Fund 310 Big Coppitt WW Funds</td> <td colspan="2" style="text-align: right;">1,850,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Programmed Funding:</td> <td style="text-align: right;">1,850,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Future Funding Requirements:</td> <td style="text-align: right;">0</td> </tr> </tbody> </table>	Project Activities	From - To	Amount	Construction	12/07 - 09/11	1,850,000	Total Project Cost:		1,850,000	Means of Financing			Funding Source	Amount		Fund 310 Big Coppitt WW Funds	1,850,000		Total Programmed Funding:		1,850,000	Future Funding Requirements:		0
	Project Activities	From - To	Amount																						
	Construction	12/07 - 09/11	1,850,000																						
	Total Project Cost:		1,850,000																						
Means of Financing																									
Funding Source	Amount																								
Fund 310 Big Coppitt WW Funds	1,850,000																								
Total Programmed Funding:		1,850,000																							
Future Funding Requirements:		0																							

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW FRUFC Loan**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Public Works/Engineering**

Project #: **PE0806**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Table 4.1**
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location: **Big Coppitt Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
20,850,000	20,850,000	0	0	0	0	0	0

Description and Scope

The purpose of the Loan Agreement is to construct the collection systems to serve Geiger Key and Rockland Key portions of the Big Coppitt Regional Wastewater Treatment System and the South Lower Keys Regional Wastewater Treatment Plant.

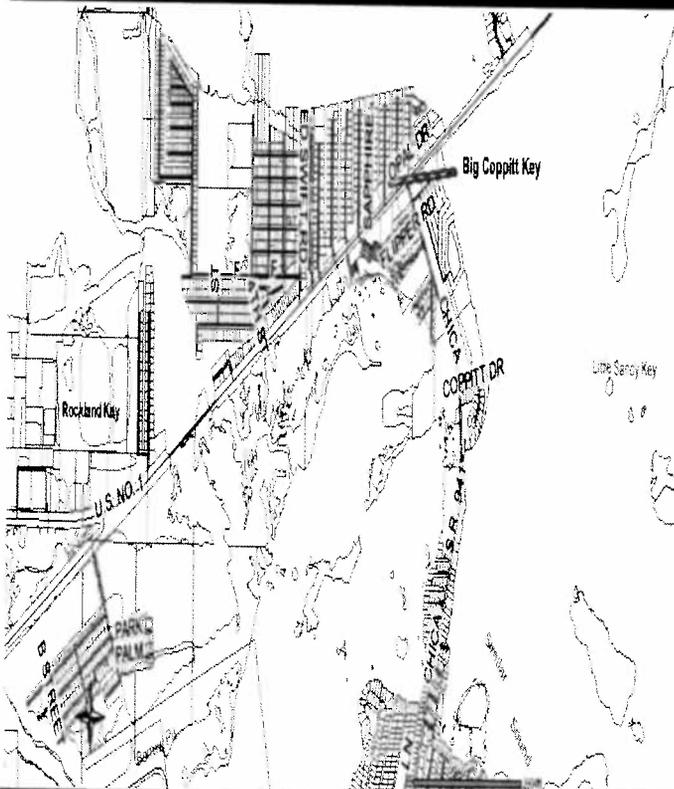
Rationale

Interim financing was required because the State of Florida Department of Environmental Protection may not have funding available for the project until September 2008.

Funding Strategy

On 12/19/2007, the BOCC approved a resolution for the execution and delivery of the Loan Agreement with the Florida Rural Utility Financing Commission (FRUFC) for an amount not to exceed \$21,000,000.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	12/07 - 09/11	20,850,000

Total Project Cost: 20,850,000

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt FRUFC Loan	20,850,000

Total Programmed Funding: 20,850,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW DEP Grant**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Public Works/Engineering**

Project #: **PE0807**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Table 4.1**
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location: **Big Coppitt Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
10,962,000	10,962,000	0	0	0	0	0	0

Description and Scope

The Big Coppitt Wastewater District consists of the following five service areas: Rockland Gulf, Rockland Ocean, Big Coppitt, Shark Key, and Geiger Key. A collection system for each service area will tie into a transmission main along US 1 that conveys the wastewater to the WWTP at MM 8.5. Approximately 80,000 feet of collection system piping, 13,000 feet of transmission main, and 25 pump stations will be installed for the project.

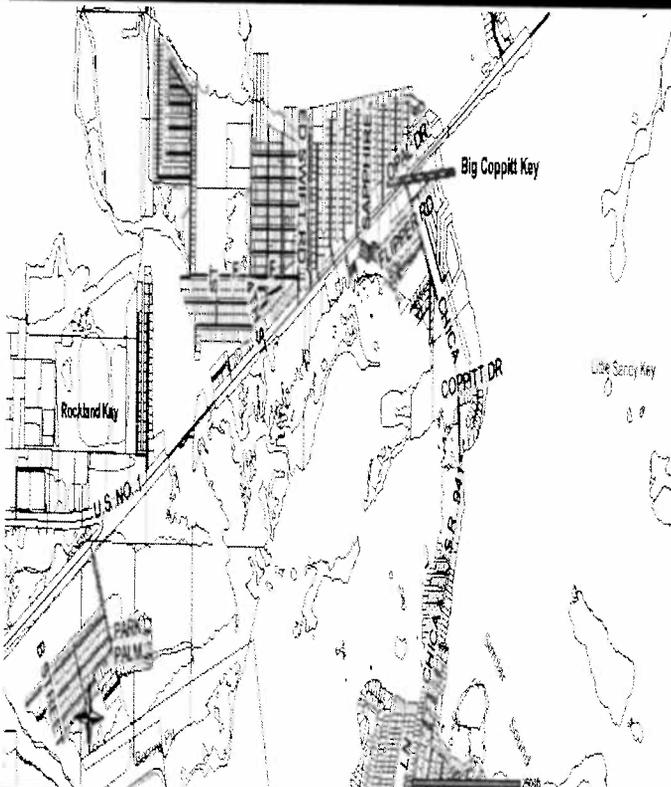
Rationale

The Florida Legislature has authorized actions by Monroe County and the Florida Keys Aqueduct Authority (FKAA) to provide adequate wastewater treatment to protect the environment and health, safety and welfare of landowners and persons inhabiting the Florida Keys. The County and FKAA entered into an Interlocal Agreement (ILA) setting forth commitments to achieve the 2010 deadline for meeting the treatment and disposal requirements.

Funding Strategy

Florida Department of Environmental Protection Grant was approved by the BOCC on March 21, 2007. This grant is to provide construction funds for the Big Coppitt Regional Wastewater System project in the amount not to exceed \$10,962,000.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	05/08 - 09/10	10,962,000

Total Project Cost: 10,962,000

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt DEP Grant	10,962,000

Total Programmed Funding: 10,962,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Coppitt WW Spx Assmt**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Public Works/Engineering**

Project #: **PE0808**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information				Project Location			
CIE Project: Yes	Plan Reference: Table 4.1			District:			
LOS/Concurrency: N/A	Project Need: N/A			Location: Big Coppitt			
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
3,842,876	1,018,824	2,824,052	0	0	0	0	0
Description and Scope							
For System Development costs.							

Project Map	Schedule of Activities		
	Project Activities	From - To	Amount
	Construction	10/07 - 09/16	3,842,876
	Total Project Cost:		3,842,876
	Means of Financing		
Funding Source		Amount	
Fund 310 Big Coppitt Spx Assmts		3,842,876	
Total Programmed Funding:		3,842,876	
Future Funding Requirements:		0	

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Rockland/Geiger DEP Grant**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Public Works/Engineering**

Project #: **PE0901**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Table 4.1**
 LOS/Concurrency: **N/A** Project Need: **N/A**

Project Location

District:
 Location: **Rockland & Geiger Keys**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
100,000	100,000	0	0	0	0	0	0

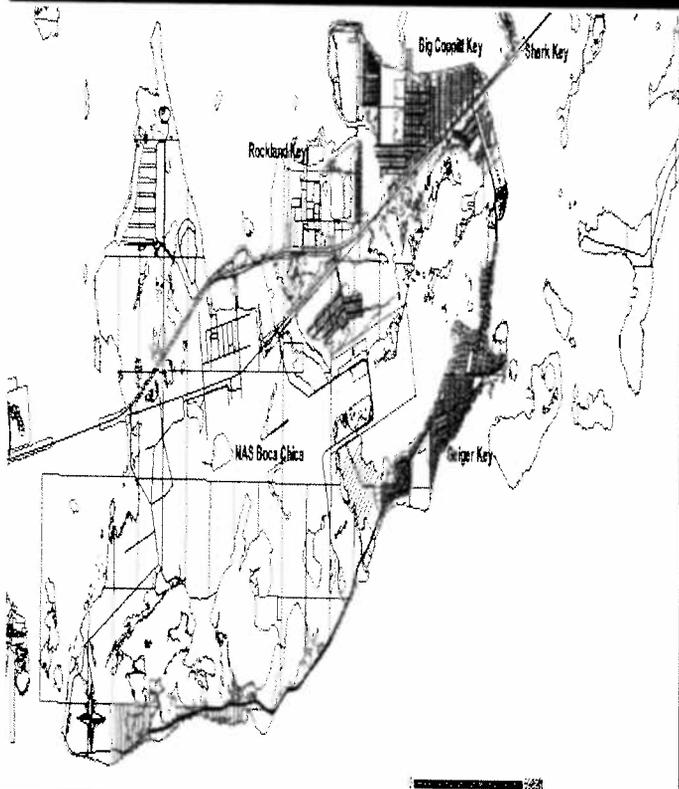
Description and Scope

DEP Grant LP8983 will be used to fund construction of the wastewater collection system on Geiger and Rockland Keys.

Funding Strategy

On January 28, 2009, the BOCC approved to execute the Grant. The grant amount was \$100,000 plus \$33,000 grant match for a total project of \$133,000.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	01/09 - 09/10	100,000

Total Project Cost: 100,000

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt DEP Grant	100,000

Total Programmed Funding: 100,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Year 2012 thru 2016 Capital Improvement Program - CIP Appropriation Plan Summary

Duck Key Waste Water Project

Project Categories	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 311 Duck Key Wastewater	9,600,000	5,014,881	427,654	427,654	427,654	427,654	6,725,497	16,325,497
Total Project Cost	9,600,000	5,014,881	427,654	427,654	427,654	427,654	6,725,497	16,325,497

Means of Financing	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 311 Duck Key Spx Assmts	-	514,881	427,654	427,654	427,654	427,654	2,225,497	2,225,497
Fund 311 Duck Key WW Fund	9,600,000	4,500,000	-	-	-	-	4,500,000	14,100,000
Total Funding	9,600,000	5,014,881	427,654	427,654	427,654	427,654	6,725,497	16,325,497

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Fund 311 Duck Key Wastewater

Projects	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
311-54504 Duck Key Spec Assmt Refund	-	5,000	5,000	5,000	5,000	5,000	25,000	25,000
PE0809 Duck Key WW Spx Assmts	-	100,000	294,358	294,358	294,358	294,358	1,277,432	1,277,432
PE0804 Duck Key WW -Trsfr from 304	9,600,000	4,500,000	-	-	-	-	4,500,000	14,100,000
311-590991 Reserves-Cash Balance	-	309,881	85,531	85,531	85,531	85,531	652,005	652,005
311-590990 Reserves-Contingency	-	100,000	42,765	42,765	42,765	42,765	271,060	271,060
Total Project Cost	9,600,000	5,014,881	427,654	427,654	427,654	427,654	6,725,497	16,325,497

Current Revenues	Appropriated To Date	FY 2012 Proposed	Un-Appropriated Subsequent Years				5 Year Total	CIP Total
			FY 2013	FY 2014	FY 2015	FY 2016		
Fund 311 Duck Key Spx Assmts	-	514,881	427,654	427,654	427,654	427,654	2,225,497	2,225,497
Fund 311 Duck Key WW Fund	9,600,000	4,500,000	-	-	-	-	4,500,000	14,100,000
Total Funding	9,600,000	5,014,881	427,654	427,654	427,654	427,654	6,725,497	16,325,497

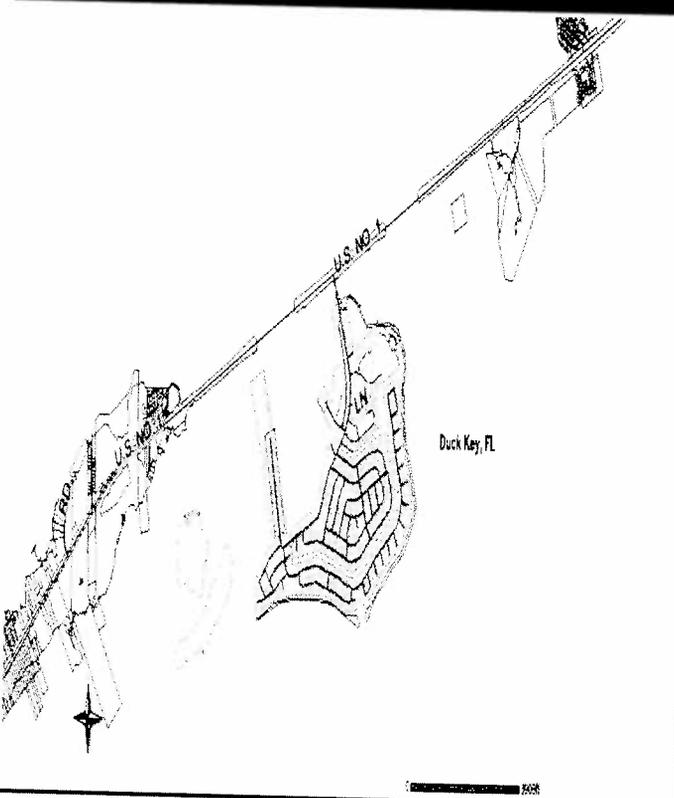
Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: Duck Key Spec Assmt Refund
 Category: Fund 311 Duck Key Wastewater
 Department: Growth Mgmt

Project #: 311-54504
 Status: Adopted
 LMS: N/A

Comprehensive Plan Information				Project Location			
CIE Project: N/A		Plan Reference:		District:			
LOS/Concurrency: N/A		Project Need: N/A		Location:			
Programmed Funding							
Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
25,000	0	5,000	5,000	5,000	5,000	5,000	0
Description and Scope							
Funds available for refunds.							

Project Map	Schedule of Activities																								
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr style="background-color: black; color: white;"> <th>Project Activities</th> <th>From - To</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>Project Mgmt</td> <td>10/09 - 09/16</td> <td style="text-align: right;">25,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Project Cost:</td> <td style="text-align: right; border-top: 1px solid black;">25,000</td> </tr> <tr style="background-color: black; color: white;"> <th colspan="3">Means of Financing</th> </tr> <tr> <td colspan="2" style="text-align: center;">Funding Source</td> <td style="text-align: center;">Amount</td> </tr> <tr> <td colspan="2">Fund 311 Duck Key Spx Assmts</td> <td style="text-align: right;">25,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Programmed Funding:</td> <td style="text-align: right; border-top: 1px solid black;">25,000</td> </tr> <tr> <td colspan="2" style="text-align: right;">Future Funding Requirements:</td> <td style="text-align: right;">0</td> </tr> </tbody> </table>	Project Activities	From - To	Amount	Project Mgmt	10/09 - 09/16	25,000	Total Project Cost:		25,000	Means of Financing			Funding Source		Amount	Fund 311 Duck Key Spx Assmts		25,000	Total Programmed Funding:		25,000	Future Funding Requirements:		0
	Project Activities	From - To	Amount																						
	Project Mgmt	10/09 - 09/16	25,000																						
	Total Project Cost:		25,000																						
	Means of Financing																								
Funding Source		Amount																							
Fund 311 Duck Key Spx Assmts		25,000																							
Total Programmed Funding:		25,000																							
Future Funding Requirements:		0																							

Monroe County Board of County Commissioners

Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: Duck Key WW -Trsr from 304
 Category: Fund 311 Duck Key Wastewater
 Department: Public Works/Engineering

Project #: PE0804
 Status: Adopted
 LMS: N/A

Comprehensive Plan Information

Project Location

CIE Project: Yes Plan Reference: Table 4.1
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location: Duck Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
14,100,000	9,600,000	4,500,000	0	0	0	0	0

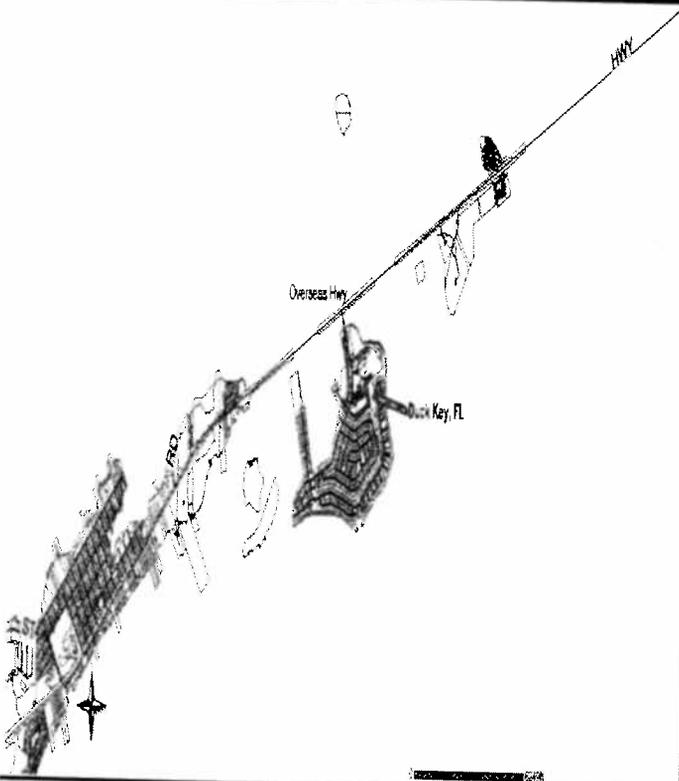
Description and Scope

Construction of a gravity wastewater collection and transmission system to serve all of the islands of Duck Key. Addition of capacity to the Hawk's Cay Wastewater Treatment Plant to service Duck Key, Conch Key and Hawk's Cay flows, and upgrade of treatment to meet advanced wastewater treatment standards.

Funding Strategy

Fund 311 was created on 11/14/2007 by BOCC resolution.
 \$14,100,000 will be transferred over from Fund 304 to Fund 311 over the next several years.
 \$5,100,000 Duck Key Plant
 \$9,000,000 Duck Key Collection System

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	11/07 - 09/12	14,100,000

Total Project Cost: 14,100,000

Means of Financing

Funding Source	Amount
Fund 311 Duck Key WW Fund	14,100,000

Total Programmed Funding: 14,100,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners
Fiscal Years 2012 thru 2016 Capital Improvement Program - CIP Category Financial Plan

Project Title: Duck Key WW Spx Assmts
 Category: Fund 311 Duck Key Wastewater
 Department: Public Works/Engineering

Project #: PE0809
 Status: Adopted
 LMS: N/A

Comprehensive Plan Information

Project Location

CIE Project: Yes Plan Reference: Table 4.1
 LOS/Concurrency: N/A Project Need: N/A

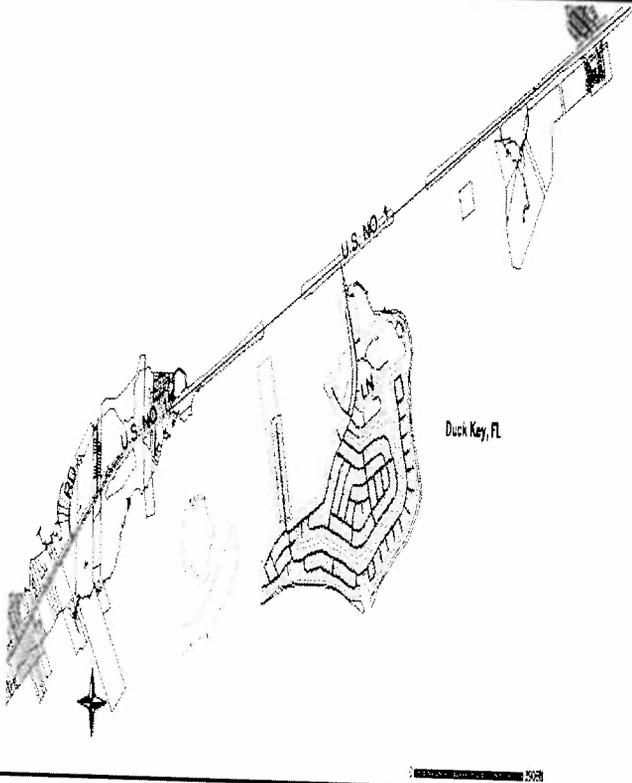
District:
 Location: Duck Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Future Funding
1,277,432	0	100,000	294,358	294,358	294,358	294,358	0

Description and Scope

Project Map



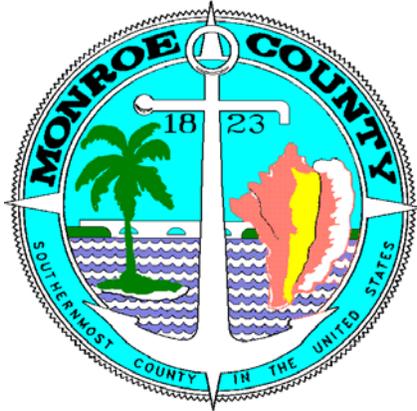
Schedule of Activities

Project Activities	From - To	Amount
Construction	11/07 - 09/16	1,277,432
Total Project Cost:		1,277,432

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spx Assmts	1,277,432

Total Programmed Funding: 1,277,432
Future Funding Requirements: 0



GLOSSARY & ACRONYMS

Glossary

ACCOUNT: An expenditure category such as salaries, supplies or contractual services.

ACCRUAL BASIS: The basis of accounting whereby revenues are recognized when earned and measurable regardless of when collected; and expenses are recorded on a matching basis when incurred. All proprietary, expendable trust and agency funds use the accrual basis of accounting.

ADOPTED BUDGET: The Budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each fiscal year.

AD VALOREM TAXES: Property taxes based on the assessed value of real property.

AGENCY FUNDS - Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE: An average of all County taxes including dependent districts and municipal service taxing districts. The exception to this average are those amounts which were approved by a voter referendum for debt service expenses.

ARTICLE V: Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

APPROPRIATION UNIT: A category of authorized expenditures including personal services, operating expenses, capital outlay, transfers and reserves.

APPROPRIATION: An authorization made by the legislative body of a government which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

ASSESSED VALUATION: A valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes. State law requires that assessed value be equal to the true market value of each property.

BALANCED BUDGET: A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING: The methodology and timing of when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements.

BOARD OF COUNTY COMMISSIONERS (BOCC): Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BUDGET: A comprehensive financial plan of operation which attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period. Most local governments have two types of budgets - the "operating" budget and the "capital improvement" budget.

CAPITAL ASSET - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET: A plan of proposed capital expenditures and the means of financing them, based on the first year of the *Capital Projects Plan* and legally adopted as a part of the complete annual budget which includes both operating and capital outlays.

CAPITAL OUTLAY: Expenditures for equipment, vehicles or machinery that results in the acquisition or addition to fixed assets with a value greater than \$1,000.

Glossary

CAPITAL PROJECTS: Projects that purchase, construct, or renovate capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building, road or facility.

CAPITAL PROJECT PLAN: A multiyear plan that identifies each proposed capital project to be undertaken, when it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

CARRY FORWARD: Another name for Fund Balance since it represents the dollars left at the end of one year to be carried forward as revenue in the next year.

CONSTITUTIONAL OFFICERS: The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State constitution.

CONTRACT AGENCIES: Independent organizations which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

CONTRIBUTIONS: A grant provided by the County to another government or non-profit agency which provides services to County residents.

CONTINGENCY RESERVE: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

COST ALLOCATION: The process of assigning indirect costs to cost objects.

DEBT SERVICE: Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans).

DEPARTMENT: An organizational unit of the County which is functionally unique in its delivery of services. Department heads are hired by the County Administrator and confirmed by the BOCC.

DIVISION: An organizational unit composed of several departments responsible for carrying out a major governmental function such as Public Safety or Public Works.

ENTERPRISE FUND: A fund established to account for operations financed in a manner similar to a private business enterprise where the costs of providing goods and services to the public are financed or recovered through user charges. A good example of this type of fund is the Key West Airport Fund where the cost of operations is supported by the revenues generated.

EXPANDED FUNDING LEVEL: Funding for new services, enhancements to existing services and programs which were not already approved in the prior year budget to represent the cost of growth.

EXPENDITURE: The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

FISCAL YEAR: Any consecutive 12-month period designated as a budget year. The County's budget year begins October 1 and ends September 30 of the following calendar year.

FORECAST: An estimate of revenue and expenses for the current fiscal year to be used to determine the expected balances at the end of the year.

FULL TIME EQUIVALENT: A term to describe manpower requirements in terms of full-time or eight hour days. For example, an employee who works 40 hours per week is a 1.0 FTE employee and an employee who works 20 hours per week at a job would be a .5 FTE.

Glossary

FUND BALANCE: The excess of current assets over the current liabilities for each fund at the end of each fiscal year. A negative fund balance is sometimes called a deficit. For governmental funds, the fund balance is equal to the excess of revenues over expenses for a given fiscal year. Also referred to as Carry Forward. Governments typically keep some fund balance to carry forward as a matter of conservative budgeting.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts within which revenues must equal expenditures, segregated for the purpose of carrying on specific activities of attaining certain objectives.

GENERAL FUND: A fund containing the revenues such as property taxes not designed by law for any one specific purpose. Some of the functions that are a part of the General Fund include the Tax Collector, Property Appraiser, Court Operations and Public Safety.

GENERAL OBLIGATION BONDS: When a government pledges its full faith and credit to the repayment of the bonds it issues those bonds are general obligation (GO) bonds. The term is usually used to refer to bonds which will be repaid from taxes and other general revenue sources.

GRANT: A contribution of assets (usually cash) by a governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. They are usually designated for specific purposes.

HOMESTEAD EXEMPTION: A \$25,000.00 deduction from the total assessed value of owner occupied property. The taxable value of such a home is \$25,000.00 less than the assessed value.

HUMAN SERVICE ORGANIZATION: Agencies, either County sponsored or non-profit in nature, for which the County provides partial funding.

IMPACT FEES: Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT SERVICE CHARGE: A revenue to the General Fund paid by other County funds for administrative services provided, such as risk management and data processing.

INFRASTRUCTURE: Facilities on which the continuance and growth of a community depend such as roads and waterlines.

INTERFUND TRANSFER: Amount transferred from one fund to another whereby a budget transfer represents an appropriation in one fund and a revenue in the other.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis. Monroe County currently operates four (4) internal service funds: Worker's Compensation, Group Insurance, Risk Management and Fleet Management.

LEVY: To impose taxes, special assessments or service charges for the support of County activities.

MANDATE: Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MILL: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes for each \$1,000 of taxable property value.

MODIFIED ACCRUAL BASIS - The basis of accounting under which expenditures, whether paid or unpaid, are formally recognized when incurred, but revenues are recognized only when they become both measurable and available to finance expenditures of the current accounting period and expenditures are recognized when the fund

Glossary

liability is incurred. All governmental, expendable trust and agency funds use the modified accrual basis of accounting.

MUNICIPAL SERVICE TAXING DISTRICT: Municipal Service Taxing District - a district established to provide a specific service to a specific location within the unincorporated area.

MUNICIPAL SERVICE TAXING UNIT: Municipal Service Taxing Unit- a district established to provide a specific service to a specific location within the unincorporated area.

NOTICE OF INJURY: Notice of Injury- form filled out by an employee when injured on the job.

OBJECTS OF EXPENDITURE: As used in expenditure classification, this term applies to the character of the article purchased or the service obtained (rather than the purpose for which the article or service was purchased or obtained).

OFFICE OF MANAGEMENT & BUDGET: Office of Management & Budget- the County's department responsible for preparing and monitoring the budget document.

OPERATING BUDGET: A plan of financial operation which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues).

OPERATING TRANSFER: Transfer of cash or other assets from one County fund to another County fund.

PERMANENT POSITIONS: Total number of authorized employees including full-time and part-time positions who work on an annual basis.

PERSONAL SERVICES: Costs related to compensating County employees including salaries, wages, overtime pay, holiday pay and employee benefits costs such as social security, retirement, health insurance, life insurance and workers compensation.

PRODUCTIVITY: Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROPERTY TAX: A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS: Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification.

REFERENDUM: Presenting an issue to the voters of the County where a majority of voters decide on the issue.

RESERVE: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

RESOURCES: Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REVENUE BONDS: When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES: A formal estimate of how much revenue will be earned from a specific revenue source from some future period.

Glossary

REVENUE: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

ROLLED BACK RATE: Rate that would generate prior year tax revenues less allowances for new construction, additions, rehabilitative improvements increasing assessed value by at least 100%, annexations and deletions. The rolled back rate controls for changes in the market value of property and represents “no tax increase”.

SPECIAL REVENUE FUNDS: To account for specific sources of revenue such as gas taxes or building permit fees that are legally restricted for expenditures of specific purposes.

TAX LEVY: The total amount to be raised by general property taxes.

TAX RATE: The amount of taxes (mills) levied for each \$1,000 of assessed valuation.

TAX ROLL: The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE BUDGET: The preliminary budget approved by the Board of County Commissioners for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER: A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers from other funds while appropriation transfers reflect transfers to other funds.

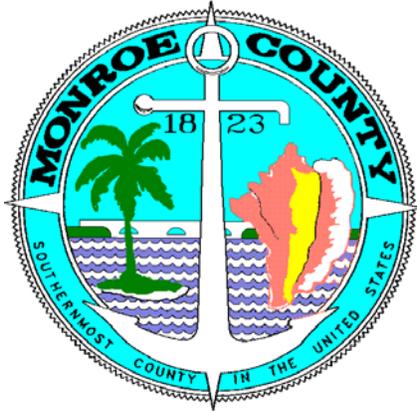
TRUST FUNDS: a trust fund is an account for cash set aside in a trustee capacity such as donations for certain programs.

UNIT COST: The cost required to produce a specific product or unit of service such as the cost to process one ton of waste.

USER CHARGES: The payment of a fee for direct receipt of a public service by the person benefiting from the service such as utility charges and emergency medical fees. Also known as user fees.

Acronyms

ALS:	Advanced Life Support	LDR:	Land Development Regulations.
BOCC:	Board of County Commissioners.	LK:	Lower Keys.
CEMP:	Comprehensive Emergency Management Plan.	MARC:	Monroe Association for Retarded Citizens.
CIP:	Capital Improvement Plan.	MCEF:	Monroe County Education Foundation.
COPCN:	Certificate of Public Convenience and Necessity.	MCSO:	Monroe County Sheriff's Office
CSB:	Card Sound Bridge.	MK:	Middle Keys.
DOR:	Department of Revenue.	MSTD:	Municipal Service Taxing District
ELMS:	Environmental Lands Management.	MSTU:	Municipal Service Taxing Unit
EMS:	Emergency Medical Services.	NFPA:	National Fire Protection Association.
EMT:	Emergency Medical Technician.	NOI:	Notice of Injury
FAA:	Federal Aviation Administration.	O & M:	Operation & Management.
FACE:	Florida Association of Code Enforcement	OMB:	Office of Management & Budget
FDEP:	Florida Department of Environmental Protection.	OSHA:	Occupational Safety & Health Administration.
FDOT:	Florida Department of Transportation.	PACE:	Practical, Academic and Cultural Education.
FKAA:	Florida Keys Aqueduct Authority.	PAX:	Passengers (acronym used by the airport).
FP&L:	Florida Power & Light.	PFC:	Passenger Facility Charge
FS:	Florida Statute	R & B:	Roads & Bridges.
FTE:	Full-time equivalents.	R & R:	Renew & Replace.
FY:	Fiscal Year.	REP:	Radiological Emergency Preparedness.
GA:	General Aviation.	RFP:	Request for Proposal.
GASB:	Government Accounting Standards Board.	RFQ:	Request for Qualifications
GFOA:	Government Finance Officers Association.	ROGO:	Rate of Growth Ordinance.
GIS:	Geographic Information System.	SBA:	State Board of Administration.
HVAC:	Heating, Ventilation and Air Conditioning.	TDC:	Tourist Development Council.
LCP:	Livable CommuniKeys Program.	TRIM:	Truth in Millage.
		VA:	Veterans Affairs.
		VAB:	Value Adjustment Board.



ATTACHMENT

Monroe County Board of County Commissioners Financial Policy

BACKGROUND

The Monroe County Board of County Commissioners (“BOCC”) recognizes its responsibility to manage the tax-payers money in a financially prudent way to promote fiscal sustainability and accountability while ensuring the health, safety and welfare of the citizens. The BOCC believes that sound financial management principles require that sufficient funds be retained by the County to provide a stable financial base at all times. To retain this stable financial base, the County needs to maintain a fund balances sufficient to fund all cash flows of the County, to provide financial reserves for unanticipated expenditures and/or revenue shortfalls for an emergency nature, to provide funds for the disparity in timing between property tax collection, sales tax distributions as well as other revenues and expenditures, and to secure and maintain investment grade bond ratings.

General Policy

- 1.0 The Operating Budget authorizing the expenditure of county funds will be adopted annually by the BOCC at the fund level.
- 2.0 The Budgeted expenditures and reserves of each fund including the reserve for contingencies, reserve for cash, cash carry forward, and all other purposes will equal the sum of projected beginning balances for the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year. That is, the budget shall be balanced; the total estimated revenue including balances brought forward, shall equal the total of the appropriations and reserves.
- 3.0 The Office of Management & Budget (OMB) shall estimate 100% of all revenue reasonably anticipated from all sources, a 5% holdback for non-collection will be applied. This will be the basis for budgeted revenue (95% of anticipated receipts).

Budgetary Control Policy

4.0 Adoption and amendment of the budget during each fiscal year will be in accordance with the laws of Florida.

4.1.1 Transfers among expenditure and revenue accounts may be made during the fiscal year within a cost center. All transfers must be approved by OMB or the County/Deputy Administrator.

4.1.2 The BOCC has increased the level of control for cost center (departmental) budgetary changes by requiring a County Commission resolution for cost center transfers.

Revenue Policy

5.0 The use of ad Valorem tax revenues will be limited to the General Fund, Fine & Forfeiture Fund, General Purpose Municipal Service Taxing Unit funds, Local Road Patrol Law Enforcement District, Lower & Middle Keys Fire & Ambulance Dist. 1, and Municipal Service Taxing Districts.

6.0 The use of Gas taxes will be limited to the Road & Bridge Fund for operating and capital projects as authorized by statute.

7.0 Tourist Development Tax Proceeds will be appropriate in accordance with the formula contained in the Tourist Development Tax Ordinance.

8.0 All other Sales Tax Revenue will be used as statutorily authorized.

9.0 The use of revenues that have been pledged to bondholders will conform in every respect to the bond covenants that commit those revenues.

10.0 Fee revenues will be anticipated for purposes of budget preparation conservatively using fee schedules that have been adopted by the Board and historical collection rates.

- 11.0 Cash balances remaining in any fund at year-end will stay in that fund for subsequent years.
- 12.0 Revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year shall revert to fund balance.
- 13.0 Special Revenues collected for specific purpose will be used as statutorily authorized.
- 14.0 Impact Fee Revenue shall always be used for projects related to “growth” and not be used to correct existing deficiencies.

Capital Improvement Projects Policy

- 15.0 The Capital Improvement Plan (CIP) Budget showing estimated annualized costs of capital projects will be updated on an annual basis.
- 16.0 A capital project may not be added or deleted without approval of the Board.
- 17.0 An adopted capital project may not be amended or changed more than necessary to fulfill the original intent of the project. No funds may be added or deleted which change the outcome of the project without Board approval.

COMPREHENSIVE FUND BALANCE POLICIES

The Governmental Accounting Standards Board (“GASB”) issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (“GASB-54”). One objective of this standard was to improve, including the understandability, the usefulness of fund balance information by providing clear fund balance classifications. GASB-54 abandons the reserved, unreserved, and designated classifications of fund balance and replaced them with five classifications: non-spendable, restricted, committed, assigned, and unassigned. The requirements of this statement are effective for the BOCC’s financial statements for the fiscal year ending September 30, 2011.

GASB-54 requires local governments to focus on the constraints imposed upon resources when reporting fund balance in governmental funds. The fund balance classifications indicate the level of constraints placed upon how resources can be spent and identify the sources of those constraints. The following five classifications serve to inform readers of the financial statements of the extent to which the County is bound to honor constraints on the specific purposes for which resources in a fund can be spent.

Definitions

Non-spendable Fund Balance – Fund balance reported as “non-spendable” represents fund balance that is (a) not in a spendable form such as prepaid items or (b) legally or contractually required to be maintained intact such as an endowment.

Restricted Fund Balance – Fund balance reported as “restricted” consists of amounts that can be spent only on the specific purposes stipulated by law or by the external providers of those resources.

Committed Fund Balance – Fund balance reported as “committed” are self-imposed limitations set in place prior to the end of the fiscal period. These amounts can be used only for the specific purposes determined by a formal action of the City Council, which is the highest level of decision-making authority, and that require the same level of formal action to remove the constraint.

Assigned Fund Balance – Fund balance reported as “assigned” consists of amounts that are subject to a purpose constraint that represents an intended use established by the BOCC or by their designated body or official. The purpose of the assignment must be narrower than the purpose of the General Fund. Formal action is not necessary to impose, remove, or modify a constraint in Assigned Fund Balance. Additionally, this category is used to reflect the appropriation of a portion of existing fund balance to eliminate a projected deficit in the subsequent year’s budget.

Unassigned Fund Balance – Fund balance reported as “unassigned” represents the residual classification of fund balance and includes all spendable amounts not contained within the other classifications.

18.0 Policy on committing funds

In accordance with GASB-54, it is the policy of the Monroe County Board of County Commissioners (“BOCC”) that fund balance amounts will be reported as “Committed Fund Balance” only after formal action and approval by City Council. The action to constrain amounts in such a manner must occur prior to year end; however, the actual dollar amount may be determined in the subsequent period.

For example, the BOCC may approve a motion prior to year end to report within the year-end financial statements, if available, up to a specified dollar amount as Committed Fund Balance for capital projects. The exact dollar amount to be reported as Committed Fund Balance for capital projects may not be known at the time of approval due to the annual financial audit not yet being completed. This amount can be determined at a later date when known and appropriately reported within the year-end financial statements due to the governing body approving this action before year-end.

It is the policy of the BOCC that the County may commit fund balance for any reason that is consistent with the definition of Committed Fund Balance contained within GASB-54. Examples of reasons to commit fund balance would be to display intentions to use portions of fund balance for future capital projects, stabilization funds, or to earmark special General Fund revenue streams unspent at year-end that are intended to be used for specific purposes.

After approval by the BOCC, the amount reported as Committed Fund Balance cannot be reversed without utilizing the same process required to commit the funds. Therefore, in accordance with GASB-54, it is the policy of the BOCC that funds can only be removed from the Committed Fund Balance category after motion and approval by the BOCC.

19.0 Policy on Committed General Fund Balance Fund Balance

The BOCC has the responsibility of responding to emergency disaster and will set a goal of \$10 million dollars in disaster reserve funds to ensure adequate cash flow is available in post-disaster situations. In the event these

funds fall below the set amount an action plan to begin the replenishment to the appropriate level will be addressed in the ensuing budget year.

20.0 Policy on assigning funds

In accordance with GASB-54, funds that are intended to be used for a specific purpose but have not received the formal approval action at the governing body level may be recorded as Assigned Fund Balance. Likewise, redeploying assigned resources to an alternative use does not require formal action by the governing body. GASB-54 states that resources can be assigned by the governing body or by another internal body or person whom the governing body gives the authority to do so, such as a committee or employee of the County. Therefore, having considered the requirements to assign fund balance, it is the policy of the BOCC that The County Administrator will have the authority to assign fund balance of this organization based on intentions for use of fund balance communicated by the BOCC.

21.0 Policy on Unassigned General Fund fund balance

It is the goal of the BOCC to achieve and maintain an unassigned General Fund fund balance equal to four months of budgeted expenditures. The County considers a balance of less than four months to be a cause for concern, barring unusual or deliberate circumstances, and a balance of more than six months as excessive. An amount in excess of six months is to be considered for reservation to accumulate funding for capital projects and equipment, and/or to reduce the tax levy requirements, and shall be determined in conjunction with the annual budget process. In the event that the unassigned General Fund fund balance is less than the policy anticipates, the County shall plan to adjust budget resources in the subsequent fiscal years to restore the balance. Appropriation from unassigned General Fund fund balance shall require the approval of the BOCC and shall be only for one-time expenditures, such as capital purchases, and not for ongoing expenditures unless a viable plan designated to sustain the expenditures is simultaneously adopted.